



December 6, 2013

**VIA Personal Delivery**

The Honorable Michael Mayo, Sr., Chair  
Administrative Determination Review Committee  
Milwaukee County Board of Supervisors  
901 North 9<sup>th</sup> Street  
Milwaukee, Wisconsin 53233

Re: **Milwaukee County RFP 2013-5600 Records**

Dear Chairman Mayo:

As requested by the Administrative Determination Review Committee, the Milwaukee County Department of Transportation is producing documentation it has maintained regarding Milwaukee County Request for Proposals (RFP) number 2013-5600, for the Transit Management Services for the Milwaukee County Transit System. These documents constitute the records maintained by the Department of Transportation that the appeal committee is to consider pursuant to Milwaukee County Ordinance sec. 110.09.

This letter accompanies six printed copies of the records, as well as six compact discs containing the same records in searchable portable digital file (pdf) format for the use and convenience of the committee. Also accompanying this letter are courtesy copies of the compact discs containing the records for all Supervisors on the Milwaukee County Board. An index of the records is also attached to this letter.

Pursuant to Milwaukee County standing policy and practice, the names of the individual evaluators have been redacted from the documents. This practice ensures that qualified evaluators continue to volunteer their services to the County in future requests for proposals. Additionally, RFP 2013-5600 allowed the companies submitting proposals to designate certain information as confidential. Information so designated has been omitted from the documents produced and noted on the index.

Compact disc copies of the records are also being produced to the attorneys for Milwaukee Transit Services, Inc. and Veolia Transportation Services, Inc., as well as to the Milwaukee County Corporation Counsel.

Sincerely,

**HANSEN REYNOLDS DICKINSON CRUEGER LLC**

Andrew J. Kramer  
414.326.4945

cc: Eric J. Van Schyndle, Esq.  
David Halbrooks, Esq.  
Paul Bargren, Milwaukee County Corporation Counsel  
Brian Dranzik, Director, Milwaukee County Department of Transportation

**MILWAUKEE COUNTY RFP 2013-5600**  
**INDEX OF RECORDS**

**RECORD OF APPEAL**

**Milwaukee Transit Services, Inc. (MTS) - Record of Appeal**

PDF Document 1 ..... Pages 1-12

1. MTS Request for Determination of Reasons, 8/2/13, (2 pages)
2. MCDOT Determination of Reasons, 8/6/13, (2 pages)
3. MTS Notice of Review, 9/3/13, (2 Pages)
4. MCDOT Initial Review, 9/17/13, (3 pages)
5. MTS Notice of Appeal, 9/24/13, (3 pages)

**Veolia Transportation Services, Inc. (Veolia) – Record of Appeal**

PDF Document 2 ..... Pages 13-24

1. Veolia Request for Determination of Reasons, 8/2/13, (1 page)
2. MCDOT Determination of Reasons, 8/6/13, (2 pages)
3. Veolia Notice of Review, 9/3/13, (3 pages)
4. MCDOT Initial Review, 9/17/13, (4 pages)
5. Veolia Notice of Appeal, 9/25/13, (2 pages)

**REQUEST FOR PROPOSALS (RFP) DOCUMENTS**

**Community Business Development Partners Forms**

PDF Document 3 ..... Pages 25-34

1. DBE Participation Recommendation – Professional Services Form (Completed), 4/16/13, (4 pages)
2. DBE Waiver Request Form, (1 page)
3. DBE Participation Recommendation – Professional Services Form, 4/16/13, (4 pages)
4. DBE Waiver Request Form, (1 page)

**Discussion Notes**

PDF Document 4 ..... Page 35

1. Summary of Discussions held related to Cost Component of RFP, 4/19/13, (1 page)

**Request for Proposals**

PDF Document 5 ..... Page 36 - 128

1. RFP #2013 – 5600 Initial Posting, attachments A – I included, 4/29/13, (83 pages)
2. Exhibit A to RFP 2013-5600, (1 page)

3. Exhibit B to RFP 2013-5600, (1 page)
4. Exhibit C to RFP 2013-5600, (1 page)
5. Attachment J – Adopted Budget for Transit/Paratransit, (5 pages)
6. Attachment K – Cost Proposal Template, (2 pages)

**Proof of Initial Internet Publication**

PDF Document 6 ..... Pages 129 - 142

1. Email Communication Indicating first RFP Posting (With Screen Shot), 4/29/13, (2 pages)
2. Email Communication Indicating second RFP Posting (With Screen Shot), 4/29/13, (2 pages)
3. Email Communication Indicating ENotify Notification (With Screen Shot), 4/29/13, (3 pages)
4. Email Communication with Notice of RFP to interested parties, 4/29/13, (2 pages)
5. Email Communication with Notice of RFP to MTS Director, 4/29/13, (2 pages)
6. Email Communication with Notice of RFP to interested parties, 4/30/13, (2 pages)
7. Email Communication with link to RFP to interested party, 5/3/13, (1 page)

**Proof of Initial Print Media Publication**

PDF Document 7 ..... Pages 143 - 146

1. Daily Reporter, Sworn Proof of Publication, 5/6/13, (1 page)
2. Milwaukee Journal Sentinel, Proof of Publication, 5/5/13, (1 page)
3. Passenger Transport Newspaper, Proof of Publication, Volume 71, No. 9, 5/6/13, (2 pages oversized)

**Pre-Proposal Conference Documents**

PDF Document 8 ..... Page 147

1. Attendance log for RFP Pre-Proposal Conference, 5/20/13, (1 page)

**Pre-Proposal Questions Submitted by Potential Bidders**

PDF Document 9 ..... Pages 148 - 181

1. Email Correspondence from GIRO Inc., 5/15/13, (3 pages)
2. Email Correspondence from First Transit, Inc. with 4 page letter attached, 5/15/13, (6 pages)
3. Email Correspondence from MTS with 3 page attachment, 5/15/13, (4 pages)
4. Email Correspondence from Veolia, Inc. with 2 page letter attached, 5/17/13, (3 pages)
5. Email Correspondence from McDonald Transit Associates with 2 page letter attached, 5/22/13, (4 pages)
6. Email Correspondence from Veolia, Inc. with 1 page attachment, 5/22/13, (2 pages)
7. Email Correspondence from McDonald Transit with 1 page letter attached, 5/22/13, (3 pages)
8. Email Correspondence from MTS with 1 page attachment, 5/22/13, (2 pages), 173-174
9. Email Correspondence from MV Transportation with 6 page letter attached, 5/22/13, (7 pages)

**Addendum 1 - Milwaukee County Responses to Bidder Questions**

PDF Document 10 ..... Pages 182 - 193

1. MCDOT Consolidated Responses to Questions Submitted by Bidders, 5/31/13, (5 pages)
2. Email correspondence showing updated posting part 1 (with Screen shot), 5/31/13, (3 pages)
3. Email correspondence showing updated posting part 2 (with Screen shot), 5/31/13, (2 pages)
4. Email correspondence indicating ENotify notification (with Screen Shot), 5/31/13, (2 pages)

**Addendum 2 – Transit Management Historical Documents and Ongoing Obligations**

PDF Document 11 ..... Pages 194 - 871

1. Cover Sheet with list of included PDF files
2. Compensation and Seniority
3. Benefits
4. Collective Bargaining
5. Budget
6. Other Financial and Service Statistics
7. Fleet
8. Procurement
9. Paratransit

**Addendum 3 – Information Summary Sheet**

PDF Document 12 ..... Page 872

1. RFP Information Sheet indicating revised deadline, (1 page)

**Addendum 4 – RFP Cost Proposal Template**

PDF Document 13 ..... Page 873

1. Revised Attachment K – Cost Proposal Template, (1 page)

**Confirmation of Five year Cost Schedule**

PDF Document 14 ..... Pages 874-876

1. Email communication to bidders regarding 5 year cost schedule, 7/16/13, (1 page)
2. Notes on Responses to 5 year cost schedule deadline, 7/17/13, (1 page)
3. Revised Attachment K – Cost Proposal Template as attached to 7/16/13 email, (1 page)

**Proposal Submission Documents**

PDF Document 15 ..... Pages 877 - 882

1. First Transit, Proposal Submission, Received 6/24/13, (1 page oversized)
2. MV Transportation, Inc., Proposal Submission, Received 6/21/13, (1 page oversized)
3. Veolia Transportation, Proposal Submission, Received 6/24/13, (1 page oversized)
4. McDonald Transit Associates, Proposal Submission, Received 6/24/13 (2 pages)
5. Milwaukee Transport Services, Inc., Proposal Submission, Received 6/24/13 (1 pages oversized)

**Submission Review Documents**

PDF Document 16 ..... Pages 883 - 885

1. Administrative Review Checklist, 6/25/13, (2 pages)
2. Record of Receipt for RFP 2013-5600, 1 page

**Post Submission Communications**

PDF Document 17 ..... Page 886 - 895

1. Fed Ex Documentation (3 pages)
2. MCDOT response to MV Transportation, 7/3/13, (2 pages)
3. MV Transportation letter to MCDOT, 6/20/13, (2 pages)
4. Fed Ex Documentation, (3 pages)

**EVALUATION PROCESS**

**Evaluators**

PDF Document 18 ..... Page 896

1. Roster of Evaluators (1 page) (names redacted)

**Evaluator Information**

PDF Document 19 ..... Pages 897 - 920

1. Blank Disclosure Statement (1 page)
2. General Instructions for Evaluating Proposals (1 page)
3. Milwaukee County Code of General Ordinance 56.30(5)(d), Disclosure Obligations, (1 page)
4. Milwaukee County Code of General Ordinance, Chapter 9 – Code of Ethics, (19 pages)
5. Email communication to evaluators regarding conference call line, (names redacted), (2 pages)

**Evaluator Disclosure Statements**

PDF Document 20 ..... Pages 921 - 930

1. Evaluator 1 Disclosure Statement, 6/28/13, (name redacted), (1 page)
2. Evaluator 2 Disclosure Statement, 6/26/13, (name redacted), (1 page)
3. Evaluator 3 Disclosure Statement, 6/26/13, (name redacted), (1 page)
4. Evaluator 4 Disclosure Statement, 6/26/13, (name redacted), (1 page)
5. Evaluator 5 Disclosure Statement, 6/26/13, (name redacted), (1 page)
6. Evaluator 6 Disclosure Statement, 6/26/13, (name redacted), (1 page)
7. James Martin, RFP Administrator Disclosure Statement, 6/24/13 (1 page)
8. Patrick Lee, Procurement Rep Disclosure Statement, 6/24/13, (1 page)
9. Brian Dranzik, Department Administrator Disclosure Statement, 6/24/13, (1 page)
10. Stephanie Gulizia, Contract Administrator Disclosure Statement, 7/19/13, (1 page)

**Communications with Evaluators**

PDF Document 21 ..... Pages 931 - 951

1. Email communication with general instructions for evaluators, 6/14/14, (2 pages)
2. Email communication from Evaluator 6, 6/20/13, (name redacted), (2 pages)

3. Email communication with technical scoring template, 6/23/14, (1 page)
4. Email communication with conference call number, 6/24/13, (1 page)
5. Email communication from Evaluator 6, 7/1/13, (name redacted), (1 page)
6. Email communication reminder of conference call, 7/2/13, (1 page)
7. Email communication from Evaluator 4, 7/9/13, (name redacted), (1 page)
8. Email communication from Evaluator 1, 7/12/13, (name redacted), (1 page)
9. Email communication from Evaluator 6, 7/12/13, (name redacted), (1 page)
10. Email communication from Evaluator 1, 7/12/13, (name redacted), (2 pages)
11. Email communication confidentiality reminder, 7/12/13, (1 page)
12. Email communication from Evaluator 6, 7/12/13, (1 page)
13. Email communication follow up regarding additional feedback, 7/12/13, (1 page)
14. Email communication from Evaluator 3, 7/15/13, (name redacted), (2 pages)
15. Email communication from Evaluator 4, 7/17/13, (name redacted), (1 page)

**Evaluator Score Sheets**

PDF Document 22 ..... Pages 952 – 1,596

1. Evaluator 1 email explaining missing scores, 7/12/13, (name redacted), (1 page)
2. Evaluator 1 Technical Proposal Score Sheet – McDonald, (21 pages)
3. Evaluator 1 Technical Proposal Score Sheet – MTS, (21 pages)
4. Evaluator 1 Technical Proposal Score Sheet – First Transit, (21 pages)
5. Evaluator 1 Technical Proposal Score Sheet – Veolia, (21 pages)
6. Evaluator 1 Technical Proposal Score Sheet – MV Transport, (21 pages)
7. Evaluator 2 Technical Proposal Score Sheet – MTS, (21 pages)
8. Evaluator 2 Technical Proposal Score Sheet – Veolia, (21 pages)
9. Evaluator 2 Technical Proposal Score Sheet – First Transit, (21 pages)
10. Evaluator 2 Technical Proposal Score Sheet – MV Transport, (21 pages)
11. Evaluator 2 Technical Proposal Score Sheet – McDonald, (21 pages)
12. Evaluator 3 Technical Proposal Score Sheet – First Transit, (21 pages)
13. Evaluator 3 Technical Proposal Score Sheet – Veolia, (21 pages)
14. Evaluator 3 Technical Proposal Score Sheet – MV Transport, (21 pages)
15. Evaluator 3 Technical Proposal Score Sheet – McDonald, (21 pages)
16. Evaluator 3 Technical Proposal Score Sheet – MTS, (21 pages)
17. Evaluator 4 Technical Proposal Score Sheet – MTS, (23 pages)
18. Evaluator 4 Technical Proposal Score Sheet – Veolia, (23 pages)
19. Evaluator 4 Technical Proposal Score Sheet – MV Transport, (name redacted), (23 pages)
20. Evaluator 4 Technical Proposal Score Sheet – First Transit, (name redacted), (23 pages)
21. Evaluator 4 Technical Proposal Score Sheet – McDonald, (name redacted), (25 pages)
22. Evaluator 5 Technical Proposal Score Sheet – Veolia, (21 pages)
23. Evaluator 5 Technical Proposal Score Sheet – MTS, (21 pages)
24. Evaluator 5 Technical Proposal Score Sheet – MV Transport, (21 pages)
25. Evaluator 5 Technical Proposal Score Sheet – First Transit, (21 pages)
26. Evaluator 5 Technical Proposal Score Sheet – McDonald, (21 pages)
27. Evaluator 6 Technical Proposal Score Sheet – Veolia, (name redacted), (21 pages)
28. Evaluator 6 Technical Proposal Score Sheet – First Transit, (name redacted), (21 pages)

29. Evaluator 6 Technical Proposal Score Sheet – McDonald, (name redacted), (21 pages)
30. Email from Evaluator 6 - unscored section of McDonald Sheet, (name redacted), (1 page)
31. Evaluator 6 Technical Proposal Score Sheet – MTS, (name redacted), (21 pages)
32. Evaluator 6 Technical Proposal Score Sheet – MV Transport, (name redacted), (21 pages)

Scoring Considerations

PDF Document 23 ..... Pages 1,597 – 1,642

1. Scoring totals spreadsheet, (1 page)
2. Price proposal scoring spreadsheet, (2 pages)
3. Memo to file regarding 5 year pricing considerations with attached spreadsheet, (2 pages)
4. Spreadsheet of Evaluator Scores - MTS, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
5. Spreadsheet of Evaluator Scores - Veolia, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
6. Spreadsheet of Evaluator Scores - MV, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
7. Spreadsheet of Evaluator Scores – First Transit, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
8. Spreadsheet of Evaluator Scores - McDonald, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
9. Price proposal scoring spreadsheet – 5 year pricing, (2 pages)
10. Email communication to bidders reflecting 5 year pricing, 7/16/13, (2 pages)
11. Email from First Transit regarding 5 year pricing, 7/17/13, (2 pages)
12. Email from MTS regarding 5 year pricing, 7/17/13, (1 page)
13. Email from Veolia with attached letter regarding 5 year pricing, 7/17/13, (2 pages)
14. Email from MV regarding 5 year pricing, 7/18/13, (2 pages)
15. Letter from McDonald regarding 5 year pricing with attached proposal, 7/18/13, (6 pages)
16. Notes of Evaluation panel meeting, 7/12/13, (1 page)
17. Email communication from Evaluator 3, 7/18/13, (name redacted), (2 pages)
18. Email communication from Evaluator 4, 7/17/13, (name redacted), (1 page)
19. Spreadsheet of 3 year scoring totals, (1 page)
20. Spreadsheet of Evaluator Scores - MTS, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
21. Spreadsheet of Evaluator Scores - Veolia, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
22. Spreadsheet of Evaluator Scores - MV, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
23. Spreadsheet of Evaluator Scores – First Transit, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
24. Spreadsheet of Evaluator Scores - McDonald, (Eval. Order - 4, 6, 1, 3, 2, 5)(names redacted), (1 page)
25. Price proposal spreadsheet – 3 year pricing, (3 pages)
26. Draft Speakers Notes for Evaluation Panel Kickoff Meeting, (3 pages)
27. Email communication to evaluators with attached list of top 50 transit agencies, 7/9/13, (3 pages)

Communications with Illinois Central School Bus

PDF Document 24 ..... Pages 1,643 – 1,647

1. Email response to Illinois Central School Bus, 7/21/13, 2 pages

2. Letter from Illinois Central School Bus, 6/18/13, (1 page)
3. Letter from Illinois Central School Bus, 7/2/13, (1 page)
4. Letter from Illinois Central School Bus, 7//13, (1 page)

**Evaluation Panel Recommendation**

PDF Document 25 ..... Pages 1,648 – 1,650

1. Email Communication to Director Dranzik with attached recommendation, 7/22/13, (3 pages)

**Follow-up Questions**

PDF Document 26 ..... Pages 1,651 – 1,663

1. Email communication to MV Transportation with attached follow up questions, 7/23/13, (3 pages)
2. Email communication from MV Transportation with attached response, 7/26/13, (10 pages)

**Notice of Intent to Award**

PDF Document 27 ..... Pages 1,664 – 1,665

1. Email communication to bidders regarding Notice of Intent to Award, 7/26/13, (1 page)
2. Notice of Intent to Award, 7/26/13, (1 page)

**Communications with MTS**

PDF Document 28 ..... Pages 1,666 – 1,668

1. Letter from MTS regarding MTS costs for proposals and legal work, 8/13/13, (1 page)
2. Letter to MTS regarding MTS costs for proposals and legal work, 8/8/13, (2 pages)

**Communications with FTA**

PDF Document 29 ..... Pages 1,669 – 1,672

1. Letter to Federal Transit Administration requesting guidance on FTA regulations for non-arbitrary award of transportation contracts and prohibition on local preference, 8/23/13, (2 pages)
2. Response from Federal Transit Administration confirming FTA regulations and prohibition on local preference, 11/20/13, (2 pages)

**SUBMITTED PROPOSALS**

**MTS Proposal**

1. Technical Proposal - PDF Document 30 ..... Pages 1,673 – 1,991
2. Price Proposal – PDF Document 31 ..... Pages 1,992 – 1,998

**First Transit**

1. Technical Proposal – PDF Document 32 ..... Pages 1,999 – 2,331

- a. Note: a 3 page list of current customers was designated Proprietary and therefore omitted - PDF Document 33 ..... Pages 2,332 – 2,333
- 2. Price Proposal – PDF Document 34 ..... Pages 2,334 – 2,337
  - a. Note: Financial Audit Records were designated as Private and Confidential and therefore omitted.

**MV Transportation**

- 1. Technical Proposal – PDF Document 35 ..... Pages 2,338 – 2,662
  - a. Note: Audited Financial Statements were designated Confidential and therefore omitted
  - PDF Document 36 ..... Page 2,663
- 2. Price Proposal – PDF Document 37 ..... Page 2,664 – 2,669

**Veolia Transportation**

- 1. Technical Proposal – PDF Document 38 ..... Pages 2,670 – 2,896
  - PDF Document 39 ..... Pages 2,897 – 3,086
  - PDF Document 40 ..... Pages 3,087 – 3,126
  - PDF Document 41 ..... Page 3,127
  - PDF Document 42 ..... Pages 3,128 – 3,206
  - PDF Document 43 ..... Pages 3,207 – 3,338
  - PDF Document 44 ..... Pages 3,339 – 3,436
- 2. Price Proposal PDF Document 45 ..... Pages 3,437 – 3,448

**McDonald Transit**

- 1. Technical Proposal - PDF Document 46 ..... Pages 3449 – 3687
  - PDF Document 47 ..... Pages 3,688 - 4039
- 2. Price Proposal - PDF Document 48 ..... Pages 4,040 – 4,044



COUNTY BOARD OF SUPERVISORS

# Milwaukee County

December 11, 2013

Via US Mail and email

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Re: Notice of Appeal Pursuant to Milwaukee County Ordinance 110.06 and 110.07  
 for RFP #2013-5600 – Transit Management Services for the Milwaukee County  
 Transit System

Dear Counsel,

I am writing to provide the schedule of the Administrative Determination Review Committee for this Appeal.

–Opening Briefs by Veolia Transportation Services, Inc., and Milwaukee Transport Services, Inc. are due by **5 p.m. Thursday, January 2, 2014**. Briefs are limited to 30 pages each. See additional notes on briefing, below.

–Response briefing by Milwaukee County Department of Transportation is due by **5 p.m. Thursday, January 23, 2013**. The Department's Response is limited to a total of 50 pages, and may consist of one brief, two briefs, or other format as the Department sees fit (e.g., main brief and supplement).

–Reply Briefs by Veolia and Milwaukee Transport are due by **5 p.m. February 6, 2014**. Briefs are limited to 15 pages each.

–Argument and deliberation will be **February 18, 2014**, beginning at 9:30 a.m. A formal notice and agenda will be issued. Each of the three parties will be allowed one hour to present argument and address questions from the Committee members. Veolia and Milwaukee Transport will go first and may reserve time for rebuttal. Only arguments of counsel will be heard. Blowups of record evidence are welcome if useful. No witness testimony or statements from principals will be received or considered. The Committee expects to break for lunch, then convene in closed session for deliberation. The Committee’s decision will be issued in writing, most likely within a few days.

Briefs and argument should address the issues before the Committee as set out in MCO 110.09, namely:

- (1) Did the Department keep within its jurisdiction?
- (2) Did the Department act according to law?
- (3) Was the action of the Department arbitrary, oppressive, or unreasonable, representing its will and not its judgment?
- (4) Is the evidence such that the Department might reasonably make the determination in question?

**Additional notes on briefing:**

Briefs must be in standard double-spaced format, 1” margins, 12 point type.

Evidence cited must be limited to the record that was produced to all parties on December 6, 2013. Absent a directive from the Committee, no affidavits, statements, or additional statements will be received or considered in briefs or at argument.

While Committee members have access to the entire record, for ease of reference, the parties are welcome to submit with their briefs a reasonable number of record exhibits they may wish to highlight or emphasize.

Parties will submit **12 hard copies** of all materials, **plus discs or emails** containing 1) a pdf of the brief for posting online by the Committee for public access and 2) a Word version of the brief for use by the Committee and its staff. Please print double-sided wherever possible.

Hard copies must be mailed or delivered to Room 201 of the Courthouse, attn: Jodi Mapp, Committee Clerk, in time for receipt by the stated deadline. An emailed copy may be sent to [Jodi.Mapp@Milwcnty.com](mailto:Jodi.Mapp@Milwcnty.com)

Briefs and materials will become public records under the Wisconsin Public Records Law, §§ 19.31-19.37, Stats., upon receipt by the Committee Clerk.

The Committee has planned an informational meeting for its members at **9:30 a.m. January 7, 2014**. The meeting will convene in open session but may move into closed session as needed and permitted. A formal agenda and notice will be issued. Comments from the public, counsel or principals will not be entertained. Representatives of the Department or other County departments may be asked to provide basic background information to the members about the RFP process and scoring procedures.

Should you have questions about the above, please direct them in writing to Paul Bargren, Office of the Corporation Counsel, Room 303 of the Courthouse, or at [Paul.Bargren@Milwcnty.com](mailto:Paul.Bargren@Milwcnty.com). Answers provided to written questions will be shared with all parties.

Very truly yours,

A handwritten signature in blue ink that reads "Michael Mayo Sr". The signature is fluid and cursive.

Supervisor Michael Mayo Sr.  
Committee Chair

cc: (via email)  
County Board Chair Dimitrijevic  
County Executive Abele  
All Supervisors  
Jodi Mapp  
Stephen Cady  
Kelly Bablitch  
Paul Bargren  
Brian Dranzik  
James Martin  
Patrick Lee  
Don Tyler  
Raisa Koltun