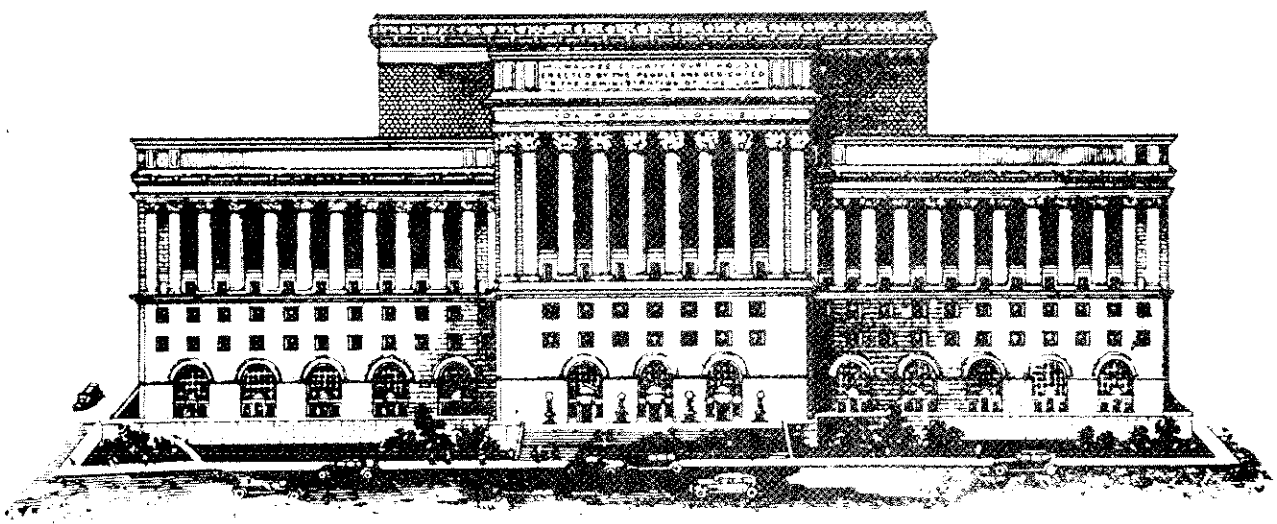
MILWAUKEE COUNTY
2001 ADOPTED BUDGET



F. Thomas Ament
Milwaukee County Executive

COUNTY OF MILWAUKEE

MISSION STATEMENT

Milwaukee County Government will provide high-quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all its people.

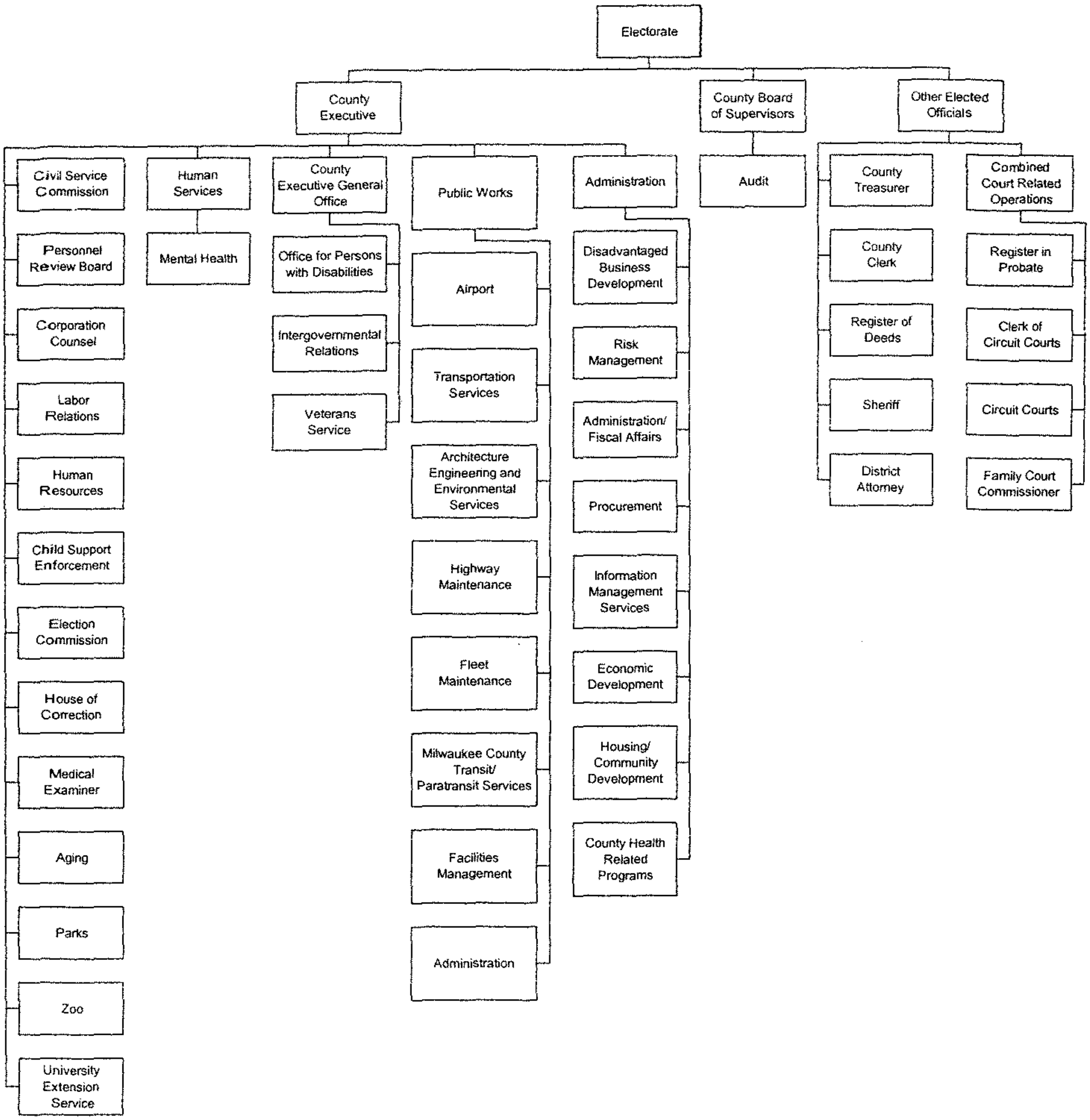
VISION STATEMENT

The County of Milwaukee will be the premier county in the State of Wisconsin. The County will be a regional leader and the State's economic and cultural center because of its diverse, affordable, safe environment and its efficient and responsive government. It will be a county where people want to live, work and play because:

- ✓ Bright futures for children and youth are secured because of the priority placed on building strong and nurturing families;
- ✓ Every citizen enjoys basic well-being and has access to services that foster self-sufficiency and lead to a rewarding life;
- ✓ Older adults' unique and evolving needs are respected in a community that values their vital and integrated role in society;
- ✓ Cultural, ethnic and socioeconomic diversity is valued by all County residents and businesses;
- ✓ Business flourishes because economic development and opportunity are supported, and every citizen has access to family supporting employment;
- ✓ Affordable, convenient and well-maintained transportation systems promote economic growth and provide all citizens with a means to participate fully in society;
- ✓ Safe communities result from a continued emphasis on prevention and early intervention and an awareness that individuals are held accountable for their actions;
- ✓ Parks and the natural environment thrive because of a community-wide appreciation of nature and commitment to environmental stewardship;
- ✓ Recreational and cultural opportunities are abundant and accessible to all;
- ✓ Challenges are met with new efficiencies driven by innovative application of technology and educational excellence;
- ✓ Tax dollars are spent prudently and effectively and a customer-focused government is accountable to its residents and businesses.

Milwaukee County Government will be one of many leaders that contribute to making this vision a reality.

County of Milwaukee
Organization Chart



Milwaukee County Board

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INTRODUCTION

Milwaukee County's 2001 Adopted Budget serves several important purposes. First, it functions as a statement of policy developed and approved by the County's elected officials. Second, the Budget documents serve as a financial and operational plan that assists departmental administrators in fulfilling their responsibility to provide needed public services in an effective and efficient manner. Finally, the Budget is a source of information for the general public, enabling citizens to understand the many functions of local government and how its resources are allocated.

THE BUDGET PROCESS

The process associated with the Budget's compilation and adoption is a long and difficult task. It starts in early March and becomes a reality in mid-November, at which time a budget is adopted and official appropriations are provided. The time sequence of the complete budget process is as follows:

March through May	Compilation of personal service cost data and projections of utility and commodity price changes prepared by the Budget Section and submitted to the operating departments. Budget instructions and forms are submitted to department administrators.
May 1	Capital Budget requests are submitted by County agencies to the Department of Public Works.
June 1-15	Operating Budget requests and revenue estimates are submitted by County agencies to the Department of Administration.
June/July	County Executive Public Hearing on the Budget, inviting County department administrators and the general public to comment on the Requested Budget. County Executive reviews agency budget requests.
August 15	Department of Administration submits to the County Board a summary of requested budgets.
October 1	County Executive presents to the County Board the Executive Budget for the subsequent year. This is then referred to the Board's Finance and Audit Committee for review and recommendation.
October 1 - to 1st week in November	Finance and Audit Committee reviews the County Executive Budget.
14 days or more prior to County Board Public Hearing	Publication of County Executive Budget in newspapers.
November - Not later than 1st Monday of month	County Board public hearing on Budget, inviting members of general public to comment on the Executive Budget and Finance and Audit Committee changes to date.
1st Tuesday after 2nd Monday in November	County Board annual meeting and the adoption of the Budget and tax levies. During this meeting, the County Board acts on the amendments and recommendations submitted by the Finance and Audit Committee relative to the County Executive's Budget as well as amendments submitted by individual County Board members.
January 1 of the succeeding year	Departments translate Budget to public services.

Among the numerous duties and responsibilities of the County Executive, the broadest and most effective is the annual submission of the Executive Budget to the County Board. The Executive Budget can be an effective overall force in shaping policy and directing management. It is used to forge a responsible administrative organization out of a collection of unrelated departmental units. The value of a single responsible executive voice for County government is particularly apparent and best exemplified in the development of the Executive Budget. By this means, important problems are discussed and addressed and, more importantly, a tremendous growth in understanding of mutual problems occurs.

The Budget Section in the Division of Fiscal Affairs of the Department of Administration is primarily responsible for guidance and assistance in the compilation and adoption of the County's multi-million dollar annual Budget. This division provides assistance to the County Executive in the review of budget requests submitted by County agencies.

After presentation of the Executive Budget to the County Board of Supervisors, the Budget Section assists in presenting the Executive Budget to the County Board's Finance and Audit Committee. The Finance and Audit Committee reviews the Budget over a four to six week time period. The County Board adopts the final Budget in mid-November. After the Budget has been adopted and a detailed summary of appropriations is provided to County departments, the Budget Section and Controller's Office work with the County Executive and the Finance and Audit Committee in monitoring the Budget during the fiscal year. This monitoring involves periodic checks of expenditures against appropriations, reviewing actual revenue compared to budgeted revenue and reviewing requests for transfer of appropriations. This completes the budget process.

BUDGETARY BASIS OF ACCOUNTING

In accordance with Generally Accepted Accounting Principles (GAAP), the accounts of the County are maintained on the basis of funds. Each fund is a separate fiscal and accounting entity. The various funds are grouped into the following categories:

Governmental Funds

General Fund

The General Fund is used to account for all financial resources, except those required to be accounted for in another fund.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources and the payment of principal and interest on long-term general obligation debt.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources segregated for the acquisition of construction of major capital facilities other than those financed by proprietary funds.

Proprietary Funds

Enterprise Funds

The Enterprise Funds are used to account for operations that provide services which are financed primarily by user charges or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.

Internal Service Funds

The Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments in the County or to other governmental entities, on a cost-reimbursement basis.

Governmental Funds

Governmental funds utilize the modified accrual basis of accounting, except for the treatment of the Fund Balance Reserved for Appropriations. For budget purposes, the Fund Balance Reserved for Appropriations is reflected as other financing sources, whereas, for accounting purposes it is reflected as part of fund balance.

Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures and commitments of the current period. Expenditures are recognized when the related liability is incurred, if measurable.

Proprietary Funds

Proprietary funds utilize the accrual basis of accounting. Under the accrual basis, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.

EXPENDITURE CONTROLS

Under Wisconsin State Statute, no payment may be authorized or made and no obligation incurred against the County unless the County has sufficient appropriations for each payment. Budgetary control over expenditures is maintained by a formal appropriation and encumbrance system. Encumbrances are charged against appropriations when purchase orders, contracts or other commitments are incurred. Liabilities which exceed appropriation balances are not paid until an increased appropriation is made available.

Every appropriation excepting an appropriation for capital expenditure or major repair lapses at December 31, to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure or a major repair continues in force until the purpose for which it was made has been accomplished or abandoned or three years pass without any expenditure or encumbrance. The County Board of Supervisors approves carryovers recommended by the Department of Administration.

The legal level of control for each budget is by department. Once the Budget is adopted, transfers of appropriations among departments require approval by the Board of Supervisors. Supplemental appropriations for the purpose of public emergencies or from the contingency appropriation may be made from unanticipated revenues received or surplus, as defined by resolution adopted by a vote of two-thirds of the members of the Board of Supervisors. Supplemental appropriations from the issuance of tax anticipation notes require an affirmative vote of three-fourths of the members of the Board of Supervisors.

BUDGET DOCUMENTS

The 2001 Adopted Budget publications are as follows:

- The *2001 Budget in Brief* provides highlights of program and policy changes in the Budget and a comparison of the adopted budgets of the various Milwaukee County departments for the years 2000 and 2001. Also included are various schedules summarizing the adopted budgets, a comparison of equalized values of the various municipalities, and a comparison of the taxes levied to each municipality for general County and other special purposes. The *Budget in Brief* is intended for use by the County Executive, County Board of Supervisors, department administrators and general public to obtain an overview of the County's Budget.

- The *2001 Adopted Budget Summary* is presented in one volume and provides more detailed information and in-depth analysis of the Budget. It is organized into three major sections. The first section presents summary information on the *2001 Adopted Budget Summary* and includes a summary of major program and policy highlights of the Adopted Budget and summary schedules and graphs reflecting budgeted revenues and expenditures for 2000 and 2001 by fund and function.

The second section provides more in-depth analysis of the Operating Budget by department. Each departmental budget includes a Statement of Operating Authority and Purpose, Department Description and Objectives for 2001, a Budget and Personnel Summary, Budget Highlights and an Organizational Chart. Some of the large or complex budgets are presented programmatically, providing separate descriptions and analyses of the various programs that comprise the department's operations.

The third section is the Appendix and is the last major section of the Budget. The Appendix provides the reader with the County Executive's budget message presenting his Recommended Budget, a glossary of key terms and a presentation of County-wide position equivalents.

A separate *Adopted Capital Improvements Budget* is published in the spring which provides project-by-project detail and five-year planning goals, objectives and funding requirements.

Copies of the budget publications are distributed to the County Executive, the County Board of Supervisors and department administrators.

Terry D. Kocourek
Fiscal and Budget Administrator

2001 BUDGET HIGHLIGHTS

The 2001 Adopted Budget for Milwaukee County includes expenditures of $1,060,098,046, revenues of $853,369,304, and tax levy of $206,728,742, which is an increase of 5.45% over the 2000 adopted tax levy of $196,038,319.

Outcomes Measures

As part of the County's overall strategic planning process, the 2001 County Budget incorporates Outcomes Measures, including outcomes, indicators and targets for all County departments and budgets.

Corporation Counsel

The 2001 budget consolidates the Miscellaneous Legal Fees budget into the Corporation Counsel budget. The appropriation for legal fees is increased $500,000 for anticipated costs of the County's lawsuit against the State and tobacco companies.

Department of Human Resources

The 2001 budget consolidates the Payroll/Personnel Integration budget into the Department of Human Resources. An appropriation of $222,311 is included to continue the development, operation and maintenance of a modern, automated payroll/personnel environment for Milwaukee County.

The 2001 budget also consolidates the Youth Employment Program budget into the Department of Human Resources. Included is an appropriation of $322,704 to provide meaningful work experience, career exposure and limited on-the-job training to individuals who would otherwise be precluded from this opportunity because of restrictive Job Training Partnership Act (JTPA) income requirements.

The Department of Human Resources is given authority in the 2001 budget to process Certification Requests for unfunded positions without any other approval, with the understanding that departments will remain within their Personal Services appropriations.

Department of Administration - Disadvantaged Business Development (DBD)

The 2001 budget transfers the Disadvantaged Business Development Section from the Department of Public Works to the Department of Administration-Fiscal Affairs Division. The Disadvantaged Business Development General Office and Joint Certification Program (JCP) will merge into one unit. The JCP partnership with Milwaukee Public Schools (MPS), the City of Milwaukee, Metropolitan Milwaukee Sewerage District (MMSD) and Milwaukee Area Technical College (MATC) will be dissolved and certifications no longer will be done. The newly constituted DBD office will establish and maintain its own certification process as required by new regulations governing Federally funded transportation projects.

Department of Administration - Risk Management

Contributions from the reserve are increased $850,000 in 2001, from $100,000 to $950,000, due to a surplus in the reserve for casualty claims.

Department of Administration - Administration and Fiscal Affairs Division

The 2001 budget consolidates the Strategic Planning budget into the Department of Administration - Administration and Fiscal Affairs Division budget. The $40,000 appropriation for Strategic Planning is for development of strategic plans, business plans and County-wide outcomes.

The 2001 budget also consolidates the Debt Issue Expense budget into the Department of Administration - Administration and Fiscal Affairs Division budget. The $11,500 Debt Issue Expense account is used to pay bond counsel, financial advisor fees and other costs associated with issuing debt, including credit rating agency fees, financial auditor fees, financial feasibility studies, printing and distribution costs for the official statement and fiscal agent and trustee fees.

In 2000, the Accounts Receivable function was transferred from the John L. Doyne Hospital Transition budget to the Department of Administration. Included in the transfer was revenue in the amount of $118,060 from the Doyne Reserve account. In 2001, the Reserve account is eliminated, resulting in a revenue reduction of $118,060. Accounts Receivable will work with departments to increase collections and cash flow, thereby increasing interest income in 2001.

Department of Administration - Information Management Services Division (IMSD)

IMSD is reorganized for 2001. The new organization will assist in the transition to electronic government services by aligning similar activities, regardless of technical platform, in one functional area, and creating learning and growth opportunities for staff. In 2001, IMSD will consist of three sections organized along its primary service areas: Applications Services, Technical and Infrastructure Services, and Document, Distribution and Records Services. The three primary service areas are supported by the Administration and Support Services group.

To continue the centralization of information technology services in Milwaukee County into a central location, 14 positions are transferred from the Department of Human Services and the Mental Health Division to the Information Management Services Division, increasing Personal Services $578,434 in IMSD and reducing Personal Services $303,410 and $275,024 in the Department of Human Services and the Mental Health Division, respectively.

The Manager of IMSD will chair an Information Technology (IT) Council consisting of the chief information technology contact of the major County departments, one representative from County Board staff, four representatives from the private sector with IT experience and the Director, Department of Audit (ex officio). The mission of the IT Council will be to identify the key information technology functions required to meet the present IT-related needs of County government and recommend strategies for providing those functions efficiently and cost effectively, and for ensuring effective and ongoing information systems development and procurement.

To assist the council with its responsibilities, an appropriation of $50,000 is included in the budget of the Department of Audit for an outside auditor to assist the Department in conducting a performance audit encompassing the years 1998-2000. The performance audit will include, but not be limited to, a review of all Y2K readiness expenditures and staffing and the impact of the Y2K project for future discussions regarding IMSD's base budget; review of IMSD's organizational structure; review of IMSD's use of outside contractors; and administration of a satisfaction survey of all County departments regarding IT services and support from IMSD.

Department of Administration - Housing and Community Development Division

One position of Clerk 2 (Data Entry) is created to provide clerical assistance in processing 300 applications monthly from the waiting list for the Rent Assistance Program, including processing mail and verifications, preparing unit disapproval notices and completing form letters, leases, contracts and payment requests. The cost of this position is offset with Federal grant funds.

Earnings on Investments

General Fund investment earnings are projected at $8,200,000, an increase of $1,395,000 over the 2000 budget amount of $6,805,000. The projected increase is based on an expected increase in the average balance available for investment from $150.8 million in 2000 to $164.3 million in 2001, as well as a projected increase in the interest rate from 5.75% in 2000 to 6.15% in 2001.

County Sales Tax Revenue

Budgeted sales tax revenues of $56,233,900 are projected to increase $3,643,900, or 6.8%, over the 2000 budget amount of $53,590,000, or $1,556,176 over the 1999 actual of $55,677,724. The projected increase is based on actual sales tax collections, which have averaged an annual increase of 5.2% from 1993 to 1999.

Potawatomi Revenue Allocation

The 2001 budget allocates $3,240,000 in Potawatomi revenue for various County initiatives, per the Intergovernmental Agreement between the City and County of Milwaukee and the Forest County Potawatomi Community. A total of $2,365,000 is allocated for various operating budget programs, including: barrier removal services for disabled persons, central city economic development, mental health services for persons released from the Jail or House of Correction, Paramedic carbon dioxide detectors and expansion of the AIDS Resource Center Harm Reduction Program. Other initiatives include Senior Center improvements, alcohol/drug abuse voucher treatment services, SOS Children's Village, cerebral palsy respite care, two neighborhood school-based programs, 24-hour adult services hotline, continuum of services for homeless persons, domestic violence hotline coverage and planning and design of a 65th Street recreation and community center.

In addition, $875,000 in Potawatomi revenue is allocated for capital projects, including: purchase of an additional 24 acres of land for Kohl Park, purchase of 31.5 acres of land to be leased to the Milwaukee Kickers Soccer Club for ten soccer fields and parking, various Parks infrastructure improvements and brownfields development.

Appropriation for Contingencies

Funding for Appropriation for Contingencies, is increased $923,806, from the 2000 adopted amount of $4,576,194, to a total of $5,500,000 in 2001.

Employee Fringe Benefits

Total fringe benefits costs are increased $11.1 million in 2001, including a $10.69 million increase in Health Benefit costs due to 11% and 15% increases for surgical/medical benefits and major medical, respectively.

Combined Court Related Operations

The 2001 budget consolidates the Alternatives to Incarceration and Legal Resource Center budgets into the County Funded State Court Services Division of Combined Court Related Operations. Tax Levy for the 2001 Combined Court Related Operations budget increases $1,154,922, from $15,674,044 to $16,828,966, due primarily to an increase of $1,100,000 in Guardian ad Litem Fees to better reflect actual experience. The Domestic Violence Judicial Oversight Initiative continues in 2001 at a cost of $743,014 offset by $949,693 in Federal grant revenue to completely offset all expenditures, including fringe benefits that are budgeted centrally.

County Treasurer

The 2001 budget consolidates the Interest on Delinquent Taxes and Property Tax Refunds and Chargebacks budgets into the County Treasurer budget. The 2001 budget for Interest on Delinquent Taxes is $1,800,000, a $550,000 increase from the 2000 budgeted amount of $1,250,000. The 2001 budget for Property Tax Refunds and Chargebacks is $130,000, an increase of $45,000 from the 2000 budget.

Register of Deeds

Appropriations are included to computerize the Subdivision/Condominium Index ($10,000) and maintain the Optical Imaging System ($40,000).

Automated Land Information System

The automated mapping base is to be enhanced by the creation of additional layers of information useful to County and local government. For example, during 2000, a digital land use mapping layer was completed. Arrangements to prepare a flood plain layer have been under investigation for several years with creation of the flood plain layer to be carried out beginning in 2001. During 2000 a major multi-year project to integrate the existing City of Milwaukee digital cadastral mapping into the County-wide system was initiated. This effort, which will continue during 2001, will require three to four years to complete and will require a total expenditure of between $1,500,000 and $2,000,000.

Sheriff

In 2001, the budgets for the House of Correction and the Sheriff include an inmate population control "cap proposal" for the Milwaukee County detention population. A sum of $600,000 in revenue is included for housing up to 50 U.S. Marshal's Service prisoners at the Jail. A $1,000,000 appropriation is provided in the Sheriff's Inmate Medical Unit to enhance inmate medical services. The structure of the inmate medical enhancements will be determined by the approved settlement of pending litigation. Medical Service Fees are increased $610,900 and Prescription Drug appropriations are increased $300,000 based on experience.

House of Correction

In 2001, the budget for the House of Correction and the Sheriff includes an inmate population control "cap proposal" for the Milwaukee County detention population. Funding of $984,065 is provided for the purpose of continuing the Community Justice Center for Day Reporting, partially offset by $740,000 from a Federal grant.

Department of Public Works – Airport

Plans for major growth and renovation of the Airport's concession area resulted in the creation of one position of Retail Specialist (Airport) to assist in the solicitation of proposals and orientation and establishment of new business in the terminal.

In 2001, increased funding for contract services provides for expansion of administration of the parking structure and outlot revenue system, including operation of remote and temporary lots during construction of the new parking structure.

Department of Public Works – Transportation Division

In 2001, the Transportation Division will establish a new Construction Management Group to provide construction management "in house," to ensure quality and economical delivery of transportation related construction projects.

Department of Public Works – Architectural, Engineering and Environmental Services Division

The Department of Public Works – Architectural, Engineering and Environmental Services Division will continue to acquire geographical data which will provide topographical and cadastral basemapping, upon which "layers" showing the location of utility lines, sewer configuration and other infrastructure can be added.

In 2001, the sale of bid plans and drawings for projects will be discontinued, benefiting smaller contractors on smaller projects and having a positive impact on Minority and Women-Owned Business Enterprise participation in Department of Public Works bid projects.

Department of Public Works – Fleet Maintenance Division

In 2001, funding for fuel purchases increases $411,061, primarily due to increased fuel prices for lead-free gasoline and diesel fuel.

Department of Public Works – Milwaukee County Transit/Paratransit System

In 2001, Transit revenue increases $1.8 million, reflecting increases in various passenger fares to offset increases in operating expenses, including an increase in the adult cash fare from $1.35 to $1.50 and adult tickets and passes from $10.50 to $11.00. Diesel fuel increases $1.5 million, primarily due to a projected increase in the cost of diesel fuel from $0.63 to $0.95 per gallon.

Milwaukee Transport Services, Inc. will continue to operate Paratransit services and manage the van, taxi and agency contracts in 2001. Effective August 1, 2001, van and taxi passenger fares will increase $0.50, from $2.50 to $3.00, per one-way trip.

Department of Public Works – Facilities Management and Administration Divisions

The Administration and Facilities Management Division is reorganized in 2001, resulting in the Administration Section becoming an independent Department of Public Works Division and the Disadvantaged Business Development Section becoming a Section in the Department of Administration – Fiscal Affairs Division.

The 2001 Department of Public Works – Facilities Management budget includes appropriations for full-year operation, maintenance and occupancy of the former City Campus facility at 27th and Wells Streets. City Campus will continue to be used to house departments relocated from the Courthouse Annex, due to the Annex roof replacement.

Department of Human Services – Mental Health Division (MHD)

The State of Wisconsin continues the practice of intercepting $20,101,300 from State Shared Revenue rather than from DHS Community Aids Revenue to fund Child Welfare administrative costs. As a result, Community Aids are increased in the Mental Health Division as well as the Department of Human Services Delinquency and Court Services and Adult Services Divisions. The budget for MHD reflects a decrease of $9,843,252 in tax levy due to a $9,843,252 increase in State Community Aids funding

The 2001 budget consolidates the Intergovernmental Transfer Program – Nursing Homes budget into the Mental Health Division budget.

As of March 1, 2001, one of the five 24-bed Acute Adult inpatient units will be closed. This action is taken in response to Froedtert Memorial Lutheran Hospital's (FMLH) decision to discontinue the arrangement in place since the closure of Doyne Hospital, whereby FMLH has operated a Title 19 Unit within MHD's facilities. Under Federal regulations, because MHD operates as a specialty psychiatric hospital, the Division is not reimbursed for the costs of caring for Title 19 eligible patients between the ages of 22 and 64. (As FMLH operates as a general hospital, it does not come under this regulation.) The decision by Froedtert to discontinue this arrangement results in an annual loss of approximately $2,700,000 in revenue. Beginning March 1, 2001, patients who would have been cared for on this unit will instead be referred to other general hospitals in the community that operate psychiatric inpatient programs. The closure of this unit will result in a net decrease in revenues for 2001 of $2,250,000, partially offset by an expenditure reduction of $1,500,000, including reduced staffing of 29.0 FTE's.

The 2001 budget includes full-year funding of $732,422 for the operation of the Crisis Residential program. The County Board approved the use of Contingency Funds in May 2000 to fund the development of this program as part of the Census Reduction Initiative.

Under the Wisconsin Works (W-2) welfare reform program, State Statutes require that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to provide the County with $4,105,312 for Community Reinvestment, which must be spent by the end of 2001 on persons who are eligible for the Federal Temporary Assistance to Needy Families (TANF) program. The budget allocates $3,555,788 to the DHS Delinquency and Court Services Division. Of this amount, $1,705,312 is used to fund the cost of 330 juveniles served by the Wraparound program. In addition, $1,850,476 is used to fund a variety of Wraparound and Day Treatment programs, including individual and family counseling, anger management training, tutoring, and mentoring. The remaining $549,524 is allocated in the DHS Adult Services Division.

As a result of a decrease in the inpatient census at CATC, the program will reduce capacity from two units to one effective January 1, 2001. In order to maximize staff resources and leasing opportunities of vacant space, the remaining inpatient unit will be relocated to the main facility. The 2001 budget includes an increase in lease revenue for the vacated space of $387,696.

Consulting fees are increased $367,579, from $1,382,415 to $1,749,994, to support Clinical Information Systems implementation, including automation of patient medical records. These funds will also be utilized to begin system modification and enhancements to ensure compliance with the Health Insurance Portability and Accountability Act. There is an increase in the software budget of $106,398, from $90,000 to $196,398, primarily for the $96,502 purchase of a replacement nursing scheduling system to support the Inpatient Services Branch.

The 2001 budget includes the transfer of six Information Technology (IT) positions to the Department of Administration Information Management Services Division in accordance with the effort to centralize IT services throughout the County.

Department of Administration – County Health Related Programs (CHRP)

Property tax levy support of CHRP in 2001 increases by $4,152,022 over 2000. This increase is primarily attributed to a doubling of Intergovernmental Transfer Program (ITP) payments in the department's 2000 budget for the General Assistance – Medical Program (GA-MP), which produced a tax levy savings of $7.2 million. The 2001 budget reflects the revenue adjustment associated with the implementation of a single ITP payment of approximately $3.6 million.

In addition, the 2001 GA-MP budget reduces by $750,000 the projected savings achieved in the past from Title 19 recoupments, based on experience. The GA-MP budget also includes the creation of two Health Care Plan Specialist positions which have been added to address issues surrounding claims processing for both GA-MP and the Sheriff's Department.

Emergency Medical Services paramedic cost recovery revenues decrease $400,000, from $6,100,000 to $5,700,000, due to a reduction in payment levels by Medicare. The 2001 budget includes $30,000 to continue a contract for software installation and programming to allow for the completion of optical scanning of paramedic medical records and the access of those records electronically by area fire departments.

Department on Aging

The major initiative in the Department on Aging's 2001 budget is the gradual implementation of the State of Wisconsin's Family Care pilot initiative, which will involve the transfer of personnel, funding and existing clients from several of the Department's current long term support programs to services provided through the State's Family Care initiative. These changes are reflected in the overall budget in reduced levels of funding and personnel in the Department's Long Term Support Division and the creation of two new units within the Department, the Aging Resource Center and Care Management Organization (CMO), to which existing personnel will be transitioned. In addition, the Department expects to serve over 600 new clients under the CMO initiative. In response to this expanded level of services, the Department anticipates gradually adding personnel throughout 2001 by filling authorized but currently vacant positions. Overall, departmental revenues reflect an increase of $25,426,173 due to continuation of the Family Care pilot project with the State.

The Washington Park and McGovern Park senior centers will see several major maintenance improvements primarily related to Americans with Disabilities Act (ADA) building accessibility. A total of $40,000 of ADA related building improvements to Washington Park and McGovern Park senior centers are funded with a grant from the Community Development Block Grant (CDBG) program administered by the Department of Administration-Housing & Community Development Division.

Department of Human Services (DHS)

The State of Wisconsin continues the practice of intercepting $20,101,300 from State Shared Revenue rather than from DHS Community Aids Revenue to fund Child Welfare administrative costs. As a result, Community Aids are increased in the Delinquency and Court Services Division, Adult Services Division, and Mental Health Division. The 2001 DHS budget reflects a decrease of $10,258,048 in tax levy due to a $10,258,048 increase in State Community Aids funding.

The non-departmental Community Relations-Social Development Commission budget is consolidated into the Department of Human Services budget for 2001.

The 2001 Child Welfare Division budget does not include revenues or expenses for out-of-home care payments that were previously made on behalf of the State, due to the State's full takeover of Foster Care and Kinship Care payment programs. This change has no tax levy impact.

State Department of Corrections (DOC) charges for juveniles placed into State custody by the Children's Court Judges are projected to increase $3,009,641 based on projected placements and increased daily correctional rates charged to counties. This increase in juvenile correction expenditures is offset with a projected increase of $3,009,641 in Youth Aids revenues. Shortfalls in Youth Aids funding, resulting from the detrimental and out of date Youth Aids formula, have been a perennial problem for Milwaukee County. It is one of the clearest examples of an underfunded State mandate: juveniles being sentenced by State judges to State facilities, with the County controlling neither sentencing nor placement decisions, but required to use property tax dollars for costs not funded by the State. This revenue increase assumes the State 2001-2003 Budget will adequately address the recent State Legislative Audit Bureau audit, which found that Milwaukee County has been underfunded in Youth Aids revenues by approximately $13 million. Milwaukee County will use all its efforts to convince the State to replace the outdated Youth Aids funding formula in 2001 with an equitable formula that reflects current realities and fully funds this State mandate.

Under the Wisconsin Works (W-2) welfare reform program, State Statutes require that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to provide the County with $4,105,312 for Community Reinvestment, which must be spent by the end of 2001 on persons who are eligible for the Federal Temporary Assistance to Needy Families (TANF) program. The budget allocates $3,555,788 to the Delinquency and Court Services Division to support services to delinquent youth supervised in the community in the Wraparound and Day Treatment programs. Of this amount, $1,705,312 is used to fund the cost for the 330 juveniles served by the Wraparound program. In addition, $1,850,476 is used to fund a variety of Wraparound and Day Treatment Programs, including individual and family counseling, anger management training, tutoring, and mentoring. The remaining $549,524 is allocated in the Adult Services Division to support the cost of the family shelters, domestic violence centers, and services to children age birth to three with developmental delays.

An additional Intake Specialist position is created for a Juvenile in Need of Protection and Services (JIPS) initiative. This program will address an increasing caseload for these non-adjudicated juveniles.

Funding for Alcohol and Other Drug Abuse (AODA) treatment totals $11,466,116 in the 2001 budget.

Client home care services are increased $1,077,834 under the State's Long Term Support programs for persons with physical and developmental disabilities, entirely funded with State/Federal revenue.

The 2001 budget includes the creation of two Business Analyst positions and one Administrative Assistant position in the Information Services Bureau. These are non-programmer, non-technician positions that will work with IMSD to design Department-specific alternatives to current business processes and client data tracking systems. These new positions are partially offset by the abolishment of one vacant Clerk Stenographer position. The 2001 budget also includes the transfer of eight Information Technology (IT) positions to the Department of Administration Information Management Services Division in accordance with the effort to centralize IT services throughout the County.

An appropriation of $50,000 is allocated for the Birth to Three Early Intervention Program (Parent/Child Program at the Center for the Deaf and Hard of Hearing). This appropriation is intended to provide additional funding for services to deaf and hard of hearing children (between the ages of birth and three) and their families, including family education in the home setting, communication playgroups, speech/language therapy, and other services.

Parks Department

The 2001 budget consolidates the $12,750 Keep Greater Milwaukee Beautiful budget into the Department of Parks budget.

Various Parks fees are increased, including golf permits, marina slip rental and construction permits and easement fees, to provide additional revenue for increased operating expenses. A pilot program for single golf cart rentals is established in 2001 in response to customer requests and comparative research of area competitors.

Zoological Department

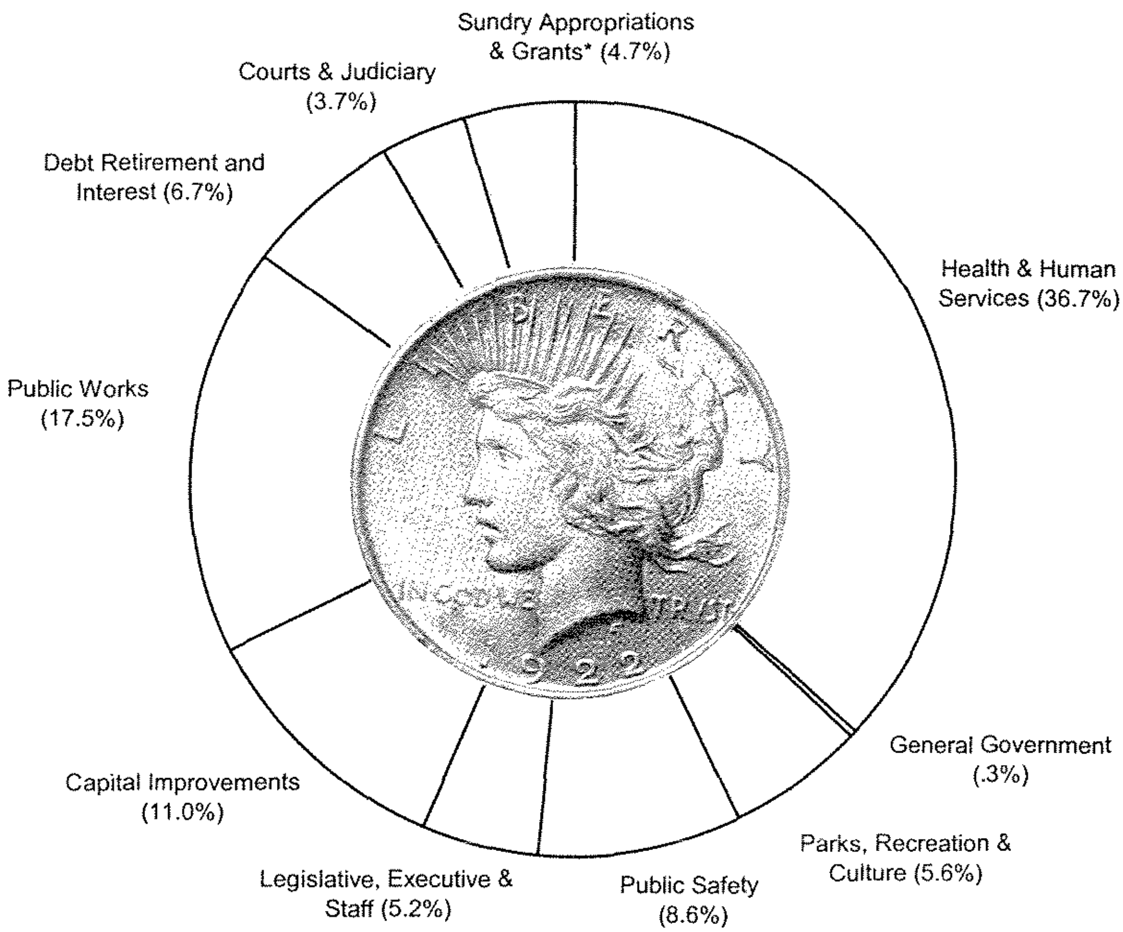
The County Board, on July 22, 1999, approved a five-year fiscal plan for the Zoo. This plan maintains the Zoo's existing identity and contains numerous initiatives designed to enhance the Zoo's ability to improve its physical plant and its marketing, as well as an ambitious capital improvement plan that would add several exciting new attractions to the Zoo that will enable the Zoo to maintain its status as one of the top ten zoos in the country in terms of attendance and quality. The cost for the nine-year, $29.6 million capital improvement campaign will be split equally between the County and the Zoological Society. The second year of the five-year plan for both the capital and operating budgets begins in 2001. In the Capital Budget, Zoo infrastructure improvements are continued at $1,500,000 and an additional $2,750,000 is budgeted for the second year of the nine-year capital campaign. The 2001 operating budget includes $2,224,051 in tax levy, which includes an admission fee increase of $1.00 in all adult categories.

CAPITAL IMPROVEMENTS

The 2001 Adopted Capital Improvements Budget includes 88 separate projects for a total expenditure appropriation of $116,179,409. Anticipated reimbursement revenue (Federal, State and local grants) totals $40,152,509, resulting in net County financing of $76,026,900.

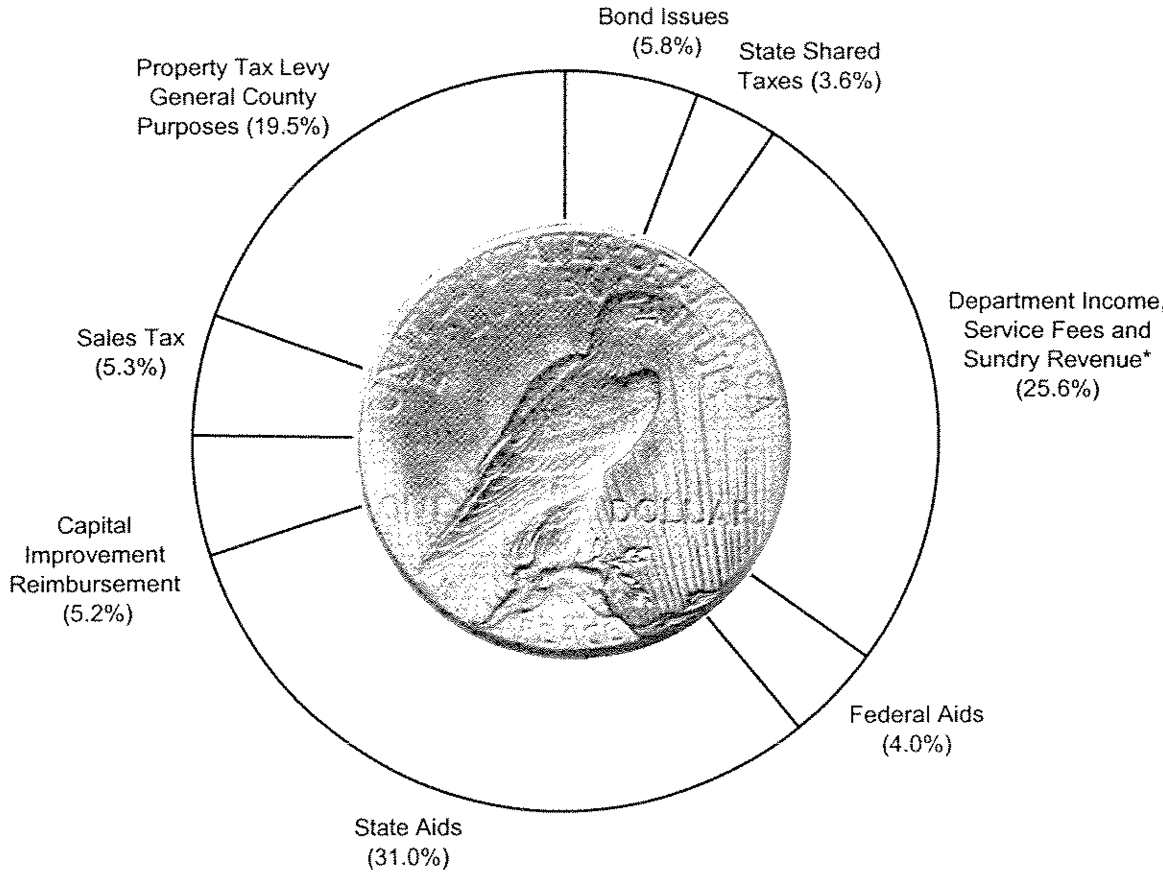
Appropriations for 72 corporate purpose (non-Airport) projects total $78,365,759, with offsetting reimbursement revenues of $27,033,634. The resulting net County financing of $51,332,125 is to be financed by $40,891,525 in 2001 general obligation corporate purpose bonds, $879,000 in power plant revenues, $1,848,600 in passenger facility charges (PFC) revenue, $27,800 in construction fund investment earnings, $1,110,200 in sales tax revenues, $1,500,000 in Federal revenue from the U.S. Marshal's Service agreement, $4,000,000 in unused 2000 bond proceeds from the CMC (Amtrak) Train Depot Renovation project, $875,000 in Potawatomi revenue and $200,000 in Economic Development land sales revenue.

MILWAUKEE COUNTY 2001 BUDGET DOLLAR
Expenditure Dollar



*Excludes internal service fees and charges.

MILWAUKEE COUNTY 2001 BUDGET DOLLAR
Revenue Dollar



*Excludes internal service fees and charges.

MILWAUKEE COUNTY
2000 ADOPTED AND 2001 ADOPTED BUDGETS

		2000 Adopted Budget		2001 Adopted Budget
EXPENDITURES				
Legislative, Executive & Staff	$	52,612,535	$	55,444,872
Capital Improvements		117,798,098		116,179,409
Debt Retirement & Interest		67,985,295 *		70,924,995 *
Sundry Appropriations & Grants		67,024,465		80,780,023
Internal Abatements - Expenditure		(30,600,139)		(31,070,881)
Courts & Judiciary		36,360,592		38,966,663
General Governmental Services		3,813,778		3,496,153
Public Safety		87,011,917		91,212,606
Public Works		175,612,009		185,426,400
Health and Human Services		410,203,373		388,782,159
Parks, Recreation and Culture		57,722,069		59,158,234
Expendable Trust Accounts		759,043		797,413
Total Gross Expenditures	**$**	**1,046,303,035**	**$**	**1,060,098,046**
REVENUES				
Property Tax Levy:				
For General County Purposes	$	196,038,319	$	206,728,742
Sales Tax		53,320,802		56,123,700
Recommended Bond Issues:				
For General County Purposes	$	66,350,165	$	61,348,525
State Aids	$	382,074,339	$	328,151,487
Federal Aids		32,960,057		42,882,912
Combined State and Federal Aids	$	415,034,396	$	371,034,399
Capital Improvement Revenue:				
State Revenue	$	2,696,650	$	1,938,625
Federal Revenue		28,224,271		32,796,884
Other Revenue		20,264,853		20,095,375
Combined Capital Improvement Revenue	$	51,185,774	$	54,830,884
Departmental Income, Service Fees and Sundry Revenue	$	233,918,120	$	299,366,723
Internal Abatements - Revenue **		(30,600,139)		(31,947,104)
State Shared Taxes		57,701,028		38,419,023
Prior Year Surplus (Deficit)		3,354,570		4,193,154
Total Gross Revenue	**$**	**1,046,303,035**	**$**	**1,060,098,046**

* Includes interest allocation credit of $6,849,216 in 2000 and $7,006,216 in 2001 to Proprietary Fund departments for interest costs, which reduces Debt Retirement & Interest by a like amount.

** Internal Abatements (both expenditures and revenues) reflect crosscharges from County service departments to various other County departments.

MILWAUKEE COUNTY
ADOPTED 2001 BUDGET
FUNCTIONAL TAX LEVY DISTRIBUTION

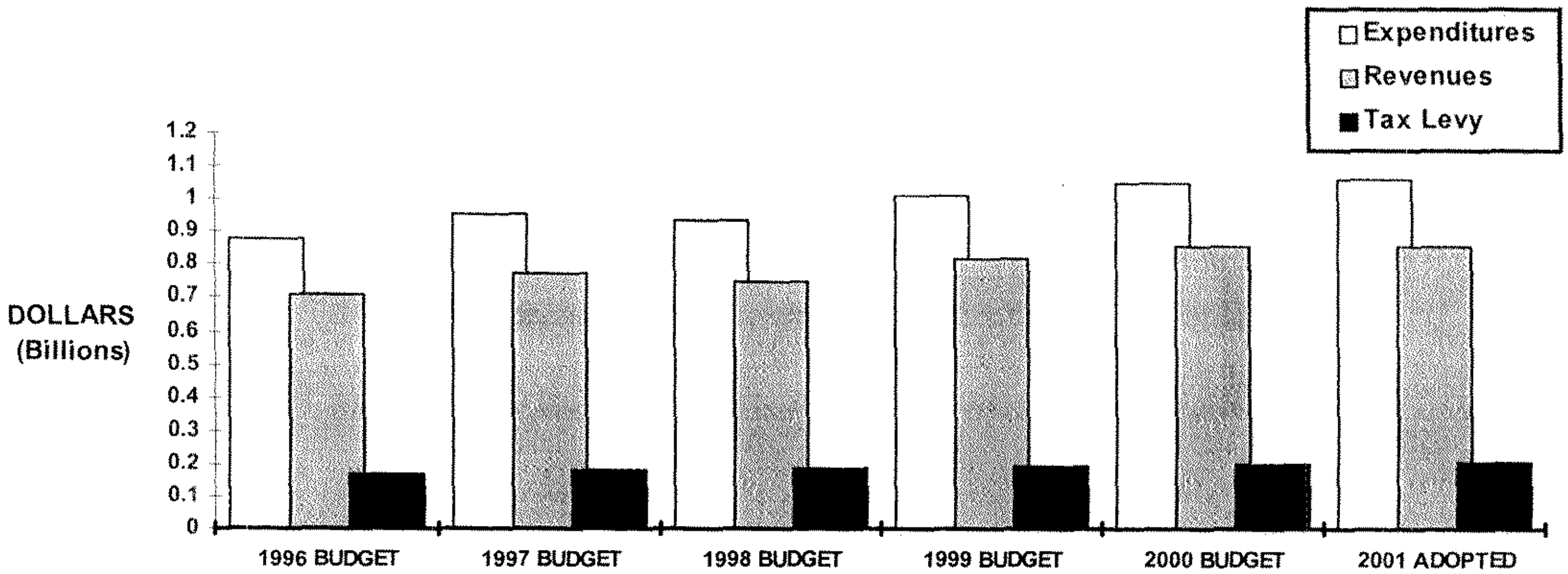
FUNCTION	Operating Expenditures	Operating, Bond & Sundry Revenue	State and Federal Aids	Net Tax Levy Funds Required	% of Tax Levy Funds
General County					
Legislative, Executive & Staff	$ 55,451,872	$ 13,692,906	$ 14,357,270	$ 27,401,696	13.25%
Courts & Judiciary	38,966,663	5,204,382	19,734,858	14,027,423	6.79%
General Governmental	3,496,153	5,984,507	0	(2,488,354)	(1.20%)
Public Safety	91,212,606	13,851,249	20,263,956	57,097,401	27.62%
Public Works	185,426,400	70,167,776	86,537,898	28,720,726	13.89%
Health & Human Services	388,817,259	120,968,265	222,263,821	45,585,173	22.05%
Parks, Recreation & Culture	59,913,547	32,669,020	177,503	27,067,024	13.09%
Sundry Appropriations & Grants	80,780,023	85,890,318	42,571,975	(47,682,270)	(23.07%)
Internal Abatements*	(31,070,881)	(31,947,104)	0	876,223	0.42%
Debt Redemption & Interest	70,924,995	11,255,154	3,546,141	56,123,700	27.15%
Capital Improvements**	116,179,409	81,443,900	34,735,509	0	0.00%
Total General County	$ 1,060,098,046	$ 409,180,373	$ 444,188,931	$ 206,728,742	100.00%

* Internal abatements, both expenditures and revenues, reflect crosscharges from County internal service departments to various other County departments.

** Revenues include $61,348,525 in Bonding, $27,800 in Investment Earnings, $3,454,000 in Miscellaneous Revenue (which includes $879,000 in proceeds from the sale of the Power Plant, $200,000 in DOA-Economic Development land sale revenue, $1,500,000 in Federal revenue from the U.S. Marshal's agreement, $875,000 in Potwawtomi Revenue), $10,086,375 in Passenger Facility Charges Revenue, $1,110,200 in Sales Tax Revenue, and $40,152,509 in Reimbursement Revenue.

ADOPTED 2001 BUDGET FOR GENERAL COUNTY PURPOSES

	2000 ADOPTED	2001 ADOPTED	CHANGE	PERCENT
EXPENDITURE	$1,046,303,035	$ 1,060,098,046	$ 13,795,011	1.3%
REVENUE	850,264,716	853,369,304	3,104,588	0.4%
TAX LEVY	$ 196,038,319	$ 206,728,742	$ 10,690,423	5.5%



COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
LEGISLATIVE, EXECUTIVE AND STAFF FUNCTIONS

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Legislative & Executive			
County Board	$ 3,723,096	$ 3,731,401	$ 8,305
Department of Audit	1,671,792	1,744,399	72,607
County Executive			
General Office	930,546	972,606	42,060
Office for Persons w/Disabilities	278,401	267,401	(11,000)
Intergovernmental Relations	446,711	529,169	82,458
Veterans Service	191,420	195,722	4,302
Sub-Total	$ 7,241,966	$ 7,440,698	$ 198,732
Staff			
Civil Service Commission	$ 61,496	$ 62,073	$ 577
Personnel Review Board	107,763	118,383	10,620
Corporation Counsel	1,524,218	1,897,947	373,729
Department of Labor Relations	374,342	387,485	13,143
Department of Human Resources	3,645,168	3,741,285	96,117
Department of Administration -			
Diadvantaged Business Develop	510,593	1,131,940	621,347
Risk Management	4,857,617	4,849,193	(8,424)
Fiscal Affairs Division	2,821,735	2,832,970	11,235
Procurement	811,022	760,966	(50,056)
Information Management Services	15,113,956	16,285,741	1,171,785
Economic Development	2,178,590	2,292,290	113,700
Housing/Community Development	13,364,069	13,643,901	279,832
Subtotal	$ 45,370,569	$ 48,004,174	$ 2,633,605
TOTAL	$ 52,612,535	$ 55,444,872	$ 2,832,337

		2000 Adopted Budget		2001 Adopted Budget		Increase (or Decrease) Amount
REVENUES						
Corporation Counsel	$	125,000	$	125,000	$	0
Department of Human Resources		866,604		880,292		13,688
Department of Administration -						
Disadvantaged Business Develop		828,215		871,431		43,216
Risk Management		5,048,021		5,893,103		845,082
Fiscal Affairs Division		544,060		426,000		(118,060)
Information Management Services		526,979		502,950		(24,029)
Economic Development		3,157,500		4,652,200		1,494,700
Housing/CommunityDevelopment		210,580		334,930		124,350
TOTAL	$	11,306,959	$	13,685,906	$	2,378,947
STATE & FEDERAL AIDS						
County Board	$	14,500	$	15,500	$	1,000
County Executive						
General Office		15,000		15,000		0
Veterans Service		13,000		13,000		0
Department of Administration -						
Disadvantaged Business Develop		0		290,000		290,000
Information Management Services		19,585		0		(19,585)
Housing/Community Development		13,750,070		14,023,770		273,700
TOTAL	$	13,812,155	$	14,357,270	$	545,115
NET FUNDS REQUIRED	$	27,493,421	$	27,401,696	$	(91,725)

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
SUNDRY APPROPRIATIONS AND GRANTS FUNCTION

EXPENDITURES	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
Non-Departmental Expenditures			
1901-1999			
Ethics Board	$ 29,882	$ 33,362	$ 3,480
County Historical Society	307,481	307,481	0
Greater Milwaukee Convention & Visitors Bureau	25,000	25,000	0
Civil Air Patrol	6,800	6,800	0
War Memorial Center	1,597,483	1,800,572	203,089
Villa Terrace	116,178	127,178	11,000
Marcus Center for the Performing Arts	1,600,000	1,600,000	0
Charles Allis Art Museum	170,942	181,942	11,000
Automated Land Information System	1,050,000	1,000,000	(50,000)
Internal Service Abatement	(30,600,139)	(31,070,881)	(470,742)
Cty Personal Serv Lump-sum Reduction	0	(1,000,000)	(1,000,000)
Potawatomi Revenue	1,390,000	2,365,000	975,000
Appropriation for Contingencies	4,576,194	5,500,000	923,806
Employee Fringe Benefits	66,780,740	78,099,264	11,318,524
Federated Library System	66,666	66,654	(12)
Milwaukee County Fund for the Arts	525,000	550,000	25,000
Capital/Depreciation Contra	(11,252,901)	(9,883,230)	1,369,671
Lincoln Park Community Center	35,000	0	(35,000)
TOTAL NON-DEPARTMENTAL EXPENDITURES	$ 36,424,326	$ 49,709,142	$ 13,284,816

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
REVENUES			
Department 1900			
Earnings on Investments	$ 6,805,000	$ 8,200,000	$ 1,395,000
County Sales and Use Tax	53,320,802	56,123,700	2,802,898
Excess Power Plant Revenue	0	1,307,185	1,307,185
Prior-Year Surplus (Deficit)	3,354,570	4,193,154	838,584
Other Miscellaneous Revenue	150,000	353,000	203,000
Subtotal	$ 63,630,372	$ 70,177,039	$ 6,546,667
1901-1999			
Unclaimed Money	$ 1,430,000	$ 0	$ (1,430,000)
Potawatomi Revenue Allocation	1,390,000	2,365,000	975,000
Automated Land Information System	750,000	750,000	0
Internal Service Abatement	(30,600,139)	(31,947,104)	(1,346,965)
Employee Fringe Benefits	4,724,387	4,918,082	193,695
Capital/Depreciation Contra	6,803,531	7,680,197	876,666
Subtotal	$ (15,502,221)	$ (16,233,825)	$ (731,604)
STATE AND FEDERAL AIDS			
State Shared Revenues	$ 57,701,028	$ 38,419,023	$ (19,282,005)
State Exempt Computer Aid	3,546,325	3,902,952	356,627
Automated Land Information System	300,000	250,000	(50,000)
Subtotal	$ 61,547,353	$ 42,571,975	$ (18,975,378)
NET FUNDS REQUIRED	$ (73,251,178)	$ (46,806,047)	$ 26,445,131

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
COURTS AND JUDICIARY FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Combined Court Related Operations	$ 25,567,255	$ 27,639,767	$ 2,072,512
Department of Child Support Enforcement	10,793,337	11,326,896	533,559
TOTAL	$ 36,360,592	$ 38,966,663	$ 2,606,071
REVENUES			
Combined Court Related Operations	$ 4,436,989	$ 4,330,063	$ (106,926)
Department of Child Support Enforcement	707,002	874,319	167,317
TOTAL	$ 5,143,991	$ 5,204,382	$ 60,391
STATE AND FEDERAL AIDS			
Combined Court Related Operations	$ 5,456,222	$ 6,480,738	$ 1,024,516
Department of Child Support Enforcement	13,213,242	13,254,120	40,878
TOTAL	$ 18,669,464	$ 19,734,858	$ 1,065,394
NET FUNDS REQUIRED	$ 12,547,137	$ 14,027,423	$ 1,480,286

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
GENERAL GOVERNMENTAL FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Election Commission	$ 917,012	$ 491,902	$ (425,110)
County Treasurer	730,445	772,724	42,279
County Clerk	433,960	439,183	5,223
Register of Deeds	1,732,361	1,792,344	59,983
TOTAL	$ 3,813,778	$ 3,496,153	$ (317,625)
REVENUES			
Election Commission	$ 86,500	$ 75,250	$ (11,250)
County Treasurer	1,267,700	1,817,700	550,000
County Clerk	462,947	462,947	0
Register of Deeds	3,539,310	3,628,610	89,300
TOTAL	$ 5,356,457	$ 5,984,507	$ 628,050
NET FUNDS REQUIRED	$ (1,542,679)	$ (2,488,354)	$ (945,675)

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PUBLIC SAFETY FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Sheriff	$ 45,586,905	$ 48,036,154	$ 2,449,249
House of Correction	29,349,392	30,278,452	929,060
District Attorney	9,344,241	10,239,478	895,237
Medical Examiner	2,731,379	2,658,522	(72,857)
TOTAL	$ 87,011,917	$ 91,212,606	$ 4,200,689
REVENUES			
Sheriff	$ 6,940,818	$ 7,053,123	$ 112,305
House of Correction	5,580,922	5,872,249	291,327
District Attorney	39,075	54,128	15,053
Medical Examiner	822,791	871,749	48,958
TOTAL	$ 13,383,606	$ 13,851,249	$ 467,643
STATE AND FEDERAL AIDS			
Sheriff	$ 9,219,334	$ 10,033,985	$ 814,651
House of Correction	3,072,484	3,796,484	724,000
District Attorney	5,837,122	6,433,487	596,365
Medical Examiner	89,100	0	(89,100)
TOTAL	$ 18,218,040	$ 20,263,956	$ 2,045,916
NET FUNDS REQUIRED	$ 55,410,271	$ 57,097,401	$ 1,687,130

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PUBLIC WORKS FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Department of Public Works -	$	$	$
Airport Division	31,774,690	33,758,707	1,984,017
Transportation Services Division	1,407,618	2,031,815	624,197
Architect/Engineer/Environment Serv	4,749,169	5,381,528	632,359
Highway Maintenance	11,049,518	11,120,688	71,170
Fleet Maintenance	9,121,298	10,230,793	1,109,495
Milwaukee Cty Transit/Paratransit Sys	88,971,591	95,427,124	6,455,533
Facilities Management	27,942,593	27,025,768	(916,825)
Administration	595,532	449,977	(145,555)
TOTAL	$ 175,612,009	$ 185,426,400	$ 9,814,391
REVENUES			
Department of Public Works -	$	$	$
Airport Division	34,674,412	36,596,589	1,922,177
Transportation Services Division	1,962,324	2,801,149	838,825
Architect/Engineer/Environment Serv	4,719,582	5,903,069	1,183,487
Highway Maintenance	63,700	73,400	9,700
Fleet Maintenance	9,968,519	11,022,134	1,053,615
Milwaukee Cty Transit/Paratransit Sys	2,070,794	2,546,250	475,456
Facilities Management	11,568,830	11,224,585	(344,245)
Administration	600	600	0
TOTAL	$ 65,028,761	$ 70,167,776	$ 5,139,015
STATE AND FEDERAL AIDS			
Department of Public Works -	$	$	$
Transportation Services Division	81,600	138,840	57,240
Architect/Engineer/Environment Serv	160,000	75,000	(85,000)
Highway Maintenance	12,070,420	12,239,198	168,778
Fleet Maintenance	34,000	34,000	0
Milwaukee Cty Transit/Paratransit Sys	67,398,723	74,050,860	6,652,137
TOTAL	$ 79,744,743	$ 86,537,898	$ 6,793,155
NET FUNDS REQUIRED	$ 30,838,505	$ 28,720,726	$ (2,117,779)

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
HEALTH AND HUMAN SERVICES FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
DHS-Mental Health Division	$ 113,970,581	$ 109,225,850	$ (4,744,731)
DOA-County Health Related Programs	57,622,282	53,977,597	(3,644,685)
Department on Aging	47,136,346	72,300,782	25,164,436
Department of Human Services	191,474,164	153,277,930	(38,196,234)
TOTAL	$ 410,203,373	$ 388,782,159	$ (21,421,214)
REVENUES			
DHS-Mental Health Division	$ 55,092,898	$ 52,909,933	$ (2,182,965)
DOA-County Health Related Programs	8,086,290	5,871,990	(2,214,300)
Department on Aging	1,021,837	42,390,171	41,368,334
Department of Human Services	4,173,541	19,761,071	15,587,530
TOTAL	$ 68,374,566	$ 120,933,165	$ 52,558,599
STATE AND FEDERAL AIDS			
DHS-Mental Health Division	$ 36,834,639	$ 44,324,228	$ 7,489,589
DOA-County Health Related Programs	28,800,000	23,217,593	(5,582,407)
Department on Aging	46,168,846	30,226,685	(15,942,161)
Department of Human Services	165,248,225	124,495,315	(40,752,910)
TOTAL	$ 277,051,710	$ 222,263,821	$ (54,787,889)
NET FUNDS REQUIRED	$ 64,777,097	$ 45,585,173	$ (19,191,924)

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PARKS, RECREATION AND CULTURE FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Parks Department	$ 37,689,189	$ 38,714,217	$ 1,025,028
Zoological Department	15,325,777	15,737,361	411,584
Milwaukee Public Museum	4,300,000	4,300,000	0
University Extension Service	407,103	406,656	(447)
TOTAL	$ 57,722,069	$ 59,158,234	$ 1,436,165
REVENUES			
Parks Department	$ 18,052,000	$ 18,281,151	$ 229,151
Zoological Department	13,068,810	13,513,310	444,500
University Extension Service	195,920	152,009	(43,911)
TOTAL	$ 31,316,730	$ 31,946,470	$ 629,740
STATE AND FEDERAL AIDS			
Parks Department	$ 222,555	$ 144,740	$ (77,815)
TOTAL	$ 222,555	$ 144,740	$ (77,815)
NET FUNDS REQUIRED	$ 26,182,784	$ 27,067,024	$ 884,240

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
DEBT REDEMPTION & INTEREST FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
GENERAL COUNTY DEBT SERVICE			
EXPENDITURES			
Debt Service Principal	$ 49,160,000	$ 51,945,000	$ 2,785,000
Debt Service Interest	25,674,511	25,986,211	311,700
Interest Allocation	(6,849,216)	(7,006,216)	(157,000)
TOTAL	$ 67,985,295	$ 70,924,995	$ 2,939,700
CONTRIBUTIONS			
Reserve for County Bonds	$ 5,015,897	$ 5,567,101	$ 551,204
TOTAL	$ 5,015,897	$ 5,567,101	$ 551,204
REVENUES			
Jail Assessment Surcharge	$ 1,600,000	$ 1,700,000	$ 100,000
Other State Grants & Reimbursements	3,436,641	3,546,141	109,500
Sale of Capital Asset	3,332,047	2,723,665	(608,382)
Revenue from Project Rents	1,279,908	1,264,388	(15,520)
TOTAL	$ 9,648,596	$ 9,234,194	$ (414,402)
NET FUNDS REQUIRED	$ 53,320,802	$ 56,123,700	$ 2,802,898

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
CAPITAL IMPROVEMENTS FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Capital Improvements	$ 117,798,098	$ 116,179,409	$ (1,618,689)
TOTAL	$ 117,798,098	$ 116,179,409	$ (1,618,689)
REVENUES			
Capital Improvements	$ 117,535,939	$ 116,179,409	$ (1,356,530)
TOTAL	$ 117,535,939	$ 116,179,409	$ (1,356,530)
NET FUNDS REQUIRED	$ 262,159	$ 0	$ (262,159)

COUNTY OF MILWAUKEE

ADOPTED 2001 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
EXPENDABLE TRUST ACCOUNTS FUNCTION

	2000 Adopted Budget	2001 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES			
Zoo Trust Funds	$ 719,043	$ 755,313	$ 36,270
Office for Persons w/Disabilities Trust Funds	4,900	7,000	2,100
DHS-Mental Health Division Trust Funds	35,100	35,100	0
TOTAL	$ 759,043	$ 797,413	$ 38,370
REVENUES			
Zoo Trust Funds	$ 686,280	$ 722,550	$ 36,270
Office for Persons w/Disabilities Trust Funds	4,900	7,000	2,100
DHS-Mental Health Division Trust Funds	35,100	35,100	0
TOTAL	$ 726,280	$ 764,650	$ 38,370
STATE AND FEDERAL AIDS			
Zoo Trust Fund	$ 32,763	$ 32,763	$ 0
TOTAL	$ 32,763	$ 32,763	$ 0
NET FUNDS REQUIRED	$ 0	$ 0	$ 0

EXPLANATION OF PERSONNEL SUMMARY TABLES

Each operating budget includes a Personnel Summary Table. Due to the conversion to the BRASS budget system in 1998, the 1999 position equivalent is a funded full-time equivalent (FTE) derived from computation of the funding level of each position. Previous year FTE calculations were based on a more general department-wide computation. Therefore, the 1999 FTEs and forward may not be completely comparable to prior year FTEs.

FUNCTIONAL AREA SUMMARIES

MAJOR FUNCTION: County-wide Non-Departmental Organization Units

DESCRIPTION

This function includes six non-departmental budgets which have a county-wide impact.

Two of the budgets included in this function, the Employee Fringe Benefits budget and the budget for Charges to Other County Organization Units reflect a policy change made in 1997 to no longer include various crosscharges in departmental operating budgets. These budgets reflect the costs for Employee Fringe Benefits and an offset to Central Service Allocation charges which were formerly included in departmental budgets. Departments continue to be notified of their portion of these costs so that related reimbursement revenues may be captured.

The Capital Outlay/Depreciation budget includes entries to offset the cost of depreciation and to reflect the cost of purchasing fixed assets for proprietary fund departments. These entries are required in order to budget for proprietary fund departments in accordance with Generally Accepted Accounting Principles (GAAP) without including inappropriate charges in the property tax levy.

The budget for the Offset to Internal Service Charges reduces total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated.

The budget for Appropriation for Contingencies includes budgeted expenditures to be used for unanticipated County-wide emergencies or contingencies. A department must obtain approval from the County Board before these funds can be used to offset any budget shortfall.

The Potawatomi Revenue Allocation budget includes $3,240,000 in Potawatomi revenues the County is scheduled to receive in 2001. Of this amount, $875,000 is allocated to capital projects and is reflected in the 2001 Capital Improvement Budget. The $2,365,000 allocated to the 2001 Operating Budget is included in this non-departmental budget.

TAX LEVY SUMMARY

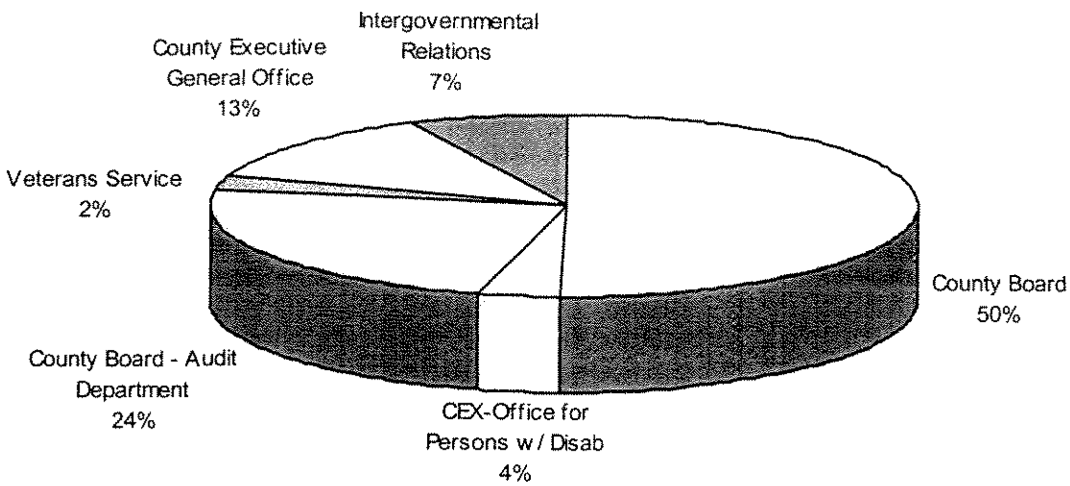
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Offset to Internal Service Charges (Org. 1930)	$ 0	$ 0	$ 876,223	$ 876,223
Charges to Other County Organizations (Org. 1935)	$ 0	$ 0	$ 0	$ 0
Potawatomi Revenue Allocation (Org. 1937)	$ 0	$ 0	$ 0	$ 0
Appropriation for Contingencies (Org. 1945)	$ 0	$ 4,576,194	$ 5,500,000	$ 923,806
Employee Fringe Benefits (Org. 1950)	$ 59,901,312	$ 62,056,353	$ 73,181,182	$ 11,124,829
Capital Outlay/Depreciation Contra (Org. 1985)	$ 0	$ -18,056,432	$ -17,563,427	$ 493,005
TOTAL	$ 59,901,312	$ 48,576,115	$ 61,993,978	$ 13,417,863

MAJOR FUNCTION: Legislative and Executive

DESCRIPTION

The County departments contributing to this functional area are the County Board, County Board - Audit, County Executive General Office, Office for Persons with Disabilities, Intergovernmental Relations and Veterans Service.

2001 TAX LEVY DISTRIBUTION
Within Functional Area



TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
County Board (Org. 1000)	$ 3,297,036	$ 3,708,596	$ 3,715,901	$ 7,305
County Board - Audit (Org. 1001)	$ 1,500,037	$ 1,671,792	$ 1,744,399	$ 72,607
County Executive				0
General Office (Org. 1011)	$ 820,523	$ 915,546	$ 957,606	$ 42,060
Office for Persons with Disabilities (Org. 1018)	$ 263,384	$ 278,401	$ 267,401	$ -11,000
Intergovernmental Relations (Org. 1020)	$ 406,073	$ 446,711	$ 529,169	$ 82,458
Veterans Service (Org. 1021)	$ 199,229	$ 178,420	$ 182,722	$ 4,302
TOTAL	$ 6,486,282	$ 7,199,466	$ 7,397,198	$ 197,732

Note: The 2001 Budget incorporates some non-departmental budgets into the appropriate operating budget. County Board Non-Departmental Projects and Sister Cities International are now included in the County Board budget.

COUNTY BOARD

The nature, composition, powers, duties and responsibilities of County Boards are delineated in Chapter 59, Wisconsin Statutes, pursuant to Article IV, Sections 22 and 23 of the State Constitution. Each county in the State is a body corporate empowered to sue and be sued; to acquire and hold, lease or rent property; to enter into leases and to make contracts. The power of the County can only be exercised by the County Board or pursuant to a resolution or ordinance adopted by it. The general powers of the Board are set down in Section 59.51 of the Wisconsin Statutes.

County Board Non-Departmental Projects. This appropriation provides the County Board with flexibility in determining priorities for necessary projects and allocating expenditures to meet greatest needs. This account has been used for Merit Awards, County memberships and County Board publications.

Sister Cities International. This appropriation is for the support of Milwaukee County's sister community relationships. It is used to continue the worthwhile relationship with Sister Cities International in anticipation of dividends for the people of sister city communities.

DEPARTMENT OF AUDIT

Pursuant to Section 59.47 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, the Department of Audit is responsible for post auditing the fiscal and programmatic concerns of Milwaukee County. The term audit is used to describe not only work done in examining financial statements, but also work done in reviewing internal accounting and administrative controls, compliance with applicable laws and regulations, economy and efficiency of operations, and effectiveness in achieving program results. The Department's audits are performed in accordance with Government Audit Standards. In addition, the Department monitors contracts with vendors of goods and services for compliance with equal opportunity and affirmative action requirements. The Department annually contracts for an audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-128 and State Single Audit Guidelines. Audit staff also reconcile the County's checking accounts. In addition, the Department maintains a Hotline to receive information from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

COUNTY EXECUTIVE

Pursuant to the provisions of Section 59.17(2) of the Wisconsin Statutes and Section 23-A of Article IV of the Wisconsin Constitution, the County Executive has the following duties and responsibilities:

Coordinate and direct all administrative and management functions of County government; appoint department heads and appoint members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

COUNTY EXECUTIVE-OFFICE FOR PERSONS WITH DISABILITIES

The Milwaukee County Commission for Handicapped and Disabled Persons was established March 21, 1978, under Chapter 73 of the Milwaukee County Ordinances, to "promote the independence of Milwaukee County's handicapped and disabled persons." As part of this charge, the Commission is empowered by s.73.09, to:

> "advise the County Board of Supervisors of the needs of handicapped and disabled persons within Milwaukee County and the status of existing services designed to meet those needs, and shall recommend any new programs or services required to meet such needs"

The Office for Persons with Disabilities provides the staff to assist the Commission in carrying out its mission. Services provided include but are not limited to: increasing access to Milwaukee County systems; overseeing the implementation and compliance with the Americans with Disabilities Act (ADA) (Public Law 101-336); implementing the Disabled Expanded Certification Appointment (DECA) program, a voluntary affirmative action program for hiring of qualified persons with disabilities; providing interpreter services for hearing impaired citizens; overseeing Milwaukee County's Building Accessibility Program; producing a bi-monthly Handi-NEWS & NOTES publication and a monthly ADA UPDATE publication; operation of an employer's resource center; and individual assistance designed toward mainstreaming as many of Milwaukee County's citizens with disabilities as possible into every facet of Milwaukee County's functioning.

COUNTY EXECUTIVE-INTERGOVERNMENTAL RELATIONS

This Division of the County Executive's office was created by County Board action of July 14, 1976 (File No. 76-514), to coordinate and develop a program for Milwaukee County which will assist in defining areas where modifications to State and Federal legislation should be developed and introduced.

COUNTY EXECUTIVE-VETERANS SERVICE

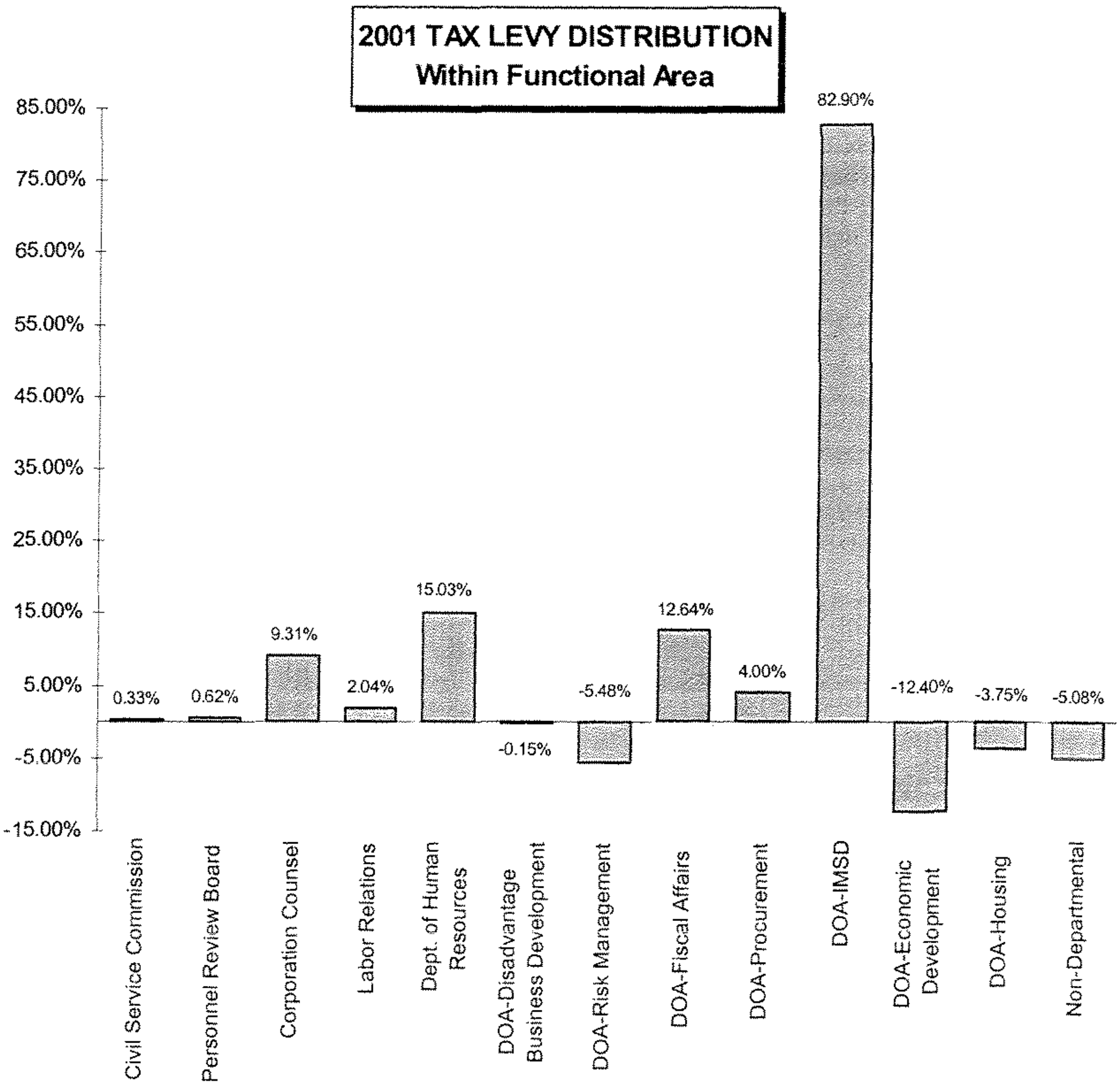
The Veterans Service Office operates pursuant to Section 45.43 of the Wisconsin Statutes. Its purpose is to develop and coordinate programs for Milwaukee County veterans and their dependents. The Veterans Service Office advises and informs Milwaukee County veterans concerning any problems arising from service in the armed forces of the United States, and assists veterans and their dependents or survivors in the preparation of claims or applications for Federal, State and County benefits to which they may be entitled. The Veterans Service Office works with Federal, State and accredited veterans organizations whose primary responsibilities are the general well-being of the veterans community. The Veterans Service Office coordinates its work with other community agencies when issues related to veterans have varied implications.

The Veterans Service Commission operates under Section 45.12 of the Wisconsin Statutes and its responsibility is in the area of aid to veterans.

MAJOR FUNCTION: Staff

DESCRIPTION

The County departments contributing to this functional area include the Civil Service Commission, Personnel Review Board, Corporation Counsel, Department of Human Resources, five of the six Department of Administration Divisions (Economic Development, Housing and Community Development, Administration and Fiscal Affairs/Risk Management/Disadvantaged Business Development, Procurement and Information Management Services) and Labor Relations. (The DoA County Health Related Programs (CHRP) budget is included in the Health and Human Services function.) This functional area also includes the budget for the Ethics Board.



MAJOR FUNCTION: Staff

TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
Civil Service Commission (Org. 1110)	$ 54,044	$ 61,496	$ 62,073	$ 577
Personnel Review Board (Org. 1120)	$ 99,434	$ 107,763	$ 118,383	$ 10,620
Corporation Counsel (Org. 1130)	$ 1,102,230	$ 1,399,218	$ 1,772,947	$ 373,729
Labor Relations (Org. 1135)	$ 335,486	$ 374,342	$ 387,485	$ 13,143
Human Resources (Org. 1140)	$ 2,418,241	$ 2,778,564	$ 2,860,993	$ 82,429
Department of Administration				
Disadvantaged Business Development (Org. 1040)	$ 93,070	$ -317,622	$ -29,491	$ 288,131
Risk Management (Org. 1150)	$ -147,308	$ -190,404	$ -1,043,910	$ -853,506
Administration & Fiscal Affairs (Org. 1151)	$ 2,475,073	$ 2,277,675	$ 2,406,970	$ 129,295
Procurement (Org. 1152)	$ 715,044	$ 811,022	$ 760,966	$ -50,056
Information Management Services (Org. 1160)	$ 10,667,330	$ 14,567,392	$ 15,782,791	$ 1,215,399
Economic Development (Org. 1180)	$ -998,497	$ -978,910	$ -2,359,910	$ -1,381,000
Housing & Community Development (Org. 1190)	$ -812,567	$ -596,581	$ -714,799	$ -118,218
NON-DEPARTMENTAL				
Ethics Board (Org. 1905)	$ 24,303	$ 29,882	$ 33,362	$ 3,480
County-wide Personal Services Lump-sum Reduction (Org. 1932)	$ 0	$ 0	$ -1,000,000	$ -1,000,000
TOTAL	$ 16,025,883	$ 20,323,837	$ 19,037,860	$ -1,285,977

Note: The 2001 Budget incorporates some non-departmental budgets into the appropriate operating budget. The budget for Miscellaneous Legal Fees is now included in the Corporation Counsel budget. The budgets for the Youth Employment Program and Payroll/Personnel Integration are now included in the Department of Human Resources budget. The budgets for Strategic Planning and Debt Issue Expense are now included in the Department of Administration-Administration and Fiscal Affairs Division and the budget for Research Park is now included in the Economic Development Division budget.

CIVIL SERVICE COMMISSION

The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board.

PERSONNEL REVIEW BOARD

The Personnel Review Board also consists of five members who review all disciplinary charges filed by appointing authorities or other persons authorized to file charges against an officer or employee in the classified service alleging the employee to be incompetent to perform their duties or that the employee merits discipline, demotion or discharge pursuant to State Statutes.

CORPORATION COUNSEL

The Corporation Counsel is responsible for prosecuting or defending all civil actions against the County or any of its boards, commissions, committees, departments or officers, issuing opinions, drafting County ordinances and resolutions, drafting proposed legislation, processing commitments of mentally ill persons, and acting as general counsel for the County.

Miscellaneous Legal Fees. This appropriation provides for payment of attorney fees and other legal costs. This account is subject to regular auditing by the Department of Audit.

LABOR RELATIONS

The Department of Labor Relations is responsible for negotiations and administration of all collective bargaining agreements, establishing labor relations training programs for supervisory staff, and conducting, on behalf of Milwaukee County, all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Industry, Labor and Human Relations.

DEPARTMENT OF HUMAN RESOURCES

The Department of Human Resources recruits, examines and certifies candidates for all positions in the classified service. The Department reviews requests for changes in classification, increases in pay and changes in personnel practices and procedures, as well as processes unemployment compensation claims, administers the County's Affirmative Action plan, and manages and coordinates the employee benefits programs, including hospital/surgical/dental care and life insurance. The Employee Retirement Division administers the Retirement System established by Chapter 201 of the Milwaukee County Ordinances.

Youth Employment Program. This appropriation provides meaningful work experience, career exposure, and on-the-job training for young men and women from all economic and social backgrounds by planning and coordinating subsidized employment with governmental, educational and non-profit community agencies.

Payroll/Personnel Integration. The appropriation for this project continues the development and operation of a modern, automated payroll/personnel system for Milwaukee County.

DEPARTMENT OF ADMINISTRATION

The five divisions of the Department of Administration identified in the Staff Function provide the following services to Milwaukee County:

ADMINISTRATION AND FISCAL AFFAIRS

The Director of the Department of Administration is authorized in the Administration and Fiscal Affairs Division, and is responsible for the six divisions of the Department of Administration.

FISCAL AFFAIRS

The Fiscal Affairs Division prepares and monitors the County's annual operating and capital budgets and prepares the Official Statements relating to debt issuance. The Division is also responsible for performing the County's accounting functions, including centralized payroll, accounts payable and receivable, preparation of financial statements, and determination of financial and cost accounting policies.

Strategic Planning. This appropriation reflects the County-wide focus of the strategic planning effort.

Debt Issue Expense. This appropriation is used to pay bond counsel, financial advisor fees and other costs associated with issuing debt.

RISK MANAGEMENT

The Risk Management Section of Fiscal Affairs is responsible for administering the County's risk management program, including providing public liability and property damage insurance and overseeing the Workers' Compensation program.

DISADVANTAGED BUSINESS DEVELOPMENT

The Disadvantaged Business Development Section of Fiscal Affairs is responsible for activities related to promoting the successful growth of disadvantaged, minority and women-owned businesses in Milwaukee County. Specific responsibilities include contract compliance monitoring, ensuring that County procurement of contractors and suppliers complies with Federal and County DBD requirements, administering revolving loan accounts to provide short-term assistance to qualifying DBD firms, and developing various DBD seminars on effective business operations.

ECONOMIC DEVELOPMENT

The Economic Development Division preserves and enhances the tax base of the County by stimulating, attracting and revitalizing commerce, industry and manufacturing.

Research Park. This appropriation provides for establishing a quality research and technology park to complement area colleges and universities and the Milwaukee Regional Medical Center, and enhancing the economy.

HOUSING AND COMMUNITY DEVELOPMENT

The Housing and Community Development Division maximizes available State and Federal resources to produce affordable housing and continued enhancement of the tax base through the administration of the Community Development Block Grant Program, Home Repair Loan Programs, Rental Assistance Programs, Housing Organization Loan Fund and HOME Investment Partnership Program.

PROCUREMENT

The Procurement Division is responsible for purchasing or contracting for supplies, materials, equipment and contractual services required by County departments or agencies, excluding public works programs, as well as developing standards and preparing specifications, signing contracts and issuing purchase orders, and disposing of surplus or obsolete supplies.

INFORMATION MANAGEMENT SERVICES

The Information Management Services Division (IMSD) provides central data processing, graphics, records management, voice and radio communication services to Milwaukee County. IMSD develops, modifies and maintains County-wide and multi-department large-scale or complex applications systems, including the Civil/Criminal Justice Information System (C/CJIS) and Financial/Budget System (Advantage/Brass), provides research, purchase, implementation, management and maintenance for departments' hardware and software systems, administers information technology standards and provides County-wide communications, local area network and desktop support; administers the County's voice communications system, including telephones, cellular and pager programs; provides high volume copying service and artistic design and forms management; administers the central Records Center which provides off-site storage of department records; administers the County's 50-plus Federal Communications frequency licenses, radio equipment and transmission facilities, and the conventional and 800 MHZ trunked radio systems; and provides County-wide mail service.

ETHICS BOARD

The Ethics Board consists of six residents of Milwaukee County who carry out the provisions of the Code of Ethics established under Chapter 9 of the Milwaukee County Ordinances.

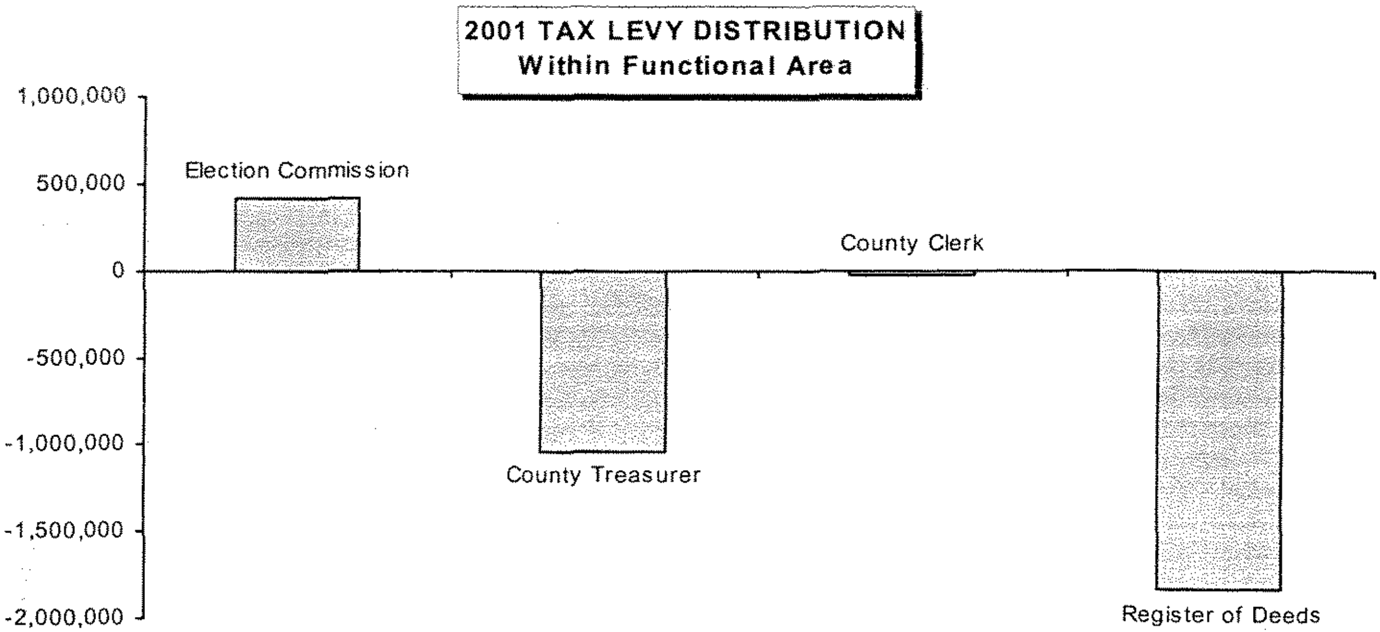
ADOPTED 2001 BUDGET

MAJOR FUNCTION: General Governmental Services

DESCRIPTION

The County departments contributing to this functional area are the Election Commission, County Treasurer, County Clerk and the Register of Deeds.

This functional area also includes the non-departmental budget of Milwaukee County Automated Land Information System.



TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
Election Commission (Org. 3010)	$ 356,598	$ 830,512	$ 416,652	$ -413,860
County Treasurer (Org. 3090)	$ -1,063,748	$ -537,255	$ -1,044,976	$ -507,721
County Clerk (Org. 3270)	$ -88,541	$ -28,987	$ -23,764	$ 5,223
Register of Deeds (Org. 3400)	$ -2,010,515	$ -1,806,949	$ -1,836,266	$ -29,317
NON-DEPARTMENTAL				
Milwaukee County Automated Land Information System (Org. 1923)	$ 0	$ 0	$ 0	$ 0
TOTAL	$ -2,806,206	$ -1,542,679	$ -2,488,354	$ -945,675

Note: The 2001 Budget incorporates some non-departmental budgets into the appropriate operating budget. Property Tax Refunds and Chargebacks and Interest on Delinquent Taxes are now included in the County Treasurer budget.

ELECTION COMMISSION

The Election Commission prepares, prints, distributes and has custody of ballots, prints all voting machine labels, absentee and sample ballots; canvasses returns and certifies them to the State Elections Board; advertises all elections held on a Federal, State and County-wide basis in community and minority newspapers; distributes, receives and verifies the legality of nomination papers filed; receives Code of Ethics forms, expense statements and registration forms of candidates and committees; maintains election records and files; prorates charges to municipalities and school boards for certain election services provided; reviews election laws; registers City of Milwaukee electors; conducts recount proceedings; issues certificates of election to County Supervisors, County Executive, five County constitutional officers and committee persons elected from the County; provides a statistical elections booklet after each fall election; prints County, Congressional, Supervisor, State Senate and Assembly maps; and attends meetings relative to the office.

COUNTY TREASURER

The County Treasurer receives all monies which belong to or are deposited in trust with the County of Milwaukee; pays out all monies on order of the County Board, or as otherwise provided by law or ordinances; transmits State taxes, fees, and revenues from other charges to the State Treasurer; collects and enforces the collection of property taxes; acts as custodian of the Employees' Retirement System; assists with certain administrative details in connection with the sale and redemption of 1982 and prior County bonds or notes; provides for the daily cash requirements of Milwaukee County; and invests County appropriations not needed immediately in short-term investments.

Property Tax Refunds and Chargebacks. This appropriation is for personal property taxes and refunded or rescinded taxes due to reductions in property value.

Interest on Delinquent Taxes. This appropriation represents interest collected by the County Treasurer on other taxes and special assessments, both prior and subsequent to the tax sale.

COUNTY CLERK

The County Clerk records the proceedings of the County Board of Supervisors; distributes copies of the printed proceedings; maintains all of the legislative files; produces a continuous index of the ordinances and resolutions presented to the County Board at each meeting; updates existing ordinances and prepares copies of new ordinances for distribution; receives/processes court summons and complaints naming Milwaukee County; maintains the central file of County deeds, contracts, insurance policies, agreements, leases and easements; maintains SARA Title III records for Milwaukee County; administers oaths of office and maintains a file of such oaths as well as public official bonds; maintains a file of qualified public improvement contractors; receives and publicly opens all sealed bids for public improvement projects; receives all bids for services and commodities; distributes copies of the Milwaukee County financial reports and statistical reports of property valuations; issues marriage, equestrian, hayride, horse and stable licenses; processes garnishment actions, tax levies and wage assignments of County employees; processes lien notices against contractors performing County public improvements; maintains the file of certificates of title for all County-owned vehicles; assists the County Treasurer in signing all County checks; acts as agent for the State in furnishing dog licenses to the municipalities in Milwaukee County; furnishes cat licenses to Milwaukee County municipalities and the Wisconsin Humane Society; and registers all lobbyists and reports quarterly to the County Board on the number of registrants.

REGISTER OF DEEDS

The Register of Deeds records, indexes and microfilms all real estate documents, corporation papers and military discharges; records informal probate instruments; files and indexes financing statements; maintains a motor vehicle lien index; files and indexes birth, marriage and death certificates; sells copies of the above-described documents; collects the real estate transfer tax; issues County and senior citizen identification cards; and performs such other functions as provided by law.

MAJOR FUNCTION: General Governmental Services

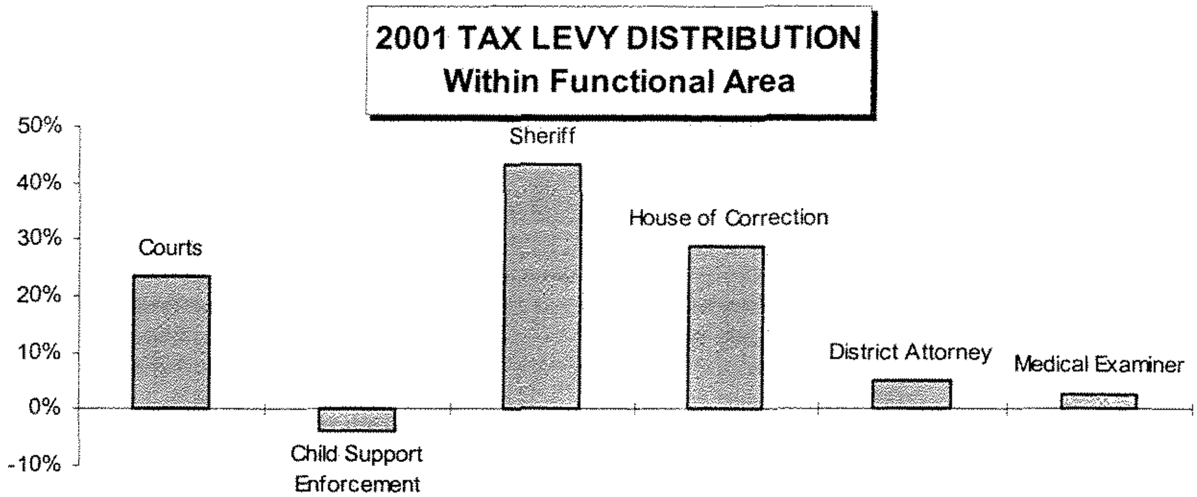
MILWAUKEE COUNTY AUTOMATED LAND INFORMATION SYSTEM

The Milwaukee County Automated Land Information System consists of designing, developing and implementing a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; preparing boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and preparing maps of documented accuracy suitable for local planning. Pursuant to Section 59.43, State Statutes, funding for a land information office, modernization of land records and the State of Wisconsin Land Information Board programs is collected via a six-dollar surcharge on the County's existing four dollar Recording Fee. The additional six-dollar surcharge is split, with four dollars designated for the Milwaukee County Automated Land Information System (Org. 1923), and two dollars for the State Land Information Board. The County continues to retain its four dollar share of the Recording Fee.

MAJOR FUNCTION: Public Safety and Judiciary

DESCRIPTION

The County budgets contributing to this functional area are the Combined Court Related Operations, the Department of Child Support Enforcement, the Sheriff's Department, the House of Correction, the District Attorney, and the Medical Examiner. The 2001 budget consolidates the non-departmental budgets Legal Resource Center (Org. 1943) and Alternatives to Incarceration (Org. 1940) into Combined Court Related Operations.



TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
Combined Court Relat Oper (Org.2000)	$ 15,930,182	$ 15,674,044	$ 16,828,966	$ 1,154,922
Child Support Enforcement (Org. 2430)	$ -3,964,740	$ -3,126,907	$ -2,801,543	$ 325,364
Sheriff's Department (Org. 4000)	$ 32,945,466	$ 29,426,753	$ 30,949,046	$ 1,522,293
House of Correction (Org. 4300)	$ 17,314,989	$ 20,695,986	$ 20,609,719	$ -86,267
District Attorney (Org. 4500)	$ 2,991,715	$ 3,468,044	$ 3,751,863	$ 283,819
Medical Examiner (Org. 4900)	$ 1,913,966	$ 1,819,488	$ 1,786,773	$ -32,715
TOTAL	$ 67,131,578	$ 67,957,408	$ 71,124,824	$ 3,167,416

Note: The 2001 budget incorporates some non-departmental budgets into the appropriate operating budget. Legal Resource Center and Alternatives to Incarceration are now included in the Combined Court Related Operations budget.

SHERIFF'S DEPARTMENT

The Sheriff of Milwaukee County is a State constitutional officer and, under Section 59.23 of the Wisconsin Statutes, is responsible for law enforcement, the safety and security of citizens and protection of property throughout the County. Chapter 166, Wisconsin Statutes, provides the authority of counties in matters pertaining to emergency government services, which is under the Sheriff. The Sheriff's Department also acts as an arm of the criminal justice system carrying out criminal investigations, effecting arrests and warrants, detaining prisoners, providing court security, serving process papers, transporting prisoners and patients and extraditing criminals.

Security is provided at the Airport, County Stadium, County parks and for the County Executive. Protection is rendered to County officials and domestic and international visiting dignitaries. Expressway patrol provides the capability of immediate 24-hour response to emergency situations involving protection, safety and law enforcement throughout Milwaukee County. The department provides specialized services to the community, County government, and municipal police agencies by means of investigative expertise, victim/witness protection, crowd control, photography, fingerprint and document examination, drug investigations, training, and emergency response.

COMBINED COURT RELATED OPERATIONS

County Funded State Court Services Division

Pursuant to Section 8, Article VII, Wisconsin Constitution, and Section 753.03, Wisconsin Statutes, the State Circuit Courts have original jurisdiction in all civil, juvenile and criminal matters. They also conduct administrative reviews. Milwaukee County comprises the First Judicial Administrative District of the State system and has 47 judges. Pursuant to sections of the Wisconsin Statutes, the Clerk of Circuit Court maintains the records, books and files of the Circuit Courts - Civil, Family Support, Criminal and Children's Divisions; collects fees and costs prescribed by law; certifies copies of judgments or other papers or records; receives and disburses payment of trust, bail or other funds pursuant to court orders; invests funds and has custody of securities held for the benefit of minors, as ordered by the Court; furnishes attorneys with legal papers; prepares the daily court calendar and processes all cases. Per Chapter 100 of the Milwaukee County Ordinances and the rules of the County Board of Judges, the Clerk of Circuit Court is also Director of Court Services. Eligible jurors for the Milwaukee County court system are summoned by the Clerk of Circuit Court.

Register in Probate Division

Pursuant to Wisconsin Statutes, the Register in Probate maintains the records and files of all probate proceedings; receives payments of statutory fees; performs administrative services and ministerial duties in connection with mental commitment proceedings (Chapter 51), protective placement proceedings (Chapter 55), will proceedings, contests of claims and other probate proceedings; processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882); performs administrative duties directed by the judges designated to hear probate proceedings; reviews documents and makes determinations required for informal administration of estates (Chapter 865); and exercises the powers and duties of a probate court commissioner when designated to do so by a judge assigned probate jurisdiction. In addition, the 1985 Supreme Court decision in *State ex rel. Watts v. Combined Community Services*, 122 Wis. 2d 65, requires an annual court review of every existing protective placement case to protect the constitutional rights of persons under protective placement.

Family Court Commissioner Division

The Division of the Family Court Commissioner was created pursuant to Section 767.13(2) of the Wisconsin Statutes and is the legal extension of the Family Court Branch of the Circuit Court. The general purpose of this division is to conduct formal hearings in matters relating to marriage and actions affecting the family pursuant to Chapters 765 and 767 of the Wisconsin Statutes, and includes the Family Court Counseling Services Unit.

Legal Resource Center Through collections and services linked to those at the State Law Library, the Legal Resource Center provides legal information, materials and online computer services to County departments, judges and the general public.

Alternatives to Incarceration This appropriation funds the operation of the Intake Screening Center in the Criminal Justice Facility, along with various out-of-custody, community service, intervention and intensive supervision programs.

DEPARTMENT OF CHILD SUPPORT ENFORCEMENT

The purpose of the Department of Child Support Enforcement is to implement and administer the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 46.25 and 59.53(5m) of the Wisconsin Statutes, under contract with the State Department of Workforce Development. Cases are referred to the Department of Child Support Enforcement by the Milwaukee County Department of Human Services when a custodial parent applies for benefits. Non-W-2 custodial parents may also apply for services. The Department of Child Support Enforcement works cooperatively with other County departments within the IV-D program to conduct investigations, locate absent parents, appear in court on cases to establish and enforce support orders, establish paternity, conduct job search interviews and various other child support related functions. The Department also administers the recovery of medical as well as subsistence payments.

DISTRICT ATTORNEY

Pursuant to Wisconsin Statutes Section 978.05, the District Attorney of Milwaukee County has the following duties:

A. In the Circuit Courts of Milwaukee County having jurisdiction for ADULT MATTERS - Prosecutes all criminal actions; prosecutes all State forfeiture actions, County traffic actions, and actions concerning violations of County ordinances which are in conformity with State criminal laws; participates in John Doe or other investigatory proceedings; issues subpoenas and other processes to compel the attendance of witnesses; upon the request and under the supervision and direction of the Attorney General, briefs and argues all criminal cases brought by appeal or writ of error to the Court of Appeals or Supreme Court; handles all appeals or proceedings if the case is decided by a single Court of Appeals judge; institutes, commences, or appears in certain civil actions or special proceedings as set forth in Wisconsin Statutes Section 978.05(6).

B. In the Circuit Courts of Milwaukee County having jurisdiction for JUVENILE MATTERS - Represents the public's interest at the Children's Court Center for matters including children alleged to be delinquent, to have violated civil laws or ordinances, to be in need of protection or services, or who are developmentally disabled, mentally ill, alcoholic or drug dependent; and initiates and defends appeals.

MEDICAL EXAMINER

Pursuant to Sections 59.34, 59.66(2), 59.66(3), 69.18, 155.02, and Chapter 979, Wisconsin Statutes, this department investigates all deaths in which there are unexplained, unusual or suspicious circumstances, all homicides, all suicides, all deaths following criminal abortion, poisoning, and accident (whether the injury is or is not the primary cause of death), and all deaths in which there is no physician in attendance, or the attending physician refuses to sign the death certificate; investigates all deaths when the body is to be cremated; reports all deaths immediately to the District Attorney pursuant to Section 979.04(2) Statutes; performs autopsies, histologic studies and toxicological analyses, and testifies in court in regard to all investigative findings; issues death certificates, cremation permits and disinterment permits; takes possession of, stores and disposes of bodies when investigation is required or bodies are unclaimed; locates relatives of deceased persons; safeguards and legally disposes of money and property of deceased persons; and renders scientific aid to various law enforcement agencies in the examination of evidence.

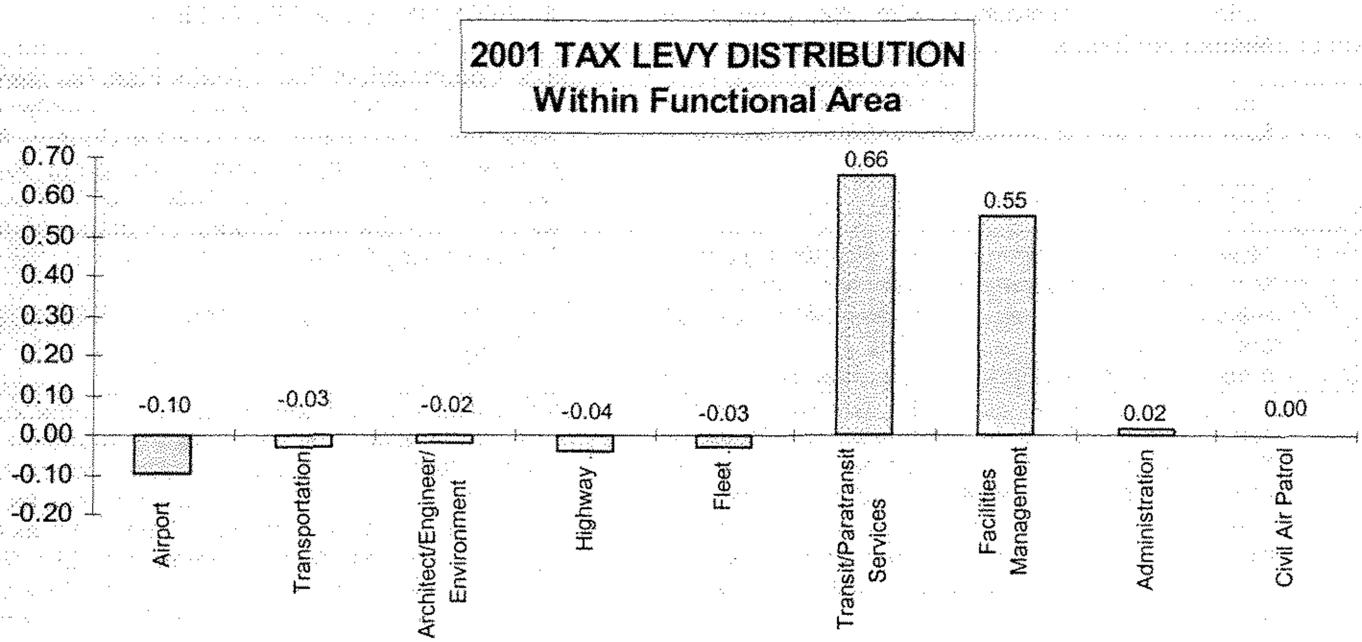
HOUSE OF CORRECTION

The functions of the House of Correction are defined in Chapters 302, 303, 304 and 973 of the Wisconsin Statutes. This institution receives and maintains custody of all sentenced prisoners in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides programs of work release, rehabilitation, education, work, recreation and training; provides medical, dental and other necessary services in conjunction with the Detention Bureau of the Sheriff's Department; processes and considers applications for parole; and releases prisoners upon expiration of sentence, parole, or upon orders of the courts or other recognized authorities. Section 302.315 of the Wisconsin Statutes permits this institution to receive and maintain custody of unsentenced prisoners from the Milwaukee County Sheriff. The department also operates a program of home detention using electronic surveillance equipment and other systems of control.

MAJOR FUNCTION: Public Works and Transportation

DESCRIPTION

This function includes the budgets for the eight divisions of the Department of Public Works which are Airport, Transportation Services, Architectural, Engineering and Environmental Services, Highway Maintenance, Fleet Maintenance, Milwaukee County Transit/Paratransit System, Facilities Management and Administration, as well as the Civil Air Patrol.



TAX LEVY SUMMARY				
	1999	2000	2001	2000/2001
DEPARTMENT OF PUBLIC WORKS	Actual	Budget	Budget	Change
Airport Division (Org. 5040)	$ -3,808,113	$ -2,899,722	$ -2,837,882	$ 61,840
Transportation Services Division Org. 5070)	$ -596,256	$ -636,306	$ -908,174	$ -271,868
Architectural/Engineering/Environment Services (Org. 5080)	$ -347,497	$ -130,413	$ -596,541	$ -466,128
Highway Maintenance Division (Org. 5100)	$ -1,772,890	$ -1,084,602	$ -1,191,910	$ -107,308
Fleet Maintenance Division (Org. 5300)	$ -742,191	$ -881,221	$ -825,341	$ 55,880
Milwaukee County Transit/Paratransit (Org. 5600)	$ 18,644,205	$ 19,502,074	$ 18,830,014	$ -672,060
Facilities Management Division* (Org. 5700)	$ 13,154,181	$ 16,373,763	$ 15,801,183	$ -572,580
Administration Division* (Org. 5800)	$ 265,295	$ 594,932	$ 449,377	$ -145,555
NON-DEPARTMENTAL				
Civil Air Patrol (Org. 1913)	$ 5,694	$ 6,800	$ 6,800	$ 0
TOTAL	$ 24,802,428	$ 30,845,305	$ 28,727,526	$ -2,117,779

* In 2001, the Administration Section of the Department of Public Works-Administration and Facilities Management Division becomes an independent Division and the Disadvantaged Business Section becomes a Section in the Department of Administration.

Department of Public Works

The mission of the Department of Public Works is to develop and maintain Milwaukee County's public facilities in a cost efficient manner, consistent with the values of the taxpayers, preserving and maintaining the County's quality of life while enhancing the Department's competitive position, locally and nationally, in accordance with the policies of Milwaukee County.

The eight Divisions of the Department provide the following essential services to Milwaukee County:

AIRPORT DIVISION

Milwaukee County operates and maintains General Mitchell International and Lawrence J. Timmerman Field Airports by authority granted under Chapters 59 and 114 of the Wisconsin Statutes. General Mitchell International Airport provides commercial, military and general aviation services. Timmerman Field Airport is primarily for general aviation. Under the terms of the negotiated agreement between Milwaukee County and the signatory airlines, all operating expenses and debt service costs are recovered through rates and charges assessed to users (terminal and land rentals, concession fees and landing fees).

TRANSPORTATION SERVICES DIVISION

The mission of the Transportation Services Division is to cost-effectively plan, design and implement projects necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, traffic control facilities and transit systems.

ARCHITECTURAL, ENGINEERING AND ENVIRONMENTAL SERVICES DIVISION

The Architectural, Engineering and Environmental Services Division provides a broad spectrum of skilled and technical services for Milwaukee County. The Division is comprised of six sections: Architectural, Airport Engineering, Construction Management, Site Development Engineering, Environmental Services and Support Services. Through technical and professional efforts, these Sections research, design, administer and implement a diverse combination of programs and projects.

HIGHWAY MAINTENANCE DIVISION

The Department of Public Works-Highway Maintenance Division maintains all County trunk highways, State trunk highways and expressways. It is responsible for maintaining vacant freeway lands and the North Shore right-of-way.

FLEET MAINTENANCE DIVISION

The Department of Public Works-Fleet Maintenance Division controls, supervises and maintains all automotive equipment owned by the County. It also centrally maintains materials and parts for the Department of Human Services, DPW-Facilities Management Division, Department of Parks and the DPW-Highway Division.

MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

Milwaukee Transport Services, Inc., is a private, non-profit corporation which manages and operates the Transit/Paratransit System, under contract, for Milwaukee County. The corporation uses facilities which are owned by Milwaukee County. It is assisted by personnel from the Department of Public Works-Transportation Services Division of Milwaukee County, which provides staff for County oversight, various transit-related studies, the necessary activities involved in processing State and Federal grant applications, and the acquisition of capital equipment.

FACILITIES MANAGEMENT DIVISION

In 2001, the Department of Public Works-Administration and Facilities Management Division is reorganized, resulting in the Administration Section becoming the Department of Public Works-Administration Division (Org. 5800) and the Disadvantaged Business Section becoming a Section in the Department of Administration-Administration and Fiscal Affairs Division (Org. 1040). The Facilities Management Division provides quality and cost effective property management, tenant services, and maintenance and skilled trades services to the various private entities and County departments occupying space within the Courthouse, County Grounds Complexes, the Children's Court Center and the buildings at 12th and Vliet and 27th and Wells Streets. The Division also provides maintenance and skilled trades services to other County departments.

MAJOR FUNCTION: Public Works and Transportation

ADMINISTRATION DIVISION

In 2001, the Administration Division will operate as an independent Division in the General Fund. The Division will provide administrative and management support to the Divisions within the Department of Public Works, as well as general public information services.

CIVIL AIR PATROL

The Civil Air Patrol utilizes a County-owned hangar on lease to Youth & Aviation, Inc., at 9393 West Appleton Avenue, Timmerman Field and the second floor of the Tower Building at Timmerman Field. The County provides appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. The County continues to provide office and hangar space at Timmerman Field.

MAJOR FUNCTION: Health and Human Services

DESCRIPTION

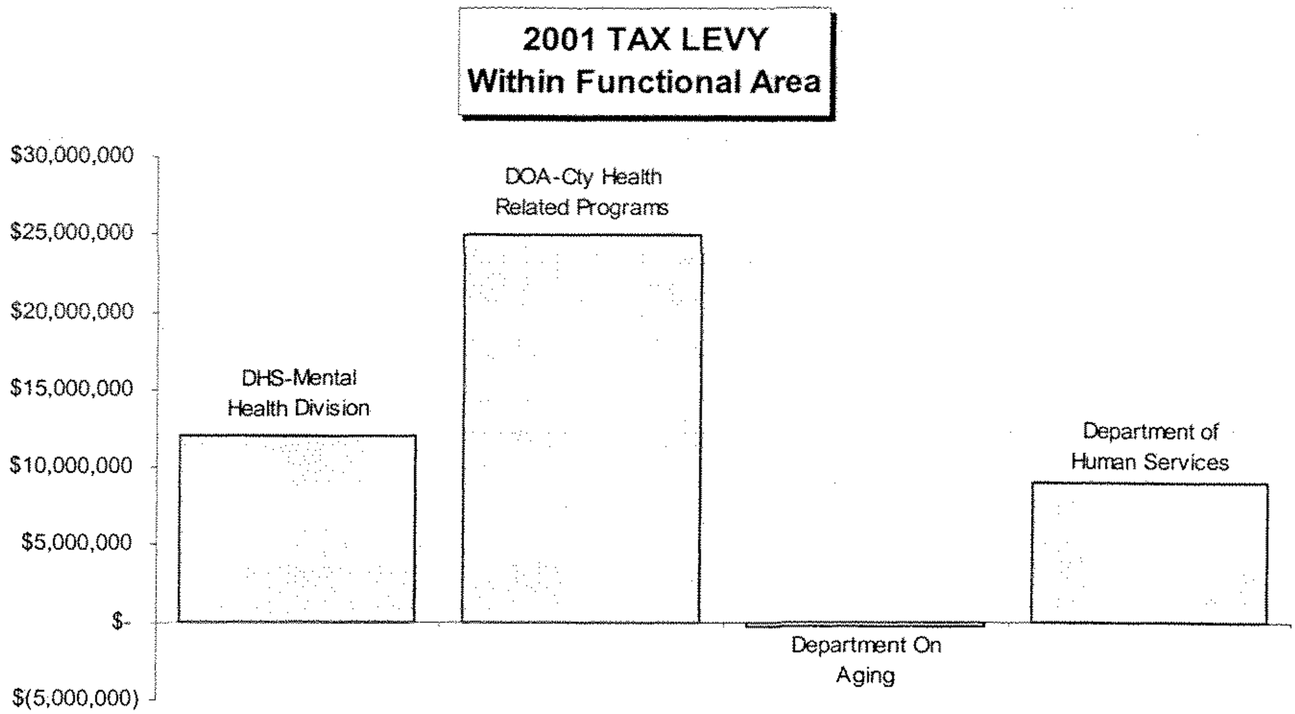
The County departments contributing to this functional area are the Department of Human Services (DHS), the DHS-Mental Health Division, Department of Administration-County Health Related Programs and the Department on Aging. The 2001 budget consolidates the Community Relations - Social Development Commission (SDC) budget (Org. 1952) into the Department of Human Services, and the Intergovernmental Transfer Program (ITP)-Nursing Homes budget (Org. 1958) into the Mental Health Division.

The State Department of Administration continues the practice of intercepting $20,101,300 from State Shared Revenue rather than from DHS Community Aids Revenue to fund Child Welfare administrative costs. As a result, Community Aids are increased in the Delinquency and Court Services Division, Adult Services Division, and Mental Health Division.

Community Aids Revenue increases over the amounts budgeted in 2000 include $3,624,837 in the Delinquency and Court Services Division, $7,074,692 in the Adult Services Division, and $10,343,252 in the Mental Health Division. These amounts include the $20,101,300 from the State change in the Child Welfare Intercept and $941,481 of increased revenues provided in the State Budget.

TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
DHS-Mental Health Division (Org. 6300)	$ 20,127,643	$ 22,043,044	$ 11,991,689	$ -10,051,355
DOA-County Health Related Programs(Org. 7200)	$ 19,535,289	$ 20,735,992	$ 24,888,014	$ 4,152,022
Department on Aging (Org. 7900)	$ -352,437	$ -54,337	$ -316,074	$ -261,737
Department of Human Services (Org. 8000)	$ 2,054,273	$ 22,052,398	$ 9,021,544	$ -13,030,854
TOTAL	$ 41,364,768	$ 64,777,097	$ 45,585,173	$ -19,191,924

Note: The 2001 Budget incorporates some non-departmental budgets into the appropriate operating budget. The Community Relations-Social Development appropriation is now included in the Department of Human Services budget and the Intergovernmental Transfer Program revenue budget is included in the DHS-Mental Health Division budget.



MILWAUKEE COUNTY DEPARTMENT OF HUMAN SERVICES-MENTAL HEALTH DIVISION

Pursuant to Sections 46.03(1), 46.21, 51.08, 51.35, 51.42 and 51.437 of the Wisconsin Statutes, the Milwaukee County Department of Human Services-Mental Health Division provides care and treatment to developmentally, emotionally and mentally ill adults, children and adolescents through outpatient care, day treatment services, inpatient care and contracts with community agencies. Services include intensive short-term treatment, as well as extended care of persons with serious mental illness. Acute hospital admissions are initiated by voluntary application, or through legal detention methods, such as court commitment. The Adult Inpatient Services Branch and the Child and Adolescent Branch require Title-XIX certification and Joint Commission on Accreditation of Healthcare Organizations (JCAHO) accreditation to capture Title-XIX and other third-party reimbursement. The extended care portions of this agency require Federal certification as a Skilled Nursing Facility and Facility for the Developmentally Disabled, allowing for State reimbursement. Day treatment is offered to patients who have progressed to the state where inpatient hospitalization is no longer indicated but who require more intensive treatment than is available in an outpatient facility. The Community Services Branch provides services through contract or at community clinics. Programs are managed by the Mental Health Division Administrator under the jurisdiction of the Director of the Department of Human Services, the Combined Community Services Board, the County Executive and the Milwaukee County Board of Supervisors.

Intergovernmental Transfer Program - Nursing Homes. Under Section 3.775 of the State of Wisconsin Methods of Implementation for Medicaid payments to Nursing Homes, the State provides special allowances for facilities operated by local units of government. These allowances recognize the unique nature of facilities operated by local units of government. Local government-operated facilities experiencing operating deficits associated with the provision of care to Medicaid patients are eligible for supplemental funding. The property tax associated with the provision of care to Medicaid patients is eligible as match for Federal Medicaid funds. This budget is used to record the receipt of revenue associated with this supplemental funding program separate from the normal operating expenditures and revenues for the rehabilitation centers.

DOA-COUNTY HEALTH RELATED PROGRAMS

The Department of Administration Division of County Health Related Programs (CHRP) is comprised of various programs which pertain to health related services. Some of these services were previously performed under the auspices of John L. Doyne Hospital. The Division is comprised of the

Emergency Medical Services Program (Paramedics), the General Assistance-Medical Program (GA-MP) and other expenditures related to the provision or support of health related activities. The Division also provides the coordinating function for County employee health services.

DEPARTMENT ON AGING

Under the Older Americans Act, the Milwaukee County Department on Aging is a Federal/State designated Area Agency on Aging for Milwaukee County. The Department on Aging's responsibilities are outlined in Chapter 53 of the General Ordinances of Milwaukee County and include planning, developing, providing, purchasing and coordinating services for the County's older adult population. The Department provides staff support to the Milwaukee County Commission on Aging. This Department provides a single entry point for older adults and their caregivers who are in need of elderly service information and assistance throughout Milwaukee County. Services provided by the Department on Aging are designed to provide an appropriate mix of community-based care and direct services to prevent the inappropriate and costly institutionalization of older adults.

DEPARTMENT OF HUMAN SERVICES

The Department of Human Services (DHS) operates under Chapters 46 (Social Services), 48 (Children's Code), 49 (Public Assistance), 51 (Mental Health), and 55 (Protective Services) of the Wisconsin State Statutes. DHS provides a wide range of life-sustaining, life-saving and life-enhancing services to children and adults through age 60. Programs focus on providing services for abused and neglected children, delinquent children, dysfunctional families, developmentally disabled persons, physically disabled persons, mentally ill persons, homeless persons, alcohol and drug abusers, and those in need of financial assistance. Many of the services provided are mandated by State Statute.

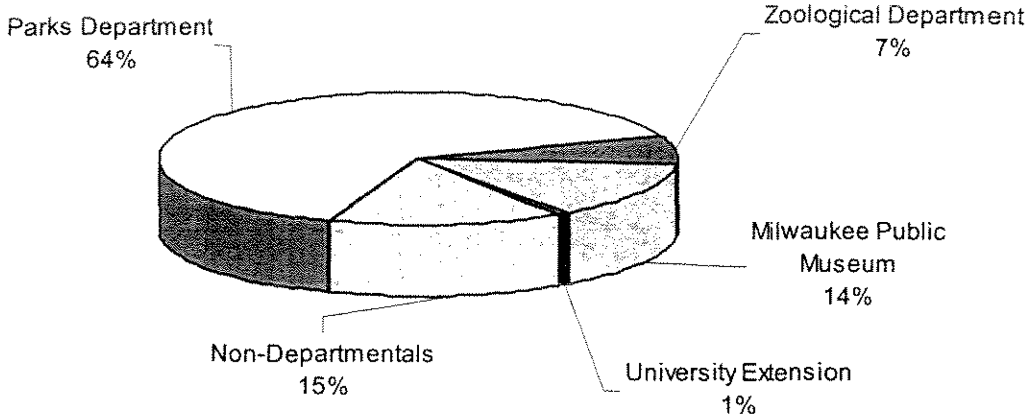
Community Relations - Social Development Commission. The purpose of SDC is to study, analyze, and recommend solutions for the major social, economic, and cultural problems which affect people residing or working within the County including, without restriction because of enumeration, problems of the family, youth, education, the aging, juvenile delinquency, health and zoning standards, and discrimination in housing, employment, and public accommodations and facilities on the basis of sex, class, race, religion, sexual orientation or ethnic or minority status.

MAJOR FUNCTION: Parks, Recreation and Culture

DESCRIPTION

The County departments contributing to this function are the Parks Department, the Zoological Department, the Milwaukee Public Museum and the University Extension. This functional area also includes contributions to various non-departmental activities.

2001 TAX LEVY DISTRIBUTION
Within Functional Area



TAX LEVY SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
DEPARTMENT				
Parks Department (Org. 9000)	$ 18,277,313	$ 19,414,634	$ 20,288,326	$ 873,692
Zoological Department (Org. 9500)	$ 1,530,304	$ 2,256,967	$ 2,224,051	$ -32,916
Milwaukee Public Museum (Org. 9700)	$ 4,300,000	$ 4,300,000	$ 4,300,000	$ 0
University Extension (Org. 9910)	$ 304,412	$ 211,183	$ 254,647	$ 43,464
NON-DEPARTMENTAL				
County Historical Society (Org. 1908)	$ 298,525	$ 307,481	$ 307,481	$ 0
Greater Milwaukee Convention & Visitors Bureau (Org. 1912)	$ 25,000	$ 25,000	$ 25,000	$ 0
War Memorial Center (Org. 1914)	$ 1,550,954	$ 1,597,483	$ 1,800,572	$ 203,089
Villa Terrace (Org. 1915)	$ 109,594	$ 116,178	$ 127,178	$ 11,000
Marcus Center for the Performing Arts (Org. 1916)	$ 1,600,000	$ 1,600,000	$ 1,600,000	$ 0
Charles Allis Art Museum (Org. 1918)	$ 162,233	$ 170,942	$ 181,942	$ 11,000
Federated Library System (Org. 1966)	$ 66,604	$ 66,666	$ 66,654	$ -12
Milwaukee County Fund for the Arts (Org 1974)	$ 522,299	$ 525,000	$ 550,000	$ 25,000
TOTAL	$ 28,747,238	$ 30,591,534	$ 31,725,851	$ 1,134,317

Note: The 2001 budget incorporates some non-departmental budgets into the appropriate operating budget. The budget for Keep Greater Milwaukee Beautiful is now included in the Parks Department budget.

PARKS DEPARTMENT

The Parks Department administers and operates the Milwaukee County Park System. Major facilities include three indoor swimming pools, 12 outdoor pools, 39 wading pools, three family aquatic centers, 16 golf courses (including the home of the Greater Milwaukee Open golf tournament), 130 tennis courts, 10 senior and recreation centers, 23 major pavilions, 200 athletic fields, boat launching sites, the McKinley Marina, the Mitchell Park Horticultural Conservatory, Wehr Nature Center and the Boerner Botanical Gardens. The Park System spans almost 15,000 acres and encompasses 139 parks and parkways, five beaches, extensive roadways and bike trails and 170 picnic areas.

Keep Greater Milwaukee Beautiful. This appropriation provides funding for community services and environmental education activities.

ZOOLOGICAL DEPARTMENT

The Zoological Department is charged with the general management of the Zoo facility. Included are business operations, management of the animal collection, maintenance of buildings and grounds, visitor services, education, planning/oversight of construction related to the capital master plan and marketing of the Zoo. The Zoo originally opened in the 1890s as an animal and bird display in Washington Park. It was acquired by the County in 1937 and operated under the Park Commission until 1981 when it became an independent department. The Zoo moved to its present 200-acre site in 1960. Most of the Zoo's animal collection and exhibits are acquired through private funding. There are presently 16 animal groupings at the Zoo, including the Reptile and Aquarium group, Australian group, Asiatic group, and the Heritage Farm.

MILWAUKEE PUBLIC MUSEUM

Milwaukee County acquired the Milwaukee Public Museum (MPM) from the City of Milwaukee in 1976. During its more than 100 years as a public institution, the Museum has grown to be one of the leading natural history museums in the nation, providing a valuable educational opportunity to visitors. To continue its growth as an educational facility and maintain its reputation as one of the nation's leading natural history museums, it was necessary to provide alternative funding for the Milwaukee Public Museum. County Board Resolution 91-775, adopted November 12, 1991, created a not-for-profit Museum Corporation with a Board of Directors providing management of the facility, effective March 31, 1992. A fixed amount of $4.3 million was the base level funding for the Museum during the initial five-year period of the Agreement. The Lease and Management Agreement was re-negotiated in 1997 to continue the County's annual $4.3 million payment to the Milwaukee Public Museum. In 1999, the County extended the current term of the MPM Lease Agreement for an additional 33 months, through December 31, 2004 (File No. 99-28(a)(a)) to facilitate the Museum Corporation's ability to sell long-term revenue bonds and to facilitate a capital campaign to raise charitable donations in support of the Museum Corporation's Butterfly Garden capital improvement project. The provision for the baseline funding remains in place until March 31, 2002, after which time the County and the Museum Corporation are required to renegotiate a new base level funding agreement. The Milwaukee Public Museum and Discovery World Museum jointly developed a large screen theater which serves both facilities. In 1999, Milwaukee County, acting as a conduit for MPM, issued $4.2 million in revenue bonds for MPM to purchase Discovery World's interest in, and assume full operation of, the IMAX Theater. The purchase was completed in April 2000.

MILWAUKEE COUNTY UW EXTENSION

The Milwaukee County UW Extension Service provides a Cooperative Extension Service by joint agreement between Milwaukee County and the University of Wisconsin. The Extension identifies and responds to family and community needs for practical education, research and knowledge. It provides Milwaukee County with access to the research and resources of the University of Wisconsin System. Its educational programs promote community collaborations focused on youth and family development, community and economic development and the environment. The Extension strives to empower individuals, families, and communities by encouraging development of critical skills in leadership, strategic planning, problem-solving and decision making.

NON-DEPARTMENTAL BUDGETS

The Greater Milwaukee Convention and Visitors Bureau provides an appropriation to advertise the advantages, attractions and resources of the County and to conserve, develop and improve the same. The County Historical Society collects and preserves the records and salient historical features of the County. The Society acts as custodian for non-current County records. The War Memorial Center budget provides funding to the War Memorial Center, Inc., to operate the center, which is a permanent memorial to those who have given their lives for, and to those who have served in the interest of, our country in war, and by providing for art, drama, music, public discussion and social assembly to serve the living in memory of our war dead. Funding for the Villa Terrace is provided for art, drama, music, public discussion and social assembly. The Marcus Center for the Performing Arts was deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The Charles Allis Art Museum was also deeded to Milwaukee County as a public trust. This museum offers a rare insight to the general public into art from all over the world. The budget for the Federated Library System provides support for the system. The Milwaukee County Fund for the Arts provides funding for cultural, artistic and musical programming which is administered by the County Cultural, Artistic and Musical Programming Advisory Council (CAMPAC).

ADOPTED 2001 BUDGET

MAJOR FUNCTION: Debt Service

DESCRIPTION

This function includes the budgets for General County Debt Service on general obligation bonds issued in accordance with Chapter 67 of the Wisconsin Statutes. General obligation bonds of the County are obligations for which the County pledges its full faith and credit and power to levy *ad valorem* taxes without limit as to rate or amount.

TAX LEVY SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
General County Debt Service (Org. 9960)	$ 54,190,238	$ 53,320,802	$ 56,123,700	$ 2,802,898

As of December 31, 1999, the County had general obligation bonds outstanding totaling $497,028,076. Debt outstanding on December 31, 1999 represents 28.9 percent of the County's $1,722,000,540 constitutional debt limit.

On July 21, 1994, the County Board of Supervisors adopted several debt management and capital financing policies or goals. These policies included a requirement that the County Executive's annual recommended budget include a summary of the impact that borrowing proposals contained in the recommended budget would have on various measures of debt affordability. The policies also established limitations on capital improvement borrowing by requiring an increase in project pay-as-you-go cash financing.

Policy Goals

1. Tax supported debt service costs shall not exceed actual sales and use tax revenue.
2. Cash financing for capital improvements shall provide for a minimum of 20 percent of County financed project costs. (This goal will be implemented over a ten year period by increasing minimum cash financing by 2.0 per cent annually beginning with the 1995 budget.)
3. Direct debt shall not exceed 1.5 percent of equalized property value.
4. Financing terms shall not exceed 16 years for corporate purpose projects and 20 years for airport projects.
5. Average principal maturities shall not exceed 10 years for corporate purpose projects and 12.5 years for airport projects.
6. Net present value savings for proposed advance refundings should total a minimum of 3 percent to 5 percent of refunded principal.
7. Direct debt per capita shall not exceed $500.
8. Bond insurance will be used when it provides a net economic benefit.

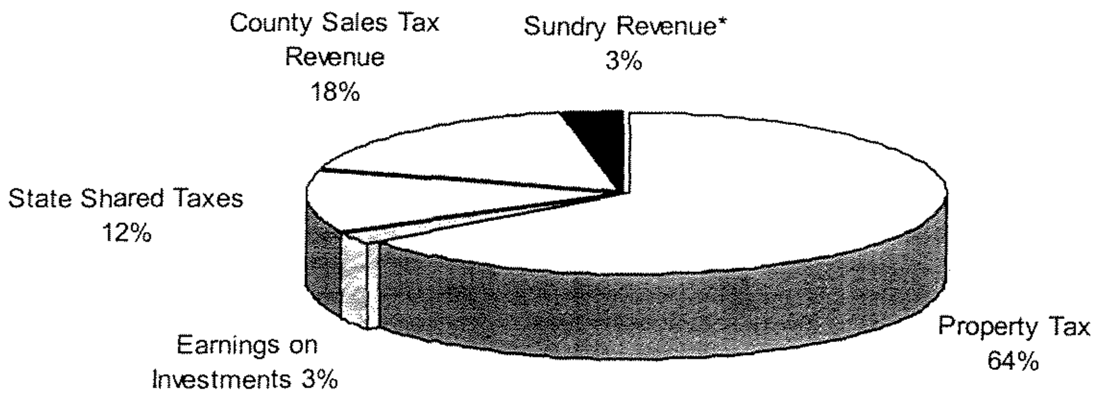
MAJOR FUNCTION: Revenue Section

DESCRIPTION

The revenue budgets contributing to this functional area are Property Taxes, Earnings on Investments, State Shared Taxes, State Exempt Computer Aid, County Sales Tax Revenue, Surplus (or Deficit) from Prior Year, Unclaimed Money, Excess Power Plant Revenue and Other Miscellaneous Revenue. In prior years, Interest on Delinquent Property Taxes was classified as a non-departmental budget. Beginning in 2001, this revenue source will be included as an account within the Treasurer's Office budget.

These non-departmental revenues are not attributable to any specific operating department or fund of the County and are therefore budgeted in the County's general fund. The $16.9 million increase in 2001 revenues for this section represents an increase of approximately 5.6 percent.

2001 REVENUES



* Sundry Revenue includes State Exempt Computer Aid of $3,902,952, Surplus (Deficit) from Prior Year of $4,193,154, Excess Power Plant Revenue of $1,307,185 and Other Miscellaneous Revenue of $353,000.

MAJOR FUNCTION: Revenue Section

REVENUE SUMMARY				
DESCRIPTION	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
NON-DEPARTMENTAL				
Property Tax (Org. 1900-1201)	$ 194,206,343	$ 196,038,319	$ 206,728,742	$ 10,690,423
Earnings on Investments (Org. 1900-1850)	$ 7,031,062	$ 6,805,000	$ 8,200,000	$ 1,395,000
State Shared Taxes (Org. 1900-2201)	$ 35,812,234	$ 37,599,728	$ 38,419,023	$ 819,295
State Exempt Computer Aid (Org. 1900-2202)	$ 0	$ 3,558,715	$ 3,902,952	$ 344,237
County Sales Tax Revenue - Net (Org. 1900-2903)	$ 55,677,724	$ 53,320,802	$ 56,123,700	$ 2,802,898
Excess Power Plant Revenue (Org. 1900-1850)	$ 0	$ 0	$ 1,307,185	$ 1,307,185
Surplus (Deficit) from Prior Year (Org. 1900-4970)	$ 4,036,805	$ 3,354,570	$ 4,193,154	$ 838,584
Unclaimed Money (Org. 1901-4980)	$ 0	$ 1,430,000	$ 0	$ -1,430,000
Other Miscellaneous Revenue (Org. 1900-4999)	$ 61,079	$ 150,000	$ 353,000	$ 203,000
TOTAL	$ 296,825,247	$ 302,257,134	$ 319,227,756	$ 16,970,622

PROPERTY TAXES

Pursuant to Section 59.60 of Wisconsin Statutes, to determine the property tax levy requires: the total estimated expenditures less the estimated amount of revenue from other than property tax sources and the amount of any surplus at the close of the fiscal year next preceding which has not been legally appropriated during the current year. Section 66.77, Wisconsin Statutes imposed a property tax rate limit on Wisconsin counties, effective August 12, 1993. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County may not exceed these operating and debt levy rate limits unless one or more specified conditions apply, as described in the statute. Section 66.77 also establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in state shared revenues and transportation aids.

EXCESS POWER PLANT REVENUE

The Excess Power Plant Revenue budget serves as a depository for power plant revenues when sales tax revenues exceed the necessary amounts to retire debt or finance capital improvement projects.

EARNINGS ON INVESTMENTS

Pursuant to Sections 66.04(2) and 219.05, of Wisconsin Statutes, a county has the authority to invest any of its funds not immediately needed in time deposits of a bank, credit union, trust company or savings and loan association, or in bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, federal agency and instrumentality securities, highly rated corporate securities or repurchase agreements.

STATE SHARED TAXES

Pursuant to Chapter 79, Wisconsin Statutes, the State apportions shared revenues to counties on the basis of population, equalized property values, the relative ranking of local purpose revenues, and the value of utility property (at 3 mills times the equalized value for incorporated areas within a county).

MAJOR FUNCTION: Revenue Section

STATE EXEMPT COMPUTER AID

Pursuant to 1997 Wisconsin Act 237, business computers are exempt from being subject to property taxes beginning with the 1999 property tax levy collected in 2000. The Act also provides for a State aid payment to offset the loss of taxable property.

COUNTY SALES TAX REVENUE

Pursuant to the provisions of Section 77.70 of the Wisconsin Statutes, counties may enact a 0.5 percent sales and use tax. The tax is typically imposed on the same goods and services as the State's 5.0 percent sales tax. Milwaukee County Ordinances require that sales tax revenues be used to pay for debt service costs and capital improvement financing. The net sales tax revenue earmarked for debt service is included in this non-departmental budget

SURPLUS (DEFICIT) FROM PRIOR YEAR

Pursuant to Section 59.60(3m), Wisconsin Statutes every accounting and budgeting procedure applied under this section shall comply with generally accepted accounting principles for government, as promulgated by the Governmental Accounting Standards Board.

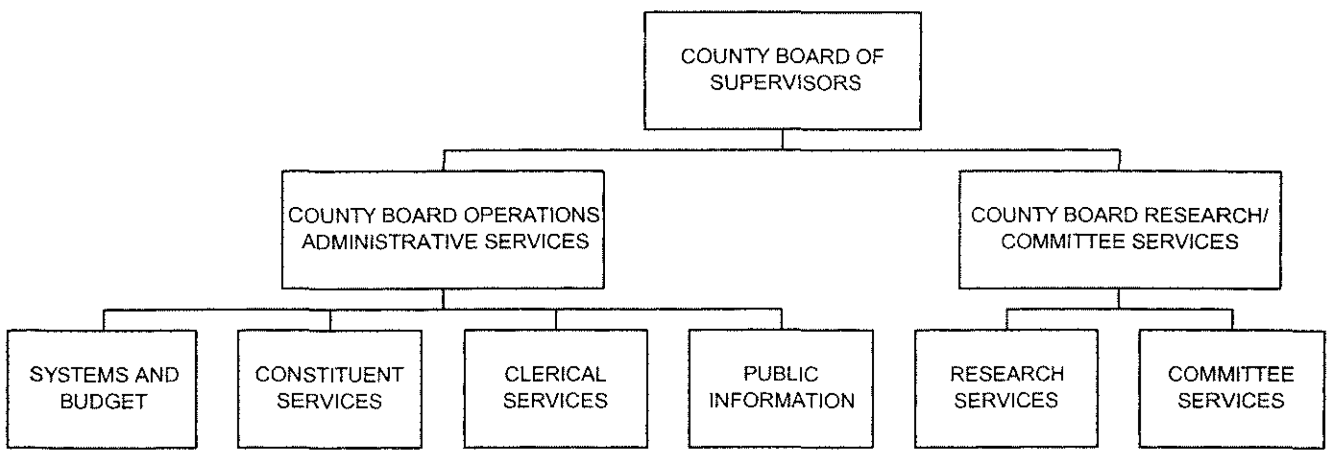
UNCLAIMED MONEY

Pursuant to Section 59.66 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that the Treasurer's Office possesses unclaimed money. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the general fund of the county treasury.

OTHER MISCELLANEOUS REVENUE

Pursuant to Section 59.60, Wisconsin Statutes regarding submission of annual budget estimates, an estimate of revenue from all other sources is included in the budget.

COUNTY BOARD


COUNTY BOARD OF SUPERVISORS
COUNTY BOARD OPERATIONS ADMINISTRATIVE SERVICES
COUNTY BOARD RESEARCH/ COMMITTEE SERVICES
SYSTEMS AND BUDGET
CONSTITUENT SERVICES
CLERICAL SERVICES
PUBLIC INFORMATION
RESEARCH SERVICES
COMMITTEE SERVICES

DEPT: COUNTY BOARD

UNIT NO. 1000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The nature, composition, powers, duties and responsibilities of County Boards are delineated in Chapter 59, Wisconsin Statutes, pursuant to Article IV, Sections 22 and 23 of the State Constitution. Each county in the State is a body corporate empowered to sue and be sued; to acquire and hold, lease or rent property; to enter into leases and to make contracts. The power of the County can only be exercised by the County Board or pursuant to a resolution or ordinance adopted by it. The general powers of the Board are set forth in Section 59.07 of the Wisconsin Statutes.

MISSION

The mission of the Board of Supervisors is to ensure a responsive, accessible and accountable government for the people of the County of Milwaukee, and to establish County policies that enhance self-sufficiency, personal safety, economic opportunity and quality of life.

OUTCOMES

1. County Board adopts responsive and fiscally responsible policies that meet the needs of County residents and enhance their quality of life.
2. County Board Supervisors receive timely and effective guidance and support from staff.
3. Departments receive timely and efficient policy direction from the County Board that is consistent with County-wide and departmental missions.
4. Public understanding of County Board functions is increased.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 2,984,075	$ 3,193,746	$ 3,322,875	$ 129,129
Services	186,455	194,800	194,800	0
Commodities	65,048	77,800	78,800	1,000
Other Charges	61,307	254,000	114,000	-140,000
Capital Outlay	3,598	0	0	0
County Service Charges	545,600	658,965	835,231	176,266
Abatements	-528,075	-656,215	-814,305	-158,090
Total Expenditures	$ 3,318,008	$ 3,723,096	$ 3,731,401	$ 8,305
Other Direct Revenue	3,367	0	0	0
State and Federal Revenue	17,605	14,500	15,500	1,000
Direct Property Tax Levy	$ 3,297,036	$ 3,708,596	$ 3,715,901	$ 7,305

* The non-departmental Sister Cities International and County Board Non-Departmental Projects budgets are consolidated into the County Board budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation. If these non-departmental budgets were not consolidated in this Department, the tax levy change would be $147,305.

DEPT: COUNTY BOARD

UNIT NO. 1000
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 702,832	$ 706,480	$ 750,675	$ 44,195
Central Service Allocation	39,600	38,945	48,335	9,390
Courthouse Space Rental	363,937	381,526	505,941	124,415
Document Services	24,886	33,210	33,043	-167
Tech Support & Infrastructure	60,953	114,313	75,000	-39,313
Distribution Services	0	5,005	20,492	15,487
Telecommunications	36,309	39,563	35,072	-4,491
Records Center	2,390	3,364	3,854	490
Radio	0	0	0	0
Personal Computer Charges	0	20,654	66,000	45,346
Applications Charges	0	0	26,568	26,568
Total Charges	$ 1,230,907	$ 1,343,060	$ 1,564,980	$ 221,920
Property Tax Levy	3,297,036	3,708,596	3,715,901	7,305
Total Property Tax Levy	$ 4,527,943	$ 5,051,656	$ 5,280,881	$ 229,225

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	70.8	71.1	71.3	0.2
Overtime Hours	881.4	0	0	N/A
Overtime Dollars	$2,078	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personal Services for the County Board have been reduced by $231,372 to establish a net salary budget that is 93.1% of gross wages. For 2000, the County Board had a net salary budget that was 93% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPARTMENT DESCRIPTION

Legislative Services

The Milwaukee County Board of Supervisors is a body of 25 legislative representatives elected by residents of 25 supervisory districts in the County. Legislative Services includes 25 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons. Also included are 25 individually assigned positions of Legislative Assistant. Management of all County Board services is the responsibility of the Chairperson of the County Board, who also functions as the department head.

The Board's primary power is to determine policy and direct County government through the adoption of ordinances and resolutions. As such, the Board establishes programs, services and laws for the County. Among the Board's most effective means of establishing policy is the adoption of the annual County budget. The Board conducts its business through eight standing committees, various sub-committees and task forces.

At the committee level, members hear testimony from Supervisors proposing legislation and requests from departments and outside agencies regarding policy changes. The public is also afforded the opportunity to speak to committees on an issue. The committee or County Board members may amend legislation to reflect the will of the committee and then vote on it. Committee recommendations are sent to the County Board with a recommendation for approval or rejection. The full Board may further amend the resolution or ordinance, or may send it back to committee for additional study and referrals of questions. The full County Board then votes on a measure, accepting or rejecting it.

Operations and Administrative Services

Operations and Administrative Services is under the supervision of the Chief of Staff. Included in Administrative Services are Systems and Budget, Media Relations, Clerical Services and Constituent Services. The Chief of Staff is further responsible for operational support of the Department.

Systems and Budget is responsible for all computer and networking systems in the Department, budget preparation and fiscal affairs.

Media Relations is responsible for the provision of information to the public through all written and visual media.

Clerical Services provides clerical and telephone support to 25 Supervisors and orders Department supplies.

Constituent Services provides support with difficult constituent complaint issues involving contact with State and local authorities.

Research and Committee Services

Research and Committee Services is under the supervision of the Research Director.

Research Services duties include specialized research analyses and studies for specific standing committees, subcommittees and other special committees of the County Board and preparation of resolutions, ordinances and fiscal notes. They are involved annually in the review, analysis and development of recommendations for the Finance and Audit Committee and the County Board on County-wide department operations and capital budget requests as presented in the Executive Budget.

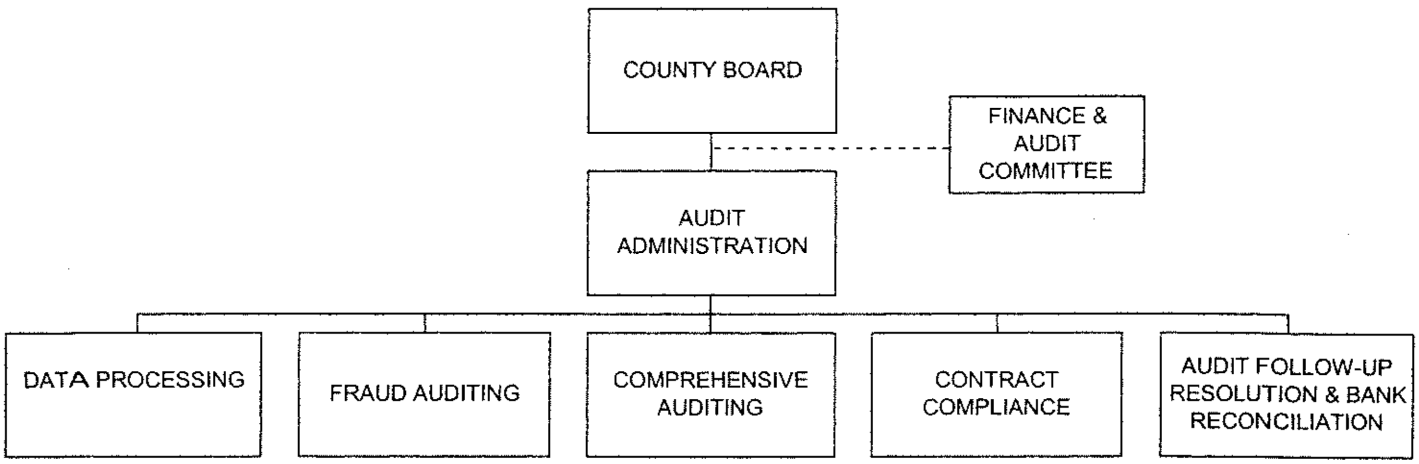
Committee Services provides committee meeting support essential to the operation of the County Board. Their primary responsibility is to enter, in appropriate files kept for that purpose, a complete record of all committee meetings, including attendance, appearances for and against pending matters, and to record and prepare minutes of meetings, including all motions made and by whom and how each member voted upon each matter considered, together with a final action by the committee.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	County Board adopts responsive and fiscally responsible policies that meet the needs of County residents and enhance their quality of life.	1a County bond ratings. 1b Compliance with debt management and capital financing goals. 1c Response to annual Public Policy Forum survey question re: value County government gives its taxpayers.	1a Maintain or improve bond ratings from rating agencies. 1b Comply with at least six of seven County goals. 1c Increase in percent of County respondents who indicate County Government provides "excellent" or "good" value (57% in 1999).
2.	County Board Supervisors receive timely and effective guidance and support from staff.	2 Percent of County Supervisors surveyed who express satisfaction with: 2a Quality and timeliness of research staff work; 2b Information management system; 2c Quality and timeliness of media relations staff work; 2d Quality and timeliness of County Board support services; 2e Quality and timeliness of work of Committee Clerks.	 2a 95%. 2b 95%. 2c 95%. 2d 95%. 2e 95%.
3.	Departments receive timely and efficient policy direction from County Board that is consistent with County-wide and department missions.	3a Percent of department heads who believe County Board has acted in a timely and efficient manner in processing department requests.	3a 90%.
4.	Increased public understanding of County Board functions.	4a Number of groups who visit or participate in outreach program. 4b Number of municipal cable outlets that air County Board meetings. 4c Percent of media outlets who believe they get sufficient information regarding Board actions.	4a 48. 4b All. 4c 90%.

BUDGET HIGHLIGHTS

- The 2001 Budget consolidates the Sister Cities International (Org. 1910) and County Board Non-Departmental Projects (Org. 1964) budgets into the County Board and eliminates the budgets for Sister Cities International and County Board Non-Departmental Projects. The $10,000 appropriation for Sister Cities International continues the worthwhile relationship with the organization in anticipation of dividends for the people of sister city communities. The $99,000 appropriation from the County Board Non-Departmental Projects budget provides the County Board with flexibility in determining priorities for necessary projects and allocating expenditures to meet the greatest needs. In the past, this appropriation has been used for Merit Awards, County memberships and County Board publications. The $109,000 increase in tax levy in the County Board budget is offset with a corresponding reduction in Sister Cities International (Org. 1910) and County Board Non-Departmental Projects (Org. 1964) budgets.

COUNTY BOARD - DEPARTMENT OF AUDIT


COUNTY BOARD
FINANCE & AUDIT COMMITTEE
AUDIT ADMINISTRATION
DATA PROCESSING
FRAUD AUDITING
COMPREHENSIVE AUDITING
CONTRACT COMPLIANCE
AUDIT FOLLOW-UP RESOLUTION & BANK RECONCILIATION

DEPT: DEPARTMENT OF AUDIT

UNIT NO. 1001
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.47 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, the Department of Audit is responsible for post auditing the fiscal concerns of Milwaukee County. The term audit is used to describe not only work done in examining financial statements, but also work done in reviewing internal accounting and administrative controls, compliance with applicable laws and regulations, economy and efficiency of operations, and effectiveness in achieving program results. The Department's audits are performed in accordance with Government Auditing Standards. In addition, the Department monitors contracts with vendors of goods and services for compliance with equal opportunity and affirmative action requirements. The Department annually contracts for an audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-133 and State Single Audit Guidelines. The staff also reconciles the County's checking accounts. In addition, the Department maintains a Hotline to receive information from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

MISSION

Through independent, objective and timely analysis of information, the Milwaukee County Department of Audit assists both policymakers and program managers in providing high quality services in a manner that is honest, efficient, effective and accountable to the citizens of Milwaukee County.

OUTCOMES

1. Improved pool of knowledge concerning Milwaukee County issues and programs among policy and administrative decision-makers.
2. Increased County Board level of confidence in Milwaukee County's management of resources and program administration.
3. Improved efficiency and effectiveness of Milwaukee County government services.
4. Increased public trust and satisfaction with Milwaukee County government services.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 1,251,613	$ 1,356,706	$ 1,367,291	$ 10,585
Services	242,440	312,668	376,168	63,500
Commodities	14,814	19,791	19,791	0
Capital Outlay	9,797	0	0	0
County Service Charges	102,183	145,857	313,089	167,232
Abatements	-120,810	-163,230	-331,940	-168,710
Total Expenditures	$ 1,500,037	$ 1,671,792	$ 1,744,399	$ 72,607
Total Revenues	0	0	0	0
Direct Property Tax Levy	$ 1,500,037	$ 1,671,792	$ 1,744,399	$ 72,607

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF AUDIT **UNIT NO.** 1001

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 296,078	$ 283,996	$ 309,484	$ 25,488
Central Service Allocation	0	0	0	0
Courthouse Space Rental	61,235	64,193	204,273	140,080
Document Services	2,304	1,514	3,059	1,545
Tech Support & Infrastructure	24,264	47,802	41,425	-6,377
Distribution Services	0	844	1,299	455
Telecommunications	5,942	6,365	5,740	-625
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	1,765	17,212	35,000	17,788
Applications Charges	0	0	13,744	13,744
Total Charges	$ 391,588	$ 421,926	$ 614,024	$ 192,098
Property Tax Levy	1,500,037	1,671,792	1,744,399	72,607
Total Property Tax Levy	$ 1,891,625	$ 2,093,718	$ 2,358,423	$ 264,705

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	23.0	23.0	23.9	0.9
Overtime Hours	90.6	N/A	N/A	0
Overtime Dollars	$0	$0	$0	$0

* For 1999 the Position Equivalent is the budgeted amount.

Personal Services for the Department of Audit have been reduced by $226,128 to establish a net salary budget that is 85.0% of gross wages. For 2000, the Department of Audit had a net salary budget that was 85.6% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Improved pool of knowledge concerning Milwaukee County issues and programs among policy and administrative decision-makers.	1a Department heads' satisfaction with Audit services. 1b County Board of Supervisors' satisfaction with Audit services.	1a 75% of survey responses have an average score indicating satisfied or better with Audit services. 1b 75% of survey responses have an average score indicating satisfied or better with Audit services.
2.	Increased County Board level of confidence in Milwaukee County's management of resources and program administration.	2 County Board of Supervisors' confidence in Departments' management of resources and program administration.	2a 75% of survey responses have an average score indicating confidence in Milwaukee County's management of resources and program administration.
3.	Improved efficiency and effectiveness of Milwaukee County government services.	3a Dollar savings in the form of expenditure reductions, revenue enhancements or increased productivity of existing resources in relation to audit costs incurred. 3b Number of recommendations or alternatives implemented by management consistent with County priority outcomes (i.e., improve services, reduce duplication, etc.).	3a Ratio of at least 2:1 dollar savings per dollar audit costs. 3b At least 50 recommendations or alternatives for operation or program improvements implemented by management.
4.	Increased public trust and satisfaction with Milwaukee County government services.	4a Department heads' perceptions of public trust and satisfaction with Milwaukee County government services. 4b County Board of Supervisors' perceptions of public trust and satisfaction with Milwaukee County government services. 4c Public's perceptions concerning the issue of trust and satisfaction with Milwaukee County government services.	4a 75% of survey responses have an average score indicating the perception of reasonable public/client satisfaction with services provided. 4b At least 75% of survey responses have an average score indicating the perception that their constituents have trust in County government and are reasonably satisfied with County government services. 4c At least 51% of survey responses (utilizing planned annual or biannual County-wide citizen survey) have an average score indicating trust in County government and reasonable satisfaction with County government services.

DEPT: DEPARTMENT OF AUDIT

UNIT NO. 1001
FUND: General - 0001

BUDGET HIGHLIGHTS

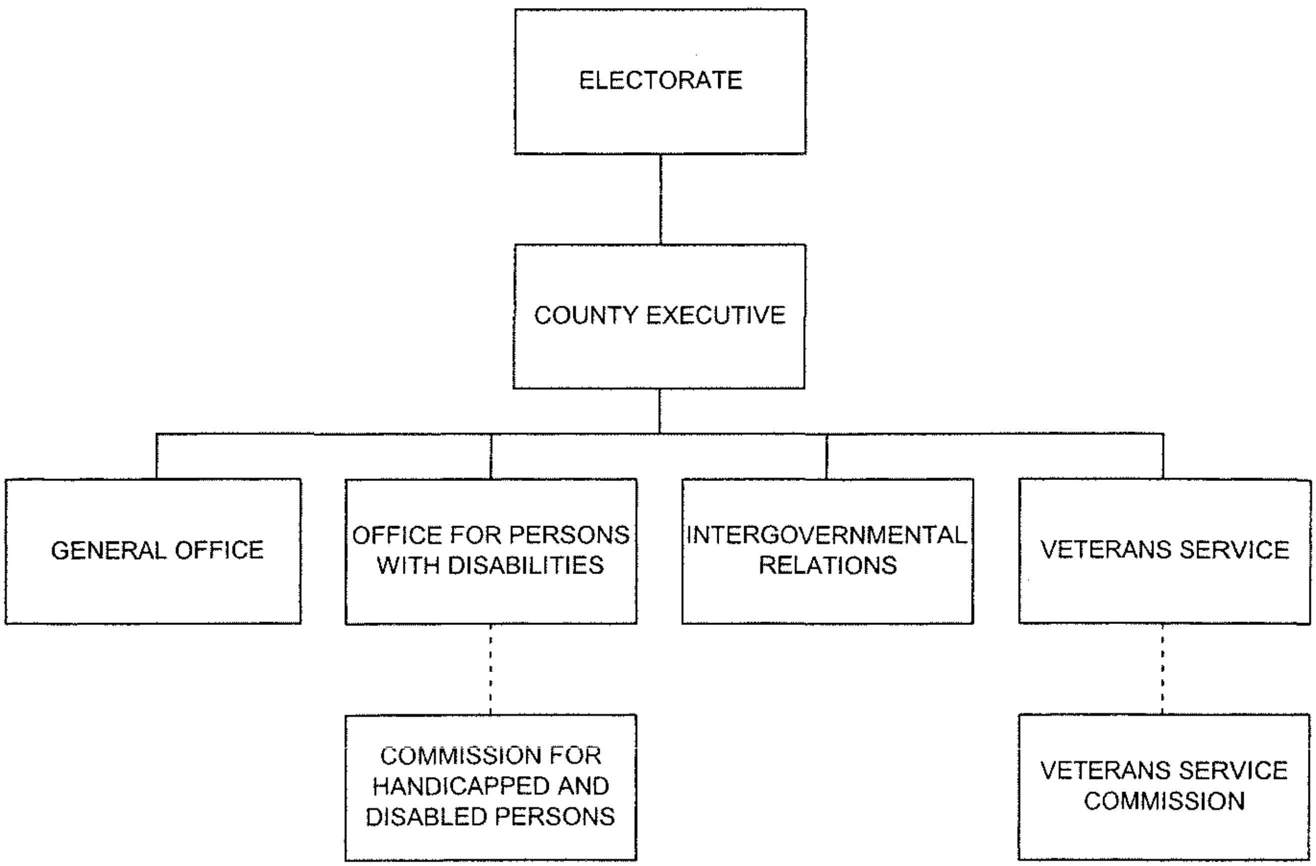
- Personal Services have been adjusted to reflect 2001 employee increments.
- Contractual services increase $8,500, from $285,000 to $293,500 for professional service fees to conduct the County-wide audit.
- An appropriation of $50,000 is provided for the hiring of an outside auditor to assist the Department in the conduct of a performance audit encompassing the years 1998-2000 of the Information Management Systems Division. The outside auditor shall be retained by the Director of Audit subject to approval by the County Board. The performance audit shall include but not be limited to the following:
  - A review of all IMSD expenditures and staffing associated with the Year 2000 (Y2K) readiness project so that total costs related to Y2K can be ascertained and the impact associated with the Y2K project can be identified for future discussions regarding IMSD's base budget.
  - A review of IMSD's former and proposed new organizational structure and a description of how staff responsibilities differ under each scenario.
  - A review of IMSD's use of outside contractors and the pros and cons associated with such usage.
  - A satisfaction survey of all County departments - including both management and staff - regarding information technology services and support received from IMSD.

Upon its completion, the performance audit shall be submitted to the Committee on Finance and Audit and to the Information Technology Council created under a provision in the Information Management Systems Division 2001 budget. It is expected that this will occur by the June 2001 committee cycle of the County Board.

ACTIVITY AND STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Person-Hours Available (net of paid time off)	40,250	37,556	40,250	40,250
Allocation of Available Hours				
Financial/Internal Control Reviews	6,540	6,414	7,675	7,675
Economy & Efficiency/Program Results	14,760	10,757	13,625	13,625
EDP Projects	1,700	1,632	1,700	1,700
Special Projects/Hotline	4,000	3,346	4,000	4,000
Bank Reconciliation	3,500	3,374	3,500	3,500
Contract Compliance	1,750	1,527	1,750	1,750
Administration	6,500	8,634	6,500	6,500
Other Indirect Time	1,500	1,872	1,500	1,500
Total	40,250	37,556	40,250	40,250
Contract Compliance Activities				
Desk Audits of Affirmative Action Plans	325	291	300	300
Pre-Bid/On-Site Construction Reviews	220	193	170	205
Equal Employment Opportunity Certificates Processed	280	232	280	250
Bank Reconciliation Section Activities				
Accounts Reconciled	696	723	684	700

COUNTY EXECUTIVE - GENERAL OFFICE


ELECTORATE
COUNTY EXECUTIVE
GENERAL OFFICE
OFFICE FOR PERSONS WITH DISABILITIES
INTERGOVERNMENTAL RELATIONS
VETERANS SERVICE
COMMISSION FOR HANDICAPPED AND DISABLED PERSONS
VETERANS SERVICE COMMISSION

DEPT: COUNTY EXECUTIVE - GENERAL OFFICE

UNIT NO. 1011
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.031 of the Wisconsin Statutes and Section 23-A of Article IV of the Wisconsin Constitution, the County Executive has the following duties and responsibilities:

Coordinate and direct all administrative and management functions of County government; appoint department heads; appoint members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

MISSION

The Milwaukee County Executive will work to create a safe, enjoyable and prosperous community for all people in Milwaukee County by providing leadership, guidance and vision, and managing and directing high quality, responsive and cost effective government services.

OUTCOMES

1. Milwaukee County government provides affordable and cost-efficient services for all its people.
2. Departments and divisions are well managed and provide Milwaukee County residents with high-quality services.
3. Milwaukee County adopts meaningful legislation that addresses the needs of its people.
4. Constituents are served in a timely and responsive manner.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 774,384	$ 854,263	$ 889,353	$ 35,090
Services	28,452	38,525	38,525	0
Commodities	11,497	14,789	14,789	0
Other Charges	500	2,000	2,000	0
County Service Charges	139,541	173,950	215,113	41,163
Abatements	-120,290	-152,981	-187,174	-34,193
Total Expenditures	$ 834,084	$ 930,546	$ 972,606	$ 42,060
Total Direct Revenues	13,561	15,000	15,000	0
Direct Property Tax Levy	$ 820,523	$ 915,546	$ 957,606	$ 42,060

DEPT: COUNTY EXECUTIVE - GENERAL OFFICE **UNIT NO.** 1011
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 158,690	$ 192,877	$ 197,839	$ 4,962
Central Service Allocation	9,348	10,047	14,474	4,427
Courthouse Space Rental	89,210	93,525	124,022	30,497
Document Services	3,652	3,497	4,849	1,352
Tech Support & Infrastructure	11,521	19,397	12,144	-7,253
Distribution Services	0	1,147	1,355	208
Telecommunications	6,250	8,024	6,037	-1,987
Records Center	309	993	498	-495
Personal Computer Charges	0	16,351	19,000	2,649
Applications Charges	0	0	4,795	4,795
Total Charges	$ 278,980	$ 345,858	$ 385,013	$ 39,155
Property Tax Levy	820,523	915,546	957,606	42,060
Total Property Tax Levy	$ 1,099,503	$ 1,261,404	$ 1,342,619	$ 81,215

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	12.6	13.2	13.1	-0.1
Overtime Hours	1.5	N/A	N/A	N/A
Overtime Dollars	$25	$480	$480	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personal Services for the County Executive - General Office have been reduced by $54,240 to establish a net salary budget that is 93.5% of gross wages. For 2000, the County Executive - General Office had a net salary budget that was 94.9% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Milwaukee County government provides affordable and cost-efficient services for all its people.	1a Percent increase in tax rate. 1b Rate of increase of service fees.	1a Increase is reasonable. 1b Increase is within the rate of inflation.
2.	Departments and divisions are well managed and provide Milwaukee County residents with high-quality services.	2a Departments operate within their budgets.	2a All departments within County Executive control, based on Wisconsin State Statutes, operate within their budgets.
3.	Milwaukee County adopts meaningful legislation that addresses the needs of its people.	3a County Executive's proposed legislation is adopted.	3a County Board adopts County Executive's proposed legislation.
4.	Constituents are served in a timely and responsive manner.	4a Percent of constituents who receive timely and responsive service.	4a 100% of constituents are served.

BUDGET HIGHLIGHTS

- Operating accounts are realigned to reflect actual department needs, with no increase to total expenditures.

COUNTY EXECUTIVE - OFFICE FOR PERSONS WITH DISABILITIES

DEPT: COUNTY EXECUTIVE - OFFICE FOR PERSONS WITH DISABILITIES **UNIT NO.** 1018
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Milwaukee County Commission for Handicapped and Disabled Persons was established March 21, 1978, under Chapter 73 of the of Milwaukee County Ordinances, to "promote the independence of Milwaukee County's handicapped and disabled persons." Consistent with this charge, the Commission is empowered, by Section 73.09, to:

> "advise the County Board of Supervisors of the needs of handicapped and disabled persons within Milwaukee County, and the status of existing services designed to meet those needs, and may recommend any new program, accommodation or service required to meet such needs"

County Board Resolution 90-1036, adopted January 17, 1991, establishes the Director of the Milwaukee County Executive Office for Persons with Disabilities as the Americans with Disabilities Act (ADA) Compliance Officer for Milwaukee County government. The Office for Persons with Disabilities provides the staff to assure that Milwaukee County citizens receive cost-efficient and effective services, reliable and comprehensive disability-related information and professional relationships that promote cooperation and effective collaboration, and to assure that Milwaukee County programs, services, and facilities are accessible to people with disabilities.

MISSION

It is the mission of the Office for Persons with Disabilities to effectively employ Milwaukee County and community resources to assure that people with disabilities share equally in programs, services and facilities of the County. The Office will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all people with disabilities.

OUTCOMES

1. Milwaukee County programs and services are accessible to people with disabilities.
2. People with disabilities experience fewer barriers in their use of Milwaukee County facilities.
3. Milwaukee County departments increasingly use "best practices" in providing services to people with disabilities.
4. Communication between County departments and people with disabilities improves.

TASKS AND ACTIVITIES

- Oversee the implementation and compliance with the ADA (Public law 101-336) and the 504 regulations of the Rehabilitation Act (29 USC, sec. 894).
- Advise the Disabled Expanded Certification Appointment (DECA) program: an affirmative action program for hiring qualified persons with disabilities.
- Secure job accommodation services to assure that Milwaukee County employees with disabilities retain employment.
- Provide interpreter services for hearing impaired citizens.
- Provide alternative access (Braille, large print, and audible) to County materials.
- Oversee Milwaukee County's Building Accessibility Program.
- Produce office publications, Handi-NEWS & NOTES and other brochures (Able to Be Used) as needed.
- Provide assistance in mainstreaming citizens with disabilities into every facet of Milwaukee County's functioning.

ADOPTED 2001 BUDGET

DEPT: COUNTY EXECUTIVE - OFFICE FOR PERSONS WITH DISABILITIES **UNIT NO.** 1018

FUND: General - 0001

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 258,208	$ 296,233	$ 296,191	$ -42
Services	103,756	99,440	107,690	8,250
Commodities	3,570	9,800	7,300	-2,500
Capital Outlay	1,057	7,500	2,000	-5,500
County Service Charges	46,657	63,612	75,670	12,058
Abatements	-149,864	-198,184	-221,450	-23,266
Total Expenditures	$ 263,384	$ 278,401	$ 267,401	$ -11,000
Total Revenues	0	0	0	0
Direct Property Tax Levy	$ 263,384	$ 278,401	$ 267,401	$ -11,000

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 60,763	$ 67,953	$ 66,837	$ -1,116
Central Service Allocation	4,836	6,246	6,573	327
Courthouse Space Rental	21,081	22,097	29,303	7,206
Document Services	11,935	15,387	15,846	459
Tech Support & Infrastructure	4,927	8,018	7,855	-163
Distribution Services	0	1,701	3,479	1,778
Telecommunications	2,689	2,710	2,597	-113
Records Center	100	148	162	14
Radio	0	0	0	0
Personal Computer Charges	0	5,164	6,000	836
Applications Charges	0	0	2,432	2,432
Total Charges	$ 106,331	$ 129,424	$ 141,084	$ 11,660
Property Tax Levy	263,384	278,401	267,401	-11,000
Total Property Tax Levy	$ 369,715	$ 407,825	$ 408,485	$ 660

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	5.4	6.5	6.4	-0.1
Overtime Hours	694	N/A	N/A	N/A
Overtime Dollars	$9,192	$14,808	$14,808	$0

* For 1999, the Position Equivalent is the budgeted amount.

County Executive-Office for Persons with Disabilities Personal Services have been reduced $2,988 to establish a net salary budget that is 99% of gross wages. For 2000, the County Executive-Office for Persons with Disabilities had a net salary budget that was 100% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Milwaukee County programs and services are accessible to people with disabilities.	1a Percent of sign language interpretation requests filled.	1a 100% of department sign language interpreting requests will be filled by office with no consumer violations filed for failure to be accommodated.
		1b Percent of complaints of job accommodation resolved through consultation.	1b 75% of consultations will result in resolving the complaint.
		1c Number of people with disabilities interested in, and/or hired and retained, for Milwaukee County jobs.	1c 72 DECA applications of interest processed; 18 DECA hires with 75% retaining employment for five months or longer.
		1d Percent of people who contact office for specialized transportation assistance that have their problems resolved.	1d 75% of people with disabilities experiencing barriers to specialized transportation will have problem resolved.
		1e Number of people with disabilities who participate in recreational activities sponsored by office or other County programs.	1e 500 people with disabilities will participate in sporting events sponsored by office and Will-o-Way program sponsored by Parks Department.
		1f Percent of department RFP's that include ADA provisions in requests for proposals.	1f 75% of reviewed Milwaukee County RFPs will include provisions to be ADA compliant.
		1g Number of departments that include universal design concepts in development of web sites and E-commerce site.	1g 100% of newly launched web sites and E-commerce sites will be reviewed and conform to accessibility standards.

DEPT: COUNTY EXECUTIVE - OFFICE FOR PERSONS WITH DISABILITIES **UNIT NO.** 1018
FUND: General - 0001

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
2.	People with disabilities experience fewer barriers in their use of Milwaukee County facilities.	2a Number of Milwaukee County building plans that comply with accessibility requirements.	2a 12 buildings and 24 parking areas will be evaluated with renovation plans adopted and completed within one year.
		2b Percent of areas surveyed for modifications that are fixed.	2b 75% of areas surveyed will be maintained with readily achievable barriers regulated.
		2c Number of leases and contracts that have ADA language.	2c All standard Milwaukee County leases and contracts will have ADA language.
3.	Milwaukee County departments increasingly use "best practices" in providing services to people with disabilities.	3a Percent of Milwaukee County departments involved in training opportunities sponsored by office.	3a 50% of Milwaukee County departments will be involved in disability-related training sponsored by office.
		3b Number of hours of requested technical assistance or disability-related literature searches.	3b Departments will request 60 hours.
		3c Number of departments / organizations that collaborate on joint access projects with Milwaukee County departments and community partners.	3c Eight departments or organizations will invite or accept office participation on joint projects.
4.	Communication between County departments and people with disabilities improves.	4a Number of Milwaukee County departments that contribute to office newsletter and County web sites to communicate with people with disabilities.	4a Departments will contribute or collaborate on 12 articles to newsletter and an increased number of web site hits will be recorded.

BUDGET HIGHLIGHTS

- An amount of $60,000 of Potawatomi revenue is budgeted in the Potawatomi Revenue budget (Org. 1937) for the purpose of meeting the terms of a court settlement between Milwaukee County and the Wisconsin Coalition for Advocacy concerning paratransit services. The funds will be used to provide "one-time" barrier removal for people who might otherwise use the Transit Plus Program. The court agreement provides that a total of $120,000 will be spent for barrier removal initiatives. The sum of $35,000 was expended in 2000 with Transit funds, $60,000 is budgeted for 2001 and $25,000 must be appropriated in 2002 to comply with the legal settlement. The Department of Administration-Fiscal Affairs Division is authorized to administratively allocate these funds to the Office for Persons with Disabilities upon adoption of the budget.

- Funding for interpreter services remains at $78,000.

- The Office for Persons with Disabilities provides interpreter and other services to County departments and crosscharges for these services. For 2001, crosscharges to other County departments increase $10,490, from $136,713 to $147,203.

- An appropriation of $2,000 is provided to purchase two assistive listening devices.

DEPT: COUNTY EXECUTIVE - OFFICE FOR PERSONS WITH DISABILITIES **UNIT NO.** 1018
FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Commission Meetings	11	11	11	11
Handicapped Workers Placed in Competitive Employment	12-24	19	18	18
Disabled Expanded Certification Program (DECA) Outreach/Intake - Hours	900	825	900	900
Interpreter Service - Hours	4,900	4,597	4,400	4,400
Handi-NEWS & NOTES - Circulation	67,000	72,519	67,000	70,000

OFFICE FOR PERSONS WITH DISABILITIES EXPENDABLE TRUST (Org. 0601)

Created in 1983, the Milwaukee County Commission for Persons with Disabilities has maintained an expendable trust fund to benefit Milwaukee County residents with disabilities. Consistent with applicable Milwaukee County policy and procedure, the Commission initiates fiscal actions which require approval from the County Board's Committee on Health and Human Needs. The Commission works to generate revenue for the fund through various activities throughout the year.

BUDGET SUMMARY		
Expenditure	Revenue	Tax Levy
$ 7,000	$ 7,000	$ 0

Total 2001 expenditures and revenues for the Disabilities Expendable Trust Fund are $7,000 and include the following:

Expenditures

$7,000 For the annual Jon L. Van Dyke Award event which recognizes private sector businesses as well as Milwaukee County government departments which have shown outstanding work in hiring, retaining and promoting persons with disabilities.

Revenue

$7,000 From donations.

COUNTY EXECUTIVE - INTERGOVERNMENTAL RELATIONS

DEPT: COUNTY EXECUTIVE - INTERGOVERNMENTAL RELATIONS

UNIT NO. 1020
FUND: General - 0001

OPERATING AUTHORITY AND PURPOSE

This division of the County Executive's office was created by County Board action of July 14, 1976 (File No. 76-514), to coordinate and develop a program for Milwaukee County which will assist in defining areas where modifications to State and Federal legislation should be developed and introduced.

MISSION

The mission of Intergovernmental Relations shall be to vigorously and aggressively pursue, in a partisan changing political environment, State and Federal resources, with special concentration in those areas of need as determined by the County Executive and the County Board of Supervisors.

OUTCOMES

1. County Executive, County Board of Supervisors, County Board Intergovernmental Relations Committee and County Department and Division Directors are well informed of State and Federal budgetary and policy legislation as it relates to County government.
2. Through an aggressive legislative program, State and Federal resources are pursued for Milwaukee County.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 297,752	$ 337,363	$ 383,641	$ 46,278
Services	101,168	96,405	120,769	24,364
Commodities	4,703	5,000	7,100	2,100
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	4,000	13,100	9,100
County Service Charges	33,571	40,142	53,669	13,527
Abatements	-31,121	-36,199	-49,110	-12,911
Total Expenditures	$ 406,073	$ 446,711	$ 529,169	$ 82,458
Direct Property Tax Levy	$ 406,073	$ 446,711	$ 529,169	$ 82,458

DEPT: COUNTY EXECUTIVE - INTERGOVERNMENTAL RELATIONS **UNIT NO.** 1020

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 70,741	$ 77,916	$ 86,989	$ 9,073
Central Service Allocation	4,188	4,270	5,035	765
Courthouse Space Rental	19,737	20,688	27,434	6,746
Document Services	1,126	573	1,495	922
Tech Support & Infrastructure	2,186	4,175	5,712	1,537
Distribution Services	0	87	35	-52
Telecommunications	3,884	2,964	3,752	788
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	0	3,442	4,000	558
Applications Charges		0	1,647	1,647
Total Charges	$ 101,862	$ 114,115	$ 136,099	$ 21,984
Property Tax Levy	406,073	446,711	529,169	82,458
Total Property Tax Levy	$ 507,935	$ 560,826	$ 665,268	$ 104,442

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	3.9	4.5	5.0	0.5
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

The County Executive - Intergovernmental Relations Division Personal Services net salary budget is established at 100% of gross wages. For 2000, the Division had a net salary budget that was 91.78% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPT: COUNTY EXECUTIVE - INTERGOVERNMENTAL RELATIONS **UNIT NO.** 1020
FUND: General - 0001

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	County Executive, County Board of Supervisors, County Board Intergovernmental Relations Committee and County Department and Division Directors are well informed of State and Federal budgetary and policy legislation as it relates to County government.	1a County Executive, County Board of Supervisors, County Board Intergovernmental Relations Committee and Department and Division Directors satisfaction with the timeliness and usefulness of reports and updates.	1a County Executive, County Board Supervisors and Department and Division Directors are generally satisfied with the reports and updates.
2.	Through an aggressive legislative program, State and Federal resources are pursued for Milwaukee County.	2a Milwaukee County's financial interests are brought to the attention of the Legislature, namely the Legislature's Joint Finance Committee, during the State budget process.	2a Over a period of four years the County maintains State and Federal funding streams.

BUDGET HIGHLIGHTS

- The overall budget increases by $82,458 over 2000. This increase is primarily attributable to 2001 being an active year for the State Legislature and the full-year funding of one position of Administrative Secretary Intergovernmental Coordinator. This position was budgeted for the last six months of 2000. The increased cost of this position in 2001 is $42,096. The costs associated with an active State Legislature for 2001 include an increase in travel and memberships of approximately $22,000.
- The remainder of the increase is due to the purchase of new fax and copier machines for $13,100 and a three percent increase in the Waterman & Associates professional services contract.

COUNTY EXECUTIVE - VETERANS SERVICE

ADOPTED 2001 BUDGET

DEPT: COUNTY EXECUTIVE - VETERANS SERVICE

UNIT NO. 1021
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Veterans Service Office operates pursuant to Section 45.43 of the Wisconsin Statutes. Its purpose is to develop and coordinate programs for Milwaukee County veterans and their dependents. The Veterans Service Office advises and informs Milwaukee County veterans concerning any problems arising from service in the armed forces of the United States and assists veterans and their dependents or survivors in the preparation of claims or applications for Federal, State and County benefits to which they may be entitled. The Veterans Service Office works with Federal, State and accredited veterans organizations whose primary responsibilities are the general well-being of the veterans community. The Veterans Service Office coordinates its work with other community agencies when issues related to veterans have varied implications.

The Veterans Service Commission operates under Section 45.12 of the Wisconsin Statutes and its responsibility is in the area of aid to veterans.

MISSION

The mission of the Milwaukee County Department of Veterans Service is to acknowledge the service and sacrifice of our veterans and their family members by providing separate and special assistance that is to be available to these honored members of our society.

OUTCOMES

1. Milwaukee County area veterans improve their financial situations and educational status through Wisconsin Department of Veterans Affairs personal loans.

2. Milwaukee County area veterans maintain or improve their housing quality and house values through Wisconsin Department of Veterans Affairs home improvement loans.

3. Milwaukee County area veterans buy homes through Wisconsin Department of Veterans Affairs lower rate home loans.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 153,765	$ 160,804	$ 165,262	$ 4,458
Services	13,858	13,013	13,013	0
Commodities	16,626	16,582	16,582	0
Other Charges	114,637	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	2,170	0		0
County Service Charges	44,482	48,405	67,278	18,873
Abatements	-43,588	-47,384	-66,413	-19,029
Total Expenditures	$ 301,950	$ 191,420	$ 195,722	$ 4,302
State and Federal Revenue	102,721	13,000	13,000	0
Other Direct Revenue	0	0	0	0
Total Revenues	$ 102,721	$ 13,000	$ 13,000	$ 0
Direct Property Tax Levy	$ 199,229	$ 178,420	$ 182,722	$ 4,302

DEPT: COUNTY EXECUTIVE - VETERANS SERVICE

UNIT NO. 1021
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 35,767	$ 36,902	$ 36,684	$ -218
Central Service Allocation	4,824	5,475	7,407	1,932
Courthouse Space Rental	31,729	33,264	44,112	10,848
Document Services	53	412	70	-342
Tech Support & Infrastructure	1,094	2,653	6,424	3,771
Distribution Services	0	391	450	59
Telecommunications	2,356	2,607	2,276	-331
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	3,531	2,582	4,000	1,418
Applications Charges	0	0	1,674	1,674
Total Charges	$ 79,354	$ 84,286	$ 103,097	$ 18,811
Property Tax Levy	199,229	178,420	182,722	4,302
Total Property Tax Levy	$ 278,583	$ 262,706	$ 285,819	$ 23,113

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent	7.0	7.0	7.0	0.0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

County Executive-Veterans Service Personal Services have been reduced by $0 to establish a net salary budget that is 100.00% of gross wages. For 2000, County Executive-Veterans Service had a net salary budget that was 100.00% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Milwaukee County area veterans improve their financial situations and educational status through Wisconsin Department of Veterans Affairs personal loans.	1a Number of personal loans.	1a 10% increase in number of personal loans.
2.	Milwaukee County area veterans maintain or improve their housing quality and house values through Wisconsin Department of Veterans Affairs home improvement loans.	2a Number of home improvement loans. 2b Increased value of houses.	2a 10% increase in number of home improvement loans. 2b 15% increase in loan value of houses after home improvement loan.
3.	Milwaukee County area veterans buy homes through Wisconsin Department of Veterans Affairs lower rate home loans.	3a Number of low rate home loans made.	3a 10% increase in number of low rate home loans.

BUDGET HIGHLIGHTS

- No dollars are included to continue the Homeless Veterans Reintegration Project. It provided outreach, social support and job training to homeless veterans and those at risk of being homeless, and was 100% offset by Federal revenue. Should definite funding become available, revenues and related expenditures can be added back via a fund transfer for no tax levy impact.

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Flag Holders Provided	130	41	110	110
Full and Part-Time Education Grants	850	415	700	700
Health Care Aid and Subsistence Grants	50	136	69	70
Personal Loan Program	60	91	75	75
Certificates of Eligibility	300	411	400	400
Vital Records Procured	1,000	949	900	900
Graves Registration	500	362	500	500
Wisconsin Veterans Home Admissions	10	16	10	10
Home Improvement Loans (HILP)	20	10	20	20
Retraining Grants	20	11	20	20
New Files Created	400	543	300	300
First Mortgage Home Loans	80	98	150	150

DEPARTMENT OF ADMINISTRATION -
DISADVANTAGED BUSINESS DEVELOPMENT

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - DISADVANTAGED BUSINESS DEVELOPMENT

UNIT NO. 1040
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The 2001 Budget transfers the Disadvantaged Business Development Section from the Department of Public Works to the Department of Administration-Fiscal Affairs Division. The Disadvantaged Business Development (DBD) Section is responsible for administering the County's DBD program. Chapter 42 of the Milwaukee County Ordinances sets forth the policy and definitions of Milwaukee County's disadvantaged, minority and women business enterprise (DBE/MBE/WBE) participation in procurement and public works contracts; the creation, membership and function of the minority and women business enterprise committee; enforcement of MBE/WBE participation; and the contractor/vendor appeal procedure for findings of non-compliance and sanctions. Section 32.25(7)(e), Milwaukee County Ordinances, outlines the procedure for adoption and administration of a recommended minimum percentage goal for participation of minority and women business enterprise vendors in contracts awarded pursuant to Chapter 32. Section 56.30(2)(b) describes the MBE/WBE procedure in the selection process for award of professional service contracts.

OUTCOMES

1. Minority/Women/Disadvantaged Business enterprises (M/W/DBE) have greater participation in County professional service contracts, capital projects and procurements.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 499,799	$ 540,002	$ 455,214	$ -84,788
Services	159,417	219,375	657,300	437,925
Commodities	4,778	14,157	13,957	-200
Other Charges	0	0	0	0
Debt & Depreciation	5,102	7,026	0	0
Capital Outlay	4,701	0	0	0
County Service Charges	119,351	95,538	125,855	30,317
Abatements	-262,202	-365,505	-120,386	245,119
Total Expenditures	$ 530,946	$ 510,593	$ 1,131,940	$ 621,347
Direct Revenue	437,876	474,215	612,023	137,808
Indirect Revenue	0	354,000	549,408	195,408
Total Revenue	437,876	828,215	1,161,431	333,216
Direct Property Tax Levy	$ 93,070	$ -317,622	$ -29,491	$ 288,131

DEPT: DEPARTMENT OF ADMINISTRATION - DISADVANTAGED BUSINESS DEVELOPMENT

UNIT NO. 1040
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 117,094	$ 120,101	$ 102,754	$ -17,347
Central Service Allocation	0	13,855	8,725	-5,130
Courthouse Space Rental	44,999	47,171	95,648	48,477
Document Services	2,185	11,990	2,899	-9,091
Tech Support & Infrastructure	472	362	0	-362
Distribution Services	0	1,904	3,059	1,155
Telecommunications	2,725	3,535	2,633	-902
Records Center	1,562	2,173	2,517	344
Radio	0	0	0	0
Personal Computer Charges	0	0	0	0
Applications Charges	0	0	0	0
Total Charges	$ 169,037	$ 201,091	$ 218,235	$ 17,144
Property Tax Levy	93,070	-317,622	-29,491	288,131
Total Property Tax Levy	$ 262,107	$ -116,531	$ 188,744	$ 305,275

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY

	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	9.0	10.1	8.2	-1.9
Overtime Hours	77.8	N/A	N/A	N/A
Overtime Dollars	$986	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Department of Administration-Disadvantaged Business Development Personal Services have been reduced by $72,432 to establish a net salary budget that is 84.09% of gross wages. For 2000, the Department of Administration-Disadvantaged Business Development had a net salary budget that was 100.00% of gross wages.

DEPT: DEPARTMENT OF ADMINISTRATION - DISADVANTAGED BUSINESS DEVELOPMENT

UNIT NO. 1040
FUND: General - 0001

PERSONNEL CHANGES (See divisional highlights for details)

Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Program Review Clerk	Transfer	1/100%	DoA-DBD	$ 27,274
Secretarial Assistant (NR)	Transfer	1/100%	DoA-DBD	$ 33,324
Disadvantaged Business Development Specialist	Transfer	1/100%	DoA-DBD	$ 50,754
Joint Certification Program Analyst	Transfer	3/100%	DoA-DBD	$ 135,468
Minority Business Coordinator	Transfer	1/100%	DoA-DBD	$ 59,288
Minority Business Enterprise Manager	Transfer	1/100%	DoA-DBD	$ 65,832
Joint Certification Program Administrator	Transfer	1/100%	DoA-DBD	$ 71,574
Director Disadvantaged Business Development	Transfer	1/100%	DoA-DBD	$ 82,380
			TOTAL	$ 525,894

DEPARTMENT DESCRIPTION

The Disadvantaged Business Development section is responsible for the activities related to promoting successful growth of disadvantaged, minority and women-owned businesses in Milwaukee County. Specific responsibilities include contract compliance monitoring, ensuring that County procurement of contractors and suppliers complies with Federal and County DBD requirements, administering revolving loan accounts to provide short-term assistance to qualifying DBD firms, and developing various DBD seminars on effective business operations.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Minority/Women/Disadvantaged Business Enterprises (M/W/DBE) have greater participation in County professional service contracts, capital projects and procurements.	1a Amount of participation in professional service contracts, capital projects and procurements.	1a Increase in amount of participation.

DEPT: DEPARTMENT OF ADMINISTRATION - DISADVANTAGED BUSINESS DEVELOPMENT

UNIT NO. 1040
FUND: General - 0001

BUDGET HIGHLIGHTS

- The 2001 Budget transfers the Disadvantaged Business Development Section from the Department of Public Works to the Department of Administration-Fiscal Affairs Division. The Disadvantaged Business Development (DBD) General Office and Joint Certification Program (JCP) will merge into one unit. The JCP partnership with Milwaukee Public Schools (MPS), the City of Milwaukee, Metropolitan Milwaukee Sewerage District (MMSD) and Milwaukee Area Technical College (MATC) will be dissolved and certifications will no longer be done. JCP personnel will be utilized to expand functional areas of the DBD office to include administration, goal setting, record keeping, monitoring, enforcement, certification, contractor development/outreach, legal assistance/dispute resolution and organizational location and reporting.

  New Federal regulations governing Federally funded transportation projects require the formation of a Uniform Certification Program for all governmental bodies that award transportation contracts funded with Federal aids. The newly constituted DBD office will establish and maintain its own certification process using United States Department of Transportation (USDOT) standards. Further, the County will seek a reciprocity agreement with the Wisconsin Department of Transportation for certifying Milwaukee County DBE firms interested in participating in USDOT assisted contracts.

- An appropriation of $290,000 is budgeted to build a Local Business Development Program to assist in the elimination of barriers and to build the capacity of Milwaukee County DBE firms to enable them to compete successfully in the marketplace.

- The following position costs and lump-sum adjustment are transferred as a result of the relocation of the DBD Section.

$27,274	1 Program Review Clerk
33,324	1 Secretarial Assistant (NR)
50,754	1 Disadvantaged Business Development Specialist
135,468	3 Joint Certification Program Analyst
59,288	1 Minority Business Coordinator
65,832	1 Minority Business Enterprise Manager
71,574	1 Joint Certification Program Administrator
82,380	1 Director Disadvantaged Business Development
-72,432	Personal Services Lump-Sum Adjustment
1,752	Overtime
$455,214	

- An appropriation of $75,000 is budgeted for support of CHAMPS computer software used to facilitate monitoring and record keeping.

- A total of $20,000 is budgeted for consultant fees for purposes of goal setting: $5,000 for annual goal setting and $15,000 for goal setting support.

- An appropriation of $50,000 is budgeted for outreach, including participation in trade shows and the development of seminars on effective business operations.

- An appropriation of $25,000 is budgeted for development of the mentor-protege program, the software loan program, and general marketing activities.

- An appropriation of $25,000 is budgeted for the development of e-commerce activities, including creation of DBE web sites and on-line DBE contract solicitation.

- Revenue from Other Governmental Units decreases $264,692, from $438,715 to $174,023, due to the dissolution of the JCP partnership with MPS, City of Milwaukee, MMSD and MATC, and resulting loss of certification revenue.

- Federal reimbursement and grant revenue of $290,000 is budgeted to partially offset the cost of the new DBD program.

CIVIL SERVICE COMMISSION

DEPT: CIVIL SERVICE COMMISSION

UNIT NO. 1110
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 63.01 to 63.03 of the Wisconsin Statutes, there shall be a civil service commission in every county containing 500,000 or more residents.

The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. The Civil Service Commission budget includes the following two programs:

1. Quasi-Judicial - The Civil Service Commission acts as an adjudicating body, conducting hearings on merit system violations and appeals of actions taken by the Director of Human Resources and rendering decisions thereon.

2. Administrative - The Civil Service Commission exercises administrative control over the merit system, including promulgation of rules.

MISSION

The Civil Service Commission will serve the residents of Milwaukee County by conducting hearings and rendering decisions on merit system violations and appeals of actions taken by the Director of Human Resources, and through the adoption and amendment of rules and regulations governing the merit system.

OUTCOMES

1. Civil Service Rules are properly amended to meet the needs of Milwaukee County and to reflect changes in the area labor market.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 45,263	$ 46,394	$ 46,989	$ 595
Services	3,699	10,000	10,000	0
County Service Charges	5,082	5,186	5,266	80
Abatements	0	-84	-182	-98
Total Expenditures	$ 54,044	$ 61,496	$ 62,073	$ 577
Direct Property Tax Levy	$ 54,044	$ 61,496	$ 62,073	$ 577

DEPT: CIVIL SERVICE COMMISSION

UNIT NO. 1110
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 1,780	$ 2,280	$ 2,200	$ -80
Central Service Allocation	0	0	0	0
Courthouse Space Rental	0	0	0	0
Document Services	0	0	0	0
Tech Support & Infrastructure	0	84	0	-84
Distribution Services	0	0	0	0
Telecommunications	0	0	0	0
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	0	0	0	0
Application Charges	0	0	182	182
Total Charges	$ 1,780	$ 2,364	$ 2,382	$ 18
Property Tax Levy	54,044	61,496	62,073	577
Total Property Tax Levy	$ 55,824	$ 63,860	$ 64,455	$ 595

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	5.0	5.0	5.0	0.0
Overtime Hours	N/A	N/A	N/A	N/A
Overtime Dollars	$0	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Civil Service rules are properly amended to meet the needs of Milwaukee County and to reflect changes in the area labor market.	1a Number of requests for Civil Service rule waivers. 1b Number of Civil Service rule waivers granted.	1a Requests for Civil Service rule waivers are reduced by 50%. 1b Civil Service rule waivers granted are reduced by 50%.

BUDGET HIGHLIGHTS

- None.

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Number of Meetings	6	5	6	6
Hours Spent in Session	15	10	15	12
A. Quasi-Judicial				
Merit System Violations Filed	2	2	3	2
Employee/Applicant Appeals	50	24	50	40
B. Administrative				
Positions Transferred from Classified to Exempt	5	1	5	2
Rule Changes	5	0	5	2
Rule Waivers	20	5	20	10

PERSONNEL REVIEW BOARD

DEPT: PERSONNEL REVIEW BOARD

UNIT NO. 1120
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 33 of the Milwaukee County Ordinances, the Personnel Review Board consists of five members functioning as a quasi-judicial body to review all disciplinary charges filed by appointing authorities or other persons authorized to file charges alleging that an officer or employee in Milwaukee County classified service has acted in such a manner as to show them to be incompetent to perform their duties or to have merited discipline, demotion, or discharge pursuant to State Statute 63.10 or 63.12; to hear all appeals by non-represented County employees of rulings made in the final step of the established County grievance procedure; to act as final arbitrator over grievances not appealed to arbitration under Union labor contracts; and to act as the "Independent Fact Finder" to determine whether violations of the Ethics Code exist in all cases referred to the Personnel Review Board by the Ethics Board, pursuant to Chapter 9 Code of Ethics, Milwaukee County Ordinances. The Board also reviews the rules, practices and procedures of the Civil Service Commission.

MISSION

The Milwaukee County Personnel Review Board must assure a fair and impartial due process hearing for the discipline or discharge of County employees as provided by law and prescribed under Wisconsin State Statutes 63.10 and 63.12, Chapters 17.207 and 33 of the Milwaukee County Ordinances, and cases referred under Chapter 9, Milwaukee County Ordinances.

OUTCOMES

1. Fair and impartial due process hearings for discipline and discharge of Milwaukee County employees are assured.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 88,584	$ 92,071	$ 102,671	$ 10,600
Services	9,564	14,475	14,575	100
Commodities	733	1,027	1,027	0
County Service Charges	11,654	17,265	18,564	1,299
Abatements	-11,043	-17,075	-18,454	-1,379
Total Expenditures	$ 99,492	$ 107,763	$ 118,383	$ 10,620
Direct Revenue	58	0	0	0
Direct Property Tax Levy	$ 99,434	$ 107,763	$ 118,383	$ 10,620

ADOPTED 2001 BUDGET

DEPT: PERSONNEL REVIEW BOARD **UNIT NO.** 1120

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 25,114	$ 25,114	$ 28,120	$ 3,006
Central Service Allocation	0	0	0	0
Courthouse Space Rental	10,406	10,911	14,469	3,558
Document Services	283	314	375	61
Tech Support & Infrastructure	17	4,073	1,425	-2,648
Distribution Services	0	767	1,118	351
Telecommunications	337	493	325	-168
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	0	0	0	0
Applications Charges	0	0	252	252
Total Charges	$ 36,157	$ 41,672	$ 46,084	$ 4,412
Property Tax Levy	99,434	107,763	118,383	10,620
Total Property Tax Levy	$ 135,591	$ 149,435	$ 164,467	$ 15,032

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	7.0	7.0	7.0	0.0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personnel Review Board Personal Services have been reduced by $0 to establish a net salary budget that is 100% of gross wages. For 2000, the Personnel Review Board had a net salary budget that was 100% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

ADOPTED 2001 BUDGET

DEPT: PERSONNEL REVIEW BOARD

UNIT NO. 1120
FUND: General - 0001

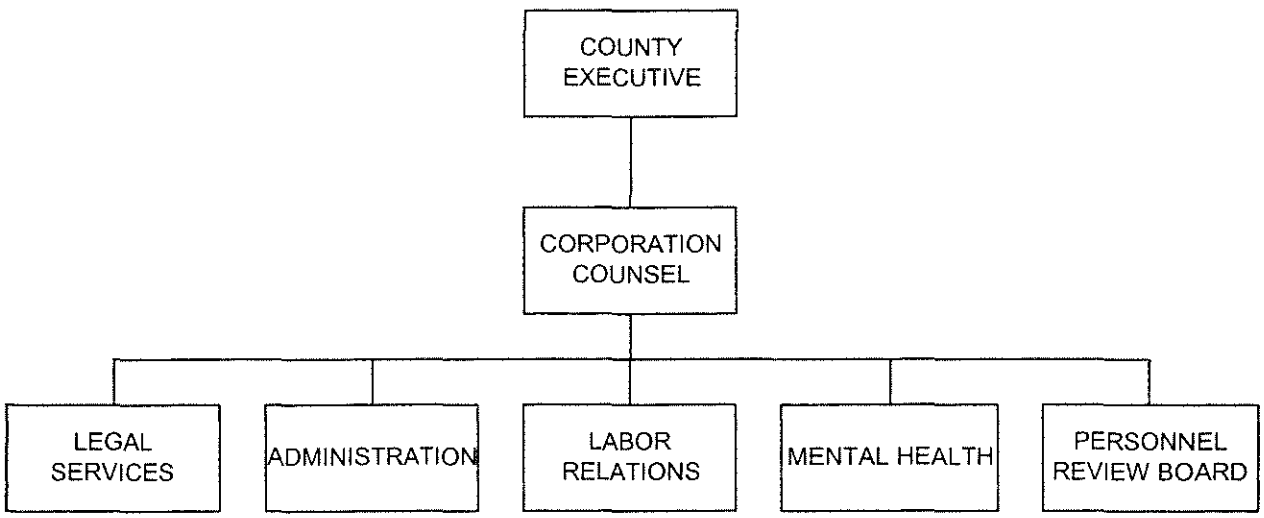
OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Fair and impartial due process hearings for discipline and discharge of Milwaukee County employees are assured.	1a Percent of initial hearings held within 21 day requirement of filing complaint. 1b Percent of disciplinary decisions that are supported by testimony and evidence.	1a 95% of initial hearings meet the 21 day requirement. 2b 100% of Personal Review Board decisions are supported by testimony and evidence.

BUDGET HIGHLIGHTS

- Personal Services increases $10,600, from $92,071 to $102,671, to provide for the retirement payout of the Administrative Assistant and to allow a two-week double-fill of that position in order for the retiring individual to train a new employee.

ACTIVITY & STATISTICAL SUMMARY				
	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Discipline/Grievance Hearings Placed on Docket	136	115	125	120
Number of PRB Meetings with Hearings	27	28	27	27
Hours Met in Session	75	101	90	95

CORPORATION COUNSEL


COUNTY EXECUTIVE
CORPORATION COUNSEL
LEGAL SERVICES
ADMINISTRATION
LABOR RELATIONS
MENTAL HEALTH
PERSONNEL REVIEW BOARD

DEPT: CORPORATION COUNSEL

UNIT NO. 1130
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.42 of the Wisconsin Statutes, the Corporation Counsel prosecutes or defends all civil actions in which the County, or any of its boards, commissions, committees, departments or officers is interested or a party; issues opinions; drafts County ordinances and resolutions; drafts proposed legislation; processes commitments of mentally ill persons; drafts protective placement pleadings and guardianships for "developmentally disabled and aged infirm persons;" and acts as general counsel for the County in all civil matters in all Federal and State courts and before all Federal, State and County administrative bodies and agencies. In addition, pursuant to statutes, the Corporation Counsel represents State agencies or the Attorney General in civil matters and prosecutes various civil remedies mandated by State law.

MISSION

It is the mission of the Office of Corporation Counsel to ensure that Milwaukee County, its officers, employees, and agents adhere to all applicable legal requirements, and to minimize personal and fiscal liability for the aforementioned group.

OUTCOMES

1. The legal interests of Milwaukee County are protected.
2. County Department managers are aware of and comply with employee relations laws.
3. Workers' Compensation expenditures are effectively controlled.
4. Milwaukee County's interest in employee discipline and discharge hearings is protected.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 1,586,466	$ 1,753,766	$ 1,737,068	$ -16,698
Services	64,133	116,091	115,915	-176
Commodities	24,185	32,660	32,660	0
Other Charges	7,064	42,400	542,400	500,000
Capital Outlay	0	8,000	11,800	3,800
County Service Charges	176,501	201,133	269,531	68,398
Abatements	-637,173	-629,832	-811,427	-181,595
Total Expenditures	$ 1,221,176	$ 1,524,218	$ 1,897,947	$ 373,729
Total Revenues	118,946	125,000	125,000	0
Direct Property Tax Levy	$ 1,102,230	$ 1,399,218	$ 1,772,947	$ 373,729

* The non-departmental budget Miscellaneous Legal Fees is consolidated into the Corporation Counsel budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation. If non-departmental budgets were not consolidated in this Department, the tax levy change would be -$126,271.

DEPT: CORPORATION COUNSEL **UNIT NO.** 1130

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 373,890	$ 397,006	$ 386,609	$ -10,397
Central Service Allocation	20,892	21,040	22,849	1,809
Courthouse Space Rental	115,042	120,599	159,926	39,327
Document Services	2,847	3,461	3,778	317
Tech Support & Infrastructure	15,350	27,497	23,580	-3,917
Distribution Services	0	1,147	1,834	687
Telecommunications	6,903	7,128	6,668	-460
Records Center	3,527	4,841	5,688	847
Radio	0	0	0	0
Personal Computer Charges	1,765	4,303	24,000	19,697
Applications Charges	0	0	9,859	9,859
Total Charges	$ 540,216	$ 587,022	$ 644,791	$ 57,769
Property Tax Levy	1,102,230	1,399,218	1,772,947	373,729
Total Property Tax Levy	$ 1,642,446	$ 1,986,240	$ 2,417,738	$ 431,498

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	23.2	24.2	23.7	-0.5
Overtime Hours	1,257.4	0	0	0
Overtime Dollars	$14,271	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Corporation Counsel Personal Services have been reduced by $41,316 to establish a net salary budget that is 97.60% of gross wages. For 2000, Corporation Counsel had a net salary budget that was 98.00% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Hearing Officer - DSS	Transfer	1 pos / 100%	Corp Counsel	$ -45,156
			TOTAL	$ -45,156

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	The legal interests of Milwaukee County are protected.	1a Percent of cases resolved by pretrial evaluation. 1b Percent of claims that result in lawsuits.	1a 90%. 1b 10%.
2.	County department managers are aware of and comply with employee relations laws.	2a Reduction of inquiries regarding appropriate procedures. 2b Reduction of claims of discrimination due to an employee's disability. 2c Reduction of claims alleging a violation of FMLA. 2d Reduction of claims alleging sexual harassment or retaliation. 2e Reduction of appeals of disciplinary action.	2a 20% reduction of inquiries regarding appropriate procedures. 2b 20% reduction of claims of discrimination due to an employee's disability. 2c 20% reduction in claims alleging a violation of FMLA. 2d 20% reduction in claims alleging sexual harassment or retaliation. 2e 20% reduction of appeals of disciplinary action.
3.	Workers' Compensation expenditures are effectively controlled.	3a Number of hearings settled or defended for lower payment than reserved.	3a 70% defended within outstanding reserves set by Risk Management.
4.	Milwaukee County's interest in employee discipline and discharge hearings is protected.	4a Percent of cases that are resolved by getting result initially sought or agreed to by the appointing authority. 4b Number of cases that have insufficient evidence to sustain the charges brought by the appointing authority.	4a 85%. 4b 3%.

BUDGET HIGHLIGHTS

- Personal Services decreases by $16,698, from $1,753,766 to $1,737,068, as the result of the following: transfer of one position of Hearing Officer-DSS to the Department of Public Works for a reduction of $45,156; step increases totaling $23,154; the reclassification of one Administrative Assistant 2-Paralegal to Administrative Assistant 3-Paralegal, at a cost of $3,028; and the reallocation of one Paralegal-Corporation Counsel from PR 18LM to PR 19LM, at a cost of $2,276.

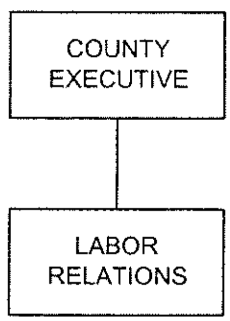
- Crosscharges for legal services to the Mental Health Division increase and crosscharges to the Airport, Pension Board and Child Support Enforcement decrease, for a net crosscharge increase of $113,429.

- The 2001 Budget consolidates the Miscellaneous Legal Fees (Org. 1965) budget into Corporation Counsel and eliminates the budget for Miscellaneous Legal Fees. The $540,000 appropriation for Miscellaneous Legal Fees provides funds for payment of outside attorney fees and other legal costs. The increase of $500,000 in Miscellaneous Legal Fees, from $40,000 to $540,000, is due to anticipated costs in the tobacco lawsuit initiated by Milwaukee County against the State and tobacco companies.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
A. Legal				
Legal Opinions & Advisory Memorandums	200	300	200	200
Claims Against County & Subrogation Matters	600	600	500	500
State Actions (wage claims, weatherization claims, pesticide lawsuits)	300	500	300	500
Foreclosures	400	450	300	300
Probate & DBE Matters	250	250	250	250
Major Lease & Contract Negotiations & Review	500	500	600	600
Major Lawsuits-200 Hours or More	25	25	20	20
B. Labor Relations				
Major Contract Negotiations-200 Hours or More	1	2	15	15
Unemployment Compensation Hearings	75	100	50	50
Discrimination Complaints Including ADA	375	400	300	300
Grievance Arbitration, Appeals of Disciplinary Suspension Before Permanent Umpire or WERC	30	40	30	30
C. Mental Health				
Mental Health Commitments--Petition, Protective Placements, Temporary Guardianships	5,000	4,500	5,000	5,000
D. Workers Compensation				
Workers Compensation Claims Hearings and Review of Files	200	250	200	200
E. Personnel Review Board				
Civil Service and Personnel Review Board Hearings	250	250	250	250

LABOR RELATIONS


COUNTY EXECUTIVE
LABOR RELATIONS

DEPT: DEPARTMENT OF LABOR RELATIONS

UNIT NO. 1135
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 79 of the Milwaukee County Ordinances, this department has general responsibility for the negotiations and administration of all collective bargaining agreements, to establish labor relations training programs for supervisory staff, and to conduct on behalf of Milwaukee County all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Industry, Labor and Human Relations. All matters relating to labor relations introduced to the County Board are normally referred to the Department of Labor Relations for its recommendation.

In addition to the foregoing, this department may, under the direction of the Personnel Committee, carry out those procedural responsibilities delegated to that committee by Chapter 80 of the Milwaukee County Ordinances, and shall annually, in conjunction with the Department of Human Resources, review the wages, hours, and conditions of employment of all employees not represented for purposes of collective bargaining, and submit recommendations thereon to the County Board of Supervisors each year for the following year.

MISSION

The Department of Labor Relations is committed to negotiate and administer responsible and cost-effective collective bargaining agreements on behalf of the County Executive, the Milwaukee County Board of Supervisors, and the departments of Milwaukee County, which will increase the productivity and improve the efficient operations of Milwaukee County.

OUTCOMES

1. Collective bargaining negotiations are resolved without an interruption of service delivery.
2. Labor/Management disputes are resolved in a timely and amicable manner.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 293,081	$ 314,484	$ 323,223	$ 8,739
Services	32,999	54,908	59,644	4,736
Commodities	2,614	2,860	2,860	0
Capital Outlay	4,965	0	0	0
County Service Charges	39,420	42,955	62,011	19,056
Abatements	-37,593	-40,865	-60,253	-19,388
Total Expenditures	$ 335,486	$ 374,342	$ 387,485	$ 13,143
Direct Property Tax Levy	$ 335,486	$ 374,342	$ 387,485	$ 13,143

DEPT: DEPARTMENT OF LABOR RELATIONS

UNIT NO. 1135
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 67,592	$ 72,843	$ 73,626	$ 783
Central Service Allocation	0	0	0	0
Courthouse Space Rental	24,502	25,685	34,061	8,376
Document Services	832	0	1,104	1,104
Tech Support & Infrastructure	5,206	11,139	12,133	994
Distribution Services	0	745	1,035	290
Telecommunications	1,149	0	1,110	1,110
Records Center	608	714	981	267
Radio	0	0	0	0
Personal Computer Charges	5,296	2,582	7,000	4,418
Applications Charges	0	0	2,829	2,829
Total Charges	$ 105,185	$ 113,708	$ 133,879	$ 20,171
Property Tax Levy	335,486	374,342	387,485	13,143
Total Property Tax Levy	$ 440,671	$ 488,050	$ 521,364	$ 33,314

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	5.0	5.0	5.0	0.0
Overtime Hours	N/A	N/A	N/A	N/A
Overtime Dollars	$0	$0	N/A	$0

* For 1999, the Position Equivalent is the budgeted amount.

Department of Labor Relations Personal Services have been reduced by $5,808 to establish a net salary budget that is 98.2% of gross wages. For 2000, the Department of Labor Relations had a net salary budget that was 95% of gross wages.

DEPT: DEPARTMENT OF LABOR RELATIONS **UNIT NO.** 1135
FUND: General - 0001

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

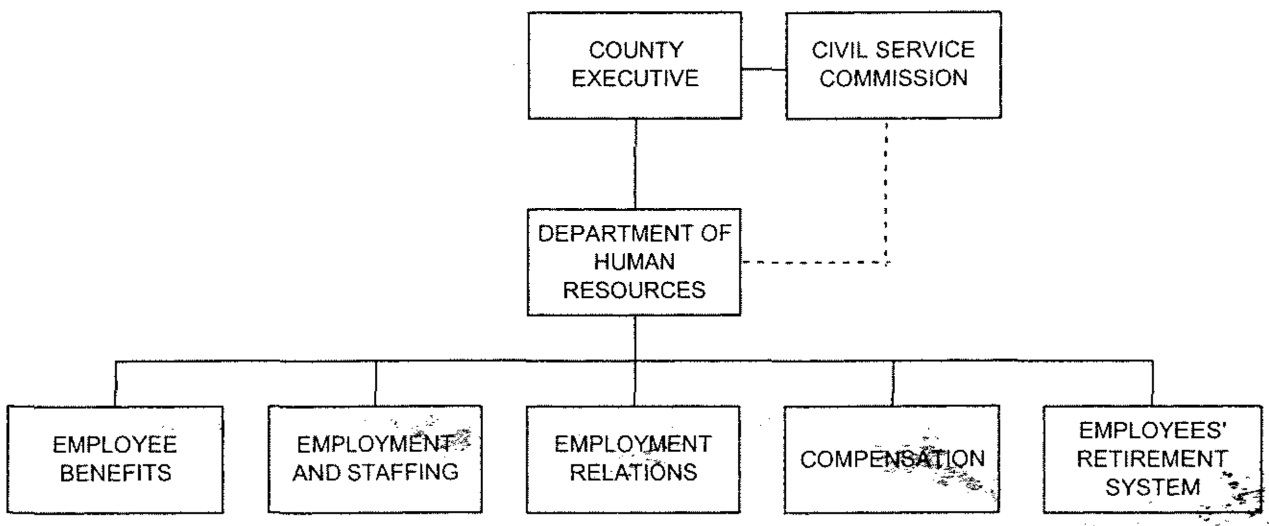
OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Collective bargaining negotiations are resolved without an interruption of service delivery.	1a Percent of voluntary collective bargaining agreements.	1a 50%.
2.	Labor/Management disputes are resolved in a timely and amicable manner.	2a Number of dispute arbitration hearings before the permanent arbitrator.	2a No more than 36 with DC48 for the year 2001.

BUDGET HIGHLIGHTS

- Personal Services are increased $8,739 for anticipated step increases.
- Professional Services are increased $3,721, from $37,209 to $40,930, for Milwaukee County's permanent arbitrator.

ACTIVITY & STATISTICAL SUMMARY				
	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Labor Contracts Expiring Wage Re-openers	1	0	8	8
Labor Negotiations (Including Fact Finding, Arbitration, Mediation)	24	4	59	45
Hearings - Permanent Umpire	52	58	54	36
Wisconsin Employment Relations Commission and Court Cases	30	12	10	12
Labor Relations Orientation/Training Sessions	35	8	40	40
Meetings - Personnel Matters with County Officials, Department Heads, County Board Committees, Boards, Employees	400	206	437	300
Meetings - Personnel Matters with Unions, Others	340	75	437	300
Available Days for Union Grievances	100	200	51	51

DEPARTMENT OF HUMAN RESOURCES


COUNTY EXECUTIVE
CIVIL SERVICE COMMISSION
DEPARTMENT OF HUMAN RESOURCES
EMPLOYEE BENEFITS
EMPLOYMENT AND STAFFING
EMPLOYMENT RELATIONS
COMPENSATION
EMPLOYEES' RETIREMENT SYSTEM

DEPT: DEPARTMENT OF HUMAN RESOURCES

UNIT NO. 1140
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapters 63.01 to 63.09, 63.11 and 63.13 to 63.17 of the Wisconsin Statutes, this department recruits and examines candidates for all positions in the Classified Service of Milwaukee County; certifies eligibles; investigates requests for changes in classification, increases in pay and changes in personnel practices and procedures; processes unemployment compensation claims; administers the coordination and implementation of the County's affirmative action plan; manages and coordinates the details of employee benefits programs, including hospital/surgical/dental care and life insurance plans; and coordinates employee services programs dealing with behavioral/medical problems. The Employee Retirement Division administers and maintains the Milwaukee County Retirement System as established by Chapter 201 of the Milwaukee County Ordinances. It provides for the determination of benefits and payments to all eligible employees or their beneficiaries, and monitors and reconciles all transactions affecting the retirement fund.

MISSION

The Department of Human Resources will provide Milwaukee County government with an equitable and effective system for the recruitment, classification, development, and retention of a competent and culturally-diversified workforce through the timely creation of appropriate eligible lists; the maintenance of competitive compensation, benefits and pension programs; the training of County employees; and the strict adherence to Federal, State and County laws, regulations and policies.

OUTCOMES

1. County policymakers and administrators make appropriate human resources-related decisions.
2. Employees and retirees receive the pensions and fringe benefits to which they are entitled in a timely manner.
3. Qualified individuals apply for employment with Milwaukee County.
4. County operating departments are able to fill vacant positions in a timely manner.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 1,963,899	$ 2,389,188	$ 2,436,082	$ 46,894
Services	580,676	638,848	667,974	29,126
Commodities	27,842	75,443	73,819	-1,624
Other Charges	446,996	346,204	343,204	-3,000
Capital Outlay	20,261	15,285	820	-14,465
County Service Charges	969,608	1,160,716	929,091	-231,625
Abatements	-809,735	-980,516	-709,705	270,811
Total Expenditures	$ 3,199,547	$ 3,645,168	$ 3,741,285	$ 96,117
Total Revenues	781,306	866,604	880,292	13,688
Direct Property Tax Levy	$ 2,418,241	$ 2,778,564	$ 2,860,993	$ 82,429

* The non-departmental Payroll/Personnel Integration and Youth Employment Program budgets are consolidated into the Department of Human Resources budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation. If these non-departmental budgets were not consolidated in this Department, the tax levy change would be $32,429.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF HUMAN RESOURCES **UNIT NO.** 1140

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 468,482	$ 557,483	$ 558,984	$ 1,501
Central Service Allocation	0	0	0	0
Courthouse Space Rental	359,078	376,434	491,541	115,107
Document Services	55,260	69,715	73,371	3,656
Tech Support & Infrastructure	308,695	471,077	57,105	-413,972
Distribution Services	0	8,893	17,466	8,573
Telecommunications	12,138	13,990	11,725	-2,265
Records Center Services	1,026	1,625	1,655	30
Radio Communication	0	0	0	0
Personal Computer Charges	0	32,702	36,000	3,298
Applications Charges	0	0	15,842	15,842
Total Charges	$ 1,204,679	$ 1,531,919	$ 1,263,689	$ -268,230
Property Tax Levy	2,418,241	2,778,564	2,860,993	82,429
Total Property Tax Levy	$ 3,622,920	$ 4,310,483	$ 4,124,682	$ -185,801

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF HUMAN RESOURCES

UNIT NO. 1140
FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Director's Office	Expenditure	$ 2,138,086	$ 2,258,798	$ 2,236,318	$ -22,480
	Abatement	564,127	697,314	572,442	-124,872
	Revenue	185,587	88,900	93,100	4,200
	Tax Levy	$ 1,388,372	$ 1,472,584	$ 1,570,776	$ 98,192
Employee Group Benefits	Expenditure	$ 220,814	$ 323,974	$ 271,039	$ -52,935
	Abatement	33,258	73,604	12,340	-61,264
	Revenue	9,405	6,000	4,000	-2,000
	Tax Levy	$ 178,151	$ 244,370	$ 254,699	$ 10,329
Compensation	Expenditure	$ 261,161	$ 340,720	$ 231,282	$ -109,438
	Abatement	53,658	77,732	5,813	-71,919
	Revenue	0	0	0	0
	Tax Levy	$ 207,503	$ 262,988	$ 225,469	$ -37,519
Employee Relations	Expenditure	$ 253,489	$ 214,510	$ 214,796	$ 286
	Abatement	8,047	13,997	12,345	-1,652
	Revenue	236	0	0	0
	Tax Levy	$ 245,206	$ 200,513	$ 202,451	$ 1,938
Employment and Staffing	Expenditure	$ 566,237	$ 804,206	$ 802,964	$ -1,242
	Abatement	35,092	48,199	56,932	8,733
	Revenue	0	0	0	0
	Tax Levy	$ 531,145	$ 756,007	$ 746,032	$ -9,975
Employee Retirement System	Expenditure	$ 569,495	$ 683,259	$ 694,591	$ 11,332
	Abatement	115,553	69,453	49,833	-19,620
	Revenue	586,078	771,704	783,192	11,488
	Tax Levy	$ -132,136	$ -157,898	$ -138,434	$ 19,464

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	50.4	54.9	55.8	0.9
Overtime Hours	1,442.1	N/A	N/A	N/A
Overtime Dollars	$3,700	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

The Department of Human Resources Personal Services have been reduced by $152,280 to establish a net salary budget that is 93.4% of gross wages. For 2000, the Department of Human Resources had a net salary budget that was 94.9% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPARTMENT DESCRIPTION

The Department of Human Resources includes the following divisions:

The ***Director's Office*** directs human resource programs, assigns projects and coordinates the work of the operating divisions; prepares the Department budget and maintains budgetary controls; presents Department recommendations to the Civil Service Commission and the Personnel Committee of the County Board; serves as staff to the Personnel Committee; analyzes and reports on legislation affecting the Human Resource function in Milwaukee County; directs the implementation of the automated personnel system; provides support and assistance in labor contract negotiations; and provides analysis, recommendations and implementation of new approaches to human resource administration. The Director of Human Resources serves as ex-officio member of the Pension Board, and delegates the Deputy Director to serve as secretary of the Civil Service Commission.

Employee Group Benefits provides ongoing analyses of all current employee benefits and new benefit options while administering the Conventional Medical and Dental Plans, Health and Dental Maintenance Organization Plans, Basic and Optional Life Insurance Plans, Short-Term Disability Insurance, Medicare and the Dependent Care Voucher Reimbursement Program. In addition, this Division maintains enrollment records for active and retired employee members and their dependents; confers and corresponds with County officials, employees, retirees, the public and industry-related agencies regarding benefits programs; monitors WPS on medical and dental claim payments and CNR for utilization review services; administers special projects relating to cost-containment and employee wellness; and directs the Employee Assistance Program for personal/behavioral/medical problems affecting job performance.

Compensation studies requests for reallocations, changes in compensation policies and practices and calculates the fiscal impact of these actions. The unit also processes filling of vacant positions; maintains current salary and classification standardization schedules; maintains salary provisions mandated by labor contracts or County Ordinances; maintains and implements provisions of the Executive Compensation Plan; prepares changes to County Ordinances reflecting various personnel actions; processes and edits a variety of payroll/personnel transactions; maintains position control and payroll records; maintains employee personnel records; and processes employee unemployment compensation claims.

Employment Relations assists in the design and implementation of Milwaukee County's Equal Employment Opportunity Program. Activities include compiling information on the status of various protected groups in the County classified and unclassified service; reviewing class specifications to ensure accuracy and job relatedness of requirements; and evaluating County personnel procedures to ensure compliance with equal opportunity guidelines. This unit also develops reports necessary to comply with State and Federal requirements and the Federal Court Order, develops and conducts affirmative action training and sexual harassment prevention programs, and assists departments in developing upward mobility training programs. This unit develops, coordinates and directs employee training programs; administers the tuition loan program; assesses County training needs and priorities; and assists other County departments with specialized training applications.

Employment and Staffing develops, administers and monitors employee selection processes for all positions in the Milwaukee County Classified Service and, upon request, for positions in the unclassified service. This effort includes the assessment of job specifications and minimum qualifications; the strategy and coordination of recruitment efforts; the development and administration of applicant examinations; and the certification of qualified candidates to department heads and appointing authorities. Implicit in this activity is the responsibility of administering employee selection in compliance with prevailing Milwaukee County, State, Federal and labor-negotiated parameters, any or all of which may impact related hiring procedures, e.g., transfer, layoff, promotion, demotion, reinstatement, and salary adjustment obligations. In addition, the Employment and Staffing Division is responsible for activities supporting the retention of employees within the Milwaukee County Classified Service, as well as the maintenance of appropriate records and reports.

Employee Retirement administers the Milwaukee County Employee Retirement System, manages the funds of the Retirement System, and maintains the general ledger and related books of the Retirement System. The unit also maintains enrollment, service and salary records for Retirement System members; calculates retirement and death benefits; processes monthly pension payroll; and prepares withdrawals for terminating members. In addition, the Employee Retirement System Director serves as Secretary of the Pension Board.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	County policymakers and administrators make appropriate human resources-related decisions.	1a Number of merit system violations. 1b Number of grievances and citizens complaints. 1c Number of lawsuits filed against Milwaukee County.	1a 80% of all merit system violations filed against County are dismissed. 1b Grievances and complaints filed against County reduced by 25%. 1c 80% of all lawsuits filed against County are denied.
2.	Employees and retirees receive the pensions and fringe benefits to which they are entitled in a timely manner.	2a Number of days required to process benefits/pension matters. 2b Number of benefits/pension-related complaints.	2a Number of days required to process benefits/pension matters is reduced by 25%. 2b Number of benefits/pension-related complaints is reduced by 25%.
3.	Qualified individuals apply for employment with Milwaukee County.	3a Number of qualified individuals who apply for employment with Milwaukee County. 3b Number of rejected applications. 3c Number of specific recruitment activities.	3a Number of employment applications received by DHR increases by 5%. 3b Number of rejected applications decreases by 5%. 3c Number of specific recruitment activities performed by DHR increases by 5%.
4.	County operating departments are able to fill vacant positions in a timely manner.	4a Number of days required to certify eligibles to requesting departments. 4b Number of vacant positions awaiting certification by DHR. 4c User department satisfaction surveys.	4a Certification turnaround time is reduced 25%. 4b Number of vacant positions awaiting certification is reduced by 25%. 4c DHR approval ratings increase by 25%.

DEPT: DEPARTMENT OF HUMAN RESOURCES

UNIT NO. 1140
FUND: General - 0001

BUDGET HIGHLIGHTS

- Advertising is increased $15,000, from $85,000 to $100,000, to provide enhanced recruitment due to the extremely competitive area labor market.
- The 2001 Budget consolidates the Payroll/Personnel Integration budget (Org. 1983) into the Department of Human Resources, and eliminates the budget for Payroll/Personnel Integration. An appropriation of $222,311 is included to continue the development, operation and maintenance of a modern, automated payroll/personnel environment for Milwaukee County. The strategy continues to be to use outside consultants integrated into a team of IMSD staff, with overall project direction provided by the Payroll/Personnel Integration Operating Committee. The proposed tasks for 2001 include continued work on updates for the Payroll and Retirement Systems, implementation of labor contract changes and the installation of new releases of the GENESYS software.
- The 2001 Budget also consolidates the Youth Employment Program budget (Org. 1949) into the Department of Human Resources and eliminates the budget for the Youth Employment Program. Included is an appropriation of $322,704 to help provide meaningful work experience, career exposure and limited on-the-job training to those individuals who, because of restrictive Job Training Partnership Act (JTPA) income requirements, would otherwise be precluded from this opportunity.
- Authority is given to the Department of Human Resources to process Certification Requests for unfunded positions without any other approval, with the understanding that departments will remain within their Personal Services appropriations.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
A. Employee Group Benefits				
Health, Dental, Life Premiums Collected	$ 4,381,662	$ 4,486,125	$ 4,506,498	$ 4,826,082
Employee COBRA Payments	$ 56,957	$ 151,315	$ 145,888	$ 174,199
Group Benefit Plans Administered	14	14	14	14
Health Plan Contracts	11,075	11,218	11,154	11,249
Dental Plan Contracts	5,754	6,033	5,937	6,075
HCN PPO Savings Realized	$ 5,121,478	$ 5,707,497	$ 5,417,963	$ 5,406,998
Lives Insured	10,552	10,705	10,547	10,723
Life Insurance Claims Administered	220	201	164	158
Medicare Notifications Issued	226	235	242	227
B. Compensation				
Payroll Corrections Processed	6,000	6,002	6,000	6,000
Payroll/Personnel Transactions Processed	17,000	15,018	17,000	15,000
Personnel File Maintenance	37,000	44,300	37,500	44,000
Classifications Surveyed	500	660	500	600
Timesheet Exceptions Monitored	9,000	8,400	8,500	8,500
Timesheet Exceptions Corrected	1,000	1,200	1,000	1,600
TAHC Forms Processed	1,300	1,054	1,300	1,000
Unemployment Compensation Forms Processed	3,000	2,358	3,000	2,300
Unemployment Compensation Payments Issued	9,000	6,961	9,000	7,000
Unemployment Compensation New Claimants	500	527	500	500
Data Element Update Transactions	80,000	87,900	90,000	90,000

DEPT: DEPARTMENT OF HUMAN RESOURCES

UNIT NO. 1140
FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
C. Employment Relations				
ER/AA Complaints/Investigations	160	135	160	140
Employee Training Classes	55	53	65	72
Training Class Participants	3,200	2,885	3,300	3,900
Tuition Loans	250	246	325	310
D. Employment/Staffing				
Total Applications Received	13,000	15,871	10,000	13,000
Exams Announced	100	68	75	75
Exams Administered	600	1,035	1,100	1,100
Exam Analysis Review	100	68	75	75
Certification Requests Processed	800	1,050	850	1,000
Candidates Certified	18,000	24,025	17,500	22,000
New Positions Studied for Proper Classification	100	80	100	100
Current Positions Studied for Proper Classification	100	91	100	100
Layoff/Placements	50	17	50	25
Transfers Processed	250	267	250	250
E. Retirement Division				
Total Retirement System Assets (in millions) December 31	$ 1,700.0	$ 1,712.8	$ 1,800.0	$ 1,900.0
Active Members 1/1	9,600	9,575	9,650	9,900
New Enrollments	400	734	600	700
5-Year Terminations	150	343	250	300
Withdrawals	15	13	25	15
Deaths of Active Members	15	11	15	10
Retirements Granted	150	192	250	300
Active Members 12/31	9,670	9,750	9,710	9,975
Retirement Members 1/1	6,700	6,528	6,550	6,600
Benefits Granted	300	192	250	300
Benefits Terminated	200	193	200	200
Retirement Members 12/31	6,800	6,527	6,600	6,700
Active OBRA Members 1/1	5,200	6,854	5,300	7,000
New OBRA Enrollments	600	716	750	750
5-Year Terminations	500	0	600	1,000
Active OBRA Members 12/31	5,300	6,870	5,450	6,750
F. Management Information Systems				
System Support Days	330	330	330	330
Ad Hoc Reports	50	88	50	80
Mailing Label Requests	20	16	20	20
Examination Scoring Requests	50	0	0	0
Technical Support/Training Requests	50	23	35	25
Systems Maintenance Requests	50	22	20	20
New Application Development/Program Requests	20	15	20	20

DEPARTMENT OF ADMINISTRATION -
RISK MANAGEMENT

DEPT: DEPARTMENT OF ADMINISTRATION - RISK MANAGEMENT **UNIT NO.** 1150
FUND: Internal Service - 0040

OPERATING AUTHORITY & PURPOSE

The Department of Administration is created pursuant to Section 59.52(1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. Risk Management is responsible for administering the County's risk management program. Section 59.52(11)(a) of the Wisconsin Statutes authorizes the County to provide public liability and property damage insurance, either in commercial companies or by self-insurance created by setting up an annual fund for such a purpose, or by a combination thereof, covering without exclusion because of enumeration, motor vehicles, malfeasance of professional employees, maintenance and operation of County highways, parks, parkways and airports, and other County activities involving the possibility of damage to the general public, and provide fire and casualty insurance for all County property. Section 59.52 (11)(d) of the Wisconsin Statutes authorizes the County to provide for the protection of the County and public against loss or damage resulting from the act, neglect or default of County officers, department administrators and employees, and to contract for and procure bonds or contracts of insurance to accomplish that purpose, either from commercial companies or by self-insurance created by setting up an annual fund for such purpose or by a combination thereof. Section 65.90(6) of the Wisconsin Statutes allows any county having a population of 500,000 or more to establish, maintain and levy a tax for a liability reserve fund for the purpose of paying liability claims or premiums on insurance to pay such claims. The annual taxes levied for the purpose may not exceed the level necessary to collect the amount recommended by an actuary, in accordance with generally accepted actuarial principles.

MISSION

It is the mission of Risk Management to protect the health and safety of employees, citizens and users of the facilities and services of Milwaukee County, through the use of risk management, claims management and employee safety techniques.

OUTCOMES

1. Milwaukee County costs for work related injuries and illness are minimized.
2. Milwaukee County work environment is safe.
3. County assets are effectively protected through risk management risk financing programs.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 368,754	$ 386,221	$ 390,107	$ 3,886
Services	51,110	76,530	63,615	-12,915
Commodities	46,853	18,015	13,680	-4,335
Other Charges	4,517,705	4,498,622	4,491,624	-6,998
Debt & Depreciation	26,333	8,229	20,158	11,929
Capital Outlay	0	5,400	0	-5,400
Capital Contra	-74,021	-5,400	0	5,400
County Service Charges	78,893	104,220	108,907	4,687
Abatements	-78,893	-234,220	-238,898	-4,678
Total Expenditures	$ 4,936,734	$ 4,857,617	$ 4,849,193	$ -8,424
Total Revenues	5,084,042	5,048,021	5,893,103	845,082
Direct Property Tax Levy	$ -147,308	$ -190,404	$ -1,043,910	$ -853,506

BUDGET HIGHLIGHTS

SELF-INSURANCE

- Expenditures remain unchanged from the previous year due to Milwaukee County's claim stability.

INSURANCE POLICY AND SERVICES

- Insurance purchases increase $56,575 due primarily to increases in airport, helicopter and fiduciary liability insurance.

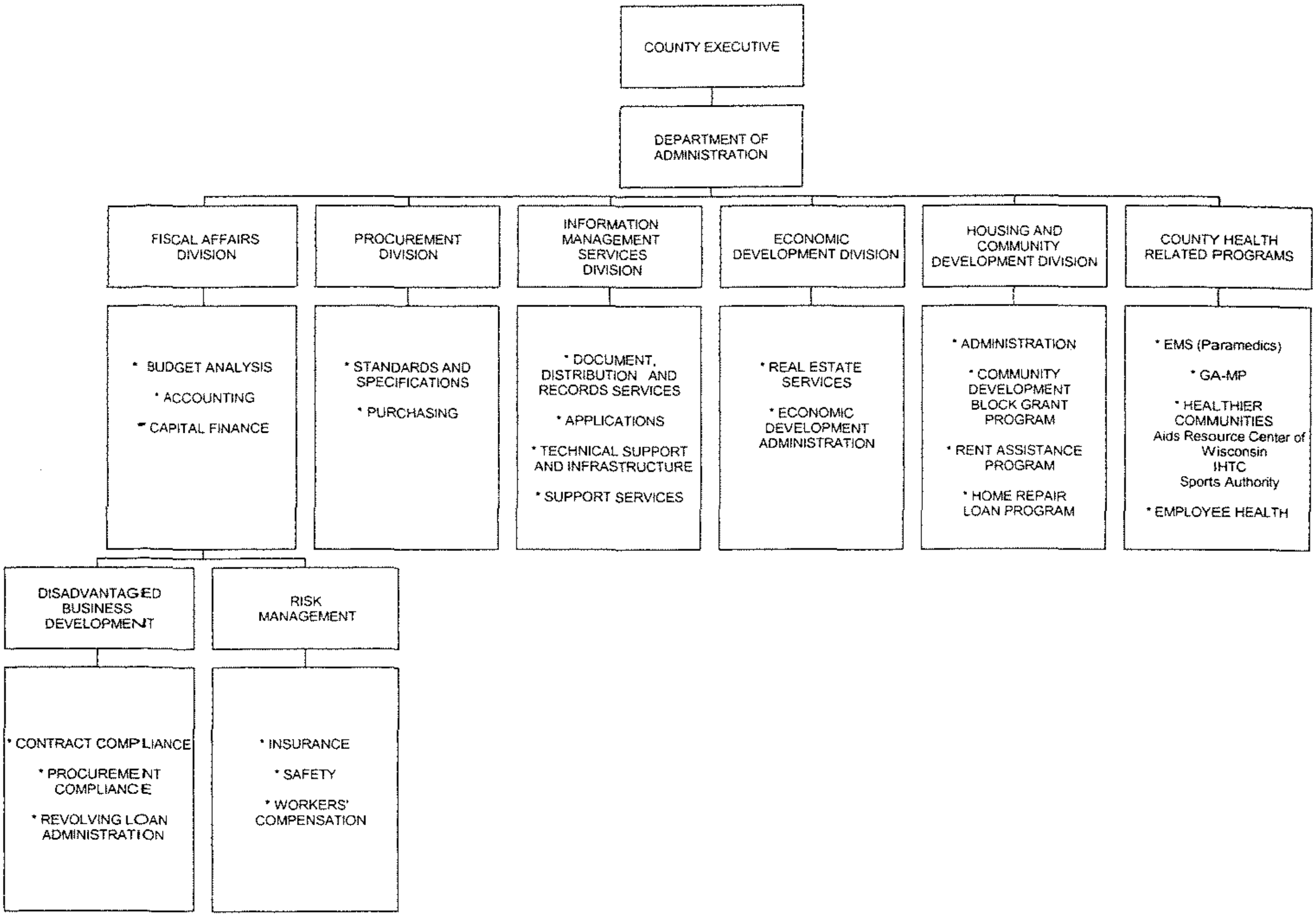
CLAIMS MANAGEMENT (WORKERS' COMPENSATION)

- Workers' Compensation Self-Insurance expenditures are reduced $63,573 in 2001 based on experience and as a result of professional file management and medical expense monitoring programs, i.e., reasonableness of bill reviews, discounting by Preferred Provider Organizations (PPOs) and utilization review.
- Contributions from the reserve are increased in 2001 from $100,000 to $950,000 due to a surplus in the reserve for casualty claims.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Risk Financing Cost				
Retained Losses (Self-Insured)	$ 896,500	$ 1,081,751	$ 888,000	$ 888,000
Net Insurance Premiums	$ 1,412,829	$ 1,532,568	$ 1,430,622	$ 1,487,197
Workers' Compensation Claims Processed	1,500	1,260	1,500	1,500
Dollar Amount of Claims Processed	$ 2,351,869	$ 1,903,520	$ 2,050,000	$ 1,986,427

DEPARTMENT OF ADMINISTRATION -
ADMINISTRATION AND FISCAL AFFAIRS DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF ADMINISTRATION
FISCAL AFFAIRS DIVISION
* BUDGET ANALYSIS
* ACCOUNTING
* CAPITAL FINANCE
PROCUREMENT DIVISION
* STANDARDS AND SPECIFICATIONS
* PURCHASING
INFORMATION MANAGEMENT SERVICES DIVISION
* DOCUMENT, DISTRIBUTION AND RECORDS SERVICES
* APPLICATIONS
* TECHNICAL SUPPORT AND INFRASTRUCTURE
* SUPPORT SERVICES
ECONOMIC DEVELOPMENT DIVISION
* REAL ESTATE SERVICES
* ECONOMIC DEVELOPMENT ADMINISTRATION
HOUSING AND COMMUNITY DEVELOPMENT DIVISION
* ADMINISTRATION
* COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM
* RENT ASSISTANCE PROGRAM
* HOME REPAIR LOAN PROGRAM
COUNTY HEALTH RELATED PROGRAMS
* EMS (Paramedics)
* GA-MP
* HEALTHIER COMMUNITIES
Aids Resource Center of Wisconsin
IHTC
Sports Authority
* EMPLOYEE HEALTH
DISADVANTAGED BUSINESS DEVELOPMENT
* CONTRACT COMPLIANCE
* PROCUREMENT COMPLIANCE
* REVOLVING LOAN ADMINISTRATION
RISK MANAGEMENT
* INSURANCE
* SAFETY
* WORKERS' COMPENSATION

DEPT: DEPARTMENT OF ADMINISTRATION - ADMINISTRATION & FISCAL AFFAIRS DIVISION

UNIT NO. 1151
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Administration is created pursuant to Section 59.52 (1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. The position of Director of the Department of Administration is authorized in the Fiscal Affairs Division and is responsible for the execution of the duties and powers assigned to the Department as specified in Chapter 32 of the Milwaukee County General Ordinances for the major divisions of Procurement, Information Management Services, Fiscal Affairs, County Health Related Programs, Housing and Community Development and Economic Development. The Fiscal Affairs Division is responsible for preparing and monitoring the County's annual operating and capital budgets and for preparing the County's Official Statements relating to debt issuance. It performs the County's accounting functions, which include centralized payroll, accounts payable and receivable, preparation of County financial statements, and determination of financial and cost accounting policies.

MISSION

Provide quality, efficient and responsive financial services and administrative business functions to the County Executive, County Board and County departments to enable the delivery of financially sound and effective services to the community.

OUTCOMES

1. Policy-makers are confident in the management of County fiscal resources.

2. The County Budget sets policy, assures the appropriate use of resources and facilitates the efficient provision of services to Milwaukee County citizens.

3. Policy-makers receive timely, thorough and useful financial and programmatic information that facilitates pro-active, prudent policy decision-making.

4. The provision of County services is enhanced by timely and accurate payments to vendors.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 2,088,156	$ 2,269,437	$ 2,294,098	$ 24,661
Services	192,449	430,440	435,440	5,000
Commodities	17,650	35,621	35,621	0
Other Charges	1,152	61,190	41,200	-19,990
Debt & Depreciation	260,581	11,500	11,500	0
Capital Outlay	5,525	0	0	0
County Service Charges	1,387,950	2,079,077	800,373	-1,278,704
Abatements	-1,473,193	-2,065,530	-785,262	1,280,268
Total Expenditures	$ 2,480,270	$ 2,821,735	$ 2,832,970	$ 11,235
Total Revenues	5,197	544,060	426,000	-118,060
Direct Property Tax Levy	$ 2,475,073	$ 2,277,675	$ 2,406,970	$ 129,295

* The non-departmental Strategic Planning and Debt Issue Expense budgets are consolidated into the Department of Administration-Administration and Fiscal Affairs Division budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation. If these non-departmental budgets were not consolidated in this Department, the tax levy change would be $149,285.

DEPT: DEPARTMENT OF ADMINISTRATION - ADMINISTRATION & FISCAL AFFAIRS DIVISION

UNIT NO. 1151
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 447,935	$ 514,365	$ 511,321	$ -3,044
Central Service Allocation	49,872	180,274	259,643	79,369
Courthouse Space Rental	201,215	210,940	279,725	68,785
Document Services	30,025	28,631	39,866	11,235
Tech Support & Infrastructure	1,041,386	1,543,653	87,062	-1,456,591
Distribution Services	0	3,715	4,170	455
Telecommunications	11,583	12,174	11,190	-984
Records Center	6,204	34,507	10,005	-24,502
Radio	0	0	0	0
Personal Computer Charges	35,309	51,636	75,000	23,364
Applications Charges	0	0	18,601	18,601
Total Charges	$ 1,823,529	$ 2,579,895	$ 1,296,583	$ -1,283,312
Property Tax Levy	2,475,073	2,277,675	2,406,970	129,295
Total Property Tax Levy	$ 4,298,602	$ 4,857,570	$ 3,703,553	$ -1,154,017

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY

DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Administration	Expenditure	$ 977,832	$ 806,057	$ 770,743	$ -35,314
	Abatement	115,758	274,626	256,342	-18,284
	Revenue	-2,489	0	0	0
	Tax Levy	$ 864,563	$ 531,431	$ 514,401	$ -17,030
Budget Analysis	Expenditure	$ 794,192	$ 932,496	$ 849,141	$ -83,355
	Abatement	315,026	267,987	169,819	-98,168
	Revenue	3	0	0	0
	Tax Levy	$ 479,163	$ 664,509	$ 679,322	$ 14,813
Accounting	Expenditure	$ 2,181,439	$ 3,148,712	$ 1,998,348	$ -1,150,364
	Abatement	1,042,409	1,522,917	359,101	-1,163,816
	Revenue	7,683	544,060	426,000	-118,060
	Tax Levy	$ 1,131,347	$ 1,081,735	$ 1,213,247	$ 131,512

DEPT: DEPARTMENT OF ADMINISTRATION - ADMINISTRATION & FISCAL AFFAIRS DIVISION

UNIT NO. 1151
FUND: General - 0001

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	44.9	47.3	47.0	-0.3
Overtime Hours	6,026.8	N/A	N/A	N/A
Overtime Dollars	$83,556	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Department of Administration-Administration & Fiscal Affairs Division Personal Services have been reduced by $186,552 to establish a net salary budget that is 92% of gross wages. For 2000, the Department of Administration-Administration & Fiscal Affairs Division had a net salary budget that was 92.7% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPARTMENT DESCRIPTION

Administration. The Director is responsible for coordinating the operations of the divisions comprising the Department of Administration, including Procurement, Information Management Services, Fiscal Affairs, County Health Related Programs, Housing and Community Development and Economic Development. The Director is also responsible for the Risk Management Section and the Disadvantaged Business Development Section.

The primary responsibilities of the ***Budget Section*** are budget preparation and control for both operations and capital. All budget requests are analyzed and recommendations submitted to the County Executive. Assistance is provided both to the County Executive in preparing and presenting the Executive Budget, and to the Finance and Audit Committee in its review of the County Executive's recommended budget, including the preparation of budget amendments approved by the Finance and Audit Committee and the County Board. During the year, all appropriation transfer requests are analyzed and a recommendation submitted to the County Executive. In cooperation with the Accounting Section, County departmental accounts are analyzed to determine potential expenditure deficits or revenue shortfalls, with department administrators required to submit a corrective plan of action. Other major duties include (a) the study of all new position requests, with reports and recommendations submitted to County Board committees; (b) fiscal studies for the County Executive and County Board committees, including fiscal impact of legislative bills; and (c) special studies for the County Executive and County Board committees.

Central Accounting functions include Accounting Administration, Accounting, Accounts Payable, Accounts Receivable and Payroll. A brief description of the responsibilities of each area follows:

Accounting Administration is responsible for the overall management and coordination of Central Accounting activities; the development of special studies and reports and technical assistance to both Central Accounting and other County departments and the publishing of the Comprehensive Annual Financial Report and the Single Audit Report.

Accounting is responsible for the timely and accurate preparation of County-wide monthly financial reports, publication of the Comprehensive Annual Financial Report, the State of Wisconsin Financial Report Form, and the Single Audit Report and development of the indirect cost allocation plan. In addition, Accounting is responsible for adherence to generally accepted accounting principles, the development and maintenance of the Advantage financial information system, the fixed-asset system and the grant system, conducting budget performance reviews on an ongoing basis to identify potential year-end deficits so that these problems can be resolved in a timely manner and ongoing training and technical assistance to departments.

Accounts Payable is responsible for establishment of County-wide payment procedures, coordination with the Procurement Division, encumbrance of purchases, payment of vendor invoices, development and maintenance of the accounts payable system, and technical assistance to departments. In addition, Accounts Payable monitors payments to ensure that purchasing regulations have been followed by departments and monitors unencumbered appropriation balances to ensure that the County has sufficient appropriations available for each payment.

Accounts Receivable is responsible for assisting departments in the timely collection of receivables. Assistance will include providing departments with suggested procedural changes to increase collections and instituting collection methods such as the state tax intercept program or collection agencies.

Payroll is responsible for establishment of County-wide payroll procedures, coordination with the Department of Human Resources, preparation of payroll checks, maintenance of all earnings and deductions records, ensuring that County payroll practices meet Federal, State and contractual requirements, filing of all required Federal and State reports on a timely basis, and the development and maintenance of the payroll system.

DEPT: DEPARTMENT OF ADMINISTRATION - ADMINISTRATION & FISCAL AFFAIRS DIVISION

UNIT NO. 1151
FUND: General - 0001

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Policymakers are confident in the management of County fiscal resources.	1a County Executive and County Board level of confidence in the management of County fiscal resources.	1a County Executive and 75% of County Board members surveyed have an average or above level of confidence in the management of County fiscal resources.
2.	The County budget sets policy, assures the appropriate use of resources and facilitates the efficient provision of services to Milwaukee County citizens.	2a County Executive, County Board and department satisfaction with accurate, timely and readable budget document. 2b Number of improvements to budget format.	2a County Executive and 80% of County Board members and departments are satisfied with budget document. 2b Two new improvements to budget format each year.
3.	Policymakers receive timely, thorough and useful financial and programmatic information that facilitates pro-active, prudent policy decision-making.	3a County Executive and County Board satisfaction with fund transfer analyses, position studies, carryover analyses, surplus/deficit and other reports. 3b Percent of reports submitted on time and without substantive errors. 3c Quality of Comprehensive Annual Financial Report (CAFR).	3a County Executive and all Finance and Audit Committee members substantially satisfied with quality of reports. 3b 80% of reports submitted to County Board by due date, and without substantive errors. 3c Maintain Government Finance Officers Association (GFOA) Certificate of Achievement for CAFR.
4.	The provision of County services is enhanced by timely and accurate payments to vendors.	4a Percentage of bills paid within 60 days of invoice date.	4a 75% of bills paid within 60 days of invoice date.

BUDGET HIGHLIGHTS

- In 2000, the Accounts Receivable function was transferred from the John L. Doyne Hospital Transition budget to the Department of Administration. Included in the transfer was revenue in the amount of $118,060 from the Doyne Reserve account. In 2001, the Reserve account is eliminated, resulting in a revenue reduction of $118,060. Accounts Receivable will work with departments to increase collections and cash flow, thereby increasing interest income in 2001.

- The 2001 budget consolidates the Strategic Planning budget in the Department of Administration-Fiscal Affairs budget and eliminates the budget for Org. 1938, Strategic Planning. The appropriation for Strategic Planning reflects the County-wide focus of the strategic planning effort and joint direction by the County Executive and County Board. The Long-Range Strategic Plan Steering Committee was established by the County Board in May 1998. In September 1999, the County Board approved a strategic planning document, "Charting the Course - Milwaukee County's Goals, Strategies, Action 2000-2004" (Resolution File No. 99-494). This resolution included approval of a County Vision, Mission, Guiding Principles, Priority Outcomes and Priority Principles, as well as four strategies to continue the Steering Committee, activate strategic planning Functional Groups, authorize departments to develop strategic priorities and establish an Operations Team to oversee day-to-day strategic planning efforts. The resolution further authorized and directed the Steering Committee to obtain consultant assistance for intensive staff training and support in developing outcomes and performance measures for the County. The 2000 Budget included $59,990 for this effort. The 2001 appropriation of $40,000 will provide for development of departmental strategic plans, business plans and County-wide outcomes.

- The 2001 Budget also consolidates the Debt Issue Expense budget in the Department of Administration-Fiscal Affairs budget and eliminates the budget for Org. 1990, Debt Issue Expense.

  The Debt Issue Expense account is used to pay bond counsel, financial advisor fees and other costs associated with issuing debt, including credit rating agency fees, financial auditor fees, financial feasibility studies, printing and distribution costs for the official statement, and fiscal agent and trustee fees. Currently, a significant portion of debt issue expenses are paid from the proceeds of each financing. Under current Federal law, up to two percent of each financing may be used to cover expenses related to the issue. Expenses not eligible to be paid from financing proceeds are reflected in this budgetary appropriation. Expenditure authority for expenses paid from bond proceeds will be added through a Department of Administration-only transfer once actual financing amounts are determined.

  The 2001 appropriation of $11,500 is intended to pay issuance expenses not eligible to be paid from proceeds of a 2001 general obligation corporate purpose issue and a general obligation or revenue backed Airport issue. These issues will be used to finance a portion of the County's 2001 Capital Improvements Budget.

  According to the Airport Master Lease Agreement, the Airport is required to pay all direct costs associated with the issuance of Airport debt. Airport debt issuance costs totaling $50,000 have been included in the Airport's 2001 operating budget. As of 2000, Airport debt is anticipated to be issued in the form of General Airport Revenue Bonds (GARBs).

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
A. Budget				
Budgets Analyzed				
Operating	45	44	44	45
Non-Departmental	43	40	40	27
Capital	16	14	14	15
B. Accounting				
Revenue Transactions (CRs)	125,000	190,000	140,000	175,000
Journal Entries (JVs)	425,000	663,000	380,000	600,000
C. Accounts Payable				
Checks Written (ADs)	92,000	84,000	90,000	84,000
Encumbrance Transactions	110,000	113,000	110,000	114,000
Payment Transactions (PVs)	217,000	194,000	225,000	195,000
D. Payroll				
Number of Employees' W-2s	8,800	9,145	8,800	9,100
Number of Payroll Items Issued	180,000	188,820	185,000	188,000

DEPARTMENT OF ADMINISTRATION - PROCUREMENT DIVISION

DEPT: DEPARTMENT OF ADMINISTRATION - PROCUREMENT DIVISION

UNIT NO. 1152
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Procurement Division of the Department of Administration is empowered by Chapter 32 of the Milwaukee County Ordinances to purchase or contract for supplies, materials, equipment and contractual services needed by County departments, agencies and institutions. This authority does not include public works programs, repairs or alterations to buildings, structures, or leases of County-owned real estate and appurtenances which are administered by the Department of Public Works. The Procurement Division is also authorized to develop standards, prepare specifications, sign and issue contracts and purchase orders, process Requests for Proposals, and assist the Department of Public Works in the sale of surplus or obsolete supplies, materials, or equipment.

Additionally, the Procurement Division provides M/WBE's an opportunity to participate in Milwaukee County's procurement process pursuant to ordinances and annual goals established by the Milwaukee County Board of Supervisors.

MISSION

The Procurement Division, within the scope of Chapter 32, shall obtain goods and services for our customers which enhance the quality of life in Milwaukee County and fully utilize all business segments.

OUTCOMES

1. County departments receive commodities and services in an efficient and timely manner so that residents can benefit from County programs and services.

2. Equal opportunity for all vendors and suppliers who wish to participate in County contracts.

3. County departments understand the procurement process, resulting in the correct product, delivered at the right time, to the right location, at the right price.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 517,993	$ 639,942	$ 658,470	$ 18,528
Services	167,426	147,902	73,805	-74,097
Commodities	4,965	13,061	12,861	-200
County Service Charges	250,080	279,470	82,681	-196,789
Abatements	-225,104	-269,353	-66,851	202,502
Total Expenditures	$ 715,360	$ 811,022	$ 760,966	$ -50,056
Total Revenues	316	0	0	0
Direct Property Tax Levy	$ 715,044	$ 811,022	$ 760,966	$ -50,056

DEPT: DEPARTMENT OF ADMINISTRATION - PROCUREMENT DIVISION

UNIT NO. 1152
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 122,385	$ 146,778	$ 136,147	$ -10,631
Central Service Allocation	0	0	0	0
Courthouse Space Rental	0	0	0	0
Document Services	4,276	3,649	5,678	2,029
Tech Support & Infrastructure	210,429	243,838	25,705	-218,133
Distribution Services	0	1,342	2,393	1,051
Telecommunications	6,868	7,615	6,634	-981
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	3,531	12,909	19,000	6,091
Applications Charges	0	0	7,441	7,441
Total Charges	$ 347,489	$ 416,131	$ 202,998	$ -213,133
Property Tax Levy	715,044	811,022	760,966	-50,056
Total Property Tax Levy	$ 1,062,533	$ 1,227,153	$ 963,964	$ -263,189

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	15.0	15.0	15.1	0.1
Overtime Hours	218.0	N/A	N/A	N/A
Overtime Dollars	$6,084	$24,360	$24,360	$0

* For 1999, the Position Equivalent is the budgeted amount.

The Department of Administration-Procurement Division Personal Services have been reduced by $19,812 to establish a net salary budget that is 96.8% of gross wages. For 2000, the Department of Administration-Procurement Division had a net salary budget that was 95.6% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPT: DEPARTMENT OF ADMINISTRATION - PROCUREMENT DIVISION

UNIT NO. 1152
FUND: General - 0001

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	County departments receive commodities and services in an efficient and timely manner so that residents can benefit from County programs and services.	1a Number of requisitions under $5,000 processed in seven days or less. 1b Number of requisitions under $15,000 processed in 10 days or less. 1c Number of requisitions under $25,000 processed in less than 30 days. 1d Number of requisitions $25,000 and over processed in less than 60 days. 1e Number of requests for proposal (RFP) processed in less than 60 days.	1a 70%. 1b 70%. 1c 70%. 1d 70%. 1e 70%.
2.	Equal opportunity for all vendors and suppliers who wish to participate in County contracts.	2a Number of DBE vendors that are active participants in the procurement process. 2b Number of contracts awarded to DBE vendors.	2a Increase DBE bid responses by 10%. 2b Increase the number of DBE contracts and dollars awarded by 5%.
3.	County departments understand the procurement process, resulting in the correct product, delivered at the right time, to the right location, at the right price.	3a Number of confirming orders, stockouts and emergency purchases created by poor planning and lack of training.	3a Reduce confirming orders, stockouts and emergency purchases by 20%.

BUDGET HIGHLIGHTS

- No significant changes from current budget.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - PROCUREMENT DIVISION

UNIT NO. 1152
FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Purchasing Section				
Blanket Order Releases Processed	18,000	16,196	18,000	18,000
Purchase Orders Issued	5,500	4,182	5,500	5,500
Value of Purchase Orders ($ Million)	$ 65.0	$ 80.0	$ 65.0	$ 65.0
Departmental Purchase Orders	4,000	14,828	15,000	7,000
Formal Bids Issued	160	108	160	160
Requests for Proposal Issued	40	15	40	25
Informal Bids and Quotes Issued	500	262	500	400
General Awards	5,500	4,275	3,500	4,500
Disadvantaged Business Enterprise - GOAL				
Dollar Amount of Procurements Awarded to MBE/WBE Vendors	$ 9,350,000	$ 8,018,505	$9,350,000	$ 9,350,000

DEPARTMENT OF ADMINISTRATION -
INFORMATION MANAGEMENT SERVICES

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160
FUND: Internal Service - 0026

OPERATING AUTHORITY & PURPOSE

The Information Management Services Division (IMSD) of the Department of Administration consists of four functional groups: Applications Services, Technical Support and Infrastructure Services, Document, Distribution and Records Services, and Administrative Support Services. Applications Services and Technical Support and Infrastructure Services are authorized by Section 32.64 of the Milwaukee County Ordinances. Section 37.62 authorizes Document Services (formerly Graphic Reproduction Services). Sections 32.65 and 32.66 authorize the Records Center and Records Management Services.

MISSION

The Information Management Services Division's mission is to satisfy customers through technology resources.

OUTCOMES

1. IMSD has service level agreements with each of its customers governing the availability and quality of services.
2. Customer expectations are met.
3. County departments benefit from the identification and implementation of new uses of technology.

OBJECTIVES

IMSD's primary objective is to continue to develop and manage the implementation and evolution of Milwaukee County's 5-Year Information Technology Strategic Plan. The plan identifies six Critical Success Factors for Milwaukee County:

- Establishing a County-wide technical infrastructure.
- Providing an accurate, reliable and consolidated Financial/Budget system.
- Reducing costs through effective use of technology.
- Providing accurate, reliable and efficient service to clients/users.
- Reducing redundancy and increasing operational efficiency.
- Establishing flexibility to interface with State and other agencies.

To effect IMSD's mission, the following objectives are established:

1) Complete modifications and enhancements to the Advantage Financial and Budgeting System and promote full use of the system's new functionality. This objective includes planning for an upgrade to the new release of Advantage.

2) Continue to facilitate information sharing County-wide by promoting the creation and use of Lotus Notes databases, establishing a data warehouse and consolidating the County's wide area telecommunications network.

3) Continue the implementation of a cohesive mail, document and report delivery services approach by streamlining the processes and eliminating duplication of effort between data center operations and the Distribution Services groups.

4) Technically assist in the upgrade of the interface between the CCAP (adult and juvenile) client-server system used by the Courts and Judicial branch staff and the Civil/Criminal Justice Information System (C/CJIS) and Juvenile Information Management System (JIMS) mainframe systems used by the Sheriff, District Attorney, Department of Human Services, House of Correction, Wisconsin Correctional Service and other law enforcement staff. Complete the interface between the JIMS and Juvenile CCAP.

5) Continue to establish electronic government (e-government) services by updating the County's web site and implementing Internet-enabled applications for the provision of services.

6) Continue implementing and maintaining the standardized information infrastructure (electronic mail, uniform desktop suite and groupware) as recommended in the 5-Year Strategic Plan.

7) Continue to establish and manage the evolution of County-wide standards that govern telecommunications, software applications development and platforms (system architecture), equipment (desktop, local area network and midrange), system documentation, data dictionaries, file maintenance, backup and recovery, and departmental information systems.

Ensure adherence to the 5-Year Strategic Plan and the construction of necessary interfaces. Prepare for upgrades to consolidate or enhance voice and data, wireless technology and Internet standards for communication.

8) Establish sound asset management and change control procedures to conservatively manage and preserve the County's newly enhanced infrastructure.

9) Provide effective, formal, skill-based technical training to information technology staff to prepare for new development using client/server and Internet technologies, improve flexibility and cross-functioning, and reduce the likelihood of staff attrition.

10) Migrate from paper to electronic means of report distribution.

11) Continue to support and improve the County's infrastructure by upgrading the enterprise server (mainframe), improving security on the wide area network and planning to refresh desktop equipment on an ongoing basis.

12) Prepare to update the Information Technology Strategic Plan and consider the potential for moving existing mainframe systems to an alternate platform such as client/server.

IMSD will continue to focus on the delivery of high-quality customer service and support. A high standard of customer service is expected of each IMSD group. Prompt and quality responses are vital. Components of the IMSD customer service offering include: Help Desk (including the CCAP Help Desk), vendor support (including contract management), remote support, on-site support and disaster recovery support.

To accomplish this part of IMSD's mission, the following objectives are established:

13) Provide effective voice communications services to County departments.

14) Improve the effectiveness of second and third shift staffing and the delivery of printed output.

15) Continue the efforts in Document Services to educate departments and facilitate transmission of documents to the Docutech system for mass production.

16) Implement a remote access method in Records Management Services to enable departments to access the master index of stored documents.

17) Maintain an on-hand supply of common technologies and supplies to ensure uninterrupted customer service.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 4,784,675	$ 5,682,663	$ 6,142,924	$ 460,261
Services	5,118,780	6,013,613	5,408,025	-605,588
Commodities	198,377	330,514	344,705	14,191
Debt & Depreciation	790,508	3,130,453	3,386,849	256,396
Capital Outlay	424,846	477,970	334,000	-143,970
Capital Contra	-357,353	-472,970	-334,000	138,970
County Service Charges	2,091,904	4,318,559	3,684,194	-634,365
Abatements	-1,578,066	-4,366,846	-2,680,956	1,685,890
Total Expenditures	$ 11,473,671	$ 15,113,956	$ 16,285,741	$ 1,171,785
Direct Revenue	806,341	546,564	502,950	-43,614
Direct Property Tax Levy	$ 10,667,330	$ 14,567,392	$ 15,782,791	$ 1,215,399

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160

FUND: Internal Service - 0026

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 1,051,246	$ 1,278,024	$ 1,344,041	$ 66,017
Central Service Allocation	153,336	161,095	156,816	-4,279
Courthouse Space Rental	80,149	84,024	111,422	27,398
Document Services	24,234	17,931	26,854	8,923
Tech Support & Infrastructure	76,403	0	179,296	179,296
Distribution Services	0	201	281	80
Telecommunications	50,319	47,905	48,608	703
Records Center	570	1,015	310	-705
Personal Computer Charges	134,902	1,698,903	162,000	-1,536,903
Applications Charges	0	0	1,754	1,754
Total Charges	$ 1,571,159	$ 3,289,098	$ 2,031,382	$ -1,257,716
Property Tax Levy	10,667,330	14,567,392	15,782,791	1,215,399
Total Property Tax Levy	$ 12,238,489	$ 17,856,490	$ 17,814,173	$ -42,317

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY

DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Administration, Fiscal and Support	Expenditure	$ 887,739	$ 1,215,784	$ 1,768,024	$ 552,240
	Abatement	913,707	1,184,977	2,112,732	927,755
	Revenue	40	0	0	0
	Tax Levy	$ -26,008	$ 30,807	$ -344,708	$ -375,515
Document, Distribution and Records Services	Expenditure	$ 1,329,335	$ 1,639,178	$ 1,873,110	$ 233,932
	Abatement	122,923	103,552	78,108	-25,444
	Revenue	1,091	180	450	270
	Tax Levy	$ 1,205,321	$ 1,535,446	$ 1,794,552	$ 259,106
Technical Support and Infrastructure	Expenditure	$ 8,675,323	$ 12,778,246	$ 10,811,464	$ -1,966,782
	Abatement	272,606	1,453,325	197,953	-1,255,372
	Revenue	577,410	243,379	282,500	39,121
	Tax Levy	$ 7,825,307	$ 11,081,542	$ 10,331,011	$ -750,531
Applications	Expenditure	$ 2,159,340	$ 3,847,594	$ 4,514,099	$ 666,505
	Abatement	268,830	1,624,992	292,163	-1,332,829
	Revenue	227,800	303,005	220,000	-83,005
	Tax Levy	$ 1,662,710	$ 1,919,597	$ 4,001,936	$ 2,082,339

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160
FUND: Internal Service - 0026

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	115.3	101.9	112.2	10.3
Overtime Hours	16,045.7	N/A	N/A	N/A
Overtime Dollars	$224,344	$153,096	$124,020	$-29,076

* For 1999, the Position Equivalent is the budgeted amount.

Department of Administration - IMSD Personal Services have been reduced by $961,188 to establish a net salary budget that is 85.3 % of gross wages. For 2000, Department of Administration - IMSD had a net salary budget that was 84.7% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Information Systems Support Assistant	Abolish	2/100%	Admin, Fiscal and Support	$ -55,092
Manager of Graphics	Abolish	1/100%	Document and Distribution Services	$ -52,570
Applications Specialist 4	Abolish	4/100%	Applications	$ -217,824
Software Systems Specialist 3	Abolish	3/100%	Tech Support and Infrastructure	$ -163,368
Office Systems Coordinator	Transfer	1/100%	Admin, Fiscal and Support	$ 29,660
Data Proc Operations Tech	Transfer	1/100%	Tech Support and Infrastructure	$ 34,702
Network Services Specialist	Transfer	1/100%	Tech Support and Infrastructure	$ 57,778
Network Supp Tech NR	Transfer	1/100%	Tech Support and Infrastructure	$ 32,416
Network Service Analyst	Transfer	1/100%	Applications	$ 42,126
MIS Coordinator (Case Mgt)	Transfer	1/100%	Applications	$ 46,806
Mgt Info System Coordinator	Transfer	2/100%	Applications	$ 93,612

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160
FUND: Internal Service - 0026

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Programmer 2	Transfer	1/100%	Applications	$ 46,806
Systems Analyst 1	Transfer	1/100%	Applications	$ 61,092
Project Coord Human Services	Transfer	1/100%	Applications	$ 69,856
Systems Analyst Fiscal	Transfer	1/100%	Applications	$ 49,432
Systems Analyst Human Serv	Transfer	1/100%	Applications	$ 64,026
Asst Network Serv Spec	Transfer	1/100%	Applications	$ 31,974
			TOTAL	$ 171,432

DEPARTMENT DESCRIPTION

The Information Management Services Division (IMSD) of the Department of Administration consists of three areas of customer service (Applications, Technical Support and Infrastructure, and Document, Distribution and Records Services) and Support Services. Technical Support and Infrastructure Services consists of three functional subgroups: Technical Support, Telecommunications (Voice) and Radio. Support Services consists of two functional subgroups: Fiscal and Policy Compliance Services and Administrative Support and Intern Services.

Applications Services provides services to IMSD's internal and external customers (departments or agencies) in the form of defining needs, analyzing alternatives (including cost/benefit analyses), development, modification, maintenance, support and training. These activities are performed for proposed or established software applications on a variety of platforms, including mainframe, servers, Internet and desktops. Examples of applications include the Civil/Criminal Justice Information System (C/CJIS), the Advantage (financial and budgeting) System, GENESYS (payroll/personnel system), the new Juvenile Information Management System (JIMS), Photo-Fingerprint System, Paramedics database, and human services client and payment tracking systems (SCRIPTS, SIMPLE).

Technical Support and Infrastructure Services provides services to IMSD's internal and external customers in the form of research, acquisition, installation, maintenance, support and training of County-wide, multi-department, complex, local-area-network-specific and desktop operating systems, hardware and standard software. The group also installs and maintains the County's telecommunications infrastructure (cabling, telephones, 800 MHz public safety radio system) and implements and administers information technology standards County-wide. The group consists of three functional subgroups: Technical Support, Telecommunications (cabling and voice) and Radio.

- **Technical Support Services** focuses on the implementation, management and maintenance of the infrastructure (hardware and operating systems) that supports the County's applications. The group:

  - Provides help desk services for County departments.
  - Conducts short-term and long-range capacity planning.
  - Identifies and effects system performance improvements.
  - Maintains connectivity to other agencies' data centers, mainframes, and servers.
  - Coordinates disaster recovery, data security, and software and hardware installation and maintenance.
  - Ensures the smooth operation and seven-day-per-week, 24-hour-per-day availability of the County's wide area network (WAN) and its enterprise server (mainframe), including daily, weekly, biweekly, monthly, quarterly and

annual job production, coordination of equipment maintenance and monitoring the data center environment (physical security, generators, heating, cooling, etc.).

- ***Telecommunications Services*** administers the County's voice communications system, including the County's telephones, cellular and pager programs, and the County's telephone communications environment, systems and equipment. This group assists departments in acquiring additional or modifying existing telephone service, coordinates the installation of departmental telephone and data cabling, and administers the telecommunications service contracts. The group also manages the County's wide area transport infrastructure (the SONET fiber ring and its connection points).

- ***Radio Communications Services*** provides administration of the County's 50-plus Federal Communications Commission frequency licenses, the County's installed radio equipment and transmission facilities, and the conventional and 800 MHz trunked radio systems. This group also manages the intergovernmental agreements with several municipalities within Milwaukee County for the shared use of the 800 MHz radio system.

Document, Distribution and Records Services consists of three subgroups: Document Services, Distribution Services and Records Management Services.

- ***Document Services*** provides high volume copying services, artistic design and forms management. Document Services facilitates and manages contracts for printing services to meet County department requirements for forms, brochures, newsletters and other materials. Document Services also manages Internet content and presentation consistency for the County's web pages, as well as departmental web pages, and coordinates the overall effort of implementing electronic commerce (e-commerce) applications.

- ***Distribution Services*** provides mail services for departments County-wide.

- ***Records Management Services*** provides consultation to County departments relative to effective records management (records retention policies, procedures and operations), and administers the central County-wide Records Center which provides off-site storage of departmental records which must be retained due to legal or programmatic requirements, but do not need to be immediately available to departmental staff.

Support Services consists of two subgroups: Fiscal and Policy Compliance Services and Administrative Support and Intern Services.

- ***Fiscal and Policy Compliance Services*** provides overall direction, coordination and planning for effective fiscal management (capital and operating budget preparation and monitoring and accounting activities), and policy compliance (contract monitoring, audit responsiveness and responsiveness in reporting to elected officials and other departments as established by policy or County Board action).

- ***Administrative Support and Intern Services*** provides overall support of IMSD's operating requirements, e.g., recruitment, payroll processing, purchasing management and clerical support. Intern Services provides entry-level information systems support to the Division's other functional groups.

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160
FUND: Internal Service - 0026

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	IMSD has service level agreements with each of its customers governing the availability and quality of services.	1a Number of mutually agreed upon Service Level Agreements.	1a 50% of all County departments by December 31, 2001.
2.	Customer expectations are met.	2a Number of County departments with Service Level Agreements who agree that IMSD met the Service Level Agreements.	2a 75% of those with agreements.
3.	County departments benefit from the identification and implementation of new uses of technology.	3a Number of new uses of technology implemented.	3a 25.

BUDGET HIGHLIGHTS

- IMSD is reorganized for 2001. The previous organization structure functioned well to achieve Y2K compliance. The new organization will assist the transition to electronic government services by aligning similar activities--regardless of technical platform--in one functional area, and creating learning and growth opportunities for staff.

  In 2001, IMSD consists of three sections organized along its primary service areas: Applications Services, Technical and Infrastructure Services, and Document, Distribution and Records Services. The three primary service areas are supported by the Administration and Support Services group.

  In 2000, expenditures for Administration and Support Services were distributed to all other IMSD functional groups. These operations are now reflected in their own group.

  The Information Processing Services group is reorganized into two groups: Applications Services and Technical Support and Infrastructure. Voice Communications and Radio Communications Services are combined within the Technical Support and Infrastructure group.

  The individual functional groups of Graphics, Records and Mailroom are combined into one primary service area: Document, Distribution and Records Services.

  The Document, Distribution and Records Services Group is also the coordination point for the enhancement of all County web sites and web enabling of department activities and services.

- IMSD's Personal Services budget increases $460,261 due primarily to the transfer of department information technology (IT) positions to continue the centralization of IT services in Milwaukee County. The position costs and Personal Services lump sum reductions are transferred among departments for no County-wide tax levy effect.

- Transfer from DHS

$ 29,660	1	Office Systems Coordinator
46,806	1	Programmer 2
32,416	1	Network Support Technician NR
61,092	1	Systems Analyst 1
69,856	1	Project Coordinator Human Services
49,432	1	Systems Analyst Fiscal
64,026	1	Systems Analyst Human Services
31,974	1	Assistant Network Services Specialist
-81,852		Vacancy and Turnover

Transfer from MHD

$ 34,702	1	Data Processing Operations Technician
57,778	1	Network Services Specialist
42,126	1	Network Service Analyst
46,806	1	MIS Coordinator (Case Management) Coordinator
93,612	2	Management Information Systems Coordinator
$578,434		

These 14 positions are transferred to IMSD from the Department of Human Services and the DHS Mental Health Division to continue the effort begun in 1997 to centralize information technology services. Centralization is necessary to achieve interoperability, networking and standards which are now viewed as essential tools for efficient and effective information systems.

Centralization will continue in 2001 by integrating staff whose duties and functions overlap IMSD's and by conducting further in-depth study of department positions whose duties and functions partially overlap IMSD's.

IMSD must be customer focused for centralization to be a success. One component of customer focus in 2001 will be Service Level Agreements with certain departments as identified in IMSD's outcomes. The process of soliciting requests for IMSD's services will document departments' needs for network and computing environment and equipment, existing and new information systems, data administration and distribution and training and technical support. Emphasis must be placed on strategic planning and priority setting because of departments' increasing needs for services and systems.

• $-217,824	Abolish 4 Applications Specialist 4
-163,368	Abolish 3 Software Systems Specialist 3
-55,092	Abolish 2 Information Systems Support Assistant
$-436,284	

Four vacant positions of Applications Specialist 4, two vacant positions of Software Systems Specialist 3 and two vacant positions of Information Systems Support Assistant are abolished due to fiscal constraints. These positions were created for a limited period of time for Y2K readiness work and were asterisked to be abolished on or before March 31, 2002. One additional vacant position of Software Systems Specialist 3, which is not one of the asterisked positions, is also abolished.

- To provide sufficient staffing for the increased workload required to maintain the complex technology environment of Milwaukee County, the following positions which were asterisked to be abolished by March 31, 2002, are removed from asterisked status. The County's complex environment results from the number of locations (buildings and departments) served, the variety of hardware brands County-wide, the size and complexity of multi-department systems, and the proliferation and diversity of department applications.

  1 Applications Specialist 4
  5 Network Applications Specialist 4
  5 Network Technical Specialist 4
  1 Network Applications Coordinator
  2 Information Systems Support Assistant

- $-52,570 Abolish 1 Manager of Graphics

  One vacant position of Manager of Graphics is abolished in 2001 due to the restructuring and reorganization of the Division into three areas of customer service. The activities previously performed by this position are assumed by the Data Processing Services Manager.

- Services decrease $605,588, from $6,013,613 to $5,408,025, due primarily to elimination of Contractual Services ($864,750) and cost savings achieved in County-wide telephone services ($70,131), offset by increased rent costs for existing space at Schlitz Park ($77,426) and increased software license costs ($235,662). Telephone services decrease due to the advantageous contractual agreement for local phone service. Software license increases are due primarily to the increased costs of Lotus Notes, Novell network software and Arc Serve backup software.

- Contractual Services are eliminated due to fiscal constraints, resulting in a tax levy decrease of $864,750. To continue functions formerly provided by contractors, IMSD will be required to train and retain existing staff and fill vacant positions as funding permits. The Manager, IMSD, is directed to work with the Director of Human Resources to increase the flexibility and depth of promotional paths with appropriate classifications and compensation packages for information technology positions.

- Commodities increase $14,191, from $330,514 to $344,705, due primarily to funding supplies, parts and equipment to support uninterrupted or new service. Having supplies on hand will enable IMSD to be more responsive to requests to fix, replace or move technology equipment that come up during the year as departments change to achieve their outcomes. The new initiative to bring printing forms in-house, results in the transfer of $10,000 from Services to Commodities.

- Tax levy increases $1,105,217 due to reductions in charges to Capital Improvements because County staff is no longer performing Y2K work funded in the capital budget.

- The Manager, Information Management Systems Division, shall chair an Information Technology Council consisting of the following members:

  - The chief information technology contact of the following major departments: Aging, Child Support Enforcement, Combined Court Related Operations, District Attorney, House of Correction, Human Resources, Human Services, Parks, Public Works, Sheriff and Zoo.

  - One representative from County Board staff.

  - Four individuals from the private sector with experience in information technology strategies, with two to be appointed by the County Executive and two to be appointed by the County Board Chairman.

  - Director, Department of Audit (ex officio member).

The mission of the Information Technology Council shall be to 1) identify the key information technology functions that are required to meet the present information technology-related needs of the various units of Milwaukee County government; 2) recommend strategies for providing those functions in an efficient and cost effective manner; and 3) recommend strategies for ensuring that County government engages in effective and ongoing information systems development and procurement. In deliberating these issues, the Council shall consider which functions should be performed by County staff and which by outside consultants; the extent to which in-house information technology positions should be centralized within the Information Management Systems Division as opposed to decentralized within departments; and whether Milwaukee County has the capacity to successfully develop and retain the in-house expertise that is required to ensure that effective ongoing information systems development and implementation is accomplished. In the context of considering each of these issues, the Council shall also consider how the County's information technology objectives can be achieved at the lowest possible cost to taxpayers.

To assist the Council with its responsibilities, an appropriation of $50,000 is provided in the budget of the Department of Audit (Org. 1001) for the hiring of an outside auditor to assist the Department in the conduct of a performance audit encompassing the years 1998-2000 of the Information Management Systems Division. The outside auditor shall be retained by the Director of Audit subject to approval by the County Board. The performance audit shall include but not be limited to the following:

- A review of all IMSD expenditures and staffing associated with the Year 2000 (Y2K) readiness project so that total costs related to Y2K can be ascertained and the impact associated with the Y2K project can be identified for future discussions regarding IMSD's base budget.

- A review of IMSD's former and proposed new organizational structure and a description of how staff responsibilities differ under each scenario.

- A review of IMSD's use of outside contractors and the pros and cons associated with such usage.

- A satisfaction survey of all County departments regarding information technology services and support received from IMSD.

Upon its completion, the performance audit shall be submitted to the Committee on Finance and Audit and to the Council for use in evaluating the issues listed above. It is expected that this will occur by the June 2001 committee cycle of the County Board. The Council shall submit a report to the County Board of Supervisors and the County Executive outlining its findings and recommendations by September 1, 2001.

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES DIVISION

UNIT NO. 1160
FUND: Internal Service - 0026

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Applications Development				
Systems Needing Year 2000 Compliance (178 County-Wide)	178	178	0	0
Major System Enhancements/Modifications Completed	0	0	19	40
Graphics				
Graphics Xerox Copies	12,000,000	9,939,255	12,500,000	12,500,000
Finishing (Number of Jobs)	3,500	4,833	3,640	4,500
Typesetting/Keyline (Number of Jobs)	1,000	843	1,000	850
Specifications (Number of Jobs)	2,200	2,042	2,200	2,200
Forms Control	1,500	1,405	1,500	1,500
Outside Vendor (Number of Jobs)	1,750	1,337	1,750	1,750
Information Processing				
Pages, Laser Printed Reports	16,421,875	12,147,370	16,421,875	12,300,000
Pages, Impact Printed Reports	950,000	204,212	950,000	225,000
Network Services				
Desktop Computers in Service/Maintained	2,400	3,124	3,000	3,124
Desktop Computers to be Replaced	0	0	300	1,120
Network Servers to be Replaced	133	56	19	22
Network Servers in Service/Maintained	133	56	56	62
Radio Communications				
Radios in Service	1,837	1,158	1,878	1,200
Records Center				
Requests	26,465	27,869	28,799	4,328
Returns	26,465	27,869	28,799	4,328
Interfiles	7,000	9,676	7,000	1,277
Received	8,808	6,683	8,808	466
Destroyed	2,000	2,099	2,000	104
Telecommunications				
Service Calls	1,077	1,034	1,500	1,200
Adds, Moves and Changes	7,488	6,809	7,500	7,100

DEPARTMENT OF ADMINISTRATION -
ECONOMIC DEVELOPMENT DIVISION

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - ECONOMIC DEVELOPMENT

UNIT NO. 1180
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The purpose of the Economic Development Division is to preserve and enhance the tax base of the County by undertaking programs and activities that stimulate, attract and revitalize commerce, industry and manufacturing. Its goal is to promote area-wide, regional economic development, marketing and cooperation among all involved governments and private-sector groups to provide for a unified development approach for the Milwaukee area.

Pursuant to Section 59.82 of the Wisconsin Statutes, Milwaukee County may participate in the development of a research and technology park through a nonprofit corporation organized specifically for this purpose. The Milwaukee County Research Park Corporation (MCRPC) was incorporated on May 18,1987, with a mandate from Milwaukee County to develop a research park on approximately 172 acres of County land in the southwest quadrant of the County Grounds adjacent to the Milwaukee Regional Medical Center.

The development objective of the MCRPC is the establishment of a quality research and technology park that will complement, to the greatest extent possible, the Milwaukee Regional Medical Center, the University of Wisconsin-Milwaukee, the Milwaukee School of Engineering, Marquette University and the Medical College of Wisconsin, and enhance the economy of the City of Wauwatosa, Milwaukee County and the State of Wisconsin.

MISSION

The Milwaukee County Economic Development Division provides quality services and responds quickly and effectively to meet the needs of other County agencies, citizens and businesses. The division develops initiatives and operates programs that are designed to preserve and enhance the County's tax base and increase employment opportunities by helping to create an environment that stimulates business growth and development.

OUTCOMES

1. Limit property tax expenditures by maintaining or increasing revenue from leases and sale of excess property.

2. Increase local tax base and generate tax revenue from sale and redevelopment of County property.

3. Remediate and redevelop contaminated properties.

4. Preserve and enhance the County's existing base of jobs and businesses.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 425,985	$ 453,897	$ 462,172	$ 8,275
Services	1,051,765	1,398,850	1,527,800	128,950
Commodities	3,835	9,040	8,300	-740
Other Charges	289,201	311,000	261,000	-50,000
County Service Charges	73,453	52,391	104,769	52,378
Abatements	-40,249	-46,588	-71,751	-25,163
Total Expenditures	$ 1,803,990	$ 2,178,590	$ 2,292,290	$ 113,700
Total Revenues	2,802,487	3,157,500	4,652,200	1,494,700
Direct Property Tax Levy	$ -998,497	$ -978,910	$ -2,359,910	$ -1,381,000

* The non-departmental Milwaukee County Research Park Corporation budget is consolidated into the DoA-Economic Development Division budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation. If this non-departmental budget was not consolidated in this department, the tax levy change would be $-1,131,000.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - ECONOMIC DEVELOPMENT

UNIT NO. 1180
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 101,404	$ 104,456	$ 97,336	$ -7,120
Central Service Allocation	10,416	11,121	10,933	-188
Courthouse Space Rental	22,895	24,000	31,826	7,826
Document Services	2,037	2,247	2,705	458
Tech Support & Infrastructure	16	4,322	9,995	5,673
Distribution Services	0	980	1,251	271
Telephone Allocation	2,175	2,394	2,101	-293
Records Center Services	945	1,524	1,524	0
Radio Communication	0	0	0	0
Personal Computer Services	1,765	0	7,000	7,000
Applications Charges	0	0	4,416	4,416
Total Charges	$ 141,653	$ 151,044	$ 169,087	$ 18,043
Property Tax Levy	-998,497	-978,910	-2,359,910	-1,381,000
Total Property Tax Levy	$ -856,844	$ -827,866	$ -2,190,823	$ -1,362,957

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	8.0	8.0	7.4	-0.6
Overtime Hours	1.0	N/A	N/A	N/A
Overtime Dollars	$27	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personal services for the Economic Development Division have been reduced by $30,648 to establish a net salary budget that is 93.63% of gross wages. For 2000, the Economic Development had a net salary budget that was 93.34% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPARTMENT DESCRIPTION

Economic Development includes Economic Development and Real Estate.

The ***Economic Development Section*** develops and administers programs designed to enhance the business climate, allowing existing businesses in Milwaukee County to flourish and expand, and attracting new businesses to the community. Specific responsibilities include assisting businesses in accessing Milwaukee County resources and services, identifying and referring businesses to various sources of technical and financial assistance, working with municipalities and economic development agencies to "package" services to companies, and promoting Milwaukee County to outside businesses.

The ***Real Estate Section*** manages, sells and acquires real estate for Milwaukee County. The Section manages and leases improved and unimproved properties, including air space parking lots for the Wisconsin Department of Transportation (WISDOT). The Section sells County surplus real estate and tax deed foreclosure properties in Milwaukee County.

Beginning in 2001, activities associated with the Milwaukee County Research Park will be budgeted within the Economic Development Division.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Limit property tax expenditures by maintaining or increasing revenue from leases and sale of excess property.	1a Revenue from sale of excess land and buildings. 1b Revenue from parking lot lease program. 1c Revenue from rental of land or dwellings.	1a Achieve gross sales revenue of at least $500,000. 1b Net parking revenue increase of 7% over prior year. 1c Rental revenue increase of 3% over prior year.
2.	Increase local tax base and generate tax revenue from sale and redevelopment of County property.	2a Gross amount of acreage sold or leased. 2b Assessed value of land and improvements. 2c Property taxes generated by new development.	2a Sale or lease of at least 10 acres of land. 2b Total assessed value in excess of $12 million. 2c Property tax revenue in excess of $500,000.
3.	Remediate and redevelop contaminated properties.	3a Amount of brownfield redevelopment grants awarded. 3b Amount of Federal, State or local funding for brownfield development. 3c Amount of private investment in brownfield site development.	3a Award minimum of $250,000 in brownfield grants. 3b Attract minimum of $1 million in Federal, State or local funding for brownfield redevelopment. 3c Generate $4 million of private investment in brownfield site redevelopment.
4.	Preserve and enhance County's existing base of jobs and businesses.	4a Number of business expansions and new business startups provided assistance.	4a Provide assistance to a minimum of 10 business relocations, expansions or start-ups.

BUDGET HIGHLIGHTS

- The 2001 Budget consolidates the Research Park Non-Departmental budget (Org. 1995) into the Department of Administration-Economic Development Division and eliminates the budget for the Research Park.

- The Research Park Corporation is a private non-profit agency whose operations are funded through revenues from operations and reserves. Therefore, no County funding is provided for operations. A $500,000 appropriation is included in the Milwaukee County Capital Improvements Budget for necessary tuckpointing of the Muirdale Building that is presently leased to the Research Park Corporation.

- Research Park land sales revenue is divided 65% to Milwaukee County and 35% to the Research Park Board per County Board Resolution (File No. 98-348). The 2001 estimated Milwaukee County portion of land sales revenue is $750,000.

- In addition to the $750,000 anticipated from Research Park land sales revenue, $1,500,000 is anticipated to be received from the sale of surplus County properties. Four major County-owned properties are potential candidates for sale in 2001:

  - Land in the Southwest Quadrant of the County Grounds west of 92nd Street (to Children's Hospital of Wisconsin)

  - The water and sewer utility located on the County Grounds

  - The parcel located at 6th and State Streets

  - Puetz Road Property

  It is assumed that at least one of these parcels, which have a total estimated value of $6 million to $10 million, will be sold in 2001. Revenue of $1,500,000 is budgeted based on the potential sale of these properties and other declared surplus properties. Including Research Park revenue, a total of $2,250,000 is budgeted within the Economic Development Division for sale of capital assets. If any land sales revenue is received that, in aggregate, exceeds the $2,250,000 budgeted within the Division, the first $200,000 shall be used to meet the revenue for the 2001 Brownfields Redevelopment capital budget (Org. WO865). Any additional land sale revenue beyond this amount shall be placed in the Debt Service Reserve for future use.

- $125,000 in Potawatomi revenue is budgeted in the Potawatomi Revenue budget (Org. 1937) for a Central City Economic and Community Development Initiative of the M7 Community Development Corporation. This initiative will develop community improvement projects which promote business and commercial development, employment opportunities and neighborhood improvement in the north side area bounded by Capitol Drive, Holton Street, Walnut Street and Sherman Boulevard. This area had a 1996 estimated population of approximately 120,000. This $125,000 allocation will fund the specific administrative efforts necessary to implement these community improvement projects and achieve community development goals for the area. The Department of Administration-Fiscal Affairs Division is authorized to administratively allocate these funds to the Division upon adoption of the budget.

- An appropriation of $200,000 is budgeted for the Economic Development Project Fund, a $50,000 decrease over 2000.

- Gross parking rental revenues are anticipated to increase $250,000, from $2,100,000 to $2,350,000. This increase is partially offset with a $125,000 expenditure increase, from $1,000,000 to $1,125,000 to pay the State of Wisconsin their contractual share of parking proceeds.

- An appropriation of $100,000 is included to prepare for the 2003 NACo conference that will be held in and hosted by Milwaukee County.

- Appraisal Fees are reduced $20,000, from $60,000 to $40,000, based on experience.

DEPARTMENT OF ADMINISTRATION -
HOUSING & COMMUNITY DEVELOPMENT DIVISION

DEPT: DEPARTMENT OF ADMINISTRATION - HOUSING & COMMUNITY DEVELOPMENT

UNIT NO. 1190
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Administration - Housing & Community Development Division's purpose is to maximize available State and Federal resources for the production of affordable housing and continued enhancement of the tax base through the administration of the following programs: Community Development Block Grant Program, Home Repair Loan Programs, Rental Assistance Programs, Housing Organization Loan Fund, HOME Investment Partnership Program, and other programs as may be approved by the County Board.

MISSION

The Housing and Community Development Division will maximize available public and private resources and provide professional services to promote self - sufficiency, ensure that County neighborhoods are viable communities and ensure that housing choices are safe and affordable for lower income households.

OUTCOMES

1. Improve residential living environments for lower income households.

2. Enhance quality of life of disadvantaged or lower income households.

3. Preserve and enhance tax base contributing to healthy livable communities.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 1,139,956	$ 1,253,200	$ 1,324,153	$ 70,953
Services	51,229	52,700	53,410	710
Commodities	20,547	22,270	40,840	18,570
Other Charges	10,775,222	13,969,673	14,393,672	423,999
Capital Outlay	13,401	0	4,000	4,000
County Service Charges	334,992	332,543	474,524	141,981
Abatements	-1,565,804	-2,266,317	-2,646,698	-380,381
Total Expenditures	$ 10,769,543	$ 13,364,069	$ 13,643,901	$ 279,832
Direct Revenues	11,582,110	13,960,650	14,358,700	398,050
Direct Property Tax Levy	$ -812,567	$ -596,581	$ -714,799	$ -118,218

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - HOUSING & COMMUNITY DEVELOPMENT

UNIT NO. 1190
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 269,660	$ 287,584	$ 298,871	$ 11,287
Central Service Allocation	133,152	152,978	156,819	3,841
Courthouse Space Rental	64,202	67,307	205,684	138,377
Document Services	10,260	12,267	13,622	1,355
Tech Support & Infrastructure	36,554	66,093	35,739	-30,354
Distribution Services	0	1,678	3,363	1,685
Telecommunications	7,577	9,796	7,319	-2,477
Records Center	3,159	4,458	5,094	636
Radio	0	0	0	0
Personal Computer Charges	1,765	3,442	4,000	558
Applications Charges	0	0	25,950	25,950
Total Charges	$ 526,329	$ 605,603	$ 756,461	$ 150,858
Property Tax Levy	-812,567	-596,581	-714,799	-118,218
Total Property Tax Levy	$ -286,238	$ 9,022	$ 41,662	$ 32,640

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	32.0	32.0	34.0	2.0
Overtime Hours	1,716.2	N/A	N/A	0.0
Overtime Dollars	$22,468	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

The 2001 Department of Administration-Housing & Community Development Personal Services net salary budget is established at 100% of gross wages. For 2000, the Department of Administration-Housing & Community Development had a net salary budget that was 100% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Clerk 2 (Data Entry)	Create	1/100%	Housing	$ 22,312
			TOTAL	$ 22,312

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Improve residential living environments for lower income households.	1a Number of affordable housing units produced. 1b Number of initial inspections of affordable housing units that are decent, safe and sanitary. 1c Number of household relocations to low poverty neighborhoods.	1a Expand number of affordable housing units by 150 (rental or home ownership). 1b 70% of initial inspections meet Housing Quality Standards. 1c Relocate 25 households to low poverty neighborhoods.
2.	Enhance the quality of life of disadvantaged or lower income households.	2a Participants entering the workforce. 2b Participants obtaining higher or living wages. 2c Participants who become self-sufficient. 2d Homeless participants finding housing.	2a 75% of participants will find jobs. 2b 25% of participants will obtain higher living wages. 2c 20% of participants will become self-sufficient. 2d 70% of homeless individuals obtaining housing will remain in housing.
3.	Preserve and enhance the tax base contributing to healthy livable communities.	3a Change in value of housing rehabilitated. 3b Tax base stability. 3c Amount of blighted properties.	3a After-rehab, value of housing will increase by 30%. 3b Tax base will be maintained or increase in value. 3c Reduce the number of blighted properties by 10%.

BUDGET HIGHLIGHTS

- $22,312 Create 1 Clerk 2 (Data Entry)

  One position of Clerk 2 (Data Entry) is created to provide clerical assistance in processing 300 applications monthly from the waiting list for the Rent Assistance Program, including processing mail and verifications, preparing unit disapproval notices and completing form letters, leases, contracts and payment requests. The cost of this position is offset with Federal grant funds.

- To provide the Housing and Community Development Division with the staffing required to accommodate the growing number of participants in the Rent Assistance Program, one position of Housing Program Assistant (Rent Assistance) was created during 2000. The cost of this position for 2001 is $29,660 (excluding fringe benefits) and is completely offset with Federal grant funds.

- Commodities are increased $18,570 due to an increase in the price of computer software maintenance agreements for the upgraded versions of applications used for the Rent Assistance Program and the Home Repair Program (loan servicing software), as well as minor increases in other commodities accounts based on experience.

- Crosscharges have increased by $141,981 primarily as a result of the increase in space rental charges from $67,307 to $205,684, an increase of $138,377, which is attributed to the relocation of the Housing Division to the first and eighth floors of City Campus.

- The estimated Federal grant for the HOME Investment Partnership Program for 2001 is $1,065,000. This represents an increase of $9,000 in Federal revenue for the HOME Program. Total expenditures have increased $34,949 to $1,099,972 for the HOME Program. This includes a tax levy appropriation of $34,972, representing a tax levy increase of $25,949. The tax levy represents the required Federal match for the HOME Program.

- Other Charges have increased $423,999 due to an increase in expenditures for the HOME Program of $34,949, an increase in expenditures for the Safe Haven Program of $36,050, and an increase in expenditures in the Shelter Plus Care Program of $353,000.

- The 2001 Budget includes an increase in revenue of $5,320 from the Mental Health Division (MHD) for total revenue of $215,900, representing MHD's obligation as matching funds for the Safe Haven Program.

- Revenues of $119,030 from the Mental Health Division are included to offset administrative expenses incurred by the Housing Division for the administration of the Shelter Plus Care Program. The Shelter Plus Care Program has been granted an extension by HUD to continue housing subsidies on behalf of 275-300 seriously mentally ill homeless individuals. However, administrative funds available under the grant are limited to 11% of the subsidy funds available, $38,000, and additional funds from the Mental Health Division are needed to continue the administration of the Program. A request has been submitted to HUD to waive the cap on the amount of administrative funds.

DEPT: DEPARTMENT OF ADMINISTRATION - HOUSING & COMMUNITY DEVELOPMENT

UNIT NO. 1190
FUND: General - 0001

COMMUNITY DEVELOPMENT BLOCK GRANT ALLOCATION BY MUNICIPALITY

Municipality	2001 Projected	1999 Actual	2000 Actual	2000/2001 Change
Bayside	24,400	0	25,100	-700
Brown Deer	37,700	42,100	38,800	-1,100
Cudahy	58,300	64,500	59,900	-1,600
Fox Point	27,300	30,600	28,000	-700
Franklin	48,500	54,000	49,900	-1,400
Glendale	42,800	47,700	44,000	-1,200
Greendale	40,600	45,300	41,800	-1,200
Greenfield	66,200	73,200	68,000	-1,800
Hales Corners	33,700	37,700	34,600	-900
Milwaukee*	0	0	0	0
Oak Creek	48,900	54,300	50,200	-1,300
River Hills	20,800	23,400	21,400	-600
Saint Francis	46,900	52,200	48,200	-1,300
Shorewood	47,300	52,500	48,600	-1,300
South Milwaukee	58,200	64,500	59,800	-1,600
Wauwatosa*	0	0	0	0
West Allis*	0	0	0	0
West Milwaukee	48,500	53,800	49,800	-1,300
Whitefish Bay	37,400	41,700	38,400	-1,000
TOTAL	$ 687,500	$ 737,500	$ 706,500	$ -19,000

- The cities of Milwaukee, Wauwatosa and West Allis do not participate in the Urban County Agreement with Milwaukee County.

INDEX

NON-DEPARTMENTAL - REVENUES (Blue Pages)

NON-DEPARTMENTAL - EXPENDITURES

ADOPTED 2001 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1900-1201
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60 of the Wisconsin Statutes, property tax requirements are determined by estimating total expenditures and deducting the estimated amount of revenue from non-property tax sources and the amount of any surplus at the close of the prior fiscal year.

Section 66.77, Wisconsin Statutes, imposed a property tax rate limit on Wisconsin counties, effective August 12, 1993. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County may not exceed these operating and debt levy rate limits unless one or more specified conditions apply, as described in the statute. Section 66.77 also establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in state shared revenues and transportation aids.

BUDGET SUMMARY

	1999 Budget	2000 Budget	2001 Budget
Property Tax Levy	$ 194,206,343	$ 196,038,319	$ 206,728,742

Statistical Supporting Data

	2000 Budget	2001 Budget	2000/2001 Change
General County			
Expenditures	$ 1,046,303,035	$ 1,060,098,046	$ 13,795,011
Revenues	783,914,551	792,020,779	8,106,228
Bond Issues	66,350,165	61,348,525	-5,001,640
General County Property Tax Levy	$ 196,038,319	$ 206,728,742	$ 10,690,423

ADOPTED 2001 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1900-1201
FUND: General - 0001

Summary of 2001 Adopted Tax Levy

Dept. No.	Department Description	2001 Budget Expenditures	2001 Budget Revenues	2001 Budget Tax Levy	Type Fund**
Legislative and Executive					
1000	County Board	$ 3,731,401	$ 15,500	$ 3,715,901	GEN
1001	Department of Audit	1,744,399	0	1,744,399	GEN
1011	County Executive-General Office	972,606	15,000	957,606	GEN
1018	County Exec-Persons w/Disabilities	267,401	0	267,401	GEN
1020	County Exec-Intergovern. Relations	529,169	0	529,169	GEN
1021	County Exec-Veteran's Services	195,722	13,000	182,722	GEN
Total Legislative and Executive		$ 7,440,698	$ 43,500	$ 7,397,198	
Staff Agencies					
1040	DOA-Disadvantaged Business	$ 1,131,940	$ 1,161,431	$ -29,491	GEN
1110	Civil Service Commission	62,073	0	62,073	GEN
1120	Personnel Review Board	118,383	0	118,383	GEN
1130	Corporation Counsel	1,897,947	125,000	1,772,947	GEN
1135	Labor Relations	387,485	0	387,485	GEN
1140	Department of Human Resources	3,741,285	880,292	2,860,993	GEN
1150	DOA-Risk Management	4,849,193	5,893,103	-1,043,910	INTER
1151	DOA-Fiscal Affairs	2,832,970	426,000	2,406,970	GEN
1152	DOA-Procurement	760,966	0	760,966	GEN
1160	DOA-Information Mgt Services	16,285,741	502,950	15,782,791	INTER
1180	DOA-Dept of Economic Dev.	2,292,290	4,652,200	-2,359,910	GEN
1190	DOA-Housing & Community Dev	13,643,901	14,358,700	-714,799	GEN
Total Staff Agencies		$ 48,004,174	$ 27,999,676	$ 20,004,498	
Sundry Appropriations					
1900-1999	Non-Departmentals	$ 49,709,142	$ 96,515,189	$ -46,806,047	GEN
Courts and Judiciary					
2000	Combined Court-Related Services	$ 27,639,767	$ 10,810,801	$ 16,828,966	GEN
2430	Child Support Enforcement	11,326,896	14,128,439	-2,801,543	GEN
Total Courts and Judiciary		$ 38,966,663	$ 24,939,240	$ 14,027,423	

ADOPTED 2001 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1900-1201
FUND: General - 0001

Dept. No.	Department Description	2001 Budget Expenditures	2001 Budget Revenues	2001 Budget Tax Levy	Type Fund**
General Government					
3010	Election Commission	$ 491,902	$ 75,250	$ 416,652	GEN
3090	County Treasurer	772,724	1,817,700	-1,044,976	GEN
3270	County Clerk	439,183	462,947	-23,764	GEN
3400	Register of Deeds	1,792,344	3,628,610	-1,836,266	GEN
Total General Government		$ 3,496,153	$ 5,984,507	$ -2,488,354	
Public Safety					
4000	Sheriff	$ 48,036,154	$ 17,087,108	$ 30,949,046	GEN
4300	House of Correction	30,278,452	9,668,733	20,609,719	GEN
4500	District Attorney	10,239,478	6,487,615	3,751,863	GEN
4900	Medical Examiner	2,658,522	871,749	1,786,773	GEN
Total Public Safety		$ 91,212,606	$ 34,115,205	$ 57,097,401	
Public Works					
5040	Airport	$ 33,758,707	$ 36,596,589	$ -2,837,882	ENTER
5070	Transportation Division	2,031,815	2,939,989	-908,174	INTER
5080	Architecture & Engineering Div	5,381,528	5,978,069	-596,541	INTER
5100	Highway Maintenance	11,120,688	12,312,598	-1,191,910	GEN
5300	Fleet Maintenance	10,230,793	11,056,134	-825,341	INTER
5600	Milwaukee Cty Transit/Paratransit	95,427,124	76,597,110	18,830,014	ENTER
5700	Facilities Management	27,025,768	11,224,585	15,801,183	INTER
5800	Administration	449,977	600	449,377	GEN
Total Public Works		$ 185,426,400	$ 156,705,674	$ 28,720,726	
Health and Human Services					
6300	DHS-Mental Health Division	$ 109,225,850	$ 97,234,161	$ 11,991,689	ENTER
7200	County Health Related Programs	53,977,597	29,089,583	24,888,014	GEN
7900	Department on Aging	72,300,782	72,616,856	-316,074	GEN
8000	Department of Human Services	153,277,930	144,256,386	9,021,544	GEN
Total Health and Human Services		$ 388,782,159	$ 343,196,986	$ 45,585,173	

ADOPTED 2001 BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1900-1201
FUND: General - 0001

Dept. No.	Department Description	2001 Budget Expenditures	2001 Budget Revenues	2001 Budget Tax Levy	Type Fund**
Parks, Recreation and Culture					
9000	Parks Department	$ 38,714,217	$ 18,425,891	$ 20,288,326	GEN
9500	Zoo	15,737,361	13,513,310	2,224,051	GEN
9700	Museum	4,300,000	0	4,300,000	GEN
9910	University Extension	406,656	152,009	254,647	GEN
Total Parks, Recreation and Culture		$ 59,158,234	$ 32,091,210	$ 27,067,024	
Debt Service					
9960	General County Debt Service	$ 70,924,995	$ 14,801,295	$ 56,123,700	DEBT
Total Debt Service		$ 70,924,995	$ 14,801,295	$ 56,123,700	
Capital Projects					
1200-1876	Capital Improvements*	$ 116,179,409	$ 116,179,409	$ 0	CAP
Expendable Trust Accounts					
	Office for Disabilities Trust Fund	$ 7,000	$ 7,000	$ 0	TF
	DHS-MHD Trust Funds	35,100	35,100	0	TF
	Zoo Trust Funds	755,313	755,313	0	TF
Total Expendable Trust Funds		$ 797,413	$ 797,413	$ 0	
Total County		$ 1,060,098,046	$ 853,369,304	$ 206,728,742	

* Revenues include $57,348,525 in bonding, $1,500,000 in Federal revenue from U.S. Marshals agreement, $4,000,000 in bond proceeds from the CMC (Amtrak) Train Depot Renovation project, $27,800 in construction fund investment earnings, $1,110,200 in sales tax revenues, $879,000 in power plant revenues, $875,000 in Potawatami revenues and $10,086,375 in Passenger Facility Charges and $200,000 in land sales revenue from the Economic Development Division.

** Type of fund, according to generally accepted accounting principles (GAAP), includes the following:

Designation,	Type of Fund
GEN	General Fund
INTER	Internal Service Fund
ENTER	Enterprise Fund
DEBT	Debt Service Fund
CAP	Capital Projects Fund
TF	Trust Fund

DEPT: EARNINGS ON INVESTMENTS

UNIT NO. 1900-1850
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 66.04 (2) and 219.05 of the Wisconsin Statutes, a county has the authority to invest any of its funds not immediately needed in time deposits of a bank, credit union, trust company or savings and loan association, or in bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, Federal agency and instrumentality securities, highly rated corporate securities or repurchase agreements.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Earnings on Investments	$ 7,031,062	$ 6,805,000	$ 8,200,000

STATISTICAL SUPPORTING DATA

Earnings on All Funds	$ 8,766,657	$ 8,700,000	$ 10,100,000
Earnings on Trust Funds, Reserves and Other Deferred Interest Liabilities	-1,382,976	-1,625,000	-1,625,000
Earnings on Proprietary Fund Bonds Allocated to the Capital Fund and Debt Service Fund	-352,619	-270,000	-275,000
General Fund Earnings	$ 7,031,062	$ 6,805,000	$ 8,200,000

For the 2001 budget, an average investment balance of approximately $164.3 million at an average interest rate of 6.15 percent will result in approximately $8,200,000 of net investment earnings available to the general fund. The interest rate for the 2001 budget is projected to be slightly higher than the 2000 budgeted rate of 5.75 percent. The average balance available for investment is expected to increase from the 2000 budgeted amount of $150.8 to $164.3 million. The year-end 1999 average balance available for investments was approximately $157.0 million.

Construction fund earnings on unspent bond proceeds for proprietary fund departments are recorded directly in the capital projects fund. These investment earnings are used to offset capitalized interest expense for projects which are under construction. Investment earnings on bonds which have lapsed to the sinking fund are recorded in the debt service fund.

Projected earnings of $275,000 on unexpended bond proceeds for proprietary fund departments or restricted general fund projects are anticipated for 2001. These earnings are reflected as revenues recorded directly in the capital projects fund. Earnings on trust funds, reserves and other deferred interest liabilities include trust funds for the Airport, Zoo, Office for Persons with Disabilities, Federated Library System, Art Museum, Friends of Boerner, Law Enforcement Block Grant, Wolcott Memorial and HUD-Rent Assistance. Those earnings are estimated at $1,625,000 for 2001.

ADOPTED 2001 BUDGET

DEPT: STATE SHARED TAXES

UNIT NO. 1900-2201
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 79 of the Wisconsin Statutes, the State apportions Shared Revenues to counties on the basis of population, equalized property values, the relative ranking of local purpose revenues, and the value of utility property (at 3 mills times the equalized value for incorporated areas within the county).

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
State Shared Taxes	$ 35,812,234	$ 37,599,728	$ 38,419,023

STATISTICAL SUPPORTING DATA	1999 Actual	2000 Budget	2001 Budget
Aidable Revenues	$ 61,696,868	$ 65,083,655	$ 66,917,699
Utility Payment	896,815	881,408	866,565
County Mandate Relief	3,685,908	3,766,267	3,733,689
Maximum - Minimum Adjustment (§79.06)	-10,366,057	-12,030,302	-12,997,630
Subtotal State Shared Taxes	$ 55,913,534	$ 57,701,028	$ 58,520,323
State Child Welfare Reallocation	-20,101,300	-20,101,300	-20,101,300
Total State Shared Taxes	$ 35,812,234	$ 37,599,728	$ 38,419,023

County Mandate Relief revenues are allocated to individual counties on a per capita basis. Utility payments are calculated based on 3 mills multiplied by the value of eligible utility property. The balance of Shared Revenues for aidable revenues are distributed to governmental units based on an iterative formula which considers a number of factors including equalized property values, utility property values, taxing effort and user fee collections.

Minimum Guarantee/Maximum Growth Components serve to prevent large decreases or increases in payments from occurring in a short period of time. The minimum guarantee ensures that a local government receives a shared revenue payment that is equal to at least 95 percent of the prior year's payment. The maximum growth limit is set at a level that generates the exact amount needed for minimum guarantee payments. For the 2000 State Shared Revenue estimated amount, which is the most recent information available, the growth limit for municipalities was 4.6 percent and 3.2 percent for counties.

The Wisconsin Department of Revenue's estimate of State Shared Revenue (State Shared Taxes) for Milwaukee County for 2001 totals $38,419,023. Beginning in 1999, in accordance with Wisconsin State Statute 48.561(3), the Wisconsin Department of Administration reallocates $20,101,300 in State Shared Revenue to the State's Child Welfare Program to be used to defray State administrative costs for the program. Previously, this allocation was taken from Community Aids revenue in the Department of Human Services and DHS-Mental Health Division budgets. The 2001 Budget has been modified to reflect the reallocation.

DEPT: STATE EXEMPT COMPUTER AID

UNIT NO. 1900-2202
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to 1997 Wisconsin Act 237 (The Act), business computers are exempt from being subject to property taxes, beginning with the 1999 property tax levy collected in 2000. The Act also provided for a State aid payment to offset the loss of taxable property from the exemption.

BUDGET SUMMARY			
	1999 Actual	2000 Actual	2001 Budget
State Exempt Computer Aid	$ 0	$ 3,558,715	$ 3,902,952

Based on the current formula provided by the Wisconsin Department of Revenue, Milwaukee County will receive $3,902,952 in revenue in 2001 to compensate for the exemption of business computers from the property tax rolls. The annual payment is based on the equalized value of the exempt computers, the Milwaukee County equalized value (excluding tax incremental districts) and the property tax levy.

DEPT: COUNTY SALES TAX REVENUE

UNIT NO. 1900-2903
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 77.70 of the Wisconsin Statutes, counties may enact a 0.5 percent sales and use tax. The tax is typically imposed on the same goods and services as the State's 5.0 percent sales tax.

BUDGET SUMMARY						
	1998 Actual	1999 Actual	1999 Budget	2000 Budget	2001 Budget	2000/2001 Change
County Sales Tax Collections	$ 52,043,030	$ 55,677,724	$ 52,174,000	$ 53,590,000	$ 57,233,900	$ 3,643,900

STATISTICAL SUPPORTING DATA	1999 Actual	2000 Budget	2001 Budget
Estimated County Sales Tax Collections, Excluding Retailer's Discount	$ 56,537,948	$ 54,545,000	$ 58,253,400
State Administrative Fee	-860,224	-955,000	-1,019,500
Milwaukee County Sales Tax Collections	$ 55,677,724	$ 53,590,000	$ 57,233,900
County Sales Tax Allocated to Capital Improvements	0	-269,198	-1,110,200
Net County Sales Tax Revenue Available for Debt Service Expenses	$ 55,677,724	$ 53,320,802	$ 56,123,700

On April 1, 1991, Milwaukee County retailers began collecting a 0.5 percent county sales and use tax. Generally, items which are currently subject to the State's 5.0 percent sales tax are subject to the county sales and use tax in counties that have enacted the tax. Milwaukee County is currently one of 53 counties in the State of Wisconsin which relies on the sales tax to fund services formerly financed by local property taxes. The county sales and use tax is administered and collected by the Wisconsin Department of Revenue. The 2001 budgeted amount reflects the 1.75 percent state administrative fee.

Section 22.04, Milwaukee County Ordinances, requires that sales tax revenue be used to pay tax-supported debt service costs. Surplus revenues not needed for debt service payments are required to be used to directly finance capital improvements.

The 2001 budget projects growth of approximately seven percent in budgeted sales tax receipts. Projected revenues total $57,233,900. For the 2001 budget, projected sales tax collections exceed debt service costs by $1,110,200. Therefore, in accordance with Milwaukee County Ordinances, $56,123,700 in net sales tax revenues are earmarked for debt service costs and $1,110,200 is dedicated to the direct financing of capital improvements.

ADOPTED 2001 BUDGET

DEPT: EXCESS POWER PLANT REVENUE

UNIT NO. 1900-4904
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Excess Power Plant Revenue	$ 0	$ 0	$ 1,307,185

In 1995, the County negotiated the sale of its co-generation power plant, located at the Milwaukee Regional Medical Center, to the Wisconsin Electric Power Company. Phase I of the sale related to power plant electrical generation and distribution and was finalized on December 29, 1995. Phase II of the sale, relating to all remaining portions of the power plant including steam and chilled water generation, occurred on December 2, 1996. Sales revenues totaling $58 million are anticipated to be realized over several years. Phase one sales revenues totaled $7 million. Phase two revenues include $20 million at closing plus an added $31 million over 16 years.

The non-departmental budget, Excess Power Plant Revenue, is created for 2001 because budgeted sales tax revenues exceed debt service costs by $1,917,385. Section 22.04, Milwaukee County Ordinances, requires that sales tax revenue be used to pay tax-supported debt service costs. Surplus revenues not needed for debt service payments are required to be used to directly finance capital improvements.

The 2001 Budget allocates $1,110,200 in sales tax revenues for cash financing of 2001 capital improvements. It further allocates $1,307,185 in power plant revenues to the newly created Excess Power Plant Revenue budget to align the County Sales and Use Tax and General County Debt Service budgets. With these actions, budgeted amounts for sales tax revenue and debt service costs each total $56,123,700.

Projected power plant proceeds for 2001 total $2,879,000. The balance of the power plant revenues ($1,571,815) have been used to offset debt service costs ($692,815) and finance 2001 capital improvements ($879,000).

ADOPTED 2001 BUDGET

DEPT: SURPLUS (OR DEFICIT) FROM PRIOR YEAR

UNIT NO. 1900-4970
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60(3m) of the Wisconsin Statutes, every accounting and budgeting procedure applied under this section shall comply with generally accepted accounting principles for government, as promulgated by the Governmental Accounting Standards Board.

BUDGET SUMMARY				
	1999 Budget	2000 Budget	2001 Budget	2000/2001 Change
Surplus (Deficit) From Two Years Prior To Year Budgeted	$ 4,036,805	$ 3,354,570	$ 4,193,154	$ 838,584

SURPLUS CALCULATION

1999 Expenditures and Encumbrances		
Expenditure Appropriation	$	1,134,108,949
Less: Actual Expenditures and Encumbrances		-1,087,195,521
Appropriation Carryover to 2000		-57,862,874
Available Appropriation, December 31, 1999	$	-10,949,446
1999 Revenues		
Revenue Appropriation	$	1,084,294,448
Less: Actual Revenues		-1,041,018,935
Appropriation Carryover to 2000		-66,204,490
Excess Appropriation, December 31, 1999	$	-22,928,977
Adjustments to Surplus		
Transfer to Reserve for Debt Service	$	-4,305,355
Other Adjustments		-3,481,022
NET ADJUSTMENTS	$	-7,786,377
1999 SURPLUS FOR 2001 BUDGET	$	4,193,154

DEPT: OTHER MISCELLANEOUS REVENUE

UNIT NO. 1900-4999
FUND: General -0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.60 of the Wisconsin Statutes regarding submission of annual budget estimates, an estimate of revenue from all other sources is included in the budget.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Other Miscellaneous Revenue	$ 61,079	$ 150,000	$ 353,000

Miscellaneous revenue for the last five years is summarized in the following table.

Year	Revenue
1995	$ 375,491
1996	3,182,122
1997	570,181
1998	751,969
1999	61,079

Typically, the miscellaneous revenue account is used to record extraordinary County revenues which are not attributable to County departmental operations or major non-departmental revenue accounts. In 2000, $150,000 was budgeted in this account for uncashed checks. The 2001 budget amount of $353,000 reflects revenues from the cancellation of uncashed County checks for $225,000 and the dissolution of City of Milwaukee tax incremental financing district (TID) number 19 for $128,000.

ADOPTED 2001 BUDGET

DEPT: UNCLAIMED MONEY

UNIT NO. 1901-4980
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.66 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that the Treasurer's Office possesses unclaimed money. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the General Fund of the County treasury.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Unclaimed Money	$ 0	$ 1,430,000	$ 0

Under current law, court-related funds become revenue only in even-numbered years. In 1994, State law was changed to reduce the holding period for non-court-related funds from ten years to one year, making these funds available only in even-numbered years. Based on this law, no unclaimed monies are anticipated for 2001.

DEPT: ETHICS BOARD

UNIT NO. 1905
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

On February 11, 1975, the County Board of Supervisors created Chapter 9 of the Milwaukee County Ordinances. This chapter establishes a Code of Ethics (Section 9.05) and a Board of Ethics (Section 9.07) which shall adopt guidelines and procedures necessary to carry out the provisions of the ordinance. The Board consists of six residents of Milwaukee County appointed by the County Executive and confirmed by the County Board. The County Executive appoints, subject to confirmation by the County Board, an Executive Director who shall perform such duties as the Board assigns to him/her. The County Board shall provide such additional personnel as may be required in the administration of this chapter.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Ethics Board	$ 24,303	$ 29,882	$ 33,362

An appropriation of $33,362 is provided to maintain the same level of service as provided in prior years. This amount is comprised primarily of 25% of the salary and social security costs of the Executive Secretary of the Personnel Review Board, who also functions as Executive Director of the Ethics Board, and the Administrative Assistant.

MISSION: The Milwaukee County Ethics Board assures compliance with the requirements of the Ethics Code pursuant to Chapter 9, Milwaukee County Ordinances, and reviews, investigates and hears, as needed, all verbal and written complaints of ethics code violations.

	OUTCOMES MEASURES		
	Outcomes	**Indicators**	**Targets**
1.	The public has confidence in the integrity of County government.	1a County employee compliance with the Ethics Code. 1b County employee requests for information about the Ethics Code are satisfied.	1a 100% of County employees required to submit Statements of Economic Interests do so. 1b Responses are provided to 95% of verbal and written inquiries.

ADOPTED 2001 BUDGET

DEPT: COUNTY HISTORICAL SOCIETY

UNIT NO. 1908
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.56(5) of the Wisconsin Statutes, the County Board may appropriate money to any historical society located in the County and incorporated under Section 44.03 for the purpose of collecting and preserving the records and salient historical features of the County. This unit maintains the historical exhibits of the Milwaukee County Historical Society and assists with other phases of the program. Funds provided to subsidize the operation of the Society are used to employ a director and associate staff. The Society acts as custodian for non-current County records. The County appropriates funds for use by the Society pursuant to an agreement approved by the County Board of Supervisors on December 14, 1965 and renewed on May 16, 1988.

BUDGET SUMMARY	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to County Historical Society	$ 298,525	$ 307,481	$ 307,481

OVERVIEW OF OPERATION

The Historical Society's total operating budget for 2001 amounts to $574,117, with $266,636 to come from private, non-County funds. Sources include membership fees (individual and corporate), bequests, gifts, grants, income from invested funds, and sales and receipts from public programs.

Following are examples of some of the Historical Society's program activities.

1. County Landmarks Program. Since 1976, the Society has operated, under County ordinance, a landmark recognition program for areas of Milwaukee County outside of the City of Milwaukee. Nearly 90 sites have been designated as landmarks throughout the history of the program.

2. Museum Houses. The Society continues to operate three museum houses in addition to its central facility downtown. These are Kilbourntown House in Estabrook Park (Shorewood), Lowell Damon House (Wauwatosa), and the Jeremiah Curtin House (Greendale). All are open to the public, either year-round or on special summer schedules.

2. Lowell Damon House Restoration. In 1998, the Society was awarded a Community Development Block Grant of $20,000 by the City of Wauwatosa and a Statewide Multi-Modal Improvement Program grant of $41,400 by the Wisconsin Department of Transportation. These grants were utilized in 1999 and 2000 to replace the roof and garage of the Lowell Damon House, repair the foundation of the building and undertake various interior repairs.

3. Research and Reference Services. Statistics for reference services increased in 1999 over the preceding year. Total usage was up 1.4%.

4. Changing Exhibits. In 1999, 16 short-term changing exhibits were displayed in the Historical Center museum. Exhibitions for Black History Month and Women's History Month were developed from the Society's collections, as were exhibits on Milwaukee's ethnic heritage and women's fashions. Traveling exhibitions on ethnic architecture in Wisconsin and on circus posters were obtained from the Cedarburg Cultural Center and the Circus World Museum for presentation in Milwaukee. By mid 2000, six new temporary exhibitions were installed in the Historical Society's galleries.

6. Outreach Programs. In order to better serve the schools, libraries, businesses and senior citizens of Milwaukee County, the Historical Society has begun to expand its offerings for off-site presentation. In addition to a number of traveling exhibitions, the Society is also making slide-tape programs and videotapes on Milwaukee history available for rental or purchase. The Society will extend the seasons of two historic houses to encourage school tours during the academic year.

7. Public Programming. The Society and its Friends organization continue to sponsor public programs on a variety of historical topics. The Friends group has created a new series, "Partners in History," in which presentations are made at sites of historical interest under the sponsorship of local businesses or organizations. In 1999, programs focused on the Tripoli Shrine, the Riverwalk District and the Milwaukee Harbor. Programs in 2000 were devoted to Forest Home Cemetery and Northwestern Mutual Life Insurance Company.

8. Internship Program. Through financial support provided by an endowment established by the former Auxiliary organization of the Society, a paid internship program has been established through Mount Mary College to have students work on museum fashion collections (preparation of exhibits, care of the collection and study purposes). The Society expanded its program to include Marquette University, Alverno College, and UW-Milwaukee students to assist with the research of collections on a for-credit, but unpaid basis.

9. Building Restoration. In 1999, the Historical Society began taking preliminary steps to restore the interior of its facility to its original grandeur. The windows on the East Mezzanine Gallery were stripped of paint and the entire space opened up so that the original bank equipment was again visible.

10. Publications. In 1999, the Society raised $120,000 in grants from the Bradley, Pettit and Milwaukee Foundations to underwrite the publication of John Gurda's "*The Making of Milwaukee*." Of 12,000 copies printed, over 10,000 were sold during the first six months of availability, generating valuable revenue for the Society's general fund and publication fund.

MISSION: The Milwaukee County Historical Society was founded in 1935 to collect, preserve, and make available materials relating to the history of Milwaukee County. Through a broad program, the Society seeks to promote a greater appreciation of the community's rich heritage and a better understanding of present-day challenges and advantages. The Society's library and museum collections, exhibitions, and activities serve a variety of constituencies including scholars, students, genealogists, local businesses and organizations, and Milwaukee County residents and visitors.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Public use of Milwaukee County Historical Society as a resource for naturalization records, photos and archival materials.	1a Number of library users/patrons.	1a 10% annual increase in usage/processing of materials.
2.	Public use of Milwaukee County Historical Society as a resource for understanding the community's rich heritage.	2a Attendance at exhibitions, programs, special events, and tours.	2a 5% increase over previous year.

BUDGET HIGHLIGHTS

- None

DEPT: COUNTY HISTORICAL SOCIETY

UNIT NO. 1908
FUND: General - 0001

The County Historical Society spends the County's contribution as follows:

	1999 Actual	2000 Budget	2001 Budget
Expenditures			
Personal Services	$ 228,725	$ 237,681	$ 237,681
Space and Utilities	67,265	67,265	67,300
Office and Administrative Supplies	2,535	2,535	2,500
Total Expenditures	$ 298,525	$ 307,481	$ 307,481

ACTIVITY & STATISTICAL SUMMARY

	1998 Actual	1999 Actual	2000 Budget	2001 Budget
Meetings/Public Programs	13	15	20	20
Organizational Members	1,025	1,124	1,200	1,250
Research Requests:	4,956	5,022	7,000	6,000
Library - In Person	2,378	2,031	2,400	2,500
Telephone	2,011	2,368	2,000	2,700
Mail	567	515	600	800
Public Attendance	65,743	67,104	67,500	68,500
Guided Tours:				
Historical Center	128	105	150	125
Period Homes	43	40	50	50
Accessions:				
Library	169	104	175	120
Museum	154	110	150	125
Pages of Publication	201	534	250	300
Staff Program Presentations	19	23	30	25
Slide Shows/Media Appearances	9	12	15	15

DEPT: GREATER MILWAUKEE CONVENTION & VISITORS BUREAU

UNIT NO. 1912
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.56(10) of the Wisconsin Statutes, the County Board may appropriate funds to advertise the advantages, attractions and resources of the County and to conserve, develop and improve the same. Any county may cooperate with any private agency or group in this work.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to Greater Milwaukee Convention & Visitors Bureau	$25,000	$25,000	$25,000

This appropriation represents Milwaukee County's support of the Greater Milwaukee Convention and Visitors Bureau, Inc. The major function of the Bureau is the promotion of the County as a major tourist and convention community.

Greater Milwaukee Convention and Visitors Bureau services include:

- Membership of all County facilities and attractions. All receive full Bureau benefits.
- A listing of all County facilities and attractions in 300,000 Official Visitor Guides, 10,000 Meeting Planners Guides and 5,000 Group Tour Manuals.
- A listing of all County sponsored events in the bi-monthly Calendar of Events -- 420,000 produced and distributed annually.
- Participation in all Bureau sponsored events, i.e., membership exchanges, education seminars, National Tourism Week events, Visitor Choice Awards Program.
- Travel writer support and sponsored programs.
- Two full-time representatives in Washington, D.C. actively selling Milwaukee County to association executives and one representative developing and selling the multicultural market.
- A full-time Midwest representative actively selling Milwaukee County to Chicago and Ohio association executives.
- The development of targeted direct mail programs to reach and sell these markets to Milwaukee County.
- Production and placement of press releases, feature articles and stories in local, regional and national media to increase exposure of, and interest in, Milwaukee County.
- Operation of three Visitor Information Centers providing the traveling public with information on Milwaukee County.
- A web site listing general community information as well as membership information, including County history and Milwaukee County facts and attractions.

DEPT: GREATER MILWAUKEE CONVENTION & VISITORS BUREAU **UNIT NO.** 1912
FUND: General - 0001

MISSION: The Greater Milwaukee Convention and Visitors Bureau will take a leadership and visionary role to market Milwaukee as a national destination by building internal organizational excellence and external strategic partners.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Leisure travelers see Milwaukee County as an attractive destination throughout the year.	1a Number of visitor inquiries. 1b Number of room nights.	1a 10% increase. 1b 2,000 room nights.
2.	Conventions are attracted to and use Milwaukee County as a convention site.	2a Number of convention room nights.	2a 25,000 multi-cultural room nights are secured.
3.	Chicago based associations and northern Illinois corporation businesses choose Milwaukee for short-term bookings.	3a Number of room nights booked through Chicago office.	3a 40,000.
4.	Washington, DC-based associations choose Milwaukee for city-wide conventions.	4a Number of rooms booked through the Washington DC office.	4a 60,000.

ADOPTED 2001 BUDGET

DEPT: CIVIL AIR PATROL

UNIT NO. 1913
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(87) of the Wisconsin Statutes, the County Board may appropriate funds or donate property and equipment to Civil Air Patrol units in the County for the purpose of enabling such Civil Air Patrol units to perform their assigned missions and duties as prescribed by U.S. Air Force regulations.

BUDGET SUMMARY	1999 Actual	2000 Budget	2001 Budget
Civil Air Patrol	$ 5,694	$ 6,800	$ 6,800

EXPENDITURES: The Civil Air Patrol has been utilizing a County owned hangar on lease to Youth & Aviation, Inc., at 9393 West Appleton Avenue, Timmerman Field and the second floor of the Tower Building at Timmerman Field. The County has been providing appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. The County will continue to provide office and hangar space at Timmerman Field.

REVENUES:	1998 Budget	1999 Budget	2000 Budget	2001 Budget
Milwaukee County	$ 6,800	$ 6,800	$ 6,800	$ 6,800
Airport Division (Org. 5040)	2,000	2,000	2,000	2,000
Youth & Aviation, Inc.	2,000	2,000	1,000	2,000
Johnson Wax Foundation	2,000	2,000	0	0
TOTAL	$ 12,800	$ 12,800	$ 9,800	$ 10,800

ACTIVITY & STATISTICAL SUMMARY	1998 Budget	1999 Budget	2000 Budget	2001 Budget
Number of Meetings	365	365	365	365
Number of Organization Members	780	780	790	790

Civil Air Patrol mission activities include:

1. A national program of aerospace education for adults and youths.
2. Participation in disaster emergency services, nationally and locally.
3. Cooperation with, and support of, Civil Defense and American Red Cross disaster and relief programs.
4. Participation in all search and rescue missions authorized by the U.S. Air Force and Coast Guard.
5. Flying shore patrol for the boating public as authorized by the U.S. Coast Guard.
6. Assisting the U.S. Customs Service and Drug Enforcement Administration by patrolling in aircraft to detect illegal drug activity and marijuana fields and reporting such activity to the U.S. Customs Service.

ADOPTED 2001 BUDGET

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914
FUND: General 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the War Memorial Center. The Milwaukee County War Memorial Center is situated at the south end of Lincoln Memorial Drive, overlooking Lake Michigan, and is directly adjacent to County park land. The facility is home to the Milwaukee Art Museum which boasts major cultural exhibits, including the Peg Bradley Collection. In addition, cultural agencies and major service groups such as the Florentine Opera, Rotary Club, Kiwanis, and national and State headquarters of veterans' organizations, including the War Memorial Center itself, maintain their administrative offices in the Center. To maximize utilization of the facility, it is available for general use by the public, use by veterans' groups, arts groups, and civic groups. "Honoring the Dead by Serving the Living" is the motto of the Corporation.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to War Memorial Center	$ 1,550,954	$ 1,597,483	$ 1,800,572

MISSION: To provide to all people of the community a state of art facility with attractive meeting space and to recognize and educate especially the young of the sacrifice and service made by the veterans of our armed services.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	The War Memorial Center honors the dead by serving the living through visitation and usage by residents throughout the community.	1a Number of non-profit organizations that use the facility. 1b Number of events. 1c Number of months of usage. 1d Level of satisfaction with the facility. 1e Amount of active veteran use of the facility. 1f Diversity of groups that use the facility.	1a Increase the number of nonprofit organizations that use the facility. 1b Increase the number of events by 55. 1c The Center will maintain usage through 12 months of the year. 1d There will be 90% customer satisfaction. 1e Increase active veteran group use at the facility. 1f Increase diversity in groups that use the facility.
2.	The War Memorial Centers' physical plant management provides the Milwaukee Art Museum with a suitable environment for preservation of Milwaukee Art Museum collection.	2a Temperature and humidity control. 2b Amount of HVAC system down time.	2a Maintain desired temperature and humidity. 2b Decrease system down time by 20%.
3.	The War Memorial Center will memorialize the contributions made by veterans and recognize the contributions and efforts for local civilians.	3a Number of programs held to honor those who have served our Country. 3b Amount of programming that educates the community on contributions of veterans, local industry and civilians during times of war.	3a Increase the number of veteran programs. 3b Increase the number of displays, lectures and events.

DEPT: WAR MEMORIAL CENTER

UNIT NO. 1914
FUND: General 0001

BUDGET HIGHLIGHTS

- On March 21, 1996, the County Board of Supervisors adopted Resolution File No. 95-689 approving a memorandum of understanding between the County and War Memorial Center, Inc. (WMC) on behalf of the Milwaukee Art Museum (MAM) which provides for a fixed level of operating support of $627,325 for security, custodial services, fine arts insurance and educational programming support for the years 1996 through 2002. This guaranteed funding of $627,325 is provided to the WMC on behalf of the MAM to assist the MAM in raising private support for facility expansion and additional endowment funds to support expanded programming.

- Milwaukee County's contribution to the War Memorial Center increases $203,089, from $1,597,483 to $1,800,572, for the following purposes:

1. $39,173 - repairs and maintenance of the facility and the grounds;
2. $39,000 - cleaning and rubbish service;
3. $49,135 - funding one marketing position and increases in salaries due to union contracts;
4. $7,000 - advertising and promotion - primarily for professional printing of the WMC brochure;
5. $18,781 - offset reduction in parking revenues due to the opening of the MAM parking lot;
6. $50,000 - legal fees.

ACTIVITY & STATISTICAL SUMMARY				
	1999	1999	2000	2001
Attendance	Actual	Budget	Budget	Budget
Memorial Hall	24,895	30,603	27,000	29,500
4th Floor Meeting Rooms	19,647	9,432	7,700	9,000
Fitch Plaza	7,727	5,810	6,000	6,600
Veterans Memorial Gallery	1,564	600	2,000	2,200
Milwaukee Art Museum	164,736	200,000	200,000	300,000
Special Events				
Fireworks July 3	600,000	450,000	450,000	450,000
Circus Parade	150,000	150,000	150,000	150,000
	968,569	846,445	842,700	947,300
Number of Events				
Memorial Hall	204	220	216	240
Meetings - 4th Floor Rooms	763	757	753	775
Art Classes - 4th Floor Rooms**	353	800	0	0
Fitch Plaza	18	13	16	20
Veterans Memorial Gallery	16	10	15	20
Runs	0	2	0	0
	1,354	1,802	1,000	1,055

** Starting in 2000, Art Classes will be held in MAM space.

ADOPTED 2001 BUDGET

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914
FUND: General 0001

The War Memorial Center budget consists of the following:

WAR MEMORIAL CENTER BUDGET SUMMARY			
Expenditures	1999 Actual	2000 Budget	2001 Budget
War Memorial Center			
Personal Services	$ 461,107	$ 546,643	$ 595,778
Professional Fees	195,486	67,850	156,850
Advertising and Promotion	10,393	13,000	20,000
Meetings, Travel and Auto Allowance	4,814	4,300	4,300
Space and Utilities	626,506	637,146	676,319
Office and Administrative Supplies	15,092	25,000	25,000
Major Maintenance & New Equipment	14,001	0	0
Subtotal War Memorial Center	$ 1,327,399	$ 1,293,939	$ 1,478,247
Milwaukee Art Museum			
Program Development	$ 83,700	$ 83,700	$ 83,700
Fine Arts Insurance	52,500	52,500	52,500
Security	427,029	427,029	427,029
Custodial	64,096	64,096	64,096
Subtotal Milwaukee Art Museum	$ 627,325	$ 627,325	$ 627,325
Total War Memorial Center Expenditures	$ 1,954,724	$ 1,921,264	$ 2,105,572
Revenues			
Parking	$ 206,615	$ 146,294	$ 120,000
Miscellaneous	6,027	6,064	3,000
China Rental/Catering Commission	24,472	16,189	8,000
Office Rental and Cellular One	54,280	58,804	61,000
Hall, Plaza and Grounds Rental	77,730	67,795	85,000
Meeting Room Rental - Fourth Floor	26,414	22,084	25,000
Liquor Commission	8,232	6,551	3,000
Milwaukee County Contribution	$ 1,550,954	$ 1,597,483	$ 1,800,572
Total War Memorial Center Revenues	$ 1,954,724	$ 1,921,264	$ 2,105,572

ADOPTED 2001 BUDGET

DEPT: VILLA TERRACE

UNIT NO. 1915
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc. and the County of Milwaukee, Milwaukee County War Memorial Center, Inc. operates Villa Terrace, a museum of the decorative arts located at 2220 North Terrace Avenue. The gracious, Italian Renaissance-style home is richly decorated with antiques and retains almost all of its original fixtures dating back to the 1920s. The rear terrace area which overlooks Lake Michigan extends down a bank to a large, formal garden area fronting on Lincoln Memorial Drive. The facility is available to the general public to enjoy through tours and private rentals. Admission is charged during public visiting hours. When not open to the public, the facility is available for rental per policies established by the Board of Directors.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to Villa Terrace	$ 109,594	$ 116,178	$ 127,178

MISSION : The mission of the Charles Allis Art Museum and Villa Terrace Decorative Arts Museum of Milwaukee County is to fully utilize both museums, gardens and their art collections for community education and cultural enrichment. As a part of the Milwaukee County War Memorial Corporation, the museums honor the war dead by serving as "living memorials."

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Milwaukee County residents' and visitors' quality of life is improved through museum attractions and programs.	1a Number of visitors, community participation and volunteers for both museums.	1a 67,000.
2.	Milwaukee County youth have an enhanced opportunity to appreciate art/architecture and history.	2a Number of youth participating in Museum programs. 2b Number of youth who show an increased interest in art, history and gardens.	2a 1,080 youth through school partnerships and 114 central city youth with Farm City Link. 2b Establish baseline.

BUDGET HIGHLIGHTS

- Milwaukee County's contribution to the Villa Terrace increases $11,000, from $116,178 to $127,178, for major maintenance and expenses related to the Renaissance Garden project.

ADOPTED 2001 BUDGET

DEPT: VILLA TERRACE **UNIT NO.** 1915

FUND: General - 0001

The Villa Terrace budget consists of the following:

VILLA TERRACE BUDGET SUMMARY			
Expenditures	1999 Actual	2000 Budget	2001 Budget
Personal Services	$ 88,459	$ 113,293	$ 166,336
Professional Fees	23,232	16,636	18,836
Advertising and Promotion	12,213	7,190	9,190
Space and Utilities	45,372	38,824	45,463
Office and Administrative Supplies	18,688	4,835	5,835
Major Maintenance	0	0	5,000
Total Villa Terrace Expenditures	$ 187,964	$ 180,778	$ 250,660
Revenues			
Admissions	$ 18,542	$ 20,300	$ 25,500
Rentals	59,828	44,300	68,000
Friends Group Support	0	0	29,982
Milwaukee County Contribution	109,594	116,178	127,178
Total Villa Terrace Revenues	$ 187,964	$ 180,778	$ 250,660

ACTIVITY AND STATISTICAL SUMMARY				
Attendance	1999 Actual	1999 Budget	2000 Budget	2001 Budget
General Museum Attendance (includes Art Openings and Programs, Tours)	3,383	5,550	4,000	6,079
Concerts, Recitals	880	800	1,000	1,270
Private Rentals	10,320	10,000	10,000	14,190
Art Group Activities (includes "In-house" Art Groups)	1,265	1,100	1,200	1,404
Community Outreach	1,462	925	3,500	5,000
Volunteer Activity	1,168	900	1,500	1,869
Meetings/Appointments	1,574	925	2,000	2,353
Total Attendance	20,052	20,200	23,200	32,165
Community Outreach Off-site	4,388	N/A	11,900	15,000

DEPT: MARCUS CENTER FOR THE PERFORMING ARTS **UNIT NO.** 1916
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the Milwaukee County Ben and Ceil Marcus Center for the Performing Arts (MCPA), formerly known within the community as the Performing Arts Center. The center was built with private money in 1969 and deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The facility is home to the Broadway Series, Milwaukee Symphony Orchestra, Milwaukee Ballet, Florentine Opera, Milwaukee Youth Symphony Orchestra, First Stage Milwaukee, and other performing arts groups. The MCPA is located at 929 North Water Street. In addition to the MCPA providing a first class facility for the performing arts, the Center supports a number of free community events and activities year-round, including ethnic and cultural festivals such as Martin Luther King Day Celebration, Community Open House, and Cantos de Los Americas, and offers the twelve-week Rainbow Summer Festival.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to Marcus Center for the Performing Arts	$ 1,600,000	$ 1,600,000	$ 1,600,000

MISSION: To serve the community, the Marcus Center for the Performing Arts offers facilities and services of the highest quality, makes available a wide range of the performing arts, and acts as an energizing force for effective collaboration and advocacy in the arts community.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	The Marcus Center will positively impact Milwaukee County's quality of life through making the performing arts available to Milwaukee County residents in all geographic areas.	1a Number of Milwaukee County households, by zip code, who attend Marcus Center events. 1b Number and type of organizations that utilize the facility.	1a Improve baseline data and increase low attendance zip codes. 1b Increase the diversity in groups attending and/or using the facility.
2.	Marcus Center customers receive a high level of enjoyment from Marcus Center events.	2a Level of customer satisfaction with the facility.	2a 85%+.
3.	Milwaukee County's quality of life is enhanced through Marcus Center's diverse offerings of arts and entertainment in a variety of ticket price ranges.	3a Variety of types of performing arts offerings. 3b Number of free programming events. 3c Number of complimentary tickets. 3d Number of participants in rent discount program.	3a Maintain diverse types of programming. 3b Provide free programming for children four days per week at summer KidZStage and present the 14-week Rainbow Summer Festival. 3c Establish complimentary ticket program and baseline data. 3d Maintain a rent discount for 12 small local arts groups.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
4.	Milwaukee County's economy is positively impacted by the Marcus Center.	4a Amount of sales tax proceeds generated by the Center. 4b Amount of rental income and additional salaries for local employees generated by Center's programming of Broadway touring shows.	4a Center activities will generate a minimum of $500,000 in sales tax proceeds annually. 4b Center will maintain a minimum of $500,000 in annual salaries for additional employees and the Center will maintain a minimum of $100,000 annually from Broadway hall rentals.

BUDGET HIGHLIGHTS

- On May 20, 1993, the County Board of Supervisors adopted a resolution [File No. 93-283(a)(a)] that approved a memorandum of understanding between the County and the Marcus Center for the Performing Arts (MCPA) which provided a fixed level of operating support of $1.5 million for the years 1994 through 1998.
- The memorandum of understanding was renewed in 1999 and provides an increase of $100,000 for a total funding level of $1,600,000 for the years 1999 through 2003.
- The MCPA will continue to provide quarterly reports and an annual budget request in accordance with past practice.

ACTIVITY & STATISTICAL SUMMARY						
	1999 Actual		2000 Budget		2001 Budget	
	Events	Attend.	Events	Attend.	Events	Attend.
Performances/Public Events	820	667,472	904	696,312	765	670,000
Private Events	1,775	111,835	1,804	116,722	1,625	102,000
Sub-Total	2,595	779,307	2,708	813,034	2,390	772,000
Rehearsals, Estimate	610	34,637	621	34,260	625	38,500
Totals	3,205	813,944	3,329	847,294	3,015	810,500

ADOPTED 2001 BUDGET

DEPT: CHARLES ALLIS ART MUSEUM

UNIT NO. 1918
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., operates the Charles Allis Art Museum, located at 1630 East Royall Place, which was the home of a wealthy Milwaukeean who collected a vast quantity of museum-quality artifacts. The building and its contents were originally donated to the City of Milwaukee in 1946 and operated under the auspices of the Milwaukee Public Library System. In 1979, this priceless community asset was transferred to the War Memorial Corporation, again to be held in the public trust. The exhibits offer a rare insight into art from all over the world. Public programming includes monthly changing art exhibits featuring primarily Wisconsin art, regularly scheduled concerts, films, workshops, an annual youth concert series and special events such as the Morning Glory Crafts Fair. Public tours, gallery talks, artist demonstrations and special programs such as Talks and Teas and Travelogs are also offered. Community groups, civic, cultural, veterans and private organizations use the facilities regularly.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to Charles Allis Art Museum	$ 162,233	$ 170,942	$ 181,942

MISSION: The mission of the Charles Allis Art Museum and Villa Terrace Decorative Arts Museum of Milwaukee County is to fully utilize both museums, gardens and their art collections for community education and cultural enrichment. As a part of the Milwaukee County War Memorial Corporation, the museums honor the war dead by serving as "living memorials."

	OUTCOMES MEASURES		
	Outcomes	**Indicators**	**Targets**
1.	Milwaukee County residents' and visitors' quality of life is improved through museum attractions and programs.	1a Number of visitors, community participation and volunteers for both museums.	1a 67,000.
2.	Milwaukee County youth have an enhanced opportunity to appreciate art/architecture and history.	2a Number of youth participating in Museum programs. 2b Number of youth who show an increased interest in art, history and gardens.	2a 1,080 youth through school partnerships and 114 central city youth with Farm City Link. 2b Establish baseline.

BUDGET HIGHLIGHTS

- Milwaukee County's contribution to the Charles Allis Art Museum increases $11,000, from $170,942 to $181,942, for major maintenance and expenses related to the Great Hall.

ADOPTED 2001 BUDGET

DEPT: CHARLES ALLIS ART MUSEUM **UNIT NO.** 1918
FUND: General - 0001

The Charles Allis Art Museum budget consists of the following:

CHARLES ALLIS ART MUSEUM BUDGET SUMMARY			
Expenditures	1999 Actual	2000 Budget	2001 Budget
Personal Services	$ 136,343	$ 164,690	$ 173,877
Professional Fees	11,452	8,201	8,301
Advertising and Promotion	15,542	12,036	12,249
Meetings, Travel and Auto Allowance	259	612	612
Space and Utilities	46,210	48,157	58,707
Office and Administrative Supplies	19,010	7,446	7,446
Major Maintenance	0	0	5,000
Total Charles Allis Expenditures	$ 228,816	$ 241,142	$ 266,192
Revenues			
Admissions	$ 13,248	$ 19,000	$ 22,000
Rentals	37,983	35,700	46,750
Interest Income from Charles Allis Trust Fund	12,352	12,500	12,500
Friends Group Support	3,000	3,000	3,000
Milwaukee County Contribution	$ 162,233	$ 170,942	$ 181,942
Total Charles Allis Revenue	$ 228,816	$ 241,142	$ 266,192

ACTIVITY AND STATISTICAL SUMMARY				
Attendance	1999 Actual	1999 Budget	2000 Budget	2001 Budget
General Museum Attendance (includes Art Openings and Tours)	17,273	23,200	24,200	20,610
Concerts, Recitals	1,712	1,200	1,400	1,912
Private Rentals	4,550	3,300	5,600	5,005
Art Group Activities (includes "In-house" Art Groups)	1,163	750	950	1,383
Community Outreach	1,303	1,100	1,200	5,000
Volunteer Activity	1,185	925	975	1,531
Meetings/Appointments	2,000	1,100	1,200	2,220
Total Attendance	29,186	31,575	35,525	37,661
Community Outreach Off-site	3,910	N/A	11,830	15,000

ADOPTED 2001 BUDGET

DEPT: MILWAUKEE COUNTY AUTOMATED LAND INFORMATION SYSTEM **UNIT NO.** 1923
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 15.105(16), 16.971, 20.505(4)(im) and 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, the Milwaukee County Automated Land Information System (MCAMLIS) may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps of documented accuracy suitable for local planning. Pursuant to Section 59.43, funding for a land information office, modernization of land records and the State of Wisconsin Land Information Program and Board is collected via a six-dollar surcharge on the County's existing four dollar Recording Fee. The additional six-dollar surcharge is split, with four dollars designated for the Milwaukee County Automated Land Information System and two dollars for the State Land Information Board. The County continues to retain its four dollar share of the Recording Fee.

Previous Register of Deeds Recording Fees	$ 4
Fee for MCAMLIS	4
Fee for State Land Information Board	2
	$10

BUDGET SUMMARY	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Services	$ 608,450	$ 1,049,000	$ 999,000	$ (50,000)
County Service Charges	0	1,000	1,000	0
Abatements	-2,792	0	0	0
Total Expenditures	$ 605,658	$ 1,050,000	$ 1,000,000	$ (50,000)
Encumbrances	0	0	0	0
Total Expenditures & Encumbrances	605,658	1,050,000	1,000,000	(50,000)
State Grants	152,270	300,000	250,000	(50,000)
Sewer District & Utility Contributions	50,000	50,000	0	(50,000)
Recording Fee Surcharge	773,078	700,000	750,000	50,000
Total Revenues	$ 975,348	$ 1,050,000	$ 1,000,000	$ (50,000)
Contribution to Reserve Account	369,690	0	0	0
Property Tax Levy	$ 0	$ 0	$ 0	$ 0

BUDGET HIGHLIGHTS

- This appropriation provides 2001 expenditure authority of $1,000,000 for the Automated Land Information System. Revenue of $750,000 is projected to be collected from recording fees collected by the Register of Deeds earmarked for land information modernization by Section 59.88(5) Wisconsin Statutes, and $250,000 is expected to result from grants to be awarded to the County by the Wisconsin Land Information Board (WLIB). Contributions to this project from the private utilities, Ameritech, Wisconsin Electric and Wisconsin Gas, of $520,000 each, were completed in 1994. A contribution from the Milwaukee Metropolitan Sewerage District, also in the amount of $520,000, was completed in 2000. Milwaukee County is not required to provide tax levy dollars.

- Expenditure authority of $1,000,000 is comprised of $948,000 to continue to develop the automated base map and parcel-based land information system as provided for in the plan approved by the County Board; $50,000 for surveying services provided by the Southeastern Wisconsin Regional Planning Commission (SEWRPC) in performance of its duties as the Milwaukee County Surveyor under the requirements of Section 59.60, Wisconsin Statutes; $1,000 to obtain subdivision and map survey prints from the Register of

Deeds; and $1,000 for meeting and travel expenses.

- With the exception of that portion of the County comprised of the City of Milwaukee, work on the initial digital base map was largely completed by the end of 1998. By the end of 1999, work on the creation of a street address and real property parcel data base linked to the digital maps was also completed, again for that portion of the County outside the City of Milwaukee. Also during 1999, activities related to an ongoing maintenance effort were initiated to ensure that the automated base map is kept up-to-date for that portion of the County outside the City of Milwaukee. These activities continued during 2000.

- During 1999, an update and extension of the County Land Records Modernization Plan was prepared and submitted to the Wisconsin Land Information Board in accordance with program requirements. The preparation of the updated Land Records Modernization Plan was needed to maintain County eligibility to retain Register of Deeds filing fees and to continue to receive grants under the provisions of the Wisconsin Land Information Program. The updated and extended plan was approved by the Wisconsin Land Information Board (WLIB) during 2000.

- The automated mapping base is to be enhanced by the creation of additional layers of information useful to County and local government. For example, during 2000, a digital land use mapping layer was completed. Arrangements to prepare a flood plain layer have been under investigation for several years with creation of the flood plain layer to be carried out beginning in 2001.

- During 2000 a major multi-year project to integrate the existing City of Milwaukee digital cadastral mapping into the County-wide system was initiated. This effort, which will continue during 2001, will require three to four years to complete and will require a total expenditure of between $1,500,000 and $2,000,000.

DEPT: OFFSET TO INTERNAL SERVICE CHARGES

UNIT NO. 1930
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY	1999 Actual	2000 Budget	2001 Budget
Expenditures			
Offset to Service Departments Charges	$ -25,957,321	$ -30,600,139	$ -31,070,881
Revenues			
Offset to Service Departments Revenue	$ -25,957,321	$ -30,600,139	$ -31,947,104
Property Tax Levy	$ 0	$ 0	$ 876,223

The purpose of this non-departmental budget is to reduce total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated. $-31,947,104 of expenditure and revenue offsets reflects the charges from the following departments to other County departments:

BUDGET SUMMARY

	Organizational Unit	2000 Budget	2001 Budget	2000/2001 Change
1150	Dept. of Administration - Risk Management	$ -4,948,021	$ -4,943,103	$ 4,918
1160	Dept. of Administration-Information Mgmt Services*	0	0	0
5070	DPW - Transportation Services	-1,948,824	-2,787,649	-838,825
5080	DPW - Arch/Eng & Envir Services	-4,656,412	-5,889,899	-1,233,487
5300	DPW - Fleet Maintenance	-9,907,019	-10,975,134	-1,068,115
5700	DPW - Administration & Facilities Mgmt**	-9,139,863	0	9,139,863
5700	DPW - Facilities Management**	0	-7,351,319	-7,351,319
	Subtotal	$ -30,600,139	$ -31,947,104	$ -1,346,965
	Allowance for Undistributed Crosscharges	0	876,223	876,223
	Total	$ -30,600,139	$ -31,070,881	$ -470,742

* In 1997, a change in budgeting policy eliminated the allocation of IMSD charges to departmental budgets. However, to recover direct revenues associated with these charges, IMSD will continue to provide users the cost of its services.

** In 2001, DPW-Administration separates from DPW-Facilities Management and becomes an independent division under the general fund.

ADOPTED 2001 BUDGET

DEPT: COUNTY-WIDE PERSONAL SERVICES LUMP-SUM REDUCTION

UNIT NO. 1932
FUND : General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
County-wide Personal Services Lump-sum Reduction	$ 0	$ 0	$ -1,000,000

BUDGET HIGHLIGHTS

The 2001 budget reflects a County-wide Personal Services lump-sum expenditure and tax levy reduction of $1,000,000. This Personal Services reduction will be achieved by identifying savings in Personal Services accounts during the year, where funded positions become vacant, and transferring those savings to this non-departmental budget. The Department of Administration-Fiscal Affairs Division will monitor Personal Services budgets during the course of the year to achieve this savings. The Fiscal Affairs Division is authorized to transfer identified savings in Personal Services accounts from departmental budgets to this non-departmental budget. Since this Personal Services lump-sum reduction applies only to funded vacant positions, it is intended to still allow departments operational flexibility.

In addition, effective January 1, 2001, it is the policy of Milwaukee County that each and every County department and division is required to operate within its Personal Services expenditure budget. If, at any time, the Director of a County department or division has reason to know, believe or anticipate that a Personal Services deficit will occur in that department or division, he or she will submit a written report to the County Executive, County Board and Department of Administration-Fiscal Affairs Division. Such report shall be submitted within ten working days of the earliest date the deficit is anticipated and shall include the reasons for the anticipated Personal Services deficit and a recommended action plan to alleviate the deficit. In addition, the Department of Administration-Fiscal Affairs Division shall monitor, on a timely basis, all departments' Personal Services expenditures and report any anticipated deficits to the affected department, the County Executive and the County Board.

ADOPTED 2001 BUDGET

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1935

FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Charges to Other County Organization Units	$0	$0	$0

This budget represents the offset to Central Service costs allocated to departments in order to show the full cost of operating a department. Beginning in 1997, the Central Service Allocation was not included as an expenditure in departments' operating budgets. The Central Service Allocation will continue to be developed by Central Accounting and sent to departments. Departments receiving grant revenues, indirect revenues (internal service fund departments) or outside (direct) revenues will include the Central Service Allocation amounts for purposes of obtaining reimbursement revenues.

The Central Service Allocation amounts for the 2001 budget are based upon the 2001 Cost Allocation Plan. The 2001 Plan uses 1999 actual costs as its basis and includes a carryover provision for the difference between the 1999 Plan (which was based on 1997 actual costs) and 1999 actual costs. Reflecting the 1999 carryover in the 2001 budget increases charges to those departments that were undercharged in 1999 and reduces charges to those departments that were overcharged in 1999.

The Central Service Allocation for 2001 reflects the prorated cost for the following:

Organizational Name	Org. Number	2000 Budget	2001 Budget	2000/2001 Change
Department of Human Resources	1140	$ 2,891,277	$ 3,070,105	$ 178,828
Department of Audit	1001	1,199,697	1,296,106	96,409
DOA - Procurement	1152	907,691	1,069,858	162,167
DOA - Accounts Payable	1159	667,088	787,446	120,358
County Treasurer	3090	649,746	490,717	-159,029
DOA - Payroll	1187	607,452	761,020	153,568
Labor Relations	1135	398,073	429,915	31,842
County-Wide Audit		144,999	170,068	25,069
Carryover		10,480	1,048,547	1,038,067
DOA - Accounting	1158	519,035	676,995	157,960
DOA - Budget	1157	607,827	729,026	121,199
TOTAL		$ 8,603,365	$ 10,529,803	$ 1,926,438

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1935

FUND: General - 0001

ALLOCATION SUMMARY

		2000 Budget	2001 Budget	2000/2001 Change
1000	County Board	$ 38,945	$ 48,335	$ 9,390
1011	County Executive - General Office	10,047	14,474	4,427
1018	County Executive - Office for Persons w/ Disabilities	6,246	6,573	327
1020	County Executive - Intergovernmental Relations	4,270	5,035	765
1021	County Executive - Veterans Service	5,475	7,407	1,932
1130	Corporation Counsel	21,040	22,849	1,809
1040	DOA - Disadvantaged Business Development	13,855	8,725	-5,130
1150	DOA - Risk Management	41,213	40,139	-1,074
1151	DOA - Administration and Fiscal Affairs	180,274	259,643	79,369
1160	DOA - Information Management Services	161,095	156,816	-4,279
1180	DOA - Department of Economic Development	11,121	10,933	-188
1190	DOA - Housing and Community Development	152,978	156,819	3,841
2000	Combined Court Related Operations	458,839	610,702	151,863
2430	Child Support Enforcement	157,127	217,144	60,017
3010	Election Commission	6,018	6,610	592
3270	County Clerk	13,838	16,463	2,625
3400	Register of Deeds	38,868	35,895	-2,973
4000	Sheriff	761,228	961,230	200,002
4300	House of Correction	425,552	644,156	218,604
4500	District Attorney	171,113	193,321	22,208
4900	Medical Examiner	53,155	50,150	-3,005
5040	DPW - Airport	226,233	265,517	39,284
5070	DPW - Transportation Services	40,866	18,666	-22,200
5080	DPW - Professional Services	122,598	321,946	199,348
5100	DPW - Highway Maintenance	106,151	147,250	41,099
5300	DPW - Fleet Maintenance	216,938	214,413	-2,525
5600	Milwaukee Transit/Paratransit	120,892	331,247	210,355
5700	DPW - Facilities Management*	401,355	404,302	2,947
5800	DPW - Administration	25,956	10,918	-15,038
6300	DHS - Mental Health Division	1,124,322	1,336,886	212,564
7200	DOA - County Health Related Programs	180,241	202,259	22,018
7900	Department on Aging	209,763	264,622	54,859
8000	Department of Human Services	1,450,512	1,931,456	480,944
9000	Parks Department	1,233,832	1,192,427	-41,405
9500	Zoo	404,326	407,580	3,254
9910	University Extension Service	7,083	6,895	-188
	Total Charges to Other Organizational Units	$ 8,603,365	$10,529,803	$ 1,926,438

- In 2001, the DPW-Administration/Facilities Management Division is reorganized, resulting in the Administration Section becoming DPW-Administration Division (Org. 5800) and the Disadvantaged Business Development Section becoming a Section in the Department of Administration (Org. 1040).

ADOPTED 2001 BUDGET

DEPT: POTAWATOMI REVENUE ALLOCATION

UNIT NO. 1937
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY	1999 Actual	2000 Budget	2001 Budget
Expenditures			
Capital Budget Expenditures	$ 0	$ 1,850,000	$ 875,000
Operating Expenditures	0	1,390,000	2,365,000
Total Potawatomi Expenditures	$ 0	$ 3,240,000	$ 3,240,000
Revenues			
Capital Budget Revenues	$ 0	$ 1,850,000	$ 875,000
Operating Revenues	0	1,390,000	2,365,000
Total Potawatomi Revenues	$ 0	$ 3,240,000	$ 3,240,000
Property Tax Levy	$ 0	$ 0	$ 0

The Intergovernmental Cooperation Agreement between the Forest County Potawatomi Community and the City and County of Milwaukee specifies that Milwaukee County will receive an annual payment of 1.5% of the Annual Class III Net Win at the Potawatomi Bingo Casino or $3.24 million, whichever is greater.

The purpose of this non-departmental budget is to reflect the receipt of Potawatomi revenue to the County and identify the distribution of Potawatomi revenue in the 2001 budget.

Org	Operating Budget	Allocation
1018	Barrier Removal Services for Disabled Persons	$ 60,000
1180	Central City Economic and Community Development Initiative	125,000
6300	Mental Health Services for Individuals Released from Jail or HOC	100,000
7200	Paramedic End-Tidal Carbon Dioxide Detectors	125,000
	Expansion of AIDS Resource Center Harm Reduction Program	100,000
7900	Senior Center Improvements	55,000
8000	AODA Voucher Treatment Services	1,000,000
	Milwaukee SOS Children's Village	250,000
	Cerebral Palsy Respite Care Services	100,000
	School-Based Community Learning Center	125,000
	Silver Spring Center Neighborhood School Initiative	100,000
	Adult Services Information/Referral Hotline 24-Hour Service	60,000
	Continuum of Services for Homeless Persons	70,000
	Bilingual, Bicultural Domestic Violence Hotline Coverage	20,000
9000	65th Street Recreation and Community Center	75,000
	Subtotal Operating Budget	$ 2,365,000
Proj	**Capital Budget**	
WP008	Kohl Park Purchase of Additional Land	$ 150,000
WP018	Milwaukee Kickers Soccer Complex Land Purchase and Remediation	200,000
WP411	Parks Infrastructure Improvements	425,000
WO865	Brownfields Redevelopment	100,000
	Subtotal Capital Budget	$ 875,000
	Total Potawatomi Revenue Allocation	**$ 3,240,000**

The $875,000 in Potawatomi revenues allocated to capital projects are reflected in the 2001 Capital Improvements Budget. The $2,365,000 in Potawatomi revenues allocated to the 2001 Operating Budget are included in this non-departmental budget. The Department of Administration-Fiscal Affairs Division is authorized to administratively allocate these funds to the appropriate department(s) after adoption of the 2001 Budget. Following is a brief description of these operating and capital budget allocations of Potawatomi revenue:

Operating Budget:

Office for Persons with Disabilities (Org. 1018)

Barrier Removal Services for Disabled Persons - $60,000

$60,000 is allocated for the purpose of meeting the terms of a court settlement between Milwaukee County and the Wisconsin Coalition for Advocacy concerning paratransit services. The funds will be used to provide "one-time" barrier removal for people who might otherwise use the Transit Plus Program. The court agreement provides that a total of $120,000 will be spent for barrier removal initiatives. $35,000 was expended in 2000 with Transit funds, $60,000 is budgeted for 2001 and $25,000 must be appropriated in 2002 to comply with the legal settlement.

DoA-Economic Development Division (Org. 1180)

Central City Economic and Community Development Initiative - $125,000

$125,000 is allocated for a Central City Economic and Community Development Initiative of the M7 Community Development Corporation. This initiative will develop community improvement projects which promote business and commercial development, employment opportunities and neighborhood improvement in the north side area bounded by Capitol Drive, Holton Street, Walnut Street and Sherman Boulevard. This area had a 1996 estimated population of approximately 120,000. This $125,000 allocation will fund the specific administrative efforts necessary to implement these community improvement projects and achieve community development goals for the area.

DHS Mental Health Division (Org. 6300)

Mental Health Services for Individuals Released from Jail or House of Correction (HOC) - $100,000

$100,000 is allocated for the initiation of strategies to provide mental health services to individuals who are in need of such services and who have been released into the community by the Milwaukee County Jail or HOC. Before these funds are appropriated, the Sheriff, Superintendent of the House of Correction, the Administrator of the Milwaukee County Mental Health Division, and County Board staff shall develop a joint report describing the 1) current scope and funding of mental health services provided to persons incarcerated in the Milwaukee County Jail and HOC and 2) transition and provision of mental health services for detainees who have been released from the Jail and the HOC into the community. This report shall include recommendations and fiscal notes and be submitted to the Judiciary, Safety, and General Services Committee and Health and Human Needs Committee for those Committees' consideration during the February 2001 cycle.

DoA-County Health Related Programs Division (Org. 7200)

Paramedic End-Tidal Carbon Dioxide Detectors - $125,000

$125,000 is allocated for 25 end-tidal carbon dioxide detectors to be located in Paramedic program ambulances and training rooms to enhance patient resuscitation efforts. These machines assist in properly intubating patients (i.e., inserting an oxygen tube into a patient's trachea) by detecting whether a tube has gone into the lungs or accidentally into the stomach.

Expansion of AIDS Resource Center Harm Reduction Program - $100,000

$100,000 is allocated to expand the AIDS Resource Center of Wisconsin's Harm Reduction Program, an educational/outreach effort to reduce HIV infection, and increase Hepatitis C Prevention and drug treatment for Milwaukee County drug users at highest risk of HIV and Hepatitis C infection. Presently, the Harm Reduction Program reaches 50% of injection drug users (IDUs) in Milwaukee County. These funds will help the program reach 75% of IDUs in the County.

Department on Aging (Org. 7900)

Senior Center Improvements - $55,000

$55,000 is allocated for major maintenance improvements to Washington and McGovern Park Senior Centers. Improvements at Washington Park Senior Center include replacing an emergency generator, cleaning and balancing a HVAC system and repairing an oil leak in a temperature control compressor. Improvements at McGovern Park Senior Center include installing emergency lighting, repairing/replacing inoperative fire dampers and a central battery, and dehumidifying the basement.

Department of Human Services (Org. 8000)

AODA Voucher Treatment Services - $1,000,000

$1,000,000 is allocated for Alcohol and Other Drug Abuse (AODA) Voucher Treatment Services which will be administered by the DHS-Adult Services Division. This allocation is intended to help address continuing alcohol and drug abuse treatment needs in Milwaukee County.

Milwaukee SOS Children's Village - $250,000

$250,000 is allocated to fund the cost of constructing one home in the SOS Children's Village which is to be located in a north side neighborhood in Milwaukee County. SOS Children's Village is an international humanitarian organization that operates 377 villages for 40,000 children throughout the world. The Milwaukee Children's Village will be the third in the United States and the first urban village in the SOS system. Ultimately, the Milwaukee Children's Village will contain a cluster of ten homes for up to 80 children in large sibling groups who have had multiple foster care placements, have little opportunity for adoption, and are able to live in a home environment. The special focus of the Village will be to keep sibling groups together. Five houses for the Milwaukee Children's Village are planned for construction in 2001, with five additional houses built in 2002 and 2003. Total funding for the cost of the Village will come from a variety of collaborative organizations.

Cerebral Palsy Respite Care Services - $100,000

$100,000 is allocated to expand respite care services for families with members who have developmental disabilities. This initiative is to reduce waiting lists for families who receive respite care services through United Cerebral Palsy of Southeastern Wisconsin.

School-Based Community Learning Center - $125,000

$125,000 is allocated to support school-based programming in one Community Learning Center. A collaborative effort between the Boys and Girls Club of Greater Milwaukee and Milwaukee Public Schools provides afternoon and evening school-based programming in 12 Community Learning Centers. Such programming includes: academic achievement, social development, family support, health and nutrition and recreation. Many Centers also provide "safe and sound" programming as well, through positive alternatives for youth, neighborhood organizing and communication with law enforcement. These funds will help Boys and Girls Club programming in one school-based Learning Center serving approximately 500 youth. This allocation is contingent on the Boys and Girls Club not receiving additional Federal Child Care and Development Fund monies which might be awarded for this purpose. Should such Federal Funds be made available for this program, County Potawatomi Funds will not be allocated to this project.

Silver Spring Center Neighborhood School Initiative - $100,000

$100,000 is allocated to support a collaborative partnership between the Silver Spring Neighborhood Center and Milwaukee Public Schools as part of a neighborhood schools plan. Under this plan, Milwaukee Public Schools will build a school next to the Silver Spring Center and operate programs during the day, while the Silver Spring Center will operate other school-based programs at night. These programs could be similar to those operated by the Boys and Girls Club. Construction costs primarily will be funded by Milwaukee Public Schools, but the Silver Spring Center will be responsible for approximately $3 million of these costs. This allocation of $100,000 supports the Silver Spring Center's capital campaign to raise funds for these construction costs.

Adult Services Information/Referral Hotline 24-Hour Services - $60,000

$60,000 is allocated to contract with an agency to provide information and referral assistance for the Department of Human Services Adult Services Division to persons after normal business hours. This allocation will allow the Adult Services Division to provide 24 hours/day access to emergency services.

Continuum of Services for Homeless Persons - $70,000

$70,000 is allocated to provide the 10% required match for Phase II of the U.S. Department of Housing and Urban Development (HUD) grant for the homeless. The HUD grant provides 90% Federal funds to provide a continuum of services to homeless persons and their families. These services include the A-CALL centralized telephone intake system, street outreach and case management services.

Bilingual, Bicultural Domestic Violence Hotline Coverage - $20,000

$20,000 is allocated to expand bilingual, bicultural coverage of the 24-hour Domestic Violence Hotline operated by Sojourner Truth House. The Domestic Violence Hotline provides the opportunity for immediate contact with victims of domestic violence and connection of victims' needs with available community resources. This funding will expand hotline coverage by 43 to 50 hours a week, thus enhancing the ability to serve domestic violence victims who have bilingual and bicultural needs.

Department of Parks (Org. 9000)

65th Street Recreation and Community Center - $75,000

$75,000 is allocated for planning and initial design of a youth recreation/career development and community center to be sited on the Milwaukee Public Schools' (MPS) property surrounding 65th Street Elementary School and across the street from Dineen Park. The Northwest Side Community Development Corporation (NWSCDC) is the project sponsor for the planning phase. NWSCDC will spearhead the effort to continue project planning and establish a collaborative partnership with MPS, the Milwaukee County Department of Parks, potential public and private funders (including foundations, the City of Milwaukee and the State of Wisconsin) youth serving agencies, trade unions and residents.

The intention is to integrate the center into MPS' plans for a $1.5 million expansion of 65th Street School and into recreational programming at Dineen Park. Included among the potential components of the center would be basketball courts, tennis courts, jogging tracks, youth apprenticeship programs, a senior citizens center, early childhood programs and after school programs. Siting a comprehensive community center in this location addresses a growing concern among educators, youth workers, residents, and law enforcement officials that the area within and surrounding the 65th Street Elementary School is on the threshold of becoming a critical area involving juvenile crime. At the same time, there are fewer social service resources and fewer outlets for youth than in most other areas of the community to intercept this trend. This appropriation is provided as a one-time-only expenditure by the County. The County will not be asked to support ongoing programming once the recreation and community center is completed. The County's role is to provide initial planning resources that will be utilized to establish a collaborative partnership and produce a conceptual plan for the community center. Only $50,000 of the $75,000 budgeted for this project will initially be provided to NWSCDC. The remaining $25,000 will be provided for initial design activities only if the Director, Department of Parks, determines that a true collaborative partnership has been formed and that the potential project partners have made the necessary commitment to raise the capital required to build the center.

Capital Budget:

Kohl Park Purchase of Additional Land (WP008) - $150,000

$150,000 is allocated for the purchase, of approximately 24 acres of land adjacent to the 200 acres of land currently set aside for Park Site 71, to be named Kohl Park. In addition, the County will receive, at no cost, title to additional parcels of land adjacent to the park site totaling approximately 41 acres. This additional land would be added to the current Park, increasing the Park area to approximately 265 acres. This allocation is in addition to the $410,000 appropriation in the Capital Improvements Budget for planning and design of the Park. This added area will be included in the planning and design phase for the Park.

Milwaukee Kickers Soccer Complex Land Purchase and Remediation (WP018) - $200,000

$200,000 is allocated toward the purchase of approximately 31.5 acres of land to be leased to the Milwaukee Kickers Soccer Club for development of ten soccer fields and a 350-car parking lot. The total appropriation for this purchase is $300,000, including $100,000 to be financed by general obligation bonds. These two parcels of land, which are approximately 14 and 17.5 acres, respectively, are located adjacent to the existing Uihlein Soccer Park Complex at 7101

W. Good Hope Road. The purchase is conditional on the properties being cleaned up of all environmental contaminants prior to the purchase and/or a liability exemption is secured similar to that obtained for the polo field.

Parks Infrastructure Improvements (WP411) - $425,000

$425,000 is allocated as part of a total appropriation of $2,174,500 for Parks Infrastructure Improvements in 2001. This allocation helps address high-priority infrastructure projects identified through the Parks Department's assessment process.

Brownfields Redevelopment (WO865) - $100,000

$100,000 is allocated for the redevelopment of brownfields to foster economic development by returning tax delinquent properties to the tax rolls. The program also promotes public health and safety by cleaning up properties with a high risk of environmental catastrophe or with proximity to residential and/or commercial areas, high capacity groundwater wells and/or surface water. This Potawatomi allocation is in addition to a $200,000 appropriation for brownfields redevelopment offset by $200,000 in revenue from sale of surplus land above the land sale revenue already budgeted for the Economic Development Division (Org. 1180) of $2,250,000. If surplus land sale revenue is not realized in 2001, then that appropriation will not be provided.

ADOPTED 2001 BUDGET

DEPT: APPROPRIATION FOR CONTINGENCIES

UNIT NO. 1945
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.60(5)(e) of the Wisconsin Statutes, the Director, Department of Administration may transmit an estimate of funds required as an appropriation for contingencies.

BUDGET SUMMARY		
	2000 Budget	2001 Budget
Appropriation for Contingencies	$ 4,576,194	$ 5,500,000

Contingency Appropriation Analysis

	1998	1999
Adopted Appropriations	$ 4,250,000	$ 4,000,000
Transfers In	500,000	3,570,102
Transfers Out	-2,500,000	-3,914,027
Year-End Balance	$ 2,250,000	$ 3,656,075

BUDGET COMPARED TO APPROPRIATION TRANSFERS

Year	Adopted Budget	Appropriation Transfers Out
1990	$ 3,000,000	$ 3,197,417
1991	4,500,000	4,789,182
1992	3,000,000	2,048,829
1993	2,762,252	2,616,635
1994	4,000,000	1,115,141
1995	5,500,000	4,553,967
1996	2,897,880	891,795
1997	4,000,000	289,201
1998	4,250,000	2,500,000
1999	4,000,000	3,914,027
2000	4,576,194	3,156,175 *
Mean (1990/1999)	$ 3,791,013	$ 2,591,619

*Transfers out through November, 2000

ADOPTED 2001 BUDGET

DEPT: EMPLOYEE FRINGE BENEFITS

UNIT NO. 1950
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Unemployment Compensation	$ 75,808	$ 0	$ 0	$ 0
Health Benefits - Hospital, Professional, Major Medical & Dental	54,308,366	61,023,804	71,714,194	10,690,390
Employee Group Life Insurance	1,153,650	1,680,495	1,938,394	257,899
Annuity - County Mandatory Contribution	700,686	650,000	650,000	0
Retirement System Contribution	2,265,101	229,359	250,094	20,735
Medicare Reimbursement to Retired Employees	2,596,030	2,765,082	2,752,582	-12,500
Benefit Abatement	59,559,850	0	0	0
Health Benefits - Consultant Fees	56,619	180,000	530,000	350,000
Local Transportation (Transit Pass Program)	247,338	252,000	264,000	12,000
Total Expenditures	$ 120,963,448	$ 66,780,740	$ 78,099,264	$ 11,318,524
Abatements	59,559,850	0	0	0
Revenue	1,502,286	4,724,387	4,918,082	193,695
Property Tax Levy	$ 59,901,312	$ 62,056,353	$ 73,181,182	$ 11,124,829

DEPT: EMPLOYEE FRINGE BENEFITS **UNIT NO.** 1950
FUND: General - 0001

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Milwaukee County's fringe benefits package is attractive to potential new recruits, and sufficient to retain existing employees.	1a Milwaukee County's benefits package as compared to those offered by other major public employers.	1a Milwaukee County's benefits package is at a level equal to those offered by other major public employers.
2.	The cost of the fringe benefits package provided by Milwaukee County is reasonable.	2a Milwaukee County benefit plan cost increase in relationship to regional public employer average.	2a Limit benefit plan's annual fiscal increase to regional public employer average.

5403 - Health Benefits - Hospital, Professional, Major Medical and Dental Expense

Increase $10,690,390, from $61,023,804 to $71,714,194.

This appropriation provides for the cost of the following health benefits:

	2000 Budget	2001 Budget	Change
Basic Health Benefits, Including Major Medical	$ 29,189,000	$ 33,268,759	$ 4,079,759
Mental Health/Substance Abuse/EAP Carve-Out	1,060,000	1,060,000	0
Health Maintenance Organizations (HMO)	26,424,370	32,239,390	5,815,020
County Dental Plan	1,642,000	1,641,715	-285
Dental Maintenance Organizations (DMO)	1,207,372	1,398,036	190,664
Administrative Expense	1,380,562	1,986,294	605,732
Employee Health Plan Waiver	120,500	120,000	-500
Contributions * (Active, Retired, COBRA)	0	0	0
Total Health Benefit Cost	$ 61,023,804	$ 71,714,194	$ 10,690,390

* **Contributions (employee, retiree, COBRA, etc.) totaling $4,826,082, which are now reflected as revenue, will partially offset the increase in this object for 2001.**

A five-year comparison of budget and actual experience for health insurance is as follows:

Year	Budget	Actual	Actual % Change
1995	51,317,413	47,311,697	5.3
1996	41,787,208	47,253,946	-0.1
1997	49,588,142	49,916,064	5.6
1998	47,549,358	50,339,991	0.8
1999	51,716,734	54,308,366	7.9

DEPT: EMPLOYEE FRINGE BENEFITS **UNIT NO.** 1950
FUND: General - 0001

Based on actuarial analysis of the County's self-insured plan, 2001 costs for basic hospitalization and surgical/medical benefits are projected to increase 11%, with a corresponding increase of 15% for the major medical benefit. Rates for the Humana HMO, which replaces Compcare, increase 2.9% over the 2000 Compcare rates.

5404 - Employee Group Life Insurance

Increase $257,899, from $1,680,495 to $1,938,394

The group life insurance appropriation is based on the coverage amount, which in turn is based on employees' salaries.

A five-year comparison of budget and actual experience for group life insurance is as follows:

Year	Budget	Actual	Actual % Change
1995	1,478,549	1,358,364	36.2
1996	1,475,934	1,552,132	14.3
1997	1,538,082	1,467,621	-5.4
1998	1,597,324	1,334,750	-9.1
1999	1,634,299	1,153,650	-13.6

5405 - Annuity - County Mandatory Contribution

Increase $0, from $650,000 to $650,000

The budget for the County's mandatory annuity contribution relates to eligible employees who have been members of the pension system prior to January 1, 1971, at the following rates:

8% of earnings for Deputy Sheriff
8% of earnings for Elected Officials
6% of earnings for Other Employees

A five-year comparison of budget-to-actual experience for the annuity contribution is as follows:

Year	Budget	Actual	Actual % Change
1995	1,950,000	1,602,361	-16.6
1996	1,750,000	838,843	-47.6
1997	800,000	778,647	-7.2
1998	781,875	745,087	-4.3
1999	650,000	700,686	-6.0

5409 - Retirement System Contribution

Increase $20,735, from $229,359 to $250,094

The County's Retirement System lump-sum contribution for 2000 was $229,359. The entire amount was budgeted for the OBRA pension contribution. For 2001, the entire requested appropriation, $250,094, is again budgeted for the OBRA contribution. The actuary's valuation of the Pension Fund indicates that no contribution is required for the Employee's Retirement System in 2001.

Although this obligation is incurred in 2001, the contribution will actually be paid in early 2002. The Employee Retirement System administrative costs are budgeted in the Department of Human Resources, offset by revenue from pension fund investments, and not included in this budget.

A five-year comparison of budget-to-actual experience for the retirement system contribution is as follows:

Year	Budget	Actual	Actual % Change
1995	18,813,000	18,813,000	18.6
1996	17,727,697	17,727,697	-5.8
1997	12,331,126	12,331,126	-30.4
1998	10,289,916	10,289,916	-16.6
1999	2,265,102	2,265,101	-78.0

5416 - Medicare Reimbursement to Retired Employees

Decrease $12,500, from $2,765,082 to $2,752,582

This account provides for County payment of the Medicare Part B premium for 4,756 retired employees, including their eligible beneficiaries, over age 65, who retired with 15 or more years of pension-credited service or are on Disability Medicare. The actual cost of the premium will not be finalized by Congress until November. Current projections call for a 2001 rate of $48.23 per month.

A five-year comparison of budget-to-actual experience for Medicare reimbursement to retired employees is as follows:

Year	Budget	Actual	Actual % Change
1995	2,445,144	2,306,429	4.4
1996	2,871,540	2,418,707	4.9
1997	3,061,152	2,499,614	3.3
1998	2,693,275	2,484,181	-0.6
1999	2,551,788	2,596,030	4.5

6148 - Health Benefits - Consultant Fees

Increase $350,000, from $180,000 to $530,000

An appropriation of $180,000 is included to retain outside consultants to assist DHR staff in actuarial analysis, ad hoc reporting, requests for proposal, contract/rate negotiations, and implementation of major revisions to the Benefits Plan. Costs associated with the County's obligation to United Regional Medical Services in the amount of $350,000 for pension related expenses from the closure of John L. Doyne Hospital are also included in this budget for 2001. In previous years, these costs were budgeted in the Department of Administration- County Health Related Programs budget (Org. 7200). In 2000, $600,000 was budgeted in Org. 7200 for this purpose. The 2001 budgeted amount is based on actual experience.

6804 - Local Transportation (Transit Pass Program)

Increase $12,000, from $252,000 to $264,000

An appropriation of $264,000 is included to cover the continuation of the County's corporate transit pass program. The County, as the employer, purchases quarterly passes for $110 each, while the employee reimburses the County $30 per quarter through payroll deduction. Approximately 2,400 bus passes were sold to County employees in 1999. Assuming employee participation in the program remains relatively constant, it is estimated that an appropriation of $264,000, offset by $72,000 in reimbursement revenue, will be needed in 2001.

DEPT: FEDERATED LIBRARY SYSTEM

UNIT NO. 1966
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.03(1) and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Federated Library System	$ 66,604	$ 66,666	$ 66,654

The 2001 budget appropriation of $66,654 is based upon Section 43.15(2)(b) of the Wisconsin Statutes which requires County support for library services at a level not lower than the average for the previous three years. The amount is not designated for any specific purpose or special program. It is to be used by the Federated Library System to offset program costs which are determined to be priorities.

MISSION: The mission of the Milwaukee County Federated Library System (MCFLS) shall be to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of Milwaukee County.

OUTCOMES

	Outcomes	Indicators	Targets
1.	Milwaukee County residents enjoy high level of library services.	1a Number of items accessible. 1b Number of libraries accessible.	1a 4.3 million. 1b 27.
2.	Milwaukee County library users have access to computer technology.	2a Number of PCs installed. 2b Number of staff training sessions. 2c Number of library user training sessions and instructional handouts. 2d Number of sites with converted workstations.	2a 35 new. 2b 8. 2c 8. 2d 12.

ADOPTED 2001 BUDGET

DEPT: MILWAUKEE COUNTY FUND FOR THE ARTS

UNIT NO. 1974
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1999 Actual	2000 Budget	2001 Budget
Milwaukee County Fund for the Arts	$ 522,299	$ 525,000	$ 550,000

On October 2, 1986, the County Board adopted resolutions (File Nos. 84-466 and 86-463) which specified that a non-departmental account be established for cultural programming to be administered by the County Board, with certain guidelines and criteria for awarding County arts funds. In addition, the County Cultural, Artistic and Musical Programming Advisory Council (CAMPAC) was created to advise the County Board, through the Committee on Parks, Recreation and Culture, with regard to the cultural, artistic and musical programming and endowment/grant components of County arts funding.

On November 9, 1989, the County Board adopted a resolution (File No. 88-631(a)(a)) which authorized and directed the Parks Director to have administrative authority and responsibility for all County cultural programs previously administered by the County Board. To effectuate this authority, the Appropriation for County Arts Funding was transferred from the non-departmental account, Milwaukee County Funds for the Arts (Org. Unit 1974), to the Parks Department (Org. Unit 9000) operating budget.

The 1991 adopted budget re-established a non-departmental appropriation for County arts funding (Org. 1974). The administrative authority, appropriation request and responsibility for County cultural programs, however, remained with the Parks Department.

On January 17, 1991, the County Board adopted a resolution (File No. 91-18(a)(a)) which authorized and awarded matching grant funds, rental subsidies, and Artistic Development Program allocations to eligible organizations and individuals. The Board also authorized the Director of Parks, Recreation and Culture to prepare contractual agreements with specific agencies for community cultural events and to enter into an agreement with the Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund. Allocations of the cultural arts funds are recommended by the Milwaukee County Cultural, Artistic and Musical Programming Advisory Council (CAMPAC).

MISSION: The Milwaukee County Fund for the Arts, through the Milwaukee County Cultural Artistic and Musical Programming Advisory Council (CAMPAC), allocates County property tax dollars to support and encourage cultural and artistic activities which have an important impact on the economic well-being and quality of life of the community.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	The community has greater access to a full range of arts and cultural experiences through County funding that enhances management capacity and/or sustains artistic growth of arts organizations and artists.	1a Number of people attending performances and events of Milwaukee County Fund for the Arts funded agencies. 1b Percent of agencies offering education and free programs.	1a Establish baseline. 1b 100%.

I. Cultural, Artistic, and Musical Programming

Under this program, Milwaukee County, through its administrative agent, the Milwaukee Foundation, will enter into contractual relationships with community organizations providing, either at a nominal charge or free to the public, specified cultural, artistic and musical performances, with priority given to those groups using County facilities.

(1) Community Cultural Events Program

Under this program category, Milwaukee County will, on an annual basis, determine the number and type of performances it desires to purchase through the solicitation of a Request for Proposals based on approved eligibility criteria and guidelines.

Community Cultural Events Program		
Agency	1999 Allocations	2000 Allocations
City Ballet	$ 5,000	$ 5,000
Ko-Thi Dance Company	7,000	7,000
Latino Arts, Inc. (Friends of the Hispanic Community)	6,000	6,000
Milwaukee Inner City Arts Council	7,000	7,000
Milwaukee High School Theater Festival	5,000	2,000
Milwaukee Public Theater	5,000	5,000
Community Programming*	40,185	40,000
TOTAL	$ 75,185	$ 72,000

* The 1999 and 2000 allocations were for programming at Washington, Humboldt and other County Parks.

II. Endowments and Grants

Under this program, grants are awarded with the objective of promoting new and existing arts organizations. These grants are designed to help arts groups meet their operational and programming expenses.

(1) Matching Grants Program

This grant program provides a direct subsidy to professional performing arts organizations that meet established criteria.

Matching Grants Program		
Expenditures	1999 Grants	2000 Grants
Artist Series at the Pabst	$ 10,298	$ 10,309
Ballet Wisconsin	7,911	8,056
Bel Canto Chorus	9,330	8,076
City Ballet	8,336	6,372
Civic Music Association	2,697	3,194
Concord Chamber Orchestra	2,072	1,250
Dance-Sing	6,331	5,871
Danceworks	6,926	7,090

Matching Grants Program

Expenditures (Cont'd)	1999 Grants	2000 Grants
First Stage Milwaukee	$ 12,420	$ 13,419
Florentine Opera Company	24,834	28,588
Foothold	0	1,291
Great Lakes Opera	5,574	0
Ko-Thi Dance Company	12,188	10,868
Latino Arts (Friends of Hispanic Community)	8,837	10,102
Milwaukee Ballet	35,173	34,264
Milwaukee Chamber Orchestra	8,091	8,284
Milwaukee Chamber Theatre	14,677	12,420
Milwaukee Children's Theatre	5,740	4,705
Milwaukee Dance Theater	6,039	5,680
Milwaukee Inner City Arts Council	4,300	4,377
Milwaukee Public Theatre	8,240	8,093
Milwaukee Repertory Theater	41,567	41,945
Milwaukee Symphony Orchestra	102,867	107,254
Milwaukee Youth Symphony	11,088	10,533
Music in the Park	0	3,000
Next Act Theater	9,615	11,020
Present Music	8,130	7,942
Renaissance Theatreworks	4,000	5,000
Skylight Opera Theater	18,017	18,736
Theater X	8,194	7,271
Walker's Point Theater for the Arts	2,701	4,051
Wild Space Dance Company	5,946	6,507
Woodland Pattern	9,231	9,863
TOTAL	$ 421,370	$ 425,431

Note: Matching Grant Program includes State regranting funds of $16,555 for 1999 and $17,431 for 2000.

(2) Artistic Development Program

Under this program, project grants and technical assistance are provided to individual artists and arts organizations which are not served by a major fund drive or a community organization which sponsors arts programs and is currently using criteria established by the Milwaukee Arts Foundation.

Expenditures	1999 Actual	2000 Allocated
Individual Artists	$10,000	$10,000

III. Administrative Services

The County Board of Supervisors has entered into an agreement with the Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund under guidelines approved by the County Board of Supervisors.

Expenditures	1999 Actual	2000 Allocated
Milwaukee Foundation	$35,000	$35,000
Total Arts Funding*	$541,555	$542,431

* Includes State regranting funds of $16,555 for 1999 and $17,431 for 2000.

- The 2001 budget of $550,000 represents an increase of $25,000 over 2000. The additional funds will be applied to existing programs, primarily the Matching Grants and Community Cultural Events programs to enhance operating support.

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA

UNIT NO. 1985
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	2000 Budget	2001 Budget	2000/2001 Change
Expenditures	$ -11,252,901	$ -9,883,230	$ 1,369,671
Revenues	6,803,531	7,680,197	876,666
Property Tax Levy	$ -18,056,432	$ -17,563,427	$ 493,005

Proprietary Fund departments include Enterprise Fund departments (e.g., Mental Health Complex) and Internal Service Fund departments (e.g., DOA - Information Management Services). Budgeting for Proprietary Fund departments in accordance with Generally Accepted Accounting Principles (GAAP) requires that Proprietary Funds expense the cost of fixed assets over the life of the asset through depreciation. Prior to 1997, fixed assets were defined as buildings and equipment with a cost in excess of $500. In 1997, the definitions regarding fixed assets changed. The per unit cost for non-computer equipment must exceed $2,500 per unit and have a useful life greater than one year. Computer related equipment must exceed $500 to be considered a fixed asset.

Appropriations for Depreciation are included in Proprietary Fund departmental budgets while appropriations for Capital Outlay - Fixed Assets, the original cost of the fixed asset, are excluded from those budgets. To ensure proper budgeting in accordance with GAAP, yet also ensure that these departments retain control over the purchase of fixed assets, Proprietary Fund departments will reflect an appropriation for Capital Outlay - Fixed Assets but will also reflect an offsetting credit appropriation.

However, the cost of Capital Outlay for Fixed Assets for Proprietary Fund Departments should be included in the property tax levy. In order to achieve this, all capital outlay costs for Proprietary Fund Departments are included in this non-departmental budget. The costs for depreciation should not be included in the tax levy and, therefore, an offsetting contra for all Proprietary Fund Departments' depreciation costs is included in this non-departmental. This budgetary procedure has no County-wide tax levy impact.

The following table depicts the capital outlay by department for 2001 compared to 2000, the amount of depreciation in 2001 compared to 2000 and, finally, the combination of these two entries which determines the tax levy amount for this non-departmental budget.

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA

UNIT NO. 1985
FUND: General - 0001

Org.	Department Name	2000 Capital Outlay	2001 Capital Outlay	2000/2001 Change
1150	DOA-Risk Management	$ 5,400	$ 0	$ -5,400
1160	DOA-IMSD	472,970	334,000	-138,970
5040	DPW-Airport	872,300	1,853,000	980,700
5070	DPW-Transportation Services	26,000	56,800	30,800
5080	DPW-Arch. Eng. Environ. Services	43,350	45,700	2,350
5300	DPW-Fleet Maintenance	0	10,000	10,000
5600	DPW-Transit/Paratransit	536,500	582,000	45,500
5700	DPW-Admin/Facilities Management*	111,198	0	-111,198
5700	DPW-Facilities Management*	0	134,833	134,833
6300	DHS-Mental Health Division	206,502	103,887	-102,615
TOTAL		$ 2,274,220	$ 3,120,220	$ 846,000

Org.	Department Name	2000 Depreciation Contra	2001 Depreciation Contra	2000/2001 Change
1150	DOA-Risk Management	$ -8,229	$ -20,158	$ -11,929
1160	DOA-IMSD	-3,130,453	-3,386,849	-256,396
5040	DPW-Airport	-6,385,749	-6,407,627	-21,878
5070	DPW-Transportation Services	-21,816	-21,816	0
5080	DPW- Arch. Eng. Environ.Services	-58,119	-56,171	1,948
5300	DPW-Fleet Maintenance	-2,596,932	-3,101,046	-504,114
5600	DPW-Transit/Paratransit	-1,686,000	-1,704,000	-18,000
5700	DPW-Admin/Facilities Management*	-3,052,732	0	3,052,732
5700	DPW-Facilities Management*	0	-2,829,215	-2,829,215
6300	DHS-Mental Health Division	-1,935,508	-1,664,631	270,877
TOTAL		$ -18,875,538	$ -19,191,513	$ -315,975

* In 2001, DPW-Administration separates from DPW-Facilities Management and becomes an independent Division under the General Fund. Therefore, the capital outlay items and depreciation related to the new DPW-Administration org. are not included in this non-departmental budget in 2001.

ADOPTED 2001 BUDGET

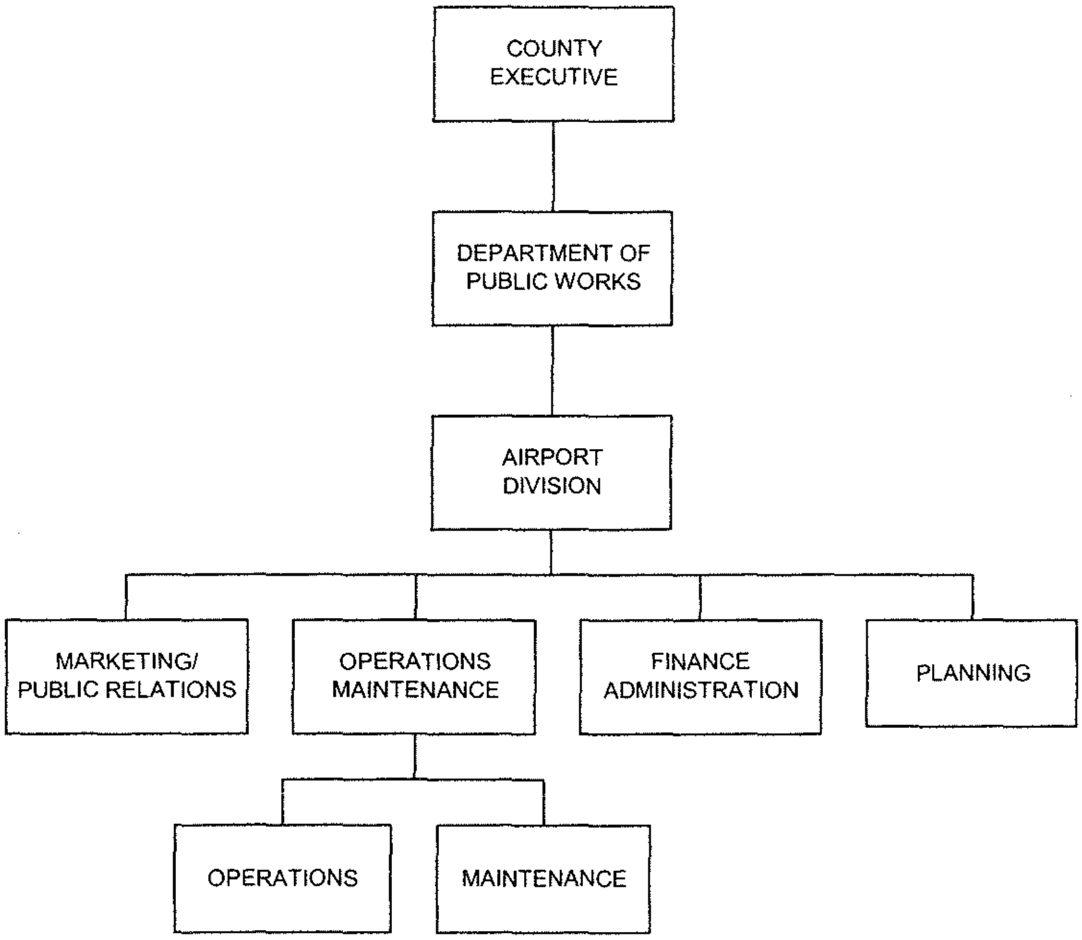
DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985

FUND: General - 0001

Fund Type:	Org.	Capital Outlay	Depreciation Contra	Net Total Contra
Internal Serv.	1150-DOA-Risk Management	$ 0	$ -20,158	$ -20,158
Internal Serv.	1160-DOA-IMSD	334,000	-3,386,849	-3,052,849
Enterprise	5040-DPW-Airport	1,853,000	-6,407,627	-4,554,627
Internal Serv.	5070-DPW-Transportation Services	56,800	-21,816	34,984
Internal Serv.	5080-DPW-Arch. Eng. Environ. Svs.	45,700	-56,171	-10,471
Internal Serv.	5300-DPW-Fleet Maintenance	10,000	-3,101,046	-3,091,046
Enterprise	5600-DPW-Transit/Paratransit	582,000	-1,704,000	-1,122,000
Internal Serv.	5700-DPW-Facilities Mgmt.	134,833	-2,829,215	-2,694,382
Enterprise	6300-DHS-Mental Health Division	103,887	-1,664,631	-1,560,744
SUBTOTAL		$ 3,120,220	$ -19,191,513	$ -16,071,293
Allowance for Depreciation of Capital Items				1,135,988
Airport Capital Reserve Year-End Closing Entry*				-2,628,122
TOTAL TAX LEVY IMPACT				$ -17,563,427

* To accurately budget the effect of the Agreement between General Mitchell International Airport (GMIA) and the carriers serving GMIA, this non-departmental budget reflects the fact that the Airport Capital Reserve will be charged and the General Fund balance will be credited for $2,628,122 as a year-end closing entry, for the year 2001. This entry includes $4,562,035 for non-terminal depreciation and $490,040 as a repayment to the Capital Improvement Reserve. These two entries are offset by contributions from reserves of $1,853,000 for capitalized operating items and $5,827,197 for principal on non-terminal GMIA and Lawrence J. Timmerman Airport debt, resulting in the net credit of $2,628,122.

DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
AIRPORT DIVISION
MARKETING/ PUBLIC RELATIONS
OPERATIONS MAINTENANCE
FINANCE ADMINISTRATION
PLANNING
OPERATIONS
MAINTENANCE

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION

UNIT NO. 5040
FUND: Enterprise - 0076

OPERATING AUTHORITY & PURPOSE

Milwaukee County operates and maintains General Mitchell International and Lawrence J. Timmerman Field Airports by authority granted under Chapters 59 and 114 of the Wisconsin Statutes. General Mitchell International Airport provides commercial, military and general aviation services. Timmerman Airport is primarily for general aviation. Under the terms of the negotiated agreement between Milwaukee County and the signatory airlines, all operating expenses and debt service costs are recovered through rates and charges assessed to users (terminal and land rentals, concession fees and landing fees).

MISSION

The Airport Division's mission is to plan, provide, operate, maintain and enhance efficient, cost-effective air transportation facilities that meet the present and future socio-economic needs of the region, airlines and tenants, while maintaining sensitivity to the residents in the environs of the airports.

OUTCOMES

1. Air carriers serving GMIA are assessed fair and reasonable costs.
2. Operating environment meets or exceeds the needs of air carriers and the traveling public.
3. Quality service is provided to all users and customers at a reasonable price.
4. Increased use of General Mitchell International Airport by all customers.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 9,228,303	$ 8,112,957	$ 8,556,103	$ 443,146
Services	7,651,480	8,405,855	8,810,990	405,135
Commodities	1,270,546	1,304,860	1,573,775	268,915
Other Charges	7,770,366	7,223,064	7,242,942	19,878
Capital Outlay	667,016	276,000	1,057,000	781,000
County Service Charges	6,382,398	6,820,851	7,017,251	196,400
Abatements	0	-368,897	-499,354	-130,457
Total Expenditures	$ 32,970,109	$ 31,774,690	$ 33,758,707	$ 1,984,017
State & Federal Revenue	138,251	0	0	0
Other Direct Revenue	36,351,719	34,414,370	36,324,099	1,909,729
Total Direct Revenue	$ 36,489,970	$ 34,414,370	$ 36,324,099	$ 1,909,729
Indirect Revenue	288,252	260,042	272,490	12,448
Total Revenue	$ 36,778,222	$ 34,674,412	$ 36,596,589	$ 1,922,177
Direct Property Tax Levy	$ -3,808,113	$ -2,899,722	$ -2,837,882	$ 61,840

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION **UNIT NO.** 5040

FUND: Enterprise - 0076

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 1,694,532	$ 1,784,366	$ 1,831,880	$ 47,514
Central Service Allocation	206,460	226,233	265,517	39,284
Courthouse Space Rental	0	0	0	0
Document Services	13,896	22,168	18,447	-3,721
Tech Support & Infrastructure	29,244	105,112	55,001	-50,111
Distribution Services	0	2,237	6,124	3,887
Telecommunications	7,027	5,947	6,788	841
Records Center	0	0	0	0
Radio	8,220	7,200	7,200	0
DPW Administrative Services	0	0	93,126	93,126
PC Charges	0	0	0	0
Applications Charges	0	0	47,151	47,151
Total Charges	$ 1,959,379	$ 2,153,263	$ 2,331,234	$ 177,971
Property Tax Levy	-3,808,113	-2,899,722	-2,837,882	61,840
Final Close Entry	1,149,527	0	0	0
Total Property Tax Levy	$ -699,207	$ -746,459	$ -506,648	$ 239,811

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
General Mitchell	Expenditure	$ 32,898,759	$ 31,854,419	$ 33,778,516	$ 1,924,097
International	Abatement	0	368,897	499,354	130,457
	Revenue	36,520,390	34,407,243	36,338,389	1,931,146
	Tax Levy	$ -3,621,631	$ -2,921,721	$ -3,059,227	$ -137,506
Timmerman Field	Expenditure	$ 71,350	$ 289,168	$ 479,545	$ 190,377
	Revenue	257,832	267,169	258,200	-8,969
	Tax Levy	$ -186,482	$ 21,999	$ 221,345	$ 199,346

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION **UNIT NO.** 5040

FUND: Enterprise - 0076

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	204.8	208.9	218.1	9.2
Overtime Hours	29,085	N/A	N/A	N/A
Overtime Dollars	$587,138	$364,476	$331,992	$-32,484

* For 1999, the Position Equivalent is the budgeted amount.

Department of Public Works-Airport Division Personal Services include a net salary budget that is 100% of gross wages. For 2000, the Department of Public Works-Airport Division had a net salary budget that was 100% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Administrative Assistant 1 (General)	Create	1/100%	Administration	$ 29,660
Retail Specialist (Airport)	Create	1/100%	Administration	46,534
Electrical Mechanic	Create	1/100%	Maintenance	51,830
Airport Maintenance Worker Asst (Hourly)	Create	7/50%	Operations	67,270
Network Technical Specialist (Airport)	Create	1/100%	Operations	40,322
			TOTAL	$235,616

DEPARTMENT DESCRIPTION

The Airport Division has essentially one program: Air Transportation. This program includes all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are further divided into the following areas of responsibility:

Administration is responsible for marketing and public relations, accounting, payroll, budget, procurement, airside and landside business operations, including noise monitoring and abatement activities, parking operations and environmental/safety issues.

Maintenance is responsible for keeping the physical plants of the Airports in good condition, including custodial care of the entire GMIA terminal, running the heating/cooling systems and maintaining the electrical power supply to the terminal and airfields. Snow plowing and grass cutting are also handled by the maintenance staff.

Operations is responsible for safety and security functions within the airfield perimeters, working closely with other agencies and taking actions necessary to keep the Airports in compliance with FAA standards and regulations. In addition, this area oversees all GMIA ground transportation activities to include taxi, shuttle, limousine and bus operators. Operations also includes the GMIA fire department, which provides emergency response to aircraft incidents and medical emergencies involving the public, tenants and Airport staff.

The customers of the Airports include the traveling public, the airlines acting as tenants of GMIA, concessionaires doing business at the facilities, citizens and future generations, as well as businesses of Southeastern Wisconsin. The outcomes listed below are the result of a team consisting of airline representation, management and staff.

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION **UNIT NO.** 5040
FUND: Enterprise - 0076

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Air carriers serving GMIA are assessed fair and reasonable costs.	1a Landing fees. 1b Terminal rental rates.	1a Limit landing fee increase to the general rate of inflation. 1b Retain terminal rental rates competitive with other airports.
2.	Operating environment meets or exceeds the needs of air carriers and the traveling public.	2a Negative comments on station manager surveys. 2b Statistic on percentage of time the airfield is open to air traffic.	2a Reduce negative comments by 25% in 2001 versus 2000 based upon a simple survey to be developed in 2000 by the Operations Department. 2b Reduce airfield closures to 1% of the year.
3.	Quality service is provided to all users and customers at a reasonable price.	3a Total operating costs. 3b Airline cost per enplaned passenger. 3c Total operating cost per enplaned passenger.	3a Restrict overall increases to the level of inflation. 3b Maintain a flat cost per enplaned passenger. 3c Restrict increase to the level of inflation.
4.	Increased use of General Mitchell International Airport by all customers.	4a Total passengers served. 4b Landed weight. 4c Non-airline revenues.	4a Increase by 2% over prior year. 4b Increase by 1% over prior year. 4c Increase by 3% over prior year.

BUDGET HIGHLIGHTS

- Personal Services increases $443,146, which includes step increases and the following positions created at a cost of $235,616.

<u>$29,660</u> <u>Create 1 Administrative Assistant 1 (General)</u>

One position of Administrative Assistant 1 (General) is created to assist in the expanded procurement activities of the Airport. Compliance with new internal purchasing procedures, to enhance internal control and the demands of the Advantage system, have led to significant backlogs in procurement. Possible "out of stock" situations can lead to paying higher than planned commodity costs, detrimental to efficient operations. This position will also permit cross training and vacation relief for this critical function.

<u>$46,534</u> <u>Create 1 Retail Specialist (Airport)</u>

One position of Retail Specialist (Airport) is created to pro-actively monitor and assist the retail and concession activities in the terminal. Current plans call for major growth and renovation of the concession effort. This position will be vital to the solicitation of proposals and initial orientation and establishment of new business in the terminal.

<u>$51,830</u> <u>Create 1 Electrical Mechanic</u>

One position of Electrical Mechanic is created as an addition to the existing complement of six. This position will greatly reduce the amount of overtime (approximately 1,500 hours during 1999) incurred by the existing electricians in response to a growing workload. Current projects such as the parking structure and Simplex fire alarm system rehabilitation are examples of the ongoing growth in demands on staff in this area.

<u>$67,270</u> <u>Create 7 Airport Maintenance Worker Assistant (Hourly)</u>

Seven positions of Airport Maintenance Worker Assistant (Hourly) are created to handle the need to control construction site access and monitor haul route safety for the construction season. Outside agencies have been used for this function in the past and labor shortages have led to staffing problems. The number of positions to be filled will be determined at the beginning of the construction season and be dependent on the size and number of relevant projects planned for the period; therefore, each position is funded for one-half year.

<u>$40,322 Create 1 Network Technical Specialist Airport</u>

One position of Network Technical Specialist (Airport) is created to address the growing needs of the unique Airport computer systems and applications. This position will be assigned to the Operations Section and be available to administer the Airport's web page and links, the computerized security system, noise abatement equipment and Flight Information Display Systems.

The cost of the above positions ($235,616) will be offset by airline revenue; there is no tax levy increase attributed to these positions.

- Contract Services increases $405,135, from $8,405,855 to $8,810,990, due primarily to the expansion of activities for administration of the parking structure and outlot revenue system. This includes operating remote and temporary lots during construction of the new parking structure and general cost increases.

- Commodities increases $268,915, from $1,304,860 to $1,573,775, primarily due to price increases for electrical, plumbing and expendable construction materials. Funds are budgeted for the "normal" amount of winter airfield operations.

- The primary component of "Other Charges" is depreciation expense which remains relatively stable in 2001. There is no depreciation projected in 2001 for any part of the new parking structure.

- Capital Outlay increases $1,761,700, from $1,148,300 to $2,910,000. This category typically includes larger projects which are expensed or, in the case of 2001, a project which is funded by Passenger Facility Charge revenue. Major capital and expense projects for the year 2001 include:

  $137,000 for upgrading the baggage carousels by installing variable frequency drives, programmable logic controllers and graphic interface panels.

  $70,000 to repair the concrete floor that has cracked and lifted on the lower level of D Concourse.

  $30,000 to install a monitoring system on the fire suppression system, located near the Cessna maintenance building, including connection to the fire system in Airport Operations.

  $75,000 to paint the metal facade on the upper portion of the Baggage Claim Building, the upper portion of the Main Mall Building, the E Concourse connector, the D Concourse connector and the west wall of the Ticketing Roadway.

  $100,000 for membrane and surface repair in the existing parking structure. This is an essential preventive maintenance function.

  $50,000 to replace items in the parking structure as needed after an annual cleaning.

  $95,000 to cover the electrical panels and build a partition between the panels and the public access in the existing parking structure.

  $350,000 to construct a pole barn for maintenance equipment currently stored outside or in various spare areas of the Airport. The barn will be funded by Passenger Facility Charge revenue and not included in charges to the airlines.

  $150,000 to replace deteriorated and spoiling pavement at LJT Airport FBO ramp and taxi lanes, between hangers. This item will be funded by Passenger Facility Charge Revenue.

  $100,000 to eliminate two 4,160 volt feeds from the Baggage Claim Building to the Parking Structure.

  $240,000 to remodel D-Concourse restrooms.

  $187,000 to replace the roof at the E-Concourse rotunda.

  $100,000 to replace six key HVAC controllers and approximately 17 supporting field interface controllers, which support the main environmental control systems in the Main Terminal and Baggage Claim areas at the Airport.

  $150,000 to replace 14 overhead doors at Fleet Maintenance-Airport.

$100,000 to replace or relocate light fixtures at Fleet Maintenance-Airport.

$100,000 to repair or replace the heat coils and concrete in the Fleet Maintenance-Airport building floor.

$600,000 to upgrade the Simplex Fire Alarm System.

Capital items of both new and replacement equipment total $276,000 for equipment and furnishings to outfit the old post office area ($50,000); wiring and patch panels for the post office area, a computer workstation and copier ($15,000); replacement of six personal computers and two printers ($13,000); replacement of carpet extractors, refrigerant control system and two air compressors ($70,000); maintenance items ($99,000) and fire fighting equipment ($29,000).

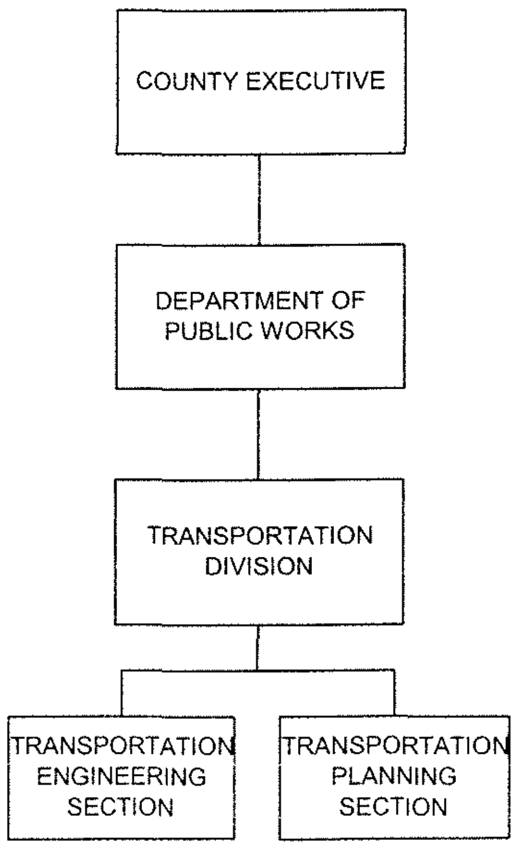
- Passenger Facility Charge (PFC) Revenue is budgeted at $1,486,000 to absorb the annual interest and principal payment on PFC backed bonds. The principal amount of $475,815 is included as a budgeted item in Other Charges. In prior years, this payment has been treated as a year-end transfer. Funds are budgeted here to offset the cost of the LJT concrete replacement ($150,000) and the pole barn ($350,000).

- The Airport budget arrives at a total tax levy surplus of $506,648 in conformance with the terms of the 25-year agreement with the airlines with regard to operations.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Passengers:				
Enplaned	2,900,000	2,906,189	2,900,000	2,958,000
Deplaned	2,900,000	2,919,481	2,900,000	2,958,000
Total	5,800,000	5,825,670	5,800,000	5,916,000
Revenue Landing Weight (1,000 lbs)	5,206,000	5,817,274	5,560,000	5,933,000
Air Freight (1,000 lbs)	200,000	218,102	212,000	220,000
Aircraft Operations (Takeoffs and Landings)				
Commercial	150,000	171,091	165,000	172,000
Military	5,500	5,183	5,100	5,100
General	50,000	45,592	50,000	48,000
Timmerman	90,000	79,815	85,000	80,000
Total	295,500	301,681	305,100	305,100

DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
TRANSPORTATION DIVISION
TRANSPORTATION ENGINEERING SECTION
TRANSPORTATION PLANNING SECTION

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION DIVISION **UNIT NO.** 5070
FUND: Internal Service - 0028

OPERATING AUTHORITY & PURPOSE

Early in 2000, the Transportation Division was reorganized into two service areas: the Transportation Engineering Section and the Transportation Planning Section.

The Transportation Engineering Section implements projects defined under County policy in accordance with the guidelines provided by grantor agencies and/or as prescribed by law. The projects are funded through State and/or Federal grants, with local funds provided by the County, cities or villages and private developers.

The Transportation Planning Section represents Milwaukee County interests in pertinent safety and multimodal transportation planning, prepares related transportation plans, and aggressively seeks out, applies for and professionally manages State and Federal grant funds which reduce tax levy support for County transportation projects while maintaining and applying its technical capacity for competent project management. The Transportation Planning Section provides technical and professional expertise for multimodal and transit planning and coordination, grant preparation and development, as well as transit system development and oversight.

MISSION

The mission of the Transportation Division is to cost-effectively plan, design and implement projects necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, traffic control facilities and transit systems.

OUTCOMES

1. Multimodal transportation alternatives are provided for the public.
2. Federal and State transit funding is maximized to enhance service and reduce reliance on property tax.
3. Capital Project change orders are reduced.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 1,038,261	$ 1,104,722	$ 1,636,055	$ 531,333
Services	22,678	64,150	63,000	-1,150
Commodities	29,332	36,400	37,300	900
Other Charges	18,075	26,816	26,816	0
Capital Outlay	-4,974	90,000	125,000	35,000
County Service Charges	632,090	353,923	704,569	350,646
Abatements	-427,258	-268,393	-560,925	-292,532
Total Expenditures	$ 1,308,204	$ 1,407,618	$ 2,031,815	$ 624,197
State & Federal Revenue	87,407	81,600	138,840	57,240
Other Direct Revenue	1,486	13,500	13,500	0
Total Direct Revenue	$ 88,893	$ 95,100	$ 152,340	$ 57,240
Indirect Revenue	1,815,567	1,948,824	2,787,649	838,825
Direct Property Tax Levy	$ -596,256	$ -636,306	$ -908,174	$ -271,868

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION DIVISION **UNIT NO.** 5070

FUND: Internal Service - 0028

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 226,484	$ 245,674	$ 359,208	$ 113,534
Central Service Allocation	40,428	40,866	18,666	-22,200
Courthouse Space Rental	80,149	84,023	179,793	95,770
Document Services	320	1,118	424	-694
Tech Support & Infrastructure	2,339	5,297	1,425	-3,872
Distribution Services	N/A	879	1,344	465
Telecommunications	4,310	5,185	4,163	-1,022
Records Center	1,315	1,825	2,121	296
Radio	0	0	0	0
Personal Computer Charges	0	0	0	0
Applications Charges	0	0	1,521	1,521
Total Charges	$ 355,345	$ 384,867	$ 568,665	$ 183,798
Property Tax Levy	-596,256	-636,306	-908,174	-271,868
Total Property Tax Levy	$ -240,911	$ -251,439	$ -339,509	$ -88,070

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	17.4	17.1	26.5	9.4
Overtime Hours	320	N/A	N/A	N/A
Overtime Dollars	$11,148	$9,144	$43,575	$34,431

* For 1999, the Position Equivalent is the budgeted amount.

Department of Public Works-Transportation Division Personal Services include a net salary budget that is 100% of gross wages. For 1999, the Department of Public Works-Transportation Services Division had a net salary budget that was 96.42% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Managing Engineer (Construction)	Create	1/100%	N/A	$ 67,898
Construction Coordinator	Create	3/100%	N/A	$ 154,794
Engineering Intern Student	Create	3/50%	N/A	$ 33,468
Accountant 4	Transfer	2/100%	DPW-5700 Reorg	$ 101,508
			TOTAL	$ 357,668

DEPARTMENT DESCRIPTION

Prior to 1999, the Transportation Division was included as part of Professional Services Division of the Department of Public Works. In 1999, the Division became an independent departmental organizational unit. During 2000, the Transportation Division was reorganized into the Transportation Planning Section and Transportation Engineering Section.

Transportation Planning Section

The Transportation Planning Section provides multimodal transportation planning, development, grant administration and project management and performs the required duties as owner's representative in the County's Mass Transit development and coordination. The duties include providing transit management oversight as required by the Federal and State governments, providing transit grant application and administration, as well as transit planning and transit facility development.

Transportation Engineering Section is divided into the following functional areas:

Highway Engineering provides planning, design, implementation and construction management activities for Highway Capital Improvement projects, County Highway Action Program projects and coordination of the Local Road Improvement Program projects as required by State law and County policy.

Bridge Engineering provides the planning, design and implementation of new bridges for the rehabilitation of existing County-owned bridges. This group, as mandated by State law, conducts biannual bridge inspections of all County-owned bridges, and administers the Local Bridge Program for all municipalities' local bridges in Milwaukee County.

Traffic Engineering provides the planning, design and implementation of projects needed to maintain and improve the safety, operational efficiency and functional integrity of the County's Highway network, including projects in the Congestion Mitigation and Air Quality Program and Hazard Elimination Program.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Multimodal transportation alternatives are provided for the public.	1a Traffic congestion. 1b Air quality. 1c Delay time. 1d Mass transit usage.	1a 1% reduction in congestion. 1b 1% reduction in pollution. 1c 2% reduction in delay. 1d 2% increase in ridership.
2.	Federal and State transit funding is maximized to enhance service and reduce reliance on property tax.	2a State and Federal grant dollars received.	2a Discretionary grant dollars equal to at least 25% of formula dollars.
3.	Capital Project change orders are reduced.	3a Percentage change of base cost.	3a Less than 5% change of base projects' cost.

BUDGET HIGHLIGHTS

- Personal Services increases $531,333, which includes step increases and the following position actions at a cost of $357,668:

$ 67,898	Create 1 Managing Engineer (Construction)
154,794	Create 3 Construction Coordinator
$222,692	

One position of Managing Engineer (Construction) and three positions of Construction Coordinator are created to establish a Construction Management Group within the Transportation Engineering Section to provide construction management "in house", to ensure quality and economical delivery of transportation related public works construction. The Managing Engineer will provide leadership, supervision and construction contract administration. The Construction Coordinators will provide day-to-day inspection of contractor performance. These personnel costs will be offset with 70% reimbursement from State, Federal and/or local reimbursements and 30% from County capital program funding.

$101,508 Transfer 2 Accountant 4

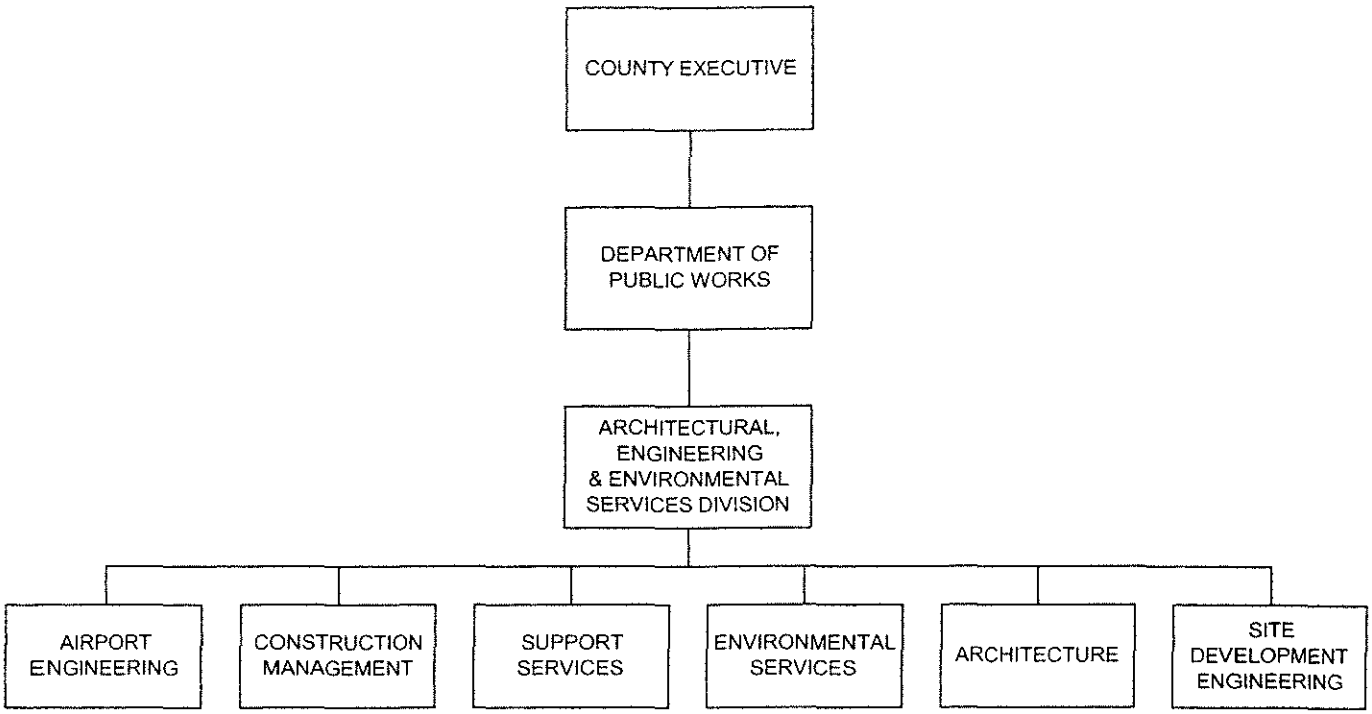
Two positions of Accountant 4 are transferred to the DPW-Transportation Division, due to the reorganization of the DPW-Facilities and Administration Division. One Accountant is assigned to Transportation Engineering and one to Transportation Planning.

$ 33,468 Create 3 Engineering Intern Student

Three positions of Engineering Intern Student are created at 1,044 hours each to assist engineering staff and provide employment opportunities for engineering students.

- Major Maintenance projects include $125,000 for freeway detours, offset 100% by $125,000 in State Grants and Reimbursement revenue.
- In 2001, Professional Services indirect revenue is budgeted at $2,787,649, reflecting a 111.5% recovery ratio of eligible costs, based on prior years experience. In 2000, Professional Services revenue was budgeted at $1,948,824, reflecting a 115% recovery ratio.

DEPARTMENT OF PUBLIC WORKS -
ARCHITECTURAL, ENGINEERING & ENVIRONMENTAL SERVICES DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
ARCHITECTURAL, ENGINEERING & ENVIRONMENTAL SERVICES DIVISION
AIRPORT ENGINEERING
CONSTRUCTION MANAGEMENT
SUPPORT SERVICES
ENVIRONMENTAL SERVICES
ARCHITECTURE
SITE DEVELOPMENT ENGINEERING

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - ARCHITECTURAL, ENGINEERING AND ENVIRONMENTAL SERVICES

UNIT NO. 5080

FUND: Internal Service - 0028

OPERATING AUTHORITY & PURPOSE

The Architectural, Engineering and Environmental Services Division provides a core competency of professional and technical services for Milwaukee County. The Division is comprised of six sections: Architectural, Airport Engineering, Construction Management, Site Development Engineering, Environmental Services and Support Services. Through the Division employees' efforts and extended staff provided by consultants, these sections research, design, administer and implement a diverse combination of programs and projects.

MISSION

The mission of the Architectural, Engineering and Environmental Services Division is to provide essential services to plan, design, construct, manage, operate and preserve Milwaukee County's natural resources and public facilities in a cost-effective manner, while maintaining and enhancing the economic, social and cultural vitality of all citizens of the County in accordance with the policies of Milwaukee County government.

OUTCOMES

1. Environmental: Reduce hazardous waste on County property.
2. Construction: Designed facilities built in compliance with construction contract documents.
3. Architectural: Projects awarded within budget.
4. Site Engineering: Departments are able to meet their schedule for providing services to County citizens/users.
5. Support Services: Cost-effective planning, estimating and design.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 3,188,140	$ 3,186,631	$ 3,551,438	$ 364,807
Services	174,811	334,550	620,100	285,550
Commodities	86,708	100,300	115,170	14,870
Other Charges	86,146	432,119	339,171	-92,948
Capital Outlay	288,784	305,000	345,000	40,000
County Service Charges	2,002,917	1,697,497	2,194,096	496,599
Abatements	-1,393,067	-1,306,928	-1,783,447	-476,519
Total Expenditures	$ 4,434,439	$ 4,749,169	$ 5,381,528	$ 632,359
State & Federal Revenue	7,619	160,000	75,000	-85,000
Other Direct Revenue	56,600	63,170	13,170	-50,000
Total Direct Revenue	$ 64,219	$ 223,170	$ 88,170	$ -135,000
Indirect Revenue	$ 4,717,717	$ 4,656,412	$ 5,889,899	$ 1,233,487
Direct Property Tax Levy	$ -347,497	$ -130,413	$ -596,541	$ -466,128

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - ARCHITECTURAL, ENGINEERING AND ENVIRONMENTAL SERVICES

UNIT NO. 5080

FUND: Internal Service - 0026

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 705,853	$ 701,286	$ 771,000	$ 69,714
Central Service Allocation	143,328	122,598	321,946	199,348
Courthouse Space Rental	143,841	150,789	396,207	245,418
Document Services	15,031	26,725	19,956	-6,769
Tech Support & Infrastructure	76,713	116,379	42,761	-73,618
Distribution Services	0	2,250	3,391	1,141
Telecommunications	20,362	25,061	19,669	-5,392
Records Center	8,789	8,720	14,172	5,452
Radio	0	0	0	0
Personal Computer Charges	0	0	41,000	41,000
Applications Charges	0	0	4,993	4,993
Total Charges	$ 1,113,917	$ 1,153,808	$ 1,635,095	$ 481,287
Property Tax Levy	-347,497	-130,413	-596,541	-466,128
Total Property Tax Levy	$ 766,420	$ 1,023,395	$ 1,038,554	$ 15,159

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Architectural and Engineering	Expenditure	$ 4,626,220	$ 4,369,444	$ 5,502,738	$ 1,133,294
	Abatement	926,427	672,987	1,068,177	395,190
	Revenue	4,679,238	4,175,163	5,154,738	979,575
	Tax Levy	$ -979,445	$ -478,706	$ -720,177	$ -241,471
Environmental and Energy	Expenditure	$ 1,201,286	$ 1,686,653	$ 1,662,237	$ -24,416
	Abatement	466,640	633,941	715,270	81,329
	Revenue	102,698	704,419	823,331	118,912
	Tax Levy	$ 631,948	$ 348,293	$ 123,636	$ -224,657

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	56.7	57.0	63.8	6.8
Overtime Hours	3,521	N/A	N/A	N/A
Overtime Dollars	$112,377	$49,584	$56,520	$6,936

* For 1999, the Position Equivalent is the budgeted amount.

Department of Public Works-Architectural, Engineering and Environmental Services Division Personal Services include a net salary budget that is 100% of gross wages. For 1999, the Department of Public Works-Architectural, Engineering and Environmental Services Division had a net salary budget that was 96% of gross wages.

DEPT: DEPARTMENT OF PUBLIC WORKS - ARCHITECTURAL, ENGINEERING AND ENVIRONMENTAL SERVICES

UNIT NO. 5080
FUND: Internal Service - 0028

PERSONNEL CHANGES (See divisional highlights for details)

Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Geographic Information System Supervisor	Create	1/100%	Arch & Eng	50,646
Engineer	Create	1/100%	Arch & Eng-Airport	40,036
Director of Support Services	Transfer	1/100%	DPW 5700 Reorg	82,382
			TOTAL	$ 173,064

DEPARTMENT DESCRIPTION

The Division is comprised of the following six sections:

1. The ***Architectural Section*** provides technical services in building maintenance, remodeling, additions and new construction for various County departments currently occupying over 650 structures. Specific tasks performed include project program and budget development, cost estimating, formation of the design team, including consultants, design development, development of bid documents, procurement and evaluation of competitive bids, contract award, project management, verification of installation quality and final acceptance of completed construction.

2. The ***Airport Engineering Section*** provides program and cost estimates for capital improvement, major maintenance and passenger facilities charge projects for General Mitchell International and Lawrence J. Timmerman Airports; prepares designs and provides construction management services for all airfield site projects; and coordinates planning and administration of projects with the State and Federal agencies. This section also reviews and coordinates Airport construction projects which are sponsored by the airlines and other Airport tenants.

3. The ***Construction Management Section*** provides construction of facilities and systems in compliance with construction documents on the prescribed schedule and for the contracted amount for a cost-effective fee. This service is provided through the use of a matrix management scheme tailored to suit the specific environment of each project. This plan, devised within the Construction Management Section, provides effective deployment of staff assets, construction team partnering with the owner-client departments and maximum control over the construction process and the attendant contracts.

4. The ***Civil Engineering and Site Development Section*** provides civil engineering and land surveying technical services on public works projects for various County departments. Typical projects include parking lots, roadways, grading, earthwork, water resources and underground utilities. Specific services include project management utilizing the DPW cost and scheduling system, in-house design staff and professional services consultants, design, drawings, technical specifications, bidding documents, administration of the competitive bidding process, engineering feasibility studies, needs assessment and programming for existing and proposed facilities, certified survey maps, site surveys and construction staging.

5. The ***Environmental Services Section*** provides technical and managerial services concerning environmental issues for all County departments. Environmental issues include stormwater management, hazardous substance control (asbestos, lead, PCBs, mercury, etc.), underground storage tanks, landfills, air quality, recycling, solid wastes, water quality, brownfields, pesticides/herbicides and

environmental due diligence for property acquisition/disposal. It also serves as the Land Conservation Department regarding agricultural issues.

6. The ***Support Services Section*** provides County facilities records management, County facilities assessment, administration of the DPW cost and schedule system used for project management and administration of a geographic information system (GIS) which overlays the Milwaukee County Automated Mapping and Land Information System (MCAMLIS). Services include development and maintenance of an inventory of County property assets, including land, utilities, roads, bridges, buildings and facilities; management of asset historical record data; development of Architectural Record Drawings and System/Equipment Inventory of County buildings; condition assessment of facilities and development of a five-year major maintenance and capital improvement plan.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Environmental: Reduce hazardous waste on County property.	1a Percent of renovation plans reviewed by Environmental Section. 1b Frequency of greensweep.	1a Review 70% of capital and major maintenance projects with the objective of reducing hazardous waste in County operations. 1b Greensweep every two years, 90% of citizens directed correctly.
2.	Construction: Designed facilities built in compliance with construction contract documents.	2a Number of construction contract specification violations uncovered during warranty period.	2a Reduce specification violations by 20%.
3.	Architectural: Projects awarded within budget.	3a Number of projects awarded within the originally established budget limits.	3a 80% of projects awarded within the originally established budget limits.
4.	Site Engineering: Departments are able to meet their schedule for providing services to County citizens/users.	4a Number of project construction contracts awarded that meet the owner department schedule. 4b Grade on project evaluation form completed by owner.	4a 80% of project construction contracts awarded meet the owner department schedule. 4b Average grade of "B" or better.
5.	Support Services: Cost-effective planning, estimating and design.	5a Number of requests for information and/or analysis of property data from division staff fulfilled.	5a Fulfill 80% of requests.

BUDGET HIGHLIGHTS

- Personal Services increases $364,807, which includes step increases and the following position actions at a cost of $173,064.

- $ 82,382 Transfer 1 Director of Support Services

  One position of Director of Support Services is transferred to this Division due to the reorganization of DPW-Facilities and Administration, reflecting decentralization of fiscal staff within the department.

$ 50,646	Create 1 Geographic Information System Supervisor
40,036	Create 1 Engineer
$ 90,682	

  One position of Geographic Information System Supervisor is created to allow for expansion of the Geographic Information System (GIS) Section and the management of current staff. One position of Engineer is created to meet the demands related to the many projects at General Mitchell International Airport (i.e., parking garage, runway expansion, various facilities upgrades).

- Major Maintenance-Land Improvements continues at $305,000, primarily to maintain the Franklin and Doyne Landfill sites and for the Underground Storage Tanks Remediation Program.

- Funding for Franklin/ Doyne landfill monitoring decreases $91,000, from $366,000 to $275,000, based on past experience.

- State revenue of $13,170 is included for a State Department of Natural Resources Department of Agriculture, Trade and Consumer Protection-Land Conservation Program grant. The grant is used to offset the cost of salaries in the Environmental Section of this Division.

- Funding is continued at $97,400 for acquisition and maintenance of geographical data provided by Southeastern Wisconsin Regional Planning Commission through Milwaukee County Automated Land Information System. This data provides topographical and cadastral basemaping upon which "layers" showing location of utility lines, sewers and other infrastructure can be created.

- In May 2000, this Division initiated a GIS needs assessment study for various DPW divisions. The scope and purpose was to identify and quantify GIS applications required to access and utilize a centralized GIS property asset information system. It is anticipated that this study will be made part of the Milwaukee County Property Management study that is currently underway. In addition to these two studies, DPW will continue to develop its GIS database. For 2001, $40,000 is included for data acquisition from the cities of West Allis and Milwaukee. This is data that is updated from the original SEWRPC (MCAMLIS) database created several years ago. This data then becomes Milwaukee County's base mapping required for future analysis and planning activities.

- A building inventory and assessment initiative began with a pilot program (Courthouse Complex) in 1996. The program has two parts: part one is the digitization of building plans, part two is the inventory and assessment of the building and its equipment shown on the digitized plan. Deficiencies and remaining life of building systems are logged and costs estimated for budget purposes. Prior year budgets contained funding for many but not all County buildings. For 2001, the project is entering into its fifth year and $300,000 is provided for the remaining Parks structures, House of Correction, Airport and County-owned facilities (i.e., War Memorial). It is anticipated that three more years of funding (@ $300,000 per year) will be needed to complete the initial overview of all County-owned buildings (787 overall).

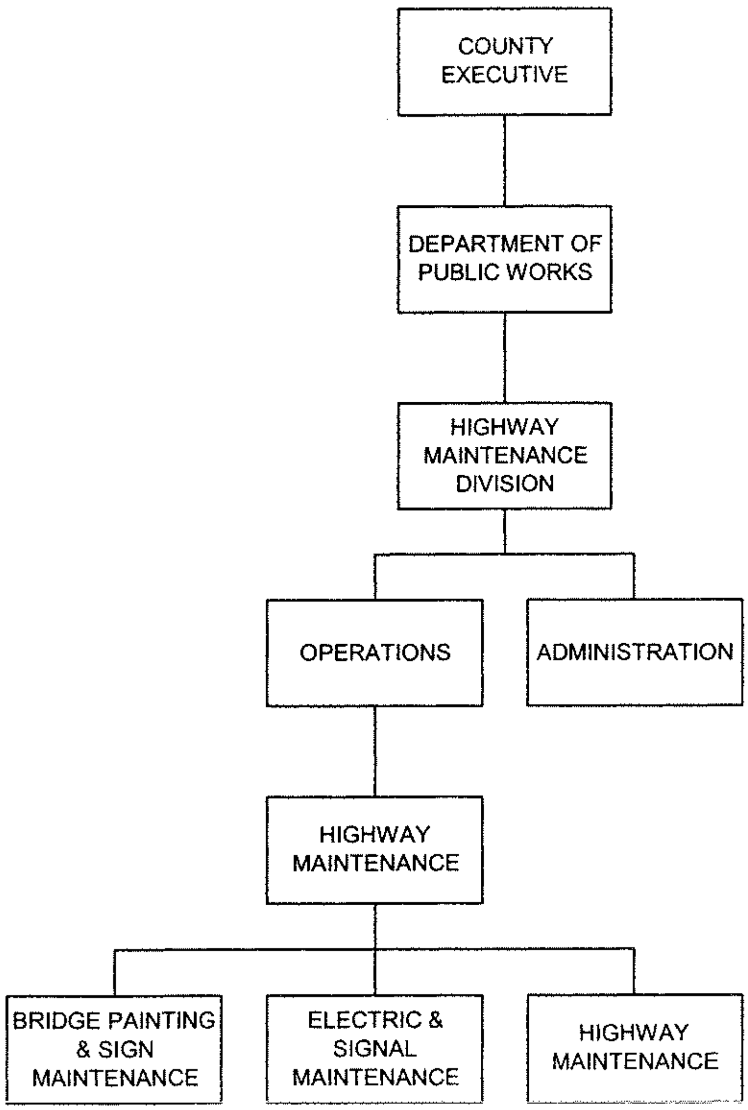
  Once this initial inventory and assessment is completed, it will be necessary to review, update and recommend building assessments and improvements on an ongoing basis, beginning with the 1996 data. The goal is to revisit each building every five years.

- In 2001, Architectural and Engineering Professional Services revenue is budgeted at $5,119,300, reflecting a 98.6% recovery ratio, based on experience. The 2000 budget provided for a 98% recovery ratio.

- In 2001, Other Miscellaneous Revenue of $50,000 is eliminated, reflecting discontinuing the sale of bid plans and drawings. Since November 1991, per a revision to Section 44.05 (Delivery of Bid and Contract Documents) of the Milwaukee County Ordinances, prospective bidders interested in obtaining bid documents must make a non-refundable cash payment to receive them. In the last few years, the Division has experienced a decline in the number of prospective bidders or other interested parties, especially for smaller projects, despite extensive efforts to attract the interest of more potential bidders. In 1999, $29,752 was received, but the impact on the number of bidders was substantial. Based on many comments received from contractors, a return to the refundable plan deposit process would enhance the interest of contractors in bidding on County construction projects. This change would probably have the greatest benefit for smaller contractors on smaller projects. This could also have a positive impact on MBE/WBE participation in the County DPW bid projects.

- The Division's crosscharge for space rental and offsetting abatement increases $245,418, from $150,789 to $396,207, due to the Division's relocation to 27th and Wells Streets.

DEPARTMENT OF PUBLIC WORKS - HIGHWAY MAINTENANCE


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
HIGHWAY MAINTENANCE DIVISION
OPERATIONS
ADMINISTRATION
HIGHWAY MAINTENANCE
BRIDGE PAINTING & SIGN MAINTENANCE
ELECTRIC & SIGNAL MAINTENANCE
HIGHWAY MAINTENANCE

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - HIGHWAY MAINTENANCE **UNIT NO.** 5100
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Public Works-Highway Maintenance Division maintains all County trunk highways, State trunk highways and expressways. It is responsible for maintaining vacant freeway lands and the North Shore right-of-way.

MISSION

The Department of Public Works-Highway Maintenance Division maintains County trunk highways in a manner that will provide citizens of the County with a safe, usable roadway system at a level of service acceptable to a majority of its citizens and at the lowest possible cost.

OUTCOMES

1. Citizens of Milwaukee County have a safe, user friendly and aesthetically pleasing roadway system.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 4,895,335	$ 5,291,676	$ 5,374,716	$ 83,040
Services	306,642	331,372	339,030	7,658
Commodities	591,434	779,300	779,300	0
Other Charges	0	0	0	0
Capital Outlay	230,835	98,000	152,725	54,725
County Service Charges	4,961,476	4,962,935	5,047,862	84,927
Abatements	-1,449,808	-413,765	-572,945	-159,180
Total Expenditures	$ 9,535,914	$ 11,049,518	$ 11,120,688	$ 71,170
State & Federal Revenue	11,239,880	12,070,420	12,239,198	168,778
Other Direct Revenue	68,924	63,700	73,400	9,700
Total Direct Revenue	$ 11,308,804	$ 12,134,120	$ 12,312,598	$ 178,478
Direct Property Tax Levy	$ -1,772,890	$ -1,084,602	$ -1,191,910	$ -107,308

DEPT: DEPARTMENT OF PUBLIC WORKS - HIGHWAY MAINTENANCE **UNIT NO.** 5100
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 1,102,688	$ 1,220,901	$ 1,217,553	$ -3,348
Central Service Allocation	100,476	106,151	147,250	41,099
Courthouse Space Rental	0	0	0	0
Document Services	673	1,166	897	-269
Tech Support & Infrastructure	1,351	32,529	17,145	-15,384
Distribution Services	0	6	2	-4
Telecommunications	6,794	5,166	6,563	1,397
Records Center	0	0	0	0
Radio	74,029	86,951	106,779	19,828
Personal Computer Charges	5,296	5,296	16,000	10,704
Applications Charges	0	0	16,841	16,841
Total Charges	$ 1,291,307	$ 1,458,166	$ 1,529,030	$ 70,864
Property Tax Levy	-1,772,890	-1,084,602	-1,191,910	-107,308
Total Property Tax Levy	$ -481,583	$ 373,564	$ 337,120	$ -36,444

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY

DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
State Highway Maintenance	Expenditure	$ 8,227,090	$ 8,812,066	$ 8,686,626	$ -125,440
	Abatement	0	0	0	0
	Revenue	9,349,919	9,966,934	10,104,700	137,766
	Tax Levy	$ -1,122,829	$ -1,154,868	$ -1,418,074	$ -263,206
County Highway Maintenance	Expenditure	$ 2,737,343	$ 2,651,217	$ 2,806,486	$ 155,269
	Abatement	1,428,519	413,765	372,424	-41,341
	Revenue	1,958,885	2,167,186	2,207,898	40,712
	Tax Levy	$ -650,061	$ 70,266	$ 226,164	$ 155,898

PERSONNEL SUMMARY

	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	131.0	122.8	126.1	3.3
Overtime Hours	16,634	N/A	N/A	N/A
Overtime Dollars	$343,287	$321,264	$343,296	$22,032

* For 1999, the Position Equivalent is the budgeted amount.

Department of Public Works-Highway Maintenance Division Personal Services have been reduced by $667,000 to establish a net salary budget that is 88.9% of gross wages. For 2000, the Department of Public Works-Highway Maintenance Division had a net salary budget that was 88.9% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Carpenter	Transfer	1/100%	DPW-Facilities	$ -48,416
			TOTAL	$ -48,416

DEPARTMENT DESCRIPTION

The ***State Highway Maintenance Section*** provides general and winter maintenance on the expressways and State trunk highways within Milwaukee County. The State reimbursement for this program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current State Highway Maintenance Manual's actual cost provision, and material purchases authorized by the State Department of Transportation. State Highway Maintenance program costs are 100% offset by State reimbursement revenue.

The ***County Highway Maintenance Section*** provides general and winter maintenance on the Milwaukee County Highway system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, ice and snow control, traffic signal maintenance and highway signing and pavement marking.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Citizens of Milwaukee County have a safe, user friendly and aesthetically pleasing roadway system.	1a Feedback from the motoring public. 1b Amount of repaired areas adjacent to highways.	1a Reduce the number of citizen complaints by 5%. 1b 200 square yards of newly repaired areas adjacent to highways.

BUDGET HIGHLIGHTS

STATE HIGHWAY MAINTENANCE

- Personal Services net increase of $83,040 is due to wage and step increases, partially offset by anticipated vacancies and the following position action:

$ <u>-48,416 Transfer 1 Carpenter</u>

One position of Carpenter is being transferred to DPW-Facilities to utilize the position in a more efficient manner.

- The State reimburses the Highway Division for 100% of eligible costs associated with the State trunk highways and the freeway system. For 2001, it is estimated that 79.2%, or $8,686,626 of the Department's cost for personal services, contractual services and commodities will be dedicated to the freeway system and the State trunk highways. In addition, $1,418,074 is budgeted for reimbursement revenue from the State to cover 79.2% of the employee, Central Services and other overhead costs which are related to these services provided for the State, but which are centrally budgeted in another department. These amounts reflect a $263,206 increase from 2000 due to an increase in the amount of personnel costs, crosscharges and services.

- Fleet Maintenance services decrease $100,012, from $3,666,048 to $3,566,036. Fleet Space Rental and Airport Space Rental services increase $24,440, from $372,762 to $397,202.

- The budget includes an additional $10,500 for Street, Parkway and Walkway Maintenance and Repair. These charges have increased from $55,500 to $66,000 due to higher outside costs for grinding and welding services.

COUNTY HIGHWAY MAINTENANCE

- State General Transportation Aids for the maintenance of County trunk highways increases $29,512, from $2,103,486 to $2,132,998. This reflects a 3% , or $31,523, increase for the second half of 2001 above the actual amount WisDOT has informed Milwaukee County it will receive in 2000 of $2,101,475, resulting in budgeted revenue of $2,132,998 for 2001.

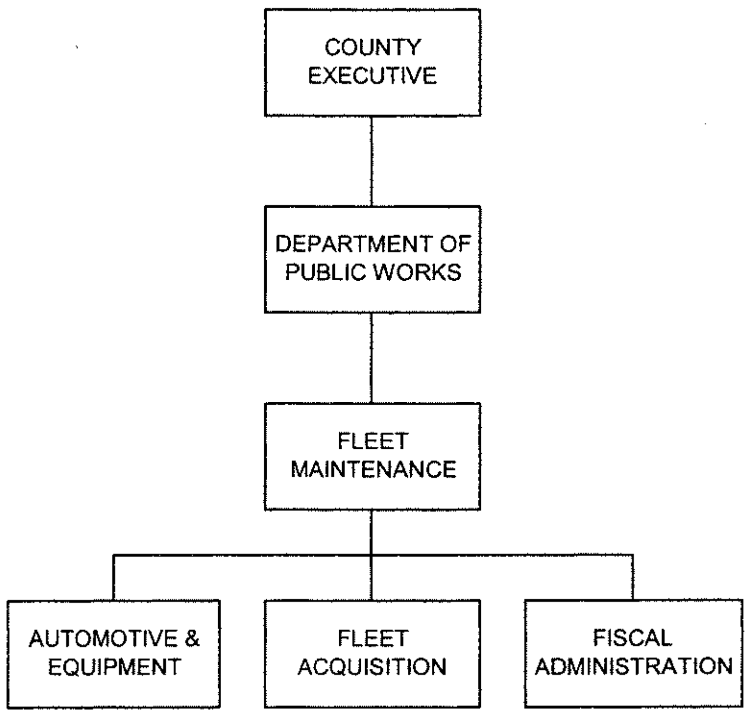
- Funding of $23,725 is provided in the Capital Outlay budget for the following equipment: one battery powered arrowboard to replace an existing arrowboard ($5,000), two battery pack systems to be installed on existing arrowboards ($6,000), one replacement copier ($5,525), one laptop computer to facilitate the highway pavement surface rating "Paser System" ($2,200) and maintenance equipment for the salt conveyors ($5,000).

- Major Maintenance Land Improvements increase $40,000, from $85,000 to $125,000, for County highway resurfacing. This will provide for resurfacing four highway lane miles and four shoulder lane miles.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
HIGHWAY MAINTENANCE PROGRAM				
Lane Miles (Maintenance)				
County Trunk Highways	341.06	341.06	342.96	342.96
State Trunk Highways	517.55	517.55	519.85	519.85
Expressways	677.62	677.62	678.62	678.62
Total	1,536.23	1,536.23	1,541.43	1,541.43
Acres (Grass Mowing)				
County Trunk Highways	657.67	657.67	665.41	665.41
State Trunk Highways	776.83	776.83	781.51	781.51
Expressways	1,875.87	1,875.87	1,875.87	1,875.87
Total	3,310.37	3,310.37	3,322.79	3,322.79

DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
FLEET MAINTENANCE
AUTOMOTIVE & EQUIPMENT
FLEET ACQUISITION
FISCAL ADMINISTRATION

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE DIVISION **UNIT NO.** 5300
FUND: Internal Service - 0030

OPERATING AUTHORITY & PURPOSE

Under the direction of the Director of Fleet Operations, the Department of Public Works-Fleet Maintenance Division controls, supervises and maintains all automotive equipment owned by the County. It also centrally maintains materials and parts for the Department of Health and Human Services, DPW Facilities Management Division, Department of Parks and the DPW Highway Division.

MISSION

The mission of DPW Fleet Maintenance is to provide Milwaukee County user departments with a safe and efficient fleet acceptable to the majority of its customers.

OUTCOMES

1. Fleet Maintenance customers have safe and reliable vehicles and equipment in a timely manner.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 2,109,684	$ 2,539,456	$ 2,521,136	$ -18,320
Services	636,615	674,011	735,166	61,155
Commodities	1,201,783	2,022,389	2,457,670	435,281
Other Charges	2,417,191	2,612,232	3,126,346	514,114
Capital Outlay	446,438	25,000	35,000	10,000
County Service Charges	1,406,380	1,641,827	1,811,109	169,282
Abatements	-302,769	-393,617	-455,634	-62,017
Total Expenditures	$ 7,915,322	$ 9,121,298	$ 10,230,793	$ 1,109,495
State & Federal Revenue	28,327	34,000	34,000	0
Other Direct Revenue	475,494	61,500	47,000	-14,500
Total Direct Revenue	$ 503,821	$ 95,500	$ 81,000	$ -14,500
Indirect Revenue	8,153,692	9,907,019	10,975,134	1,068,115
Direct Property Tax Levy	$ -742,191	$ -881,221	$ -825,341	$ 55,880

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE DIVISION **UNIT NO.** 5300
FUND: Internal Service - 0030

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 439,422	$ 568,850	$ 538,001	$ -30,849
Central Service Allocation	246,732	216,938	214,413	-2,525
Courthouse Space Rental	0	0	0	0
Document Services	814	1,741	1,081	-660
Tech Support & Infrastructure	51,433	88,837	27,143	-61,694
Distribution Services	0	56	17	-39
Telecommunications	3,790	4,799	3,661	-1,138
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	0	0	24,000	24,000
Applications Charges	0	0	17,025	17,025
Total Charges	$ 742,191	$ 881,221	$ 825,341	$ -55,880
Property Tax Levy	-742,191	-881,221	-825,341	55,880
Total Property Tax Levy	$ 0	$ 0	$ 0	$ 0

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent	62.3	64.7	65.9	1.2
Overtime Hours	N/A	N/A	N/A	N/A
Overtime Dollars	$295,780	$223,920	$207,876	$-16,044

* For 1999, the Position Equivalent is the budgeted amount.

Department of Public Works-Fleet Maintenance Division Personal Services have been reduced by $102,792 to establish a net salary budget that is 96% of gross wages. For 1999, the Department of Public Works-Fleet Maintenance Division had a net salary budget that was 96% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Fleet Maintenance Worker	Create	1/100%	Fleet Maintenance	$ 27,272
			TOTAL	$ 27,272

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE DIVISION **UNIT NO.** 5300
FUND: Internal Service - 0030

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Fleet Maintenance customers have safe and reliable vehicles and equipment in a timely manner.	1a Number of selected employees attending and completing technical training.	1a 100% attendance and completion of training by all eleven selected clerical and technical staff (3 managerial, 6 technical and 2 clerical).
		1b Number of work orders related to accident repairs and abusive use.	1b Reduce the number of work orders associated with accident damage or abusive use of vehicles and equipment by 15%.
		1c Number of repair orders identified as vehicle breakdowns.	1c Decrease by 10%.
		1d Number of scheduled maintenance repairs completed within 30 days of due date.	1d Increase by 15%.

BUDGET HIGHLIGHTS

- In 2001, new and replacement Fleet equipment is budgeted in the Capital Improvement Budget (Project WO858). The Parks and Sheriff Departments and DPW Highway, Facilities Management and Airport Divisions will primarily utilize the replacement equipment. All departments receiving replacement equipment will be required to turn in their used equipment so that the Fleet Division total equipment stock does not exceed 1997 totals or will be required to obtain County Board approval to retain the old vehicles. Any costs associated with the retention of the old vehicles will be charged directly to the using department.

- Personal services decreases $18,320, from $2,539,456 to $2,521,136, primarily due to a reduction in budgeted overtime of $17,101.

- <u>$27,272</u> <u>Create 1 Fleet Maintenance Worker</u>

  One position of Fleet Maintenance Worker is created to assist Mechanics, Helpers and Attendants by picking up parts from vendors and assisting in parts stockroom, tool crib and oil room; maintain and repair building fixtures; and perform outside maintenance including cleanup, snow removal and custodial work.

- The Request for Proposals Program is continued with the Department of Administration-Procurement Division contracting out lubrication services for passenger cars and small trucks purchased in 2001.

- For 2001, funding for motor vehicle parts, fuel and supplies increases $418,056, from $1,735,914 to $2,153,970. As shown in the Fuel Pricing and Purchases chart, $1,260,570 of this funding is earmarked for fuel purchases, an increase of $411,061 over 2000. Fuel price estimates for the year 2001 were obtained from the Procurement Division based on average actual prices through the beginning of August 2000. Costs for fuel are based on an average winter.

- 2001 budget projections of fuel and mileage statistics are based on the average of 45 inches of snowfall for the previous three winters in the Milwaukee area.

- The flexibility to expand, modify and reallocate major maintenance projects and equipment purchases while remaining within the total appropriation is continued in 2001. Quarterly reports shall be submitted to the Transportation, Public Works and Transit and Finance and Audit Committees on any changes or substitutions.

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE DIVISION **UNIT NO.** 5300
FUND: Internal Service - 0030

- Depreciation for Fleet equipment increases $250,000, from $2,401,475 to $2,651,475, as a result of efficient replacement equipment purchases and vehicles being placed into service with expediency to accommodate County departments' needs.
- Bond interest increases $129,743, from $645,165 to $774,908, resulting from the use of bond funding for vehicle acquisitions.

FUEL PRICING AND PURCHASES
Fuel Purchases make up a major portion of the Fleet Maintenance Budget for Commodities.

		1997 Actual	1998 Actual	1999 Actual	2000 Budget	2001 Budget
Lead Free -	Gallons	577,753	531,069	582,916	570,000	585,000
	Price	$0.91	$0.84	$0.94	$0.93	$1.30
	Purchase	$526,288	$446,098	$547,941	$530,100	$760,500
Diesel #2 -	Gallons	286,545	266,676	302,451	286,000	305,000
	Price	$0.91	$0.74	$0.80	$0.88	$1.26
	Purchase	$260,756	$197,340	$241,961	$251,680	$384,300
Diesel #1 -	Gallons	67,743	62,916	85,366	68,000	90,000
	Price	$0.96	$0.82	$0.86	$0.88	$1.26
	Purchase	$65,033	$51,591	$73,415	$59,840	$113,400
Natural Gas -	Gallons	400	2,994	442	9,740	3,000
	Price	$0.73	$0.73	$0.73	$0.81	$0.79
	Purchase	$292	$2,186	$323	$7,889	$2,370
Total Gallons Used Per Year		932,441	863,655	971,175	933,740	983,000
Total Fuel Purchased Per Year		$852,369	$697,215	$863,639	$849,509	$1,260,570

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Highway Patrol (Miles)	2,090,000	2,352,191	2,106,000	2,350,000
Other Cars (Miles)	1,125,000	1,146,854	1,135,000	1,145,000
Trucks (Miles)	3,300,000	3,213,965	3,325,000	3,325,000
Motorcycles (Miles)	16,500	17,504	16,800	17,500
Fire Trucks (Miles)	5,800	5,864	5,900	5,900
Other Equipment (Miles)	62,700	141,910	62,700	150,000
Total (Miles)	6,600,000	6,878,288	6,651,400	6,993,400
Repair Orders Written	12,000	12,271	12,000	12,000
Accident Repair Orders	200	217	200	220
Total Repairs	12,200	12,488	12,200	12,220

DEPARTMENT OF PUBLIC WORKS -
MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

DEPT: MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

UNIT NO. 5600
FUND: Enterprise - 0083

OPERATING AUTHORITY & PURPOSE

The Transit Services Division provides public transit services through the Milwaukee County Transit System (MCTS). Direct management and operation of the transit system, including Paratransit services, is provided by Milwaukee Transport Services, Inc., a private non-profit corporation under contract to the County. The corporation uses Transit facilities and equipment owned and provided by Milwaukee County.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible.

The Transportation Planning Section of the Department of Public Works-Transportation Division provides County oversight, conducts various transit related studies, and prepares and administers Federal and State Transit grants. The DPW-Transportation Division also facilitates the acquisition of capital equipment, and provides design and construction services for capital facilities.

MISSION

The Milwaukee County Transit/Paratransit System exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

OUTCOMES

1. MCTS will maintain or increase ridership.
2. MCTS will provide reliable scheduled transit service.
3. MCTS will provide transit services that meet the travel demands of the population.
4. Passengers will enjoy a high level of safety on MCTS buses.
5. MCTS will provide quality service at a reasonable price.
6. Targeted marketing investments will increase customer awareness and use of MCTS services.
7. MCTS will meet customer needs.
8. MCTS will meet the transportation needs of Paratransit customers.

GENERAL SUMMARY

This is a programmatic presentation of the Transit Services budget. Each unit presentation includes a fiscal summary, a program description and budgetary highlights. The Transit operations description indicates the number of authorized positions assigned to the unit and a departmental summary of changes. The Transit Policy and Capital Acquisition program has no authorized positions but is crosscharged for services provided by the Department of Public Works-Transportation Division, Transportation Planning Section.

DEPT: MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM **UNIT NO.** 5600

FUND: Enterprise - 0083

BUDGET SUMMARY				
Account Summary	1999 Actual	2000* Budget	2001 Budget	2000/2001 Change
Personal Services	$ 446,877	$ 0	$ 0	$ 0
Services	657,242	358,050	389,560	31,510
Commodities	599,724	580,000	400,600	-179,400
Transit Operations	100,578,772	106,915,133	112,871,276	5,956,143
Other Charges	15,649,625	16,455,839	18,595,725	2,139,886
Capital Outlay	1,309,655	894,900	980,100	85,200
County Service Charges	2,345,390	2,423,311	2,916,269	492,958
Abatements	-637,863	-735,442	-939,981	-204,539
Total Expenditures	$ 120,949,422	$ 126,891,791	$ 135,213,549	$ 8,321,758
State & Federal Revenue	$ 60,942,326	67,398,723	74,050,860	$ 6,652,137
Other Direct Revenue	3,368,185	235,500	162,500	-73,000
Transit Revenue	37,496,786	39,555,494	42,170,175	2,614,681
Indirect Revenue	497,920	200,000	0	-200,000
Total Revenues	$ 102,305,217	$ 107,389,717	$ 116,383,535	$ 8,993,818
Direct Property Tax Levy	$ 18,644,205	$ 19,502,074	$ 18,830,014	$ -672,060

* In 2000, the Milwaukee County Transit System and Paratransit Services were consolidated into the Milwaukee County Transit/Paratransit System, with direct management and operation provided by Milwaukee Transport Services, Inc.

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 105,414	$ 0	$ 0	$ 0
Central Service Allocation	159,804	120,892	331,247	210,355
Courthouse Space Rental	42,900	0	0	0
Document Services	3,490	3,787	4,633	846
Tech Support & Infrastructure	80,894	211,945	0	-211,945
Distribution Services	0	0	0	0
Telecommunications	5,570	0	0	0
Records Center	5,679	0	0	0
Radio	339,551	398,818	489,760	90,942
Personal Computer Charges	0	0	16,000	16,000
Applications Charges	0	0	0	0
Total Charges	$ 743,302	$ 735,442	$ 841,640	$ 106,198
Property Tax Levy	18,644,205	19,502,074	18,830,014	-672,060
Total Property Tax Levy	$ 19,387,507	$ 20,237,516	$ 19,671,654	$ -565,862

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Division.

DEPT: MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM **UNIT NO.** 5600
FUND: Enterprise - 0083

ORGANIZATIONAL COST SUMMARY

DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Transit Operations	Expenditure	$113,763,345	$119,844,972	$128,736,234	$ 8,891,262
	Revenue	39,032,515	39,555,494	42,170,175	2,614,681
	Tax Levy	$ 74,730,830	$ 80,289,478	$ 86,566,059	$ 6,276,581
Transit Policy and Capital Acquisition	Expenditure	$ 7,011,077	$ 7,046,819	$ 6,477,315	$ -569,504
	Revenue	63,097,702	67,834,223	74,213,360	6,379,137
	Tax Levy	$-56,086,625	$-60,787,404	$-67,736,045	$ -6,948,641

DEPARTMENT DESCRIPTION

The ***Transit Operations Program*** includes all activities necessary for the efficient, day-to-day management and operation of the Milwaukee County Transit System, including the Paratransit Program, by Milwaukee Transport Services, Inc., a private nonprofit corporation under contract with Milwaukee County. The corporation employs a work force totaling approximately 1,500 employees who are assigned to four major functional divisions: Administration, Finance, Operations and Marketing.

The ***Transit Policy and Capital Acquisition*** program is staffed by five positions in the DPW Transportation Division and is responsible for all studies related to transit planning, the replacement and acquisition of transit capital assets, and providing design and construction services for capital facilities. In addition, this division develops and submits grant applications and administers all approved State and Federal grants.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	MCTS will maintain or increase ridership.	1a Revenue ridership. 1b Revenue rides/capita.	1a 53,150,000 rides. 1b 57 rides per capita.
2.	MCTS will provide reliable scheduled transit service.	2a Percent of trips on time. 2b Percent of trips delayed more than 10 minutes due to mechanical failure.	2a 92%. 2b 0.2%.
3.	MCTS will provide transit services that meet the travel demands of the population.	3a Percent of Milwaukee County residences within a quarter mile of service. 3b Percent of Milwaukee County jobs within quarter mile of service. 3c Total scheduled vehicle hours.	3a 90%. 3b 92%. 3c 1,600,000 hours.
4.	Passengers will enjoy a high level of safety on MCTS buses.	4a Miles between preventable vehicular accidents.	4a 100,000.
5.	MCTS will provide quality service at a reasonable price.	5a Cost per vehicle hour.	5a $67 per hour.
6.	Targeted marketing investments will increase customer awareness and use of MCTS services.	6a Number of households reached annually via electronic, print media and direct mail.	6a 100 million per year.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
7.	MCTS will meet customer needs.	7a Percent of passengers surveyed who indicate that their needs are being met by MCTS.	7a 85%.
8.	MCTS will meet the transportation needs of Paratransit customers.	8a Percent of trips that will arrive no later than 30 minutes after negotiated pick-up time. 8b Maximum percent of reservations denied by either service provider in any month.	8a 90%. 8b 3.5%.

BUDGET HIGHLIGHTS

Transit Operations

- Transit revenue for 2001 is projected to increase $1,866,225, from $36,470,200 to $38,336,425, due to the following increases in passenger fares:

  $1.35 to $1.50 Adult Cash
  10/$10.50 to 10/$11.00 Adult Ticket
  10/$13.00 to 10/$14.00 Premium Ticket
  $.65 to $.75 Half Fare Cash
  10/$6.50 to 10/$7.50 Half Fare Ticket
  $10.50 to $11.00 Adult Pass
  No Change $1.00 Student Cash
  No Change 10/$9.00 Student Ticket
  $9.00 to $9.50 Student Pass
  $3.50 to $4.00 Summerfest Adult
  $1.75 to $2.00 Summerfest Half Fare
  $0.50 to $1.00 Summerfest Shuttle
  $0.50 to $1.00 Ethnic Festival Shuttle
  $31.00 to $33.00 U-Pass
  $105.00 to $110.00 Commuter Value Pass

- The 2001 budget includes a one percent increase in bus service hours due to a full year of transit service for the Downtown Trolley and other service modifications to regularly scheduled bus service.

- Transit operating expenses will increase $6,786,211, from $103,936,994 to $110,723,205, due in part to the increased cost of diesel fuel and full-year funding for the trolley service.

- The cost of diesel fuel is estimated to increase $1,518,353, from $3,034,290 to $4,552,643, due to increases in the miles of service operated and the projected cost of fuel to $0.95 per gallon from $0.63 per gallon.

- The budget includes $81,600 for the operation of a shuttle between the Courthouse and County-owned lots under the Marquette Interchange.

Paratransit Operations

- The Paratransit expenditure budget of $18,061,919 includes transportation costs of $16,851,725, net crosscharges of $62,123, as well as $1,148,071 to fund MCTS operating costs. The transportation costs include passenger costs of $2,383,750 and an appropriation of $14,467,975 to fund the cost of transportation provided by private vendors. The passenger portion of the transportation cost is entirely offset by passenger fare revenue of $2,383,750.

- In August 2001, passenger fares for van and taxi rides increase $.50, from $2.50 to $3.00, per one-way trip. For 2001, the passenger fares budget increases $748,456, from $1,635,294 to $2,383,750. Agency riders do not pay a passenger fare.

- Purchases of Services increase $1,373,430, from $13,094,545 to $14,467,975, to fund the cost of transportation provided by private vendors, based on actual experience, projected ridership increases and anticipated contractual increases, offset by increased productivity and additional revenue paid to the carriers, reflecting the $.50 passenger fare increase from $2.50 to $3.00, effective August 2001. Transportation expenses will continue to be paid on a per trip basis for taxi service, while van service will be paid hourly.

- Total trips are estimated at 1,055,865, an increase of 80,665 (8.27%) over 975,200 trips budgeted for 2000.
- Transportation expenses will continue to be paid on a per trip basis for taxi service while van service will be paid hourly.

Transit Policy and Capital Acquisition

- State Operating Assistance increases $401,667, from $53,555,603 to $53,957,270, reflecting a projected 1.5% increase for the second half of 2001.
- Federal formula funds used for operations (capitalized maintenance) increase $5,800,000, from $5,000,000 to $10,800,000 for Transit and $1,000,000, from $0 to $1,000,000, for Paratransit.
- Other State and Federal funding to support Congestion Mitigation Air Quality (CMAQ) and Job Access Programs increase $264,030, from $4,663,000 to $4,927,030.
- A $180,000 planning study will evaluate existing MCTS software applications and information exchanges between departments.

ACTIVITY & STATISTICAL SUMMARY

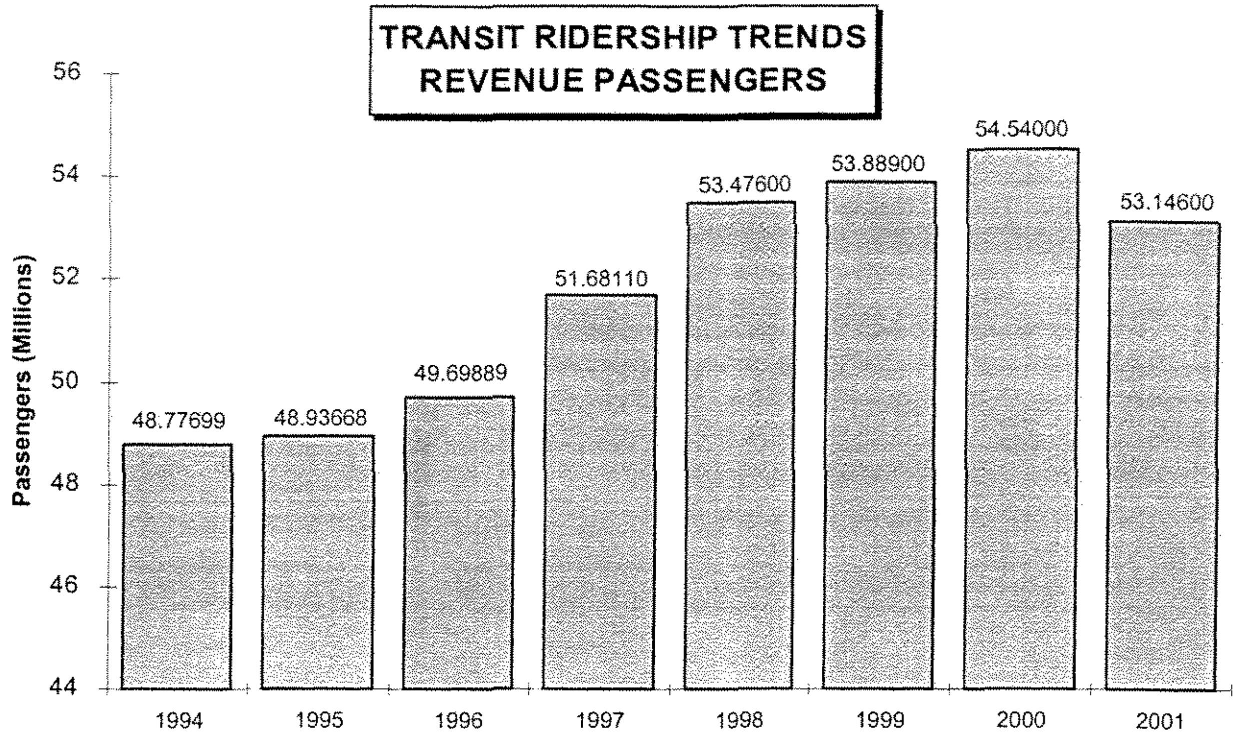
	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Buses Assigned	534	534	534	554
Buses Operated	440	451	452	455
Bus Miles	19,789,825	21,529,337	20,951,052	21,449,012
Bus Hours	1,575,245	1,598,816	1,629,110	1,646,649
Revenue Passengers	52,286,850	53,889,111	54,540,000	53,146,000
Cost Per Mile	$ 4.99	$ 4.61	$ 4.96	$ 5.16
Cost Per Revenue Passenger	$ 1.89	$ 1.84	$ 1.91	$ 2.08
Revenue Per Revenue Passenger	$ 0.69	$ 0.67	$ 0.67	$ 0.72
Farebox Recovery Ratio	37.54%	37.69%	36.48%	35.93%
Transit Plus Enrollment		16,355	20,000	17,000
Transit Plus Ridership		888,902	975,200	1,055,865
Transit Plus Cost/Ride		$ 16.69	$ 16.31	$ 17.11

BUS FARES

	1994	Jan 1 - June 30 1995	July 1 - Dec 31 1995	1996 to 2000	2001
Adult Cash	$1.25	$1.25	$1.25	$1.35	$1.50
Adult Weekly Pass	$9.25	$9.25	$10.00	$10.50	$11.00
Children Ages 6 to 11 (Half Fare)	$0.60	$0.60	$0.60	$0.65	$0.75
Children's Ticket (10) (Half Fare)	$6.00	$6.00	$6.00	$6.50	$7.50
Senior Citizens and Handicapped (Half Fare)	$0.60	$0.60	$0.60	$0.65	$0.75
Senior/Handicapped Ticket (10) (Half Fare)	$6.00	$6.00	$6.00	$6.50	$7.50
Students with Permit	$0.90	$0.90	$0.90	$1.00	$1.00
Students Weekly/Ticket (10)	$8.50	$8.50	$8.50	$9.00	$9.00
Freeway Flyers	Applicable Fare Plus $.25	Applicable Fare Plus $.25	Applicable Fare Plus $.25	Applicable Fare Plus $.25	Applicable Fare Plus $.30
Flyers Ticket (10)	$11.75	$11.75	$12.50	13.00	14.00

PARATRANSIT ENROLLMENT/TRIPS

Year/Type	Enrollment	Taxi Trips	Van Trips	Agency Trips	All Trips
1980 Actual	3,670	84,762	56,008		140,770
1981 Actual	4,599	95,143	81,032		176,175
1982 Actual	5,204	99,055	105,189		204,244
1983 Actual	5,567	98,951	147,366		246,317
1984 Actual	6,347	110,484	182,107		292,591
1985 Actual	7,595	155,389	232,432		387,821
1986 Actual	8,483	176,561	270,900		447,461
1987 Actual	7,734	86,679	283,746		370,425
1988 Actual	7,829	69,323	300,000		369,323
1989 Actual	7,452	54,152	313,475		367,627
1990 Actual	7,819	48,391	330,676		379,067
1991 Actual	8,420	58,473	329,744		388,217
1992 Actual	8,678	71,975	334,320		406,295
1993 Actual	10,066	81,591	341,899		423,490
1994 Actual	12,250	91,794	388,591		480,385
1995 Actual	15,178	113,497	416,656		530,153
1996 Actual	16,864	125,613	408,218		533,831
1997 Actual	17,634	135,660	589,970		725,630
1998 Actual	15,229	150,832	412,958	216,000	779,790
1999 Actual	16,355	154,717	492,595	241,590	888,902
2000 Budget	20,000	167,900	545,600	261,700	975,200
2001 Budget	17,000	188,100	588,600	279,165	1,055,865


TRANSIT RIDERSHIP TRENDS
REVENUE PASSENGERS
Passengers (Millions)
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54
52
50
48
46
44
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49.69889
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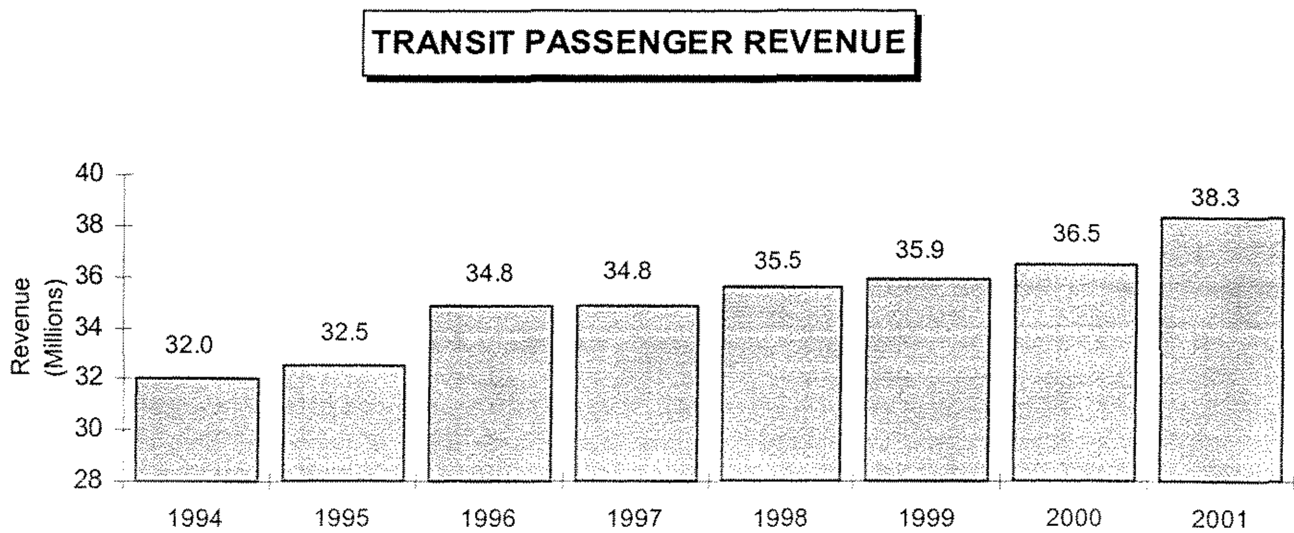
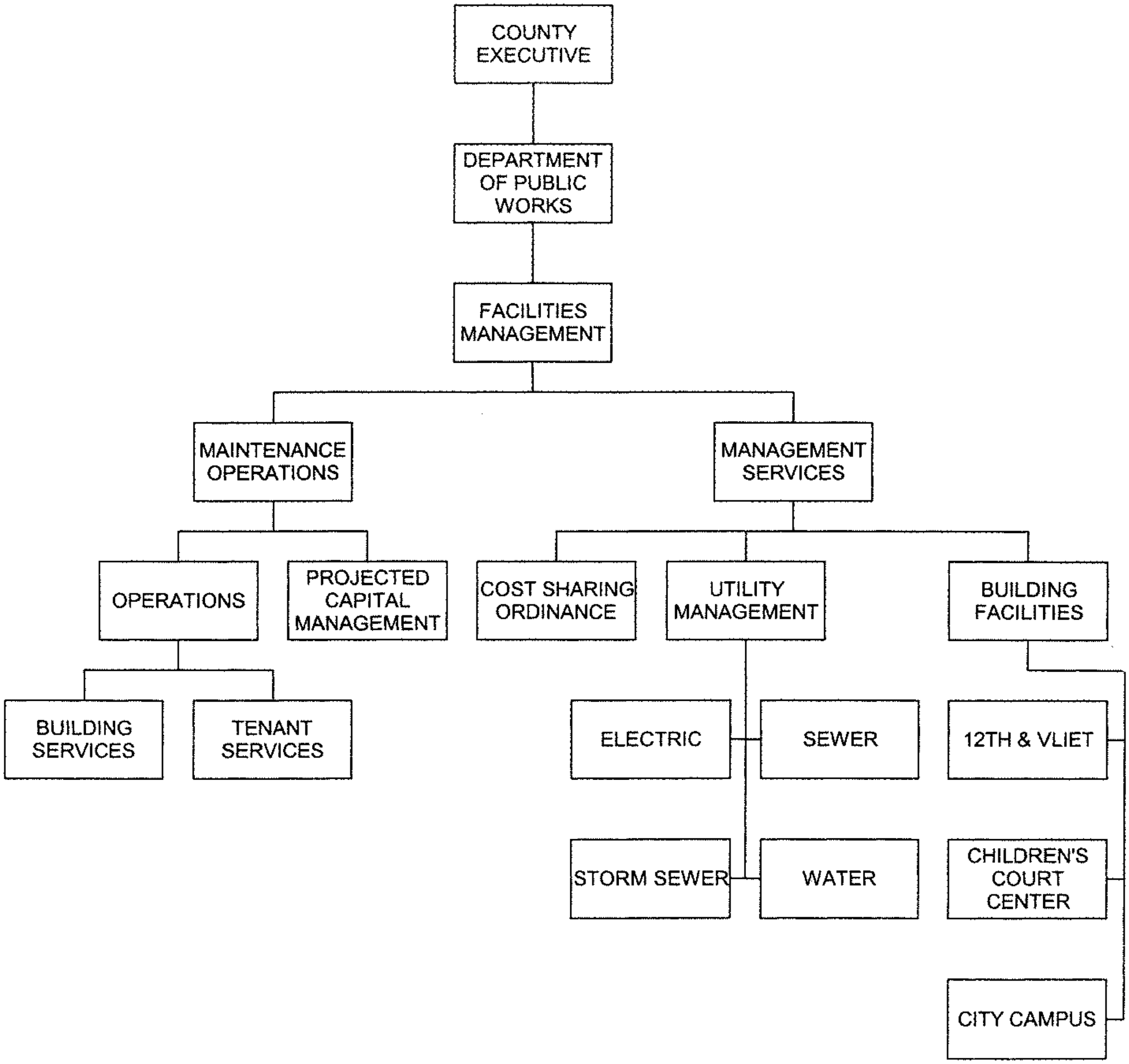
53.88900
54.54000
53.14600
1994
1995
1996
1997
1998
1999
2000
2001


TRANSIT PASSENGER REVENUE
Revenue (Millions)
40
38
36
34
32
30
28
32.0
32.5
34.8
34.8
35.5
35.9
36.5
38.3
1994
1995
1996
1997
1998
1999
2000
2001

DEPARTMENT OF PUBLIC WORKS - FACILITIES MANAGEMENT


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
FACILITIES MANAGEMENT
MAINTENANCE OPERATIONS
MANAGEMENT SERVICES
OPERATIONS
PROJECTED CAPITAL MANAGEMENT
COST SHARING ORDINANCE
UTILITY MANAGEMENT
BUILDING FACILITIES
BUILDING SERVICES
TENANT SERVICES
ELECTRIC
SEWER
STORM SEWER
WATER
12TH & VLIET
CHILDREN'S COURT CENTER
CITY CAMPUS

DEPT: DEPARTMENT OF PUBLIC WORKS - FACILITIES MANAGEMENT **UNIT NO.** 5700

FUND: Internal Service - 0031

OPERATING AUTHORITY & PURPOSE

In 2001, the Department of Public Works - Administration and Facilities Management Division is reorganized. The Administration Section becomes the Department of Public Works - Administration Division (Org. 5800) and will operate as a General Fund Agency. In addition, the Disadvantaged Business Development Section becomes a Section in the Department of Administration (Org. 1040).

The Facilities Management Division provides quality and cost effective property management, tenant services and maintenance and skilled trades services to the various private entities and County departments occupying space within the Courthouse, County Grounds Complexes, the Children's Court Center and the buildings at 12th and Vliet Streets and 27th and Wells Streets (City Campus). The department also provides maintenance and skilled trade's services to other County Departments.

MISSION

The mission of DPW Facilities Management is to provide a state-of-the-art, clean, safe, user-friendly environment, sensitive to the needs of all tenants, employees and the public through quality management.

OUTCOMES

1. Safe, clean and accessible environment for tenants and the public.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 9,396,131	$ 10,729,366	$ 11,144,256	$ 414,890
Services	6,563,691	7,387,895	6,772,134	-615,761
Commodities	1,121,878	1,160,401	1,224,438	64,037
Other Charges	3,721,932	3,842,819	3,875,395	32,576
Capital Outlay	576,430	1,569,298	1,551,798	-17,500
County Service Charges	12,204,011	13,937,142	16,160,306	2,223,164
Abatements	-9,842,926	-10,684,328	-13,702,559	-3,018,231
Total Expenditures	$ 23,741,147	$ 27,942,593	$ 27,025,768	$ -916,825
Other Direct Revenue	3,246,633	2,782,967	3,873,266	1,090,299
Indirect Revenue	7,340,333	8,785,863	7,351,319	-1,434,544
Direct Property Tax Levy	$ 13,154,181	$ 16,373,763	$ 15,801,183	$ -572,580

DEPT: DEPARTMENT OF PUBLIC WORKS - FACILITIES MANAGEMENT **UNIT NO.** 5700

FUND: Internal Service - 0031

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 2,071,192	$ 2,146,109	$ 2,149,208	$ 3,099
Central Service Allocation	0	401,355	404,302	2,947
Courthouse Space Rental	0	0	0	0
Document Services	9,435	26,531	12,527	-14,004
Tech Support & Infrastructure	26,643	55,019	34,293	-20,726
Distribution Services	0	4,840	1,545	-3,295
Telecommunications	25,867	45,230	30,366	-14,864
Records Center	662	9,684	10,224	540
Radio	86,369	101,443	124,576	23,133
Personal Computer Charges	3,531	129,949	33,000	-96,949
Applications Charges	N/A	N/A	11,281	11,281
Total Charges	$ 2,223,699	$ 2,920,160	$ 2,811,322	$ -108,838
Property Tax Levy	13,154,181	16,373,763	15,801,183	-572,580
Total Property Tax Levy	$ 15,377,880	$ 19,293,923	$ 18,612,505	$ -681,418

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001* Change
Position Equivalent	270.1	281.4	289.5	8.1
Overtime Hours	17,645.0	N/A	N/A	N/A
Overtime Dollars	$279,718	$223,164	$219,024	$-4,140

* For 1999, the Position Equivalent is the budgeted amount.

Personal Services for the Department of Public Works-Facilities Management Division have been reduced by $677,376, to establish a net salary budget that is 94.2% of gross wages. For 2000, Facilities had a net salary budget that was 94.8% of gross wages.

DEPT: DEPARTMENT OF PUBLIC WORKS - FACILITIES MANAGEMENT **UNIT NO.** 5700

FUND: Internal Service - 0031

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Clerk Typist 2	Transfer	1/100%	Administration	$ -21,652
Clerk Typist 3	Transfer	1/100%	Administration	$ -28,222
Secretarial Assistant NR	Transfer	2/100%	Administration	$ -62,092
Senior Executive Assistant DPW	Transfer	1/100%	Administration	$ -36,284
Program Review Clerk	Transfer	1/100%	DBD	$ -27,274
Accountant 2	Transfer	1/100%	Administration	$ -37,688
Accountant 4	Transfer	2/100%	Transportation	$ -101,508
Management Assistant Human Resources	Transfer	1/100%	Administration	$ -34,296
Secretarial Assistant NR	Transfer	1/100%	DBD	$ -33,282
Disadv Bus Dev Specialist	Transfer	1/100%	DBD	$ -50,754
Joint Cert Program Analyst	Transfer	3/100%	DBD	$ -135,468
Carpenter	Transfer	1/100%	Highway	$ 48,416
Contract Payment Analyst	Transfer	1/100%	Administration	$ -55,532
Hearing Officer-DSS	Transfer	1/100%	Administration	$ -45,156
Accounting Manager-DPW	Transfer	1/100%	Administration	$ -73,560
Human Resources Manager-DPW	Transfer	1/100%	Administration	$ -80,586
Minority Business Coordinator	Transfer	1/100%	DBD	$ -59,288
Minority Business Enterprise Mgr	Transfer	1/100%	DBD	$ -65,832
Joint Cert Program Admin	Transfer	1/100%	DBD	$ -71,574
Associate Director DPW/T Adm	Transfer	1/100%	Administration	$ -99,090
Director Disadv Bus Dev	Transfer	1/100%	DBD	$ -82,382
Asst Director - Public Works	Transfer	1/100%	Administration	$ -78,208
Director of Support Services	Transfer	1/100%	Arch/Eng/Env	$ -82,382
Director of DPW/Transport	Transfer	1/100%	Administration	$ -127,582
Deputy Director (DPW/T)	Transfer	1/100%	Administration	$ -115,338
			TOTAL	$ -1,556,614

DEPARTMENT DESCRIPTION

The ***Maintenance Operations Section*** is responsible for buildings, grounds and mechanical systems for all facilities under the stewardship of the Facilities Management Division. Functions include daily custodial and repair services, security, grounds care and snow removal, provision of centralized electrical, mechanical and engineering services, as well as maintenance of the utilities distribution systems.

This division is structured to operate in a manner similar to private contractors as it relates to bidding and competing for time and material construction projects. The budget reflects those costs directly related to daily operations. Building costs and other indirect costs such as crosscharges and depreciation are included in the Building/Facilities Org. Unit to more accurately reflect the "true" cost of maintenance services.

The ***Management Services Section*** is responsible for property management and lease administration functions for all land and buildings under the stewardship of the Facilities Division. Functions include management of land and building leases for all Courthouse, Annex, Jail, Safety Building, St. Anthony's, 12th & Vliet, City Campus, Children's Court

Center and other Grounds facilities tenants. This Section also provides land-use, facilities and space planning and development services, acts as a liaison between the County and major tenants such as the Regional Medical Center, Research Park and WEPCO and manages the County operated electrical utility, as well as the cost distribution for water and sanitary and storm sewers. This Section reflects only those costs directly related to property management and tenant services.

This unit is structured to operate in a manner similar to a property management firm inasmuch as it acts as custodian and landlord. The budget reflects those costs directly related to property management and tenant services for all Courthouse and County grounds buildings and facilities, as well as four utilities.

In 1999, Facilities Management assumed the facility and maintenance functions at the Children's Court Center and the building at 12th and Vliet Streets, along with its satellite buildings. In 2000, Facilities Management assumed the facility and maintenance of the building at 27th and Wells Streets. The Department of Public Works assumed the landlord functions at these facilities, including space needs and lease administration, except for internal space allocations at 12th and Vliet Streets for Department of Human Service units.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Safe, clean and accessible environment for tenants and the public.	1a Reduction in tenant and public complaints. 1b Timely completion of work orders and projects.	1a Decrease the number of complaints by 5%. 1b Increase on-time completion of work orders and projects by 5%.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Personal Services increase $414,890, from $10,729,366 to $11,144,256 primarily due to step increases, skilled trades wage increases, full-year funding of services at City Campus and the following personnel actions:

- $-101,508 Transfer 2 Accountant 4

  Two positions of Accountant 4 are transferred to the DPW-Transportation Division, where one will be assigned to the Transportation Engineering Section and one to the Transportation Planning Section.

- $ 48,416 Transfer 1 Carpenter

  One position of Carpenter is transferred from the DPW-Highway Division, to utilize this position in a more efficient manner.

- $ -82,382 Transfer 1 Director of Support Services

  One position of Director of Support Services is transferred to the DPW-Architectural/Engineering/Environmental Services Division in an effort to decentralize fiscal staff.

- Due to the reorganization of the DPW-Administration and Facilities Management Division, the following positions are transferred to the new DPW-Administration Division:

$- 21,652	Transfer 1 Clerk Typist 2
-28,222	Transfer 1 Clerk Typist 3
-62,092	Transfer 2 Secretarial Assistant NR
-36,284	Transfer 1 Senior Executive Assistant-DPW
-37,688	Transfer 1 Accountant 2
-34,296	Transfer 1 Management Assistant-Human Resources
-55,532	Transfer 1 Contract Payment Analyst
-45,156	Transfer 1 Hearing Officer-DSS
-73,560	Transfer 1 Accounting Manager-DPW
-80,586	Transfer 1 Human Resources Manager-DPW
-99,090	Transfer 1 Associate Director DPW/T Adm
-78,208	Transfer 1 Asst Director-Public Works
-127,582	Transfer 1 Director of DPW/Transport
-115,338	Transfer 1 Deputy Director (DPW/T)
$-895,286	

- Due to the reorganization of the DPW-Administration and Facilities Management Division, the following positions are transferred to the Disadvantaged Business Development Section in the Department of Administration:

$ -27,274	Transfer 1 Program Review Clerk
-33,282	Transfer 1 Secretarial Assistant NR
-50,754	Transfer 1 Disadv Bus Dev Specialist
-135,468	Transfer 3 Joint Cert Program Analyst
-59,288	Transfer 1 Minority Business Coord
-65,832	Transfer 1 Minority Business Enterprise Mgr
-71,574	Transfer 1 Joint Cert Program Admin
-82,382	Transfer 1 Director Disadv Bus Dev
$-525,854	

- All County departments shall give the Department of Public Works first opportunity to submit a bid for the provision of custodial and/or building security services prior to contracting out for such services.

- Construction and major maintenance services the Division provides to other County departments and private agencies decrease $300,000, from $750,000 to $450,000, based on experience.

- The 2001 budget includes $2,018,275 for operating and maintaining the former City Campus facility at 27th and Wells Streets for a full year, offset with $36,720 in revenue from rental of space to commercial entities, resulting in a net cost of $1,981,555.

- Major Maintenance decreases $17,500, from $1,569,298 to $1,551,798.

- Capital Outlay increases $27,635, from $107,198 to $134,833, for various equipment items carried in Org. 1985, Capital Outlay/Depreciation Contra.

- Parking Rental revenue increases $213,644, from $300,000 to $513,644, reflecting revenue from the Courthouse and County Grounds ($286,450) and full-year operation of the parking lot at 6th and State Streets ($227,194).

- Office Space Rental revenue increases $52,024, from $70,000 to $122,024, consisting of the following revenue sources: Courthouse tenants ($70,000), outside agencies at Children's Court Center ($18,078) and outside agencies at the building at 12th & Vliet Streets ($33,946).

- Building Space Rental revenue decreases $667,827, from $1,141,102 to $473,275. The budgeted revenue of $473,275 consists of the Wisconsin Athletic Club on County Grounds ($13,000), the restaurant and retail store in City Campus ($36,720), and Gammax, Research Park, Medical Technology Management Institute and Wisconsin Correctional Service on the County Grounds ($423,555). A review of this revenue revealed an overstatement of budgeted revenue in 2000. The 2001 budget adjusts the amount to more accurately reflect anticipated lease revenue.

- Cost Sharing Revenue increases $165,585, from $215,000 to $380,585, reflecting the allocation of County Grounds Southeast Quadrant costs, based on actual experience and increased services for grounds maintenance.

- The cost of fire protection on County Grounds increases $40,014, from $858,207 to $898,221, based on the contract with the City of Wauwatosa. The allocation to Facilities Management increases $608,969, from $92,523 to $701,492, reflecting a decrease in charges to other County departments of $15,417, a decrease in revenue from private entities of $553,538 and the $40,014 cost increase.

- Fleet Maintenance Services increase $165,269, from $353,058 to $518,327, primarily due to the increased number of pieces of equipment assigned to Facilities and increased Fleet Maintenance costs.

- The appropriation for utilities decreases $629,416, from $6,553,685 to $5,924,269, based on actual experience and the anticipated preparation for demolition of the Plank Road School and Cottages.

- Utility Revenue from County Grounds increases $750,245, from $1,762,977 to $2,513,222. The increase includes funds to establish a reserve, consultant fees for the sale of the water and sewer utility, an anticipated utility rate increase and better tracking of utility costs, resulting in budgeting for the actual charges for County Grounds water and sewer usage.

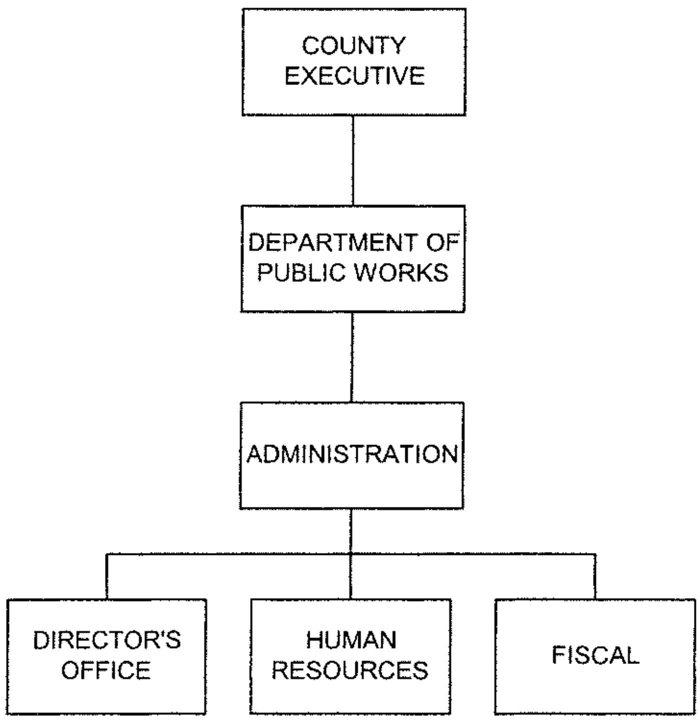
- In 2001, Professional Services - Nonrecurring is budgeted at $50,000 for consultant fees relating to the sale of the water and sewer utility.

- In 2001, a $147,959 Contribution to Reserve is established, reflecting a 5% fee added to electric, water and sewer charges to County and non-County users of County Grounds utilities to establish a reserve for future capital outlays.
- Repairs and Maintenance of Buildings and Structures continues at the 2000 level of $442,700, based on actual experience.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	2000 Budget	2001 Budget
Work Orders Received	18,000	20,000	21,500
Time and Materials Orders	450	410	390
Roadways-Maint-Snowplow and Salt (miles)	49	49	49
Parking Lots-Maint-Snowplow (5,048 spaces)	65	65	65
Sidewalks-Maint and Snowplow (miles)	37	37	39
Turf Mowed (acres)	600	600	600
Equipment Transfers (hours)	10,000	10,000	10,000
Special Jobs Performed	290	290	310
Annual permits for free parking at Interchange Lot	1,100	1,100	1,100
Annual permits for paid parking in Annex, Safety Building Lots and Medical Examiner area	386	386	326
Keys and Security Cards	3,000	3,000	6,000

DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION


COUNTY EXECUTIVE
DEPARTMENT OF PUBLIC WORKS
ADMINISTRATION
DIRECTOR'S OFFICE
HUMAN RESOURCES
FISCAL

DEPT: DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION **UNIT NO.** 5800
FUND: Internal Service - 0001

OPERATING AUTHORITY & PURPOSE

In 2001, the Department of Public Works (DPW) - Administration Division is established as an independent Division and will operate as a General Fund Agency. In 2000, this Division was included in the Department of Public Works - Administration and Facilities Management Division (Org. 5700). In order to provide better service, establish better accountability of resources and maximize efficiency of operations, a separate Department of Public Works - Administration Division is established. The Administration Division is charged with the general management of the Department of Public Works.

MISSION

The mission of DPW's Administration Division is to provide essential supportive services to DPW Divisions through oversight, coordination and technical assistance.

OUTCOMES

1. Effective coordination and oversight of DPW Division's fiscal affairs.
2. DPW Divisions have timely, effective and valuable human resource services that comply with all applicable rules, regulations and labor contract provisions.

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 893,405	$ 983,481	$ 884,086	$ -99,395
Services	14,526	38,550	30,770	-7,780
Commodities	4,709	13,500	14,500	1,000
Other Charges	94,218	63,094	2,000	-61,094
Capital Outlay	0	0	0	0
County Service Charges	555,926	773,444	472,742	-300,702
Abatements	-1,297,350	-1,276,537	-954,121	322,416
Total Expenditures	$ 265,434	$ 595,532	$ 449,977	$ -145,555
State & Federal Revenue	$ 0	$ 0	$ 0	$ 0
Other Direct Revenue	139	600	600	0
Total Direct Revenue	$ 139	$ 600	$ 600	$ 0
Indirect Revenue	0	0	0	0
Direct Property Tax Levy	$ 265,295	$ 594,932	$ 449,377	$ -145,555

DEPT: DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION **UNIT NO.** 5800
FUND: Internal Service - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 195,749	$ 220,903	$ 200,718	$ -20,185
Central Service Allocation	337,968	25,956	10,918	-15,038
Courthouse Space Rental	58,346	61,167	158,175	97,008
Document Services	2,853	3,042	3,788	746
Tech Support & Infrastructure	0	76,250	109,402	33,152
Distribution Services	0	1,512	2,094	582
Telecommunications	0	0	0	0
Records Center	205	1,082	330	-752
Radio	0	0	0	0
Personal Computer Charges	0	0	101,000	101,000
Applications Charges	0	0	77,953	77,953
Total Charges	$ 595,121	$ 389,912	$ 664,378	$ 274,466
Property Tax Levy	265,295	594,932	449,377	-145,555
Total Property Tax Levy	$ 860,416	$ 984,844	$ 1,113,755	$ 128,911

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY

	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	14.6	16.7	14.5	-2.2
Overtime Hours	248.0	N/A	N/A	N/A
Overtime Dollars	$4,320	$2,508	$2,508	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personal Services for the Department of Public Works-Administration Division have been reduced by $21,660 to establish a net salary budget that is 97.6% of gross wages. For 2000, this Department had a net salary budget that was 100% of gross wages.

DEPT: DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION **UNIT NO.** 5800

FUND: Internal Service - 0001

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Clerk Typist 2	Transfer	1/100%	Administration	$ 21,652
Clerk Typist 3	Transfer	1/100%	Administration	$ 28,222
Secretarial Assistant NR	Transfer	2/100%	Administration	$ 62,092
Senior Executive Assistant DPW	Transfer	1/100%	Administration	$ 36,284
Accountant 2	Transfer	1/100%	Administration	$ 37,688
Management Assistant-Human Resources	Transfer	1/100%	Administration	$ 34,296
Contract Payment Analyst	Transfer	1/100%	Administration	$ 55,532
Hearing Officer - DSS	Transfer	1/100%	Administration	$ 45,156
Accounting Manager-DPW	Transfer	1/100%	Administration	$ 73,560
Human Resources Mgr DPW	Transfer	1/100%	Administration	$ 80,586
Assoc Director DPW/T Admin	Transfer	1/100%	Administration	$ 99,090
Asst Director-DPW/Dev	Transfer	1/100%	Administration	$ 78,208
Dir of DPW/Transport	Transfer	1/100%	Administration	$ 127,582
Deputy Director DPW/T	Transfer	1/100%	Administration	$ 115,338
			TOTAL	$ 895,286

DEPARTMENT DESCRIPTION

The DPW - Administration Division is responsible for the management of the Department of Public Works administrative functions, including establishment and implementation of Department policy and procedure, personnel administration, accounting and budgeting and general public information services. In 1998, the Management Services administrative functions were merged with the Department of Public Works Director's office. The Director's office was established as an independent cost center in 1999.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Effective coordination and oversight of DPW Division's fiscal affairs.	1a Adherence to deadlines. 1b Submission of timely reports to management for oversight.	1a 90%. 1b 90% within agreed timetable.
2.	DPW Divisions have timely, effective and valuable human resource services that comply with all applicable rules, regulations and labor contract provisions.	2a Number of days it takes DPW Human Resources to internally process personnel transactions. 2b Number of transactions delayed because of non-compliance.	2a Reduce the number of days it takes DPW Human Resources to internally process transactions. 2b Reduce the number of transactions delayed due to non-compliance.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Due to the reorganization of the DPW - Administration and Facilities Management Division, the following positions are transferred to the new DPW - Administration Division:

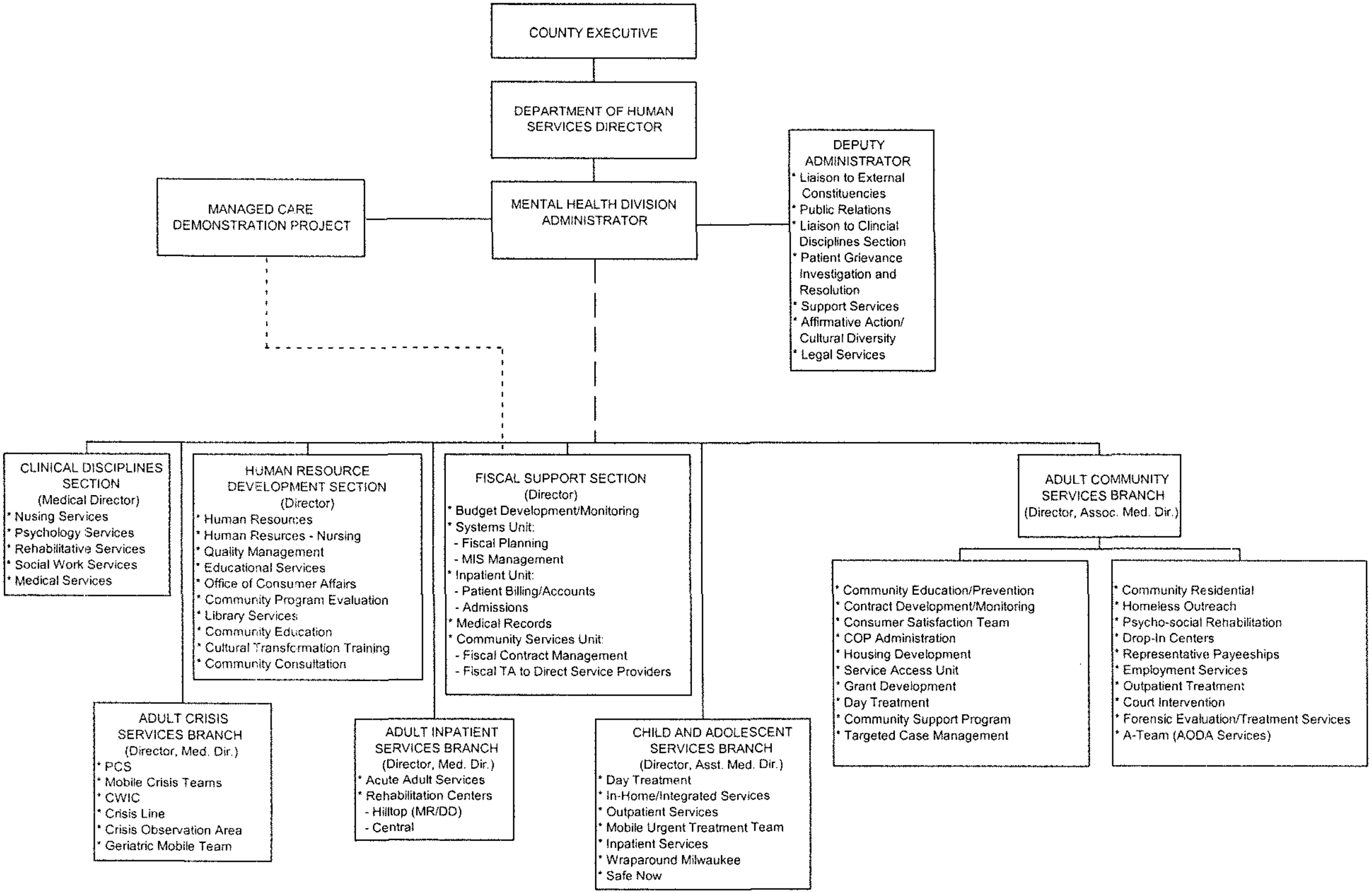
$ 21,652	Transfer 1 Clerk Typist 2
28,222	Transfer 1 Clerk Typist 3
62,092	Transfer 2 Secretarial Assistant NR
36,284	Transfer 1 Senior Executive Assistant DPW
37,688	Transfer 1 Accountant 2
34.296	Transfer 1 Management Assistant Human Resources
55,532	Transfer 1 Contract Payment Analyst
45,156	Transfer 1 Hearing Officer - DSS
73,560	Transfer 1 Accounting Manager - DPW
80,586	Transfer 1 Human Resources Manager - DPW
99,090	Transfer 1 Associate Director (DPW/T) Adm
78,208	Transfer 1 Assistant Director-Public Works/Development
127,582	Transfer 1 Dir. of DPW/Transport
115,338	Transfer 1 Deputy Director (DPW/T)
$895,286	

- The reorganization also includes transferring three positions, formerly assigned to the DPW - Administration and Facilities Management Division, Administration Section to other DPW Divisions.

  In 2001, this Division is included in the General Fund and will no longer incur expenses associated with Internal Service Fund departments. Therefore, Debt and Depreciation of $61,094 and Compensated Absences of $25,043 are eliminated.

- In 2001, the crosscharge for the Director's Office support to other DPW Divisions reflects total charges and is offset with a 50% abatement in the Divisions. In 2000, only one-half of the Director's Office was charged out. While there is no net effect to this change in methodology, the charge to other Divisions is more reflective of benefits received by them.

DEPARTMENT OF HUMAN SERVICES - MENTAL HEALTH DIVISION


COUNTY EXECUTIVE
DEPARTMENT OF HUMAN SERVICES DIRECTOR
MANAGED CARE DEMONSTRATION PROJECT
MENTAL HEALTH DIVISION ADMINISTRATOR
DEPUTY ADMINISTRATOR
* Liaison to External Constituencies
* Public Relations
* Liaison to Clincial Disciplines Section
* Patient Grievance Investigation and Resolution
* Support Services
* Affirmative Action/ Cultural Diversity
* Legal Services
CLINICAL DISCIPLINES SECTION
(Medical Director)
* Nusing Services
* Psychology Services
* Rehabilitative Services
* Social Work Services
* Medical Services
HUMAN RESOURCE DEVELOPMENT SECTION
(Director)
* Human Resources
* Human Resurces - Nursing
* Quality Management
* Educational Services
* Office of Consumer Affairs
* Community Program Evaluation
* Library Services
* Community Education
* Cultural Transformation Training
* Community Consultation
FISCAL SUPPORT SECTION
(Director)
* Budget Development/Monitoring
* Systems Unit:
- Fiscal Planning
- MIS Management
* Inpatient Unit:
- Patient Billing/Accounts
- Admissions
* Medical Records
* Community Services Unit:
- Fiscal Contract Management
- Fiscal TA to Direct Service Providers
ADULT COMMUNITY SERVICES BRANCH
(Director, Assoc. Med. Dir.)
* Community Education/Prevention
* Contract Development/Monitoring
* Consumer Satisfaction Team
* COP Administration
* Housing Development
* Service Access Unit
* Grant Development
* Day Treatment
* Community Support Program
* Targeted Case Management
* Community Residential
* Homeless Outreach
* Psycho-social Rehabilitation
* Drop-In Centers
* Representative Payeeships
* Employment Services
* Outpatient Treatment
* Court Intervention
* Forensic Evaluation/Treatment Services
* A-Team (AODA Services)
ADULT CRISIS SERVICES BRANCH
(Director, Med. Dir.)
* PCS
* Mobile Crisis Teams
* CWIC
* Crisis Line
* Crisis Observation Area
* Geriatric Mobile Team
ADULT INPATIENT SERVICES BRANCH
(Director, Med. Dir.)
* Acute Adult Services
* Rehabilitation Centers
- Hilltop (MR/DD)
- Central
CHILD AND ADOLESCENT SERVICES BRANCH
(Director, Asst. Med. Dir.)
* Day Treatment
* In-Home/Integrated Services
* Outpatient Services
* Mobile Urgent Treatment Team
* Inpatient Services
* Wraparound Milwaukee
* Safe Now

DEPT: D.H.S. - MENTAL HEALTH DIVISION

UNIT NO. 6300
FUND: Enterprise - 0077

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 46.03(1), 46.21, 51.08, 51.35, 51.42 and 51.437 of the Wisconsin Statutes, the Milwaukee County Department of Human Services-Mental Health Division provides care and treatment to developmentally, emotionally and mentally ill adults, children and adolescents through contracts with community agencies, outpatient care, day treatment services and inpatient care. Services include intensive short-term treatment, as well as extended care of persons with serious mental illness. Acute hospital admissions are initiated by voluntary application or through legal detention methods such as court commitment. The Adult Inpatient Services Branch and the Child and Adolescent Branch require Title-XIX certification and Joint Commission on Accreditation of Healthcare Organizations (JCAHO) accreditation to capture Title-XIX and other third-party reimbursement. The extended care portions of this agency require Federal certification as a Skilled Nursing Facility and Facility for the Developmentally Disabled, allowing for State reimbursement. Day treatment is offered to patients who have progressed to the state where inpatient hospitalization is no longer indicated, but who require more intensive treatment than is available in an outpatient facility. The Community Services Branch provides services through contract or at community clinics. Programs are managed by the Mental Health Division Administrator under the jurisdiction of the Director of the Department of Human Services, the Combined Community Services Board, the County Executive and the Milwaukee County Board of Supervisors.

MISSION

The mission of the Milwaukee County Department of Human Services - Mental Health Division (MHD) is to provide a comprehensive continuum of quality mental health and Alcohol and Other Drug Abuse (AODA) services for the citizens of Milwaukee County.

This mission is accomplished by:

- Providing a full range of mental health and AODA services that are directed toward the diagnosis and treatment of mental illness, substance abuse and mental illness/developmental disabilities as a biopsychosocial disease. Services are rendered in a manner that is least restrictive, emphasizes continuity of care, and is empathic to patients and their families.
- Coordinating services with the activities of other public, voluntary and private providers, consumer and advocate organizations, and educational institutions.
- Being a leader in mental health care known for its excellence in research, professional and community education, and mental health delivery systems.

VISION

The Milwaukee County Mental Health Division will be a premier system of mental health services in the State of Wisconsin. It will ensure that individuals and families who have mental health needs strive to function at optimal levels of physical and mental health and that they are full and equal members of the community. As such, the Division shall provide individuals who have mental health needs the support and means to pursue success in the ways they choose to live, learn, love, work and play because:

- Our vision is for a mental health system that recognizes the partnership with consumers, providers and the community and the accountability to stakeholders for the effective development and efficient use of resources.
- Our vision is for a recovery oriented mental health system that focuses on the rebuilding of full productive lives for children, adults and their families, and supports a full spectrum of services including primary prevention and early intervention.
- Our vision is for a mental health system that attracts, retains, and supports employees/other service providers who are competent and provide excellent quality, culturally and linguistically relevant mental health treatment and support services.
- Our vision is for a mental health system that acknowledges the abundance and limitations of our human and financial resources and commits to responsible stewardship of its resources.
- Our vision is for consumers and families to be equal stakeholders in service system governance, planning and delivery.

DEPT: D.H.S. - MENTAL HEALTH DIVISION

UNIT NO. 6300
FUND: Enterprise - 0077

- Our vision is for a mental health system where every consumer has access to strengths-based, individualized and integrated services that promote health and recovery.
- Our vision is for a mental health system where cultural, ethnic and socioeconomic diversity is valued by providers and consumers.
- Our vision is for a mental health system where strategies to eradicate stigma, including education of consumers, family members, providers and the Milwaukee County community, are implemented and effective.
- Our vision is for mental health services and supports to be community based and not institution based; when residential treatment or hospitalization is accessed, those services will be used as resources and not as placements.
- Our vision is for a mental health system that can measure its success in the care of children and adults by establishing and producing clear, quantifiable outcomes.

OUTCOMES

1. Consumers feel empowered as decision makers in their recovery processes.
2. Consumers spend time in meaningful and productive activities, including employment of all types.
3. Consumers effectively manage the symptoms of their mental illnesses.
4. Consumers function effectively in roles of everyday living (working/productivity; independent living/self care; immediate and extended social network relationships).
5. Children with serious emotional needs will function better at home and in the community.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change**
Personal Services	$ 47,479,886	$ 47,028,059	$ 44,196,053	$ -2,832,006
Services	7,260,560	7,673,102	8,259,414	586,312
Commodities	7,494,723	6,480,062	5,899,811	-580,251
Other Charges	46,454,618	45,675,219	43,890,529	-1,784,690
Debt & Depreciation	2,484,003	1,935,508	1,664,631	-270,877
Capital Outlay	158,557	307,002	211,187	-95,815
County Service Charges	7,511,105	7,042,122	7,788,478	746,356
Abatements	-2,181,413	-2,170,493	-2,684,253	-513,760
Total Expenditures	$ 116,662,039	$ 113,970,581	$ 109,225,850	$ -4,744,731
State and Federal Revenue	38,228,588	36,834,639	* 44,324,228	7,489,589
Other Revenue	58,305,808	55,092,898	52,909,933	-2,182,965
Total Revenues	$ 96,534,396	$ 91,927,537	$ 97,234,161	$ 5,306,624
Direct Property Tax Levy	$ 20,127,643	$ 22,043,044	$ 11,991,689	$ -10,051,355

* Reflects a decrease of $9,843,252 in tax levy due to a $9,843,252 increase in State Community Aids funding. As a result of a $20,101,300 decrease in the Child Welfare Intercept, Community Aids funding has increased by $9,843,252.

** The 2001 budget consolidates the Intergovernmental Transfer Program – Nursing Homes (Org. 1958) budget into the Mental Health Division. The 1999 Actual and 2000 Budget data have been adjusted to reflect this change. If this non-departmental budget were not consolidated in this department, tax levy would increase by $1,700,000, to $13,691,689.

DEPT: D.H.S. - MENTAL HEALTH DIVISION

UNIT NO. 6300
FUND: Enterprise - 0077

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 10,491,755	$ 10,010,070	$ 9,192,007	$ -818,063
Central Service Allocation	1,018,152	1,124,322	1,336,886	212,564
Courthouse Space Rental	45,694	95,801	63,521	-32,280
Document Services	18,472	16,497	24,409	7,912
Tech Support & Infrastructure	692,758	426,494	360,622	-65,872
Distribution Services		8,693	18,279	9,586
Telecommunications	240,696	207,543	232,498	24,955
Records Center	21,860	33,515	35,250	1,735
Radio	5,430	6,376	7,830	1,454
Personal Computer Charges	1,765	44,750	281,000	236,250
Applications Charges	0	0	220,071	220,071
Total Charges	$ 12,536,582	$ 11,974,061	$ 11,772,373	$ -201,688
Property Tax Levy	20,127,643	22,043,044	11,991,689	-10,051,355
Total Property Tax Levy	$ 32,664,225	$ 34,017,105	$ 23,764,062	$ -10,253,043

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Management/	Expenditure	$30,160,815	$28,722,346	$27,730,949	$ -991,397
Support Services	Cost Allocation	-23,165,054	-24,151,594	-24,672,949	-521,355
	Revenue	6,967,533	4,570,752	3,058,000	-1,512,752
	Tax Levy	$ 28,228	$ 0	$ 0	$ 0
Rehabilitation	Expenditure	$10,770,221	$10,124,010	$ 9,650,624	$ -473,386
Centers/Nursing	Cost Allocation	5,989,665	7,612,504	8,080,858	468,354
Facility	Revenue	12,218,398	11,389,527	11,483,787	94,260
Services	Tax Levy	$ 4,541,488	$ 6,346,987	$ 6,247,695	$ -99,292
Acute Adult	Expenditure	$10,073,174	$10,507,768	$ 9,341,081	$-1,166,687
Inpatient	Cost Allocation	6,013,355	8,465,309	6,733,933	-1,731,376
Services	Revenue	13,033,819	11,619,031	10,001,806	-1,617,225
	Tax Levy	$ 3,052,710	$ 7,354,046	$ 6,073,208	$-1,280,838
Adult	Expenditure	$23,135,568	$24,562,799	$24,952,243	$ 389,444
Community	Cost Allocation	5,636,429	3,137,088	3,410,318	273,230
Services	Revenue	19,609,322	21,850,691	28,211,977	6,361,286
	Tax Levy	$ 9,162,675	$ 5,849,196	$ 150,584	$-5,698,612
Child and	Expenditure	$38,355,697	$35,759,460	$32,648,296	$-3,111,164
Adolescent	Cost Allocation	3,399,272	2,750,592	4,157,186	1,406,594
Services	Revenue	41,684,678	39,909,949	37,606,886	-2,303,063
	Tax Levy	$ 70,291	$-1,399,897	$ -801,404	$ 598,493

ADOPTED 2001 BUDGET

DEPT: D.H.S. - MENTAL HEALTH DIVISION

UNIT NO. 6300
FUND: Enterprise - 0077

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Adult	Expenditure	$ 4,194,188	$ 4,294,198	$ 4,902,657	$ 608,459
Crisis	Cost Allocation	2,126,333	2,186,101	2,290,654	104,553
Services	Revenue	3,048,270	2,587,587	6,871,705	4,284,118
	Tax Levy	$ 3,272,251	$ 3,892,712	$ 321,606	$-3,571,106

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	1,193.8	1,090.5	1,053.1	-37.4
Overtime Hours	131,848	N/A	N/A	N/A
Overtime Dollars	$2,593,852	$2,113,032	$2,297,948	$184,916

* For 1998, the Position Equivalent is the budgeted amount.

Department of Human Services-Mental Health Division Personal Services have been reduced by $8,518,332 to establish a net salary budget that is 83.1% of gross wages. For 2000, the Department of Human Services-Mental Health Division had a net salary budget that was 86.6% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Housing Program Coordinator- Special Needs Housing	Create	1 / 100%	Community Services Branch	$ 48,638
Data Proc Oper Tech	Transfer	1 / 100%	IMSD	-34,702
MIS Coord (Case Mgt)	Transfer	1 / 100%	IMSD	-46,802
Network Serv Specialist	Transfer	1 / 100%	IMSD	-57,778
Network Service Analyst	Transfer	1 / 100%	IMSD	-42,128
Mgt Info System Coord	Transfer	2 / 100%	IMSD	-93,604
				$ -226,376

GENERAL SUMMARY

The Department of Human Services - Mental Health Division budget is presented in a programmatic format based on five major programs or service areas:

- Management/Support Section
- Adult Inpatient Services Branch
  - Rehabilitation Centers/Nursing Facility Services
  - Acute Adult Inpatient Services
- Adult Community Services Branch
- Child & Adolescent Services Branch
- Adult Crisis Services Branch

Under this format, program costs consist of both direct expenditures and allocated costs which are attributable to the operation of the program. All costs not directly offset by revenue in the Management/Support Sections are distributed to the other four program areas. The allocated or indirect costs are distributed to the program areas using a step-down methodology that operates under Medicare Cost Reporting principles. Those principles involve the use of statistical parameters that represent measures to allocate costs based on resources consumed by a program. For example, the number of patients served, space, number of staff, etc., are parameters.

Revenues for each program consist of both charges directly associated with the provision of services to patients and other operating revenues that are not directly related to patient services.

The State Department of Administration continues the practice of intercepting $20,101,300 from State Shared Revenue rather than from DHS Community Aids Revenue to fund Child Welfare administrative costs. As a result, Community Aids are increased in the Delinquency and Court Services Division, Adult Services Division, and Mental Health Division.

OUTCOMES MEASURES

	Outcomes	Indicators	Targets
1.	Consumers feel empowered as decision makers in their recovery processes.	1a Percent of consumers who acknowledge that they have received adequate explanations of their medication, including its advantages and disadvantages (side effects). 1b Percent of hospital inpatients who understand the goals of their treatment and the treatment process. 1c Percent of consumers who feel that they are: • able to get necessary services; • feel comfortable asking questions about their treatment and medications; • feel free to complain; and • feel that they, rather than staff, decide their treatment goals. 1d Rate that hospital patients are restrained or secluded in order to prevent harm to themselves, other patients or staff. 1e Percent of consumers who decide what actions should be taken to avoid hospitalization or other emergency services when they experience a mental health crisis, as documented by a crisis plan.	1a 90%. 1b 75%. 1c 60%. 1d .15 seclusion rate; .65 restraint rate. 1e 70%.
2.	Consumers spend time in meaningful and productive activities, including employment of all types.	2a Percent employed (full and part time). 2b Percent in planned and other meaningful activity (excluding employment). 2c Percent in no planned activity or employment.	2a 10%. 2b 70%. 2c 20%.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
3.	Consumers effectively manage the symptoms of their mental illnesses.	3a Percent of consumers with mild psychiatric symptoms. 3b Percent of consumers with moderate psychiatric symptoms. 3c Percent of consumers with moderately severe psychiatric symptoms. 3d Percent of consumers with severe psychiatric symptoms. 3e Percent of consumers with extremely severe psychiatric symptoms. 3f Percent of consumers who report that they are better able to deal with daily problems and with crisis; are better able to control their lives; and have less troublesome symptoms.	3a 15%. 3b 35%. 3c 25%. 3d 15%. 3e 10%. 3f 60%.
4.	Consumers function effectively in roles of everyday living (working/productivity; independent living/self care; immediate and extended social network relationships).	4a Percent of consumers whose functioning in work, independent living skills, and in social relationships is severely or markedly limited. 4b Percent of consumers whose functioning in work, independent living skills, and in social relationships is limited or marginal. 4c Percent of consumers whose functioning in work, independent living skills, and in social relationships is moderate. 4d Percent of consumers whose functioning in work, independent living skills, and in social relationships is adequate.	4a 20%. 4b 60%. 4c 10%. 4d 10%.
5.	Children with serious emotional needs will function better at home and in the community.	5a Percent of youth with improved role performance (at home, school and in the community); improved behavior toward others; improved moods; decreased substance use and less distorted thinking. 5b Percent of individuals living in a less restrictive environment (e.g. living independently or with parents compared to living in a hospital, rehab center or correctional facility). 5c Percent of youth with less than two criminal offenses and juvenile justice contacts.	5a 85% will have a score of 78 or less on the Child and Adolescent functional Assessment Screen. 5b 50%. 5c 85%.

ADULT INPATIENT SERVICES BRANCH REHABILITATION CENTERS/ NURSING FACILITY SERVICES

Program Description

The Rehabilitation Center/Nursing Facilities are licensed Rehabilitation Centers that provide long-term, non-acute care to patients who are chronically mentally ill, developmentally disabled or both.

The Rehabilitation Center-Central is a 72-bed, Title XIX certified, skilled-care licensed nursing home. The facility consists of three units which serve geriatric, as well as young, physically aggressive persons with serious mental illness. The primary source of admission to the program is the Mental Health Division Acute Adult Hospital. The facility is one of the few long-term care settings in Southeastern Wisconsin which provides locked-unit settings for extremely aggressive persons with serious mental illness. The facility operates as an Institute for the Mentally Diseased (IMD).

The Rehabilitation Center-Hilltop is a 113-bed Title XIX certified facility, licensed as a Facility for the Developmentally Disabled (FDD). The facility provides programs and an environment specially designed for residents with a primary diagnosis of developmental disability and secondary psychiatric diagnosis. The majority of the facility's residents are referred from the DHS-Mental Health Division Acute Adult Hospital.

BUDGET HIGHLIGHTS

- As a means to continue to provide cost-effective mental health services in the least restrictive environment, one Rehabilitation Center-Central unit was closed July 1, 2000.
- Associated with this action, the 2001 budget includes reduced funding in the amount of $391,920 for 22.5 FTE positions, to reflect the reduction for the full year's operation.

ADULT INPATIENT SERVICES BRANCH ACUTE ADULT SERVICES

Program Description

Adult hospital inpatient services consist of five 24-bed units that include specialized programs in Geropsychiatry and Acute Adult.

The Geropsychiatry Unit, staffed with multi-disciplinary specialists, provides a comprehensive system of diagnosis and treatment to Milwaukee's elderly who have mental disorders. Linking a range of personal, family, community and institutional resources that integrate medical, mental health and social services, this multi-faceted team of geropsychiatrists, geropsychiatric nurses and social workers coordinate community and institutional resources to maintain individuals in the community wherever possible.

The Acute Adult units provide inpatient care to individuals over age 18 who require secure short-term or occasionally extended hospitalization. Psychiatry, psychology, nursing, social service and rehabilitation therapy provide assessment and treatment designed to return the patient to his own community as rapidly as possible.

BUDGET HIGHLIGHTS

- As of March 1, 2001, one of the five 24-bed Acute Adult inpatient units will be closed. This action is taken in response to Froedtert Memorial Lutheran Hospital's (FMLH) decision to discontinue the arrangement in place since the closure of Doyne Hospital whereby FMLH has operated a Title 19 Unit within MHD's facilities. Under Federal regulations, because MHD operates as a specialty psychiatric hospital, the Division is not reimbursed for the costs of caring for Title 19 eligible patients between the ages of 22 and 64. (As Froedtert operates as a general hospital, FMLH does not come under this regulation.) The decision by Froedtert to discontinue this arrangement results in an annual loss of approximately $2,700,000 in revenue. Beginning March 1, 2001, patients who would have been cared for on this unit will instead be referred to other general hospitals in the community who operate psychiatric inpatient programs. The closure of this unit will result in a net decrease in revenues for 2001 of $2,250,000 partially offset by an expenditure reduction of $1,500,000 including reduced staffing of 29.0 FTE's.

- The Administrator of the Mental Health Division shall submit quarterly reports, during 2001, to the Health and Human Needs Committee and the Finance and Audit Committee regarding the following: 1) the status of the acute psychiatric patient census; 2) an update on community initiatives which have been put into place to reduce overcrowding; and 3) any additional recommendations if MHD overcrowding continues.

- The final report of the MHD Strategic Planning Process shall include an inventory of acute psychiatric beds in Milwaukee County, as well as national benchmark data pertaining to acute psychiatric beds in other cities, with this information to be provided, as part of the overall Strategic Planning Report, to the Health and Human Needs Committee in 2001.

ADULT COMMUNITY SERVICES BRANCH

The Adult Community Services Branch is composed of three programs for the medical and non-medical care of consumers in the community. These program areas are: Risk Reduction Services, Wellness Rehabilitation Services and Pre-Crisis Services. The services provided in these program areas include both those directly provided by Milwaukee County and those purchased from community agencies. Services are designed to provide for a single mental health delivery system that reduces institutional admission, utilization and capacity through enhanced community service options. The Community Services Branch is dedicated to providing all services in the least restrictive and most therapeutically appropriate and cost effective setting.

Risk Reduction Services includes activities targeted to promoting mental health and preventing problems within the community at-large, rather than providing treatment or services to individuals already experiencing a defined disability or illness. These programs are primarily related to wellness education and public mental health education, information and referral.

The Wellness/Rehabilitation Services Section provides a wide array of community services which are intended to meet the treatment needs of individuals with mental illness who are living in a community setting. Some of the services and programs include the Service Access to Independent Living (SAIL) Unit which is a centralized intake assessment program for persons who need long-term community support. Some of the long-term community programs include Community Residential, Targeted Case Management and State-certified Community Support Programs. In addition, other services include medical and non-medical day treatment, sheltered work and community employment, outpatient treatment and representative payeeship programs. Other supportive services include subsidized permanent housing for homeless mentally ill, Safe Haven housing for homeless persons and benefit advocacy services. The Mental Health Division also provides psycho-social rehabilitation services through drop-in centers and club house programs.

Pre-Crisis Services provides intensive interventions to address mental illness issues before they become more serious, requiring more costly care and treatment. Services include crisis intervention, assessment, consultation, referral, temporary housing and assistance in meeting basic needs. These services are provided to the community and, more specifically, to homeless persons with mental illness and to mentally ill persons involved in the criminal justice system. The Forensic Psychiatry Center, as part of Pre-Crisis Services, offers court consultation, evaluation of psychiatric status in individuals charged with criminal acts, evaluation of civil commitment proceedings and consultation concerning jurisprudence and public policy information.

Funding for programs within the Adult Community Services Branch consists primarily of State Community Aids, Mental Health Block Grants and Community Options Program funds.

BUDGET HIGHLIGHTS

- The 2001 Budget includes the increase of IMD funds in the amount of $181,624 made available through transfer from the Inpatient Service Branch as a result of closing one rehabilitation center unit in 2000. The funds are used to purchase community-based programs for individuals discharged from Rehabilitation Center-Central as a result of the unit closure.

- <u>$48,638</u> <u>Create 1 Housing Coordinator-Special Needs Housing</u>

  To promote the development of subsidized housing opportunities for persons with serious and persistent mental illness, one position of Housing Coordinator-Special Needs Housing is created.

- The Medical Day Treatment Program is to be restructured for 2001. The number of treatment teams will be reduced from three to two, thus reducing personnel and related costs $108,918. This savings offsets the personnel costs of this position. The balance of $60,280 is being reallocated to Targeted Case Management and the SAIL unit.

- The budget reflects the $732,422 annual cost of the Census Reduction Initiative approved by the County Board of Supervisors in May 2000. The initiative includes enhancement of staff at the three MHD operated Community Support Programs in order to reduce staff-to-client ratios at a cost of $347,422. This will enable CSP staff to work more intensely with individual consumers, thus limiting need for hospitalization. A second component is the annualization of the Transitional Housing Program (THP), which provides transitional housing for persons who are in the hospital, can be discharged, but have no place to go. The THP provides interim housing for these persons so that Acute Inpatient beds can be made available to other patients, at a cost of $81,000. The remaining $304,000 is allocated in the Adult Crisis Services Branch

- $100,000 in Potawatomi Revenue (Org. 1937) is allocated for the initiation of strategies to provide mental health services to individuals who are in need of such services and who have been released into the community by the Milwaukee County Jail or House of Correction (HOC). Before these funds are appropriated, the Sheriff, Superintendent of the House of Correction, the Administrator of the Milwaukee County Mental Health Division, and County Board staff shall develop a joint report describing the 1) current scope and funding of mental health services provided to persons incarcerated in the Milwaukee County Jail and HOC and 2) transition and provision of mental health services for detainees who have been released from the Jail and the HOC into the community. This report shall include recommendations and fiscal notes and be submitted to the Judiciary, Safety, and General Services Committee and Health and Human Needs Committee for those Committees' consideration during the February 2001 cycle.

ADULT CRISIS SERVICES BRANCH

The Adult Crisis Services Branch is composed of two programs which assist individuals in need of immediate intervention to assess problems and develop mechanisms for resolution. The two programs are the Crisis Response/Stabilization Services and Psychiatric Crisis Services. Crisis Response and Stabilization Services are provided as short-term intervention designed to divert the need for more intensive care and treatment. The Psychiatric Crisis Services (PCS) program is a direct service resource for anyone in Milwaukee County who may be experiencing a psychiatric crisis. Services are also available to persons involved with an emotionally upset individual. PCS offers walk-in services and a walk-in clinic. These services are provided by a multi-disciplinary team of mental health professionals.

BUDGET HIGHLIGHTS

- The 2001 Budget includes $304,000 to fund the operation of the Crisis Residential program. The County Board approved the use of Contingency Funds in May 2000 to fund the development of this program as part of the Census Reduction Initiative. The total annual cost of the Census Reduction Initiative is $732,422 with $428,422 allocated in the Adult Community Services Branch.

CHILD AND ADOLESCENT SERVICES BRANCH

Program Description

The Child and Adolescent Services Branch functions as both a provider of services through operation of an inpatient program, a small outpatient program and as a purchaser and manager of the system of care for children through the Wraparound Milwaukee and Safe Now programs.

The Wraparound Milwaukee Program is a unique type public health maintenance organization originally designed to provide an array of community-based services to children with severe emotional and behavioral problems who are at immediate risk of residential treatment placement or psychiatric hospitalization. Wraparound Milwaukee blends funds from the State of Wisconsin Bureau of Milwaukee Child Welfare, Juvenile Corrections System, and Medicaid Crisis and Case Management billings to operate this public managed care system. Projected year 2001 enrollment will be 550 children.

Services in the Wraparound Milwaukee Program include:

The Mobile Urgent Treatment Team, operated out of the Child and Adolescent Treatment Center (CATC). It provides crisis intervention services to children at risk of removal from their homes and screens potential inpatient admissions to CATC.

The Care Coordination Component consisting of 11 lead agencies comprising about 90 case managers who coordinate and manage the care provided to enrolled children and their families.

In 2001 Wraparound Milwaukee will continue to operate the Safety Service Program for the Milwaukee Bureau of Child Welfare in Sites 2 and 5, where the County is under contract to provide case management services. Safety services are provided and purchased. These services are intended to keep families intact and children safe, and to build up in-home supports and community linkages to help strengthen families so they will not be referred back into the protective service system.

While utilization of inpatient services has declined with the emphasis on community-based care through the Wraparound Program, there is still a significant need for the short-term assessment and treatment provided through inpatient services. The 2001 census projection is 24 children. CATC continues to provide all emergency detention services for Milwaukee County as well as inpatient screening for the Children's Court Center.

BUDGET HIGHLIGHTS

- The 2001 budget for the Wraparound Program is $27,061,170, which includes funding from the Bureau of Milwaukee Child Welfare for Children In Protective Services (CHIPS) youth, from Children's Court for delinquent youths at risk of residential treatment placement, and monthly capitation payments from Medicaid.

- Under the Wisconsin Works (W-2) welfare reform program, State Statutes require that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to provide the County with $4,105,312 for Community Reinvestment, which must be spent by the end of 2001. These funds can only be spent on persons who are eligible for the Federal Temporary Assistance to Needy Families (TANF) program, e.g. to provide services to needy families (below 200% of poverty) so that children may be cared for in their own homes. The budget allocates $3,555,788 to the DHS Delinquency and Court Services Division. Of this amount, $1,705,312 is used to fund the cost for the 330 juveniles served by the Wraparound program. This increase in funding will allow the program to continue to serve the current level of Children's Court referrals that were previously funded through the Severely Emotionally Disturbed (SED) Grant, which expired in 2000. The balance of $1,850,476 is used to fund a variety of Wraparound and Day Treatment Programs, including individual and family counseling, anger management training, tutoring, and mentoring. The remaining $549,524 is allocated in the DHS Adult Services Division.

- The County Child Welfare Program, providing ongoing case management in Sites 2 and 5, will continue to use the Wraparound Managed Care fee-for-service network and MIS system to manage its system and will reimburse Wraparound $140,000 for those services

- As a result of a decrease in the inpatient census at CATC, the program will reduce capacity from two units to one effective January 1, 2001. Associated with this action, the 2001 budget includes a decrease in revenues of $600,000 offset by an expenditure reduction of $1,200,000 including reduced staffing of 25.0 FTE's, resulting in a net annual savings of $600,000. In order to maximize staff resources and leasing opportunities of vacant space, the remaining inpatient unit will be relocated to the main facility.

- Elimination of the CATC Day Treatment program results in a reduction of expenditure of $616,705 and budgeted revenue of $282,928. Actual 1999 revenue was $164,000 and 2000 projected revenue is approximately the same, creating an anticipated revenue shortfall of $120,000. There are currently 39 children enrolled. This has been an effective program, but the costs have made it impossible to sustain. Children currently enrolled in the program will receive services from other community providers.

- The 2001 budget includes an increase in lease revenue of $387,696. This increase is associated with leasing space at CATC as a result of relocating the remaining inpatient unit to the main facility.

MANAGEMENT/SUPPORT SERVICES

Program Description

The Management/Support/Evaluation Section includes costs associated with the overall operation of the Mental Health Division. These include General and Administrative, Fiscal, Patient Accounts and Admissions, Management Information System, Personnel, Maintenance, Security, Medical Records, Library, Pharmacy, Quality Assurance and Utilization Review, Dietary, Housekeeping, Linen, Stores, Clinical Administration, Medical Officer of the Day and Professional Education. Expenditures are allocated to the Rehabilitation Centers/Nursing Facility, Adult Inpatient, Adult Community, Adult Crisis and Child and Adolescent programs according to Medicare and Medicaid cost allocation methodologies reflective of services consumed by the programs.

BUDGET HIGHLIGHTS

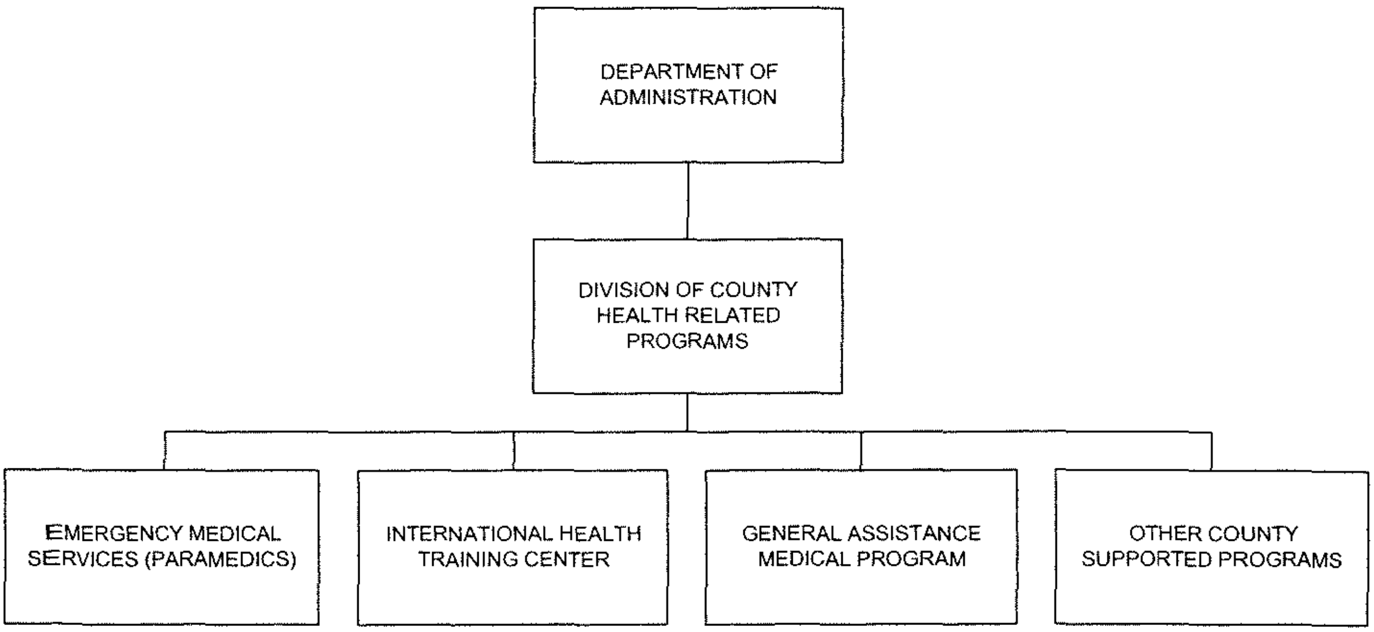
- Pharmacy cost reduction is due to the elimination of pharmacy services for clients in the Community Support Programs. These individuals who have Medicaid insurance will use independent pharmacies rather than the MHD pharmacy. As a result of a reduction in pharmacy services, one pharmacist position has been unfunded for a savings of $60,000.
- Consulting fees are increased $367,579, from $1,382,415 to $1,749,994, to support Clinical Information Systems implementation, including automation of patient medical records. These funds will also be utilized to begin system modification and enhancements to ensure compliance with the Health Insurance Portability and Accountability Act. There is an increase in the software budget of $106,398, from $90,000 to $196,398, primarily for the $96,502 purchase of a replacement nursing scheduling system to support the Inpatient Services Branch.
- Revenue decreases $1,512,752, from $4,570,752 to $3,058,000. This results primarily from a $900,282 reduction in pharmacy services revenue (from $1,734,232 to $834,000) and shifting lease revenue from the Management-Support-Evaluation Section to the Child and Adolescent Service budget.
- The 2001 budget includes the transfer of six Information Technology (IT) positions to the Department of Administration-Information Management Services Division (IMSD-Org. 1160) in accordance with the effort to centralize IT services throughout the County.

EXPENDABLE TRUST ACCOUNTS

The following, for informational purposes, are expendable trust accounts which may be utilized only for purposes which are legally mandated or where a formal trust relationship exists. The expenditures from these organizational units are limited to the purpose specifically designated by the donor. These trusts are not included as part of the MHD operating budget.

Org. Unit	Description of Expendable Trust	Projected Balances as of 12/31/00
0701	MHD - Research Fund Referred to as the Frieda Brunn Mental Health Research Fund, this fund was created in 1970 for the purpose of supporting mental health research. Expenditure recommendations from this fund are made by the Research Committee at MHD. Expenditure: $25,000 — Revenue: $25,000	$290,000
0702	MHD - Patient Activities and Special Events This fund is comprised of various trusts which stipulate the expenditures should be made to provide patient activities and special events. Expenditure: $10,100 — Revenue: $10,100	$134,000

DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS


DEPARTMENT OF ADMINISTRATION
DIVISION OF COUNTY HEALTH RELATED PROGRAMS
EMERGENCY MEDICAL SERVICES (PARAMEDICS)
INTERNATIONAL HEALTH TRAINING CENTER
GENERAL ASSISTANCE MEDICAL PROGRAM
OTHER COUNTY SUPPORTED PROGRAMS

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS

UNIT NO. 7200

FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board shall represent the County and have management of the business and concerns in all cases where no other provision is made.

The Emergency Medical Services (Paramedics) Program operates under Chapter 97 of the Milwaukee County Ordinances pertaining to comprehensive emergency medical care services. The General Assistance-Medical Program (GA-MP) is the County's health care financing/delivery system for medically indigent persons residing within Milwaukee County. GA-MP is governed by Chapter 49 of the Wisconsin Statutes and Section 32.90 of the Milwaukee County Ordinances.

MISSION

The Division of County Health Related Programs, through the programs and staff for which it is responsible, provides leadership, coordination, education and operational programs related to the provision of health services for the benefit of Milwaukee County citizens, employees and visitors, especially those most in need in our community.

The Division develops, implements and evaluates programs, opportunities and partnerships related to improving or providing for the health of Milwaukee County citizens and employees. The Division creates and maintains innovative, high-quality community-based services which serve target populations in a cost-effective/efficient, customer-focused manner through a variety of partnerships and by utilizing a systematic approach for service integration and delivery.

OUTCOMES

1. Critical safety net medical services are available to residents of Milwaukee County.
2. The citizens will benefit from Healthier Community activities focused at specific issues, stressing prevention or early intervention.
3. County departments have access to employee health services and information regarding employer mandated health issues.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 2,178,451	$ 2,753,923	$ 2,695,004	$ -58,919
Services	7,451,703	12,431,568	11,263,152	-1,168,416
Commodities	282,494	547,407	551,424	4,017
Other Charges	41,191,603	42,293,889	39,315,878	-2,978,011
Debt & Depreciation	0	200	200	0
Capital Outlay	49,224	172,260	6,500	-165,760
County Service Charges	557,003	625,917	703,541	77,624
Abatements	-383,765	-1,202,882	-558,102	644,780
Total Expenditures	$ 51,326,713	$ 57,622,282	$ 53,977,597	$ -3,644,685
State & Federal Revenue	$ 21,764,150	4 28,800,000	$ 23,217,593	$ -5,582,407
Indirect Revenue	987	46,350	0	-46,350
Other Direct Revenue	10,026,287	8,039,940	5,871,990	-2,167,950
Total Revenues	$ 31,791,424	$ 36,886,290	$ 29,089,583	$ -7,796,707
Direct Property Tax Levy	$ 19,535,289	$ 20,735,992	$ 24,888,014	$ 4,152,022

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS

UNIT NO. 7200
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 488,831	$ 603,753	$ 581,043	$ -22,710
Central Service Allocation	164,676	180,241	202,259	22,018
Courthouse Space Rental	0	0	0	0
Document Services	15,164	22,176	20,133	-2,043
Tech Support & Infrastructure	148,852	115,769	57,867	-57,902
Distribution Services	0	1,889	3,737	1,848
Telecommunications	26,596	23,443	25,687	2,244
Records Center	6,268	8,546	10,107	1,561
Radio	0	35,000	3,500	-31,500
Personal Computer Charges	0	25,818	55,000	29,182
Applications Charges	0	0	70,772	70,772
Total Charges	$ 850,387	$ 1,016,635	$ 1,030,105	$ 13,470
Property Tax Levy	19,535,289	20,735,992	24,888,014	4,152,022
Total Property Tax Levy	$ 20,385,676	$ 21,752,627	$ 25,918,119	$ 4,165,492

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PROGRAM DESCRIPTION

The Department of Administration-Division of County Health Related Programs (CHRP) is comprised of various programs which pertain to health related services. Some of these services were previously performed under the auspices of John L. Doyne Hospital. The Division is comprised of the Emergency Medical Services Program (Paramedics), the General Assistance-Medical Program (GA-MP), and other expenditures related to the provision or support of health related activities. CHRP also serves as the coordinating function for employee health services and as the administrative body for issues pertaining to the provision of health services to County residents.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Administration	Expenditure	$ 976,820	$ 2,145,602	$ 897,433	$ -1,248,169
	Abatement	-42,127	-870,529	-306,789	563,740
	Revenue	34,502	72,650	0	-72,650
	Tax Levy	$ 900,191	$ 1,202,423	$ 590,644	$ -611,779
Emergency Medical Services (Paramedics)	Expenditure	$ 7,168,342	$ 11,537,964	$ 11,460,139	$ -77,825
	Abatement	-72,218	-70,202	-106,330	-36,128
	Revenue	6,341,235	6,262,640	5,871,990	-390,650
	Tax Levy	$ 754,889	$ 5,205,122	$ 5,481,819	$ 276,697

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS

UNIT NO. 7200
FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
General Assistance-Medical Program	Expenditure	$ 43,302,970	$ 44,736,598	$ 41,798,127	$ -2,938,471
	Abatement	-267,617	-262,151	-144,983	117,168
	Revenue	25,415,687	30,551,000	23,217,593	-7,333,407
	Tax Levy	$ 17,619,666	$ 13,923,447	$ 18,435,551	$ 4,512,104
Healthier Community Programs	Expenditure	$ 187,500	$ 405,000	$ 380,000	$ -25,000
	Abatement	0	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 187,500	$ 405,000	$ 380,000	$ -25,000

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	55.3	62.9	62.9	0.0
Overtime Hours	1,819.6	N/A	N/A	0
Overtime Dollars	$23,593	$0	$0	$0

- For 1999, the Position Equivalent is the budgeted amount.

The Department of Administration - County Health Related Programs Division Personal Services have been reduced by $105,864 to establish a net salary budget that is 96.2% of gross wages. For 2000, the Department of Administration - County Health Related Programs had a net salary budget that was 100% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Health Care Plan Specialist	Create	2/100%	GAMP	$ 59,320
			TOTAL	$ 59,320

OUTCOME MEASURES

	Outcomes	Indicators	Targets
1.	Critical safety net medical services are available to residents of Milwaukee County.	1a Low or no income County residents have access to high quality health services through the General Assistance Medical Program (GAMP).	1a Provider sites will meet or exceed a 80% rating level as established by the National Counsel of Quality Assurance for medical care and contained in the Comply software program for medical audits. Any site not meeting that criteria will submit corrective action plans.
		1b Level of client satisfaction with care and response to concerns.	1b Clients will report a satisfaction level of "satisfied" or "highly satisfied" and any concerns will be addressed within 30 days.
		1c Number of clinics and hospitals providing services.	1c Maintain current levels.
		1d A well managed system through amount of days to process applications; percent of claims paid within 30 days, number of days to resolve disputed claims and number of days to process utilization review requests.	1d Effective system management will be demonstrated by: • All applications to the program will be processed within 15 days of receipt of the applications; • 90% of claims will be paid within 30 days of submission and disputed claims will be resolved within 60 days of the initial claim submission and; • All requests for utilization review will be processed within three business days of receipt of the request.
		1e Percent of enrollment applications originating from primary care units.	1e Enrollment applications originating from primary care centers will constitute 75% of all renewing applications.
		1f All County residents and visitors needing pre-hospital emergency medical services are provided with timely medical attention which is consistent with national standards for high quality.	1f Overall response times for medical units will be nine (9) minutes from the time of dispatch to arrival at the scene.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
2.	Citizens benefit from Healthier Community activities focused at specific issues, stressing prevention or early intervention.	2a Number of locations and encounters through out-stationed programs such as Aids Resource Center of Wisconsin AIDS and Hepatitis Prevention Programs. 2b Number of young individuals involved in sports activities as a structure to encourage healthier lifestyle choices. 2c Number of public access defibrillators in place throughout the County.	2a Number of out-stationed activities will remain stable and the annual volume of services for one-on-one peer counseling regarding HIV prevention will be 15,000 encounters. 2b Thirty community groups will receive funding that expands the number of youth involved in sports activities by no fewer than 100 participants. 2c Fifty defibrillators will be placed throughout County operated buildings and at least 60 individuals will receive training in their use.
3.	County departments have access to employee health services and information regarding employer mandated health issues.	3a Number of departments requesting technical assistance or information regarding occupational health or employee wellness issues. 3b Number of employees participating in employee health screening activities. 3c Percent decrease of injury illness occurrences recorded with OSHA.	3a 50%. 3b All employees will receive screen materials and 30% of the workforce will take part in the screening activities. 3c 10% decrease.

ADMINISTRATION			
	2000 Budget	2001 Budget	2000/2001 Change
Expenditures	$ 2,145,602	$ 897,433	$ -1,248,169
Abatements	-870,529	-306,789	563,740
Revenues	72,650	0	-72,650
Tax Levy	$ 1,202,423	$ 590,644	$ -611,779

ADMINISTRATION (Section 7210)

The Division of County Health Related Programs includes an administration section which contains costs associated with the overall management of the Division, obligations of the County from the closure of the John L. Doyne Hospital, and the provision of coordinated employee health services. These costs include charges from other County departments and general operating expenses not allocated to other sections of the Division.

DEPT: DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS

UNIT NO. 7200
FUND: General - 0001

BUDGET HIGHLIGHTS

- The Administration budget includes $90,000 in the Professional Service Fees - Recurring Operations account for the Medical College of Wisconsin (MCW) contract for the provision of employee health services. This service reflects the costs associated with pre-employment exams, tuberculosis tests and other employment related medical services which Milwaukee County may require for County employees. Costs will be charged out to various County departments during 2001 as County employees are referred for service. The cost for the actual medical services is abated out and other County departments will reflect a charge for medical service fees whenever those services are delivered.

- The 2001 budget for Professional Service Fees - Non-Recurring Operations includes $90,000 in expenditure authority to continue the implementation of a Healthier Employee 2000 Project which will provide County-wide health screenings and special health promotion activities for all County employees.

- Expenditures of $650,000 and revenue of $20,000 associated with the County's obligation to United Regional Medical Services for pension related expenses from the closure of the John L. Doyne Hospital have been eliminated from this budget. These expenses are now included in the Employee Fringe Benefits budget (Org. 1950).

- The 2001 budget no longer includes medical fee expenses which reflect costs associated with the provision of medical services to prisoners in the Criminal Justice Facility and the House of Correction. This modification reduces the total expenditures for the Division by $700,000 and the abatement for the Division by $700,000.

- The 2001 budget reflects a $57,650 reduction in revenue which is the result of a discontinuation of charging the International Health Training Center for costs associated with services to the program by the Program Officer.

EMERGENCY MEDICAL SERVICES (PARAMEDICS)

	2000 Budget	2001 Budget	2000/2001 Change
Expenditures			
Community Support	$ 8,981,558	$ 8,911,451	$ -70,107
Education/Training	607,007	566,775	-40,232
Communications Center & Admin.	1,879,196	1,875,583	-3,613
Total Expenditures	$ 11,467,761	$ 11,353,809	$ -113,952
Revenues			
Paramedic Cost Recovery	6,100,000	5,700,000	-400,000
Other	162,640	171,990	9,350
Total Revenue	$ 6,262,640	$ 5,871,990	$ -390,650
Tax Levy	$ 5,205,121	$ 5,481,819	$ 276,698

EMERGENCY MEDICAL SERVICES - PARAMEDICS (Sections 7220 & 7270)

The Emergency Medical Services (EMS) Program (Paramedics) is a Milwaukee County managed and sponsored program designed to benefit the entire community. There are five major components to the area-wide service: the Community Support component which provides reimbursement via grants to municipalities that provide the paramedic units serving Milwaukee County; the Education/Training Center for initial and refresher paramedic training; a Quality Assurance program which reviews and monitors service delivery; the Communication Center staffed with emergency medical communicators to handle local and regional emergency calls; and the Community Training Center (CTC) which provides and coordinates public training service for Cardio-Pulmonary Resuscitation (CPR), Advanced Life Support (ALS) and Pediatric Advanced Life Support (PALS) courses. Professional medical staff support for the program is provided through a separate professional services contract with the Medical College of Wisconsin (MCW).

The Emergency Medical Services program is a broad-based community partnership program with various municipalities and private providers. These services are funded by property tax levy and are partially offset with revenues from the Paramedic Cost Recovery Program and revenues generated by the program from the delivery of training as well as paramedic services at the Bradley Center.

BUDGET HIGHLIGHTS

- Community Support expenditures decrease $70,107, to $8,911,451, based on experience. These expenditures reflect the costs associated with continuation of County support to local municipalities for the reimbursement of recognized costs associated with the Paramedic program which are contained in the contracts between the County and the municipalities hosting paramedic transport units.

- The 2001 budget includes $30,000 for a contract with Digital Vision software installation and programming to complete the optical scanning of paramedic medical records and the access of those medical records electronically by area fire departments.

- The 2001 budget includes an appropriation of $233,260, representing an increase of $41,035 from the $192,225 budgeted in 2000, for the continuation of the contract with MCW for the provision of services necessary for operation of the Paramedic Program and the provision of on-line medical control and direction of both the Paramedic Program and Emergency Government. These services include personnel for the positions of Medical Director, physicians, and residents to staff the communication base on a 24-hour, seven-day-a-week basis as well as clerical and administrative support for these positions. These services are critical for providing the medical control and medical supervision of municipalities operating paramedic programs as required by State Statute. The contractual agreement between the County and MCW will be modified to reflect additional services provided to the Airport which has been required to obtain medical direction for its ambulance response units under revised State rules. In addition, MCW has agreed that this payment increase will be the last increase in expenses to MCW until the end of the current contract period in 2004.

- An appropriation of $500,000, representing an increase of $57,750 from the $442,250 budgeted in 2000, is included for the anticipated costs associated with the billing services performed by Claims Processing and Receivables (formerly Midwest Medical Claims Service), whose rate of reimbursement for 2001 will be 7.25% of net collections. Midwest Medical Claims provides collection agency services under the umbrella contracts with the municipalities and GAMP collections.

- Paramedic cost recovery revenues decrease $400,000, from $6,100,000 to $5,700,000, due to a reduction in payment levels by Medicare. A rate increase of three percent to the base bill has been included, which is equal to $14 for a paramedic transport and reflects an increased charge from $480 to $494 per transport, plus any billable, expendable supplies or equipment. The Paramedic Program will continue to adjust the costs for expendable supplies and equipment based on purchase price and regional average charges.

- Replacement Machinery and Equipment expenditures of $6,500 are included for replacement training equipment. An appropriation of $23,500 for computer equipment is budgeted in the capital budget.

- The Emergency Medical Services program will continue the training fee structure approved in 2000 with only one adjustment to the fee charged for Advanced Cardiac Life Support Training which decreases from $250 per person to $200. The following is the 2001 fee schedule:

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF ADMINISTRATION - COUNTY HEALTH RELATED PROGRAMS

UNIT NO. 7200
FUND: General - 000

AHA Courses Offered by the Community Training Center	
Service	**Fees**
Basic Life Support/(CPR)/Person	$25
Advanced Cardiac Life Support Per Person	$200
Pediatric Advanced Life Support Per Person	$250
Advanced Life Support Instructor Per Person	$150
Pediatric Advanced Life Support Instructor/Person	$150
Basic Life Support (CPR) Instructor/Person	$100
Automatic Electronic Defibulator Per Person	$25

Service	Fees
County Resident/Program	
Classroom Instruction/Person	$1,000
Supervised Hospital Experience	
with EMT-P Staff/Hour	$15
with RN Staff	$29
Supervised Field Experience	
with EMT-P Staff	$20
with RN Staff	$38
Non-County Resident/Program	
Full Training Course/Person	$7,800
Classroom Instruction/Person	$1,200
Supervised Hospital Experience	
with EMT-P Staff/hr	$20
with RN Staff/hr	$38
Supervised Field Experience	
with EMT-P Staff/hr	$20
with RN Staff/hr	$38
Paramedic Refresher Course Per person/day	$60
Professional Ride Along Per person/day	$60

GENERAL ASSISTANCE - MEDICAL PROGRAM	2000 Budget	2001 Budget	2000/2001 Change
Expenditures			
Administration	$ 2,585,558	$ 5,217,266	$ 2,631,708
Medical Expenses	41,888,889	36,435,878	-5,453,011
Total Expenditures	$ 44,474,447	$ 41,653,144	$ -2,821,303
Revenues			
State Reimbursement	$ 28,800,000	$ 22,217,593	$ -6,582,407
Refunds and Recoveries	1,751,000	1,000,000	-751,000
Total Revenues	$ 30,551,000	$ 23,217,593	$ -7,333,407
Tax Levy	$ 13,923,447	$ 18,435,551	$ 4,512,104

	2001	2002	Total
County payment	$2,500,000	$2,160,000	$4,660,000
Federal funds	$3,567,593	$3,001,928	$6,569,521
Total	$6,067,593	$5,161,928	$11,229,521

GENERAL ASSISTANCE - MEDICAL PROGRAM (Section 7250)

The General Assistance-Medical Program (GA-MP) is the County's health care financing system for medically indigent persons currently residing within Milwaukee County. During 1995, the State of Wisconsin developed a medical relief block grant for Milwaukee County, with State reimbursement limited to $16.6 million. In 1999, the State of Wisconsin established an Intergovernmental Transfer Program (ITP) with the County to reduce tax levy expenditures for the General Assistance - Medical Program. Under this program, the County issues a payment to the State of Wisconsin, Bureau of Healthcare Financing for $2.5 million which is used as a match for Federal supplemental payments and disproportionate share payments for hospital services.

BUDGET HIGHLIGHTS

- The 2001 budget for GA-MP includes the continuation of the income qualification criteria used to determine program eligibility which was approved in 2000. The income limit will remain at $882 for a single person household and the income limits for multiple person households are similarly held in place.

- GA-MP expenditures for 2001 related to the provision of medical services reflect the fully allowed maximum expenditures for the program which are reimbursed by the State under its reimbursement methodology for medical expenditures. Accounting adjustments to expenditures and revenues reflect the receipt of refunds and recoveries from prior year(s) activities which cannot be claimed against State reimbursement.

- Contractual services appropriations for 2001 include continuation of the claims processing contract with Wisconsin Physician Services, Inc. for claims processing payments at a rate of $2.78 per paper claim and $2.24 per electronic claim for health services and a rate of $2.78 per pharmacy claim, special report generation, and other administrative fiscal services provided by WPS. The claim volume is anticipated to continue to increase in 2001 with the expansion of the program to community health centers, the adjustment to income limits, and the filing of claims electronically.

- The 2001 budget includes appropriations of $25,000 for the continuation of the Latino Health Organization contract for the provision of English-Spanish translation services.

- The Professional Services account includes an expenditure of $195,000 for the continued development and expansion of the GA-MP enrollment system.

- The 2001 budget includes $80,000 for continuation of the contract for medical consultation services for the Demand Management program. This provides direct physician consultation to the program in cases where medical opinions regarding procedures and treatment are necessary and when denials for speciality services are appealed.

- $ 59,320 Create 2 Health Care Plan Specialist 2

  The GA-MP budget includes the creation of two Health Care Plan Specialist positions which have been added to the staff to address issues surrounding claims processing for both the GA-MP and the Sheriff's Department.

- Expenditures and revenues for GA-MP reflect the implementation of the Intergovernmental Transfer Program (ITP) by the State of Wisconsin. Under this program, the County transfers $2,500,000 to the State to be used as matching funds for the Title 19 program, resulting in the capture of $3,567,593 in additional Federal dollars. The State will issue payments, using both the County match and Federal monies, to area hospitals participating in GA-MP for service provided to GA-MP clients. The 2000 adopted budget reflected two ITP payments to the County for the initial year of the program (for 1999 and 2000) totaling $7.2 million. The 2001 budget reflects the revenue adjustment associated with the implementation of single-year activity, totaling approximately $3.6 million.

- The 2001 budget reduces the projected savings from Title 19 recoupments because GA-MP has anticipated that total Title 19 collections will not exceed liabilities of the program to medical providers. This change reduces revenues to GA-MP by $750,000 during 2001. The change also impacts expenditures to the program, as a percentage of the recoupments were redirected into expenditures for dates of service identical to the dates of the recoupment when claims for services exceeded the Title 19 recoupment.

OTHER COUNTY HEALTH RELATED SERVICES			
	2000 Budget	2001 Budget	2000/2001 Change
Expenditures	$ 405,000	$ 380,000	$ -25,000
Revenues	0	0	0
Tax Levy	$ 405,000	$ 380,000	$ -25,000

OTHER COUNTY HEALTH RELATED SERVICES (Section 7260)

This section funds programs which aim to improve the general health and well-being of County residents, increase educational awareness of healthier lifestyles, and provides support for other services through direct financial aid.

BUDGET HIGHLIGHTS

- Funding for the Milwaukee County Sports Authority is budgeted at $200,000 of tax levy support. This program is intended as seed money to capture matching grants or other outside sources of revenue. The Sports Authority, composed of seven members, reviews and recommends to the County Board funding for grant proposals from community organizations seeking to provide sports activities targeted toward at-risk youths, with an emphasis on ages 6-15, and females who may not have the opportunity to participate in and benefit from organized, aerobic sports (e.g., basketball, swimming, volleyball, etc.).

- A $50,000 appropriation is continued to support the privatized Milwaukee International Health Training Center (MIHTC) program. The 1999 budget implemented the privatization of the program and its discontinuation as a County operated program. Since the privatization of MIHTC, the program has conducted a number of training activities and has a three-year agreement with the American International Health Alliance regarding the development of primary care clinics in the Republic of Georgia.

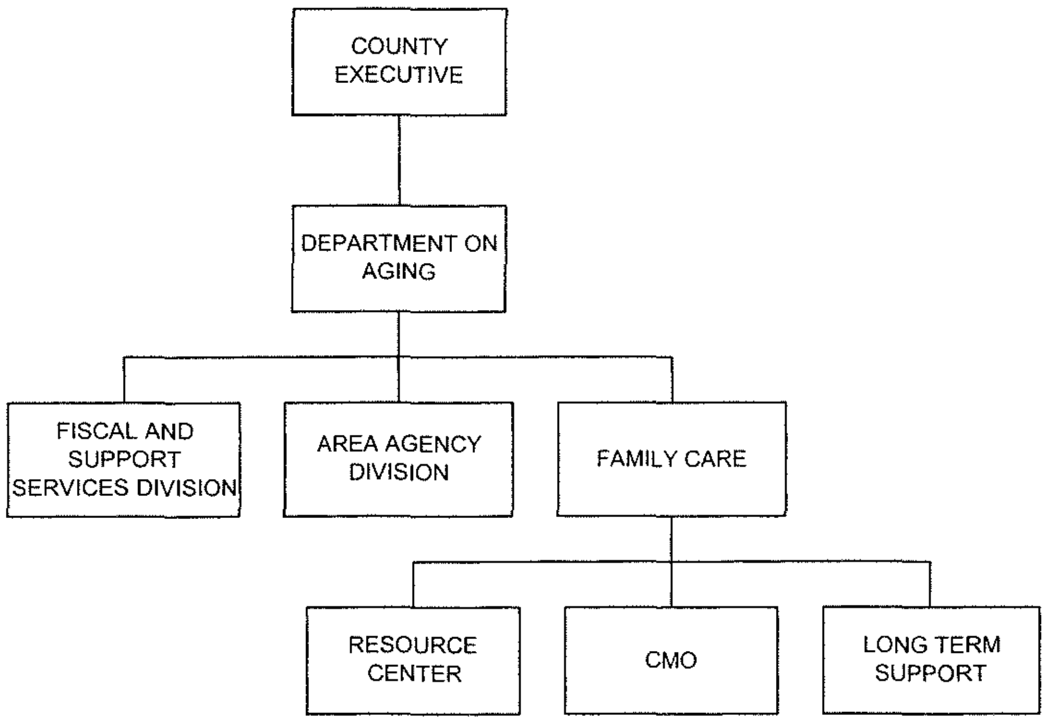
- A $230,000 appropriation is provided for the AIDS Resource Center of Wisconsin (ARCW), funded with $130,000 in tax levy funds and $100,000 in Potawatomi funds (see next bullet). This funding is directed to ARCW's Harm Reduction Program, an education/outreach effort aimed at reducing HIV infection, Hepatitis C prevention, and increasing drug treatment for Milwaukee County drug users at highest risk for HIV and Hepatitis C infection. These funds are used to reach greater numbers of individuals by expanding the outreach staff who conduct HIV testing and risk reduction counseling, make drug treatment referrals, and provide Hepatitis C education, testing, monitoring, and referral for treatment. No County funds will be used to purchase or distribute needles for exchange.

- The non-departmental budget, Potawatomi Revenue (Org. 1937), allocates $225,000 in Potawatomi revenues to the Division of County Health Related Programs for two initiatives. The Department of Administration-Fiscal Affairs Division is authorized to administratively allocate these funds to the Division upon adoption of the budget.

  - An appropriation of $100,000 is allocated to expand the AIDS Resource Center of Wisconsin's Harm Reduction Program, discussed above. Presently, the Harm Reduction Program reaches 50 percent of injection drug users (IDUs) in Milwaukee County. These funds will help the program reach 75 percent of IDUs in the County.

  - The purchase of 25 end-tidal carbon dioxide detectors to be located in Paramedic program ambulances and training rooms to enhance patient resuscitation efforts is budgeted at a cost of $125,000. These machines assist in properly intubating patients (i.e., inserting an oxygen tube into a patient's trachea) by detecting whether a tube has gone into the lungs or accidentally into the stomach.

DEPARTMENT ON AGING


COUNTY EXECUTIVE
DEPARTMENT ON AGING
FISCAL AND SUPPORT SERVICES DIVISION
AREA AGENCY DIVISION
FAMILY CARE
RESOURCE CENTER
CMO
LONG TERM SUPPORT

ADOPTED 2000 BUDGET

DEPT: DEPARTMENT ON AGING

UNIT NO. 7900
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Under the Older Americans Act, the Milwaukee County Department on Aging is a Federal/State designated Area Agency on Aging for Milwaukee County. The Department on Aging's responsibilities are outlined in Chapter 53 of the General Ordinances of Milwaukee County and include planning, developing, providing, purchasing and coordinating services for the County's older adult population. The Department reports directly to the County Executive and provides staff support to the Milwaukee County Commission on Aging.

This Department provides a single entry point for older adults and their caregivers who are in need of elderly service information and assistance throughout Milwaukee County. Services provided by the Department on Aging are designed to provide an appropriate mix of community-based care and direct services to prevent the inappropriate and costly institutionalization of older adults.

BUDGET SUMMARY

Account Summary	1998 Actual	1999 Budget	2000 Budget	1999/2000 Change
Personnel	$ 5,830,547	$ 7,026,284	$ 7,759,574	$ 733,290
Services	896,644	697,194	745,206	48,012
Commodities	1,741,350	2,227,405	2,059,705	-167,700
Other Charges	32,597,041	37,873,369	36,068,342	-1,805,027
Capital Outlay	194,021	30,000	0	-30,000
Contractual Crosscharges	2,675,051	1,860,642	2,037,334	176,692
Abatements	-1,590,075	-1,424,616	-1,533,815	-109,199
Total Expenditures	$ 42,344,579	$ 48,290,278	$ 47,136,346	$ -1,153,932
State & Federal Revenue	810,480	47,788,339	46,168,846	-1,619,493
Other Direct Revenue	42,170,848	1,021,837	1,021,837	0
Total Direct Revenue	$ 42,981,328	$ 48,810,176	$ 47,190,683	$ -1,619,493
Direct Property Tax Levy	$ -636,749	$ -519,898	$ -54,337	$ 465,561

ADOPTED 2000 BUDGET

DEPT: DEPARTMENT ON AGING

UNIT NO. 7900
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1998 Actual	1999 Budget	2000 Budget	1999/2000 Change
Fringe Benefits	$ 1,155,791	$ 1,891,306	$ 1,767,873	$ -123,433
Central Service Alllocation	192,876	170,440	209,763	39,323
Courthouse Space Rental	0	0	0	0
Graphics Services	61,605	80,819	70,435	-10,384
Information Process	12,876	132,948	205,161	72,213
Mail Room Services**	0	N/A	3,397	3,397
Telephone Allocation	58,143	76,578	63,700	-12,878
Record Center Services	5,336	7,248	7,802	554
Radio Communication	0	0	0	0
Personal Computer Services	0	3,531	2,582	-949
Total Charges	$ 1,486,627	$ 2,362,870	$ 2,330,713	$ -32,157
Property Tax Levy	-636,749	-519,898	-54,337	465,561
Total Property Tax Levy	$ 849,878	$ 1,842,972	$ 2,276,376	$ 433,404

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this department.

** The 1998 Courthouse Space Rental charge included Mail Room Services.

ADOPTED 2000 BUDGET

DEPT: DEPARTMENT ON AGING **UNIT NO.** 7900

FUND: General - 0001

ORGANIZATIONAL COST SUMMARY

DIVISION		1998 Actual	1999 Budget	2000 Budget	1999/2000 Change
Administration	Expenditure	$ 10,755	$ 953,052	$ 1,402,674	$ 449,622
	Abatement	-1,261,667	-953,052	-1,402,674	-449,622
	Tax Levy	$ -1,250,912	$ 0	$ 0	$ 0
Elderly Services	Expenditure	$ 3,116,512	$ 3,480,972	$ 3,743,531	$ 262,559
	Revenue	2,976,416	2,798,440	3,072,070	273,630
	Tax Levy	$ 140,096	$ 682,532	$ 671,461	$ -11,071
Elderly Nutrition	Expenditure	$ 4,266,759	$ 4,706,856	$ 4,469,983	$ -236,873
	Revenue	3,991,053	4,481,978	4,443,975	-38,003
	Tax Levy	$ 275,706	$ 224,878	$ 26,008	$ -198,870
Information and Assistance	Expenditure	$ 495,062	$ 590,339	$ 569,540	$ -20,799
	Revenue	597,174	576,510	531,384	-45,126
	Tax Levy	$ -102,112	$ 13,829	$ 38,156	$ 24,327
Washington Park McGovern Park	Expenditure	N/A	$ 396,808	$ 403,808	$ 7,000
	Revenue	N/A	27,959	27,959	0
	Tax Levy	$ 0	$ 368,849	$ 375,849	$ 7,000
Case Management	Expenditure	N/A	$ 14,971,643	$ 15,803,093	$ 831,450
	Revenue	N/A	16,781,629	16,968,904	187,275
	Tax Levy	$ 0	$ -1,809,986	$ -1,165,811	$ 644,175
Community Options Program Services	Expenditure	N/A	$ 6,510,824	$ 6,914,056	$ 403,232
	Revenue	N/A	6,510,824	6,914,056	403,232
	Tax Levy	$ 0	$ 0	$ 0	$ 0
Community Options Waiver Program	Expenditure	N/A	$ 15,993,623	$ 13,593,122	$ -2,400,501
	Revenue	N/A	15,993,623	13,593,122	-2,400,501
	Tax Levy	$ 0	$ 0	$ 0	$ 0
Community Options Hospital Link	Expenditure	N/A	$ 1,639,213	$ 1,639,213	$ 0
	Revenue	N/A	1,639,213	1,639,213	0
	Tax Levy	$ 0	$ 0	$ 0	$ 0

PERSONNEL SUMMARY

	1998 Actual	1999 Budget	2000 Budget	1999/2000 Change
Position Equivalent*	144.9	169.9	178.8	8.9
Overtime Hours	14,374	N/A	N/A	N/A
Overtime Dollars	$289,682	$109,116	$109,116	$0

* For 1998, the Position Equivalent is the budgeted amount.

Personal services for the Department on Aging have been reduced by $2,209,296 to establish a net salary budget that is 76% of gross wages. For 1999, Department on Aging had a net salary budget that was 97% of gross wages.

DEPT: DEPARTMENT ON AGING

UNIT NO. 7900
FUND: General - 0001

PERSONNEL CLASSIFICATION (based on filled positions on 8/17/99)			
Major Job Class	1999 Budget	2000 Budget	1999/2000 Change
Administrative (A)	5.0	6.0	1.0
Clerical (F)	13.0	13.0	0.0
Paraprofessional (E)	13.0	13.0	0.0
Professional (B)	134.0	133.0	-1.0
Protective Services (D)	0.0	0.0	0.0
Service/Maintenance (H)	0.0	0.0	0.0
Skilled Craft (G)	0.0	0.0	0.0
Technical (C)	3.0	2.0	-1.0
TOTAL	168.0	167.0	-1.0

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/Hours	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0

DEPARTMENT DESCRIPTION

The Milwaukee County Department on Aging was created in the 1991 budget to serve as Milwaukee County's designated Area Agency on Aging under the Older Americans Act and as the County's designated unit to administer aging programs. The Department plans for and services the fastest growing segment of the community and is responsible for developing and administering services to meet the needs of this segment of the population. It is one dedicated, specialized agency within Milwaukee County government to represent and serve the needs of the elderly.

The department integrates 26 Federal and State revenue streams including the Older Americans Act, the Senior Community Services Program, the Alzheimer's Family and Caregiver Support Program (AFCSP), Base Community Aids (BCA), Community Options Program (COP), Medical Assistance and the Medicaid Waiver Program. The Department on Aging serves as a co-lead with the Department of Human Services Adult Services Division in administering the Community Options Program, Community Options-Waiver Program, Community Integration Program-II (CIP-II), and Community Integration Program-1B (CIP-1B). Revenue allocated for administration and case management for these programs is included in the budget.

COMMUNITY AIDS FOR THE DEPARTMENT ON AGING			
	1999 Budget	2000 Budget	1999/2000 Change
I. Programs Requiring Match			
Base Allocation	$ 6,153,512	$ 5,936,632	$ -216,880
II. Other Programs			
Community Options Program-MA Waiver	$ 18,504,480	$ 17,650,588	$ -853,892
Community Options Program	8,701,137	8,226,809	-474,328
COP-Hospital Link	1,915,361	1,915,361	0
Alzheimer Caregiver	480,869	480,869	0
Community Integration Program II	1,428,931	1,756,396	327,465
Community Integration Program 1B	3,874,909	3,125,196	-749,713
Sub-Total	$ 34,905,687	$ 33,155,219	$ -1,750,468
Grand Total	$ 41,059,199	$ 39,091,851	$ -1,967,348

Administration consists of the Director's Office and the Fiscal/Support Services Division.

The major functions of ***Fiscal/Support Services*** include personnel administration, budget development and administration, monitoring expenditures and revenues, collections and making projections for and monitoring compliance with all funding sources.

This unit engages in outcome-based strategic planning, the development of departmental fiscal policy and development and implementation of general operating procedures. Data applications development and minor DP support services are also provided by this division.

Area Agency Services provide a comprehensive network of support services through community-based agencies that assist older adults to remain independent in their homes as long as possible. These programs are funded through Older Americans Act and State revenue earmarked for elderly services. The unit is responsible for planning, research and program development. In addition, unit staff solicit, monitor, evaluate and administer contracts for a variety of services in the community. Staff assist with contract development and coordinate the request for proposal process with other County departments.

The Area Agency Services unit provides staff support to the Milwaukee County Commission on Aging, its five standing committees and its Advisory Council. Unit staff assist the Commission in conducting public hearings and needs assessments as required under Federal statute, provide technical assistance and serve as a resource for businesses, universities and voluntary organizations interested in meeting the needs of older adults in the community.

The ***Senior Meal Program*** is funded under Titles III-C-1 and III-C-2 of the Older Americans Act and other state and federal funds received from the State of Wisconsin Bureau on Aging and the Bureau of Long Term Support. The program receives reimbursement for eligible elderly meals from the United States Department of Agriculture (USDA). Approximately twenty-three percent of the cost of the program is generated through participant contributions.

The purpose of the program is twofold:

1. To provide older persons, particularly those with low incomes, low-cost, nutritionally sound meals in strategically located congregate sites. Two of the 32 meal sites offer weekend meals to program participants. The program also seeks to reduce the social isolation of participants by providing supportive services including recreation, education and information about other programs and services available to older adults.

2. To provide home-delivered meals five to seven days a week to eligible frail, homebound, older adults. The program assists older adults in remaining independent and living within their own homes and provides limited gap-filling services in addition to meals.

The ***Information and Assistance*** unit acts as the entry point for the department's Resource Center and has four primary functions: (1) to provide Milwaukee County's older adults, their caregivers, and the general public with one central number to call for assistance with emergencies 24 hours a day and to receive information and assistance about aging programs and services, including information about the availability of long-term support programs funded by the department; (2) to arrange short-term assistance for older adult callers with immediate or pressing needs; (3) to conduct telephone screening for long-term support programs including COP, COP-Waiver, and Alzheimer's Family and Caregiver Support programs and services provided by community agencies under contract with the department; and (4) to provide community education to older adults, their families and caregivers on a broad range of subjects relating to aging, including health insurance, preventive care, pre-retirement planning and changes in Federal and State entitlement programs.

The ***Care Management*** unit is responsible for conducting assessments, determining eligibility, developing case plans and providing ongoing, case-managed long-term support services to medically frail older adults. These services are currently funded under the COP, COP-Waiver, CIP-II, CIP1B, Institutes for Mental Disease (IMD), Community Support Program (CSP), Base Community Aids (BCA) and AFCSP. The Care Management unit also petitions the court for guardianship and protective placement, conducts annual Watts reviews for all persons protectively placed by the courts, determines eligibility for community-based services, certifies one and two bed adult family care homes and certifies individuals for the Supplemental Security Income-Exceptional Expense (SSI-E) benefit.

The ***Community Options Program*** is a State-funded, long-term support program that provides payments to functionally impaired older adults to purchase in-home supportive services and avoid institutionalization. Older adults receiving payments through this unit receive care management services through the Department on Aging's Care Management unit. The Community Options Program unit of the Department on Aging provides direct payments to older adults under this program.

The ***Community Options Waiver Program*** is a Federally funded, long-term support program that provides payments to income-eligible, functionally eligible older adults to purchase a wide variety of in-home supportive services. Older adults receiving payments through this program receive case management services through the Department on Aging's Care Management Unit.

The ***Community Options Hospital Link*** is a Federal/State demonstration project which was initiated in June, 1990. The purpose of this project is to improve the coordination of services provided to older adults who are in need of long-term support services following their hospital discharge, thus reducing return hospital visits and premature nursing home placement. The COP-Hospital Link project provides intensive, short-term care management and assistance to hospitalized older adults and "links" them to ongoing, long-term support services provided through the Department on Aging's COP-Waiver program following discharge from the hospital. Care management services are provided to these individuals by the department's Care Management Unit staff.

PERFORMANCE BASED BUDGET			
		Objective	*Performance Measurement*
1.	Continue to develop the Department's capacity as the Single Entry Point to long term care services for older adults in Milwaukee County.	Publicize and promote the availability of accurate information, short-term assistance and easy access to benefits, services and entitlements to all older adults.	All requests for publicly funded Long-Term Care (LTC) are channeled through the Resource Center. Staff is out-stationed strategically to provide choice and benefit counseling and coordinated services..
2.	Continue development and implementation of Care Management Organization for older adults in need of long term care services.	Offer coordinated choice-based, services for older adults in Milwaukee County, which span the continuum of Long Term Care.	Provide benefits to 5,000 older adults who seek publicly funded LTC services in Milwaukee County (ongoing).
3.	Maximize Federal, State and local revenue streams.	Provide high quality, cost-effective, long-term care services to functionally and financially eligible older adults.	All Long Term Care services will have clear contract specifications as to outcome, performance standards and performance measurements.
4.	Consolidate and integrate disparate internal data bases.	Provide comprehensive and accurate data for utilization review, fiscal monitoring and trend analysis and forecasting.	Data systems provide comprehensive fiscal and demographic information on all department customers (12/31/00).
5.	Involve consumers, caregivers and the public in planning, developing and advocating for a fully-funded, choice-based long term care system.	Publicly funded programs receive public oversight in every facet of their operation.	Consumer forums are held four times annually to solicit opinions on older adults about Long-Term Care Services. The governance, grievance and appeal, and quality committees of the department have 25% representation by older adults (12/31/00).

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Departmental revenue is reduced $1,619,493, partially offset by expenditure reductions of $1,153,932 to reflect the level of State and Federal funding appropriated through the 1999 State/County contract for community-based elderly services. Major revenue decreases are in the Community Options Program of $474,328 and Community Options Program - Waiver of $853,892. Decreased funding is due to receipt of less than anticipated appropriations from the State. These revenue reductions are offset with expenditure reductions in the same amounts.

- Base Community Aids revenue is reduced $216,880 to reflect a reduction in the BCA allocation from the State of Wisconsin.

- Community Integration Program 1B revenue is reduced $749,713, partially offset with an increase in Community Integration Program II revenue of $327,465. CIP 1B and CIP II revenue adjustments are offset with administrative and client service expenditure adjustments in the same amounts.

- Contractual crosscharges increase a total of $176,692, primarily due to a building security services charge increase from DHS of $72,851, information processing services charge of $72,213 and various other internal service charge increases of $17,922.

- The $30,000 appropriation for new DP equipment is eliminated.

- As the State of Wisconsin moves to possibly consolidate all Long-Term Care revenue sources into one funding stream known as Family Care for older adults and people with disabilities, the distinctions between the multiple funding resources may disappear. Eligibility determinations and program categories may be standardized if Long-Term Care becomes an entitlement. This major change is included in the State Biennial budget, but the fiscal impact is not known at this time. If implemented in Milwaukee County, Family Care will consist of two components: a Resource Center and a Care Management Organization. The department is currently in a pilot mode, actively testing these discreet concepts.

- In 1997, the County Board approved a resolution (File No. 97-630) authorizing the Department on Aging to participate in the Family Care Pilot as a Single Entry Point (Resource Center). In July, 1999, the County Board approved the creation of 58 positions in the Department on Aging to help implement the Family Care Pilot. Seven of these positions are currently filled. The remaining 51 positions will be filled in 2000 if they are fully funded by Family Care. The personal service cost of these 58 positions in 2000 totals $1,530,013. This cost, along with associated fringe benefit costs ($455,592), should be totally offset with State revenues under the Family Care program. (The change in the net salary budget for the Department of Aging, from 97% of gross wages in 1999 to 76% of gross wages in 2000, largely relates to the funding of the Family Care program.)

AREA AGENCY SERVICES

- Purchase of services contract expenditures increase $154,587, primarily due to service demand for day care and senior center transportation, employment, outreach and advocacy.

- Section 85.21 specialized transportation revenue increases $79,516, from $350,000 to $429,516.

- As a result of the Commission on Aging workgroup analysis of employment needs of older adults in Milwaukee County, a Job Center for older adults will be established at Washington Park Senior Center through a collaborative venture with community agencies at an expenditure increase of $15,000. The study found that older adults are often confused and apprehensive about the many agencies that offer employment services as well as the assorted eligibility requirements for each of those services. Centralization of multiple employment agencies at one site will stream-line the process for older adults contacting agencies individually. Employment agency collaboration will emphasize consolidating the application process, sharing job leads, reinstating the older worker week celebration and reinvigorating volunteer initiatives. It is anticipated that older adults will receive referrals to other social service resources through the Job Center to sustain their independence and self worth in their community of choice.

SENIOR MEAL PROGRAM

	1999 Budget	2000 Budget	1999/2000 Change
Number of Meal Sites Open	32	32	0
Number of Meals Served at Meal Sites	480,276	480,276	0
Home-Delivered Meals	255,057	255,057	0
Total Meals Served	735,333	735,333	0

- Senior Meal program costs of $4,428,733 are funded through State and Federal grants, sum sufficient reimbursements from the United States Department of Agriculture (USDA), participant contributions and tax levy of $153,494. State and Federal funding for the program has remained relatively stable for several years. The Department on Aging will continue to maximize Federal and State revenue to operate the Senior Meal Program which provides nutritionally sound meals in congregate social environments and to homebound frail older adults.

INFORMATION AND ASSISTANCE

- Predicated on the notion of "one-stop shopping", the Department on Aging Resource Center will provide a virtual single entry point to all programs, services and information for older adults. Key to this effort, the Information and Assistance unit will continue to provide callers with resource information on all Federal, State, and local programs. Individuals needing service within the continuum of Long-Term Care will receive Functional and Financial Eligibility Screening as well as counseling on care management options. Other traditional programs such as Elder Abuse Investigations, Adult Protective Services and Targeted Case Management will be housed in the Resource Center as well. The Resource Center would be a key component of Family Care, if it is implemented.

SENIOR CENTERS

- An expenditure increase of $7,000 reflects increased costs for building maintenance at Washington Park and McGovern Park Senior Centers.

CASE MANAGEMENT

	1999 Budget	2000 Budget
Number of Persons Served	12,500	12,500
Number of Persons Assessed	2,500	2,500
Number of Referrals	3,750	3,750

- Case management revenue increases $187,275, from $16,781,629 to $16,968,904, in 2000.

- CIP 1B revenues decrease $749,713 to reflect the level of funding the department can earn for assigned waiver slots. As a result, client service costs are reduced, thus reducing resources for eligible elderly clients with developmental disabilities to relocate from nursing home care to community-based care.

- The department will model case management around an interdisciplinary team approach. To address and coordinate the acute and primary care needs of older adults, nurses and social workers will be involved in the care planning. Major health care facilities will assist the Department on Aging in piloting this initiative.

- Case Management Organization services will be made available to persons identified as needing Long-Term Care. Using interdisciplinary teams of nurses, human service workers and volunteers, a service menu of 26 benefits will be offered. Certain fee for service programs such as durable medical equipment, home health care, counseling and skilled care provided in an institutional setting also will be offered. In return for coordinating and managing these services, the Department on Aging will receive a capitated payment, per member (client) per month, rather than the "sum certain" allocations provided under the COP Medicaid Waiver and COP Hospital Link programs.

  Because of this major initiative, concerted efforts to build capacity, both in staffing and program/service resources are currently underway.

COMMUNITY OPTIONS PROGRAM

	1999 Budget	2000 Budget
Projected Number of Clients Served	1,002	1,002

- Total state COP revenues decrease $474,328 from $9,153,843 to $8,679,515. This level of funding is reflective of the appropriation actually received through the 1999 State/County contract. Despite this reduction in revenues, it is anticipated that the same number of COP-Waiver clients still will be served in 2000.

COMMUNITY OPTIONS WAIVER PROGRAM

	1999 Budget	2000 Budget
Projected Number of Clients Served	2,510	2,510

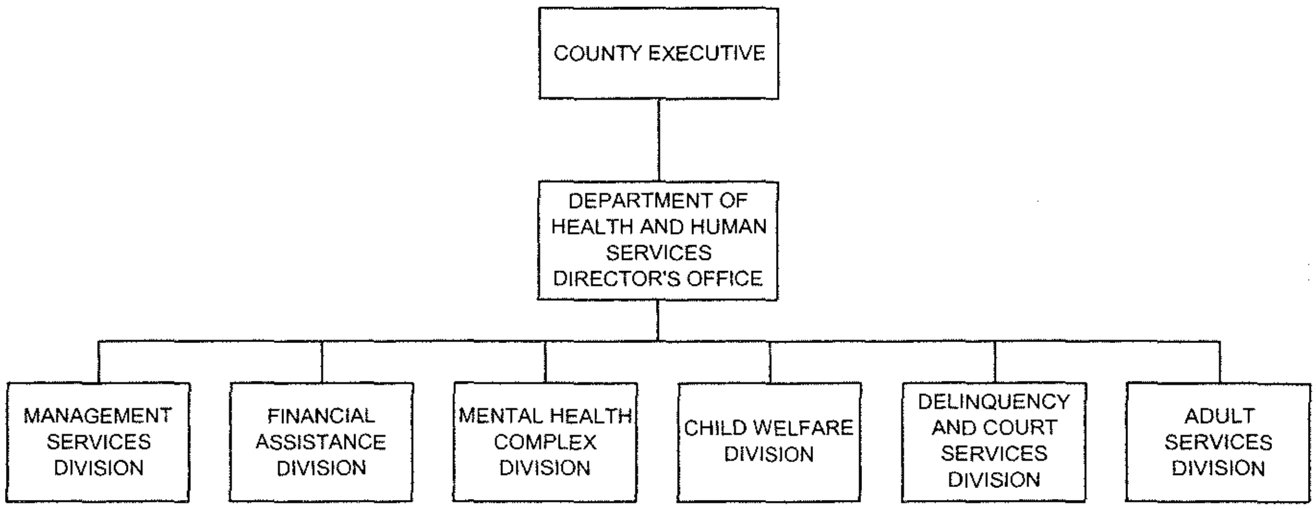
- Total State COP-Waiver revenues decrease $853,892, from $19,967,135 to $19,113,243, based on reductions in State appropriations.

COMMUNITY OPTIONS HOSPITAL LINK PROGRAM

	1999 Budget	2000 Budget
Number of Assessments	120	120
Number of Case Plans Developed	100	100
Number of People Served	270	270

- COP and COP-Waiver revenues which fund services that enable hospital discharged eligible elders to remain in the community remains constant at $1,639,213.

DEPARTMENT OF HUMAN SERVICES


COUNTY EXECUTIVE
DEPARTMENT OF HEALTH AND HUMAN SERVICES DIRECTOR'S OFFICE
MANAGEMENT SERVICES DIVISION
FINANCIAL ASSISTANCE DIVISION
MENTAL HEALTH COMPLEX DIVISION
CHILD WELFARE DIVISION
DELINQUENCY AND COURT SERVICES DIVISION
ADULT SERVICES DIVISION

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

The Department of Human Services (DHS) operates under Chapters 46 (Social Services), 48 (Children's Code), 49 (Public Assistance), 51 (Mental Health), 55 (Protective Services) and 938 (Juvenile Delinquency) of the Wisconsin State Statutes.

DHS provides a wide range of life-sustaining, life-saving and life-enhancing services to children and adults through age 60. Programs focus on providing services for abused and neglected children, delinquent children, dysfunctional families, developmentally disabled persons, physically disabled persons, mentally ill persons, homeless persons, alcohol and drug abusers, and those in need of financial assistance. Many of the services provided are mandated by State Statute.

MISSION

The mission of the Milwaukee County Department of Human Services is to secure human services for individuals and families who need assistance in living a healthy, independent life in our community.

OUTCOMES

1. Individuals eligible for Food Stamps are better able to meet their basic nutritional needs.
2. Families demonstrate changes in their behavior to achieve permanent families for children.
3. Community safety is enhanced through a reduction in juvenile crime.
4. Fewer people abuse alcohol or other drugs.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change**
Personal Services	$ 41,544,314	$ 45,339,503	$ 45,202,386	$ -137,117
Services	8,744,716	9,315,822	8,834,369	-481,453
Commodities	750,250	896,276	709,922	-186,354
Other Charges	156,429,499	132,691,531	95,093,204	-37,598,327
Capital Outlay	341,682	207,700	170,400	-37,300
County Service Charges	18,999,025	21,749,825	20,605,518	-1,144,307
Abatements	-16,364,091	-18,726,493	-17,337,869	1,388,624
Total Expenditures	$ 210,445,395	$ 191,474,164	$ 153,277,930	$ -38,196,234
State Div. of Corr.Chgs.	30,511,922	29,477,379	32,487,020	3,009,641
Total Expenditures	$ 240,957,317	$ 220,951,543	$ 185,764,950	$ -35,186,593
State/Federal Revenue	200,123,024	165,248,225	* 124,495,315	-40,752,910
Other Direct Revenue	8,268,098	4,173,541	19,761,071	15,587,530
Total Direct Revenue	208,391,122	169,421,766	144,256,386	-25,165,380
State Div. of Corr. Chgs.	30,511,922	29,477,379	32,487,020	3,009,641
Total Revenues	$ 238,903,044	$ 198,899,145	$ 176,743,406	$ -22,155,739
Direct Property Tax Levy	$ 2,054,273	$ 22,052,398	$ 9,021,544	$ -13,030,854

* Reflects a decrease of $10,258,048 in tax levy due to a $10,258,048 increase in State Community Aids funding. As a result of a $20,101,300 decrease in the Child Welfare Intercept, Community Aids funding for DHS has increased by $10,258,048.

** The non-departmental Community Relations-Social Development Commission budget is consolidated into the Department of Human Services budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this change. If this non-departmental budget was not consolidated in this department, total tax levy would decrease by $121,157, to $8,900,387.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 9,430,973	$ 10,403,908	$ 10,191,114	$ -212,794
Central Service Allocation	1,455,564	1,450,512	1,931,456	480,944
Document Services	137,715	131,474	163,374	31,900
Tech Support & Infrastructure	957,385	1,611,035	1,525,522	-85,513
Distribution Services**	0	19,453	58,091	38,638
Telecommunications	366,037	320,201	401,811	81,610
Records Center	35,498	27,016	57,244	30,228
Radio	20,727	24,345	29,898	5,553
Personal Computer Charges	8,827	12,909	15,000	2,091
Applications Charges	0	0	1,403,526	1,403,526
Total Charges	$ 12,412,726	$ 14,000,853	$ 15,777,036	$ 1,776,183
Property Tax Levy	2,054,273	22,052,398	9,021,544	-13,030,854
Total Property Tax Levy	$ 14,466,999	$ 36,053,251	$ 24,798,580	$ -11,254,671

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this department.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Director's Office	Expenditure	$ 599,296	$ 1,617,290	$ 857,476	$ -759,814
	Abatement	-598,939	-809,220	-1,715,073	-905,853
	Revenue	18	779,141	0	-779,141
	Tax Levy	$ 339	$ 28,929	$ -857,597	$ -886,526
Financial Assistance Division	Expenditure	$ 46,911,849	$ 33,431,924	$ 33,520,378	$ 88,454
	Abatement	-634,565	-714,983	-1,615,852	-900,869
	Revenue	47,700,352	36,075,615	35,092,850	-982,765
	Tax Levy	$ -1,423,068	$ -3,358,674	$ -3,188,324	$ 170,350
Child Welfare	Expenditure	$ 68,969,231	$ 60,469,225	$ 19,663,675	$ -40,805,550
	Abatement	-1,198,884	-860,624	-1,488,586	-627,962
	Revenue	74,390,420	62,581,130	21,144,854	-41,436,276
	Tax Levy	$ -6,620,073	$ -2,972,529	$ -2,969,765	$ 2,764
Delinquency & Court Services Division	Expenditure	$ 28,611,373	$ 30,709,321	$ 33,291,998	$ 2,582,677
	Abatement	-93,056	-90,547	-557,331	-466,784
	Revenue	27,197,712	10,996,660	18,291,642	7,294,982
	Tax Levy	$ 1,320,605	$ 19,622,114	$ 14,443,025	$ -5,179,089
Adult Services	Expenditure	$ 70,093,126	$ 71,305,946	$ 74,766,029	$ 3,460,083
	Abatement	-1,627,311	-1,788,152	-1,976,464	-188,312
	Revenue	57,956,649	57,882,010	68,865,720	10,983,710
	Tax Levy	$ 10,509,166	$ 11,635,784	$ 3,923,845	$ -7,711,939
Management Division	Expenditure	$ 11,624,611	$ 12,666,951	$ 8,516,243	$ -4,150,708
	Abatement	-12,211,336	-14,462,967	-9,984,563	4,478,404
	Revenue	1,145,971	1,107,210	861,320	-245,890
	Tax Levy	$ -1,732,696	$ -2,903,226	$ -2,329,640	$ 573,586

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PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	1,226.7	1,228.3	1,207.9	-20.4
Overtime Hours	110,628	N/A	N/A	N/A
Overtime Dollars	$2,036,554	$268,344	$287,500	$19,156

* For 1999, the Position Equivalent is the budgeted amount.

The Department of Human Services Personal Services have been reduced by $3,239,096 to establish a net salary budget that is 93% of gross wages. For 1999, the Department of Human Services had a net salary budget that was 94% of gross wages.

PERSONNEL CHANGES (See divisional highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Business Analyst (DHS-IT)	Create	2/100%	Mgt Svces	$ 102,928
Admin Asst (DHS-IT)	Create	1/100%	Mgt Svces	32,416
Registered Nurse 2 (ASD)	Create	10/100%	Adult Services	0
Quality Assurance Specialist	Create	2/100%	Adult Services	58,444
Unit Supervisor	Create	1/100%	Adult Services	0
Intake Specialist	Create	1/100%	Delinquent Svce	32,416
Clerk Steno 2	Abolish	1/100%	Mgt Svces	-22,948
Clerk Typist 2	Abolish	2/100%	Delinquent Svce	-48,988
Dictation Mach Transcriptionist	Abolish	1/100%	Delinquent Svce	-26,608
Programmer II	Transfer	1/100%	IMSD	-46,802
Network Support Tech NR	Transfer	1/100%	IMSD	-32,416
Office Systems Coordinator	Transfer	1/100%	IMSD	-29,660
Systems Analyst I	Transfer	1/100%	IMSD	-61,092
Project Coord Human Services	Transfer	1/100%	IMSD	-69,858
Systems Analyst Fiscal	Transfer	1/100%	IMSD	-49,432
Systems Analyst Human Svcs	Transfer	1/100%	IMSD	-64,026
Asst Network Serv Specialist	Transfer	1/100%	IMSD	-31,974
			TOTAL	$ -257,600

DEPARTMENT DESCRIPTION

The Department of Human Services includes the following six divisions: Financial Assistance Division, Child Welfare Division, Delinquency and Court Services Division, Adult Services Division, Management Services Division, and Mental Health Division. All six divisions report to the office of the Director of the Department of Human Services.

Since the DHS Mental Health Division financially operates as an enterprise fund, it appears as a separate organizational unit in the County budget (Org. 6300).

The ***Director's Office*** provides guidance, support and administrative direction to all DHS divisions. The DHS Director reports directly to the County Executive as a cabinet officer.

The ***Financial Assistance Division***, per State Statutes, is charged with the responsibility of assisting eligible people to obtain Food Stamps, Medical Assistance (Title 19) and Child Day Care benefits in cooperation with the "Wisconsin Works" or W-2 program (which replaced the former Aid to Families with Dependent Children-AFDC program). In addition, the Financial Assistance Division is responsible for administering BadgerCare and specialized financial assistance programs such as Fraud Detection and Benefit Repayment, Low Income Home Energy Assistance, Healthy Start, and Interim Disability Assistance.

The ***Child Welfare Division*** was created in 1998, formed from part of the former Youth Services Division. Beginning in 1998, under State Statutes, the State Department of Health and Family Services is responsible for administering all child welfare services in Milwaukee County. Under a contract with the State, this division provides child welfare case management and services for children removed from their homes due to abuse or neglect in two of the State's five child welfare regions in the County. This division also provides foster home recruitment and licensing and adoption services for all five child welfare regions in the County. The Child Welfare Division is funded entirely with revenue under a contract with the State for these specific services.

The ***Delinquency and Court Services Division*** was also created in 1998, formed from part of the former Youth Services Division. The division administers a 120 bed Juvenile Detention Center, juvenile court intake, custody intake and probation services, support staff for the operation of the Children's Court, predispositional secure/non-secure out-of-home placement resources, the First Time Offender program and post-dispositional placement resources for adjudicated delinquents. Purchased programs which serve alleged and adjudicated delinquent youth are administered in this division. Staff at the Juvenile Detention Center maintain a 24-hour-per-day, secure correctional facility which primarily houses juveniles being held pending trial who are a threat to the community. Custody Intake staff screen Children's Court intake referrals from police for the Juvenile Detention Center; Court Intake staff prepare case reports and histories for the Children's Court judges while Probation staff supervise youth adjudicated for delinquent behavior in the community.

The ***Adult Services Division*** provides human services to adults between the ages of 18 and 60. Services are targeted at populations with special needs including persons with physical and developmental disabilities (including children from birth to three), and alcohol and drug abusers. A wide variety of services is provided including case management for long term support, residential services, inpatient services, work and day services, community living support services, community treatment, community support, adult day care, fiscal agent services, and service access and prevention. Many of these services enable persons to live in the community and avoid institutional placements.

The ***Management Services Division*** provides contract administration, accounting, budgeting, business office/collections, human resources, building operations, procurement and data processing services to the Director's Office and the Child Welfare, Delinquency/Court Services, Financial Assistance and Adult Services Divisions. The division also includes the costs for County-wide services such as Risk Management, Audit, Payroll and other functions. The division also houses DHS costs for all vacant, unassigned leased and County-owned building space. This vacant space is due to the dispersal in 1998 of Financial Assistance and Child Welfare staff from County facilities into regional offices.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Individuals eligible for Food Stamps are better able to meet their basic nutritional needs.	1a Ratio of Food Stamp recipients to those individuals that are living in poverty. 1b Percentage of individuals using food pantries that have not applied for Food Stamps.	1a Increase ratio of Food Stamp recipients by 6%, form 69% to 75% of individuals in poverty. 1b Reduce the percentage of pantry users not applying for Food Stamps to 29%.
2.	Families demonstrate changes in their behavior to achieve permanent families for children.	2a Number of families in the Child Welfare system reunified.	2a Increase the number of families reunified by 5% in 2001 compared to the number reunified in 2000.
3.	Community safety is enhanced through a reduction in juvenile crime.	3a Number of youth who comply with court orders/programs during predisposition. 3b Number of youth who complete the First Time Juvenile Offender Program (FTJOP). 3c Number of youth who do not re-offend.	3a 65% comply with orders/programs. 3b 75% complete the FTJOP. 3c 60% do not re-offend.
4.	Fewer people abuse alcohol or other drugs.	4a Number of youth who participate in AODA education and drug free activities. 4b Number of persons completing AODA treatment. 4c Number of persons returning for treatment after previously completing treatment. 4d Percentage of persons repeating admission to detoxification treatment. 4e Number of persons re-arrested for operating a vehicle while intoxicated.	4a 21,000. 4b 35% complete treatment. 4c 15% repeat treatment. 4d 7% repeating admission. 4e 5% re-arrested.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- The State Department of Administration continues the practice of intercepting $20,101,300 from State Shared Revenue rather than from DHS Community Aids Revenue to fund Child Welfare administrative costs. As a result, Community Aids are increased in the Delinquency and Court Services Division, Adult Services Division, and Mental Health Division.

DIRECTOR'S OFFICE

- The $200,000 tax levy support for the County-wide human services information and referral telephone hotline is transferred to the Financial Assistance Division in the 2001 Budget.

FINANCIAL ASSISTANCE DIVISION

- The 2001 Budget reflects the fourth full year of Wisconsin Works, or W-2, implementation in Milwaukee County. The costs associated with W-2 are funded by revenues from the State of Wisconsin. These revenues come to Milwaukee County directly from the State of Wisconsin or indirectly through the six Wisconsin Works agencies. Milwaukee County tax levy will not be used to support Milwaukee County's W-2 activities in 2001.

- W-2 replaced the Aid to Families with Dependent Children (AFDC) program. The State has contracted with Milwaukee County to provide Food Stamps, Medicaid and Day Care eligibility determination for both W-2 and non-W-2 clients. If an individual or family decides not to participate in W-2 and the income requirements are met, they may still be eligible for non-cash assistance in the form of Food Stamps, Title 19 Medical Assistance, BadgerCare, and Child Care. The County will also continue to provide contractual services in several specialized programs such as Healthy Start and Low Income Energy Assistance.

- The Child Day Care Certification and Enforcement Unit consists of nine (9) positions at a total cost of $628,552 (including fringe benefits) which is funded 100% with Day Care Administration revenue.

- Child Day Care Administration expenditures total $2,799,570 for the following services: Technical Assistance to providers for certification, $160,000; Mentor/Teacher to aid providers in maintaining their certification in good standing, $100,000; Childcare Certification Intake for new childcare provider applicants, $107,000; Bi-County Childcare (with Waukesha County), $25,000; Rate Setting/Staffing of Early Childhood Council and Childcare Advisory Committee, $325,000; Community Information Line (211), $80,000; Childcare Training and Professional Development to educate providers in the business of Child Care (record keeping, invoicing, payments, etc.), $250,000; Early Childhood Development to provide the knowledge base to be used to help establish mutual expectations for how parents, providers and schools can work together to address critical building blocks for learning, $752,570; and Special Needs Childcare to increase the capacity of Milwaukee County Child Care providers to serve families and children with special needs, $1,000,000. (Children with special needs have a wide variety and range of acute and long-term, chronic physical, developmental, behavioral, emotional or other long-term conditions; this initiative will allow children with special needs to receive care in an inclusive child care environment.)

- The Human Services Phone Line transferred from the Director's Office is budgeted at $440,000, and is funded with Federal Income Maintenance revenue, Energy Assistance revenue, and $200,000 of tax levy, in addition to the $80,000 of Day Care Administration revenue noted above.

- Interim Disability Assistance Program (IDAP) grants are funded at $265,380 based on experience. It is anticipated that the average monthly caseload will be 95 cases with an average monthly grant of $205. Recoveries from persons who subsequently receive SSI are budgeted at $164,842 for a net tax levy cost of $100,538 for cash assistance, the same as the 2000 Adopted Budget.

- Indigent burials are budgeted at $459,782, a tax levy increase of $25,000 based on experience.

- The 2001 budget consolidates the non-departmental Community Relations–Social Development Commission (Org. 1952) budget into the Department of Human Services. The $121,157 appropriation for SDC continues the relationship with this organization. This appropriation is used to cover a portion of the administrative costs associated with the following programs: Education and Training to help individuals define their educational and employment goals, $13,420; the Senior Aides Program providing training for older adults through experience in community service work, $40,490; the Shelter Services Program which helps homeless individuals and families move to self-sufficiency and permanent housing, $20,952; the Victim Assistance Program which provides advocacy and counseling to crime victims, $13,305; and match funding for the State Head Start Program, $32,990.

CHILD WELFARE DIVISION

- On January 1, 1998, the State of Wisconsin took over administration of Child Welfare services in Milwaukee County. The State has contracted with the County to provide services in Child Welfare Regions 2 and 5, and with private agencies providing services in the other three regions of the County. Milwaukee County also provides foster home licensing and recruitment and adoption services throughout the County. The DHS Mental Health Division will execute a contract with the State to provide "safety services" using the Wraparound Milwaukee Model in Regions 2 and 5.

- The Masters Degree Intern Program continues for 2001, and is comprised of 19 positions of Human Service Worker Intern and one position of Administrative Coordinator-Educational Intern Program. The State provides 75% funding through the University of Wisconsin for these activities and 25% funding is generated from vacancies in the Division (which frees up State Child Welfare revenue for the 25% local share).

- The 2001 Child Welfare Division Budget does not include revenues or expenses for out-of-home care payments which were previously made on behalf of the State, due to the State's full takeover of Foster Care and Kinship Care payment programs. This action does not have a County tax levy impact.

- The Child Welfare Division includes net child welfare expenses of $18.2 million and revenues of $21.2 million (which covers the cost of fringe benefits and crosscharges abated in the expenditure budget). No property tax levy support is budgeted for this Division. The Department of Human Services will not enter into a contract with the State for the provision of child welfare services if any such contract would necessitate the use of property tax levy support from the County or does not contain sufficient resources to enable the County to be a competitive service provider.

- The Child Welfare budget includes $2,433,200 in Other Charges to purchase services for parents and children in Foster Care in order to promote family reunification (or document grounds for termination of parental rights and adoption). These services achieve the goal of the Child Protective System for permanency planning for children removed from their natural home due to abuse or neglect.

- Beginning in late 1999, the Child Welfare Division implemented a fee-for-service system which replaces the former agency contract system for the purchase of services. This new approach enables families to access a wider variety of services from a broader range of providers while serving a larger number of clients.

- Federal funding is reduced $228,867 in 2001, resulting from termination of the Federal Adoptions Grant on October 1, 2000. Existing staff will be transferred into vacant positions in the Child Welfare Division.

DELINQUENCY & COURT SERVICES DIVISION

- The Delinquency and Court Services Division manages activities related to juveniles alleged to be or adjudicated delinquent. The Division operates the 120 bed Juvenile Detention Center, Juvenile Court Intake, Custody Intake and Probation services, and provides support staff for the Children's Court Center, pre-dispositional out of home placement, the First Time Offender Program and post-dispositional placements for juveniles adjudicated delinquent.

- State Department of Corrections (DOC) charges for juveniles placed into State custody by the Children's Court Judges are projected to increase $3,009,641 based on projected placements and increased daily correctional rates charged to counties. Based on the TREND projection for State Juvenile Correctional Institutional placements for the last 12 months of actual experience, the Institutional costs are projected to increase by $2,226,019, from $20,155,805 to $22,381,824, based on an average daily census of 398 placements, an increase of 38 from 360 budgeted in 2000, and an increase of $0.53 in the daily rate, from $153.55 to $154.08. Child Caring Institution (CCI) placements are increased from 97 average daily placements budgeted in 2000 to a daily average of 107 in 2001. DOC-CCI placement costs are projected to increase by $804,161 from $6,603,595 to $7,407,756. State charges for Aftercare programs are projected to decrease $20,539, from $1,503,808 to $1,483,269, and the Corrective Sanction Program will remain the same at $1,214,171.

- This increase in juvenile correction expenditures is offset with a $3,009,641 projected increase in Youth Aids revenues, to $35,427,995. Shortfalls in Youth Aids funding, resulting from the detrimental out of date Youth Aids formula, have been a perennial problem for Milwaukee County. It is one of the clearest examples of an underfunded State mandate: juveniles being sentenced by State judges to State facilities, with the County controlling neither sentencing nor placement decisions, but required to use property tax dollars for costs not funded by the State. This revenue increase assumes the State 2001-2003 Budget will adequately address the recent State Legislative Audit Bureau audit, which found that Milwaukee County has been underfunded in Youth Aids revenues by approximately $13 million. Milwaukee County will use all its efforts to convince the State to replace the outdated Youth Aids funding formula in 2001 with an equitable formula that reflects current realities and fully funds this State mandate.

- Community Aids Revenue in the Delinquency and Court Services Division increases from $3,860,758 to $7,485,595, an increase of $3,624,837 over the amount budgeted in 2000. This amount is due to the State change in funding Child Welfare administrative costs, totaling $3,313,356, and due to increased revenues provided in the State Budget of $311,481.

- Under the Wisconsin Works (W-2) welfare reform program, State Statutes require that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to provide the County with $4,105,312 for Community Reinvestment, which must be spent by the end of 2001. These funds can only be spent on persons who are eligible for the federal Temporary Assistance to Needy Families (TANF) program, e.g. to provide services to needy families (below 200% of poverty) so that children may be cared for in their own homes. The budget allocates $3,555,788 to the Delinquency and Court Services Division to support services to delinquent youth supervised in the community in the Wraparound and Day Treatment Programs. Of this amount, $1,705,312 is used to fund the cost for the 330 juveniles served by the Wraparound program. The balance of $1,850,476 is used to fund a variety of Wraparound and Day Treatment Programs, including individual and family counseling, anger management training, tutoring, and mentoring. The remaining $549,524 is allocated in the Adult Services Division.

- <u>Create 1 Intake Specialist</u>

  An additional Intake Specialist position is created for a Juvenile in Need of Protection and Services (JIPS) initiative. This program will address an increasing caseload for these non-adjudicated juveniles.

- <u>Abolish 2 Clerk Typist 2 and 1 Dictation Machine Transcriptionist</u>

  Two Clerk Typist 2 and one Dictation Machine Transcriptionist position are abolished in the Transcription area. Outside vendors will be used for this service with an increase in productivity and efficiency projected.

- State/County Contract Reconciliation Accrual Revenue is maintained at the $1.7 million amount budgeted in 2000.

ADULT SERVICES DIVISION

- Community Aids revenue in the Adult Services Division increases from $8,092,029 to $15,166,721, an increase of $7,074,692 over the amount budgeted in 2000. This increase is due to the change in funding Child Welfare administrative costs totaling $6,944,692, and to increased revenues provided in the State Budget of $130,000.

- Under the Wisconsin Works (W-2) welfare reform program, State Statutes require that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to provide the County with $4,105,312 for Community Reinvestment, which must be spent by the end of 2001. These funds can only be spent on persons who are eligible for the federal Temporary Assistance to Needy Persons (TANF) program, e.g. to provide services to needy families (below 200% of poverty) so that children may be cared for in their own homes. The budget allocates $549,524 to the DHS Adult Services Division to support the cost of the family shelters, domestic violence centers, and services to children age birth to three with developmental delays. The remaining $3,555,788 is allocated in the Delinquency and Court Services Division.

- Funding for Alcohol and Other Drug Abuse (AODA) treatment totals $11,466,116 in the 2001 budget, including:

State and Federal Revenue	$ 6,024,205
AODA TANF Grant Revenue	$ 2,430,761
Potowatami Revenue	$ 1,000,000
Intoxicated Driver Court Surcharge	$ 659,442
Property Tax Levy	$ 1,351,708
TOTAL AODA REVENUE	**$ 11,466,116**

- The 1999-2001 State Budget created a $7.5 million Alcohol and Other Drug Abuse (AODA) grant program to treat TANF-eligible parents and their families, and non-custodial parents. The 2001 Budget includes $2,430,761 of expenditures and revenues for the final six months of the grant (January-June 2001).

- For 2001, tax levy for non-TANF AODA services is $1,376,722, which is $513,931 more than the level required by the 1997 Adopted Budget policy (which has now expired) that tax levy support for Adult AODA services be maintained at a minimum level of $862,791 through 2000.

- The Fighting Back Primary Prevention Program which was initiated under a Robert Wood Johnson Foundation grant has since incorporated as an independent community agency. Fighting Back continues to serve as the sole source provider for Youth AODA Prevention services. Total funding for Fighting Back Inc. is $1,021,913.

- Other Charges are increased $1,077,834 for increased client home care services under the State's Long Term Support programs for persons with physical and developmental disabilities. These expenditures are entirely funded with State/Federal revenue.

- $50,000 is allocated for the Birth to Three Early Intervention Program (Parent/Child Program at the Center for the Deaf and Hard of Hearing). This appropriation is intended to provide additional funding for services to deaf and hard of hearing children (between the ages of birth and three) and their families, including family education in the home setting, communication playgroups, speech/language therapy and other services.

MANAGEMENT SERVICES DIVISION

- DHS has a major tax levy expenditure associated with vacant space which was previously used by Financial Assistance staff, who have been transferred into regional offices. The Division will have vacant space at the 12th and Vliet Street building for a total cost of $382,134. This is a reduction of $27,784 compared to the 2000 Adopted Budget.

- Create 2 Business Analyst and 1 Administrative Assistant

  Abolish 1 Clerk Stenographer

  The Budget includes the creation of two Business Analyst positions and one Administrative Assistant position in the Information Services Bureau. These are non-programmer, non-technician positions which will work with IMSD to design Department specific alternatives to current business processes and client data tracking systems. These new positions are partially offset by the abolishment of one vacant Clerk Stenographer.

- The 2001 budget includes the transfer of eight Information Technology (IT) positions to the Department of Administration Information Management Services Division (IMSD-Org. 1160) in accordance with the effort to centralize IT services throughout the County.

POTAWATOMI REVENUE

- The non-departmental budget, Potawatomi Revenue (Org. 1937), allocates $1,725,000 in revenue for initiatives within the Department of Human Services. The Department of Administration-Fiscal Affairs Division is authorized to administratively allocate these funds to the Department of Human Services. $1,000,000 is allocated for Alcohol and Other Drug Abuse (AODA) Voucher Treatment Services which will be administered by the DHS-Adult Services Division. This allocation is intended to help address continuing alcohol and drug abuse treatment needs in Milwaukee County.

  $100,000 is allocated to expand respite care services for families with members who have developmental disabilities. This initiative is an effort to reduce waiting lists for families who receive respite care services through United Cerebral Palsy of Southeastern Wisconsin.

  $60,000 is allocated to contract with an agency to provide information and referral assistance for the DHS Adult Services Division to persons after normal business hours. This allocation will allow the Adult Services Division to provide 24 hour access to emergency services.

  $70,000 is allocated to provide the 10% required match for Phase II of the U.S. Department of Housing and Urban Development (HUD) grant for the homeless. The HUD grant provides 90% Federal funds to provide a continuum of services to homeless persons and their families. These services include the A-CALL centralized telephone intake system, street outreach and case management services.

  $20,000 is allocated to expand bilingual, bi-cultural coverage of the 24-hour Domestic Violence Hotline operated by Sojourner Truth House. The Domestic Violence Hotline provides the opportunity for immediate contact with victims of domestic violence and connection of victims' needs with available community resources. This funding will expand hotline coverage by 43 to 50 hours a week, thus enhancing the ability to serve domestic violence victims who have bilingual and bicultural needs.

  $250,000 is allocated to fund the cost of constructing one home in the SOS Children's Village which is to be located in a north side neighborhood in Milwaukee County. SOS Children's Village is an international humanitarian organization that operates 377 villages for 40,000 children throughout the world. The Milwaukee Children's Village will be the third in the United States and the first urban village in the SOS system. Ultimately, the Milwaukee Children's Village will contain a cluster of ten homes for up to 80 children in large sibling groups who have had multiple foster care placements, have little opportunity for adoption, and are able to live in a home environment. The special focus of the Village will be to keep sibling groups together. Five houses for the Milwaukee Children's Village are planned for construction in 2001, with five additional houses built in 2002 and 2003. Total funding for the cost of the Village will come from a variety of collaborative organizations.

  $125,000 is allocated to support school-based programming in one Community Learning Center. A collaborative effort between the Boys and Girls Club of Greater Milwaukee and Milwaukee Public Schools provides afternoon and evening school-based programming in 12 Community Learning Centers. Such programming includes: academic achievement, social development, family support, health and nutrition and recreation. Many Centers also provide "safe and sound" programming as well, through positive alternatives for youth, neighborhood organizing and communication with law enforcement. These funds will help Boys and Girls Club programming in one school-based Learning Center serving approximately 500 youth. This allocation is contingent on the Boys and Girls Club not receiving additional Federal Child Care and Development monies which might be awarded for this purpose. Should such Federal funds become available for this program, County Potawatomi funds will not be released for this project.

$100,000 is allocated to support a collaborative partnership between the Silver Spring Neighborhood Center and Milwaukee Public Schools as part of a neighborhood schools plan. Under this plan, Milwaukee Public Schools will build a school next to the Silver Spring Center and operate programs during the day, while the Silver Spring Center will operate other school-based programs at night. These programs could be similar to those operated by the Boys and Girls Club. Construction costs primarily will be funded by Milwaukee Public Schools, but the Silver Spring Center will be responsible for approximately $3 million of these costs. This allocation of $100,000 supports the Silver Spring Center's capital campaign to raise funds for these construction costs.

ACTIVITY & STATISTICAL SUMMARY

	1999 Budget	1999 Actual	2000 Budget	2001 Budget
FINANCIAL ASSISTANCE				
Average Monthly Cases Served				
Food Stamps	40,000	35,103	40,000	38,103
Medicaid	52,900	47,475	52,900	51,934
Child Day Care Payments				
Budget	$17,000,000	$17,000,000	$0	$0
Families Per Month	7,629	6,724	8,895	8,895
Interim Disability Assistance Program	95	95	95	95
Maximum Monthly Grant	$205	$205	$205	$205
YOUTH SERVICES				
Delinquency and Court Services				
Staffed Capacity of Juvenile Detention	120	120	120	120
Average Monthly Probation/Court Intake	3,406	3,629	3,224	3,614
Average Monthly Delinquency Referrals	420	510	577	577
Placement Resources				
Avg Mthly Children in CCI/Wraparound	184	383	184	330
Average Monthly Foster Care Cases	49	8	19	10
Average Monthly Slots in Community				
Pre-dispositional	564	527	576	504
Post-dispositional	278	274	278	285
Temporary Shelter	73	64	54	64
Specialized Services Bureau				
Average Annual Adoptions Completed	303	304	360	360

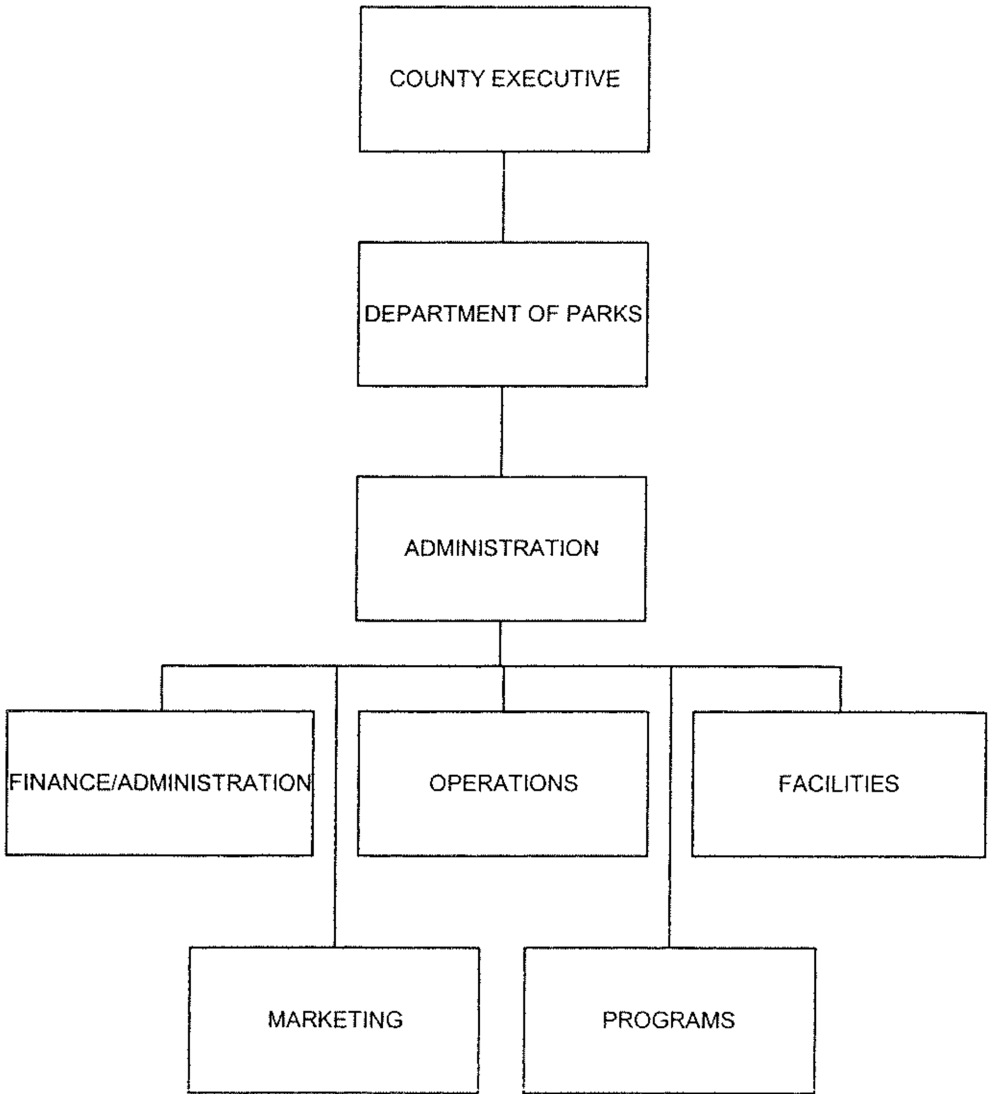
ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
State Division of Corrections				
Average Monthly Cases:				
DOC-Corrections	368	392	360	398
DOC-Child Care Institution	116	85	97	107
ADULT SERVICES				
DD Service Bureau - Adults				
Community Residential	83	85	80	85
Community Living Support Services	940	1,049	1,199	1,199
Work and Day Services (Adult)	1,174	1,956	1,250	1,956
Long-Term Support	813	841	886	886
TOTAL	3,010	3,931	3,415	4,126
DD Service Bureau - Children				
Work and Day Program	2,100	2,400	2,200	2,400
Family Support	350	317	350	320
TOTAL	2,450	2,717	2,550	2,720
AODA Abuse Bureau				
Community Treatment	2,450	1,276	1,144	1,276
Inpatient Care (Detox)	900	2,390	2,390	2,390
Community Residential	350	438	428	428
Community Living Support Services	1,800	100	100	100
TOTAL	5,500	4,204	4,062	4,194
Physical Disabilities				
Long-Term Support Services	794	784	923	805
Access and Brief Services				
Access & Brief Service	8,500	12,900	12,500	13,200
Referrals Served	2,500	1,859	2,500	2,500
TOTAL	11,000	14,759	15,000	15,700

DEPARTMENT OF PARKS


COUNTY EXECUTIVE
DEPARTMENT OF PARKS
ADMINISTRATION
FINANCE/ADMINISTRATION
OPERATIONS
FACILITIES
MARKETING
PROGRAMS

OPERATING AUTHORITY & PURPOSE

The Department administers and operates the Milwaukee County Park System. Major facilities include three indoor swimming pools, 12 outdoor pools, 39 wading pools and three family aquatic centers, 16 golf courses (including the home of the Greater Milwaukee Open Golf Tournament), 130 tennis courts, 10 senior and recreation centers, 23 major pavilions, 200 athletic fields, boat launching sites, the McKinley Marina, the Mitchell Park Horticultural Conservatory, Wehr Nature Center and Boerner Botanical Gardens. The Park System spans almost 15,000 acres and encompasses 139 parks and parkways, five beaches, extensive roadways and bike trails and 170 picnic areas.

MISSION

Within budget and policy guidelines established by the Milwaukee County Board of Supervisors, the Department services the needs of Milwaukee County citizens in the following ways:

- Preserves and protects the natural environment paying special attention to critical and sensitive natural resources.
- Provides open space for the enjoyment and recreation needs of the public while responding to ever changing urban development patterns and recreational demands.
- Provides a variety of safe, active and passive recreation opportunities, offered at reasonable cost, which are responsive to the needs of the public.

OUTCOMES

1. Citizens and visitors to Milwaukee County will have a variety of recreational activities to choose from and enjoy.
2. Park patrons will be able to use and enjoy parks and facilities that are aesthetically pleasing, clean and well maintained.
3. Persons utilizing the Park System will enjoy a safe and secure environment.
4. The natural beauty of the Park System's native flora and fauna will be fully represented in a thriving and balanced ecosystem. Recreational activities will be provided that are compatible with healthy and natural settings.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PARKS **UNIT NO.** 9000

FUND: General - 0001

BUDGET SUMMARY				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change*
Personal Services	$ 23,931,704	$ 25,287,732	$ 25,689,907	$ 402,175
Services	4,645,116	5,093,838	4,924,818	-169,020
Commodities	3,464,038	3,586,700	3,823,420	236,720
Other Charges	27,199	19,650	19,650	0
Capital Outlay	811,986	1,017,585	949,000	-68,585
County Service Charges	11,248,152	11,493,364	12,021,712	528,348
Abatements	-8,915,057	-8,809,680	-8,714,290	95,390
Total Expenditures	$ 35,213,138	$ 37,689,189	$ 38,714,217	$ 1,025,028
State & Federal Revenue	181,741	222,555	144,740	-77,815
Other Revenue	16,754,084	18,052,000	18,281,151	229,151
Direct Property Tax Levy	$ 18,277,313	$ 19,414,634	$ 20,288,326	$ 873,692

* The non-departmental Keep Greater Milwaukee Beautiful budget is consolidated into the Department of Parks budget for 2001. The 1999 Actual and 2000 Budget data have been adjusted to reflect this consolidation.

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 3,806,583	$ 3,482,254	$ 3,279,200	$ -203,054
Central Service Allocation	1,264,140	1,233,832	1,192,427	-41,405
Courthouse Space Rental	0	0	0	0
Document Services	55,796	80,970	74,075	-6,895
Tech Support & Infrastructure	120,813	172,972	181,432	8,460
Distribution Services	0	7,988	10,199	2,211
Telecommunications	67,027	153,957	65,793	-88,164
Records Center	40	0	64	64
Radio	2,853	2,500	2,500	0
Personal Computer Charges	7,061	139,415	162,000	22,585
Applications Charges	0	0	100,807	100,807
Total Charges	$ 5,324,313	$ 5,273,888	$ 5,068,497	$ -205,391
Property Tax Levy	18,277,313	19,414,634	20,288,326	873,692
Total Property Tax Levy	$ 23,601,626	$ 24,688,522	$ 25,356,823	$ 668,301

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ADOPTED 2001 BUDGET

DEPT: DEPARTMENT OF PARKS **UNIT NO.** 9000

FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Finance/ Administration	Expenditure	$ 2,640,351	$ 3,172,849	$ 3,320,002	$ 147,153
	Abatement	1,403,785	1,523,727	1,618,131	94,404
	Revenue	58,673	51,518	300	-51,218
	Tax Levy	$ 1,177,893	$ 1,597,604	$ 1,701,571	$ 103,967
Operations	Expenditure	$ 25,704,263	$ 26,046,398	$ 25,809,096	$ -237,302
	Abatement	460,704	639,407	460,096	-179,311
	Revenue	12,256,118	12,992,067	13,198,278	206,211
	Tax Levy	$ 12,987,441	$ 12,414,924	$ 12,150,722	$ -264,202
Programs	Expenditure	$ 7,823,482	$ 8,787,934	$ 9,148,119	$ 360,185
	Abatement	170,551	126,539	199,253	72,714
	Revenue	4,294,328	4,882,325	4,892,737	10,412
	Tax Levy	$ 3,358,603	$ 3,779,070	$ 4,056,129	$ 277,059
Marketing	Expenditure	$ 551,656	$ 600,542	$ 614,555	$ 14,013
	Abatement	9,349	0	16,744	16,744
	Revenue	204,354	310,125	287,700	-22,425
	Tax Levy	$ 337,953	$ 290,417	$ 310,111	$ 19,694
Facilities	Expenditure	$ 7,408,443	$ 7,891,146	$ 8,536,735	$ 645,589
	Abatement	6,870,668	6,520,007	6,420,066	-99,941
	Revenue	122,352	38,520	46,876	8,356
	Tax Levy	$ 415,423	$ 1,332,619	$ 2,069,793	$ 737,174

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	870.2	876.3	872.6	-3.7
Overtime Hours	42,461.7	N/A	N/A	N/A
Overtime Dollars	$452,629	$196,872	$196,872	$0

* For 1999, the Position Equivalent is the budgeted amount.

Parks Department Personal Services have been reduced by $4,011,972 to establish a net salary budget that is 85.8% of gross wages. For 2000, the Parks Department had a net salary budget that was 85.8% of gross wages.

PERSONNEL CHANGES (See budget highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
Librarian (Hourly) (1,044 hours)	Create	1/50%	Operations	$ 15,273
Park Naturalist Interpretive Educator (Hourly) (440 hours)	Create	1/21%	Operations	$ 6,000
Ironworker	Abolish	1/100%	Facilities	$ -50,012
Heating Equipment Mechanic (Supervisor)	Create	1/100%	Facilities	$ 50,010
			TOTAL	$ 21,271

GENERAL DESCRIPTION

The Parks Department budget is presented in an organizational format that focuses on its five major divisions: Finance/Administration, Operations, Programs, Marketing and Facilities.

PROGRAM DESCRIPTIONS

The ***Finance/Administration Division*** manages the Department's budgeting, purchasing, accounting, data processing, training and human resources functions. For purposes of budget presentation, the Director's office is incorporated within this Division.

The ***Operations Division*** manages the daily operation of the three Park regions and the horticulture operation. The horticulture operation includes the Mitchell Conservatory, Boerner Botanical Gardens, Wehr Nature Center, the Greenhouse and other horticultural and botanical functions.

The ***Programs Division*** is responsible for the programmatic development, implementation and management of the aquatics, golf, concessions, public services, recreation and special recreation operations.

The ***Marketing Division*** is responsible for outside vendor contract administration, special events, promotions, publicizing Park facilities and activities, Park development and merchandising.

The ***Facilities Division*** is responsible for the physical maintenance of the park system, capital planning and landscape services function. The Park Maintenance Section provides skilled trades services, a central stores operation and utility shop services to the other Park regions and divisions. The Landscape Services Section provides forestry, landscaping and miscellaneous Park construction services. The Park Planning Section provides landscape architectural services, design, planning and technical support services.

OUTCOMES MEASURES			
	Outcomes	**Indicators**	**Targets**
1.	Citizens and visitors to Milwaukee County will have a variety of recreational activities to choose from and enjoy.	1a Number of participants at golf courses, aquatic facilities, marinas and community centers. 1b Number of participants of the Nature in the Parks Program, Wehr Nature Center, Boerner Gardens and Mitchell Conservatory. 1c Number of miles of bike trail maintained, number of free concerts and miles of roads maintained. 1d Number of public contacts and web site hits.	1a Attain the goal of three and five year averages. 1b Attain the goal of three year averages 1c Maintain the current system of trails and roads and continue to provide passive recreational opportunities. 1d Acquaint an ever-increasing number of people with the services and programs offered by the Parks Department.
2.	Park patrons will be able to use and enjoy parks and facilities that are aesthetically pleasing, clean and well maintained.	2a Number of "critical" rated projects needing immediate remedial action for parkway drives and parking lots. 2b Consumer satisfaction surveys.	2a Reduce initial DPW list by 20%. 2b Continue to respond with a pro-active approach to customer issues.
3.	Persons utilizing the Park System will enjoy a safe and secure environment.	3a Number of Park Watch groups, meetings and members. 3b Number of vandalism and theft reports. 3c Number of Park Watch meetings where law enforcement personnel attend. 3d Contacts with law enforcement personnel to address specific public safety issues.	3a Maintain current levels. Start new groups where there is interest or excessive problems. 3b Implement preventive programs in problem areas. 3c 100% attendance. 3d Weekly phone contacts during peak season.
4.	The natural beauty of the Park System's native flora and fauna will be fully represented in a thriving and balanced ecosystem. Recreational activities will be provided that are compatible with healthy and natural settings.	4a Number of acres restored or reclaimed from invasive plant species. 4b Number of volunteer hours spent in preventive or maintenance efforts. 4c Number of children and adults attending environmental programs and classes.	4a Stop the spread of foreign species within the Park System. 4b Increase the number of allowable projects to be worked on by volunteers. 4c Increase attendance by 5%.

BUDGET HIGHLIGHTS

- Personal Services have been reduced to establish a net salary budget that is 85.8% of gross wages. This is the same percentage that was adopted in 2000.

- The allocation for major equipment is $500,000. The Department goal is 3%. This amount represents 1.3% of the Department's total expenditure budget.

- When Parks Department staff work on capital improvement projects, related time and expenses are charged to the project, the same as an outside contractor. The charges to capital projects are decreased by $100,000 to reflect actual experience and to continue the gradual phase-out of these charges. For 2001, $365,000 is charged to capital projects.

- Crosscharges from the Central Automotive Maintenance Division for equipment and vehicle rental are increased by $419,685, from $2,373,045 to $2,792,730.

- $15,273 Create 1 Librarian (Hourly)(1044 hours)

  Included in the business plan for the Boerner Botanical Gardens Education and Visitors Center is a provision for a half-time Librarian position. Although the Center is not scheduled to open until 2002, it is necessary to fill this position in 2001 so all the policies, procedures and software for the library are in place prior to the official opening.

$6,000	Create 1 Park Naturalist Interpretive Educator (Hourly) (440 hours)
6,000	Additional Program Revenue
$ 0	Tax Levy Effect

  One position of Park Naturalist Interpretive Educator (Hourly) (440 hours) is requested to assist the full-time Educator at the Mitchell Park Conservatory. Educational programs requested by school groups have grown to over 10,000 students, far in excess of what the current Educator can handle. To fully implement the Conservatory's educational mission, an additional hourly position is requested. An additional fee of $0.75 will be assessed to each program participant. The cost of the new position is totally offset with fees from program revenue.

$(50,012)	Abolish 1 Ironworker
50,010	Create 1 Heating Equipment
$ (2)	Mechanic Supervisor

  One position of Heating Equipment Mechanic Supervisor is created, offset by the abolishment of one vacant position of Ironworker. The position of Heating Equipment Mechanic Supervisor is required due to the demand to retrofit existing buildings with air conditioning, as well as increased workload from the addition, or planned addition, of the Red Arrow Park Ice Rink, the new Parks Administration Building, Cool Waters, Pelican Cove and Bender Park. Increased preventive maintenance is also required because of the design sophistication of heating, ventilating and air conditioning (HVAC) systems.

- A summary of the primary fee increases included in the 2001 Budget are as follows:

$151,400	Golf Permit Fees
20,800	McKinley Marina Slip Rentals
2,800	Construction Permits and Easement Fees

- The budget for golf permit sales is decreased from 623,000 permits to 609,000 permits. This calculation is based on a five-year average.

- A pilot program for single golf cart rentals is established in 2001 in response to customer requests and comparative research of area competitors. Motorized cart rentals will be made available to single (individual) golfers at a rate of $15 per round. This compares to the requested 18-hole rate of $25 for a motorized cart rental.

- O'Donnell Park parking revenue is increased $200,000, from $1,500,000 to $1,700,000.

- McKinley Marina slip rental fees are increased by 3% for the North Dock and 1.5% for the Center and South Docks.

- A new fee of $300 per season is established for mooring buoys within the McKinley Marina breakwater, resulting in a revenue increase of $30,000.

- The 2001 Budget consolidates the Keep Greater Milwaukee Beautiful budget (Org. 1980) in the Department of Parks and eliminates the non-departmental budget for Keep Greater Milwaukee Beautiful, Inc. An appropriation of $12,750 is included to continue Keep Greater Milwaukee Beautiful's litter reduction and community environmental awareness campaigns, as well as educational outreach programs concerning proper waste handling and other environmental concerns dealing with air, water or land.

- An appropriation of $10,000 is included to cover the cost of damage to Park property resulting from vandalism, accidents, damage from natural events and theft of equipment. Because many of these losses are recoverable through insurance reimbursement after the damage has been repaired, revenues are correspondingly increased $10,000, resulting in no net tax levy change. Inclusion of this $10,000 in a central area will allow Parks personnel to track the number of incidents occurring, ensure that insurance reimbursement is followed up on and manage recoverable losses.

- The admission fee charged to Juniors for use of the aquatic facilities at Kosciuszko Park is reduced from $1.00 to $0.50. Based on estimated annual paid admissions of 12,750 Juniors, this reduction results in reduced revenues in the Parks Department of $6,375, for a net tax levy increase of $6,375. This tax levy increase may be offset by increases in attendance.

- Expenditures at Kosciuszko Park are increased $1,200 annually to allow the Park's gymnasium to remain open until 9:00 p.m. on Saturdays during the months of January, February, November and December of 2001, resulting in a tax levy increase of $1,200.

- A tax levy appropriation of $30,000 for the John C. Cudahy YMCA is provided to fund two recreational programs in the Woodland Community (formerly North Meadows). The YMCA will be able to use the County's commitment to leverage private funds.

- A tax levy appropriation of $22,500 is included for aquatic recreation opportunities to serve the Gordon Park area.

- $75,000 of Potawatomi revenue is budgeted in the Potawatomi Revenue budget (Org. 1937) and is allocated for planning and initial design of a youth recreation/career development and community center to be sited on the Milwaukee Public School's (MPS) property surrounding 65th Street Elementary School and across the street from Dineen Park. The Northwest Side Community Development Corporation (NWSCDC) is the project sponsor for the planning phase. NWSCDC will spearhead the effort to continue project planning and establish a collaborative partnership with MPS, the Milwaukee County Department of Parks, potential public and private funders (including foundations, the City of Milwaukee and the State of Wisconsin) youth serving agencies, trade unions and residents.

  The intention is to integrate the center into MPS' plans for a $1.5 million expansion of 65th Street Elementary School and into recreational programming at Dineen Park. Included among the potential components of the center would be basketball courts, tennis courts, jogging tracks, youth apprenticeship programs, a senior citizens center, early childhood programs and after school programs. Siting a comprehensive community center in this location addresses a growing concern among educators, youth workers, residents, and law enforcement officials that the area within and surrounding the 65th Street Elementary School is on the threshold of becoming a critical area involving juvenile crime. At the same time, there are fewer social service resources and fewer outlets for youth than in most other areas of the community to intercept this trend. This appropriation is provided as a one-time-only expenditure by the County. The County will not be asked to support ongoing programming once the recreation and community center is completed. The County's role is to provide initial planning resources that will be utilized to establish a collaborative partnership and produce a conceptual plan for the community center. Only $50,000 of the $75,000 budgeted for this project will initially be provided to NWSCDC. The remaining $25,000 will be provided for initial design activities only if the Director, Department of Parks, determines that a true collaborative partnership has been formed and that the potential project partners have made the necessary commitment to raise the capital required to build the center.

The Department of Administration - Fiscal Affairs Division is authorized to administratively allocate these funds to the Parks Department upon adoption of the budget.

- The following charts identify fee changes for 2001:

Category	2000 Fee	2001 Fee	Change
McKINLEY MARINA SLIP FEES			
Center and South Marinas			
Resident			
25 feet	$ 1,060.00	$ 1,075.00	$ 15.00
30 "	1,345.00	1,365.00	20.00
35 "	1,795.00	1,820.00	25.00
40 "	2,055.00	2,085.00	30.00
45 "	2,320.00	2,355.00	35.00
60 "	3,935.00	3,995.00	60.00
Non-Resident			
25 feet	1,125.00	1,140.00	15.00
30 "	1,420.00	1,440.00	20.00
35 "	1,905.00	1,935.00	30.00
40 "	2,185.00	2,220.00	35.00
45 "	2,440.00	2,475.00	35.00
60 "	4,160.00	4,220.00	60.00
North Marina (A-D Docks)			
Resident			
27 feet	1,200.00	1,235.00	35.00
30 "	1,410.00	1,450.00	40.00
32 "	1,510.00	1,555.00	45.00
35 "	1,880.00	1,935.00	55.00
37 "	1,985.00	2,045.00	60.00
38 "	2,040.00	2,100.00	60.00
40 "	2,155.00	2,220.00	65.00
45 "	2,425.00	2,500.00	75.00
50 "	3,295.00	3,395.00	100.00
Non-Resident			
27 feet	1,265.00	1,305.00	40.00
30 "	1,485.00	1,530.00	45.00
32 "	1,595.00	1,645.00	50.00
35 "	1,995.00	2,055.00	60.00
37 "	2,105.00	2,170.00	65.00
38 "	2,165.00	2,230.00	65.00
40 "	2,285.00	2,355.00	70.00
45 "	2,560.00	2,635.00	75.00
50 "	3,500.00	3,605.00	105.00

Category	2000 Fee	2001 Fee	Change
Transient:			
Minimum up to 25 feet	$ 22.65	$ 23.10	$ 0.45
Each foot over 25 feet	1.45	1.50	0.05
MOORING BUOYS	New Fee	300.00	300.00
GOLF PERMIT FEES			
Premium Course (Brown Deer)			
18-Hole Weekdays			
Discount	28.75	29.00	0.25
Standard	68.00	69.00	1.00
18-Hole Tuesday/Thursday			
Jr/Sr/Disabled	20.00	20.25	0.25
18-Hole Weekends and Holidays			
Discount	33.00	33.75	0.75
Standard	74.25	75.00	0.75
Gold Courses (Dretzka, Oakwood, Whitnall)			
18-Hole Weekday			
Discount	18.00	18.50	0.50
Standard	23.75	25.00	1.25
Jr/Sr/Disabled	12.50	13.00	0.50
18-Hole Weekends and Holidays			
Discount	20.50	21.00	0.50
Standard	27.75	29.00	1.25
Jr/Sr/Disabled	20.50	21.00	0.50
Silver Courses [Currie, Greenfield, Grant, Lincoln (9)]			
18-Hole Weekdays			
Discount	15.50	16.00	0.50
Standard	21.00	22.00	1.00
Jr/Sr/Disabled	10.75	11.25	0.50
18-Hole Weekends and Holidays			
Discount	17.50	18.00	0.50
Standard	22.75	24.00	1.25
Jr/Sr/Disabled	17.50	18.00	0.50
Bronze Courses (Hansen, Warnimont)			
18-Hole Anytime			
Discount	8.25	8.50	0.25
Standard	10.25	10.50	0.25
Jr/Sr/Disabled	5.75	6.00	0.25

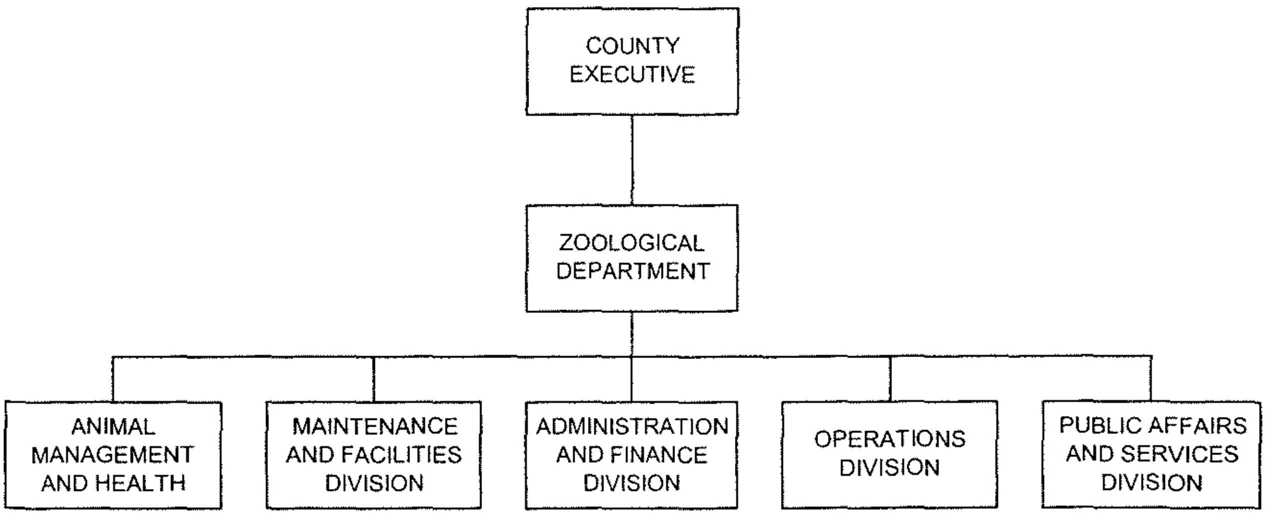
Category	2000 Fee	2001 Fee	Change
9-Hole Anytime			
Discount	$ 6.25	$ 6.50	$ 0.25
Standard	8.00	8.25	0.25
Jr/Sr/Disabled	3.75	4.00	0.25
Oak Courses (Madison, Zablocki, Lake, Doyne, Dineen, Noyes)			
9-Hole Anytime			
Discount	5.00	5.50	0.50
Standard	5.00	5.50	0.50
Jr/Sr/Disabled	2.50	3.00	0.50
MOTORIZED CART RENTAL			
18-Hole	24.00	25.00	1.00
18-Hole Single Golfer	New Fee	15.00	15.00
SPECIAL EVENT PERMITS			
Lincoln Memorial Drive			
Over 5,000 participants	900.00	1,000.00	100.00
Under 5,000 participants	600.00	650.00	50.00
BANDSHELL RENTALS			
Stage	325.00	350.00	25.00
Backstage & Dressing Rooms	325.00	350.00	25.00
CONSTRUCTION PERMITS/EASEMENTS			
Easement	3,750.00	4,000.00	250.00
Right to Entry	2,750.00	3,000.00	250.00
Utility Permit	550.00	750.00	200.00
Utility Permit Lineal Foot	5.50	7.50	2.00

ACTIVITY & STATISTICAL SUMMARY	1999 Actual	2000 Budget	2001 Budget
Botanical Gardens			
Attendance	226,400	190,000	220,000
Boerner in Bloom	65,600	80,000	32,000
Total	292,000	270,000	252,000
Conservatory			
Attendance	200,242	218,900	220,900
Rentals	96	90	106
Picnic Permits	3,022	3,000	3,000
Swimming Attendance			
Indoor	87,575	81,500	86,400
Outdoor	365,394	357,800	370,400
Waterslide	17,809	22,000	19,200
Total	470,778	461,300	476,000
Golf Permits	597,590	623,000	609,000
Skating Attendance			
Indoor (Paid)	23,823	29,100	26,000
Special Event Permits	342	300	320
Restaurant/Concessions			
Merchandise Cost	$ 608,407	$ 807,160	$ 807,160
Resale Revenue	1,709,981	1,998,175	1,998,175
% Merchandise Cost/Revenue	36.0%	40.4%	40.4%

SPONSORSHIPS OF PARK OPERATIONS

	1999	2000
Caring Communities		
Boerner Garden Concerts	$5,000	$5,000
Park People		
O'Donnell Park Concerts	$4,500	$4.500
North Shore Bank		
Jackson Park Concerts	$2,000	$2,000
Ameritech		
Ameritech Summer Splash	$6,500	$6,500
Potawatomi Nation		
Four Free Days at Pelican Cove	$5,000	$5,000
St. Francis Sports Medicine		
Free Days at Pulaski Indoor Pool	--	$1,000

ZOOLOGICAL DEPARTMENT


COUNTY EXECUTIVE
ZOOLOGICAL DEPARTMENT
ANIMAL MANAGEMENT AND HEALTH
MAINTENANCE AND FACILITIES DIVISION
ADMINISTRATION AND FINANCE DIVISION
OPERATIONS DIVISION
PUBLIC AFFAIRS AND SERVICES DIVISION

OPERATING AUTHORITY & PURPOSE

The Zoological Department is charged with the general management of the Zoo facility. Included are business operations, management of the animal collection, maintenance of buildings and grounds, visitor services, education, planning/oversight of construction related to the capital master plan, and marketing of the Zoo.

The Zoo originally opened in the 1890s as an animal and bird display in Washington Park. It was acquired by the County in 1937 and operated under the Park Commission until 1981 when it became an independent department. The Zoo moved to its present 200-acre site in 1960. The Zoo's animal collection and exhibits are acquired with the assistance of private funding. There are presently 16 animal groupings at the Zoo, including the Reptile and Aquarium group, Australian group, Asiatic group, and the Heritage Farm.

MISSION

The Milwaukee County Zoo will inspire public understanding, support and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth and provide an environment for personal renewal and enjoyment for guests by:

- Contributing to world-wide animal management, conservation and research efforts;
- Fostering sound physical, psychological and social development for the animal groups in our care;
- Sharing our knowledge with the intent to reinforce the human-animal-earth bond;
- Improving the quality of our professional development, administration and operating environment;
- Striving for the financial self-sufficiency of the organization;
- Continuing the public-private partnership with the Zoological Society of Milwaukee County.

OUTCOMES

1. Public develops respect and support for nature.

2. Public enjoyment of this recreational experience is enhanced.

3. The Milwaukee County Zoo makes significant contributions to the improvement of animal care and the global conservation of animal species and their natural habitat.

4. The Milwaukee County Zoo makes significant contributions to the body of scientific knowledge applied towards animal care and the global conservation of animal species.

DEPARTMENT DESCRIPTION

The Zoo's organizational structure is designed to maximize efficiency of operations, facilities, animal management and human resources. The Zoo includes five divisions: Animal Management and Health, Administration and Finance, Maintenance and Facilities, Operations, and Public Affairs and Services. These divisions provide a work force organized to address the seasonal nature of operations, increase attendance and revenue-earning opportunities and provide optimum animal care.

The ***Animal Management and Health Division*** is responsible for the care and management of the extensive animal collection, which means maintaining fish, amphibians, reptiles, birds, mammals and invertebrates in good health to allow their conservation, propagation, and display. This includes providing a well-balanced, nutritious diet, a preventive medicine program, and routine physical exam programs for such animals as the great apes and the large cats. Specialized medical health services such as surgery, immunology, parasite control, and drug and physical therapy are also performed. The animal facilities are designed and maintained to provide the proper environment for the animals and to provide an educational and entertaining experience to the visitor.

The ***Maintenance and Facilities Division*** provides for the maintenance, improvement and overall grooming of the grounds, which are critical to visitor satisfaction and return trade. Included in this area are mechanical and preventive maintenance programs for equipment, ventilating, air-conditioning and heating systems, and minor electrical and plumbing repairs. Also included are housekeeping and general cleaning of the entire Zoo.

The ***Administration and Finance Division*** support functions include cash management, financial and capital project planning and control, accounts payable and receivable, personnel and payroll, reception, switchboard, radio dispatch, other general office services and all clerical support. This division provides the Zoo with planning direction, goals for all divisions, and daily financial and administrative management oversight control.

Activities of the ***Operations Division*** include business and concessions functions related to the Zoo's major revenue sources such as admissions, parking lot, a restaurant and patio complex, four major food concession facilities and various food stands, gift, novelty and souvenir stores, a miniature train ride, a Zoomobile ride and a carousel ride.

The ***Public Affairs and Services Division*** is responsible for public relations, promotional activities, special events and programs, group sales, and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility.

This division consolidates efforts and activities of marketing, special programs such as the sea lion and raptor shows and group sales rentals into a single division for improved coordination of promotional efforts. Through news releases, interviews and other promotional activities, the Zoo attempts to attract residents of major Wisconsin and northern Illinois markets. The Zoo engages in cross-promotions with other cultural and tourist attractions to increase attendance and encourage return visitation.

Included among annual special events activities held at the Zoo are "Milwaukee *a la Carte,*" Sunset Zoofaris, Halloween Spooktacular, Heritage Farm Weekend, Egg Days, Holiday Night Lights and the Samson Stomp.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 6,693,738	$ 7,243,062	$ 7,319,195	$ 76,133
Services	3,700,111	4,293,863	4,469,872	176,009
Commodities	2,453,668	2,727,830	2,834,978	107,148
Other Charges	9,160	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	271,671	500,000	479,500	-20,500
County Service Charges	956,531	1,151,631	1,328,477	176,846
Abatements	-482,997	-590,609	-694,661	-104,052
Total Expenditures	$ 13,601,882	$ 15,325,777	$ 15,737,361	$ 411,584
Total Direct Revenue	12,071,578	13,068,810	13,513,310	444,500
Direct Property Tax Levy	$ 1,530,304	$ 2,256,967	$ 2,224,051	$ -32,916

ADOPTED 2001 BUDGET

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500

FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 1,126,732	$ 1,250,990	$ 1,253,913	$ 2,923
Central Service Allocation	348,420	404,326	407,580	3,254
Courthouse Space Rental	0	0	0	0
Document Services	36,949	46,117	49,056	2,939
Tech Support & Infrastructure	34,615	92,054	73,590	-18,464
Distribution Services	0	2,289	3,967	1,678
Telecommunications	56,233	33,551	54,318	20,767
Records Center	20	306	33	-273
Radio	2,853	2,500	2,500	0
Personal Computer Charges	3,531	9,466	62,000	52,534
Application Charges	0	0	41,617	41,617
Total Charges	$ 1,609,353	$ 1,841,599	$ 1,948,574	$ 106,975
Principal and Interest	1,822,300	2,118,730	1,926,122	-192,608
Property Tax Levy	1,530,304	2,256,967	2,224,051	-32,916
Total Property Tax Levy	$ 4,961,957	$ 6,217,296	$ 6,098,747	$ -118,549

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

ORGANIZATIONAL COST SUMMARY					
DIVISION		1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Animal Management and Health	Expenditure	$ 3,253,592	$ 3,444,398	$ 3,646,942	$ 202,544
	Abatement	2,147	0	0	0
	Revenue	50,155	50,000	50,000	0
	Tax Levy	$ 3,201,290	$ 3,394,398	$ 3,596,942	$ 202,544
Maintenance and Facilities	Expenditure	$ 2,610,143	$ 3,008,427	$ 3,103,063	$ 94,636
	Abatement	517	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 2,609,626	$ 3,008,427	$ 3,103,063	$ 94,636
Administration and Finance	Expenditure	$ 3,153,453	$ 3,553,899	$ 3,810,399	$ 256,500
	Abatement	443,350	590,609	694,661	104,052
	Revenue	1,159,225	896,665	943,310	46,645
	Tax Levy	$ 1,550,878	$ 2,066,625	$ 2,172,428	$ 105,803
Operations	Expenditure	$ 3,242,238	$ 3,550,231	$ 3,490,919	$ -59,312
	Abatement	4,214	0	0	0
	Revenue	8,524,813	9,226,000	9,340,000	114,000
	Tax Levy	$ -5,286,789	$ -5,675,769	$ -5,849,081	$ -173,312
Public Affairs and Services	Expenditure	$ 1,825,453	$ 2,359,431	$ 2,380,699	$ 21,268
	Abatement	32,769	0	0	0
	Revenue	2,337,385	2,896,145	3,180,000	283,855
	Tax Levy	$ -544,701	$ -536,714	$ -799,301	$ -262,587

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500

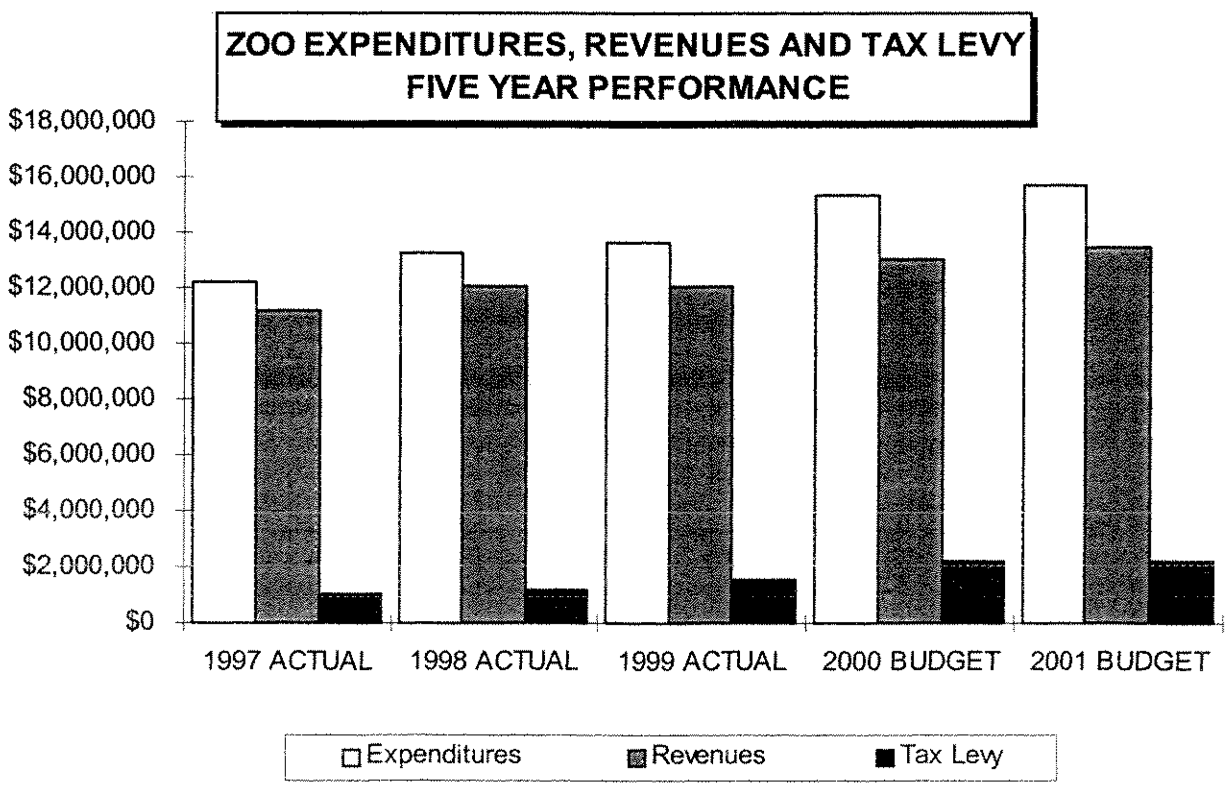
FUND: General - 0001

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	245.8	261.6	261.6	0.0
Overtime Hours	31,618.70	N/A	N/A	0
Overtime Dollars	$403,914	$350,004	$350,004	$0

* For 1999, the Position Equivalent is the budgeted amount.

Personal Services for the Zoological Department have been reduced by $199,044 to establish a net salary budget that is 97.28% of gross wages. For 2000, the Zoological Department had a net salary budget that was 97.37% of gross wages.

PERSONNEL CHANGES (See highlights for details)				
Job Title/Classification	Action	Number of Positions/ FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				
			TOTAL	$ 0



OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Public develops respect and support for nature.	1a Public respect and support. 1b Visitor educational participation. 1c County tax levy support. 1d Zoological Society education. 1e Compliance with 5 year plan. 1f Staff professional development.	1a 50% of visitors favor increased support based on renewed respect. 1b Over 1,000,000 participants. 1c $2,224,051 in operating budget. 1d Over 200,000 participants. 1e 95% compliance. 1f 10% of full-time staff and 100% of seasonal staff trained annually.
2.	Public enjoyment of this recreational experience is enhanced.	2a Public opinion/reputation. 2b Return visits. 2c Stable or growing attendance. 2d County tax levy support. 2e Zoological Society support. 2f Compliance with 5 year plan. 2g Staff professional development.	2a 80% of visitors agree. 2b $13,513,310 revenue earned. 2c 1,350,000 visitors or more. 2d $2,224,051 in operating budget. 2e $941,310 in operating budget. 2f 95% compliance. 2g 10% of full-time staff and 100% of seasonal staff trained annually.
3.	The Milwaukee County Zoo makes significant contributions to the improvement of animal care and the global conservation of animal species and their natural habitat.	3a Conservation programs (number of conservation programs for animals in the wild). 3b SSP percentage (number of Species Survival Plan species in the Zoo divided by the number of SSP species memberships times 100). 3c Conservation collaborations (number of collaborative conservation programs with other conservation institutions and government agencies). 3d Conservation planning levels (number of regional, national and international conservation workshops, seminars and conferences participated).	3a Conduct 9 or more conservation programs per year. 3b More than 95% SSP percentage. 3c More than 5 conservation collaborations annually. 3d More than 25 conservation planning events annually.
4.	The Milwaukee County Zoo makes significant contributions to the body of scientific knowledge applied towards animal care and the global conservation of animal species.	4a Research programs (number of research programs within the Zoo). 4b Scientific management activity level (number of scientific management positions by Zoo staff in national and international collaborative conservation management programs). 4c Scientific presentations (sum of the number of scientific publications, lectures, and other formal presentations).	4a Conduct four or more research programs annually. 4b More than 12 scientific management positions. 4c More than 15 scientific presentations annually.

BUDGET HIGHLIGHTS

- On July 22, 1999, the County Board of Supervisors adopted Resolution File No. 99-451 approving a Five-Year Fiscal Plan for the Zoo. This plan maintains the Zoo's existing identity and contains numerous initiatives designed to enhance the Zoo's ability to improve its physical plant and its marketing, as well as an ambitious capital improvement plan that would add several exciting new attractions to the Zoo which will enable the Zoo to maintain its status as one of the top ten zoos in the country in terms of attendance and quality. The cost for the nine-year, $29.6 million capital improvement campaign will be split equally between the County and the Zoological Society.

  The Five-Year Fiscal Plan Committee will remain in existence and meet on a regular basis to review Five-Year Plan implementation and the overall fiscal condition of the Milwaukee County Zoo and to explore new revenue opportunities that could have a beneficial long-term impact on Zoo finances.

- Year 2001 is the second year of the Five-Year Plan for both the capital and operating budgets. The 2001 tax levy of $2,224,051 in the operating budget is $121,835 more than the $2,102,216 allocated in the Five-Year Plan and is $32,916 less than the 2000 Adopted Budget. The reason for the increase from the Plan for 2001 is due to higher than anticipated crosscharges and the reallocation or reclassification in 2000 of 15 positions, for a 2001 Personal Services increase of $59,132.

  In the Capital Budget, Zoo infrastructure improvements are continued at $1,500,000, and an additional $2,750,000 is budgeted for the second year of the nine-year capital campaign.

- The Zoological Society's financial support to the Zoo's operating budget increases $83,000, from $858,310 to $941,310 which is a $33,000 increase from the Five-Year Plan.

- Zoo attendance remains at the 2000 Adopted Budget level of 1,350,000 projected visitors as prescribed in the Five-Year Plan. However, the mix of free and paid admissions is adjusted to reflect an increase of 56,240 in free admissions, or 4% from 34% to 38%. This change reduces revenue $300,000.

- Admission fees in all adults categories increase $1.00 which is a change from the Plan's $0.50 increase in all admission categories. The $1.00 adult rate increase adds $535,000 in revenue to offset the loss in revenue from the mix change in paid and free admissions, for a net admission revenue increase of $235,000. The table below identifies the new Zoo fee schedule.

	2000 Rate	2001 Rate	Change
Adult summer-County	$6.50	$7.50	$1.00
Junior summer-County	$4.50	$4.50	-
Adult summer-Non-County	$8.00	$9.00	$1.00
Junior summer-Non-County	$6.00	$6.00	-
Adult winter-County	$5.00	$6.00	$1.00
Junior winter-County	$3.00	$3.00	-
Adult winter-County-Non County	$6.50	$7.50	$1.00
Junior winter-County-Non County	$4.50	$4.50	-
Adult discount day	$3.50	$4.50	$1.00
Junior discount day	$2.00	$2.00	-
Adult education-County	$4.50	$5.50	$1.00
Junior education-County	$2.50	$2.50	-
Adult education-Non-County	$6.00	$7.00	$1.00
Junior education-Non-County	$4.00	$4.00	-
Adult group-County	$5.50	$6.50	$1.00
Junior group-County	$3.50	$3.50	-
Adult group-Non-County	$7.00	$8.00	$1.00
Junior group-Non-County	$5.00	$5.00	-
Adult private event-County	$3.20	$4.20	$1.00
Junior private event-County	$2.30	$2.30	-
Adult private event-Non-County	$4.50	$5.50	$1.00
Junior private event-Non-County	$3.00	$3.00	-
Senior summer-County	$5.50	$6.50	$1.00
Senior winter-County	$3.50	$4.50	$1.00
Senior summer-Non-County	$7.00	$8.00	$1.00
Senior winter-Non-County	$5.00	$6.00	$1.00

- The Five-Year Plan highlights the following key funding areas: seasonal workforce, advertising, A la Carte entertainment, major maintenance, time and materials and new minor and major equipment. The Plan for 2001 calls for three percent increases in these areas. The 2001 Budget includes $515,000 for advertising, $154,500 for A la Carte entertainment, $309,000 for major maintenance, $420,800 for time and materials which is an increase of $8,800 from the Plan, and $335,620 for new minor and major equipment which is a decrease of $24,880 from the Plan. An appropriation of $12,000 is included in the Capital Budget for replacement computer equipment.

- New vehicle leases for 2001 include $12,000 for a four-wheel drive pickup truck to transport materials and grounds patrol for second and third shift and $10,000 for a seven-passenger mini-van for staff transportation.

- Parking revenue decreases $214,000, from $1,419,000 to $1,205,000, based on experience.

- Complementing the Zoo and Zoological Society objective to enhance year-round attendance, a special exhibit, "Antarctica," is scheduled in 2001 which replaces the 2000 exhibit, "Hunters of the Sky." Expenditures and revenues for the special spring exhibit increase $14,300, from $129,400 to $143,700, for a zero net tax levy impact. Admission for this exhibit is free and the Zoological Society provides $143,700 in revenue, which is an increase of $14,300 over the 2000 Budget contribution.

- A reptile summer exhibit is planned in 2001 to achieve an attendance level of 1,350,000 visitors. This replaces the "Butterflies! Living Jewels of the Mundo Maya" exhibit. Expenditures for the summer exhibit decrease $22,690, from $467,300 to $444,610, and revenues remain at $350,000. Zoological Society support increases $95,155, from $309,455 to $404,610, for net event profit of $310,000 which is an increase of $117,845. Admission for this exhibit is $1.00.

- Utilities including electricity, natural gas, sewer and water increase expenditures $75,000 or 6.4%, from $1,175,000 to $1,250,000, based on experience.

- Based on experience, revenue from the sale of novelties increases $199,000 to $1,990,000 and related expenses increase $8,000 to $741,000, for a profit increase of $191,000 to $1,159,000.

- Revenues from concession, catering and beverage sales increase $52,000 to $3,250,000, partially offset with an expenditure increase of $48,000 to $1,082,000 for a net profit increase of $4,000 to $2,168,000.

- Charges for Fleet Maintenance increase $85,265, or 59.5%, from $143,325 to $228,590.

- The flexibility to reallocate major maintenance projects and equipment purchases, while remaining within the total appropriation, is continued.

- Discounted admission fees of $4.50 for adults and $2.00 for juniors and school groups will continue to be available to Milwaukee County residents on Wednesdays.

- The Zoo Director's authorization to discount or waive admission fees to Zoo activities to promote and acquaint the public with the many programs and activities offered by the Zoo and to stimulate demand for Zoo activities is continued for 2001.

- Authority is continued for the Zoo Director to provide one free admission day per month during the months of January through April and November and December, 2001. The specific free days selected are at the Zoo Director's discretion.

ZOOLOGICAL SOCIETY SUPPORT

The relationship between Milwaukee County and the Zoological Society began in 1910 when the Washington Park Zoological Society, now the Zoological Society of Milwaukee County, was organized to help raise funds for animal acquisition. The Society has functioned for many years for the purpose of aiding the County in the operation, maintenance and development of the Zoo and its animal collection. Its mission is to promote conservation, education, exhibition of animals, research and recreation through fundraising and volunteerism.

In February, 1989, the relationship was formalized with a model agreement known as the Memorandum of Understanding, thus forging a strong public/private partnership for the continuing support of the Milwaukee County Zoo. The Memorandum of Understanding was renewed in 1992 and again in 1997. The agreement provides office space for the Society on the Zoo grounds, including utilities, custodial and maintenance services and staff parking. To assure continued support for the Zoo, the County provides free admission for Society members throughout the term of the Memorandum of Understanding.

The agreement has led to the successful completion of approximately $26 million in capital projects, a $628,000 cooperative educational program serving over 230,000 students per year, a $241,200 graphics replacement program and over $500,000 in sponsorship revenue.

The Society's direct revenue support to the Zoo's operating budget for 2001 increases $83,000, from $858,310 to $941,310, which is an increase of $33,000 from the Five-Year Plan.

The cost of the new capital improvement campaign contained in the Five-Year Plan is $29.6 million which will be split equally between Milwaukee County and the Zoological Society.

The following table breaks down Society support to the Zoo.

ZOOLOGICAL SOCIETY SUPPORT OF MILWAUKEE COUNTY ZOO

	1998/1999 Society Actual	1999/2000 Society Budget	Proposed 2000/2001 Society Budget	Change Society Budget
Operating Budget				
Sponsorships	172,612	170,000	203,000	33,000
Exhibits (Special Exhibits Bldg.)	290,353	460,000	548,310	88,310
Society Tickets	167,991	160,000	190,000	30,000
Additional Support	0	68,310	0	-68,310
SUBTOTAL	$ 630,956	$ 858,310	$ 941,310	$ 83,000 *
Train Trust Fund/Direct Revenue				
Zoomobile Sponsorship	$ 20,000	$ 20,000	$ 20,000	$ 0
Membership Sales Commission	18,820	20,000	20,000	0
Direct In-Kind Support				
Directional Signs	201,827	0	0	0
Winter Wonderland	0	20,000	20,000	0
Veterinary Internships	6,000	6,000	6,000	0
Service Agreements	128,529	197,526	197,526	0
Koala Browse	44,265	35,600	35,600	0
Conservation/Research Projects	48,655	60,000	60,000	0
New Replacement Graphics	54,629	37,600	42,000	4,400
Special Equipment	19,500	0	0	0
Marketing Campaign	0	50,000	50,000	0
Special Exhibits Signage	1,730	0	0	0
SUBTOTAL	$ 505,135	$ 406,726	$ 411,126	$ 4,400
Capital Support				
Renovation/Exhibits (Temple Monkey/Macaques)	$ 0	$ 0	$ 250,000	$ 250,000
Renovation/Exhibits (Wolf Woods)	279,979	0	0	0
Exhibit Design (Monkey Island)	0	275,000	20,000	-255,000
Capital Campaign Study	0	0	50,000	50,000
Pheasantry	161,351	0	0	0
SUBTOTAL	$ 441,330	$ 275,000	$ 320,000	$ 45,000
Capital Campaign Support	$ 0	$ 405,500	$ 100,000	$ -305,500
	$ 1,616,241	$ 1,985,536	$ 1,812,436	$ -173,100
Zoological Society Indirect In-Kind**	$ 2,581,122	$ 2,703,208	$ 2,884,554	$ 181,346
GRAND TOTAL	$ 4,197,363	$ 4,688,744	$ 4,696,990	$ 8,246

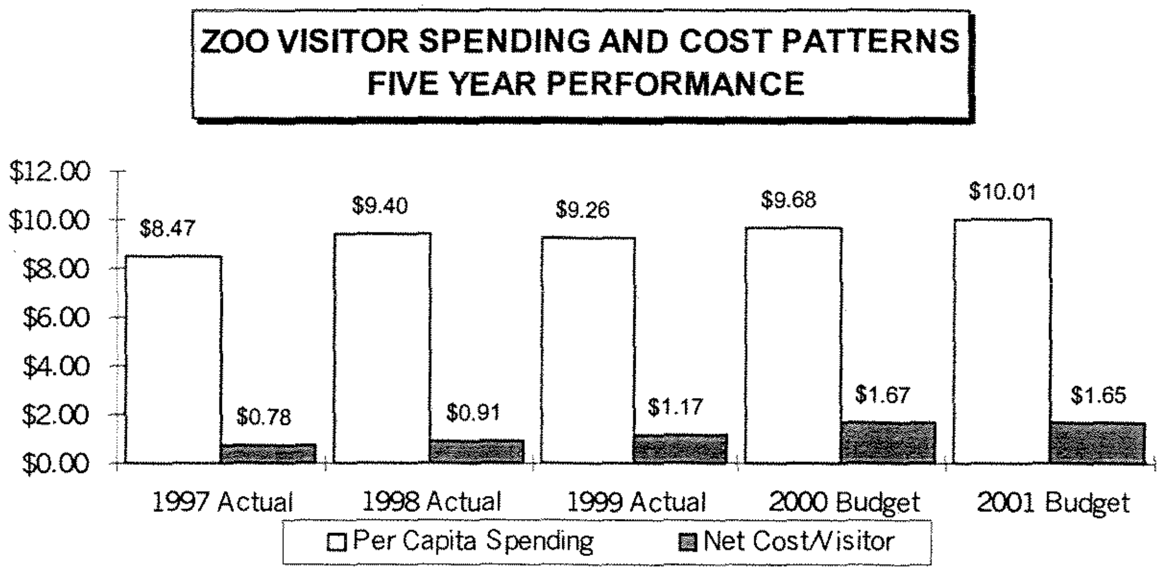
* 2000/2001 increase to County Budget is $83,000. The Society fiscal year is from October 1 through September 30.

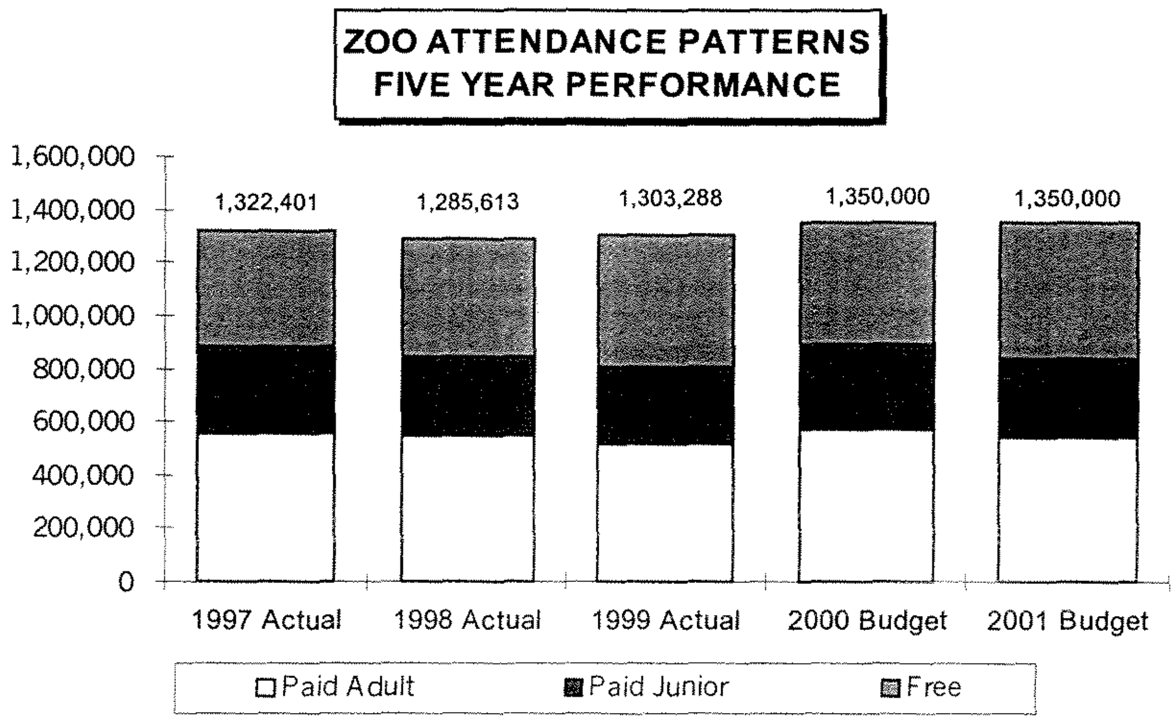
** Zoological Society Indirect In-Kind increases at 5% of total Zoo support budget beginning in 2000.

DEPT: ZOOLOGICAL DEPARTMENT

UNIT NO. 9500
FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Attendance				
Paid Adult	561,800	517,816	571,530	536,375
Paid Junior	329,200	288,060	319,470	298,385
Free	459,000	497,412	459,000	515,240
Total Attendance	1,350,000	1,303,288	1,350,000	1,350,000
Parking				
Auto	221,000	188,115	239,000	197,667
Buses Paid	1,600	1,481	1,550	1,583
Activities				
Parking Sales	$ 1,308,000	$ 1,146,460	$ 1,419,000	$ 1,205,000
Admission Sales	$ 4,619,000	$ 4,170,837	$ 4,461,000	$ 4,696,000
Food Concession Sales	$ 2,385,000	$ 2,394,319	$ 2,560,000	$ 2,600,000
Gift Sales	$ 1,714,000	$ 1,692,558	$ 1,701,000	$ 1,900,000
Sea Lion Show Sales	$ 134,000	$ 126,556	$ 128,000	$ 131,000
Carousel	$ 123,000	$ 127,901	$ 138,000	$ 132,000
Train Ride Sales	$ 420,000	$ 487,842	$ 525,000	$ 525,000
Zoomobile Ride Sales	$ 100,000	$ 88,392	$ 95,000	$ 130,000


ZOO VISITOR SPENDING AND COST PATTERNS
FIVE YEAR PERFORMANCE
$12.00
$10.00
$8.00
$6.00
$4.00
$2.00
$0.00
$8.47
$0.78
$9.40
$0.91
$9.26
$1.17
$9.68
$1.67
$10.01
$1.65
1997 Actual
1998 Actual
1999 Actual
2000 Budget
2001 Budget
Per Capita Spending
Net Cost/Visitor


ZOO ATTENDANCE PATTERNS
FIVE YEAR PERFORMANCE
1,600,000
1,400,000
1,200,000
1,000,000
800,000
600,000
400,000
200,000
0
1,322,401
1,285,613
1,303,288
1,350,000
1,350,000
1997 Actual
1998 Actual
1999 Actual
2000 Budget
2001 Budget
Paid Adult
Paid Junior
Free

RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0305)

The Railroad Fund exists for the purpose of recording the receipt of all revenue derived from the operation of the Zoo's miniature passenger railroad.

Expenditure	Revenue	Tax Levy
$ 709,313	$ 709,313	$ 0

Total 2001 expenditures and revenues for the Railroad Fund are $709,313 and include the following:

Expenditures

$278,000 Reflects personal service charges from the Zoological Department for services provided by four Locomotive Engineers, eight Trackless Train Operators and various seasonal and other support staff.

$359,513 Appropriation for the operation and repair of locomotives, track, ties, coaches and Zoomobiles, as well as train or coach purchases and train station improvements.

$ 28,000 Appropriation for animal purchases.

$43,800 Other commodities and supplies and expenses.

Revenue

$709,313 Reflects revenue of $709,313 from operation of the train and Zoomobile. A sum of $20,000 is included for sponsorship revenue from the Zoological Society.

SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0306)

The Specimen Fund exists for the purpose of recording receipts from the sale of animals. Disbursements are to be made for the purchase of animals and related expenditures such as freight and express charges on the shipment of animals.

Expenditure	Revenue	Tax Levy
$ 46,000	$ 46,000	$ 0

Total 2001 expenditures and revenues for the Specimen Fund are $46,000 and include the following:

Expenditures

$ 31,000 Freight charges and travel expenses related to animal shipments.

$ 15,000 Appropriation for animal replacement and miscellaneous commodity purchases.

Revenue

$ 46,000 Revenue from animal sales and miscellaneous investment earnings.

MILWAUKEE PUBLIC MUSEUM

DEPT: MILWAUKEE PUBLIC MUSEUM

UNIT NO. 9700
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Wisconsin Statute 59.56(2), Milwaukee County may acquire, own, operate and maintain a public museum in the County and appropriate money for such purposes. Chapter 89 of the County Ordinances provides, authorizes and directs the Milwaukee Public Museum's operations. As a museum of human and natural history, it provides a dynamic and stimulating environment for learning. The Museum interprets the world's cultural and natural heritage through collections, research, education and exhibits. It holds its collections as a public trust and is dedicated to their preservation for the enrichment of present and future generations.

MISSION

The Milwaukee Public Museum is an educational and research institution which focuses on the natural sciences, anthropology and history.

The Museum uniquely and directly addresses the themes of biological and cultural diversity and their relationships, so important to our society and the world today.

The Museum preserves and cares for its collections in the public trust. Through its research and collections, the Museum seeks knowledge and understanding of global change and diversity from geological, biological, cultural and historical perspectives. Through its renowned exhibits, its programs and its publications, the Museum interprets these themes to diverse audiences.

The Museum's mission is best accomplished through the coordinated use of its public exhibits, research capabilities, collections and educational programs.

OUTCOMES

1. Visitors receive an educational experience in the areas of human and natural history.
2. Collections are preserved, protected, studied and acquired.
3. Research enriches the local and scientific community.
4. The Museum's buildings and facilities are adequately developed, maintained and secured.
5. The Museum is managed in accordance with nationally accepted standards.
6. The Museum successfully obtains financial resources and support that enable it to carry out its mission.

	1999 Actual	2000 Budget	2001 Budget
Property Tax Levy Contribution to Milwaukee Public Museum	$ 4,300,000	$ 4,300,000	$ 4,300,000

HISTORY

Milwaukee County acquired the Milwaukee Public Museum (MPM) from the City of Milwaukee in 1976. During its more than 100 years as a public institution, the Museum has grown to be one of the leading natural history museums in the nation, providing a valuable educational opportunity to visitors. However, due to changes in State-mandated services funded through the property tax (i.e., social services, criminal justice system, etc.) and increasing demand from taxpayers for property tax relief, tax levy support for non-mandated programs such as the Museum has been, and will continue to be, difficult to provide.

To continue its growth as an educational facility and maintain its reputation as one of the nation's leading natural history museums, it was necessary to provide alternative funding for the Milwaukee Public Museum. Based on the recommendations of the Blue Ribbon Task Force created in 1990 to study such alternatives, County Board Resolution File No. 91-775, adopted November 12, 1991, created a not-for-profit Museum Corporation with a Board of Directors providing management of the facility, effective March 31, 1992. County Board Resolution File No. 91-775 also established a review process to be performed by the

Department of Administration, Department of Audit and County Board staff monitoring the progress of the transition of the Museum's operations to a non-profit corporation over a five-year period. A fixed base level funding amount of $4.3 million was established for the Museum during the initial five-year period of the Agreement.

The Lease and Management Agreement was re-negotiated in 1997 to continue the County's annual $4.3 million payment to the Milwaukee Public Museum for five years, unless the County or MPM request that base support levels be modified after March 31, 1999.

As a result of the re-negotiation, the Museum Endowment Funds were transferred to the MPM in August of 1997.

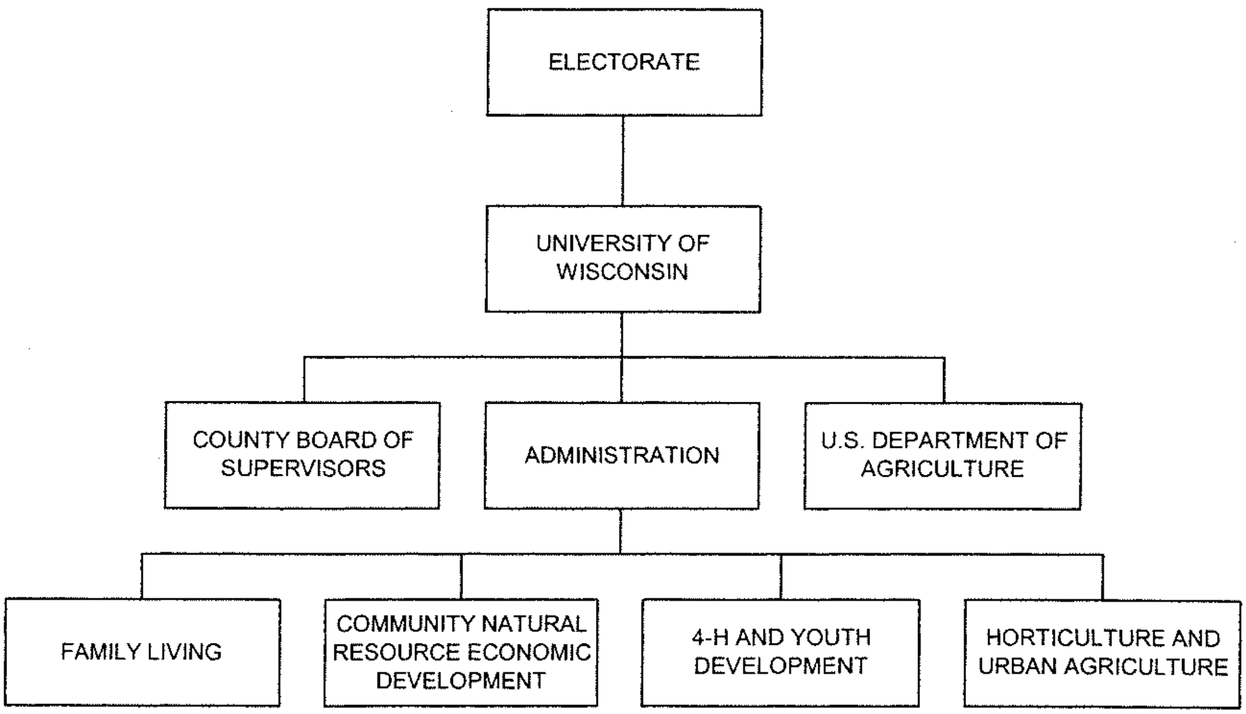
In 1999, the County extended the current term of the MPM Lease Agreement for an additional thirty-three months, through December 31, 2004 (File No. 99-28(a)(a)), to facilitate the Museum Corporation's ability to sell long-term revenue bonds and to facilitate a capital campaign to raise charitable donations in support of the Museum Corporation's Butterfly Garden capital improvement project. The provision for base line funding remains in place until March 31, 2002, after which time the County and the Museum Corporation are required to renegotiate a new base level funding agreement.

CAPITAL BUDGET HISTORY

In 1994, Milwaukee County issued $8.9 million in bonds for the addition of a large screen theater (IMAX) to the Museum Complex. In 1996, MPM and Discovery World Museum jointly opened the theater and shared operating expenses and revenues. In 1999, the County and MPM refunded the remaining outstanding debt for the IMAX Theater of approximately $8.0 million. In March of 2000, Milwaukee County, acting as a conduit for MPM, issued $4.2 million in revenue bonds for MPM to purchase Discovery World's interest in, and assume full operation of the IMAX Theater. The purchase was completed in April, 2000.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Visitors receive an educational experience in the areas of human and natural history.	1a Attendance by school groups. 1b Number of cultural celebrations that attract diverse audiences.	1a 33% of Museum visits are by school groups. 1b Present five cultural celebrations.
2.	Collections are preserved, protected, studied and acquired.	2a Work of collections managers and conservators.	2a 40% of curatorial and conservation staff time devoted to collections.
3.	Research enriches the local and scientific community.	3a Exhibit content. 3b Publications. 3c Collaborations with individuals and institutions.	3a 400 hours spent on developing content for three exhibits. 3b Publish 20 peer-reviewed articles and books. 3c Scholarly collaboration with 15 individuals and/or institutions.
4.	The Museum's buildings and facilities are adequately developed, maintained and secured.	4a Amount of time allocated to preventive maintenance.	4a 50% of maintenance engineer's time allocated to preventive maintenance.
5.	The Museum is managed in accordance with nationally accepted standards.	5a Adherence to standards set by American Association of Museums (AAM).	5a Re-accreditation by AAM.
6.	The Museum successfully obtains financial resources and support that enable it to carry out its mission.	6a Grants. 6b Private fund raising. 6c Amount of public financial support. 6d Amount of earned income (excluding admissions). 6e Amount of membership increase. 6f Planned giving. 6g Sound investment practices for endowment and reserve funds.	6a 10 grants applied for. 6b Contributed revenue provides 25-30% of budgeted revenue. 6c $4.3 million tax levy support continued from Milwaukee County. 6d Earned income provides 30-35% of budgeted revenue. 6e 1,000 additional members. 6f Solicit at least 50 people for planned gifts. 6g 60% equities, 40% income securities, reserve funds yield 2% above London Inter-Bank Offering Rates.

MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE


ELECTORATE
UNIVERSITY OF WISCONSIN
COUNTY BOARD OF SUPERVISORS
ADMINISTRATION
U.S. DEPARTMENT OF AGRICULTURE
FAMILY LIVING
COMMUNITY NATURAL RESOURCE ECONOMIC DEVELOPMENT
4-H AND YOUTH DEVELOPMENT
HORTICULTURE AND URBAN AGRICULTURE

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE

UNIT NO. 9910
FUND: General - 0001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.56(3) of the Wisconsin Statutes, the Milwaukee County UW Extension Department provides a Cooperative Extension Service by joint agreement between Milwaukee County and the University of Wisconsin. The Department identifies and responds to family and community needs for practical education, research and knowledge. It provides Milwaukee County access to the research and resources of the University of Wisconsin System. Its educational programs promote community collaborations focused on youth and family development, community and economic development and the environment. The Department strives to empower individuals, families, and communities by encouraging development of critical skills in leadership, strategic planning, problem-solving and decision making.

MISSION

The mission of the University of Wisconsin-Extension, in collaboration with community organizations, puts knowledge to work in response to emerging issues through innovative, highly focused educational programs. Extension education makes the "Wisconsin Idea" a reality by applying university research, knowledge and resources to the needs of Wisconsin people wherever they live and work.

The mission of Milwaukee County University of Wisconsin-Extension is to "build strong families and neighborhoods."

OUTCOMES

1. Leadership and organizational skills and environmental stewardship of community boards and neighborhood associations are improved through technical advice and assistance to business associations.

2. Promote environmentally safe procedures to home gardeners, the horticulture industry and government departments using horticulture practices.

3. Community support for positive youth development.

4. Improved health of families through better understanding of nutrition and diet.

5. Increased capacity of low income families to manage their financial resources.

6. Strengthen families through parent education and increase parental/caregiver involvement in their child's developmental health.

BUDGET SUMMARY

Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Personal Services	$ 36,032	$ 36,664	$ 38,272	$ 1,608
Services	341,393	346,124	349,019	2,895
Commodities	25,310	23,300	18,929	-4,371
Other Charges	0	0	0	0
County Service Charges	10,165	10,321	25,600	15,279
Abatements	-9,298	-9,306	-25,164	-15,858
Total Expenditures	$ 403,602	$ 407,103	$ 406,656	$ -447
Total Revenues	$ 99,190	$ 195,920	$ 152,009	$ -43,911
Direct Property Tax Levy	$ 304,412	$ 211,183	$ 254,647	$ 43,464

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE

UNIT NO. 9910
FUND: General - 0001

ADDITIONAL COSTS NOT INCLUDED IN TAX LEVY*				
Account Summary	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Fringe Benefits	$ 6,780	$ 8,414	$ 7,688	$ -726
Central Service Allocation	7,488	7,083	6,895	-188
Courthouse Space Rental	0	0	0	0
Document Services	0	0	0	0
Tech Support & Infrastructure	45	413	8,570	8,157
Distribution Services	0	89	244	155
Telecommunications	0	0	0	0
Records Center	0	0	0	0
Radio	0	0	0	0
Personal Computer Charges	1,765	1,721	7,000	5,279
Applications Charges	0	0	2,455	2,455
Total Charges	$ 16,078	$ 17,720	$ 32,852	$ 15,132
Property Tax Levy	304,412	211,183	254,647	43,464
Total Property Tax Levy	$ 320,490	$ 228,903	$ 287,499	$ 58,596

* These costs are included in other departmental and non-departmental budgets. They are reflected here to show the "total" amount of tax levy support for this Department.

PERSONNEL SUMMARY				
	1999 Actual	2000 Budget	2001 Budget	2000/2001 Change
Position Equivalent*	1.8	1.3	1.3	0
Overtime Hours	0.0	0	0	0
Overtime Dollars	$0	$0	$0	$0

* For 1999, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES (See highlights for details)				
Job Title/Classification	Action	Number of Positions/FTE Percent	Division	Cost of Positions (excluding fringe benefits)
None				$ 0
			TOTAL	$ 0

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE **UNIT NO.** 9910
FUND: General - 0001

FOUR MAJOR PROGRAM AREAS

Family Living
Family Financial Management
Wisconsin Nutrition Education Program
Parent Education
Child Abuse Prevention
School Readiness
School Success Skills
Family Impact Seminars
Milwaukee Family Project

Youth
Youth Development
4-H Clubs
Youth Futures
Youth Environmental Education: Zoo Education, Wehr Nature Center/Nature in the Parks
Youth Entrepreneurship

Community Natural Resources and Economic Development
Community Leadership Development
Economic Development Education
Neighborhood Development
Professional Development for Non-Profit Organizations
Water Resource Education within Milwaukee Watersheds
Pollution Prevention for Businesses and Government Agencies
Recycling and Waste Reduction Education

Urban Agriculture
Urban Horticultural
- Home Horticulture Education
- Master Gardeners
- Community Gardens Program
- Educational Outreach

Commercial Horticulture
- Educational Workshops
- Pesticide Application Training
- Environmental Stewardship

Milwaukee County UW Extension programs are funded through County, State, Federal and private grant sources. From July 1, 1999 through June 30, 2000, Milwaukee County dollars used to fund the Extension leveraged $1,348,775 of additional funds into Milwaukee County to support programs. These funds include:

$ 131,244	Natural Resource Education
115,337	Urban Gardening Education
284,097	Food and Nutrition Education for Low-Income Families
636,064	University Support for Milwaukee Extension
13,500	Urban Initiative
16,765	Good Neighbor/Good Tenant Program
20,000	Helen Bader Foundation
18,864	School Readiness Program
22,000	Horticulture Industry Clean Sweep
45,000	Milwaukee Family Project
5,000	Innovation Grant-Grandparents Association
19,274	POCAN
12,430	Nutrition Consultation
9,200	Alliance for Wisconsin Youth Conference
$ 1,348,775	

DEPARTMENT DESCRIPTION

The University Extension Service consists of Administration, Family Living, Horticulture Urban Agriculture, 4-H and Youth and Community Natural Resource and Economic Development sections.

Administrative operations include program support and evaluation, professional development, personnel management, accounting and financial planning.

These resources are provided for Milwaukee County and the State of Wisconsin through contracts with the University of Wisconsin-Extension. The Director of the University Extension serves as the representative of the University of Wisconsin-Extension and works with Extension faculty to ensure strong and effective educational programs.

Family Living and Education provides training in the areas of housing, food science and nutrition, leadership development and consumer resource management. This section reaches 35,000 people through food and nutrition programs, and conducts the Master Food Preserver and Money Manager programs.

Horticulture offers instruction on home and community food production and the safe use of pesticides, the Master Gardener Program, counseling. It also provides technical advice to commercial horticulture businesses and Milwaukee County Parks staff on parks and golf courses and pesticide certification programs.

4-H and Youth promotes the natural sciences to youth between the ages of five and 19, teaches life skills and decision-making, develops programs for "latchkey" children and networks with other youth serving agencies and school teachers.

Community Natural Resource and Economic Development stresses economic revitalization, land use planning, waste management, small business development and local government education.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
1.	Leadership and organizational skills and environmental stewardship of community boards and neighborhood associations is improved through technical advice and assistance to business associations.	1a Number of community organizations assisted with assessment, goal setting or strategic planning efforts; this includes needs assessment, community planning and goal setting. 1b Number of local businesses within the community that participate in educational activities. 1c Number of people who increase their awareness of appropriate environmental actions.	1a 12. 1b 11. 1c 1,434.
2.	Promote environmentally safe procedures to home gardeners, the horticulture industry and government departments using horticulture practices.	2a Percent of Milwaukee County residents who will receive environmentally responsible gardening advice from UW Extension through the mass media and plant diagnostic services. 2b Number of horticultural professionals reached through short courses, field days and newsletters. 2c Number of families renting garden plots to grow fresh produce.	2a 90%. 2b 1,300. 2c 400.

OUTCOMES MEASURES			
	Outcomes	Indicators	Targets
3.	Community support for positive youth development.	3a Number and description of community collaborations and community coalitions related to youth at risk programming, including youth futures and other peer education programs. 3b Number of adults and youth actively involved in 4-H programs. 3c Number of youth reached through the environmental science programs.	3a 11 community collaborations (2,400 youth and 840 adults). 3b 500. 3c 26,000.
4.	Improved health of families through better understanding of nutrition and diet.	4a Number of program participants who increased their adoption of recommended food handling practices. 4b Number of children from limited resource families that increased fruit and vegetable consumption after their parents and child care givers received instruction. 4c Number of participants in the Family Nutrition Program.	4a 35%. 4b 65% of 368 youth from 14 groups. 4c 24,579.
5.	Increased capacity of low-income families to manage their financial resources.	5a Number of participants who enroll and complete the Financial Services Certificate Program. 5b Percent of participants who open a checking or savings account through the "Get Checking Program".	5a 600. 5b 30%.
6.	Strengthen families through parent education and increase parental/caregiver involvement in their child's developmental health.	6a Number of first time parents assisted. 6b Number of trainers reaching limited resource audiences with young children, e.g., agency personnel, child care and other service providers. 6c Number of families reached through the School Readiness Program. 6d Number of newsletters sent to families in the "First time Parent Initiative".	6a 5,500. 6b 45. 6c 320. 6d 66,000.

BUDGET HIGHLIGHTS

- One position of Clerk Typist 3 (NR) was reclassified in 2000 to Clerical Assistant 2 (NR) for a 2001 personal services cost of $1,608. The increase in personal services is offset by reductions in other accounts.
- The contract with the State of Wisconsin for professional staff increases $5,328 to $204,290 offset with reductions in miscellaneous accounts.
- Revenues decrease $43,911 to $152,009 to properly reflect experience.

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE **UNIT NO.** 9910

FUND: General - 0001

ACTIVITY & STATISTICAL SUMMARY	1999 Budget	1999 Actual	2000 Budget	2001 Budget
Classes, Conferences, Workshops, Events	2,350	2,350	2,375	3,000
4-H and Youth Participation	70,000	70,000	70,000	70,000
Program Volunteers	1,700	2,167	1,800	2,200
Organizations Served	1,875	1,875	2,000	2,000
Telephone Information Requests:				
Horticulture	17,500	16,000	17,000	17,500
Family Living	300	300	150	200
Environmental	4,100	4,100	4,000	4,500
InfoSource Calls	35,000	24,952	30,000	25,000
Information Bulletins Distributed	35,000	35,000	30,000	27,000
Gardens Rented	1,800	1,800	1,800	2,000
Food Stamp Recipients Reached with Education	79,000	79,000	80,580	70,000
Business Receiving Technical Assistance	250	250	250	300
Non-Profits Assistance	225	225	300	325

FEE SCHEDULE

Service	Cost	Cost of Service
Garden Rental	$15/25	Fees Cover Costs
Plant Problem Analysis	$10/specimen (only charged if specimen is sent to Madison)	Fees Cover Madison Staff Time
Soil Analysis	$12	Fees Cover Costs
Workshops/classes	Depends on Conference Costs	Fees Cover Costs
Satellite Programs	$100/half day for room fees	Technical Charge
Audio-Visual Equipment Rental	Varies	
Education Bulletins	Retail price set in Madison plus handling and postage fee	
Grant Administration	10% of grant amount	Covers administrative costs of grants within department

GENERAL COUNTY DEBT SERVICE

DEPT: GENERAL COUNTY DEBT SERVICE

UNIT NO. 9960
FUND: Debt Service - 0016

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 67.05(10) of the Wisconsin Statutes, the County Board shall levy, by a recorded resolution, a direct annual irrepealable tax sufficient to pay the interest on bond obligations as they fall due, and to pay the bond principal at maturity.

BUDGET SUMMARY

	1999 Actual*	2000 Budget	2001 Budget
Expenditures			
Debt Service Principal (9960-8021)	$ 45,085,000	$ 49,160,000	$ 51,945,000
Debt Service Interest (9960-8022)	26,858,044	25,674,511	25,986,211
Total Principal and Interest	$ 71,943,044	$ 74,834,511	$ 77,931,211
Interest Allocation (9960-9880)	-6,005,138	-6,849,216	-7,006,216
Total Expenditures	$ 65,937,906	$ 67,985,295	$ 70,924,995
Contributions			
Reserve for County Bonds (9960-4803)	1,132,617	5,015,897	5,567,101
Total Contributions	$ 1,132,617	$ 5,015,897	$ 5,567,101
Revenues			
Jail Assessment Surcharge (9960-1315)	$ 1,739,393	$ 1,600,000	$ 1,700,000
Investment Earnings on Sinking Fund Bonds (9960-1850)	0	0	0
Other State Grants and Reimbursements (9960-2299)	2,765,594	3,436,641	3,546,141
Sale of Capital Asset (9960-4905)	4,324,994	3,332,047	2,723,665
Surplus Bond and Note Proceeds (9960-4907)	191,999	0	0
Revenue from Bonding Agent (9960-4910)	407,864	0	0
Undistributed Revenue (9960-4995)	0	0	0
Revenue from Project Rents (9960-4999)	1,185,207	1,279,908	1,264,388
Total Revenues	$ 10,615,051	$ 9,648,596	$ 9,234,194
Direct Property Tax Levy**	$ 54,190,238	$ 53,320,802	$ 56,123,700

* 1999 actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 1999 information to be reported on a basis comparable to the subsequent year budget summaries. In addition, Milwaukee County deposited $2,561,298 to the escrow for the refunded 1993 Corporate Purpose Bonds for levy that had been collected for debt service on the bonds. This amount has been added to the $24,296,746 interest amount for 1999. Therefore, the actual interest payment for 1999 totals $26,858,044.

** In conformance with Chapter 22 of Milwaukee County Ordinances, County sales and use tax revenues shall be dedicated primarily to the payment of general obligation debt service costs. For budgetary purposes, the County's pledge to levy ad valorem taxes for the payment of debt service payments treats sales tax revenues and property tax revenues as fungible (interchangeable). Estimated net County sales tax revenues totally offset debt service costs for 2001.

DEPT: GENERAL COUNTY DEBT SERVICE **UNIT NO.** 9960
FUND: Debt Service - 0016

Summary of Bonds and Notes Outstanding

Type of Issue	True Interest Rate	Date of Bonds	Final Maturity Date	Bonds or Notes Outstanding 12/31/00	2000 Budget Requirements	
					Principal	Interest
C	6.38	3-15-92	12-01-01	4,625,000	4,625,000	282,125
A	6.32	5-15-92	12-01-11	1,595,000	145,000	101,355
R	5.64	9-01-92	09-01-10	78,565,000	13,345,000	4,439,883
C	5.36	4-01-93	12-01-12	6,000,000	3,000,000	296,250
R	5.04	10-15-93	12-01-11	59,191,028	215,000	2,192,220
N	4.20	10-15-93	12-01-02	3,890,000	1,905,000	169,255
C	5.49	5-15-94	12-01-09	28,350,000	3,150,000	1,527,750
C	5.28	5-15-95	12-01-10	37,750,000	3,775,000	1,958,281
A	5.65	6-15-95	12-01-14	4,550,000	325,000	251,875
C	5.44	6-15-96	12-01-11	27,775,000	2,525,000	1,475,231
A	5.80	6-15-96	12-01-15	5,625,000	375,000	317,156
AR	5.41	7-01-96	10-01-08	14,805,000	2,135,000	784,900
C	5.34	5-01-97	10-01-12	35,700,000	2,975,000	1,874,250
AR	4.72	9-01-97	10-01-09	10,100,000	1,490,000	472,908
B	4.91	9-01-97	10-01-13	2,175,000	125,000	102,763
C	4.77	5-01-98	10-01-13	34,950,000	3,175,000	1,663,750
D	4.50	8-01-98	10-01-01	3,350,000	3,350,000	135,675
R	4.23	3-01-99	10-01-99	32,445,000	290,000	1,332,363
C	4.48	5-01-99	10-01-14	48,725,000	2,670,000	2,353,800
A	4.60	5-01-99	10-01-14	6,370,000	455,000	279,825
R	4.67	5-27-99	10-01-13	2,005,000	120,000	89,119
C	5.46	3-01-00	9-01-15	47,225,000	1,775,000	3,885,478
Outstanding Balance as of December 31, 2000 Associated Debt Service				$ 495,766,028	$ 51,945,000	$25,986,211
2001 Total Budgeted Debt Service						$77,931,211

Type of Issue Explanation
- A - Airport Bonds
- B - Building Bonds
- C - Corporate Purpose Bonds
- D - Detention Facility Bonds
- N - General Obligation Note
- R - Refunding Bonds
- AR - Airport Refunding Bonds

DEBT SERVICE CONTRIBUTIONS

Reserve for County Bonds (4803)
A contribution of $5,567,101 from the Reserve for County Bonds is anticipated for 2001. The 2000 General Obligation Corporate Purpose Bonds sold at a premium, which has resulted in $567,101 in surplus bond proceeds. In accordance with Section 67.11, Wisconsin Statutes, these proceeds will be applied toward the interest payment for the 2000 Corporate Purpose Bonds. In addition, $5.0 million from the debt service reserve will be applied toward the 2001 debt service payment.

Under a Cooperative Agreement Plan (CAP) between Milwaukee County and the U.S. Marshall's Service (USMS), a one-time payment of $2.5 million will be paid to Milwaukee County by USMS related to the construction of detention facilities. The County will house up to 50 federal prisoners a day for the next 15 years, the cost of which will be offset by additional revenue from USMS. One million dollars of the $2.5 million will be deposited in the debt service reserve and $1.5 million has been allocated to public safety capital projects. Including the previously mentioned actions, the debt service reserve balance will total approximately $2.5 million.

The 2001 total budget amount of $5,567,101 represents an increase of $551,804 from the $5,015,297 budgeted for 2000. For 2000, a premium of $2,015,897 from the sale of the 1999 Corporate Purpose Bonds was budgeted to be applied toward interest on the 1999 bonds. Also, $3.0 million in revenue from the debt service reserve was budgeted in 2000 to pay debt service.

DEBT SERVICE REVENUES

Jail Assessment Surcharge (1315)
Jail Assessment Surcharge Revenue of $1,700,000 is projected to be used to pay 2001 debt service costs for the construction of the Criminal Justice Facility as allowed by Wisconsin Statutes Section 302.46(2).

Other State Grants and Reimbursements

Detention Facility (2299)
In accordance with an agreement with the State of Wisconsin and Milwaukee County, the State will make monthly payments for the operation, maintenance and debt retirement of the detention facility bonds. The State payment anticipated for 2001 totals $6,542,625. Of this amount, $2,996,484 is budgeted in the House of Correction operating budget to cover the projected operations costs for housing State prisoners. The remaining amount, $3,546,141, is anticipated to offset the debt service costs of $3,485,675. Due to the structure of the State payment schedule, there have been shortfalls totaling $704,130 in prior years. The $60,466 in excess revenue for 2001 is the first year that some of the shortfall will be recouped. Although 2001 is the final year to pay debt service on the bonds, based on the revenue cashflow, the balance of $643,664 will be received in 2002.

Sale of Capital Asset

Doyne Hospital Sale Revenues (4905)
Based on the sale agreement between Milwaukee County and Froedtert Memorial Lutheran Hospital, the County will receive annual payments over 20 years beginning in 1997 and ending in 2016 based on the net operating cash flow generated by Froedtert Memorial Lutheran Hospital. The estimated revenue for 2001 is $2,030,850.

Power Plant Sale Revenue (4905)
In 1995, the County negotiated the sale of its co-generation power plant, located at the Milwaukee Regional Medical Center, to the Wisconsin Electric Power Company. Phase I of the sale related to power plant electrical generation and distribution and was finalized on December 29, 1995. Phase II of the sale, relating to all remaining portions of the power plant including steam and chilled water generation, occurred on December 2, 1996. Sales revenues totaling $58 million are anticipated to be realized over several years. Phase I sales revenues totaled $7 million. Phase II revenues include $20 million at closing plus an added $31 million over 16 years.

Revenue anticipated for 2001 totals approximately $2,879,000 million, of which $879,000 has been included in the 2001 Capital Improvement Budget, $1,307,185 will be deposited in the newly created non-departmental budget (Org. 1900-4904 Excess Power Plant Revenue) and $692,815 will be used to offset debt service costs for 2001.

The non-departmental budget, Excess Power Plant Revenue (Org. 1900-4904), is created for 2001 because budgeted sales tax revenues exceed debt service costs by $2,417,385. Section 22.04, Milwaukee County Ordinances, requires that sales tax revenue be used to pay tax-supported debt service costs. Surplus revenues not needed for debt service payments are required to be used to directly finance capital improvements.

The 2001 Budget allocates $1,110,200 in sales tax revenues for cash financing of 2001 capital improvements. It further allocates $1,307,185 in power plant revenues to the Excess Power Plant Revenue budget to align the County Sales and Use Tax and General County Debt Service budgets. With these actions, budgeted amounts for sales tax revenue and debt service costs each total $56,123,700.

Revenue from Project Rents

Milwaukee Kickers Soccer Club (4999)
The County issued a total of $3,750,000 in 1994 and 1995 General Obligation Bonds for the Milwaukee Kickers Soccer Club (MKsc) for the purpose of purchasing land and developing an indoor/outdoor sports complex to be located at the Uihlein Soccer Park at 7101 W. Good Hope Road in Milwaukee. The MKsc has agreed to repay the County for debt service on these bonds.

On July 23, 1998, the County Board of Supervisors approved Resolution File No. 98-427, which authorized an amendment of the lease agreement between the MKsc and Milwaukee County to restructure the lease payment schedule. The new payment plan reflects the donation to MKsc of the Uihlein Soccer Park land and associated costs by establishing a level payment schedule of $430,000 and extending the schedule from 2010 to 2011, beginning in 1998.

In addition, the payment dates were changed from June and December to August and February, beginning in 1999. Based on these modifications to the lease payment schedule, the reimbursement for debt service payments in 2001 totals $430,000.

Marcus Center Renovation (4999)
The County issued a total of $5,802,000 in General Obligation Bonds during 1994 and 1995 for the purpose of renovating the interior of the Marcus Center for the Performing Arts. The Marcus Center is undertaking a private fund raising effort to repay the County for bonds issued for this $12.7 million project. Based on information provided by the Marcus Center, current pledges are sufficient to repay bonds issued by Milwaukee County for this project. Reimbursement for project debt service in 2001 totals $606,625.

Intergovernmental Cooperation Council (4999)
The County issued $2,500,000 General Obligation Building Bonds, Series 1997A on July 17, 1997 on behalf of the Intergovernmental Cooperation Council (ICC) for the development of an animal control shelter. The County and ICC have developed a final agreement as required for the release of the bond proceeds to the ICC. The ICC will repay the County for actual debt service costs on this issue. Reimbursement for debt service costs for 2001 totals $227,763.

DEBT SERVICE LEVY LIMITS

Effective August 12, 1993, Section 66.77, Wisconsin Statutes, imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed these operating levy rate and debt levy rate limits unless one or more conditions apply, as described below. The statute establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in State shared revenues and transportation aids.

The County adopted a debt levy rate of approximately $1.42 per $1,000 of equalized value as part of the 1993 Budget. The conditions under which the debt service rate may be increased include: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County to increase the debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

ADOPTED 2001 BUDGET

DEPT: GENERAL COUNTY DEBT SERVICE **UNIT NO.** 9960

FUND: Debt Service - 0016

INTEREST ALLOCATION (9880)

Org. No.	Capitalized and Operating Interest Expense for Proprietary Fund Departments		2001 Amount
1163	Information Management Services Division	$	61,191
1175	Information Management Services Division		406,451
1176	Information Management Services Division		452,785
5041	Airport		2,547,612
5300	DPW Fleet Maintenance		774,908
5605	Transit System		1,094,215
5725	DPW Facilities Management		913,927
5736	DPW - City Campus		400,708
6901	DHS-Mental Health Division - City Campus		303,219
	SUBTOTAL	$	6,955,016
1200-1885	Capitalized Interest for Proprietary Fund Departments		51,200
		$	7,006,216

APPENDIX

OFFICE OF COUNTY EXECUTIVE

Milwaukee County

F. THOMAS AMENT • COUNTY EXECUTIVE

2001 County Executive Recommended Budget
Presented to the Milwaukee County Board of Supervisors
By Milwaukee County Executive F. Thomas Ament
September 28, 2000

Madam Chairman, Members of the County Board, Ladies and Gentlemen, Good Morning.

This year marks the ninth time I have recommended a budget to your Honorable Body. In preparing this document, it was apparent that a theme emerged – a theme of investing in the quality of life in Milwaukee County, both present and future. This budget also continues the Strategic Planning component that began last year and is in the process of implementation today. This proactive stance allows us to focus on providing efficient, innovative, and cost effective services to our constituents. By investing in our quality of life and improving the services we provide to our taxpayers, I believe Milwaukee County's future is bright.

As we embrace the new millennium and invest in the quality of life in our community, I am reminded of a quote from President Harry S. Truman who said, "Men (and women) make history, and not the other way around. In periods where there is no leadership, society stands still. Progress occurs when courageous, skillful leaders seize the opportunity to change things for the better." My goal for the 2001 Budget was to look to the future and make Milwaukee County a better place to live, work, and raise a family.

On May 1st, many of you joined me at my inaugural ceremony. At that time, I shared my experiences meeting with the people of Milwaukee County. The people of our community have told me to maintain the excellent quality of life here in Milwaukee County, but at the same time, to maintain reasonable and affordable taxes. I have not lost sight of their message and I believe this proposed budget meets their needs.

We faced significant challenges while working on this budget, especially in operations as we confront major increases in employee health care costs, fuel costs and continuing underfunded State mandates. Nonetheless, this budget continues to stabilize property taxes without placing an undue burden on taxpayers.

- This Recommended Budget totals $1,062,466,534 compared to the 2000 Budget of $1,046,303,035.

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- The County tax levy is $205,106,528, up from $196,038,319 in 2000, an increase of 4.63 percent over the 2000 Adopted Budget.

- I am proposing a 2001 Budget with an equalized tax rate of $5.47, which is the same as the 2000 Adopted Budget. The assessed tax rate for the City of Milwaukee is $5.78, a decrease from $5.87 in the 2000 Adopted Budget.

- The total Capital Budget for 2001 is $120.5 million for 86 projects. $37.8 million is airport capital expenditures. The General County Capital program totals $82.7 million, of which $45.7 million will be bonded.

Capital Budget

The Capital Budget includes many new and ongoing improvements to Milwaukee County's infrastructure and quality of life offerings. We must provide this generation and the next with modern transportation, public safety, cultural, and recreational facilities. Approximately $26 million is directed for Parks projects and improvements. This commitment represents over 43% of the 2001 County-bond issue. Here are some of the projects recommended in the 2001 Capital Budget:

- $560,000 ($410,000 for continued planning and $150,000 for land acquisitions using Potawatomi revenue) for Park Site #71, which this budget renames Kohl Park. The Kohl Family generously donated approximately 200 acres of land for this park. In 2001, the park will be expanded with the purchase of 24 acres of privately owned land, and an additional donation of 41 acres from the Kohl Family. Kohl Park will total 265 acres, making it the largest park in Milwaukee County without a golf course.

- $1.3 million for beach improvements at Grant Park to include a shower, playground equipment, sand volleyball, lighting, walkways, benches and landscaping.

- $2.2 million is budgeted for high priority Parks infrastructure improvement projects identified through the Parks Department's assessment process. $500,000 of Potawatomi revenue will be used for Parks infrastructure.

- $5.9 million to continue the redevelopment of McKinley Marina. This allows for the removal of the former Coast Guard Station, replacement of Docks E through K with floating docks and planning for Docks L through P, expansion of the center section slip tenant restrooms, and renovation of the Brady Street Bridge abutments.

- $1.9 million for planning of the Bender Park Golf Course to be completed in 2005. This plan calls for a par 72 golf course, which will make it the premier public golf course in Milwaukee County.

- $7.5 million for the construction of the Boerner Botanical Gardens Visitor Center. This project is funded by $4.5 million from the Friends of Boerner and $3 million in general obligation bonds. It will provide improved visitor services and expanded year round educational offerings and special events.

- $845,000 for Phase II and III of the Mitchell Boulevard Park Development Project.

- $146,000 for planning for multi-year improvements to Washington Park.

- $555,000 to replace ten play areas in Milwaukee County Parks, thus completing the remaining playgrounds in the three-year plan.

- $1.7 million for the third phase of the Gordon Park redevelopment to be used for a pavilion, parking lot, splash pad, and playground.

- $839,000 for improvements to two of the three Mitchell Park Domes.

- $4.3 million for the Zoo in accordance with the second year of the long-range operating and capital plan.

- $4.8 million for the construction of a training academy for the Sheriff's Department.

- $18 million of transit capital funding including $16 million for the purchase of 60 buses. This is offset by approximately 80% in federal funding.

- $38 million for airport projects including a new Flight Information Display, new paging system and six new gates.

- $9.9 million for highway and bridge projects including the 6th Street Viaduct, Good Hope Road, and Hampton Avenue.

- $876,000 for continued development and implementation of the County's website. The goal is to increase efficiency within County government and create a more convenient way of doing business for citizens by utilizing the web-site, Internet, and e-commerce.

- $2.5 million for the first year of construction for improvements to the 12th and Vliet Street building. This project will make improvements to the exterior and interior of the building so the Department of Human Services can centralize its services.

In addition, I have appropriated $294,000 for the continuation of the public art initiative. This initiative, which began last year, calls for 1% of new County construction projects, over $500,000, to be devoted to public art. This appropriation will finance approximately one percent of the construction costs for eligible projects.

Potawatomi Proceeds

This is the second year that Milwaukee County will receive $3.24 million in proceeds from the Potawatomi Bingo Casino under an agreement with the Potawatomi Indian Nation. This year's proceeds will be used for the following programs:

- $60,000 to provide "one time" barrier removal for disabled persons who might otherwise use the Transit Plus Program.

- $125,000 for a Central City Economic and Community Development initiative by the M-7 group to promote business and commercial development opportunities on the north side.

- $125,000 for 25 end-tidal carbon dioxide detectors to be located in paramedic ambulances and training rooms to enhance patient resuscitation efforts.

- $100,000 to expand the AIDS Resource Center of Wisconsin's Harm Reduction Program, an outreach effort to reduce HIV and Hepatitis C infection, for a total of $230,000.

- $55,000 for improvements to Washington and McGovern Park Senior Centers.

- $1 million for Alcohol and Other Drug Abuse (AODA) treatment services. With this appropriation, total AODA funding is $11.1 million including $1.4 million in property tax levy and the remainder from State and Federal revenues.

- $250,000 to fund the cost of constructing one home in the SOS Children's Village to be located in a north side neighborhood in Milwaukee County. The Milwaukee Children's Village will be the first urban village in the SOS system.

- $100,000 to expand respite care services for families with members who have developmental disabilities. The goal is to reduce waiting lists for families who receive respite care through United Cerebral Palsy.

- $125,000 for school based programming in one Boys and Girls Club Community Learning Center, serving approximately 500 youth.

- $100,000 to support a neighborhood schools partnership between the Silver Spring Neighborhood Center and Milwaukee Public Schools.

- $60,000 for 24-hour information and referral assistance to allow access to emergency assistance in the Adult Services Division.

- $70,000 for services to homeless persons, including street outreach, telephone intake services, and case management.

- $20,000 to expand bilingual, bicultural coverage of the 24-hour Domestic Violence Hotline operated by Sojourner Truth House.

Additionally, Potawatomi revenue is being used for the following Capital Projects:

- $150,000 to purchase 24 acres of privately owned land adjacent to the 200 acres of land currently set aside for Kohl Park, formerly known as Park Site #71.

- $200,000 toward the purchase of 31.5 acres of land to be leased to the Milwaukee Kickers Soccer Club for development of ten soccer fields and a 350 car parking lot.

- $500,000 as part of the total appropriation of $2.2 million for Parks Infrastructure improvements.

- $200,000 for the redevelopment of brownfields to foster economic development by returning delinquent properties to the tax rolls.

Operating Budget

As I mentioned earlier, this budget had some significant challenges and difficult decisions had to be made during this process. Nonetheless, the operating budget includes positive initiatives in the areas of human services, public safety, and long-term care.

One of the major challenges in the operating budget was maintaining our excellent mass transit system in the wake of escalating fuel costs and fiscal pressures. The cost of diesel fuel is estimated to increase over $1.5 million due to increases in the miles of service operated and the projected cost of fuel to $0.95 per gallon from $0.63 per gallon. Transit operating expenses will increase over $6 million due in part to the increased cost of diesel fuel and full-year funding for the downtown trolley service.

Transit fares have not increased since 1996 and I have struggled to find ways to hold the line on fares without cutting services. Unfortunately, it is necessary to increase fares this year to respond to these increased operating costs. The adult cash fare will increase from $1.35 to $1.50. The adult weekly pass and tickets will increase from $10.50 to $11.00. The half fare increases 10 cents. Student cash tickets will remain at $1.00 while the student pass increases from $9.00 to $9.50. Freeway flyer passes will increase 50 cents from $13.00 to $13.50. It is important to note that these fares are still comparable to those for most urban mass transit systems around the country. In August 2001, passenger fares for paratransit van and taxi rides increase 50 cents from $2.50 to $3.00 per one way trip.

As many of you know, employee health care costs have skyrocketed. There is a $7.7 million increase budgeted for employee health care costs for 2001. You most likely saw Monday's **Milwaukee Journal Sentinel** headline that read; "Health Premiums May Leap 30%." The article highlighted several reasons for skyrocketing premiums, including escalating prescription costs, more doctor visits, expensive medical technology, an aging work force, and general inflation in health care prices. Unfortunately, there are no quick or easy solutions to this problem as we continue to provide high quality healthcare for all Milwaukee County employees.

In the area of human services, childcare administration funds of $2.8 million have been allocated for childcare improvements in our community. Some of these services include childcare mentoring to aid providers in maintaining "good standing" certification and "special needs" training for providers to serve children who have acute or chronic physical, developmental, emotional or behavioral problems.

State law requires that W-2 Community Reinvestment funds be spent for programs and services in the community. In Milwaukee County, the five W-2 agencies have committed to providing Milwaukee County with $4.1 million for Community Reinvestment, which must be spent by the end of 2001. These funds can only be spent on persons who are eligible for the Federal Temporary Assistance to Needy Families program. $3.6 million of this $4.1 million is allocated to the Delinquency and Court Services Division to support services to delinquent youth who are supervised in the community through the Wraparound and Day Treatment Programs. $1.7 million is used to fund the cost for 330 juveniles served by the Wraparound program. $1.8 million is used to fund a variety of Wraparound and Day Treatment Programs including individual and family counseling, anger management training, tutoring, and mentoring. The remaining $550,000 is allocated in the Adult Services Division to support family shelters, domestic violence centers, and young children with developmental disabilities.

A major initiative in the Department on Aging is the continued implementation of the State of Wisconsin's Family Care Pilot Program. The goals of Family Care are to provide alternatives to institutionalization and to eliminate waiting lists. The Department on Aging will create two new units, the Aging Resource Center and Care Management Organization. The Care Management Organization expects to serve over 600 new clients. Services include creating comprehensive care plans, contracting with vendors, and monitoring the quality of the services provided. The Aging Resource Center will be the primary source of information on benefits and services for our residents over the age of 60.

Public safety is a concern for all of us. The 2001 Budget for the House of Correction and Sheriff's Department includes an inmate population control "cap proposal" for the Milwaukee County detention population. The budget details the system's population thresholds and the actions that must be taken by the criminal justice system for safe operations. $1 million in additional funds is provided in the Sheriff's Inmate Medical Unit to provide for enhanced inmate medical services. The Sheriff is developing a plan to reorganize the delivery of these services.

Underfunded State Mandates

As in past years, a large part of this budget is driven by the continuing problem of underfunded State mandates. Our property taxes continue to pay for programs we don't propose, we don't enact, and we don't control. I have long fought against underfunded State mandates and will continue to work to regain control of Milwaukee County tax dollars for Milwaukee County. I have said it before, the State of Wisconsin has an obligation to pay the full cost of

State required programs. The burden of underfunded State mandates in the 2001 Budget is evident in the following areas:

- The State will pay only 14.06% of County expenditures related to the operation of the State-run court system.
- The 14% State cut in Community Aids funding imposed in 1999 has yet to be restored.
- State Shared Revenues have been frozen statewide for six years now. Although an increase was included in the State budget by the Senate last year, a veto by the Governor was sustained.
- Youth Aids costs continue to be a major drain on the tax levy. In 2000, more than $13 million of juvenile corrections costs were funded by property tax levy. In 2001, this amount is $13.4 million.

Strategic Planning

The 2001 Budget is the first County budget that includes outcomes for every department. All County departments have worked diligently this year in developing missions and outcomes, and they are to be commended. This has been a logical next step following the County report **Charting the Course** which outlined our Countywide mission and vision statements and guiding principles. The next phase, for 2001, will be development of business plans for each County department.

Conclusion

As I stated earlier, throughout my career in public service, I've been to many places and met with many people in our County. The people of our community have told me what they expect from Milwaukee County government and I have listened. They want to enjoy the parks, use the airport and transit system, visit the Zoo and Museum, and raise healthy families. They also want to provide a safety net for the needy in our community and a secure, peaceful environment for their families. They want to preserve our high quality of life and provide a bright, prosperous future for their children and grandchildren. They don't want unreasonable property tax increases to erode their standard of living.

In closing, my 2001 Budget provides the necessary services for those citizens in need and continues our commitment to providing programs and projects that directly contribute to our fine quality of life here in Milwaukee County. It is also a fair and responsible budget that our taxpayers can afford. I look forward to working with the County Board as we continue to provide high quality, affordable services to Milwaukee County residents. Thank you.

ABACUS	Automated Budget and Accounting Cost Utilization System.
Abatement	Represents a reduction to overall expenditure amounts in a department. Similar to a revenue, it is an account classification used to record the delivery of services from one County department to another County department.
Activity	A subdivision or cost center of a program against which work is reported.
Advantage	An automated accounting and financial management system.
Agency	A code used to define an operating entity within a government that is charged with the responsibility of providing certain services.
Appropriation	An authorization granted by the Board of Supervisors and approved by the County Executive to make expenditures and to incur obligations for specific purposes. (Note: Appropriations are specified as to amount and the time in which they may be expended.)
Appropriation Unit	An accumulation of detail expense budget lines used to control budget expenditures.
Bond	A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BRASS	Budgeting, Reporting and Analysis Support System.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term indicates a financial plan for a single year.
Budget Control	The control or management of a governmental unit of enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.
Budget Message	A general discussion of the proposed budget which outlines important features and indicates any major change in policy as presented in writing by the budget-making authority to the legislative body.
Budgetary Unit	The basic accounting entity within the operating appropriations. The level at which budget appropriations are made by the County Board and to which, in most instances, appropriations are controlled.
Capital Improvement	A capital improvement is a non-recurring expenditure used for the preparation of overall program plans (master plans) or for acquiring a permanent fixed asset such as land (title or easement); improvement of land; construction of roadways, bridges, structures or buildings and/or additions thereto; installation of initial equipment necessary for the operation of the improvement; replacement of existing fixed assets; and substantial reconstruction and/or alteration of existing permanent fixed assets which upgrade the improvement beyond its original conditions.
Capital Outlay	Expenditures which result in the acquisition of or addition to fixed assets
Crosscharge	An internal charge from one County unit to another County unit for services rendered. It is the offset to an "abatement."

Debt Service Fund	A fund established for administering the annual payments of interest and principal on long-term debts other than special assessment and revenue bonds.
Department	A level one of organization within the County. Responsible for developing work plans, overseeing and directing operations of component units (e.g., Department of Parks).
Direct Charges	Those expenses which can be charged directly as a part of the cost of a product or service, or of a department or operating unit as distinguished from overhead and other indirect expenses.
Division	A level two organizational unit normally reporting to the department level (e.g., Marketing Division, Department of Parks).
Enterprise Fund	A fund established to account for the financing of a primarily self-supporting enterprise that renders goods or services to the public at large on a consumer charge basis (e.g., Zoological Department).
Expenditure	The cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays.
Fiscal Year	Any twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The fiscal year for Milwaukee County extends from January 1 to December 31, as prescribed by State law.
Fringe Benefits Crosscharge	An internal charge of salaries, wages, and benefits from one County agency to another for services rendered.
Fringe Benefits or Employee Group Benefits	Benefits provided to Milwaukee County employees, including group health and life insurance, retirement and Social Security.
Function	An authorized group of activities having a related purpose.
Funded Full Time - Equivalent Position	The total budgeted positions including full-time, part-time, temporary and overtime positions, after reduction for budgeted vacancy and turnover, converted to the decimal equivalent of a full-time position based on 2,088 hours per year.
General Fund	A fund established to account for all financial transactions not properly accounted for in another fund.
Grant	A contribution from another governmental unit or outside agency. The contribution is usually made to aid in the support of a specified function, but it sometimes is also for general programs or specific projects.
Group	A level four organizational unit in the reporting hierarchy which is a subdivision of section organization units (e.g., McKinley Marina Group, East Region Section, Operations Division, Department of Parks).
Indirect Charges	Those expenses which by their nature cannot be readily allocated to a specific activity or project on a direct basis. These expenses are prorated to the program element or project levels.

Internal Service Fund	A fund established for the financing of special activities and services performed by a designated organization unit within a governmental jurisdiction for other organization units within the same governmental jurisdiction (e.g., Public Works Facilities Management).
Net Salary Reduction	A reduction to personnel costs based on departmental experience of retaining unoccupied positions and frequency of persons hired to replace those leaving. Net salary reduction is also used to curtail personal service spending, while maintaining vacant funded positions.
Objective	A description of a task or function to be accomplished in specific and measurable terms within a defined period of time.
Other Direct Revenue	A source of income to the County through a user fee, sale of goods, interest earnings and other similar activities. This income is a result of such things as the sale of licenses and permits, fines, forfeitures and penalties and other service fee charges.
Program	Any (or a number of) activities combined in a specific plan to accomplish a service objective within the guidelines of the resource management framework.
Program Budget	The estimating of expenditure and/or revenue accounts at the program or program element level.
Reporting Category	Used to track financial information related to grants.
Revenue	Income received by County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.
SBFS	Salary, Benefit and Forecasting System used to determine total costs of salaries, wages and fringe befits paid to or for employees of Milwaukee County.
Section	A level three organizational unit which is a subdivision of division organizational units (e.g., Landscape Services Section, Facilities Division, Department of Parks).
Service	A grouping of programs in the resources management hierarchy. Services are delineated as part of predetermined functions aimed at general community goals.
Tax Levy	The total public contribution of general property taxes to be collected by the government to meet public needs.

COMPARISON OF FUNDED
FULL-TIME POSITION EQUIVALENTS

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
LEGISLATIVE AND EXECUTIVE							
1000	County Board	70.2	70.0	70.8	71.1	71.3	0.2
1001	County Board-Audit Department	24.8	23.0	24.0	23.0	23.9	0.9
1011	County Executive-General Office	13.7	13.1	12.6	13.2	13.1	(0.1)
1015	County Executive-Emergency Government	8.7	0.0 *	0.0	0.0	0.0	0.0
1018	County Executive-Office for Persons w/Disabilities	4.4	5.4	6.4	6.5	6.5	0.0
1020	County Executive-Intergovernmental Relations	3.9	3.9	4.0	4.5	5.0	0.5
1021	County Executive-Veterans Service	4.0	7.0	7.0	7.0	7.0	0.0
TOTAL LEGISLATIVE AND EXECUTIVE		**129.7**	**122.4**	**124.8**	**125.3**	**126.8**	**1.5**

* The 1998 budget merged Emergency Government with the Sheriff's Department.

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
STAFF							
1110	Civil Service Commission	5.0	5.0	5.0	5.0	5.0	0.0
1120	Personnel Review Bd.	5.0	5.0	5.0	7.0	7.3	0.3
1130	Corporation Counsel	22.6	22.9	23.2	24.2	23.7	(0.5)
1135	Labor Relations	4.8	5.0	5.0	5.0	5.0	(0.0)
1140	Department of Human Resources	48.4	48.5	50.4	54.9	55.8	0.9
1040	Department of Admin. Disadvantaged Business Development **	0.0	0.0	0.0	0.0	8.2	8.2
1150	Department of Admin. Risk Management	7.0	7.0	7.0	7.0	7.0	0.0

** The 2001 budget transferred the Disadvantaged Business Development Section from the Department of Public Works to the Department of Administration.

COMPARISON OF FUNDED
FULL-TIME POSITION EQUIVALENTS

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
1151	Department of Admin. Fiscal Affairs	43.6	42.2	44.9	47.3	47.0	(0.3)
1152	Department of Admin. Procurement	13.1	13.0	15.0	15.0	15.1	0.1
1160	Department of Admin. Information Management Services	80.9	84.0	115.3	101.9	112.2	10.3
1180	Department of Admin. Economic Development	8.0	7.6	7.4	7.4	7.4	0.0
1190	Department of Admin. Housing & Community Development	29.0	30.0	32.0	32.0	34.0	2.0
TOTAL STAFF		**267.4**	**270.2**	**310.2**	**306.7**	**327.6**	**20.9**
COURTS AND JUDICIARY							
2000	Combined Court Related Operations	319.4	290.9	290.0	306.6	324.4	17.8
2430	Department of Child Support Enforcement	130.3	172.7	193.2	199.8	204.3	4.5
TOTAL COURTS AND JUDICIARY		**449.7**	**463.6**	**483.2**	**506.4**	**528.7**	**22.3**
GENERAL GOVERNMENTAL SERVICES							
3010	Election Commission	2.6	2.7	2.5	3.6	7.3	3.7
3090	County Treasurer	9.7	9.6	10.0	10.0	10.0	0.0
3270	County Clerk	8.5	8.0	8.0	9.1	9.0	(0.1)
3400	Register of Deeds	44.1	44.0	44.0	44.7	45.2	0.5
TOTAL GENERAL GOVERNMENTAL SERVICES		**64.9**	**64.3**	**64.5**	**67.4**	**71.5**	**4.1**

COMPARISON OF FUNDED FULL-TIME POSITION EQUIVALENTS

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
PUBLIC SAFETY							
4000	Sheriff	892.2	930.1	963.9	1,034.2	1,060.8	26.6
4300	House of Correction	367.9	407.3	576.6	638.9	636.3	(2.6)
4500	District Attorney	129.2	140.7	142.9	153.9	163.6	9.7
4900	Medical Examiner	32.1	30.9	31.9	30.9	33.2	2.3
TOTAL PUBLIC SAFETY		**1,421.4**	**1,509.0**	**1,715.3**	**1,857.9**	**1,893.8**	**35.9**
PUBLIC WORKS							
5040	Airport	198.1	207.3	204.8	208.9	218.1	9.2
5070	Professional Services*	73.7	78.0	0.0	0.0	0.0	0.0
5070	Transportation Services	0.0	0.0	17.4	17.1	26.5	9.4
5080	Architectural, Engineering and Environmental Services	0.0	0.0	56.1	57.0	63.8	6.8
5100	Highway Maintenance	136.6	130.0	131.0	122.8	126.1	3.3
5300	Fleet Maintenance	61.6	60.7	62.3	64.7	65.9	1.2
5700	Administration and Facilities Management***	238.1	234.1	270.9	307.5	0.0	(307.5)
5700	Facilities Management	0.0	0.0	0.0	0.0	289.5	289.5
5800	Administration	0.0	0.0	0.0	0.0	14.5	14.5
5900	Paratransit Services**	16.2	16.6	16.6	0.0	0.0	0.0
TOTAL PUBLIC WORKS		**724.3**	**726.7**	**759.1**	**778.0**	**804.4**	**26.4**

*In the 1999 budget, Org. 5070 was split into 5070 (Transportation Services) and 5080 (Architectural, Engineering and Environmental Services).

**The 2000 budget provides for the operation of the Paratransit Program (Org. 5900) by Milwaukee Transport Services, Inc.

***In 2001, the Administration and Facilities Management Division (5700) is reorganized resulting in the Administration Section becoming the Administration Division (5800) and the Disadvantaged Business Section becoming a section of the Department of Administration-Fiscal Affairs Division (1040).

COMPARISON OF FUNDED
FULL-TIME POSITION EQUIVALENTS

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
HEALTH AND HUMAN SERVICES							
6300	Mental Health Division	1,192.1	1,176.2	1,193.8	1,090.5	1,053.2	(37.3)
7100	John L. Doyne Hospital*	2.0	2.0	2.0	0.0	0.0	0.0
7200	County Health Related Programs	43.6	48.4	55.3	63.0	62.9	(0.1)
7900	Department on Aging	134.1	144.9	177.4	178.8	206.9	28.1
8000	Department of Human Services	1,344.0	1,188.9	1,231.4	1,228.3	1,207.9	(20.4)
TOTAL HEALTH AND HUMAN SERVICES		**2,715.8**	**2,560.4**	**2,659.9**	**2,560.6**	**2,530.9**	**(29.7)**

*John L. Doyne Hospital was sold and the Department of County Health Related Programs was created in the 1996 budget.

Org.	Description	1997	1998	1999	2000	2001	2000/2001 CHANGE
PARKS, RECREATION AND CULTURE							
9000	Parks Department	876.7	860.5	870.2	876.3	872.6	(3.7
9500	Zoological Department	238.9	243.8	245.8	258.1	261.6	3.5
9910	University Extension	1.3	1.3	1.8	1.3	1.3	0.0
TOTAL PARKS, RECREATION AND CULTURE		**1,116.9**	**1,105.6**	**1,117.8**	**1,135.7**	**1,135.5**	**(0.2)**
TOTAL - ALL OPERATING DEPARTMENTS		**6,890.1**	**6,822.2**	**7,234.8**	**7,338.0**	**7,419.3**	**81.3**

CAPITAL

IMPROVEMENTS

CAPITAL IMPROVEMENTS

The 2001 Adopted Capital Improvements Budget includes 88 separate projects for a total expenditure appropriation of $116,179,409. Anticipated reimbursement revenue (Federal, State and local grants) totals $40,152,509 resulting in net County financing of $76,026,900.

Appropriations for 72 corporate purpose (non-airport) projects total $78,365,759 with offsetting reimbursement revenues of $27,033,634. The resulting net county financing of $51,332,125 is to be financed by $40,891,525 in 2001 general obligation corporate purpose bonds, $879,000 in power plant revenues, $1,848,600 in passenger facility charges (PFC) revenue, $27,800 in construction fund investment earnings, $1,110,200 in sales tax revenues, $1,500,000 in Federal revenue from the U.S. Marshals agreement, $4,000,000 in 2000 bond proceeds from the CMC (Amtrak) Train Depot Renovation project, $875,000 in Potawatomi revenue and $200,000 in Economic Development land sales revenue.

Resolution File No. 99-440 authorized the Director, Department of Public Works to obtain Federal and State grants as a public sponsor for the CMC (Amtrak) Train Depot Renovation project. This is in compliance with the Memorandum of Understanding (MOU) that was approved between Milwaukee County and Amtrak. In addition, the County Board of Supervisors approved interim bond financing of $4,000,000 for the CMC project. The applications have been applied for and are in the process of approval; therefore, the 2000 bonds are not needed for the CMC Train Depot Renovation project and have been applied to two 2001 capital improvement projects: WO878 – Sheriff's Training Academy ($2,500,000) and WS005 – 12th and Vliet Street Renovation ($1,500,000). Refer to each project for more detailed information.

Adopted expenditure appropriations for 2001 Airport capital improvements total $37,813,650. Airport capital reimbursement revenue appropriations of $13,118,875 result in a net County financing of $24,694,775. Net County financing for Airport projects includes $8,237,775 in PFC revenue and $16,457,000 in general airport revenue bonds (GARBs).

Since 1982, all Airport improvement costs not reimbursed by State or Federal agencies have been debt financed using general obligation bonds or financed through pay-as-you-go PFC revenues. Airlines using General Mitchell International Airport (GMIA) have agreed to pay all accrued principal and interest payments on debt issued on behalf of the Airport. Debt issued for the Airport from 1982 to 1984 is being repaid by the Airlines in accordance with a 25-year repayment schedule outlined in the Airline lease agreement. Bonds issued after 1984 are repaid by the Airlines over the actual term of the issue. Airport bonds issued after 1985 are classified as private activity bonds. These bonds remain tax exempt, but income earned from these bonds may be subject to the Alternative Minimum Tax for some taxpayers. The County began issuing GARBs in 2000 to finance the GMIA parking facility. All debt service payments for the revenue bonds will be the responsibility of the Airlines using GMIA.