

B U D G E T S U M M A R Y

Category	2018 Actual	2019 Actual	2020 Budget	2021 Budget	2021/2020 Variance
Expenditures					
Personnel Costs	\$3,606,382	\$3,672,109	\$5,108,043	\$5,006,728	(\$101,315)
Operation Costs	\$2,330,867	\$2,911,358	\$3,674,641	\$4,404,609	\$729,968
Debt & Depreciation	\$3,795,465	\$4,072,571	\$4,217,764	\$4,599,664	\$381,900
Capital Outlay	\$132,866	\$210,911	\$270,798	\$325,090	\$54,292
Interdepartmental. Charges	\$1,943,401	\$2,002,444	\$1,437,460	\$1,508,968	\$71,508
Total Expenditures	\$11,808,981	\$12,869,393	\$14,708,706	\$15,845,059	\$1,136,353
Revenues					
Direct Revenue	\$227,664	\$251,694	\$62,000	\$62,000	\$0
Intergovernmental Revenue	\$16,035	\$13,833	\$16,000	\$16,000	\$0
Indirect Revenue	\$12,431,239	\$13,308,758	\$15,703,713	\$16,668,316	\$964,603
Total Revenues	\$12,674,938	\$13,574,285	\$15,781,713	\$16,746,316	\$964,603
Tax Levy	(\$865,956)	(\$704,892)	(\$1,073,007)	(\$901,257)	\$171,750
Personnel					
Full-Time Pos. (FTE)	34.5	34.0	47.0	47.0	0
Seasonal/Hourly/Pool \$\$	\$0	\$0	\$0	\$0	\$0
Overtime \$	\$35,024	\$50,048	\$100,200	\$109,992	\$9,792

Department Mission:

Fleet Management is committed to providing a comprehensive fleet management program, including structured purchasing and preventive maintenance, that provides cost-effective customer service to all County departments that use the vehicles and equipment provided by Fleet Management.

The Fleet Management Division will issue a request-for-information (RFI) on the costs associated with contracting with a consultant to provide a report to the County Board of Supervisors on how the County may transition its fleet of passenger motor vehicles to electric vehicles, including but not limited to the following information:

- Necessary infrastructure improvements
- Life cycle cost of purchasing electric vehicles versus hybrid and standard combustion engine vehicles
- Electric vehicle operation and maintenance training

Fleet Management Division staff will report to the County Board of Supervisors by July 2021 regarding the costs associated with procuring a consultant study to electrify the County's passenger vehicle fleet.

Department Description:

The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program, and educating users on safe operation and daily maintenance. This division provides three main functions: Equipment Repairs, Inventory Management, and Equipment Coordination.

- **Equipment Repairs** maintains and manages approximately 2,206 vehicles and pieces of equipment ranging from fairway mowers and squad cars, to wheel loaders, tandem axle trucks, rotary plows, and combo units that are used in operations like snow removal on the freeway system and at GMIA.
- **Inventory Management** maintains and manages a repair parts inventory for all Milwaukee County vehicles. Inventory Management operates four conveniently located fueling sites, supplying over 800,000 gallons of fuel annually.
- **Equipment Coordination** researches and develops the specifications for purchasing new vehicles and equipment and works with user departments to ensure the correct piece of equipment is purchased. Fleet Management hosts and coordinates an annual public auction of used equipment for Milwaukee County and other surrounding municipalities.

Major Changes in FY 2021

- There are no major changes in 2021.

Strategic Program Area 1: County Fleet Maintenance

Service Provision: Administrative, Discretionary

How We Do It: Program Budget Summary					
Category	2018 Actual	2019 Actual	2020 Budget	2021 Budget	2021/2020 Variance
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FTE Positions	34.5	34.0	47.0	47.0	0

What We Do With It: Activity Data				
Activity	2018 Actual	2019 Actual	2020 Target	2021 Target
Weekly Ready for Use (RFU)	92%	93%	96%	96%
Monthly on Time Scheduled Maintenance Completion	54%	58%	70%	75%
Vehicles Exceeding Replacement Criteria ^{2, 3,4}	278	283	150	150
Vehicles Underutilized ^{1, 2,4}	133	102	95	90

¹ Criteria for the use of Fleet vehicles can be found in the Milwaukee County Ordinance Chapter 56.22.

² This number excludes specialized vehicles which will be retained.

³ The replacement schedule is 4 yrs. for Sheriff marked squads, 7 yrs. for sedans and light duty vehicles, and 12 yrs. for large equipment and mowing equipment.

⁴ The vehicles that are exceeding replacement criteria and fall under the vehicles underutilized will be considered for possible removal from the fleet.

How Well We Do It: Performance Measures				
Performance Measure	2018 Actual	2019 Actual	2020 Target	2021 Target
Repair Work Orders	6,424	11,019	9,000	11,000
Preventative Maintenance Work Orders	1,228	1,521	1,575	1,700
Vehicles / Equipment replaced	156	74	150	150

Strategic Overview:

Fleet Management’s long-term goal is to have a readily available, right sized fleet for all County user departments.

Strategic Implementation:

This service is provided with 47.0 FTE. Overall expenditures increase slightly due to increased facility maintenance, parts, and outside services expenses. Debt and depreciation expenses increased by \$381,900. This amount reflects the debt repayment for equipment previously purchased. Fleet Management auction revenue will be utilized towards purchasing new vehicles under the vehicle and equipment replacement program.

DOT — FLEET MANAGEMENT (5300) BUDGET**UNIT NO. 5300****Department: Department of Transportation — Fleet Management****FUND: General — 0001**

Milwaukee County Fleet Management was recognized as a “100 Best Fleet” in the Americas for 2016, 2017, 2018, 2019, and 2020 by the 100 Best Fleets of North America.

2021 VEHICLE ROLLING STOCK ON & OFF-ROAD ALLOTMENT PER DEPARTMENT	
DEPARTMENT	TOTAL
Airport (GMIA)	250
Behavioral Health Division (BHD)	10
District Attorney (DA)	17
Office of Emergency Management	3
DAS A&E Environmental Services	1
Information Management Services Division (IMSD)	3
DAS-Facilities Management **	60
House of Correction (HOC)	49
MCDOT – Directors Office	1
MCDOT – Fleet Management ***	21
MCDOT - Highway	144
MCDOT – Transportation Services	4
Medical Examiner	4
Parks *	561
Sheriff	125
Zoo	26
TOTAL	1,279

* These numbers include all mowing equipment

** Includes vehicles for the Architectural & Engineering division

*** Fleet Management also maintains motor pool vehicles