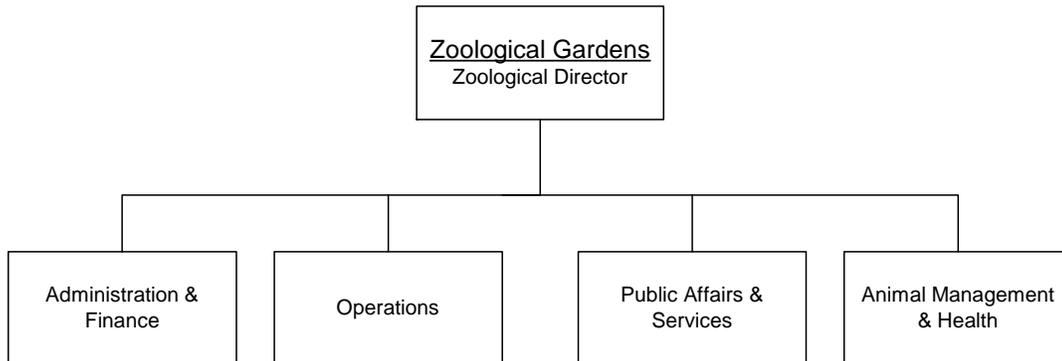


ZOOLOGICAL DEPARTMENT (9500)



MISSION

The Milwaukee County Zoo will inspire public understanding, support and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth and provide an environment for personal renewal and enjoyment for guests by:

- Contributing to world-wide animal management, conservation and research efforts;
- Fostering sound physical, psychological and social development for the animal groups in our care;
- Sharing our knowledge with the intent to reinforce the human-animal-earth bond;
- Improving the quality of our professional development, administration and operating environment;
- Striving for the financial self-sufficiency of the organization;
- Continuing the public-private partnership with the Zoological Society of Milwaukee County.

OBJECTIVES

- Expand public/private partnership opportunities by investigating the creation of a non-profit corporation (combine Zoo/Zoological Society) to assume management and operations of Milwaukee County's Public Zoo.

Budget Summary

	2010	2009/2010 Change
Expenditures	23,268,570	(550,110)
Revenue	19,871,768	1,509,038
Levy	3,396,802	(2,059,148)
FTE's	256.1	4.3

Major Programmatic Changes

- The Avian Bird Special Exhibit is being replaced with the Dinosaur Exhibit in 2010.
- Establish a steering committee to begin the investigation of forming a not-for-profit organization to assume responsibility for management and operations of the Zoo.
- Increase revenues to reduce tax levy support.

COUNTY EXECUTIVE'S 2010 BUDGET

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- Make significant contributions to the improvements of animal care and the global conservation of animal species and their natural habitat.
- Make significant contributions to the body of scientific knowledge applied towards animal care and the global conservation of animal species.
- Maintain and improve the Zoo's buildings and grounds.
- Continue to maximize efficiency of operations.
- Develop a new Master Plan for the Zoo for the next public/private capital plan initiative incorporating the impact of the Zoo Interchange construction project.
- Educate employees and visitors on green practices.
- Continue to expand safety, health and loss prevention programming.
- Coordinate and implement all scheduled public special events.
- Through group sales efforts, increase consignment ticket sales and rentals of the Gathering Place.
- Successfully coordinate, stage and promote the summer special exhibit to accomplish revenue and attendance goals.
- Continue to keep the Zoo a top-of-mind destination through successful marketing, public relations and advertising efforts.

DEPARTMENTAL PROGRAM DESCRIPTION

The Zoo's organizational structure is designed to maximize efficiency of operations, facilities, animal management and human resources. The Zoo includes four divisions: Animal Management and Health, Operations, Administration and Finance, and Public Affairs and Services. These divisions provide a work force organized to address the seasonal nature of operations, increase attendance and revenue-earning opportunities and provide optimum animal care.

The **Animal Management and Health Division** is responsible for the care and management of the extensive animal collection, which means maintaining fish, amphibians, reptiles, birds, mammals and invertebrates in good health to allow their conservation, propagation and display. This includes providing a well-balanced, nutritious diet, a preventive medicine program and routine physical exam programs for such animals as the great apes and the large cats. Specialized medical health services such as surgery, immunology, parasite control and drug and physical therapy are also performed. The animal facilities are designed and maintained to provide the proper environment for the animals and to provide an educational and entertaining experience to the visitor.

The **Operations Division** includes business and concessions functions related to the Zoo's major revenue sources such as admissions, parking lot, two restaurants with a patio complex, three major food concession facilities and various food stands, gift, novelty and souvenir stores, a miniature train ride, a Zoomobile ride and a carousel ride. In addition, this division also provides for the maintenance, improvement and overall grooming of the grounds, which are critical to visitor satisfaction and return trade. Included in this area are mechanical and preventive maintenance programs for equipment, ventilating, air-conditioning and heating systems, and minor electrical and plumbing repairs. Also included are housekeeping and general cleaning of the entire Zoo.

The **Administration and Finance Division** support functions include cash management, financial and capital project planning and control, accounts payable and receivable, personnel and payroll, reception, switchboard, radio dispatch, other general office services and all clerical support. This division provides the Zoo with planning direction, goals for all divisions, and daily financial and administrative management oversight control. Also included is the oversight of the Zoo's Green and Safety committees.

The **Public Affairs and Services Division** is responsible for public relations, promotional activities, special events and programs, group sales and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility.

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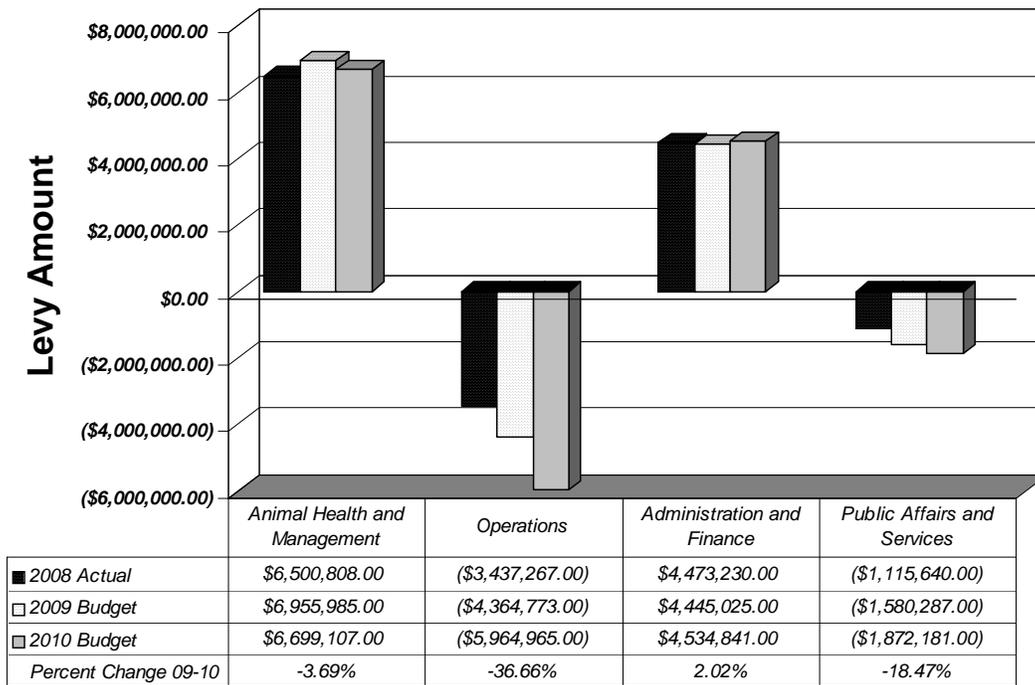
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This division consolidates efforts and activities of marketing, special programs such as the sea lion and raptor shows and group sales rentals into a single division for improved coordination of promotional efforts. Through news releases, interviews and other promotional activities, the Zoo attempts to attract residents of major Wisconsin and northern Illinois markets. The Zoo engages in cross-promotions with other cultural and tourist attractions to increase attendance and encourage return visitation.

Included among annual special events activities held at the Zoo are "Milwaukee a la Carte," Sunset Zoofaris, Halloween Spooktacular, Family Farm Weekend, Egg Days and the Samson Stomp.

Organizational Levy Summary



Department

2010 BUDGET

Approach and Priorities

- Maintain current level of visitor satisfaction, animal care and health and animal conservation and research without decreasing the animal collection or animal exhibits
- Preserve and strive to increase revenue flow despite the adverse impact of the current economic downturn
- Strive to operate at maximum efficiency within expenditure limits
- Investigate the process of transitioning Zoo management and operations responsibility to a not-for-profit organization

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Budget Highlights

Wage and Benefit Modifications

(\$1,283,223)

This budget includes an expenditure reduction of \$1,283,223 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Expand Public/Private Partnership

Milwaukee County and the Zoological Society of Milwaukee share a similar vision for maintaining a world-class zoo in Milwaukee. Therefore, it is the intent of both organizations to build on their existing successful public/private partnership by jointly investigating the creation of an independent, not-for-profit corporation that will effectively manage the long-term operational needs and programmatic offerings of a great zoo and preserve it for the visiting public long into the future. This new combination of resources will more efficiently serve the residents of Milwaukee County and the members of the Zoological Society of Milwaukee.

To achieve this, the following steps are recommended:

- In full cooperation with the Zoological Society of Milwaukee, authorize the creation of a not-for-profit corporation to assume operation and management of the Milwaukee County Zoo effective October 1, 2011.
- The Zoological Society of Milwaukee is open to reviewing an alternative method of maintaining a World Class Zoo in Milwaukee County, provided there is also Milwaukee County Board of Supervisors support to study such an initiative.
- Create a Steering Committee to oversee the development of draft legal documents and establish the process necessary to implement the change in governance. Draft legal documents including, but not limited to, the Articles of Incorporation, By-Laws and Lease and Management Agreement.
- The Steering Committee would consist of:
 - Representatives of the Zoological Society and their Counsel
 - Milwaukee County Zoo Director
 - Milwaukee County Chief Corporation Counsel
 - Representatives from DAS and County Board staff
 - Chief of Staff's from CEX and County Board Chair Office
- Establish as the Co-Chairs of the Steering Committee the Chief Corporation Counsel of Milwaukee County and a representative of the Zoological Society.
- Provide \$60,000 to the Office of Corporation Counsel for outside legal assistance as required.
- Authorize the Steering Committee to form subcommittees, as required, to develop transition plans necessary to complete the successful transition from County & Zoological Society management and operation to management and operation by the newly created not-for-profit corporation. Plans to be developed shall include, but not limited to, plans dealing with the manner in which administrative functions currently provided by the County and Society and the assets owned by each respective organization are to be transitioned to the new corporation.

Direct the Steering Committee Workgroup to develop the draft documents necessary to implement the transition of Zoo governance, for submission to and to submit these documents for review and approval to the Milwaukee County Parks, Energy and Environment Committee, the Milwaukee County Finance and Audit Committee, and the Executive Board of the Zoological Society of Milwaukee for review and approval by no later than December 2010.

Attendance

Zoo attendance is expected to remain at the 2009 projected level of 1,350,000 visitors.

\$0

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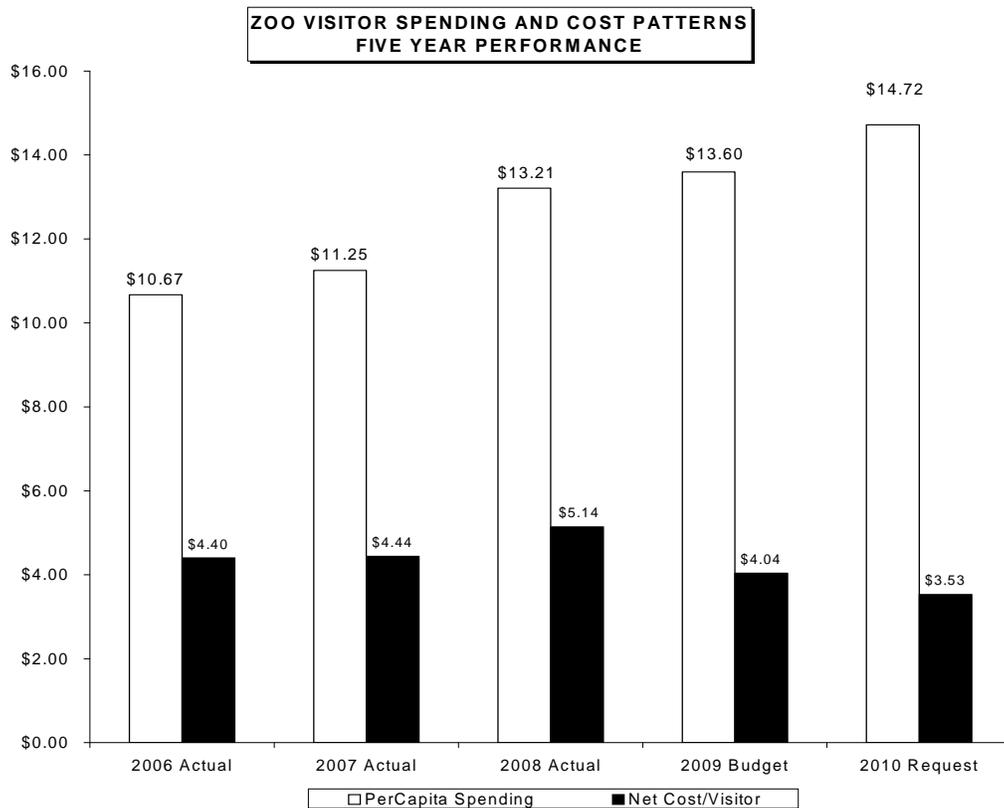
Summer Special Exhibit

\$50,455

The 2010 Special Exhibit is changing to the Dinosaur Exhibit. The Avian Special Exhibit did not meet revenue targets in 2009. The Dinosaur Exhibit will increase the tax levy for Special Exhibits by \$50,455, but will assist the Zoo in meeting their revenue targets.

Zoo Visitor Spending and Cost Patterns

The majority of revenue categories for the Zoo are driven by attendance. The 2010 revenue budget was developed by using actual experience and applying it against the attendance goal of 1,350,000 visitors. The 2009 Budget included \$300,000 in additional revenues from the Zoo's new point-of-sale system. The 2010 revenue budget continues this assumption in the revenue model. For 2010, the average visitor per capita spending and net cost per visitor is budgeted at \$13.80 and \$3.51 respectively. The chart below shows the five year visitor spending and cost patterns.



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Zoo Hours

The 2010 Budget maintains the same schedule and hours as 2009. Hours are as follows:

2010 ZOO HOURS
January through February / November & December Monday-Friday 9:30 a.m. to 2:30 p.m., Saturday-Sunday 9:30 a.m. to 4:30 p.m.
March 1 through May 29 Daily 9:00 a.m. to 4:30 p.m.
May 30 through September 6 (Memorial Day Weekend thru Labor Day) Daily 9:00 a.m. to 5:00 p.m.
September 7 through October 31 Daily 9:00 a.m. to 4:30 p.m.

Management Flexibility

The Zoo will continue the following initiatives through 2010:

- The flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation;
- The Zoo Director's authorization is continued to discount or waive admission fees and to provide one free admission day per month during the months of January through April, and November and December.

Milwaukee County Residents

The following discounts are continued in the 2010 Budget:

- Discounted admission fees of \$9.50 for adults and \$6.50 for juniors and school groups for Milwaukee County residents on Wednesdays
- Daily discount of \$1.75 off the admission rate including weekends for Milwaukee County residents

Resale Purchases for Novelties and Souvenirs

The Zoological Department is requesting that the Milwaukee County Purchasing Administrator be authorized to issue and deliver letters of intent to overseas vendors at a cost not to exceed \$400,000 in aggregate for advance ordering of the Zoo's 2010 and 2011 resale purchases for novelties and souvenirs in October of 2009 and October 2010 respectively. This amount is approximately 57% of the total requested appropriation for resale novelties and souvenirs. A substantial portion of resale merchandise sold at the Milwaukee County Zoo is purchased from import vendors to provide the quantity and variety of items desired by the general public visiting the Zoo. Due to the distance and travel time required for overseas shipments, the Zoo must order resale merchandise in the fall for spring delivery. Precedent exists in past County Board authorization for the Zoo to purchase resale items for the upcoming year. Budget authority is included in the 2010 Zoo budget in lieu of separate review and approval during the budget year. The County Board of Supervisors may revoke this authority if 2011 funds are not appropriated for Zoo novelties and souvenirs during the 2011 budget deliberations in October of 2010.

Revenues

(\$1,509,038)

Revenue changes consist of the following:

- \$658,932 increase in revenue associated with the admission fee increase of \$1;
- \$257,274 increase in revenue associated with the parking fee increase of \$1;
- \$170,000 increase in new revenue from the continuation of the 2009 contracts for face painting and entrance photos;

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- \$210,030 increase in revenue for concessions revenue based on 2008 actual experience;
- \$200,000 in increased support from the Zoological Society;
- \$70,517 in increased revenue for Society parking fees based on 2008 activity;
- \$57,715 reduction in revenue based on miscellaneous revenue changes;

Animal Division Alignment of Position Within Job Group (\$3,670)

One position of Curator of Large Mammals is abolished and one position of Large Mammals Curator is created in 2010. This action realigns the Curator of Large Mammals within the Curator Job Group. A tax levy savings of \$3,670 is generated from this action.

Building Maintenance Change \$0

Two positions of Heating and Ventilating Mechanic 1 are created in 2010 and two positions of Zoo Maintenance Worker are asterisked for abolishment when the positions become vacant. The heating, air conditioning and refrigeration systems at the Milwaukee County Zoo have grown more complex over the years and require additional skills to maintain these systems. Creation of the new positions has a zero net tax levy impact because the positions are part of the Zoo's 2010 vacancy and turnover plan and will not be filled until vacancies occur within the positions of Zoo Maintenance Worker.

Human Resources Function at the Zoo \$0

1.0 FTE Human Resource Coordinator position and 1.0 FTE Management Assistant HR are transferred from DAS Human Resources to the Zoological Department in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies and ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Professional Service Contracts

The Zoological Department is requesting authority to enter into the following Professional Service Contracts in 2010. They are included in this budget for County Board approval in lieu of separate review and approval during the budget year. These contracts are with an identified vendor.

Contract Amount	Description	Provider
\$170,000	Sea Lion Show	Oceans of Fun, Inc.
\$103,107	Mold-a-Ramas	William A. Jones Co.
\$90,000	Raptor Bird Show	World Bird Sanctuary

ZOOLOGICAL SOCIETY SUPPORT

The relationship between Milwaukee County and the Zoological Society began in 1910 when the Washington Park Zoological Society, now the Zoological Society of Milwaukee County, was organized to help raise funds for animal acquisition. The Society has functioned for many years for the purpose of aiding the County in the operation, maintenance and development of the Zoo and its animal collection. Its mission is to promote conservation, education, exhibition of animals, research and recreation through fundraising and volunteerism.

In February 1989, the relationship was formalized with a Memorandum of Understanding, thus forging a strong public/private partnership for the continuing support of the Milwaukee County Zoo. The Memorandum of Understanding was renewed in 1992 and again in 1996. The agreement provides office space for the Society on the Zoo grounds, including utilities, custodial and maintenance services and staff parking. To assure continued support for the Zoo, the County provides free admission for Society members throughout the term of the Memorandum of Understanding.

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The cost of the capital improvement program contained in the 2000-2009 Nine-Year Plan is \$29.6 million, which was split equally between Milwaukee County and the Zoological Society. In 2009, the \$2.2 million Hippo Facility was completed and financed 100% by a Zoological Society donor.

For 2010, the Zoological Society cash contribution of \$2,549,469 consists of the following:

- \$424,865 continuation of 2008 additional support, as well as an increase of \$200,000 in 2010
- \$310,750 in corporate sponsorship revenue
- \$74,288 for various ticket reimbursement for Society members
- \$55,000 summer exhibit corporate sponsorship revenue
- \$93,712 in miscellaneous support
- \$1,390,854 in parking revenue received from Zoological Society members for the Zoo Pass Plus Membership.

The Society's budget also funds \$129,872 in HVAC systems for numerous Zoo buildings and generates additional support in the amount of \$150,000 from their Annual Appeal, which is used to update and upgrade Zoo exhibits.

The Zoological Society is responsible for the management, training and support of 600 Zoo Pride volunteers that donate 40,000 hours annually in various capacities at the Zoo.

Capital Investments

A total of \$4,984,906 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Bird Winter Quarters HVAC Replacement: \$52,757
- ARC HVAC Replacement: \$185,427
- Seal Pool Filter Room Rehabilitation: \$91,018
- Winter Quarters Roof Repair and Design: \$781,529
- Pump House: \$139,879
- Exit Drive Repaving: \$155,000
- Peck Center HVAC Replacement: \$913,950
- Aviary Fire & Smoke Detection Devices: \$130,805
- Primate House Fire & Smoke Detection Devices: \$103,899
- Pachyderm West Roof Replacement: \$78,235
- Apes/Primates Climbing Structure and Repair Orangutan Mesh Structure: \$82,660
- AHC Electrical Service Extension: \$911,876
- Family Farm Fencing Improvements: \$146,756
- Small Mammal HVAC Replacement: \$52,757
- Zoo Terrace Renovations: \$118,650
- Zoomobile Replacement: \$311,456
- Polar Bear and Seal Shade Structure: \$206,988
- Primates/Apes Enclosure Renovations: \$219,809
- Winter Quarters Barn Renovations (Camel, Alpaca, and Zebra): \$301,455

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BUDGET SUMMARY				
Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	\$ 8,006,652	\$ 8,394,988	\$ 7,830,163	\$ (564,825)
Employee Fringe Benefits (EFB)	4,354,993	4,366,253	4,646,888	280,635
Services	4,880,102	5,608,377	5,516,678	(91,699)
Commodities	2,992,956	3,323,431	3,352,434	29,003
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	1,613,175	310,916	443,092	132,176
Capital Contra	0	0	0	0
County Service Charges	1,932,945	1,839,715	1,479,315	(360,400)
Abatements	(9)	(25,000)	0	25,000
Total Expenditures	\$ 23,780,814	\$ 23,818,680	\$ 23,268,570	\$ (550,110)
Direct Revenue	17,359,725	18,362,730	19,871,768	1,509,038
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	\$ 17,359,725	\$ 18,362,730	\$ 19,871,768	\$ 1,509,038
Direct Total Tax Levy	6,421,089	5,455,950	3,396,802	(2,059,148)

PERSONNEL SUMMARY				
	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Position Equivalent (Funded)*	246.3	251.8	256.1	4.3
% of Gross Wages Funded	97.0	94.5	94.8	0.3
Overtime (Dollars)	\$ 330,684	\$ 385,440	\$ 385,440	\$ 0
Overtime (Equivalent to Position)	6.1	11.7	11.7	0.0

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Curator of Large Mammals	43170	Abolish	(1)	(1.00)	9511-Animal Mgt.	\$ (56,846)
Large Mammal Curator	Z0012	Create	1	1.00	9511-Animal Mgt.	53,962
Heating & Vent. Mechanic 1	96900	Create	2	2.00	9522-Operations	76,108
Zoo Maintenance Worker*	18030	Abolish	(2)	(2.00)	9522-Operations	0
Management Assistant HR	00019	Transfer-in	1	1.00	9559-Adm & Fin	42,610
Human Resources Coord Zoo	05750	Transfer-in	1	1.00	9559-Adm & Fin	70,326
					TOTAL	\$ 186,160

*Two positions of Zoo Maintenance Worker are asterisked for abolishment upon vacancy.

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ORGANIZATIONAL COST SUMMARY					
DIVISION		2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Animal Health and Management	Expenditure	\$ 6,559,211	\$ 7,036,985	\$ 6,780,107	\$ (256,878)
	Revenue	58,403	81,000	81,000	0
	Tax Levy	\$ 6,500,808	\$ 6,955,985	\$ 6,699,107	\$ (256,878)
Operations	Expenditure	\$ 8,007,688	\$ 8,258,978	\$ 8,045,332	\$ (213,646)
	Revenue	11,444,955	12,623,751	14,010,297	1,386,546
	Tax Levy	\$ (3,437,267)	\$ (4,364,773)	\$ (5,964,965)	\$ (1,600,192)
Administration and Finance	Expenditure	\$ 6,612,212	\$ 5,743,427	\$ 5,732,392	\$ (11,035)
	Revenue	2,138,982	1,298,402	1,197,551	(100,851)
	Tax Levy	\$ 4,473,230	\$ 4,445,025	\$ 4,534,841	\$ 89,816
Public Affairs and Services	Expenditure	\$ 2,601,749	\$ 2,779,290	\$ 2,710,739	\$ (68,551)
	Revenue	3,717,389	4,359,577	4,582,920	223,343
	Tax Levy	\$ (1,115,640)	\$ (1,580,287)	\$ (1,872,181)	\$ (291,894)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severally liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0320)

The Railroad Fund exists for the purpose of recording the receipt of all revenue derived from the operation of the Zoo's miniature passenger railroad.

Expenditure	Revenue	Tax Levy
\$966,620	\$966,620	\$0

Total 2010 expenditures and revenues for the Railroad Fund are \$966,620 and include the following:

Expenditures

- \$443,598 Reflects personal service charges from the Zoological Department for services provided by four Locomotive Engineers, eight Trackless Train Operators and various seasonal and other support staff.
- \$266,559 Appropriation for the operation and repair of locomotives, track, ties, coaches and Zoomobiles, as well as train or coach purchases and train station improvements. The 2010 Capital Budget includes replacement of the Zoo's Zoomobiles. Bond financing is requested for the project with the debt service costs to be charged against the Train Trust Fund over a ten-year period. An appropriate of \$40,561 is budgeted in 2010 for the first principal and interest payment.
- \$ 28,000 Appropriation for animal purchases.

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\$228,463 Other commodities and supplies, expenses for conservation programs and grants, library operators and staff training, travel and conference expenses.

Revenue

\$966,620 Reflects revenue of \$819,371 from operation of the train and Zoomobile, \$52,763 from miscellaneous revenue, a \$94,486 contribution from reserves. The 2010 Capital Budget includes replacement of three zoomobiles. These improved vehicles will allow the Zoo to upgrade the tour and increase user fees. See General Zoo Visitor Fee Schedule for new zoomobile rates.

SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0319)

The Specimen Fund exists for the purpose of recording receipts from the sale of animals. Disbursements are to be made for the purchase of animals and related expenditures such as freight and express charges on the shipment of animals.

Expenditure	Revenue	Tax Levy
\$48,325	\$48,325	\$0

Total 2010 expenditures and revenues for the Specimen Fund are \$48,325 and include the following:

Expenditures

\$ 36,230 Freight charges and travel expenses related to animal shipments.

\$ 12,095 Appropriation for animal replacement and miscellaneous commodity purchases.

Revenue

\$ 48,325 Revenue from animal sales, miscellaneous investment earnings and giraffe feedings.

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GENERAL ZOO VISITOR FEE SCHEDULE			
	2009	2010	
	Rate	Rate	Change
<u>Admissions</u>			
Adult summer-County	\$10.50	\$11.50	\$1.00
Junior summer-County	\$7.50	\$8.50	\$1.00
Adult summer-Non-County	\$12.25	\$13.25	\$1.00
Junior summer-Non-County	\$9.25	\$10.25	\$1.00
Adult winter-County	\$9.00	\$10.00	\$1.00
Junior winter-County	\$6.00	\$7.00	\$1.00
Adult winter-Non-County	\$10.75	\$11.75	\$1.00
Junior winter-Non-County	\$7.75	\$8.75	\$1.00
Adult discount day	\$7.00	\$8.00	\$1.00
Junior discount day	\$4.50	\$5.50	\$1.00
Adult education-County	\$8.50	\$9.50	\$1.00
Junior education-County	\$5.50	\$6.50	\$1.00
Adult education-Non-County	\$9.25	\$10.25	\$1.00
Junior education-Non-County	\$6.25	\$7.25	\$1.00
Adult group-County	\$9.25	\$10.25	\$1.00
Junior group-County	\$6.25	\$7.25	\$1.00
Adult group-Non-County	\$11.00	\$12.00	\$1.00
Junior group-Non-County	\$8.00	\$9.00	\$1.00
Senior summer-County	\$9.50	\$10.50	\$1.00
Senior winter-County	\$7.50	\$8.50	\$1.00
Senior summer-Non-County	\$11.25	\$12.25	\$1.00
Senior winter-Non-County	\$9.25	\$10.25	\$1.00
<u>Attractions</u>			
Camel Ride*	\$4.00	\$4.00	\$0.00
Carousel	\$2.00	\$2.00	\$0.00
Pony Ride*	\$4.00	\$4.00	\$0.00
Sea Lion	\$2.00	\$2.00	\$0.00
SkyGlider*	\$3.00	\$3.00	\$0.00
Special Exhibit**	\$2.50	\$2.50	\$0.00
Train-Adult	\$2.50	\$2.50	\$0.00
Train-Child	\$1.50	\$1.50	\$0.00
Zoomobile-Adult	\$1.50	\$3.00	\$1.50
Zoomobile-Child	\$1.00	\$2.00	\$1.00
Zoomobile-Sr Citizen	\$1.25	\$3.00	\$1.75
<u>Parking Fees</u>			
Cars	\$10.00	\$11.00	\$1.00
Buses	\$14.00	\$15.00	\$1.00
<u>Other Fees</u>			
Stroller-Single*	\$6.00	\$6.00	\$0.00
Stroller-Double*	\$9.00	\$9.00	\$0.00

* Fee is set by contract.