

Mandated – Committed – Discretionary Services

Methodology

Mandated – Committed – Discretionary Services

Mandated Services:

- State Law (Constitution, Statutes, Admin Code)
- Federal Law (ADA)
- Offices, Departments, Positions explicitly mandated
 - County Board, Sheriff, Election Commission
- Departments or Divisions that exist to provide mandated services
 - DAS-Fiscal, CDBP, Federated Library
- Specific mandated services within Departments
 - External Audit, Env. Svcs., Civil Service Rules

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Mandated Services:

- In general, support staff are not separated
- Except for Elected Officials or Sworn Officers, few restrictions on who must provide service
- Except for some HHS/BHD programs, few restrictions on service levels, funding levels, or how the service is provided

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Committed Services:

- Not required by law
- On-going service provided through contract, or
- Long-term contract to which the County is committed
- High-Level Services, does not include specific contracts within Departments

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Discretionary Services:

- Not required by law or ongoing contract
- No requirement on who must provide service
- No requirement on service level
- In theory, represents Departments or Programs that could be abolished immediately if the County chose to do so.
- Includes many administrative functions on which County operations may rely

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Mandated Services

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Mandated Offices, Departments or Positions:

County Board	County Executive
Sheriff	Treasurer
Clerk	Register of Deeds

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Mandated Offices, Departments or Positions:

Civil Service Commission	Corporation Counsel
Dir. Of Admin Services*	Dir. Of Human Resources
Dir. Of Parks, Rec & Culture	Dir. Of Transp & Pub Works

* = The Dept. of Admin. Services discretionary, however if created, the Director must be appointed by the County Executive

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Mandated Offices, Departments or Positions:

Dept. of Human Services	Election Commission
Circuit Court Support & Positions	Medical Examiner
District Attorney	Veteran's Services Officer

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Mandated Programs or Services – General Government

Annual External Audit	ADA Compliance
DBE Compliance	Collective Bargaining
Implement Bargaining Agreements	Civil Service Employment Laws & Rules

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Mandated Programs or Services – General Government

Unemployment & Workers' Compensation	Accounting, Budgeting, Reporting
Federated Library System Support	Child Support
SEWRPC	

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Mandated Programs or Services – Transportation & Public Works

Federal & State Environmental Laws	Highway Safety Commission
Digger's Hotline	Para-Transit*

* = ADA Requires Fixed-Route Providers to provide Para-Transit services; however fixed-route service is itself discretionary.

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Mandated Programs or Services – Sheriff

Detention	Courts Security & Liaison
Process Civil Warrants	

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Mandated Programs or Services – Health & Human Services

Emergency Services	Mental Health Services
Developmental Disabilities Services	Income Maintenance
BadgerCare	Home Energy Assistance

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Mandated Programs or Services – Health & Human Services

Elder Abuse Investigation & Services	Special Needs Housing
Section 8 Housing Assistance	HOME/Home Repair
Juvenile Justice	Juvenile Probation & Placement

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Committed Services

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Committed Programs or Services

Investment Advisory Services	Bond Principal & Interest Repayment
County Grounds Security	County Grounds Fire Protection
Emergency Dispatch Services	State & Federal Highway Maintenance
Debt Issue Expense	Aging - CMO

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Committed Programs or Services

HHS Management Services	Milwaukee Public Museum
Personnel Review Board	Capital Project Management
General Mitchell Int'l Airport	MCTS Management

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Discretionary Services

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Discretionary Services - General

MCTS Operation	Dept. of Parks, Rec & Culture
Non-CMO Aging Services	Zoological Department
Department of Audit	UW-Extension
Facilities Management	DTPW Water Utility

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Discretionary Services - General

DTPW Fleet Maintenance	County Trunk Highways
DAS – Procurement	DAS – IMSD
DAS – Risk Management	Intergovernmental Relations
Economic Development	Real Estate

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Discretionary Services - General

Litigation Reserve*	Appropriation for Contingencies
Civil Air Patrol	Ethics Board
Tax Listing Services – ROD	

* = In 2010, \$175,000 of the Reserve is budgeted for Collective Bargaining, which is considered a mandate.

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Discretionary Services – Health & Human Services/BHD

Supportive Housing	Indigent Burials
IDAP	211
AODA	Rehab Centers
Nursing Homes	EMS

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Discretionary Services – Sheriff

Inmate Industries/CJRC	Park Patrol
Tactical Enforcement Unit	Special Units
Investigations	Expressway Patrol
Community Relations	Emergency Management

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Discretionary Services – Cultural Institutions

CAMPAC	Marcus Center
Villa Terrace	War Memorial
VISIT Milwaukee	Historical Society

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Summary

- Many Programs fit in a “gray area”
- Most Mandates do not define:
 - Method of service delivery
 - Service level
 - Funding level
- Many Discretionary Departments or Programs provide functions critical to overall County operations
- Approximately Two Thirds of Available County Funds are directed towards Mandated Services