

**Chairperson:** Thomas Lutzow  
**Vice-Chairperson:** Maria Perez  
**Secretary:** Michael Davis  
**Senior Executive Assistant:** Jodi Mapp, 257-5202

## MILWAUKEE COUNTY MENTAL HEALTH BOARD

Thursday, April 25, 2019 - 8:00 A.M.  
Zoofari Conference Center  
9715 West Bluemound Road

### MINUTES

**PRESENT:** Michael Davis, Kathie Eilers, Rachel Forman, Sheri Johnson, \*Walter Lanier, Jon Lehrmann, Thomas Lutzow, \*Mary Neubauer, Maria Perez, and Brenda Wesley  
**EXCUSED:** Duncan Shrout  
**ABSENT:** Robert Curry

\*Board Members Walter Lanier and Mary Neubauer were not present at the time the roll was called but joined the meeting shortly thereafter.

#### SCHEDULED ITEMS:

**NOTE: All Informational Items are Informational Only Unless Otherwise Directed by the Board.**

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| 1. | <p><b>Welcome.</b></p> <p>Chairman Lutzow greeted Board Members and welcomed everyone to the April 25, 2019, Mental Health Board meeting.</p>  |
| 2. | <p><b>Approval of the Minutes from the February 28, 2019, and March 21, 2019, Milwaukee County Mental Health Board Meeting and Public Hearing.</b></p> <p>Board Member Neubauer requested separate action be taken on the Board Meeting and Public Hearing minutes.</p> <p>Board Member Forman requested the February 28, 2019, meeting minutes wording on the first line in the first paragraph on Page 1, Item 2, be corrected to reflect the word “clarity” as opposed to “transparency.”</p> <p><b>MOTION BY:</b> (Eilers) Approve the Minutes AS CORRECTED from the February 28, 2019, Milwaukee County Mental Health Board Meeting. 8-0</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Lanier)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, Neubauer, Perez, and Wesley – 8</p> <p><b>NOES:</b> 0</p> <p><b>ABSTENTIONS:</b> 0</p> |

**SCHEDULED ITEMS (CONTINUED):**

	<p><b>MOTION BY:</b> (Perez) Approve the Minutes from the March 21, 2019, Milwaukee County Mental Health Board Public Hearing. 6-0-2</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Eilers)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, and Perez – 6</p> <p><b>NOES:</b> 0</p> <p><b>ABSTENTIONS:</b> Neubauer and Wesley - 2</p>
3.	<p><b>Administrative Update.</b></p> <p>Michael Lappen, Administrator, Behavioral Health Division (BHD)</p> <p>Mr. Lappen highlighted key activities and issues related to BHD operations. He provided updates on Psychiatric Crisis Redesign efforts, reimbursement rates for mental health and Alcohol and Other Drug Abuse (AODA) services, interest earned on reserve fund accounts, the Universal Health Services contract and the acute hospital transition, and BHD’s undertaking of major projects in an attempt to organize and effectively allocate available resources to the transition. He also discussed the Journal Sentinel article on Crisis Resource Centers (CRCs) and referenced the Kane Communications Update, which is attached to the report.</p> <p>Questions and comments ensued.</p> <p>Chairman Lutzow stated the Board would be willing to submit a recommendation letter of support for Medicaid expansion.</p> <p>Board Member Lehrmann recommended either adding to or submitting a separate recommendation letter from the Board addressing shared revenue related to mental health services.</p> <p>When crafting the recommendation letters, Chairman Lutzow emphasized the importance of staying within the scope of specifically addressing how both Medicaid expansion and shared revenue affect the provision of mental health services. The Board directed Mr. Lappen to draft said letter(s) for review by the Board.</p> <p>The Board had a robust discussion surrounding interest earned on BHD’s reserve accounts and came to a consensus that it is, at the very least, their fiduciary duty to examine further the pros and cons of pursuing the request of a separate account for reserve funds through the County Board of Supervisors, including getting the County Executive’s position on the issue.</p> <p>Mr. Lappen was directed to look into the matter and report back to the Board at the June meeting.</p>

**SCHEDULED ITEMS (CONTINUED):**

4.	<p><b>Mental Health Board Executive Committee Update.</b></p> <p>Chairman Lutzow stated the intent of the report was to provide the Board with content related to future issues requiring Board consideration and to basically serve as a roadmap of the general direction the Board needs to go collectively. Top priorities include the Universal Health Services (UHS) contract, facility relocation, and crisis redesign.</p> <p>Mr. Lappen was directed by the Executive Committee to report on the above referenced topics and the State’s reimbursement rate for mental health services. A meeting with Representative Sanfelippo to discuss issues faced by the Behavioral Health Division was also recommended.</p> <p>Mr. Lappen addressed the Executive Committee’s recommendations during the presentation of the Administrative Report (Item 3).</p>
<p><b>Item #s 5, 6, and 7 were considered together.</b></p>	
5.	<p><b>Mental Health Board Finance Committee Professional Services Contracts Recommendations.</b></p> <ul style="list-style-type: none"><li>• 2018 Contract Amendment<ul style="list-style-type: none"><li>➢ U.S. Security Associates/Allied Universal</li></ul></li><li>• 2019 Contracts<ul style="list-style-type: none"><li>➢ Medical College of Wisconsin Affiliated Hospitals, Inc.</li><li>➢ The Medical College of Wisconsin, Inc.</li></ul></li></ul> <p>Jennifer Bergersen, Chief Operating Officer, Behavioral Health Division</p> <p>Professional Services Contracts focus on facility-based programming, supports functions that are critical to patient care, and are necessary to maintain hospital and crisis services licensure.</p> <p>The Board was informed the Finance Committee unanimously agreed to recommend approval of the 2018 Professional Services Contract Amendment and 2019 Contracts, with the exception of Board Member Lehrmann who abstained from Medical College of Wisconsin and its Affiliated Hospitals’ contracts.</p> <p style="text-align: center;"><b>SEE ITEM 7 FOR BOARD ACTION</b></p>
6.	<p><b>Mental Health Board Finance Committee Fee-for-Service Agreements Recommendation.</b></p> <p>Brian McBride, Director, Children’s Community Services and Wraparound Milwaukee, Behavioral Health Division</p>

**SCHEDULED ITEMS (CONTINUED):**

	<p>Fee-for-Service Agreements are for the Provision of Adult and Child Mental Health Services and Substance Use Disorder Services. This program agreement provides a broad range of rehabilitation and support services for pregnant teens and girls with children.</p> <p>The Board was informed the Finance Committee unanimously agreed to recommend approval of 2018 Agreement Amendment as delineated in the corresponding report.</p> <p style="text-align: center;"><b>SEE ITEM 7 FOR BOARD ACTION</b></p>
7.	<p><b>Mental Health Board Finance Committee Purchase-of-Service Contracts Recommendation.</b></p> <p>Brian McBride, Director, Children’s Community Services and Wraparound Milwaukee, Behavioral Health Division</p> <ul style="list-style-type: none"><li>• 2019 Contract Amendments</li></ul> <p>Purchase-of-Service Contracts for the Provision of Adult and Child Mental Health Services and Substance Use Disorder Services were reviewed.</p> <p>Questions were posed related to the program contracts and their respective services.</p> <p>The Board was informed the Finance Committee unanimously agreed to recommend approval of the 2019 Contract Amendments delineated in the corresponding report.</p> <p><b>MOTION BY:</b> (Eilers) Approve All Contracts Delineated in the Corresponding Reports for Item #s 5, 6, and 7. 8-0</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Perez)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, Neubauer, Perez, and Wesley – 8</p> <p><b>NOES:</b> 0</p> <p><b>ABSTENTIONS:</b> 0</p>
8.	<p><b>Mental Health Board Finance Committee Update.</b></p> <p>Jeanne Dorff, Fiscal Administrator, Behavioral Health Division</p> <p>Vice-Chairwoman Perez, Chairwoman of the Finance Committee, stated the Finance Committee was provided with helpful information related to the 2020 Budget and timeline, facility relocation, and County-wide cross charges.</p> <p>She pointed out it was decided public input would be more informed if the public had a budget document to react to. In review of the 2020 Budget timeline for Finance Committee dates and deliverables, the Public Hearing, originally scheduled for Thursday, June 6, 2019, is being rescheduled to <b>Tuesday, June 18, 2019</b>. BHD’s Fiscal</p>

**SCHEDULED ITEMS (CONTINUED):**

	<p>Administrator will still present BHD's Preliminary 2020 Budget on June 6, 2019, with a time and location to be determined. The Budget narrative will be posted as planned on Friday, June 14, 2019. This change will allow the public time to review the Budget narrative and prepare prior to recommendations being submitted by Mental Health Board Members to the Finance Chair.</p> <p>Ms. Dorff explained there will be another abatement to BHD's 2020 Budget similar to what was done for 2019. The County plans to reduce the tax levy, which applies to all County departments, in addition to having to find money to fill the Budget gap.</p>
9.	<p><b>2018 Annual Environment of Care Program Report and 2019 Environment of Care Management Plans.</b></p> <p>Dr. John Schneider, Chief Medical Officer, Behavioral Health Division</p> <p>Dr. Schneider explained how both documents are regulatory and federally required annually to manage environmental risk.</p> <p>The Board was informed the Quality Committee, at their meeting on March 4, 2019, unanimously recommended approval of this Item.</p> <p><b>MOTION BY:</b> (Neubauer) Approve the Environment of Care 2018 Annual Report and 2019 Goals and Plans Recommendation. 8-0</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Forman)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, Neubauer, Perez, and Wesley - 8</p> <p><b>NOES:</b> 0</p>
10.	<p><b>Mental Health Board Quality Committee Update.</b></p> <p>Board Member Neubauer, Chairwoman of the Quality Committee, reviewed topics addressed at the Quality Committee's quarterly meeting. She discussed the key performance indicator (KPI) Fourth Quarter dashboard; the supported employment/education services and individual placement and support (IPS) model; Fourth Quarter KPI inpatient metrics; the seclusion and restraint summary; the Access Clinic pilot; the report from the Institutional Review Board; the Centers for Medicare and Medicaid Services (CMS) analysis of readmission rates and survey update; 2018 Mental Health Statistics Improvement Program (MHSIP) survey results; compliments, complaints, and grievances executive summary; and the status of updated policies and procedures.</p> <p>Questions and comments ensued.</p> <p>Board Member Forman requested a meeting between the group running the IPS model and the Grand Avenue Club to explore the possibility of sharing the Grand Avenue Club's resources with private sector employers. This would be in the best interest of individuals who experience mental illness who could be stimulated by seeking out integrated paid</p>

**SCHEDULED ITEMS (CONTINUED):**

	<p>employment and opportunities to access secondary education. Board Member Forman believes this to be the logical and best approach.</p> <p style="text-align: center;"><b>The Board did not go into Closed Session for Item 11</b></p>
11.	<p><b>Medical Executive Report and Credentialing and Privileging Recommendations.</b></p> <p>Dr. M. Zincke, Medical Staff Vice-President, Behavioral Health Division (BHD) Dr. John Schneider, Chief Medical Officer, BHD</p> <p>Dr. Zincke provided a summary of the Medical Executive Committee recommendations related to medical staff credentialing and privileging.</p> <p>Dr. Schneider explained the factors that determine whether or not the Board needs to go into closed session for this standing item.</p> <p><b>MOTION BY:</b> (Davis) Approve the Medical Staff Credentialing Report and Medical Executive Committee Recommendations. 8-0</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Eilers)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, Neubauer, Perez, and Wesley – 8</p> <p><b>NOES:</b> 0</p> <p><b>ABSTENTIONS:</b> 0</p>
12.	<p><b>Adjournment.</b></p> <p><b>MOTION BY:</b> (Neubauer) Adjourn. 8-0</p> <p><b>MOTION 2<sup>ND</sup> BY:</b> (Perez)</p> <p><b>AYES:</b> Davis, Eilers, Forman, Lanier, Lutzow, Neubauer, Perez, and Wesley – 8</p> <p><b>NOES:</b> 0</p> <p><b>ABSTENTIONS:</b> 0</p>
<b>ADDENDUM NO. 1 ITEMS</b>	
13.	<p><b>Fair Deal with the State of Wisconsin on Shared Revenue.</b></p> <p>County Executive Chris Abele</p> <p>The County Executive stated the County Board, led by Chairman Lipscomb, created the Fair Deal Workgroup. Mental Health Board (MHB) Member Pastor Lanier is part of this Workgroup, which includes representatives from all of Milwaukee County’s local municipalities. The Workgroup recognizes the State Department of Revenue’s data reflecting Milwaukee County sends the State revenue, which has grown significantly over the past ten years, and is a huge subsidy for the State. The revenue the State returns back to Milwaukee County has not grown at nearly the pace, and some funding sources</p>

**SCHEDULED ITEMS (CONTINUED):**

	<p>have not grown at all. The County has steadily had to find ways to make cuts in the budget year after year without cutting services and taking into account Milwaukee County's limited flexibility locally to generate revenue.</p> <p>The Intergovernmental Cooperation Council (ICC) unanimously supported the Fair Deal, and the Greater Milwaukee Committee and the Metropolitan Milwaukee Association of Commerce (MMAC) both agreed to make this issue their highest legislative priority. The current Governor also acknowledges the issue and agrees discussions are needed.</p> <p>Next steps include a submission to the legislature during the first legislative cycle after the State Budget is complete. This option would most likely require a referendum added to the November ballot. The County Executive explained how the support of the MHB would be extremely helpful, in addition to the Board's assistance with garnering collaborative letters of support from advocate groups. He is also requesting departments detail the impact of constant cuts on programs and show the impact of what could be done with more.</p>
<p>This meeting was recorded. The aforementioned agenda items were not necessarily considered in agenda order. The official copy of these minutes and subject reports, along with the audio recording of this meeting, is available on the Milwaukee County Behavioral Health Division/Mental Health Board web page.</p> <p>Length of meeting: 8:06 a.m. to 10:27 a.m.</p> <p>Adjourned,</p>  <p><b><i>Jodi Mapp</i></b> Senior Executive Assistant Milwaukee County Mental Health Board</p>	
<p><b>The next meeting for the Milwaukee County Mental Health Board will be on Thursday, June 20, 2019, @ 9:00 a.m. at the Zoofari Conference Center 9715 West Bluemound Road</b></p> <p><b>Visit the Milwaukee County Mental Health Board Web Page at:</b></p> <p><b><a href="https://county.milwaukee.gov/EN/DHHS/About/Governance">https://county.milwaukee.gov/EN/DHHS/About/Governance</a></b></p>	

**SCHEDULED ITEMS (CONTINUED):**

The April 25, 2019, meeting minutes of the Milwaukee County Mental Health Board are hereby submitted for approval at the next scheduled regular meeting of the Milwaukee County Mental Health Board.

A handwritten signature in black ink that reads "Michael G. Davis". The signature is written in a cursive style with a large, stylized "G" and "D".

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Michael Davis, Secretary  
Milwaukee County Mental Health Board