Supervisor Patricia Jursik, Chairperson,
By the Committee on Personnel, reporting on:

File No. 11-90/INF 11-51

(ITEM NO.1) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 6-0) a report from the Director of Employee Benefits, dated December 15, 2010, regarding the Mental Health Parity Act.

jlm
01/31/2011
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COUNTY OF MILWAUKEE
DAS – Division of Employee Benefits
INTER-OFFICE COMMUNICATION

DATE : December 15, 2010

TO : County Supervisor Patricia Jursik, Chair, Personnel Committee

FROM : David A. Arena, Director of Employee Benefits

SUBJECT : **Mental Health Parity Act – For Information Only**

The Wellstone-Domenici Mental Health Parity and Addiction Equity Act were passed in October 2008. In summary, the law requires that any health insurance plan that provides mental health or addiction coverage cannot have any requirements more restrictive than those applied to all medical and surgical benefits covered by the plan. Deductibles, co-payments, out-of-pocket expenses, etc. should be the same for all benefits.

The Federal law has a number of exemptions from these requirements. Under one of these exemptions, self-funded non-ERISA government plans such as Milwaukee County's are allowed to opt-out by filing annual notice to the Centers for Medicare and Medicaid Services (CMS) and providing that notice to its covered members. The County has applied this provision and opted out of the updated Federal Parity Law for 2009 and 2010. This maintained the status quo of the plan design previously approved by the Board.

Subsequent to the Wellstone-Domenici Act, Wisconsin passed Act 218. This law required municipalities to conform to the provisions of the Federal Parity Act regardless of self-funded non-ERISA status. This applies to non-represented employees as of 12/1/2010. It does not, however, apply to collectively bargained employees until a successor agreement is reached.

The effect of Parity eliminates any arbitrary limits on the number of visits or days of treatment. Standard clinical guidelines and medical necessity restrictions would still apply to Mental Health /Substance Abuse treatment, as those restrictions also apply to medical and surgical benefits. Office visit co-pays will apply for outpatient treatment, while deductible and coinsurance would apply to inpatient treatment. In most cases, the Parity Law increases access to benefits for the patient. However, it is possible that applying medical co-pays and deductibles could result in higher out-of-pocket costs for some patients.

Cambridge Advisory has estimated that the application of Parity rules will result in an increase in annual plan costs of 2%. Given the relatively low MH/SA utilization in our plan and the gradual application of the provisions as labor agreements are reached, that would seem to be high.

Under Federal provisions, if after at least six months of meeting the requirement of the law the County can demonstrate and have certified by a licensed actuary that the costs of providing these changes to coverage are excessive, the County's plan can be exempted. Excessive is defined as an increase to the total costs of coverage by 2% during the first year, or 1% in subsequent years. It is not yet clear whether the Wisconsin Act 218 would preclude the County from exemption under this provision.

We will monitor the costs and revisit the Parity requirements if it becomes apparent the excessive costs provisions would apply. In the event that the cost of the Parity rules is deemed excessive by the Federal standards, at that point we would seek a policy decision whether to seek relief through exemption (i.e. return to the prior limitations or continue to apply Federal Parity standards).

DAA:hmf

By the Committee on Personnel

File No. 11-91

(ITEM NO. 2) A Resolution recommending **REJECTION** of the confirmation of the appointment of Mr. Renee Booker to the position of Director, Department of Administrative Services, by recommending adoption of the following:

A RESOLUTION

WHEREAS, at the January 28, 2011, meeting of the Committee on Personnel, the Committee voted to recommend denial of the appointment of the Director of the Department of Administrative Services (vote 6-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors, on the recommendation of the Committee on Personnel, hereby rejects the appointment of the Director of the Department of Administrative Services.

jlm
01/31/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 31, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: A resolution rejecting the appointment of the Director of the Department of Administrative Services.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Adoption of this resolution will have no tax levy impact as position costs are included in the 2011 Adopted Budget.

Department/Prepared By County Board / Ceschin

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Supervisor Patricia Jursik, Chairperson,
From the Committee on Personnel, reporting on:

File No. 10-347(a)(b)/11-55
(Journal, December 16, 2010)

(ITEM NO. 3) From the County Executive, submitting the 2011 Adopted Budget, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Interim Director of Human Resources, in a report dated January 19, 2011 (copy attached), reviewed the recommended position creations contained in the 2011 Adopted County Budget and the amendment actions for personnel changes by the Committee on Finance and Audit relative to classification and rate of compensation for positions in the 2011 Adopted Budget; and

WHEREAS, the creation of positions in the 2011 Adopted Budget and the amendment actions of the Committee on Finance and Audit require action by the Committee on Personnel as to classification and rate of compensation; and

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the Interim Director of Human Resources' request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize and direct the Interim Director of Human Resources to implement the classifications and rates of compensation (as attached and contained in a report from the Interim Director of Human Resources dated January 19, 2011) for positions recommended for creation in the 2011 Adopted Budget.

jlm
01/31/2011
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NEW BUDGET CREATES FY 2011

DEPT.	JOB CODE	JOB TITLE	PAY RANGE	NUMBER OF POSITIONS	BARGAINING UNIT STATUS
1160	TBD	Network Technical Specialist (Zoo)	18D	1	R
2000	04040	Fiscal Assistant I	3P	1	R
2430	12521	Child Support Specialist (Bilingual-Spanish)	16J	1	R
4000	58610	Correction Officer Lieutenant	23CM	3	NR
4000	61710	Deputy Sheriff Lieutenant	30M	4	NR
4000	58515	Correction Officer I (Sheriff)	14Z	50	R
4000	56900	Psychiatric Social Worker (Sheriff)	24	1	R
4000	TBD	Administrative Specialist (Sheriff)	7PM	1	NR
4000	00019	Management Assistant-Human Resources	6PM	1	NR
4500	84161	Network Technical Specialist (DA)	18	1	R
4500	84140	Accountant III	21	1	R
4900	64920	Forensic Investigator	PR 21	1	R
5040	TBD	Network Technical Specialist IV (Airport)	28D	1	R
5040	TBD	Assistant Airport Public Safety & Security Manager	28M	1	NR
5070	35740	Construction Coordinator	29A	7	R
5080	35750	Engineer	32A	1	R
5100	TBD	Parks/Highway Maintenance Worker	13P	15	R
5300	TBD	Iron Worker-Seasonal	19	1	R
5800	TBD	Highway Maintenance Worker In-Charge	24	1	R
5800	6760	Mechanical Services Manager	915E	1	NR

5800	20500	Carpenter	5402	1	R
5800	23800	Electrical Mechanic	5408	1	R
5800	24400	Stone Mason	5415	1	R
5800	27270	Steamfitter/Welder	5424	1	R
6300	TBD	Administrative Coordinator (Training)	27M	1	NR
6300	43890	Psychiatric LPN-MHC	16L	1	R
8000	56300	Human Services Worker	16C	4	R
8000	11050	Administrative Coordinator	27M	1	NR
9000	TBD	Parks/Highway Maintenance Worker	13P	15	R

1/19/11

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/20/11

Original Fiscal Note ☐

Substitute Fiscal Note ☒

SUBJECT: 2011 Adopted Budget Position Creates

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	4,128,045	4,310,574
	Revenue	275,680	285,019
	Net Cost	3,852,365	4,025,555
Capital Improvement Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe an y assumptions or interpretations that were utilized to provide the information on this form.

A. Authorization is requested by the Human Resources division to create the positions included in the 2011 Budget. These positions and their associated costs (and offsetting revenues or reductions in expense) were already included in the adopted 2011 Budget.

B. The direct costs of the 120 positions (salary and social security costs only) is $4,128,045 offset by $275,680 in revenue for a net total of $3,852,365. It is assumed that all but three of the positions are filled by the beginning of the year. Funding for these positions are included in the 2011 budget so there is no fiscal impact to the budget as adopted. The 2012 net cost is $4,025,555.

C. While the 2011 budget included 191 new positions, overall full time equivalent positions declined by 120.7. Total salary expenses are reduced by $8,240,850 from 2010 levels.

D. Costs include salary and social security costs only. Associated fringe costs have not been estimated. The 2012 cost assumes cost of living and step increases.

Department/Prepared By DAS-Fiscal Davida Amenta

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-77/11-61
(Journal, February 3, 2011)

(ITEM NO. 4) From the Interim Director of Human Resources, requesting authorization to extend the Temporary Assignment to a Higher Classification (TAHC) for Maria Ledger for the position of Director of the Department of Family Care until such time that an appointment is made to fill the position, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Temporary Assignments to a Higher Classification (TAHCs) are authorized for non-represented employees in Milwaukee County Code of General Ordinances (C.G.O.) Section 17.085; and

WHERERAS, C.G.O. 17.085 states that employees in the classified and unclassified service may receive a temporary assignment to a vacant unclassified position for ninety (90) days or less with one (1) extension of ninety (90) days or less with the extension provision pursuant to approval of the Human Resources Director; and

WHEREAS, C.G.O. 17.085 states that any further extensions must be approved by the County Board; and

WHEREAS, the position of the Department of Family Care Director has been vacant since the creation of the department on July 1, 2010; and

WHEREAS, in order to administer the day-to-day operations of the Department of Family Care, the duties, responsibilities, and authority of the position of the Director have been assumed via TAHC authorization by Ms. Maria Ledger since July 1, 2010; and

WHEREAS, the duties, responsibilities, and authority of the Director shall revert to the County Executive's candidate for the Director upon presentation and confirmation of the candidate by the County Board;

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the Interim Director of Human Resources' request (vote 6-0); now, therefore,

BE IT RESOLVED, that prior to the County Executive's presentation of the candidate for appointment and the County Board's confirmation of the candidate, Ms. Maria Ledger shall maintain Temporary Assignment to a Higher Classification (TAHC) status for the Director position; and

BE IT FURTHER RESOLVED, that upon the County Executive's presentation of the candidate for appointment and the County Board's confirmation of the candidate, Ms. Maria Ledger shall no longer maintain her existing TAHC status for the Director position.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: December 6, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: From the Interim Director of the Department of Administrative Services – Human Resources, recommending adoption of Temporary Assignment to a Higher Classification (TAHC) authorized for non-represented employees in C.G.O. 17.085.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

In order to administer the day-to-day operations of the Department of Family Care, the duties, responsibilities, and authority of the position of the Director have been assumed via TAHC since July 1, 2010.

The accompyaning resolution from the Interim Director of the Department of Administrative Services – Human Resources, recommends adoption of one (1) extension of ninety (90) days or less Temporary Assignment to a Higher Classification (TAHC) authorized for non-represented employees in C.G.O. 17.085.

The duties, responsibilities, and authority of the Director shall revert to the County Executive's candidate for the Director upon presentation and confirmation of the candidate by the County Board.

Funding is derived from payments by the state based on a primary comprehensive capitated rate and a secondary revenue source from members obligations to the program.

The adoption of this resolution will not require the expenditure of any County Tax Levy.

This resolution has no fiscal impact in 2010 or 2011.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Department of Human Resources / Mary Dutkiewicz, Human Resources Coordinator

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

File No. 11-78/11-57
(Journal, February 3, 2011)

(ITEM NO. 5) From the Interim Director of Human Resources, requesting authorization to extend the Temporary Assignment to a Higher Classification (TAHC) for Sean Payne for the position of IT Manager-Server until May 3, 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Temporary Assignments to a Higher Classification (TAHCs) are authorized for non-represented employees in Milwaukee County Code of General Ordinances (C.G.O.) Section 17.085; and

WHEREAS, C.G.O 17.085 states that employees in the classified and unclassified service may receive a temporary assignment to a vacant unclassified position for (90) days or less with one (1) extension of ninety (90) days or less with the extension provision pursuant to approval by the Human Resources Director; and

WHEREAS, C.G.O 17.085 states that any further extensions must be approved by the County Board; and

WHEREAS, Mr. Sean Payne has been serving in the position of Interim IT Manager–Server through a TAHC within the Information Management Services Division (IMSD) since February 8, 2010; and

WHEREAS, Mr. Payne continues to serve through a TAHC as the Interim IT Manager–Server while the recruitment and placement process for a permanent employee in this position occurs; and

WHEREAS, it is necessary to extend Mr. Payne's TAHC to ensure the continued efficient functioning and managerial oversight of the Milwaukee County Information Technology (IT) Server Infrastructure within IMSD;

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the Interim Director of Human Resources' request (vote 6-0); now, therefore,

BE IT RESOLVED, that Mr. Sean Payne shall continue to serve through a Temporary Assignment to a Higher Classification as the Interim IT Manager–Server through May 3, 2011.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/14/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: REQUEST TAHC AUTHORIZATION FOR THE POSITION OF IT MANAGER - SERVER IN THE INFORMATION MANAGEMENT SERVICES DIVISION (IMSD)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Approval of this resolution authorizes the existing TAHC for Mr. Sean Payne to continue serving as the Interim IT Manager – Server within the Information Management Services Division (IMSD) during the recruitment process for placement of a permanent employee into this position.

B. The cost related to the proposed TAHC is $482 for a 90 day period. That cost is absorbed into IMSD's budget and is offset by salary savings from vacant positions. Therefore, the proposed TAHC has no direct fiscal impact.

C. No fiscal impacts are anticipated for current or the subsequent fiscal year. See above.

D. It is assumed that this position needs to be filled to ensure efficient functioning and oversight of the Milwaukee County Information Technology (IT) Server Infrastructure.

Department/Prepared By IMSD - Laurie Panella

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-79/11-58
(Journal, February 3, 2011)

(ITEM NO. 6) From the Interim Director of Human Resources, requesting authorization to extend the Temporary Assignment to a Higher Classification (TAHC) for Babu Thomas for the position of IT Manager-Service Desk until May 3, 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Temporary Assignments to a Higher Classification (TAHCs) are authorized for non-represented employees in Milwaukee County Code of General Ordinances (C.G.O.) Section 17.085; and

WHEREAS, C.G.O 17.085 states that employees in the classified and unclassified service may receive a temporary assignment to a vacant unclassified position for (90) days or less with one (1) extension of ninety (90) days or less with the extension provision pursuant to approval by the Human Resources Director; and

WHEREAS, C.G.O 17.085 states that any further extensions must be approved by the County Board; and

WHEREAS, Mr. Babu Thomas has been serving in the position of Interim IT Manager–Service Desk through a TAHC within the Information Management Services Division (IMSD) since February 22, 2010; and

WHEREAS, Mr. Thomas continues to serve through a TAHC as the Interim IT Manager–Service Desk while the recruitment and placement process for a permanent employee in this position occurs; and

WHEREAS, it is necessary to extend Mr. Thomas' TAHC to ensure the continued efficient functioning and managerial oversight of the Milwaukee County Information Technology (IT) Help Desk within IMSD; and

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the Interim Director of Human Resources' request (vote 6-0); now, therefore,

BE IT RESOLVED, that Mr. Babu Thomas shall continue to serve through a Temporary Assignment to a Higher Classification as the Interim IT Manager–Service Desk through May 3, 2011.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/14/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: REQUEST TAHC AUTHORIZATION FOR THE POSITION OF IT MANAGER - SERVICE DESK IN THE INFORMATION MANAGEMENT SERVICES DIVISION (IMSD)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

- ☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

- ☐ Absorbed Within Agency's Budget
- ☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Approval of this resolution authorizes the existing TAHC for Mr. Babu Thomas to continue serving as the Interim IT Manager – Service Desk within the Information Management Services Division (IMSD) during the recruitment process for placement of a permanent employee into this position.

B. The cost related to the proposed TAHC is $2,815 for a 90 day period. That cost is absorbed into IMSD's budget and is offset by salary savings from vacant positions. Therefore, the proposed TAHC has no direct fiscal impact.

C. No fiscal impacts are anticipated for current or the subsequent fiscal year. See above.

D. It is assumed that this position needs to be filled to ensure efficient functioning and oversight of the Milwaukee County Information Technology (IT) Help Desk.

Department/Prepared By IMSD - Laurie Panella

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-80/11-59
(Journal, February 3, 2011)

(ITEM NO. 7) From the Office of the Sheriff requesting authorization to grant a leave of absence pursuant to Section 17.193 of the Milwaukee County Code of General Ordinances, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Wisconsin State Statute 59.26(1) does make provisions for counties under civil service to allow the Sheriff, in conformity with County Ordinance, to grant leave of absences to deputies for appointment to higher positions; and

WHEREAS, on September 29, 2005, the Milwaukee County Board of Supervisors created section 17.193 of the Milwaukee County Code of General Ordinances to provide a mechanism for the Sheriff to grant leave of absences; and

WHEREAS, under Section 17.193, the Sheriff may not grant a leave of absence under this ordinance until the Sheriff first secures the consent of the County Board by resolution duly adopted by the Board; and

WHEREAS, granting leaves will enhance the Sheriff's ability to administer his office efficiently and appoint subordinates in a manner most effective in fulfilling the statutory and constitutional duties of his office; and

WHEREAS, the Sheriff requests a leave of absence for the following employee:

Current classified position and Title Code:	Deputy Sheriff Captain, T.C. 77120
Employee:	Aisha Barkow
New regular appointment unclassified Position and title code:	Sheriff's Dept. Bureau Director (working title Deputy Inspector) T.C. 77130
Effective date for leave of absence:	Immediately upon adoption of resolution and appointment to unclassified position

; and

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the Sheriff's request (vote 6-0); now, therefore,

BE IT RESOLVED, the County Board of Supervisors consents to granting leave of absence to the above named individual.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 11/19/10

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Request by the Sheriff to grant a leave of absence to an employee currently in the classified service to assume a position in the unclassified service in accordance with County Ordinance Chapter 17.193(1) and (2).

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

- ☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

- ☐ Absorbed Within Agency's Budget
- ☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

File No.
(Journal,)

(ITEM *) , by recommending adoption of the following:

A RESOLUTION

WHEREAS, Wisconsin State Statute 59.26(1) does make provisions for counties under civil service to allow the Sheriff, in conformity with County Ordinance to grant leave of absence to deputies for appointment to higher positions; and

WHEREAS, on 9/29/05 the Milwaukee County Board of Supervisors created section 17.193 of the Milwaukee County General Ordinances to provide a mechanism for the Sheriff to grant leave of absences; and

WHEREAS, under section 17.193 the Sheriff may not grant a leave of absence under this ordinance until the Sheriff first secures the consent of the County Board by resolution duly adopted by the board; and

WHEREAS, granting leaves will enhance the Sheriff's ability to administer his office efficiently and appoint subordinates in a manner most effective in fulfilling the statutory and constitutional duties of his office; and

WHEREAS, the Sheriff requests a leave of absence for the following employee:

Current classified position and Title Code:	Deputy Sheriff Captain, T.C. 77120
Employee:	Aisha Barkow
New regular appointment unclassified Position and title code:	Sheriff's Dept. Bureau Director (working title Deputy Inspector) T.C. 77130
Effective date for leave of absence:	Immediately upon adoption of resolution and appointment to unclassified position

: now, therefore

BE IT RESOLVED, the Board of Supervisors consents to granting leave of absence to the above named individual.

Fiscal Note:

There is no direct fiscal impact through adoption of this resolution. There may be an insignificant amount of staff time involved in processing the personnel changes proposed in this resolution.

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The Sheriff is requesting to grant a leave of absence to an employee currently in the classified service to assume a position in the unclassified service in accordance with County Ordinance Chapter 17.193(1) and (2). There is no fiscal effect to the action.

Department/Prepared By Molly Pahl, Fiscal Operations Manager

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-73/11-6
(Journal, February 3, 2011)

(ITEM NO. 8) From the Director, Department of Transportation and Public Works, requesting authorization to create one Managing Engineer/Field Operations-Airport position, one Managing Engineer-Mechanical position, one Engineer position, and one Engineering Technician position, by recommending adoption of the following:

AN AMENDED RESOLUTION

WHEREAS, Architectural, Engineering, and Environmental Services (AE&ES) has submitted a request for the January meeting cycle to create four new positions; and

WHEREAS, AE&ES management has reviewed its current and projected workload based on the adopted capital budget (including the accelerated capital program and increased emphasis on infrastructure maintenance); and

WHEREAS, one of the requested positions (Managing Engineer–Field Operations–Airport, title code NEW) would provide services to General Mitchell International Airport (GMIA), which has operating and capital expenditures completely funded by outside revenue sources, which has seen significant increases in passenger traffic, resulting in additional maintenance needs; and

WHEREAS, one of the requested positions (Managing Engineer–Mechanical, title code NEW) would provide oversight of HVAC, refrigeration, fire protection, and plumbing services, which are projected to continue in importance through the performance energy contracting, and additional projects at GMIA; and

WHEREAS, additional analysis suggests that one of the requested positions (Engineer–title code 00035750) could be created on a fulltime basis [1.0 Full Time Equivalent (FTE)], with an existing 0.5 FTE of the same position abolished upon vacancy for a net increase of 0.5 FTE in the Division; and

WHEREAS, the final requested position (Engineering Technician, title code 00035710) was to be primarily involved in capital infrastructure projects that were to be funded by the 2011 payment by the University of Wisconsin-Milwaukee (UWM) related to the County Grounds land purchase, which is requesting to delay the payment, and on which action will be taken by the County Board during the January 2011 cycle; and

WHEREAS, due to this development, it is recommended that no action be taken on this request until the County completes action on the UWM payment cycle;

WHEREAS, the Committee on Personnel, at its meeting of January 28, 2011, recommended approval of the classification and rate of pay as recommended by the Division of Human Resources for the position of Managing Engineer/Field Operations-Airport (vote 6-0) and did not recommend approval of the classifications and rates of pay for the positions of Managing Engineer-Mechanical and Engineer (vote 2-4); now, therefore,

BE IT RESOLVED, that the County Board of Supervisors does hereby approve the midyear creation of one (1) new 1.0 Full Time Equivalent position of Managing Engineer–Field Operations–Airp ort (title code NEW) in the Department of Transportation and Public Works, Division of Architecture, Engineering, and Environmental Services.

Action	Title	No. of Positions	Pay Range
Create	Managing Engineer/Field Operations Airport	1	32A

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01/31/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/14/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Mid-Year Position Action Request by the Department of Transportation Services, Division of Architecture, Engineering, and Environmental Services.

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	185,768	
	Revenue	185,768	
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. It is recommended that three of the four positions being requested by the Director of the Department of Transportation and Public Works (DTPW) for mid-year creation in the 2011 budget of the Division of Architecture, Engineering and Environmental Services Division (AE&ES) within DTPW be approved, with the additional recommendation that one existing half-time position be abolished upon vacancy.

B. Net total Cost of the 3 positions recommended for creation plus the abolishment of the half-time position, including benefits, is $185,768. This amount is based on an April 1, 2011 start date at the mid-range of pay grade 32A. Anticipated Revenue Generated from charges to the capital projects is equal to the net salary and fringe benefit cost, as any overhead costs associated with these positions has already been accounted for in the 2011 Adopted AE&ES budget.

C. Budgetary impacts in the current year associated with the proposed action are dependent on the volume of work anticipated in the current year capital budgets. Budgetary impacts in subsequent years associated with the proposed action are dependent on the volume of work anticipated in the out year capital budgets.

D. It is anticipated that sufficient volume of projects will be available allowing adequate revenue to be generated to offset the expenditures for permanent employees.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By DAS-Fiscal, Josh Fudge

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-59/11-44
(Journal, February 3, 2011)

(ITEM NO. 9) From the Interim Director, Department of Health and Human Services, requesting authorization to create 4 Disability Benefits Specialist positions in the Disability Services Division (DSD) of the Department of Health and Human Services (DHHS) effective February 21, 2011, by recommending adoption of the following:

AN AMENDED RESOLUTION

WHEREAS, the Department of Health and Human Services requests the creation of four (4.0) Full Time Equivalent (FTE) Disability Benefits Specialist (DBS) (PR 13) for the Disabilities Resource Center; and

WHEREAS, the Disability Benefits Specialist would be responsible for providing information about private or public government benefits; providing technical assistance on how to access benefits and information regarding the responsibilities of the program participants; assist applicants with gathering the appropriate verifying data, both financial and non-financial; provide advice and assistance in preparing and filing complaints, grievances, and appeals at the local and state levels and beyond; provide representation as appropriate for individuals with developmental and physical disabilities, substance use disorders, or mental health issues as needed in administrative hearings or other grievance steps; consult with DBS program attorneys for consideration in representation in administrative and judicial proceedings; identify and document concerns of clients being served that have disabilities; ensure that quality services are provided to clients; and offer choices of what community services and resources will be provided, who will provide these services, and how they will be provided; and

WHEREAS, the requested position actions are necessary to ensure the proper program oversight and continuity of communication with other Disabilities Resource Center (DRC) staff and outside attorneys; and

WHEREAS, the Department of Administrative Services, Fiscal Affairs, recommends that the following request effective February 21, 2011, be approved: create 4.0 FTE Disability Benefits Specialist (PR 13); and

WHEREAS, the Committee on Finance and Audit, at its meeting of January 27, 2011, recommended approval to create the positions as requested (vote 6-0); and

WHEREAS, the Committee on Personnel, at its meeting on January 28, 2011, recommended approval of the classification and rate of pay as recommended by the Division of Human Resources (vote 6-0), with the understanding that upon dissolution of non-tax levy funding, the said positions be abolished; now, therefore,

BE IT RESOLVED, that the following position actions are approved, for the Department of Health and Human Services effective February 21, 2011

Action	Title	No. of Positions	Pay Range
Create	Disability Benefit Specialist	4.0	13

BE IT FURTHER RESOLVED, that these four positions are asterisked for abolishment if non-tax levy funding is discontinued.

jlm
01/31/2011
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REVISED

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/7/10

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Request to create 4.0 FTE Disability Benefits Specialist (PR 13)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	172,106	239,711
	Revenue	172,106	239,711
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Approval of the creation of 4.0 FTE Disability Benefits Specialist for the Disabilities Resource Center (DRC) would allow the department to move forward with the filling of these positions.

B. The 2011 net estimated fiscal effect of the creation of the four Disability Benefits Specialists is $172,106. The total contract for Independent First to perform the Disability Benefits Specialist program function in 2011 is $373,750. A not to exceed contract in the amount of $186,785 was executed through the end of June 2011. The cost of these positions is completely offset by the remaining $186,785.

Although the total costs of these positions in 2012 would be $243,690, there would be no fiscal impact. The costs of these positions would be less than the contract amount ($373,750), which would not be needed and would be covered by time reporting revenue as it is expected that 100% of their time would spent on time-reporting eligible items.

C. There would be no budgetary impact associated with the approval of this request as the funds are available in a different account. The department would need to perform a fund transfer to transfer the funds to the appropriate line item accounts. In addition, they would be offset by state revenue.

D. The following fiscal note is based on the following assumptions: Salary at step one in pay range 13 ($16.2414 per hour), social security @ 7.65%, active health ($15,984), active pension (22.43%), start date of May 2, 2011, and 100% of the time will be spent on time-reporting eligible items.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Antionette Thomas-Bailey

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

Supervisor John Thomas, Vice-Chairperson
From the Committee on Finance and Audit reporting on:

File No. 11-66/11-42
(Journal, February 3, 2011)

(ITEM 1) From the Capital Finance Manager, requesting authorization to extend the Bond Counsel contract service between Milwaukee County and Chapman and Cutler LLP and Emile Banks and Associates LLC, as the Disadvantaged Business Enterprise (DBE) participant, through December 31, 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, in 2007, Milwaukee County, through the Department of Administrative Services – Fiscal Affairs Division, entered into a contract with Chapman and Cutler LLP (Chapman) and Laster & Garcia LLC to serve as bond counsel and DBE participant, respectively; and

WHEREAS, the 2007 contract provided the County the right to extend the terms of the contract for additional one-year contracts beyond December 31, 2009, up to a maximum of three additional years. The contract may be extended further upon mutual agreement of both parties; and

WHEREAS, in 2009 the County Board approved a contract extension through December 31, 2010 and approved a change in the DBE participant on the contract from Laster & Garcia LLC to Emile Banks and Associates; and

WHEREAS, in accordance with Milwaukee County Ordinance 56.30 and DFR 49 part 26, Chapman shall ensure that DBEs have the maximum opportunity to participate in this project. The specific minimum goal for this project is 17 percent; and

WHEREAS, no change in the fees charged to the County is proposed; and,

WHEREAS, Emile Banks and Associates is a certified DBE with Milwaukee County; and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval of the said request (vote 6-0); now, therefore,

BE IT RESOLVED, the Director, Department of Administrative Services is authorized to extend the Bond Counsel Services Contract between Milwaukee County and Chapman and Cutler LLP and Emile Banks and Associates LLC as the DBE participant through December 31, 2011.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/13/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Extension of Bond Counsel Services with Chapman and Cutler LLP

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The Director, Department of Administrative Services requests authorization to renew the Bond counsel Services contract between Milwaukee County and Chapman and Cutler LLP (Chapman) for an additional one-year term.

B. The cost for bond counsel services relating to a particular bond issue will be financed from the bond proceeds. There are no changes in costs for bond counsel services. The original costs are as follow:

   The proposed cost from Chapman and Cutler for a general obligation bond issue (Public or Public-Private Partnership) is $340 per hour for the Public Finance Partner, $325 per hour for the Tax Partner and $140 per hour for a Public Finance Associate. The proposed costs for an Airport Revenue Bond Issue includes an additional Public Finance Partner for $340 per hour. The proposed costs for a pension obligation bond issue is $340 for the Public Finance Partner, $350 per hour for a Litigation Partner, $325 per hour for a Tax Partner and $160 per hour for a Public Finance Associate.

C. Consistent with prior bond issues the Department of Administrative Services will submit an appropriation transfer for the cost of the issuance that will include bond counsel services. Any costs incurred by the County for bond counsel services not associated with a bond financing will be paid with another revenue source.

D. Not applicable.

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[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Pamela Bryant, Capital Finance Manager

Authorized Signature Pamela Bryant

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-67/11-27
(Journal, February 3, 2011)

(ITEM 2) From the Capital Finance Manager, requesting authorization for the advertisement for public sale and the sale of General Obligation Promissory Notes, Series 2011-B of Milwaukee County, Wisconsin, in a aggregate principal amount not to exceed $5,200,000 and related matters, by recommending adoption of the following:

A RESOLUTION

WHEREAS, counties are authorized by Chapter 67 of the *Wisconsin Statutes,* as supplemented and amended, to borrow money and to issue bonds and promissory notes to finance any project undertaken for a public purpose and to refund municipal obligations, including interest thereon; and

WHEREAS, it has previously been determined that it was necessary and desirable to issue general obligation promissory notes of Milwaukee County, Wisconsin (the *"County"*), in an aggregate principal amount not to exceed $5,200,000 for the purpose of constructing pool facility improvements, pursuant to Chapter 67 of the *Wisconsin Statutes,* as supplemented and amended; and

WHEREAS, it is now necessary and desirable for the County to issue its General Obligation Promissory Notes, Series 2011-B, in an aggregate principal amount not to exceed $5,200,000; and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval of the said request (vote 6-0); now, therefore,

BE IT RESOLVED, by the County Board of Supervisors of Milwaukee County, Wisconsin, as follows:

Section 1. There shall be issued the General Obligation Promissory Notes, Series 2011-B of the County in an aggregate principal amount not to exceed $5,200,000 (the *"Notes"*); *provided*, that the Director of the Department of Administrative Services of the County is hereby authorized to make all such changes to the resolutions adopted by the County Board of Supervisors of the County relating to the Notes and the financing structure of the Notes to conform to any changes to such resolutions and financing structures, which are approved by the Finance and Audit Committee of the County Board of Supervisors of the County.

Section 2. For the purpose of offering the Notes for sale, pursuant to Section 67.08(2), *Wisconsin Statutes,* as supplemented and amended, the Director of the Department of Administrative Services of the County is hereby authorized and directed to cause to be circulated the Official Terms of Offering for the Notes and to disseminate appropriate notices of the sale of the Notes at such times and in such manner as the Director of the Department of Administrative Services of the County may determine and to receive bids for the Notes at such time or times as the Director of the Department of Administrative Services of the County may determine. The Director of the Department of Administrative Services of the County shall also cause to be prepared and distributed an Official Statement or Official Statements, including the Official Terms of Offering, with respect to the Notes.

Section 3. After receipt of bids for the Notes and consideration thereof by this County Board of Supervisors, this County Board of Supervisors will consider resolutions awarding the Notes to the best bidder or bidders, prescribing the terms thereof and the form of Notes, and levying taxes in the specific amount necessary to pay the principal of and interest on the Notes.

Section 4. Proceeds of the Notes shall be applied at the direction of the Director of the Department of Administrative Services of the County to the payment of issuance expenses with respect to the Notes. An administrative appropriation transfer will be processed to increase expenditure authority in the non-departmental Debt Issue Expense budget to pay such issuance expenses. The issuance expenses cover the fees for the following services provided in connection with the issuance of the Notes as well as the out-of-pocket disbursements of the County: credit rating agencies, bond insurance, official statement printing and mailing, financial advisory services, bond counsel services, financial auditor services and other fees related to the issuance of the Notes.

Section 5. *Copies of Resolution to Co-Bond Counsel.* The County Clerk is directed to send certified copies of this resolution to the County's co-bond counsel, Chapman and Cutler LLP, 111 West Monroe Street, Chicago, Illinois 60603, Attention: Charles L. Jarik, and Emile Banks & Associates, LLC, Suite 290, 1200 North Mayfair Road, Milwaukee, Wisconsin 53226, Attention: Emile Banks, and to the Department of Administrative Services—Fiscal Affairs Division, 901 North 9th Street, Room 308, Milwaukee, Wisconsin 53223, Attention: Pamela Bryant.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/12/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Corporate Purpose Initial Authorizing Resolutions

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☒ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	69,389.75	673,565.00
	Revenue	69389.75	
	Net Cost	0	673,565.00
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The Department of Administrative Services is requesting approval of initial authorizing resolutions to issue Corporate Purpose Bonds or Notes for a not-to-exceed amount of $5,200,000. These bonds will finance capital improvements to Moody Pool that were approved in the 2011 Adopted Capital Improvements Budget.
B. The estimated total debt service cost is $6,127,320 for $5,200,000. The debt services payments are due in the years 2011 through 2020. The first debt service payment amount, beginning in 2011, is $69,389.75. Due to the size of the issue, DAS is recommending that the County issue 10-year, Promissory Notes to finance the Moody Pool Refurbishment.
C. The County will pledge to levy taxes to pay the debt service payments.
D. The estimated interest rates for the debt service payments are based on rates from the December 9, 2010 bond sale with a 50 basis point inflator each year.

Department/Prepared By Pamela Bryant

Authorized Signature Reece Boe

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-68/11-27
(Journal, February 3, 2011)

(ITEM 3) From the Capital Finance Manager, requesting official intent regarding certain capital expenditures to be reimbursed from the proceeds of an obligation, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Milwaukee County, Wisconsin (the *"Issuer"*) now wishes to advance moneys from available funds to pay the costs of a capital project described in *Exhibit A* attached hereto and made a part hereof (the *"Project"*); and

WHEREAS, all or a portion of the expenditures relating to the Projects and to be made from such funds (the *"Expenditures"*) (i) have been paid within the sixty (60) days prior to the passage of this Resolution, or (ii) will be paid on or after the passage of this Resolution; and

WHEREAS, the Issuer reasonably expects to reimburse itself or pay for the Expenditures with the proceeds of general obligation bonds or notes; and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval of the said request (vote 6-0); now, therefore,

BE IT RESOLVED, by the County Board of Supervisors of Milwaukee County, Wisconsin, as follows:

Section 1. The Issuer reasonably expects to reimburse or pay the Expenditures with proceeds of general obligation bonds or notes.

Section 2. The maximum principal amount of the obligations expected to be issued for the Projects and to be made from the funds is $5,200,000 in general obligation bonds or notes.

Section 3. All actions of the officers, agents and employees of the Issuer that are in conformity with the purposes and intent of this Resolution, whether taken before or after the adoption hereof, are hereby ratified, confirmed and approved.

Section 4. This Resolution shall be in full force and effect immediately upon its adoption.

34 **EXHIBIT A**
35
36
37
38

39 PROJECT	AMOUNT
40 Moody Pool Refurbishment	$5,200,0000

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/12/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Corporate Purpose Reimbursement Resolution

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☒ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The Department of Administrative Services is requesting approval of the attached reimbursement resolution in accordance with US Treasury regulations to allow the County to reimburse itself for expenditures incurred prior to the issuance of the bonds.
B. Depending upon project implementation, costs incurred prior to the issuance of the bonds would be financed temporarily with general County revenue. However, upon issuance of the bonds the County would be reimbursed for these costs.
C. S ee item B.
D. N /A.

Department/Prepared By Pamela Bryant

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-56/11-2
(Journal, February 3, 2011)

(ITEM 4) From the County Treasurer, requesting authorization to enter into a State Contract Participation Agreement to enable Milwaukee County to piggyback onto the State banking services contract for a period ending June 30, 2014, by recommending adoption of the following:

A RESOLUTION

WHEREAS, The County Board file No. 05-438 authorized the Request for Proposal (RFP) for Milwaukee County's banking services, which resulted in a 5-year contract award to US Bank; and

WHEREAS, the State of Wisconsin, after an extensive RFP process, approved banking services contracts with US Bank through June 30, 2014. As part of this contract agreement, the State included a contract clause that gave other local governments the opportunity to participate under the State Banking Contracts and take advantage of the discounted pricing they receive from US Bank; and

WHEREAS, the State's banking contract leverages a processing volume that exceeds 28 million payments per year in order to achieve the lowest possible fees; participating in this State Contract would result in savings from reduced banking service charges for Milwaukee County estimated at $24,000/year; and

WHEREAS, the recipient of the contract, US Bank, had the highest CRA (Community Reinvestment Act) rating. US Bank also has in place a supplier diversity program and a strategic sourcing effort to include MBE\DBE firms. US Bank also makes considerable community contributions in the areas of affordable housing, economic opportunity and public service; and

WHEREAS, various other local governments are already participating in the State banking contract to take advantage of the savings available therein, including:

Dane County	Milwaukee Metropolitan Sewerage District
City of Madison	Glendale River Hills School District
City of Franklin	Maple Dale Indian Hill School District
City of Muskego	

; and

WHEREAS, Milwaukee County already participates under the Merchant Services portion of the State's US Bank contract through action taken by the County Board last year (for an estimated savings of approximately $10,000 in credit card payment processing fees); and

WHEREAS, by entering into a State Contract Participation Agreement, savings would accrue to Milwaukee County in terms of considerable dollar savings, as well as time and benefits that will accrue from a no-cost seamless contract transition for county departments during this period of county budget belt-tightening, increasing furlough days, and reduced staffing; and

WHEREAS, given these significant savings in money and resources, the County Treasurer recommends approval of the Wisconsin State Contract Participation Agreement for Milwaukee County Banking Services; and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval of the said request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Treasurer is hereby authorized to execute a State Contract Participation Agreement to enable Milwaukee County to piggyback onto the State Banking Services contract and, if possible, include the option of an additional five year renewal contingent upon the recommendation of the County Treasurer and approval of the County Board.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 11-11-08

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Banking Services contract

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☒ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	-24,000	-24,000
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The County Board file No.05-438 authorized the Request for Proposal (RFP) process to solicit proposals for banking services. The US Bank proposals were rated first for both deposit and disbursement banking services and were recommended for selection. As a result, a five-year contract with US BANK for deposit and disbursement banking services was approved by the County Board and commenced on April 1, 2006.

This resolution would authorize the continuance of US Bank Treasury Services with Milwaukee County by entering into a Wisconsin State Contract Participation Agreement with US Bank through June 30, 2014 - with the option of another five year renewal contingent upon the recommendation of the County Treasurer and approval of the County Board.

I. Fiscal Summary:

This Contract Participation Agreement would reduce Milwaukee County Banking Services fees by approximately $24,000/year - totaling approximatlely $100,000 in savings in the nearly four-year term of the contract. (US Bank has agreed to make the terms of this participation agreement retroactive to the first of this year.)

This fiscal note was prepared by the Milwaukee County Treasurer.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

DD FISCAL NOTE for Banking services 2011

Department/Prepared By Daniel J. Diliberti, Milwaukee County Treasurer

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-59/11-44
(Journal, February 3, 2011)

(ITEM 5) From the Interim Director, Department of Health and Human Services, requesting authorization to create 4.0 FTE Disability Benefits Specialist (PR 12Z) in the Disability Services Division (DSD) of the Department of Health and Human Services (DHHS) effective February 21, 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Department of Health and Human Services request the creation of 4.0 FTE Disability Benefits Specialist (PR 13) for the Disabilities Resource Center; and

WHEREAS, the Disability Benefit Specialist would be responsible for providing information about private or public government benefits; providing technical assistance on how to access benefits and information regarding the responsibilities of the program participants; assist applicants with gathering the appropriate verifying data, both financial and non-financial; provide advice and assistance in preparing and filing complaints, grievances, and appeals at the local and state levels, and beyond; provide representation as appropriate for individuals with developmental and physical disabilities, substance use disorders or mental health issues as needed in administrative hearings or other grievance steps; consult with DBF program attorneys for consideration in representation in administrative and judicial proceedings; identify and document concerns of clients being served that have disabilities; ensure that quality services are provided to clients; and offer choices of what community services and resources will be provided, who will provide these services and how they will be provided; and

WHEREAS, the requested position actions are necessary to ensure the proper program oversight and continuity of communication with other DRC staff and outside attorneys; and

WHEREAS, the Department of Administrative Services, Fiscal Affairs recommends that the following request effective February 21, 2011, be approved: create 4.0 FTE Disability Benefits Specialist (PR 13); and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval to create the position as requested (vote 6-0); and

BE IT RESOLVED, that the following position actions are approved, for the Department of Health and Human Services effective February 21, 2011:

Action	Title	No. of Positions	Pay Range
Create	Disability Benefit Specialist	4.0	13

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REVISED

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/7/10

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Request to create 4.0 FTE Disability Benefits Specialist (PR 13)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	172,106	239,711
	Revenue	172,106	239,711
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Approval of the creation of 4.0 FTE Disability Benefits Specialist for the Disabilities Resource Center (DRC) would allow the department to move forward with the filling of these positions.

B. The 2011 net estimated fiscal effect of the creation of the four Disability Benefits Specialists is $172,106. The total contract for Independent First to perform the Disability Benefits Specialist program function in 2011 is $373,750. A not to exceed contract in the amount of $186,785 was executed through the end of June 2011. The cost of these positions is completely offset by the remaining $186,785.

Although the total costs of these positions in 2012 would be $243,690, there would be no fiscal impact. The costs of these positions would be less than the contract amount ($373,750), which would not be needed and would be covered by time reporting revenue as it is expected that 100% of their time would spent on time-reporting eligible items.

C. There would be no budgetary impact associated with the approval of this request as the funds are available in a different account. The department would need to perform a fund transfer to transfer the funds to the appropriate line item accounts. In addition, they would be offset by state revenue.

D. The following fiscal note is based on the following assumptions: Salary at step one in pay range 13 ($16.2414 per hour), social security @ 7.65%, active health ($15,984), active pension (22.43%), start date of May 2, 2011, and 100% of the time will be spent on time-reporting eligible items.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Antionette Thomas-Bailey

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-72/11-56
(Journal, February 3, 2011)

(ITEM 6) From the Interim Director, Department of Family Care, requesting authorization to create a Fiscal Assistant 2 position, Class Code 000044041, Pay Range 04P that was funded but not created in the 2011 Budget, by recommending adoption of the following:

A RESOLUTION

WHEREAS, as part of the 2011 Budget, the Department of Family Care requested the creation of 1.0 FTE Fiscal Assistant II, however, when the budget was adopted there was an oversight and the position was funded and not created, giving the department funding for the position without position authority; and

WHEREAS, the Department of Family Care requests the creation of 1.0 FTE Fiscal Assistant II (TC 04041, PR 04P); and

WHEREAS, the primary responsibilities of the Fiscal Assistant II would include: paying bills for members who are unable to do this themselves; examining fiscal documents for payments; maintaining spreadsheets to include all payments received and how they are spent or saved; reviewing correspondence relating to the receipt and disbursements of funds; preparing written reports accounting for the use of funds; processing fiscal documents by assuming accuracy of data, resolving discrepancies, and preparing for payment; and submitting documentation to maintain or apply for Medicaid eligibility on an annual basis; and

WHEREAS, the requested position action is necessary to give the department position authority; and

WHEREAS, the Department of Administrative Services, Fiscal Affairs recommends that the following request effective February 21, 2011, be approved: create 1.0 FTE Fiscal Assistant II (Title Code 04041, PR 04P); and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval to create the position as requested (vote 6-0); and

WHEREAS, at its meeting on January 28, 2011, the Committee on Personnel recommended approval of the classification and rate of pay as recommended by the Division of Human Resources (vote 6-0); now, therefore,

41
42 BE IT RESOLVED, that the following position action is approved, for the Department
43 of Family Care effective February 21, 2011:
44

Action	Title	No. of Positions	Pay Range
Create	Fiscal Assistant II	1.0	04P

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/13/10

Original Fiscal Note ☒

Substitute Fiscal Note ☒

SUBJECT: Request to create 1.0 FTE Fiscal Assistant II (PR 04P)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Approval of the creation of 1.0 FTE Fiscal Assistant II for the Department of Family Care would give the department position authority for this position.

B. The 2011 net estimated fiscal effect of the creation of one Fiscal Assistant II is $43,124 This cost reflects salary at step five of pay range 04P, social security, active health ($15,984), active pension (22.43%), and a start date of May 2, 2011.

In 2012, the total annual cost of this position would be $60,082. There will be no budgetary impact in 2012 as the position will be included in the Department's budget.

C. There would be no budgetary impact associated with the approval of this request because the funding for this position is included in the 2011 Adopted Budget.

D. The following fiscal note is based on the following assumptions: Salary at step five in pay range 04P ($16.2364 per hour), social security @ 7.65%, active health ($15,984), active pension (22.43%), and a start date of May 2, 2011.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Antionette Thomas-Bailey

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-73/11-6
(Journal, February 3, 2011)

(ITEM 7) From the Director, Department of Transportation and Public Works, requesting authorization to create one Managing Engineer/Field Operations-Airport position, one Managing Engineer-Mechanical position, one Engineer position, and one Engineering Technician position, by recommending adoption of the following:

A RESOLUTION

WHEREAS, AE&ES has submitted a request for the January Cycle to create four new positions; and

WHEREAS, AE&ES management has reviewed its current and projected workload based on the adopted capital budget (including the accelerated capital program and increased emphasis on infrastructure maintenance); and

WHEREAS, one of the requested positions (Managing Engineer – Field Operations – Airport, title code NEW) would provide services to General Mitchell International Airport, which has operating and capital expenditures completely funded by outside revenue sources; and which has seen significant increases in passenger traffic, resulting in additional maintenance needs; and

WHEREAS, one of the requested positions (Managing Engineer – Mechanical, title code NEW) would provide oversight of HVAC, refrigeration, fire protection and plumbing services, which are projected to continue in importance through the performance energy contracting, and additional projects at General Mitchell International Airport; and

WHEREAS, additional analysis suggests that one of the requested positions (Engineer – title code 35750) could be created on a fulltime basis (1.0 FTE), with an existing 0.5 FTE of the same position abolished upon vacancy for a net increase of 0.5 FTE in the Division; and

WHEREAS, the final requested position (Engineering Technician, title code 35710) was to be primarily involved in capital infrastructure projects that were to be funded by the 2011 payment by the University of Wisconsin-Milwaukee (UWM) related to the County Grounds land purchase, which is requesting to delay the payment, and on which action will be taken by the County Board during the January 2011 cycle; and

WHEREAS, due to this development, it is recommended that no action be taken on this request until the County completes action on the UWM payment cycle; now, therefore

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit recommended approval to create the positions as recommended by the Department of Administrative Services (vote 6-0); and

BE IT RESOLVED, that the County Board of Supervisors does hereby approve the midyear creation of three (3) new positions: 1.0 FTE position of Managing Engineer – Field Operations – Airport (title code NEW), 1.0 FTE position of Managing Engineer – Mechanical (title code NEW), and 1.0 FTE position of Engineer (title code 00035750); and the abolishment upon vacancy of one (1) existing halftime position (0.5 FTE) of Engineer (title code 00035750); in the Department of Transportation and Public Works, Division of Architecture, Engineering, and Environmental Services.

Action	Title	# of Positions	Pay Range
Create	Managing Engineer–Field Operations–Airport	1.0	32A
Create	Managing Engineer Mechanical	1.0	32A
Create	Engineer	1.0	32A
Abolish*	Engineer	.05	24A

*Upon vacancy.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/14/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Mid-Year Position Action Request by the Department of Transportation Services, Division of Architecture, Engineering, and Environmental Services.

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	185,768	
	Revenue	185,768	
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. It is recommended that three of the four positions being requested by the Director of the Department of Transportation and Public Works (DTPW) for mid-year creation in the 2011 budget of the Division of Architecture, Engineering and Environmental Services Division (AE&ES) within DTPW be approved, with the additional recommendation that one existing half-time position be abolished upon vacancy.

B. Net total Cost of the 3 positions recommended for creation plus the abolishment of the half-time position, including benefits, is $185,768. This amount is based on an April 1, 2011 start date at the mid-range of pay grade 32A. Anticipated Revenue Generated from charges to the capital projects is equal to the net salary and fringe benefit cost, as any overhead costs associated with these positions has already been accounted for in the 2011 Adopted AE&ES budget.

C. Budgetary impacts in the current year associated with the proposed action are dependent on the volume of work anticipated in the current year capital budgets. Budgetary impacts in subsequent years associated with the proposed action are dependent on the volume of work anticipated in the out year capital budgets.

D. It is anticipated that sufficient volume of projects will be available allowing adequate revenue to be generated to offset the expenditures for permanent employees.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By DAS-Fiscal, Josh Fudge

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

From the Committee on Finance and Audit

02-03-11
A DEPARTMENTAL - RECEIPT OF REVENUE File No. 10-1
(Journal, December 17, 2009)

(Item 8)

Action Required
Finance Committee
County Board (2/3 Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Fiscal Affairs, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2010 appropriations of the respective listed departments:

			From	To
1)	5080 – DTPW Architecture and Engineering Division			
	6149	– Professional Services Non-recurring		$29,000
	2999	– Revenue from Other Govt. Unit	$29,000	

An appropriation transfer of 29,000 is requested by the Director of the Department of Transportation and Public Works (DTPW) to recognize revenues received as a result of an agreement with the Emerald Landfill in Franklin, as the County is recognized as an affected community

In 2003, Waste Management of Wisconsin Inc. (Waste Management) began the approval process to expand the Emerald Landfill, located in the far southwest corner of Milwaukee County. As an officially designated "affected community", the operators of the landfill were required to negotiate with Milwaukee County to share landfill siting revenues (funded through tipping fees paid by waste haulers). An agreement on expansion of the landfill was reached between the operator and affected communities in October 2010. As a result of this agreement, Milwaukee County received $45,000 from Waste Management.

Of this amount, DTPW requests that $16,000 be realized in capital project WV017022 – Franklin Landfill FEMA Mitigation to provide additional expenditure authority for additional materials to complete a drainage channel. The majority of the funding for that project is provided by the Federal Emergency Management Agency (FEMA) program to mitigate potential flooding damage. The remaining $29,000 will be recognized in the Architecture and Engineering Division.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

		From	To
2)	6402- Community Services Administration		
	3790 – Other Health Revenues	$2,392,090	
	6373- Acute Adult Inpatient Unit		
	8164 – Purchase of Service 51.42 Board		$350,000
	7770 – Drugs		150,000
	3713 – Patient Revenues		347,090
	6383- Child and Adolescent Inpatient		
	3713 – Patient Revenues		$600,000
	6503- Security		
	6023 – Security		$400,000
	6552- Fiscal Administration		
	6148 – Prof. Services-Reoccurring Operations		$45,000
	6533- Facilities Maintenance Main Building		
	6330 – Steam		$300,000
	6532- Facilities Maintenance Administration		
	7199 – Other Building and Roadway Material		$200,000

A 2010 fund transfer of $2,392,090 is requested by the Director, Department of Health and Human Services (DHHS) to receive additional 2009 Wisconsin Medicaid Cost Report (WIMCR) revenue and to realign revenues and expenditures within the Behavioral Health Division (BHD).

In December 2010, BHD received the 2009 WIMCR annual settlement. Traditionally, this annual settlement is treated as general health revenue; however, due the wide variance in annual award amounts, it is nearly impossible to accurately predict the award amount during the county budget cycle. Due to the size of the 2009 WIMCR settlement, a 2010 patient revenue surplus has been created.

BHD is requesting authority to use WIMCR revenue to establish additional expenditure authority for various costs that are anticipated to be over budget in 2010 and reduce revenue in the Acute and Child Inpatient Services Areas due to reduced State Medicaid reimbursements. BHD is specifically requesting the following:

--$350,000 for State Institute placement, which have been higher than budgeted in 2010.
--$300,000 to cover an anticipated expenditure deficit in utilities due to increased costs.
--$400,000 to address the anticipated expenditure deficit in security fees due to the increased use of security following the Immediate Jeopardy in January 2010 and throughout 2010.
--$45,000 for a professional services contract related to some initial work done in 2010 for the 2011 revenue maximization initiative.
--$200,000 in building maintenance for costs associated with building operations, Statement of Deficiency corrections and other operational needs.
--$150,000 in additional expenditure authority for Drugs due to increased usage.

--$947,090 in reduced revenues for the Adult and Child Inpatient Services Areas based on decreased patient revenues from the State of Wisconsin related to Medicaid deficits being experienced.

This transfer would allow the department to receive the additional revenue and realign expenditure and revenue authority.

There is no levy impact from this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

			From	To
3) 7931- Elderly Services				
8123 -	A5SC	Purchase of Services		$10,000
8123 -	A5HG	Purchase of Services		7,030
8123 -	A5AI	Purchase of Services		5,000
8123 -	A5NA	Purchase of Services		5,000
8123 -	A5ML	Purchase of Services		2,000
4999 -	A5CL	Other Miscellaneous Revenue	$21,522	
2255 -	A5CL	Social Service- Purchase	7,508	
7932- Elderly Nutrition				
8123 -	A5SM	Purchase of Services		$9,000
2255 -	A5CL	Social Service- Purchase	$9,000	

A transfer of $38,030 is requested by the Director of the Department on Aging to receive additional revenue from the State and to realign revenues and expenditures within the department.

Pursuant to County Board File No. 10-33 (a)(a), approved on December 17, 2009, the County Executive is authorized to carry out the Department on Aging's 2010 State and County contract covering the administration of Social Services and Community Programs-Aging Programs. The resolution authorizes the County Executive to accept Federal and State revenues including any and all increases in allocations during the contract year.

Upon availability of funds, the department can increase contract allocations for existing programs that provide services for the frail elderly to remain independent in the community. These allocations would help providers meet rising costs and maintain service levels. This transfer reflects an increase in revenue of $38,030 related to the receipt of deferred revenue and the carryover of Basic Community Aids from 2009, which is completely offset by increased allocations for the following minority senior community centers and other senior meal site contracts: Asian American Community Center, Hmong American Friendship

Association, Indian Council of the Elderly, Bethesda Community Senior Citizens Center, Project Focal Point, Goodwill Site Management, and Milwaukee Christian Center.

Expenditures related to these contracts include $36,030 to address facilities maintenance and improvement needs as well as to support various purchases that include new and replacement kitchen appliances, utility carts and utensils, chairs and dining tables, computers and related equipment, not boxes for food, and a vehicle used for outreach services. The remaining $2,000 is allocated to the Coordination of Neighborhood Services contract for expenses incurred in 2010 related to the preparation of the First Annual 2011 Senior Ambassador Day Program. This program provides resource information through Senior Ambassadors who are community volunteers that travel to locations where older adults congregate to provide information to them and their caregivers about potential resources and contact information for those resources.

This transfer would allow the department to receive revenue and realign expenditures accordingly. There is no levy impact as a result of this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

		From	To
4)	8440 IM Payments		
	6816 – MA Transportation Payments		1,200,000
	2255 – Social Services Purchase	1,200,000	

A transfer of $1.2 million is requested by the Interim-Director, Department of Health and Human Services to recognize increased revenue and associated expenditures related to the Medical Assistance (MA) Transportation Program in the Economic Support Division.

Because the State of Wisconsin assumed the operation of Income Maintenance and Child Care programs in Milwaukee County, the 2010 Adopted Budget eliminated payments for MA Transportation. Subsequently, the State requested that DHHS process payments from the transportation vendors and agreed to reimburse the County for related staff costs.

In September 2010, a fund transfer was approved for $1.9 million in expenditures and offsetting revenue for this program. This increased the $6 million budget to $7.9 million. However, the department is expecting another increase in expenditures of $1.2 million. This fund transfer recognizes additional revenue and establishes associated appropriations to meet the projected year-end budget of $9.1 million.

Approval of this transfer will result in a $0 tax levy impact.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

02-03-11
B CAPITAL IMPROVEMENTS File No. 10-1
(Journal, December 17, 2009)

(Item 9)

Action Required
Finance Committee
County Board (Majority Vote)

WHEREAS, your committee has received from the Department of Administrative Services, Fiscal Affairs, departmental requests for transfer to the 2010 capital improvement accounts and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2010 capital improvement appropriations:

		From	To
1)	WJ042013 – Shower Ventilation		
	8509 – Other Building Improvements (CAP)		$310,000
	WJ042015 – Shower Ventilation		
	9780 _ Interest Allocation		$2,500
	WJ052011 – Replace Water Pipe Plumbing		
	6030 _ Advertising	$ 500	
	6050 _ Contract Pers Serv-Short	1,000	
	6080 _ Postage	500	
	6146 _ Prof Serv-Cap/Major MTCE	58,872	
	7930 _ Photo, Prtg, Repro & Bindg	315	
	WJ052012 – Replace Water Pipe Plumbing		
	6146 _ Prof Serv-Cap/Major MTCE	$ 12,500	
	8509 _ Other Building Improvements (CAP)	166,009	
	9780 _ Interest Allocation	2,000	
	WJ014481 – Heat in North Kitchen		
	6146 _ Prof Serv-Cap/Major MTCE	$ 500	
	8509 _ Other Building Improvements (CAP)	10,462	
	WJ055012 – Remodel North Kitchen into Dorm		
	6030 _ Advertising	$ 500	
	6050 _ Contract Pers Serv-Short	1,000	

			From	To
6080	_	Postage	500	
6146	_	Prof Serv-Cap/Major MTCE	30,735	
7930	_	Photo, Prtg, Repro & Bindg	1,000	
9706	_	Prof Serv Div Services	25,607	
9780	_	Interest Allocation	500	

An appropriation transfer is requested by the Office of the Sheriff in the amount of $312,500 to reallocate surplus capital funds from Project WJ052 Replace Water Pipe and Plumbing Upgrade in North Building, Project WJ014 Heat in the North Kitchen and Project WJ055 Remodel North Kitchen into Dorm into WJ042 Shower Ventilation - South Building.

The 2009 Adopted Capital budget provided expenditure authority of $309,400 for Project WJ042 - Shower Ventilation at the County Correctional Facility South (CCFS). The CCFS has implemented various techniques to decrease the amount of moisture that is generated in the shower area at the CCFS including shower timers to prevent showers from running continuously (inmates leaving them on). In spite of this and other efforts, there are still problems with moisture in the dorms. This moisture can create mold which can pose a health risk to inmates and create sanitation problem within the facility. The 20 dorms that are located in the South facility were built in 1999 and the piping has not been replaced since that time.

The original estimate for this project did not include the cost of placing sealant on the walls to insulate from additional moisture. In addition, the project also now includes Energy Recovery Units which were not part of the original project scope. This equipment is necessary because the current air distribution system could not adequately provide replacement air quantities to accommodate the additional exhaust air anticipated. These changes have increased the cost of the project by $312,500 to a total cost of $621,900.

The 2009 Adopted Capital Improvement Budget provided expenditure authority of $919,400 for Project WJ05201 Replace Water Pipe and Plumbing in North Building and $102,000 for Project WJ055 Remodeling of the North Kitchen into an additional dormitory at the South Facility.

The Main Facility, previously named Adult Correctional Center (ACC) was built in 1949 and contains 8 dorms. Project WJ05201 Replace Water Pipe and Plumbing replaced the three urinals with toilets and added a wall hanging urinal. This project is now completed and was under budget. There are excess funds of $309,695 in project WJ05201 Replace Water Pipe and Plumbing in North Building.

In addition, Project WJ01448 Heat in the North Kitchen is now completed and has a surplus of $10,962.
Due to the decrease in inmate population and additional estimates showing allocated funds were insufficient, Project WJ055 Remodel North Kitchen into Dorm has been deferred. There is currently a balance of $83,632 in this project. Of that surplus, $59,842 has been earmarked to be transferred into the Shower Ventilation Project.

Therefor, this appropriation transfer reallocates $312,500 in expenditure authority to Project WJ04201 Shower Ventilation from Project WJ05201 Replace Water Pipe Plumbing ($241,695), Project WJ01448 Heat in North Kitchen ($10,962), and Project WJ05501 Remodel North Kitchen into Dorm ($59,842).

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

	From	To
2) WO516012 Historical Society Roof Replacment		
8509 – Other Building Improvement (CAP)		$143,235
WG010022 CATC Roof Replacement		
8502 – Major Maintenance Bldg	$143,235	

The Director of the Department of Transportation and Public Works requests an appropriation transfer to reallocate $143,235 from capital project WG010022 CATC Roof Replacement to a newly created project WO516012 Historical Society Roof Replacement.

While completing work on Phase 4 of the Historical Society Renovation project it was discovered that the roof had been leaking. After further investigation of the leak it was determined that a new roof was needed. The replacement of the roof needed to be completed as soon as possible in order to prevent damage of the newly renovated facility. The roof was replaced in December 2010 at a cost of $143,235. The roof replacement is the responsibility of the County to repair per the terms of the lease between Milwaukee County and the Historical Society.

The CATC Roof Replacement project was completed in 2009 and has a surplus of approximately $396,000.

No tax levy impact results from this fund transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

	From	To
3) WV017022 – Franklin Landfill FEMA Mitigation		
8527 – Land Improvements (CAP)		$16,000
2999 – Revenue from Other Govt. Unit	$16,000	

An appropriation transfer of $16,000 is requested by the Director of the Department of Transportation and Public Works (DTPW) to provide additional funding to capital project WV017022 – Franklin Landfill FEMA Mitigation.

In 2010, an appropriation transfer was created for this project. As result of severe flooding in June 2008 that damaged the soil-covered protective cap at the former landfill located at Crystal Ridge, the Federal Emergency Management Agency (FEMA) agreed to provide funding in the amount of $165,000 for a project to mitigate future flooding at the site.

The mitigation project includes installation of a rock lined drainage channel to direct rainwater away from the protective cap. DTPW staff indicates that, as work on the project proceeded, the contractor applied 200 more cubic feet of stone than was originally required for the project, at an additional cost of $16,000. It has been determined however that the additional stone is required to provide the drainage protection necessary.

Funding for the additional stone is available as a result of the County's October 2010 agreement with the operators of the Emerald Landfill in Franklin, approved as Resolution 03-249 during the September 2010 Board Cycle, which has provided an unanticipated $45,000 in revenue. This unanticipated revenue will be split with $16,000 being used for this project while the Environmental Services section of the Architecture and Engineering Division will recognize the remaining $29,000 in a separate fund transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

		From	To
4)	WO 614014 Buildout to Digital		
	8552 – Machinery and Equipment New > $2,500	$56,935	
	WO 622012 Analog Repeater Replacements		
	8551 – Machinery and Equipment Repl > $2,500		$56,935

A 2010 appropriation transfer is requested by the Chief Information Officer to change the scope of capital project WO 614014 Digital Buildout and to create capital improvement project WO622012 - Analog Repeater Replacement.

Severe flooding in July of 2010 damaged equipment at the Channel 58 radio tower site located at 5215 Milwaukee River Parkway. The channel that was damaged impacts transmissions at seven of the nine radio tower sites operated by Milwaukee County. (The radio system supports approximately 70 agencies including the Milwaukee County Sheriff's Department, Milwaukee County Transit System and 17 municipalities' first responder (police/fire/EMS) agencies). Total replacement cost for the damaged equipment is estimated at $455,477.

A claim was submitted to the Federal Emergency Management Agency (FEMA), which would provide federal and state reimbursement revenue totaling $398,542 (87.5 percent) if approved. The County's initial claim to FEMA was denied; however, the County has appealed FEMA's decision and the appeal is still under review. If FEMA does not approve the County's claim, the County will be responsible for the full cost of replacing the damaged analog equipment.

Note that even as the County moves forward with the digital expansion of the radio system, the analog system will need to be maintained for the full conversion period which is expected to last until 2018.

This appropriation transfer will ensure that funds are available to cover the required 12.5 percent local match for the purchase of radio replacement equipment should FEMA approve the County's claim. If the County's claim is not approved, this transfer provides initial funds for the equipment replacement. Additional appropriation transfers related to this project will be requested as necessary.

The Digital Buildout Project is the first phase of a much larger effort to implement digital radio conversion. This initial phase will occur over a period of two to three years. As a result, DAS-IMSD is able to borrow $56,935 from the Digital Buildout in the expectation that this amount can be replenished at a later date (2013 or later).

This transfer has no levy impact.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

02-03-11
C DEPARTMENTAL – OTHER CHARGES File No. 10-1
(Journal, December 17, 2009)

(Item 10)

Action Required
Finance Committee
County Board (Majority Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Fiscal Affairs, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2010 appropriations of the respective listed departments:

			From	To
1) 7995 Care Management Units				
8127	–	Training/Best Practice		$24,340,237
3726 -	A6CC	Care Mgmt Org. Capitation		200
8126 -	A6CM	Care Mgmt Org. Services	$23,872,518	
6148	–	Prof. Serv.- Recurring Operation	387,719	
7991 CMO Administration				
6149-	A6CM	Prof. Serv.- Nonrecurring Operation	$80,000	
0755	–	Resv for Imprest Fund	200	

A transfer of $24,340,437 is requested by the Interim Director, Department of Family Care to realign revenues and expenditures.

On December 17, 2009, the County Board Adopted resolution File No. 09-449, authorizing the County Executive to execute a contract with the Wisconsin Department of Health Services to enable the Milwaukee County Department on Aging to serve as a Care Management Organization (CMO), under Family Care for the period January 1 through December 31, 2010 and to accept the funding provided there under. This authorization extends to the newly created Department of Family Care.

Training and Best Practices is a purchase of service contract that is used to provide quality control services to the department. In the 2010 Adopted Budget, the funds for this contract were budgeted in Care Management Org Services (8126). This transfer realigns the expenditures in the proper line item account, by reducing expenditures in Care Mgmt Org Services by $23,872,518 and increasing expenditures in Training/Best Practices by the same amount.

In addition, this transfer reflects a decrease of $200 in Care Management Organization Capitation revenue and an increase of $200 in the Reserve for Imprest Fund. The Imprest Fund was created in the department to be used for the purposes of distributing petty cash with an amount not to exceed $200.

This transfer would realign revenues and expenditures within the department. There is no tax levy impact as a result of this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

2010 BUDGETED CONTINGENCY APPROPRIATION SUMMARY

2010 Budgeted Contingency Appropriation Budget	$5,800,000
Approved Transfers from Budget through December 16, 2010	
6050-Contract Pers. Serv. Short (Estabrook Dam Stabilization Study)	$ (200,000)
9000-Parks (Farm & Fish Hatchery)	$ (54,500)
9910-UW Extension (Settlement Agreement)	$ (47,000)
WP187012 – O'Donnell Park Parking Structure Repairs	$ (422,000)
1945 - Froedtert Hospital Land Lease Payment	$ 2,175,000
Unallocated Contingency Balance December 16, 2010	$ 7,251,500
Transfers Approved in Finance & Audit Committee through 01/27/10	
Total Transfers Approved in Finance & Audit Committee	$ -
Net Balance	**$ 7,251,500**

h:budget/docbdgt/finance/contingency.xls

From the Committee on Finance and Audit

02-03-11
A DEPARTMENTAL - RECEIPT OF REVENUE File No. 11-1
(Journal, December 16, 2010)

(Item 11)

Action Required
Finance Committee
County Board (2/3 Vote)

WHEREAS, department requests for transfers within their own accounts have been received by the Department of Administrative Services, Fiscal Affairs, and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2011 appropriations of the respective listed departments:

			From	To
1)	4000 – Office of the Sheriff			
	6999	– Sundry Services		$40,000
	8557	– Computer Equipment >500		25,000
	2699	– Federal Revenue	$65,000	

The Office of the Sheriff requests approval of a fund transfer to receive grant money from the State Department of Justice Assistance in the amount of $65,000.

County Board File 10-367 granted the Office of the Sheriff authorization to apply for and accept homeland security grant funding. This transfer seeks to increase revenue by $65,000 and corresponding expenditure authority by $65,000 for no net tax levy impact. The following grants were received:

Urban Area Security Initiative (UASI): Tactical EMS Interoperability Training, $25,000. This funding is for Emergency Medical Services (EMS) personnel to prepare them and enhance skills to provide medical services support for tactical team missions in a tactical environment. Tactical law enforcement (SWAT) teams handle hostage incidents, barricades, high-risk warrant service and dignitary protection. Due to the nature of the missions and the special training of these teams, personnel continuously work in life-threatening conditions and appropriate medical support services are essential to mission accomplishment.

Urban Area Security Initiative (UASI): EMA Disaster Life Support Training, $15,000. This funding is for training the National Disaster Life Support curriculum. This course provides physicians, health care workers and emergency responders with comprehensive and integrated training to promote a uniform and efficient response to emergencies involving mass casualties from both natural and man made disasters.

Urban Area Security Initiative (UASI): Enhance Disaster Response Assistance Information System: $25,000. This funding will be utilized to ensure 211 infrastructure operates in the event of a wide spread

power outage. In order to maintain a reliable ability to respond to emergency situations; the phone and computer equipment must be able to continue running even if power is not available and to ensure continuity of service during a more prolonged power outage, a backup cooling system would operate from the generator and supply cool air to the computer server room.

There is no tax levy impact from this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

			From	To
2)	4000 – Office of the Sheriff			
	5201	– Overtime		$114,445
	5312	– Social Security		8,755
	7935	– Law Enforcement Supplies		4,999
	2299	– State Revenue	$128,199	

The Office of the Sheriff requests approval of a fund transfer to receive grant money from the State Department of Transportation in the amount of $128,199.

The State Department of Transportation has given Milwaukee County $128,199 for an Alcohol Enforcement grant program for the Milwaukee County Sheriff's Office from October 1, 2010 until September 30, 2011. The grant also includes funding of $4,999 for equipment to perform field sobriety tests. The grant also funds 2,240 enforcement hours for the Office of the Sheriff based on an average overtime rate of $55 per hour. The grant requires a local match of $41,081, which will come from 2011 budgeted salary funds.

The Committee on Judiciary, Safety and General Services will vote on January 20, 2011 whether to approve the acceptance of these grant funds.

This transfer seeks to recognize the revenue of $128,199 and establish expenditure authority of $128,199.

There is no tax levy impact from this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

			From	To
3)	4000 – Office of the Sheriff			
	5201	– Overtime		$ 9,289
	5312	– Social Security		711
	7935	– Law Enforcement Supplies		3,220
	6141	_ Gen Admin Sub-Contract Agency		147,840
	2299	– State Revenue	$161,060	

The Office of the Sheriff requests a fund transfer to accept grant revenue from the State Department of Transportation in the amount of $161,060 for alcohol enforcement.

This transfer seeks to recognize revenue of $161,060 and establish expenditure authority of $161,060 for an Alcohol Enforcement grant program for the Milwaukee County area. Milwaukee County will only serve as the grant administrator and has received funding of $10,000 for this purpose. The grant also includes funding of $3,220 for the following equipment: 4 boxes of business cards, 10 highly visible traffic enforcement signs and 60 magnets. The grant also funds 2,688 enforcement hours for agencies within the Milwaukee Metropolitan area. The participating agencies are West Allis, Bayside, Elm Grove, Greendale, City of Brookfield, Cudahy, Franklin, South Milwaukee, St. Francis, Town of Brookfield, Menomonee Falls, Wauwatosa, and Milwaukee. The grant program runs from October 1, 2010 until September 30, 2011.

The Committee on Judiciary, Safety and General Services will vote on January 20, 2011 to approve the acceptance of the grant funds.

There is no tax levy impact from this transfer.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

02-03-11
B CAPITAL IMPROVEMENTS File No. 11-1
(Journal, December 16, 2010)

(Item 12)

Action Required
Finance Committee
County Board (Majority Vote)

WHEREAS, your committee has received from the Department of Administrative Services, Fiscal Affairs, departmental requests for transfer to the 2011 capital improvement accounts and the Director finds that the best interests of Milwaukee County will be served by allowance of such transfers;

THEREFORE, BE IT RESOLVED, that the Director, Department of Administrative Services, is hereby authorized to make the following transfers in the 2011 capital improvement appropriations:

		From	To
1)	WA044012 - In Line Baggage Screening		
	8509 – Other Building Improvement (CAP)		$20,790,000
	2699 – Other Fed Grants and Reimbursement	$16,000,000	
	4914 – Revenue Bond Proceeds	4,790,000	
	WA048012 – Concourse D Improvements		
	8501 – Building/Structures New- (CAP)		$40,000
	4901 – Passenger Facility Charge Revenue	$40,000	
	WA064012 – Phase II Mitigation Program		
	8509 – Other Building Improvement (CAP)		$5,040,000
	2699 – Other Fed Grants and Reimbursement	$4,032,000	
	2299 – Other State Grants and Reimbursement	504,000	
	4901 – Passenger Facility Charge Revenue	504,000	
	WA094012 - Runway Safety Area		
	8527 – Land Improvements (CAP)		$1,352,600
	4914 – Revenue Bond Proceeds	$1,352,600	
	WA096011 - Parking Structure Relighting		
	8509 – Other Building Improvement (CAP)		$310,000
	4907 – Bond Notes and Proceeds	$310,000	

		From	To
WA108012 – Terminal HVAC Equipment Replacement			
8509	– Other Building Improvement (CAP)		$60,000
4901	– Passenger Facility Charge Revenue	$60,000	
WA122012- Airfield Pavement Rehab			
8527	– Land Improvements (CAP)		$1,000,000
2699	– Other Fed Grants and Reimbursement	$1,000,000	
WA124012 – Ground Power Precon Air Units			
6146	– Professional Services- Capital/Major Maintenance		$ 150,000
9706	– Professional Division Services		59,400
8509	– Other Building Improvement (CAP)		1,050,000
4901	– Passenger Facility Charge Revenue	$ 134,333	
2699	– Other Fed Grants and Reimbursement	1,000,721	
2299	– Other State Grants and Reimbursement	124,346	
WA130011 - Part 150 Noise Barrier Study			
6146	– Professional Services- Capital/Major Maintenance		$335,469
9706	– Professional Division Services		19,531
2699	– Other Fed Grants and Reimbursement	$284,080	
2299	– Other State Grants and Reimbursement	35,510	
4901	– Passenger Facility Charge Revenue	35,410	
WA131011 - Part 150 Ramp electrification			
6146	– Professional Services- Capital/Major Maintenance		$220,000
9706	– Professional Division Services		49,500
2699	– Other Fed Grants and Reimbursement	$216,000	
2299	– Other State Grants and Reimbursement	27,000	
4901	– Passenger Facility Charge Revenue	26,500	
WA135012 – 1L-19R and 7R-25L Repaving			
8527	– Land Improvements (CAP)		$3,616,500
2699	– Other Fed Grants and Reimbursement	$ 452,063	
2299	– Other State Grants and Reimbursement	2,712,375	
4901	– Passenger Facility Charge Revenue	452,062	

		From	To
WA151011 - Part 150 Noise Monitoring System			
8557	– Computer Equipment (NEW)		$319,000
2699	– Other Fed Grants and Reimbursement	$ 31,900	
2299	– Other State Grants and Reimbursement	255,200	
4901	– Passenger Facility Charge Revenue	31,900	
WA153012 - D30, D47, E60 and E61 Jet Bridges			
8557	– Computer Equipment (NEW)		$3,000,000
4907	– Bond Notes and Proceeds	$3,000,000	
WA165011 - Taxiway B Reconstruction			
8527	– Land Improvements (CAP)		$2,140,000
2699	– Other Fed Grants and Reimbursement	$1,605,000	
2299	– Other State Grants and Reimbursement	267,500	
4914	– Revenue Bond Proceeds	267,500	

An appropriation transfer of $39,552,000 is requested by the Director of the Department of Transportation and Public Works to increase expenditure authority and revenue for various capital projects to allow work to move forward during the carryover process.

This fund transfer will provide the airport with expenditure authority in the first half of the year prior to the approval of the carryovers. This is being done so that work can continue on existing projects without having to wait until May. Subsequent, to the final approval of the carryovers, this fund transfer will be reversed through an administrative appropriation transfer. Below is a brief explanation for the transfer of funds by project:

- **Project WA044 In-Line Baggage Screening ($20,790,000)**: Contraction and Equipment contracts will be encumbered by April 2011.
- **Project WA048 D Concourse Improvements ($40,000)**: Contingency funds are needed to related to construction work that is underway this month and will continue thru 2011.
- **Project WA064 Phase II Mitigation Program ($5,040,000)**: Contracts for individual house insulation will begin in February 2011.
- **Project WA094 Runway Safety Area ($1,352,600):** Construction management agreement will be entered into before March 2011.
- **Project WA096 Parking Structure Relighting ($310,000):** Consultant agreement for parking structure design will be encumbered by February 2011.
- **Project WA108 Terminal HVAC Equipment Replacement ($60,000):** Contingency funds are needed for construction work that is underway in 2010 and will continue thru 2011
- **Project WA122 Airfield Pavement Rehabilitation ($1,000,000):** Construction contract needs to be encumbered by March 2011.
- **Project WA124 Ground Power Precon Air Units ($1,259,400):** Construction contract needs to be signed by March 2011.
- **Project WA130 Part 150 Noise Barrier Study ($355,000):** Consultant agreement for study needs to be encumbered by February 2011. Tentative agreements have been made with vendors to start this project.

- **Project WA131 Part 150 Ramp Electrification ($269,500):** Consultant agreement for design phase will be encumbered by April 2011.
- **Project WA135 1L-19R and 7R-25L Repaving ($3,616,500):** This project is currently being put out to bid and the construction contract will need to be encumbered by the end of January.
- **Project WA151 Part 150 Noise Monitoring System ($319,500):** Consultant agreement for design will be encumbered by March 2011.
- **Project WA153 D30, D47, E60, and E61 Jet Bridges ($3,000,000):** The jet bridge equipment will be procured in February 2011. The scope of the project is being modified to include gates D30 and D47.
- **Project WA165 Taxiway B Reconstruction ($2,140,000):** Construction contract needs to be encumbered by March 2011.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

			From	To
2)	WA124012 Concourse E Preconditioned Air & Ground Power Units			
	8509	– Other Building Improvement – (CAP)		$1,221,000
	2699	– Other Fed Grants & Reim	$915,750	
	2299	– Other State Grants & Reim	152,625	
	4901	– Passenger Facility Charge Rev	152,625	

An appropriation transfer of $1,221,000 is requested by the Director of the Department of Transportation and Public Works (DTPW) to provide additional expenditure authority and financing to capital project WA124012 – Concourse E Preconditioned Air & Ground Units. Financing is provided from $915,750 in Federal revenue (Voluntary Air Low Emissions grant), $152,625 in State revenue, and $152,625 in Passenger Facility Charge (PFC) revenue.

The 2008 Adopted Capital Improvements Budget included an appropriation of $1,269,400 for the purchase and installation of ground power and preconditioned air units on the nine passenger loading bridges located in Concourse E at General Mitchell International Airport as recommended by the Federal Aviation Regulation Part 150 Noise Study Update. This project sought to address aircraft noise generated by parked aircraft that either idle their engines or use generator powered auxiliary ground power and preconditioned air units to maintain operation of onboard instruments and provide temperature control in the aircraft.

The project has been delayed while approval was pending with the Federal Aviation Administration (FAA) of the Part 150 Noise Plan Update and then further delayed by the requirement by the FAA to use VALE funding instead of the Federal Noise Discretionary Funding. The FAA determined that VALE funding should be used since the project will provide emission mitigation. Airport staff expects that bids for the project will be received in February and that verbal confirmation from the FAA regarding the awarding of the VALE grant will be received shortly thereafter.

The total cost of the project has increased beyond the 2008 Adopted Budget amount due to unforeseen items that were discovered after the design of the project and the amount of time that passed since the 2007 estimate

was performed. The unforeseen items that are required are upgrades to the drive columns to support the added equipment on four of the existing passenger loading bridges.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

			From	To
3)	WP07015 Oak Leaf Trail – Ozaukee Interurban – Kohl Park Connector			
	6146	– Professional Services- Capital/Major Maintenance		$ 1,500
	8527	– Land Improvements (CAP)		856,500
	9706	– Professional Division Services		12,153
	9780	– Interest Allocation		8,458
	4907	– Bond Notes and Proceeds	$878,611	
	WT03701 MCTS Maintenance Garage Parking Lot Resurfacing			
	6146	– Professional Services- Capital/Major Maintenance		$ 26,000
	9706	– Professional Division Services		10,510
	8528	– Major Main Land Imp (EXP)		218,000
	9780	– Interest Allocation		1,000
	4907	– Bond Notes and Proceeds	$255,510	
	WP09012 McCarty Park Pool Improvements			
	8527	– Land Improvements (CAP)		$494,200
	9706	– Professional Division Services		44,582
	4907	– Bond Notes and Proceeds	$538,782	
	WP09013 Sheridan Park Pool Improvements			
	8527	– Land Improvements (CAP)		$175,670
	9706	Professional Division Services		24,259
	4907	– Bond Notes and Proceeds	$199,929	
	WP09014 Washington Park Pool Improvements			
	8527	– Land Improvements (CAP)		$114,000
	9706	Professional Division Services		15,178
	4907	– Bond Notes and Proceeds	$129,178	

		From	To
WP17101 McCarty Park Pool Liners			
8527 –	Other Building Improvement (CAP)		$109,700
9706	Professional Division Services		8,541
4907	Bond Notes and Proceeds	$118,241	
WP06302 Estabrook Dam Rehabilitation			
8527 –	Land Improvements (CAP)		$2,000,000
9705 –	Parks Division Services		50,000
9706 –	Professional Division Services		18,583
4907 –	Bond Notes and Proceeds	$2,068,583	
WP08901 Bender Park Dredging			
6146 –	Professional Services- Capital/Major Maintenance		$ 1,400
8527 –	Land Improvements (CAP)		353,900
9706 –	Professional Division Services		12,915
9780 –	Interest Allocation		1,625
4907 –	Bond Notes and Proceeds	$369,840	
WP15301 Riverside Park Improvements			
6146 –	Professional Services- Capital/Major Maintenance		$ 10,380
8527 –	Land Improvements (CAP)		445,060
9706 –	Professional Division Services		106,053
4907 –	Bond Notes and Proceeds	$561,493	
WP51304 McKinley Marina Seawall Improvements			
6146 –	Professional Services- Capital/Major Maintenance		$ 5,042
9706 –	Professional Division Services		45,783
9716 –	Disadvantaged Bus. Serv.		5,625
8527 –	Land Improvements (CAP)		304,828
9780	Interest Allocation		1,000
4907 –	Bond Notes and Proceeds	$362,278	
WO50801 Marcus Center Pedestrian Bridge			
6050 –	Contractual Pers Serv - Short		$ 1,000
6080 –	Postage		500
6146 –	Professional Services- Capital/Major Maintenance		1,350
7930 –	Photo, Print, Repro, Bind		1,000

		From	To
8501	– Building/Structures – New (CAP)		342,841
9706	– Professional Division Services		16,964
4907	– Bond Notes and Proceeds	$363,655	
WO060142 Lake Park (Ravine Drive North to Service Drive)			
6030	– Advertising		$ 500
6080	– Postage		500
7930	– Photo, Prtg, Repro & Bindg		1,000
8530	– Roadway, Planning, and Construction (CAP)		141,200
9706	– Professional Division Services		16,000
9780	– Interest Allocation		1,000
4907	– Bond Notes and Proceeds	$160,200	
WO06010 Lark Park Drive (North Newberry to Pavilion)			
6030	– Advertising		$ 500
6080	– Postage		500
7930	– Photo, Prtg, Repro & Bindg		1,000
8530	– Roadway, Planning, and Construction (CAP)		238,000
9706	– Professional Division Services		16,892
9780	– Interest Allocation		2,000
4907	– Bond Notes and Proceeds	$258,892	
WS03401 Washington Park Senior Center Roof Replacement			
6146	– Professional Services- Capital/Major Maintenance		$ 15,810
6080	– Postage		500
7930	– Photo, Prtg, Repro & Bindg		1,000
9706	– Professional Division Services		5,776
8509	– Other Building Improvement – (CAP)		472,000
9780	– Interest Allocation		2,000
4907	– Bond Notes and Proceeds	$497,086	
WM00501 Museum Air Handling and Piping			
6146	– Professional Services- Capital/Major Maintenance		$147,591
9706	– Professional Division Services		8,350
9780	– Interest Allocation		21,000
8501	– Building/Structures – New (CAP)		327,887

		From	To
4907 –	Bond Notes and Proceeds	$504,828	
WM01101 Museum Door Replacement			
6030 –	Advertising		$ 500
6080 –	Postage		500
9706 –	Professional Division Services		2,375
6146 –	Professional Services- Capital/Major Maintenance		9,217
7930 –	Photo, Prtg, Repro & Bindg		1,000
8509 –	Other Building Improvement – (CAP)		101,808
9780 –	Interest Allocation		2,607
4907 –	Bond Notes and Proceeds	$118,007	
WM56301 Museum Security/Fire/Life Safety			
6050 –	Contract Professional Services – (Short)		$ 1,000
6030 –	Advertising		500
6080 –	Postage		500
6146 –	Professional Services- Capital/Major Maintenance		8,584
7930 –	Photo, Prtg, Repro & Bindg		1,000
8509 –	Other Building Improvement – (CAP)		88,200
9706 –	Professional Division Services		6,056
9780 –	Interest Allocation		2,659
4907 –	Bond Notes and Proceeds	$108,499	
WP17208 Washington Park Boathouse Roof			
9706 –	Professional Division Services		$ 33,599
8501 –	Building/Structures – New (CAP)		375,668
4907 –	Bond Notes and Proceeds	$409,267	
WP16707 Wilson Park Rec Center Restroom			
8509 –	Other Building Improvement – (CAP)		$82,000
9780 –	Interest Allocation		1,000
9706 –	Professional Division Services		8,645
4907 –	Bond Notes and Proceeds	$91,645	
WT04401 Fon Du Lac Maintenance Garage Roof			
6146 –	Professional Services- Capital/Major Maintenance		$ 29,000
8509 –	Other Building Improvement – (CAP)		252,000

		From	To
9780 –	Interest Allocation		1,000
4907 –	Bond Notes and Proceeds	$282,000	
WC01301 Criminal Justice Facility Deputy Workstations			
6050 –	Contract Professional Services – (Short)		$ 895
6146 –	Professional Services- Capital/Major Maintenance		93,359
8509 –	Other Building Improvement – (CAP)		2,187,815
9706 –	Professional Division Services		258,008
9780 –	Interest Allocation		10,000
4907 –	Bond Notes and Proceeds	$2,550,077	
WJ04201 HOC Shower Ventilation			
6080 –	Postage		$ 492
6146 –	Professional Services- Capital/Major Maintenance		6,540
8509 –	Other Building Improvement – (CAP)		237,000
9706 –	Professional Division Services		12,381
9780 –	Interest Allocation		1,000
4907 –	Bond Notes and Proceeds	$257,413	
WC02301 Courthouse Complex Automation			
6146	Professional Services- Capital/Major Maintenance		$ 78,392
8509	Other Building Improvement – (CAP)		212,110
9706	Professional Division Services		8,000
4907	Bond Notes and Proceeds	$298,502	
WP13201 Mitchell Park Domes Generator			
6080 –	Postage		$ 500
6146 –	Professional Services- Capital/Major Maintenance		2,582
8509 –	Other Building Improvement – (CAP)		16,296
9706 –	Professional Division Services		835
9780 –	Interest Allocation		2,000
4907 –	Bond Notes and Proceeds	$22,213	
WP13202 Sound and Security System			
6146 –	Professional Services- Capital/Major Maintenance		$ 3,780
8509 –	Other Building Improvement – (CAP)		21,500
9706 –	Professional Division Services		2,520

		From	To
9780	– Interest Allocation		$1,000
4907	– Bond Notes and Proceeds	$28,800	
WP13203 Mitchell Park Domes Reflection Pool			
8509	– Other Building Improvement – (CAP)		$133,000
9780	– Interest Allocation		2,000
4907	– Bond Notes and Proceeds	$135,000	
WO89501 Countywide Revolving Account			
6050	– Contract Professional Services – (Short)		$ 3,000
6080	– Postage		500
7930	– Photo, Prtg, Repro & Bindg		1,500
9706	– Professional Division Services		25,000
4907	– Bond Notes and Proceeds	$30,000	

An appropriation transfer of $11,598,529 is requested by the Director of the Department of Transportation and Public Works to increase expenditure authority and revenue for various capital projects.

This fund transfer will provide DTPW with expenditure authority in the first half of the year prior to the approval of the carryovers. This is being done so that work can continue on existing projects without having to wait until May. Subsequent, to the final approval of the carryovers, this fund transfer will be reversed through an administrative appropriation transfer. Below is a brief explanation for the transfer of funds by project:

- **Project WP07015 Oak Leaf Trail – Ozaukee Interurban – Kohl Park Connector**: The bid opening for the process will occur in February. The project will be complete by July 31, 2011.
- **Project WT03701 MCTS Maintenance Garage Parking Lot Resurfacing**: The construction contract needs to be encumbered by March.
- **Project WP09012 McCarty Park Pool Improvements**: Pool liner replacement is scheduled to begin after the pools close for the season in the fall. Prior to the replacement, work needs to be done in the first half of the year so that the pool liner can be replaced subsequent to the pool's closing for the 2011 season. This work includes converting the supply channels to pool floor inlets and rehabilitation of the slide.
- **Project WP09013 Sheridan Park Pool Improvements:** Pool liner replacement is scheduled to begin after the pools close for the season in the fall. Prior to the replacement, work needs to be done in the first half of the year so that the pool liner can be replaced subsequent to the pool's closing for the 2011 season. This work includes leveling of the pool gutter rim and rehabilitation of the slide.
- **Project WP06302 Estabrook Dam Rehabilitation:** Work is scheduled to begin in 2011.
- **Project WP08901 Bender Park Dredging:** The dredging contract will be bid in early 2011 with construction scheduled for spring as soon as a marine contractor can get on the lake. Desire to have the dredging complete as early as possible in the boating/fishing season.
- **Project WP15301 Riverside Park Improvements:** The construction contract needs to be encumbered by March.
- **Project WP51304 McKinley Marina Seawall Improvements:** The construction contract needs to be encumbered by March. If construction does not occur in spring 2011, the grant will be pulled.

- **Project WO50801 Marcus Center Pedestrian Bridge:** The construction contract needs to be encumbered by March. The timing of the construction works best in late spring/early summer based on the scheduled events at the Marcus Center.
- **Project WO060142 Lake Park (Racine Drive North to Service Drive):** Funds are being used the complete improvements on Lake Park (Ravine Drive North to Service Drive). The construction contract needs to be encumbered by March.
- **Project WO06010 Lake Park Drive (North Newberry to Pavilion):** The construction contract needs to be encumbered by March. If delayed, portions of Lake Park would need to be shut down for construction.
- **Project WS03401 Washington Park Senior Center Roof Replacement:** Bid selection will be in early 2011. Funds will need to be available in early 2011 to encumber the contract.
- **Project WM00501 Museum Air Handling and Piping:** Phase 1, 2 & 3 substantially complete. Need to encumber funds for humidification of sixth floor air handling unit as soon as possible.
- **Project WM01101 Museum Door Replacement:** Drawing and specifications are 90% complete and are pending coordination with the security and electrical design. Subsequent final approval from Milwaukee Public Museum, funds will need to be encumbered as soon as possible.
- **Project WM56301 Museum Security/Fire/Life Safety:** Milwaukee Public Museum provided a list of access control & video systems components to be added to the current security system. Funds need to be encumbered as soon as possible.
- **Project WP17208 Washington Park Boathouse Roof:** The design work will be completed in about six to eight weeks and the construction contract will need to be encumbered afterwards.
- **Project WP16707 Wilson Park Rec Center Restroom:** The construction contract needs to be encumbered by March.
- **Project WT04401 Fon Du Lac Maintenance Garage Roof:** A construction contract needs to be encumbered soon so that work can begin once the weather improves.
- **Project WC01301 Criminal Justice Facility Deputy Workstations:** A December 2010 appropriation transfer was processed to begin construction on the workstations. Reestablishment of funds in 2011 is needed so that construction can begin.
- **Project WJ04201 HOC Shower Ventilation**: Project has been bid out twice. The construction contract is now ready to be awarded and it needs to be encumbered as soon as possible.
- **Project WC02301 Courthouse Complex Automation:** Funds are being used to put in place a new database for the new card access system for the Courthouse Complex. The database needs to be in place before the new card access system is installed.
- **Project WP13201 Mitchell Park Domes Generator:** The installing and commissioning of the generator is best done after the cold of winter and the heat of summer. Completing the work in the spring minimizes the risk of plant damage at the domes due to extreme temperature changes should the power need to be off for an extended period of time.
- **Project WP13202 Sound and Security System:** The sound and security equipment has been ordered. These funds are needed for installation.

Project WP13203 Mitchell Park Domes Reflection Pool: The domes entrance and reflecting pool modification project was bid in fall 2010. The bids were high and only the entrance portion of the project was awarded. The entrance portion of the project will be completed in spring 2011. The reflecting pools portion will be rebid. In order to minimized the time the domes entrance area is under construction, the rebid reflecting pool portion needs to be constructed in spring 2011 along with the entrance.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

		From	To
4)	WH002011 Inter-Jurisdictional Traffic Signals		
	6146 – Professional Services- Capital/Major Maintenance		$40,000
	9706 – Professional Division Services		80,000
	2699 – Other Fed Grants and Reimbursement	$120,000	
	WH01002 Mill Road (43rd Street to Teutonia Avenue)		
	9706 – Professional Division Services		$60,000
	2699 – Other Fed Grants and Reimbursement	$60,000	
	WH01005 West College Avenue (South 51st Street to South 27th Street)		
	9706 – Professional Division Services		$60,000
	2699 – Other Fed Grants and Reimbursement	$60,000	
	WH01007 South 13th Street (West Rawson Avenue to West College Avenue)		
	9706 – Professional Division Services		$ 360,000
	8529 Utility Relocation – (CAP)		2,400,000
	8526 Land (CAP)		240,000
	2699 – Other Fed Grants and Reimbursement	$3,000,000	
	WH01017 South 76th Street (West Puetz Street To West Imperial Drive)		
	9706 – Professional Division Services		$740,000
	8526 Land (CAP)		180,000
	2699 – Other Fed Grants and Reimbursement	$920,000	
	WH02005 West Oklahoma (South 76th Street to South 108th Street)		
	6146 – Other Building Improvement (CAP)		$129,500
	9706 Professional Division Services		680,500
	9780 Interest Allocation		3,000
	2699 Other Fed Grants and Reimbursement	$420,000	
	4907 – Bond Notes and Proceeds	393,000	
	WH02201 North 107th Street (Brown Deer Road to North County Line Road		
	9706 – Professional Division Services		$60,000
	2299 – Other State Grants and Reimbursement	$60,000	
	WH03002 Oak Creek Parkway Bridge #741		
	6146 – Professional Services- Capital/Major Maintenance		$30,000
	8530 – Roadway Planning & Construction		76,000

	From	To
2699 – Other Fed Grants and Reimbursement	$106,000	
WH03003 Milwaukee River Parkway Bridge #674		
8530 – Roadway Planning & Construction		$72,000
2699 – Other Fed Grants and Reimbursement	$72,000	
WH03006 Whitnall Park Bridge over Root River		
6146 – Professional Services- Capital/Major Maintenance		$70,000
9706 – Professional Division Services		50,000
9780 – Interest Allocation		1,000
2699 – Other State Grants and Reimbursement	$121,000	
WH03007 Milwaukee River Parkway Bridge #646		
9705 – Land Improvements (CAP)		$ 25,000
9706 – Other Fed Grants and Reimbursement		102,000
2699 – Other State Grants and Reimbursement	$127,000	
WH03016 West Oklahoma Avenue over Honey Creek		
6146 – Professional Services- Capital/Major Maintenance		$294,000
2699 – Other Fed Grants and Reimbursement	$294,000	
WH08003 Lake Park Bridge over Drainage Ravine		
6146 – Professional Services- Capital/Major Maintenance		$133,000
9706 – Professional Division Services		53,000
8530 – Roadway Planning & Construction		920,000
2699 – Other Fed Grants and Reimbursement	$1,106,000	
WH08004 Kinnickinnic River Parkway Bridge #569		
6146 – Professional Services- Capital/Major Maintenance		$170,000
9705 – Land Improvements (CAP)		4,000
9706 – Professional Division Services		90,000
9780 – Interest Allocation		7,000
6105 – Consultant Fees/ Adm Management		30,000
8530 – Roadway Planning & Construction		867,000
2699 – Other Fed Grants and Reimbursement	$1,168,000	
WH08014 South 76th Street (CTH U) Bridge #575 over the Root River		
9706 – Professional Division Services		$50,000
2699 – Other Fed Grants and Reimbursement	$50,000	

		From	To
WH08201 East College Ave (South Howell Ave to South Pennsylvania Ave)			
8526	– Land (CAP)		$159,000
9706	– Professional Division Services		20,000
9780	– Interest Allocation		1,000
2699	– Other Fed Grants and Reimbursement	$180,000	
WH08301 West Silver Spring (North 124th Street to North 69th Street)			
9706	– Professional Division Services		$374,000
8530	– Roadway Planning & Construction		719,000
9780	– Interest Allocation		10,000
2699	– Other Fed Grants and Reimbursement	$498,000	
2299	– Other State Grants and Reimbursement	605,000	
WH08303 West Silver Spring Drive Bridge over Little Menomonee River			
6146	– Professional Services- Capital/Major Maintenance		$ 90,000
8530	– Roadway Planning & Construction		158,000
9706	– Professional Division Services		10,000
2699	– Other Fed Grants and Reimbursement	$258,000	

An appropriation transfer of $9,618,000 is requested by the Director of the Department of Transportation and Public Works (DTPW) to increase expenditure authority and revenue for various capital projects.

This appropriation transfer will provide DTPW with expenditure authority in the first half of the year prior to the approval of the carryovers. This is being done so that work can continue on existing projects without having to wait until May. Subsequent, to the final approval of the carryovers, this fund transfer will be reversed through an administrative appropriation transfer. Below is a brief explanation for the transfer of funds by project:

- **Project WH002011 Inter-Jurisdictional Traffic System Implementation**: Substantial work will be completed in the early spring.
- **Project WH01002 Mill Road (43rd Street to Teutonia Avenue)**: The preliminary design for the reconstruction will begin in early 2011.
- **Project WH01005 West College Avenue (South 51st Street to South 27th Street):** The preliminary design for the reconstruction will begin in early 2011.
- **Project WH01007 South 13th Street (West Rawson Avenue to West College Avenue):** The preliminary design for the reconstruction will begin in early 2011.
- **Project WH01017 South 76th Street (West Puetz Street To West Imperial Drive):** The preliminary design for the reconstruction is ongoing. The billing for the project is anticipated in early 2011.
- **Project WH02005 West Oklahoma (South 76th Street to South 108th Street):** The preliminary design is ongoing. The completion of preliminary design is anticipated in early 2011.
- **Project WH02201 North 107th Street (Brown Deer Road to North County Line Road):** The preliminary design work will begin this spring.

- **Project WH03002 Oak Creek Parkway Bridge #741:** Pending the selection of a consultant, the preliminary design work for the replacement of Oak Creek Parkway Bridge #741 will start in early 2011.
- **Project WH03003 Milwaukee River Parkway Bridge #674:** Construction work for the replacement of Milwaukee River Parkway Bridge #647 is done. Final billing will be taking place early 2011.
- **Project WH03006 Whitnall Park Bridge over Root River:** Pending the selection of a consultant, the preliminary design work for the replacement of Whitnall Park Bridge – Root River will start in early 2011.
- **Project WH03007 Milwaukee River Parkway Bridge #646:** Pending the selection of a consultant, the preliminary design work for the replacement of Milwaukee River Parkway Bridge #646 will start in early 2011.
- **Project WH03016 West Oklahoma Avenue over Honey Creek:** Construction work for the replacement of West Oklahoma Avenue over Honey Creek will resume as soon as weather permits.
- **Project WH08003 Lake Park Bridge over Drainage Ravine:** Construction work for the rehabilitation of Lake Park Bridge over the Drainage Ravine will resume early in 2011.
- **Project WH08004 Kinnickinnic River Parkway Bridge #569:**Construction work for the rehabilitation of Kinnickinnic River Parkway Bridge #569 will resume in early 2011.
- **Project WH08014 South 76th Street (CTH U) Bridge #575 over the Root River:** Preliminary design work for the rehabilitation of South 76th Street (CTH U) Bridge #575 over the Root River will begin in early 2011.
- **Project WH08201 East College Avenue (South Howell Avenue to South Pennsylvania Avenue):** The real estate acquisition for the reconstruction of East College Avenue (South Howell Avenue to South Pennsylvania Avenue) will be completed in early 2011.
- **Project WH08301 West Silver Spring (North 124th Street to North 69th Street):** Construction for West Silver Spring (North 124th Street to North 69th Street) was completed in 2010 and billing will be processed in early 2011.

  Project WH08303 West Silver Spring Drive Bridge over Little Menomonee River: Reconstruction of West Silver Spring Drive Bridge over Little Menomonee River was completed in 2010 and billing will be processed in early 2011.

TRANSFER SIGNED BY THE COUNTY EXECUTIVE 01/20/11.

TRANSFER APPROVED IN FINANCE AND AUDIT COMMITTEE 01/27/11 (VOTE 6 – 0)

2011 BUDGETED CONTINGENCY APPROPRIATION SUMMARY

2011 Budgeted Contingency Appropriation Budget	$8,650,000
Approved Transfers from Budget through December 16, 2010	
Unallocated Contingency Balance December 16, 2010	$ 8,650,000
Transfers Approved in Finance & Audit Committee through 01/27/10	
Total Transfers Approved in Finance & Audit Committee	$ -
Net Balance	**$ 8,650,000**

h budget/docbdgt/finance/contingency xls

File No. 10-449/RES 11-21
(Journal, December 16, 2010)

(ITEM 13) From the Fiscal and Budget Administrator-DAS, requesting authorization to amend Chapter 56.30 of the Milwaukee County General Ordinance, by recommending adoption of the following:

A RESOLUTION/ORDINANCE

WHEREAS, an audit was performed of professional service contracting by the Department of Audit and a report was issued by them in December 2008; and

WHEREAS, the audit contained certain recommendations which would require changes to County Ordinance Section 56.30 on professional services; and

WHEREAS, a workgroup was formed to review the recommendations and propose changes to County Ordinances, and to Administrative Procedure 1.13 on professional services; and

WHEREAS, at its meeting on December 9, 2010, the Committee on Finance and Audit recommended approval of the said request (vote 4-1); and

WHEREAS, at its meeting on January 27, 2011, the Committee on Finance and Audit reaffirmed approval of the said request (vote 5-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby amends Chapter 56 of the Milwaukee County Code of General Ordinances by adopting the following:

AN ORDINANCE

To amend Sections 56.30 (1), (2), (4) and (5) of the General Ordinances of Milwaukee County regarding professional services.

The County Board of Supervisors of the County of Milwaukee does ordain as follows:

SECTION 1. Sections 56.30 (1) of the General Ordinances of Milwaukee County is amended as follows:

(1) *Definitions*. The meanings of certain terms used in this section are as follows, unless the context otherwise provides:

(a) *Professional services* means services, the value of which is substantially measured by the professional competence of the person performing them

and which are not susceptible to realistic competition by cost of services alone. The services provided must be materially enhanced by the specific expertise, abilities, qualifications and experience of the person that will provide the service. Professional services shall typically include services customarily rendered by architects; engineers; surveyors; real estate appraisers; certified public accountants; attorneys; financial personnel; medical services, except when such services are delivered to ~~clients of the general assistance medical program or to~~ county employees as part of a workers compensation claim; ~~and social services;~~ system planning; management and other consultants; and services for promotional programs. Administrative Procedure 1.13 on professional services provides additional definition regarding services that meet professional service contracting requirements under this ordinance. If a department administrator or other department personnel is uncertain if their contract should follow professional service contracting provisions under this ordinance, the department administrator must make a request of Corporation Counsel for final clarification, before beginning the contracting procedures.

~~(a)~~(b) "Services" means the furnishing of labor, time or effort by a contractor, not involving the delivery of a specific end product other than usual reports and/or drawings which are incidental to the required performance.

~~(b)~~(c) "Request for proposal" means all documents, whether attached or incorporated by reference, used for soliciting proposals.

~~(c)~~(d) "Contractor" means a firm or individual who formally undertakes to do anything for another.

~~(d)~~(e) "Contract" means an agreement between two (2) or more persons to do or not to do something.

~~(e)~~(f) "Medical services" means services provided by a licensed or recognized health care professional, professional group, ambulance or medical transportation services operated by governmental units, medical laboratories or companies of medical supplies or equipment ~~is provided~~ to ~~individuals who qualify for assistance under the general assistance medical program or~~ county employees whose injury is considered a workers compensation claim. Hospitals, community-based clinics, faculty physicians and surgeons or other physicians operating from Froedtert Memorial Lutheran Hospital, nonmunicipality operated ambulance and medical transportation providers are excluded from this definition.

~~(f)~~(g) "Service Contract" as defined in section 32.20 (17) means an agreement for services where an existing County position will be abolished or when an existing position will be unfunded or where a County employee will

be subject to layoff or reduced work week hours which are primarily related to staff services including, but not limited to, housekeeping, security, landscaping, maintenance and other non-professional services.

SECTION 2. Sections 56.30 (2) of the General Ordinances of Milwaukee County is amended as follows:

(2) Policy

(a) *General Policy Statement.* All county departments and institution administrators are responsible for procuring professional services and for soliciting, negotiating and entering into service contracts as defined in s. 32.20(17) in accordance with the provisions of this section. However, the office of the county executive and the county board shall be exempt from the provisions contained herein as shall be the department of administration for the purpose of securing credit rating services related to debt issuance and administration.

(b) *Disadvantaged business enterprise requirement.* All County departments and institutions administrators are required to notify the disadvantaged business development (~~DBD~~CBDP) division in writing prior to entering into professional services contracts and service contracts as defined in s. 32.20(17). Annual percentage goals for DBE participation on professional services contracts will be established as set forth by county ordinance. The procedures to be followed by departments regarding DBE participation shall conform to provisions as contained in chapter 42. No professional services contract or service contract as defined in s. 32,20(17) shall be issued without review and written approval by the ~~DBD~~ CBDP division that all provisions of chapter 42 regarding disadvantaged business participation have been met.

(c) *Fiscal Constraint Statement.* Notwithstanding any provisions of section 56.30, during a period of fiscal constraint the county board may, by resolution, adopt a procedure which requires committee on finance and audit review and county board approval of all professional services expenditures prior to execution of said contracts.

(d) *Reference to ordinance and administrative manual.* When a county department or institution is preparing to begin a contract for professional services the department should follow the ordinances of this chapter 56.30, chapter 42 on the requirements for using disadvantage business enterprises in county contracting, including professional services, and administrative manual section 1.13, which provides further guidance on complying with professional service contracting requirements.

(e) *Justification for using professional services.* Contract administrators must document in the contract file the justification for utilizing a professional service contract as opposed to completing the work using county staff. This justification may or may not employ a formal cost benefit analysis, depending on the circumstances.

SECTION 3. Sections 56.30 (4) (b) (4) of the General Ordinances of Milwaukee County is amended as follows:

(4) County board approval is not required for reimbursement for medical services as defined under subsection 56.30(1)(f) when those services are provided ~~to general assistance medical program clients in accordance with section 32.90 or~~ to county employees as a workers compensation claim provided that sufficient funds are available at the time the invoice for service is submitted in the appropriate expenditure amount.

~~(a) The general assistance medical program is specifically excluded from issuing payments to any hospital, community based clinic, faculty physicians and surgeons or other physicians operating from Froedtert Memorial Lutheran Hospital, non municipality operated ambulance or medical transportation provider unless a specific contract for such service has been reviewed and approved by the county board. The general assistance medical program is exempt from the requirement to issue a request for proposal as defined in subsection 56.30(5) for services provided by hospitals, ambulance or medical transportation providers. The general assistance medical program must issue a request for proposal whenever soliciting services which could be provided by a community based clinic, a primary care clinic, or any service which could be construed as a primary medical service.~~

~~(b)~~ (a) The risk management division is allowed to issue payments to hospitals whenever services have been rendered to county employees as part of a workers compensation claim.

SECTION 4. Sections 56.30 (5) of the General Ordinances of Milwaukee County is amended as follows:

(5) *Request for proposal.*

(a) *When required.* When it is estimated that a contract for professional services has a value of ~~twenty~~ fifty thousand dollars ~~($20,000.00)~~ ($50,000.00) and over, it is required that a request for proposal (RFP) be used to attempt to solicit a minimum of three (3) proposals. Department

administrators shall give appropriate notice to prospective vendors of services to be retained. At a minimum, such notice shall include publication of an ad in a newspaper serving the Milwaukee area. The use of an RFP is discretionary for any professional services contract with a value of less than ~~twenty~~ fifty thousand dollars ~~($20,000.00)~~ ($50,000.00) If an RFP is used or not, it still is required to document the process and the reasons shall be documented in writing by the administrator and retained in departmental files for a period of seven (7) years after contract completion. Documentation shall include the RFP, memos, proposals, score sheets, analyses, contracts and any other document used in determining the award of a contract.

(1) For a contract with an estimated value between ~~twenty~~ fifty thousand dollars ~~($20,000.00)~~ ($50,000.00) and one hundred thousand dollars ($100,000.00), the request for proposal procedure need not be used if it is determined by an administrator to be cost effective to the county not to seek proposals. Such action shall be reported, in writing, with an explanation as to the benefits derived from not seeking proposals, to the county board when the contract is submitted for approval.

(2) The request for proposal procedure need not be used for a contract with an estimated value of ~~twenty~~ fifty thousand dollars ~~($20,000.00)~~ ($50,000.00) or more, if immediate action is required to preserve property or protect life, health or welfare of persons. Such action shall be reported in writing within forty-eight (48) hours after the initial emergency action to the county board, county executive and department of administration. Payments shall not be restricted by normal budget limitations. Appropriation transfers, if required, shall be initiated in accordance with fiscal procedures.

(3) The request for proposal procedure must be used for all contracts with an estimated value of one hundred thousand dollars ($100,000.00) or more unless action is required to protect property or protect life, health or welfare of persons, or in circumstances where contractual services are approved by specific county board action.

(b) *Content.* The request for proposal shall contain the evaluation criteria which will be used to select the successful contractor. The relative importance of each of these items will depend to some degree on specific services being sought. It is essential that the RFP enumerate the evaluation criteria which will be used to select the successful contractor. The RFP shall also include the foundation and mechanism for billing for any professional service.

(c) *Evaluation procedure*. More than one (1) person shall evaluate all proposals. Oral presentations should be used to supplement the written proposal if it will assist in the evaluation procedure. The firms to be invited to make an oral presentation can be determined after the initial review and ranking of the proposals based on the criteria outlined in the RFP.

(d) *Disclosure*. Contract administrators and evaluation panel members, or potential members, are required to fully disclose any experience, contact or relationship with bidders that would create a potential conflict, or the appearance of a conflict, in awarding or managing a contract. A conflict of interest includes a financial or business relationship or close personal or family relationship with a potential vendor. Such disclosure shall be presented to the person selecting the evaluation panel, and the administrator of the department letting the contract, or the administrator's appointing authority. The department administrator, or the administrator's appointing authority, shall review the disclosure to determine whether to disqualify the disclosing person from the process. If, in the administrator's opinion, or the opinion of the appointing authority, the disclosure does not justify disqualification, the rationale for making that determination must be documented and included in the department's files for the contract and shall be retained as required under subsection (a) of this section. The provisions of this section are to be included in the Milwaukee County Administrative Procedures Manual. All the provisions set forth in the Milwaukee County Code of Ethics are in full force and effect and are not abrogated in any way by these requirements.

SECTION 5. This ordinance shall become effective upon passage and publication.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 10/11/10

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Proposed Ordinance Revision Regarding Section 56.30 of the Miwaukee County Ordinances

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe an y assumptions or interpretations that were utilized to provide the information on this form.

A. Adoption of the proposed resolution/ ordinance will accomplish several technical corrections to s. 56.30 of the MCGO as recommended by the Department of Audit in their "Audit of Professional Services Contracting" dated December 2008. It also grants the Director, Department of Administration, authority to require a department to re-bid a contract if it was incorrectly bid under a Code Section other than s. 56.30.

B. No associated costs, savings, or revenues.

C. This is a procedural change only and has no budgetary impacts.

D. None.

Department/Prepared By DAS - Fiscal

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

1 File No. 10-284(a)(c)/INF 11-17
2 (Journal, November 4, 2010)

3 (ITEM 14) From the Interim Director of Health and Human Services, a report regarding the
4 2010 Behavioral Health Division Capital Budget Project and issues, regarding the recent
5 Statement Of Deficiency. (**Also to the Committee on Health & Human Needs.**), by
6 recommending adoption of a resolution to **Receive and Place on File** the report titled
7 "Informational report from the Interim Director, Health & Human Services regarding the
8 2010 Behavioral Health Division Capital Budget Project and issues regarding the recent
9 Statement of Deficiency," dated January 3, 2011, (vote 6-0).

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COUNTY OF MILWAUKEE
Behavioral Health Division Administration
INTER-OFFICE COMMUNICATION

Referred
JAN 2011
County Board
Chairman

DATE: January 3, 2011

TO: Supervisor Michael Mayo, Chairman – Milwaukee Co. Board of Supervisors

FROM: Geri Lyday, Interim Director, Department of Health and Human Services

SUBJECT: INFORMATIONAL REPORT FROM THE INTERIM DIRECTOR, DEPARTMENT OF HEALTH AND HUMAN SERVICES, REGARDING THE 2010 BEHAVIORAL HEALTH DIVISION CAPITAL BUDGET PROJECT AND ISSUES REGARDING THE RECENT STATEMENT OF DEFICIENCY

BACKGROUND

On June 3, 2010 BHD received a Statement of Deficiency (SOD) from the State of Wisconsin as a result of a recent State Centers for Medicaid and Medicare Services (CMS) survey. This was BHD's routine four-year survey that encompasses a comprehensive review of the physical plant and its operations. The majority of the citations BHD received were regarding the physical building. BHD was required to respond with an initial plan for corrective action by June 14, 2010 and an immediate corrective action on specified citations by June 25, 2010.

At the July 2010 meetings of the Committees on Health and Human Needs and the Finance and Audit, approved the expenditure authority for $1,825,890 in 2010 BHD Capital Funds to address all SOD related capital conditions by the final deadline of April 1, 2011. BHD has been providing monthly updates to the County Board since that time.

DISCUSSION

The first requirement of the SOD was to respond to the Conditions, or immediate citations, listed below in Table A, by June 25, 2010. All Conditions were completed by BHD and reviewed by state surveyors during the week of June 28, 2010. At this time, BHD has no outstanding Conditions regarding the initial list for June 25, 2010. It was necessary for BHD to take immediate action to address the SOD citations requiring correction by the June 25, 2010 deadline. The risk of not demonstrating immediate and continuing efforts to respond to the citations would have resulted in sanctions by the State, with the possibility of losing Medicaid certification. Without such certification, the County would have lost significant revenue, similar to the recent occurrence at the State's mental health facility – Mendota Mental Health Institute. The Plan of Correction is a work-in-progress and the expectation by BHD and State surveyors is that continuous progress be made in correcting all cited conditions by April 1, 2011. The State

has at least five opportunities to review citations and conduct site visits/inspections before the final inspection April 1, 2011.

The following is a list of Conditions that were met by the initial June 25, 2010 deadline:

TABLE A	
Conditions/Citations	**Status**
Maintain clear access to exits by removing storage	Completed
Remove various shelving	Completed
Clean and dust various office closets, storage spaces and ventilation grills	Completed
Flush floor and shower drains	Completed
Lock unused rooms and maintain log	Completed
Adjust waste storage per guidelines	Completed
Seal all holes, penetrations throughout BHD	Completed
Replace metal plate in Crisis	Completed
Replace tissue dispenser	Completed
Remove bed rails	Completed
Replace missing heat guards	Completed
Remove dust/lint in laundry room	Completed
Change various locks	Completed
Replace various dietary equipment	Completed
Replace insulation on some water pipes	Completed
Caulk various locations throughout BHD	Completed
General adjustments and fixes for doors including install of push/pull door releases, replacement of door hardware, removal of some doors, adjustments of door guides etc	Completed
Seal various walls for smoke barrier	Completed
Replace lighting in various closets/storage areas, replace aluminum plates and adjust other burnt out lighting	Completed
Remove storage from various areas and adjust to meet fire code	Completed
Replace damaged escutcheon sprinkler rings	Completed
Seal ceiling holes due to misaligned tiles	Completed
Electrical clearance issues	Completed
Replace damaged astragal	Completed
Adjust doors to have positive latches, repair self-closure mechanisms and change fire plan accordingly	Completed
Repair damaged floor areas in bathrooms	Completed
Replace gate in stairwell	Completed
Replace cover on heater	Completed

Replace refrigerator on CAIS	Completed
Replace door on fire hose container	Completed

Due to the extremely short timeframe mandated by the State for responding to the Conditions, BHD Administration determined that applicable purchases and maintenance staff overtime were emergency costs that needed to be incurred immediately. This action was taken to ensure compliance with State regulations and avoid risk of decertification that could result in the loss of State Medicaid reimbursement to BHD. The cost estimate for year-to-date supplies/commodities and additional contract work (such as deep cleaning, moving vans, and dumpsters etc.) is $552,885 through December 15, 2010. The BHD maintenance overtime to date related to the SOD is $96,775. Additional Department of Transportation and Public Works (DTPW) skilled trades costs for labor and overtime is estimated at $210,368 YTD- bringing the total spent on corrective actions for SOD issues out of BHD operating funds to $860,028.

In addition to the immediate (conditional) items that have been completed, there are a number of citations requiring a longer timeframe for completion. These citations are displayed below and grouped as bond-eligible projects, Table B, and cash-financed projects, Table C. While some projects are complete and have final costs reported below, the cost estimates should be considered preliminary for projects that have yet to be completed, as plans are still being finalized and some bids have not yet been received. BHD continues to work with the Department of Administrative Services (DAS); the DTPW – Architectural, Engineering and Environmental Services (A&E); and Zimmerman Architectural Studios Inc, to obtain refined quotes. BHD is required to have all work, which addresses the citations completed by April 1, 2011 as documented in the SOD report.

TABLE B
Bondable Items (based on information available December 27, 2010)

Issue	**Cost Estimate***	**Due Date Per Plan of Correction**
Remove and replace Library Halon System	$35,000	Completed on 10-25-10
Door Replacement	$54,000	Completed on 11-18-10
Additional Sprinkler Heads	$13,750	Completed on 9-30-10
Construct 100,000 sq ft of seamless ceilings	$575,000	April 1, 2011
Repair 300 feet of foundation	$26,500	Completed on 10-1-10
Replace damaged window sills	$125,000	Completed on 10-1-10 (BHD will complete other damaged sills in 2011)
Determine hazardous storage rooms and create smoke barriers	$324,000	Completed on 11-1-10 (Additional work being done to prevent future citations)
Replace milk cooler and installation	$25,000	April 1, 2011 – Equipment ordered in November 2010
Dish Room, Tray Line Tiles and Laundry Repairs	$200,000**	April 1, 2011

Materials and labor (DTPW, BHD and Time and Materials Contractors)	$281,650	On-going
Contingency (10%)	$165,990	
Total	**$1,825,890**	

**Items above represent initial quotes and have preliminarily been determined to be bond eligible. DAS- capital staff will continue to review and work with BHD staff to solidify actual costs and ensure all items are bond-eligible. If the scope of a project changes, it may be determined that cash financing needs to fund certain portions of the above listed projects. A 10% contingency has been included in the cost sub-total to account for any fluctuations that may occur as hard costs are obtained.*

***The Dish Room and Laundry facility repairs are a significant project within the SOD citations and are based on conceptual plan only. BHD is working on a plan and is considering consolidating space within the complex to streamline operations. This cost estimation will likely fluctuate based on the final plan and has been included in this request as a place holder to ensure all compliance costs were included in this request for County Board consideration.*

TABLE C
Cash Items (based on information available December 27, 2010)

Issue	Cost Estimate*	Time Frame
Seal bathrooms to be water tight	$75,000	March 1, 2011
Replace sidewalks	$28,200	Completed on 10-1-10
Exit Lighting	$4,550	Completed on 9-13-10
Roof repair at Food Service Building and Hospital	Included in YTD purchases	Completed on 8-1-10
Electrical Upgrades	Included in DTPW OT estimates and YTD purchases	Completed on 7-1-10
Install Door Closers	Included in YTD purchases	Completed on 7-15-10
Ventilation Addition	$53,250	Completed on 12-1-10
Medical Records Room fire walls and ventilation	$12,000	March 1, 2011
Materials and labor (DTPW, BHD and Time and Materials Contractors)	$38,144 (Preliminary estimate)	On-going
Contingency (10%)	$22,887	
Total	**$234,031**	

**All estimates are based on the best information available as of December 27, 2010 and are subject to change based on scope of the project and information gained from more detailed reviews. DAS staff will continue to review and work with BHD staff to solidify actual costs based on additional quotes. A 10% contingency has been included in the cost sub-total to account for any fluctuations that may occur as hard costs are obtained.*

Since the last report, BHD Operations and DAS have met to review all expenditures to determine what items (including staff time) are allowable under the capital budget. BHD is working with DAS to itemize each project for allowable costs for capital and cash funding streams. Once all the detail is complete, the DAS Capital Finance Manager will complete a fund

transfer to move costs from the BHD budget to the capital project. DAS and BHD hope to have this complete by the end of January 2011.

In addition, BHD has been working over the last several months for a solution to the issues in the SOD regarding the Dish Room, Tray Line and Laundry facilities. It has been determined by BHD, DAS and DTPW that the best approach is to change the use of the Dish room at BHD to avoid costly reconstruction and instead move food and tray line operations from the main BHD facility to the Food Service Building. This will require BHD to purchase some new equipment for food service and change some processes for food delivery but will also help streamline food service delivery and avoid significant construction costs within BHD. Currently, bids are being solicited and a new plan is being put together in conjunction with BHD, DTPW, DAS, A'viands and the State. BHD plans to return to the Board in the March cycle with final estimates for the change and any necessary fund transfers.

BHD has worked diligently to address immediate SOD Conditions and continues to move forward with the long-term projects to ensure all corrections are completed by the State deadline of April 1, 2011. The items included in Tables A, B, and C include all current citations noted in the SOD. BHD and DAS will provide the Board with informational reports as work progresses.

RECOMMEDNATION

This is an informational report. No action is necessary.

Respectfully Submitted:

Geri Lyday, Interim Director
Department of Health and Human Services

Cc: County Executive Lee Holloway
Renee Booker, DAS Director
Allison Rozek, Analyst – DAS
Jennifer Collins, Analyst – County Board
Jodi Mapp, Committee Clerk – County Board
Steve Cady, Analyst – County Board
Carol Mueller, Committee Clerk – County Board

From the Committee on Finance and Audit

1 File No. 10-16(a)(l)
2 (Journal, December 17, 2009)
3
4 (ITEM 15) Reference file established by the County Board Chairman, relative to DAS
5 county-wide and Departmental financial reports, by recommending adoption of a
6 resolution, to **RECEIVE AND PLACE ON FILE**, the report from Fiscal and Budget
7 Administrator, titled "Update of 2010 Fiscal Status", dated January 25, 2011, (vote 5-0).

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COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE : January 25, 2011

TO : Supervisor Michael Mayo, Chairman, Milwaukee County Board of Supervisors

FROM : Scott B. Manske, Controller

SUBJECT: **Update of 2010 Fiscal Status**

As requested by the Finance and Audit Committee, the Department of Administrative Services (DAS) is providing ***an update to the September 30, 2010 estimate*** of the County's 2010 year-end fiscal position. In September, the third quarter fiscal estimate of the County's year-end deficit was approximately ($4.4) million. This estimate was based upon financial information through September 2010.

Based upon a review of the County's financial status to-date, we are currently estimating a 2010 deficit of approximately ($2.0) million. This represents a $2.4 million increase in revenue which reduces the projected deficit for 2010. The WIMCR settlement for BHD and DHHS will provide an additional $2.9 million of revenue to Milwaukee County for 2010. Offsetting entries are being made to decrease the Sales Tax revenue projection by $1.0 million but increase the fringe benefit projected surplus by $1.0 million.

Attachment A provides the surplus (deficit) projection of major departments.

Pension Contribution 2010
Previous reports had indicated that the County's budgeted pension contribution exceeded the actuarial estimate by $3.7 million. It was noted to the Finance and Audit Committee that a resolution could be prepared which could apply the excess pension funding toward the deficit. After further review, it was determined that a resolution would have to be made to change County Ordinance Chapter 201 Section 3.1 (2) which currently requires "that the amount appropriated in the budget be paid to the system, regardless if the amount is more or less than the amount required… by the system's actuary". In the 2011 budget, a new ordinance was proposed, and included in the final budget document, which requires any excess pension contributions to be applied to the County's pension Stabilization Fund, as long as the County is not in a deficit position. In consultation with Corporation Counsel, this ordinance is not effective until presented separately to the County Board. Any ordinance change effecting the pension contribution may require a report from the County's actuary and also be presented to the pension study commission.

Land Sales 2010
The 2010 budget included $5.0 million for land sales. The budget was split between the General Fund and the Capital Projects Fund. No revenues have been received to date to offset the budgeted revenue. The land sale to UWM Innovation Park is suppose to conclude during January or February 2011, with an initial payment of $5.0 million, which would cover the budget. If the sale and the receipt of proceeds from UWM Innovation Park occurs by or before February 28, 2011 then the County will be able to recognize the first $5.0 million payment as a

2010 revenue. If the sale and proceeds are completed and received after February 28, 2011, then the first payment of $5.0 million from UWM will be counted as 2011 revenue, and the 2010 projected deficit will increase from ($2.0) million to a deficit of ($7.0) million.

This is still a ***preliminary estimate*** and should not be considered to be the final results for 2010. We are at the beginning stages of the closing process, and have yet to have our accounts reviewed by the external auditors.

Committee Action: This is an informational report only. This report should be referred to and reviewed by the Finance and Audit Committee.

Scott B. Manske
Controller
Attachments

cc: Lee Holloway, County Executive
Supervisor John Thomas, Chairman, Finance and Audit Committee
Finance and Audit Committee
Renee Booker, Director, Department of Administrative Services
John Ruggini, Acting Fiscal and Budget Administrator
Stephen Cady, County Board Fiscal and Budget Analyst
Department Heads

Milwaukee County
Projection for 2010 - Based on Activity after September 30, 2010

Dept	Department Name	September 30, 2010	Change	Updated 2010
1150	DAS - Risk Management	$ (37,300)	-	$ (37,300)
1160	Information Management Services Division	263,900	-	263,900
1188	DAS - Employee Benefits	94,900	-	94,900
2000	Combined Courts	(991,000)	-	(991,000)
2430	Child Support Enforcement	300,900	-	300,900
3400	Register of Deeds	(316,300)	-	(316,300)
4000	Sheriff's Office	189,000	-	189,000
4900	Medical Examiner	(277,600)	-	(277,600)
5300	DTPW - Fleet Services	600	-	600
5600	DTPW - Transit/Paratransit System	262,500	-	262,500
5800	DTPW - Administration	227,800	-	227,800
6300	Behavioral Health Division	(5,017,200)	2,400,000	(2,617,200)
7900	Department on Aging	577,000	-	577,000
7990	Department of Family Care (CMO)	2,092,600	-	2,092,600
7990	Contribution to Family Care Reserve	**(2,092,600)**	-	(2,092,600)
8000	Department of Health and Human Services	4,281,600	523,000	4,804,600
9000	Department of Parks, Recreation and Culture	(350,000)	-	(350,000)
	O'Donnell Parking Lost Revenue	(1,000,000)	-	(1,000,000)
9500	Zoological Department	(1,445,900)	-	(1,445,900)
	Other	292,658	(193,000)	99,658
	Departmental Total	**(2,944,442)**	**2,730,000**	**(214,442)**
	Capital Projects Funding	(598,000)	-	(598,000)
1933	Land Sales	-		-
1945	Unallocated Contingency Fund	5,498,500	1,871,590	7,370,090
1950	Fringe Benefits	2,000,000	1,000,000	3,000,000
1972	Wage and Benefit Modifications	(7,192,000)	-	(7,192,000)
1991	Reserve for Delinquent Property Taxes	-	-	-
1993	State Shared Revenue	(1,101,300)	-	(1,101,300)
1996	Sales Tax Revenue	(3,000,000)	(1,000,000)	(4,000,000)
9960	Debt Service Fund/Froedtert Lease Payment	2,917,000	(2,175,000)	742,000
	Non-Departmental Total	**(1,475,800)**	**(303,410)**	**(1,779,210)**
Projected County Surplus (Deficit)		**$ (4,420,242)**	**$ 2,426,590**	**$ (1,993,652)**

(1) This amount is only related to the estimated fringe benefit savings budgeted for in Org 1972. It does not include savings related to wages and overtime.

(2) The current projections include estimated costs related to the O'Donnell Park parking structure inspections and County building inspections.

(3) For 2010, the budgeted pension contribution for Milwaukee County is $3.7 million higher than the required contribution from the actuary. County Ordinance 201 (3.1) (2) currently requires that the full amount of the budgeted contribution be paid to the Employee Retirement System. An ordinance change was included in the 2011 budget which would require the County to take any contribution in excess of the Actuarial requirement and contribute it to the Pension Stablization Fund. The Stabilization Fund contribution cannot be made if the County is in a deficit. This would imply that the excess contribution shall not be made and shall reduce the expenditures of the County to achieve a breakeven for the County.

From the Committee on Finance and Audit

1 File No. 10-19(a)(d)
2 (Journal, December 17, 2009)
3
4 (ITEM 16) Reference file established by the County Board Chairman, relative to reports
5 regarding notices of Emergency Repairs/Purchases/Contracts [MCGO 32.28, 44.14(4)], by
6 recommending adoption of a resolution, to **RECEIVE AND PLACE ON FILE**, a report from
7 the Director, Department of Parks, Recreation and Culture titled "Request for additional
8 information on O'Donnell Park parking structure space usage", dated January 22, 2011,
9 (vote 6-0).

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MILWAUKEE COUNTY
PARKS
N·A·T·I·O·N·A·L
GOLD MEDAL WINNER

LEE HOLLOWAY, MILWAUKEE COUNTY EXECUTIVE
SUE BLACK, DIRECTOR OF PARKS, RECREATION AND CULTURE

Date: January 11, 2011

To: Vice Chair Johnny L. Thomas, Finance and Audit Committee

From: Sue Black, Director, Department of Parks, Recreation and Culture

Subject: Request for additional information on O'Donnell Park parking structure space usage – Informational Item

ISSUE
Space utilization at the O'Donnell Park parking structure.

BACKGROUND
The Committee on Finance and Audit at its meeting on 12/9/10, considered File No. 10-19(a) regarding repairs of the O'Donnell Park parking structure. Thereafter, Supervisor Thomas requested information on the percent of space utilization at the structure during the day including monthly usage and usage during special events. The information requested by Supv. Thomas is as follows:

- O'Donnell Park parking structure has 1150 functioning parking spots
- 25 parking spots are reserved for the Betty Brinn's Children's Museum
- 25 parking spots are reserved for Coast – A Zilli Restaurant
- 750 monthly parking customers
- 65% to 70% full on a daily basis
    - 9:00 a.m. – 5:00 p.m., Monday through Friday
- 50% full on evenings and weekends in which special events take place, e.g. weddings, ethnic festivals, walks and runs, and exhibit openings at the Art Museum
- 100% full for major specials events, e.g. July 3rd, Summerfest, Lakefront Marathon and the Komen Race

RECOMMENDATION
No action requested. This item is informational unless further action is required.

Prepared by: Paul Kuglitsch, Contract Services Officer, DPRC

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parks@milwcnty.com

WEBSITE
countyparks.com

Recommended by:

James Keegan, Chief of Administration and External Affairs

Approved by:

Sue Black, Parks Director

cc: County Executive Lee Holloway
E. Marie Broussard, Deputy Chief of Staff, County Executive's Office
Terrence Cooley, Chief of Staff, County Board
Renee Booker, Director, DAS
John Ruggini, Assistant Fiscal & Budget Administrator, Admin & Fiscal Affairs/DAS
Sarah Jankowski, Fiscal Mgt. Analyst, Admin & Fiscal Affairs/DAS
Julie Esch, Research Analyst, County Board
Linda Durham, Parks, Energy & Environment Committee Clerk
John Jorgensen, Corporation Counsel
Inspector Schmidt, Office of the Sheriff

Supervisor Peggy West, Chairperson,
By the Committee on Health and Human Needs, reporting on:

File No. 11-89
INF 11-18

(ITEM NO. 1) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 5-0) an informational report regarding mixed-gender patient care units at the Behavioral Health Division dated January 11, 2011, from the Interim Director of the Department of Health and Human Services.

jlm
01/27/2010
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Supervisor Peggy West, Chairperson
From the Committee on Health and Human Needs, reporting on:

File No. 11-81/11-49
(Journal, February 3, 2011)

(ITEM NO. 2) From the County Executive requesting support of the concepts and objectives outlined in the mental health initiative and directing the Interim Director, Department of Health and Human Services, to develop a report describing the details of a pilot project creating a model for a managed care system with small facilities located in the community, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Milwaukee County Behavioral Health Division (BHD) is a public sector system for the integrated treatment and recovery of persons with serious behavioral health disorders; and

WHEREAS, over 20,000 people who have, often severe, mental illness are treated by Milwaukee County's mental health system each year; and

WHEREAS, various entities have conducted studies recently, illustrating the challenges facing the mental health care delivery system in Milwaukee County; and

WHEREAS, included in the aforementioned entities is the Milwaukee County Department of Audit, which issued an audit titled, *"System Changes are Needed to Help Ensure Patient and Staff Safety at the Milwaukee County Behavioral Health Division,"* in October 2010; and

WHEREAS, another group, Human Services Research Institute, worked with the Public Policy Forum as a local consultant to issue *"Transforming the Adult Mental Health Care Delivery System in Milwaukee County,"* also in October 2010; and

WHEREAS, over the past year, the Milwaukee County Health and Human Needs Committee has reviewed multiple reports, including those mentioned above, a report from the Milwaukee County Sheriff's Department assessing the safety of BHD facilities, and reports from BHD evaluating whether mixed-gender units are appropriate for adult acute inpatient stays; and

WHEREAS, the County Board passed a resolution (File. No. 10-213) creating the Community Advisory Board, which consists of numerous mental health stakeholders who provide input on safety, linkages to the community, and patient-centered care at BHD; and

WHEREAS, the County Board also adopted a resolution (File. No. 10-322) forming a New Behavioral Health Facility Study Committee of appointed Milwaukee County

Supervisors to examine the merits of locating some BHD functions at sites other than the County Grounds, BHD space needs, and possible locations on the County Grounds for a new facility; and

WHEREAS, the efforts initiated by the Community Advisory Board, the New Behavioral Health Facility Study Committee, additional community stakeholders, and the key principles mentioned in the various studies, are critical and will be integrated as the County moves forward to enhance the delivery of behavioral health services; and

WHEREAS, in the 2011 Adopted Budget, more than $59 million in tax levy support is included for BHD, a number which has increased annually over the last decade, and is expected to continue to grow unless the service model changes; and

WHEREAS, Milwaukee County as a whole is faced with significant fiscal challenges; and

WHEREAS, changes to the mental health system delivery model have the ability to enhance the services that are provided and also leverage additional funding; and

WHEREAS, in order to be successful, the entire Milwaukee County community must come together and embrace change, whereby responsibility for individuals with mental health needs are coordinated between the public and private sectors, and any risks are shared; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the County Executive's request (vote 6-0); now, therefore,

BE IT RESOLVED, that Milwaukee County supports the concepts and objectives outlined in the attached mental health initiative; and

BE IT FURTHER RESOLVED, that the Interim Director, Department of Health and Human Services, is directed to develop a report describing the details of a pilot project creating a model for the managed care system with small facilities located in the community to be included in a Request for Proposals; and

BE IT FURTHER RESOLVED, that the Interim Director, Department of Health and Human Services, shall submit a report to the County Board of Supervisors for review and approval by March 30, 2011; and

BE IT FURTHER RESOLVED, that the Behavioral Health Division, working with the Department of Administrative Services-Fiscal Affairs Division and County Board staff, are directed to develop a detailed fiscal analysis of the mental health pilot program, which shall be attached to the aforementioned report; and

BE IT FURTHER RESOLVED, that the groups that are focusing on issues related to the Behavioral Health Division, including the Community Advisory Board, the New Behavioral Health Facility Study Committee, and the Behavioral Health Advisory Council, are encouraged to direct their efforts on implementing the mental health initiative outlined in the attached documents.

jlm
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Milwaukee County Executive's Mental Health Vision and Initiative

Introduction

Over 20,000 people who have, often severe, mental illness are treated by Milwaukee County's mental health system each year. It is no secret, however, that the system has faced challenges. Some of these problems are patient care related, some relate to the physical plant, and still others are financial in nature.

There has been much community involvement in seeking sustainable approaches to the care of this vulnerable population and identifying these problems and trying to find effective solutions. Community groups have included: the Milwaukee Mental Health Task Force, Behavioral Health Advisory Council, Community Advisory Board and, recently, New BHD Facility Study Committee. In addition, the Public Policy Forum, in collaboration with the Milwaukee Health Care Partnership and the Medical Society of Milwaukee County, worked with a consultant, Human Services Research Institute (HSRI), to look at the improvements in the mental health system. Of course, the Milwaukee County Board Committee on Health and Human Needs has reviewed numerous issues relating to the Behavioral Health Division on a monthly basis, including ideas for improvement. And the Milwaukee County Long Range Strategic Plan Steering Committee has taken up the issue from an overall planning perspective. Most recently, the Milwaukee County Transition Committee I appointed has been briefed on mental health issues and may be weighing in soon.

All of these groups and these efforts are to be commended and used as a basis for moving forward. In addition, the management and clinical staff at the Behavioral Health Division should be recognized and thanked for their ongoing efforts to deliver patient care in an extremely challenging environment, and for their contributions to try to improve the mental health system.

Building off these efforts, I am presenting what is, basically, a proposal to improve care to patients with mental illness by collaborating with the community, establishing partnerships with area health care providers, focusing on community-based services, and establishing mechanisms that will bring more funding (and therefore more support for services) into the mental health system.

Background

The proposed initiative for mental health services in Milwaukee County has as its foundation the results of several years of intensive analysis and community input. It synthesizes the recommendations and ideas of multiple studies and feedback from advisory groups, as indicated above, including the Public Policy Forum/HSRI study. It also incorporates mental health proposals included in the 2011 Milwaukee County adopted budget since several support infrastructure needed for the proposed redesign. These ideas are also consistent with national trends and research.

In December of 2007, the Behavioral Health Advisory Council was created by the Milwaukee County Department of Health and Services and its Behavioral Health Division (BHD) in response to high demand for mental health services in Milwaukee County. From this effort, a relationship was established with the BHD, Milwaukee Health Care Partnership, Public Policy Forum and the Medical Society of Milwaukee County. This public-private partnership commissioned the HSRI study in 2008, which resulted in the report: *Transforming the Adult Mental Health Care Delivery System in Milwaukee County*, completed October 2010.

While this comprehensive study was being undertaken, a series of other informative assessments of the Milwaukee County Mental Health System were taking place. The State of Wisconsin Department of Health Services, Division of Quality Assurance (DQA) surveyed the Behavioral Health Division and in response BHD submitted plans of correction, which were approved by the necessary state and federal regulatory agencies and implemented.

In April 2010 as Chairman of the County Board, I directed the Milwaukee County Department of Audit to conduct an audit of BHD to address patient safety. The report released October 2010, *System Changes are Needed to Help Ensure Patient and Staff Safety at the Milwaukee County Behavioral Health*, concurred with BHD patient safety initiatives already in progress and recommended further enhancements which are in the process of being implemented.

The County Board and I also requested a review of the safety of BHD facilities by the Milwaukee County Sheriff's Department. That report released in June 2010, also concurred with safety initiatives being implemented by BHD and made recommendations for further improvements, which are in the process of being implemented.

In April 2010, the Milwaukee County Health and Human Needs (HHN) Committee requested a report from BHD on mixed gender units for acute inpatient. An initial report developed by BHD medical staff, discussed at the HHN Committee at their June 2010 meeting, concluded that there was insufficient research from the literature review and BHD medical staff would need to develop their own study. This study was undertaken and the follow-up report is being reported to the HHN Committee in January 2011.

The Milwaukee Mental Health Task Force, a forum with over 45 organizations committed to implementing mental health services, has also offered ideas for mental health system improvements over the years.

Disability Rights Wisconsin (DRW), as part of their protection and advocacy role, reviewed BHD patient records and developed a report in May 2010 with a series of recommendations for improvements needed within the behavioral health system, including substantially increasing community based alternatives to hospitalization.

Based on the results of the then available assessments, the County Board adopted a Resolution to establish the Community Advisory Board of numerous mental health stakeholders in May 2010. This Council was formed to provide input on policies regarding patient safety and mental health treatment.

In October 2010, the County Board formed a Special Committee of members of the Board of Supervisors to examine the merits of locating some BHD functions at sites other than the County Grounds, BHD space needs and possible locations on the County Grounds for a new facility. Although this Committee is newly formed, its task is consistent with aspects of my proposed initiatives.

During the Milwaukee County 2011 Budget process, several amendments were adopted which also are incorporated into and support this mental health initiative:

- The Department of Health and Human Services (DHHS) will be developing a plan to downsize the 72-bed Hilltop Center, a certified facility for persons with developmental disabilities and mental health issues.
- The Behavioral Health Division is to continue to work with the State to address eligibility criteria for 1915(i) Community Recovery Services and develop an implementation plan for County Board approval, prior to moving forward with this initiative which could expand community based services and bring in federal resources.
- The Behavioral Health Division is to survey the need for crisis beds to alleviate the strain on the Psychiatric Crisis Service Admission Center (PCS) including researching the development of a Crisis Resource Center in the northern part of the city.

Mental Health Initiative: The Time to ACT is Now

Multiple evaluations of BHD have been completed by local and national experts and community stakeholders. It is time to take the information available and the understanding from our years of experience being responsible for the operation of a major mental health care and hospital system and develop a strategic initiative. This initiative prioritizes mental health system improvements, lays out action steps and presents a view of the proposed redesigned system.

Attached are two schematics, which outline my mental health initiative and ultimate redesign.

- Attachment 1 presents the overall initiative. At its center is recovery-oriented patient care. It includes guiding concepts and specific actions that can begin immediately, which will eventually lead to mental health system redesign. It is, in essence, a road map for improving our mental health system. Five key concepts are addressed, all of which inter-relate and support each other:

    1. Strengthen Public/ Private Partnerships
    2. Pursue alternatives to institutionalization
    3. Increase access to crisis services
    4. Enhance community-based services, and
    5. Leverage federal funds to increase services.

- Attachment 2 presents a view of the redesigned mental health system once the initiative would be implemented.

First: The Ultimate Vision for a Redesigned Mental Health System

My vision is of a Milwaukee County mental health system with community-based small-scale facilities, where services could be provided through a managed care program of capitated payments and patient care management. A schematic of this vision is outlined in the diagram in Attachment 2.

The redesign presents a community-based, pay-for-performance model for the delivery of mental health services to individuals in Milwaukee County. The service model could be roughly based on the General Assistance Medical Program (GAMP) previously operated by Milwaukee County until replaced with a State medical program. Patients would have their mental health care managed in the community by interdisciplinary teams through capitated payments and incentives for recovery. It is expected that by taking this type of approach with an emphasis on wellness and community support that hospitalizations, visits to crisis services and emergency detentions would decrease. This should be an enhanced way of life for the clients while, freeing up resources to reinvest back into community-based services.

Working with the federal and state government to ensure compliance with all regulations, it is envisioned that patient care would be provided throughout Milwaukee County in 16-bed (or smaller) mental health facilities (including at the County mental health complex), which would be part of, and overseen by, the Milwaukee County mental health system but could be privately developed and operated. (The exact number of such facilities needed would be determined following implementation of the pilot program and other components of the initiative.) These community-based facilities would be eligible for Title 19 (Medicaid) funding. Patient care would be provided by interdisciplinary team(s) that could include nurse practitioners, nurses, psychiatrists, psychologists, social workers, rehab services, physical medicine and peer specialists, under the pay-for-performance managed care model. The initiative would begin with the proposed pilot program implemented through a request for proposals (RFP) process.

By developing a managed care system for patient care in the community in small facilities, and through implementation of the other initiatives proposed, such as increasing crisis services and downsizing Hilltop, Milwaukee County could downsize its current mental health facility and develop a smaller one located on a site on the County Grounds. The specific roles of the County's smaller facility in the mental health system would be identified through implementation of the initiatives, which would determine the appropriate role for the facility, but could include programs for short-term mental health treatment and for controlling medications of patients in the mental health system.

To Get to the Envisioned Mental Health System Redesign: the Initiative

My broader mental health initiative, which leads to the ultimate redesign, is outlined in Attachment 1. It describes the initiative's guiding concepts and, within each concept, specific objectives. These proposed action steps support the broader initiative and, if implemented as

envisioned, could lead to the eventual redesign of the mental health system as described above. These are necessary beginning steps, which are laid out in broad terms here with the expectation that details, strategies and implementation plans would be developed and presented to the County Executive and County Board.

1. **Strengthen Public/ Private partnerships**

   A. Meet with universities, medical colleges, nursing schools and technical schools to increase and enhance interdisciplinary teams, specifically focusing on strategies for recruitment, retention and education of licensed professionals. This could assist in addressing shortages of nurse practitioners (APNP) providing psychiatric care and certified nursing assistants (CNA).

   B. Partner with hospitals to develop strategies to prioritize and expand necessary capacity in the mental health services continuum.

2. **Pursue alternatives to institutionalization**

   C. Develop a plan to downsize the 72-bed Hilltop Center, a certified facility for persons with developmental disabilities and mental health issues, and provide community-based services. This would include enhancing partnerships with Family Care – Care Management Organizations. These partnerships would augment the development of the specialized resources necessary to meet the needs of the current residents at Hilltop.

3. **Increase access to crisis and community mental health outpatient services**

   D. Research the development of an additional Crisis Resource Center in the northern part of the city that would include expansion of Crisis Respite beds.

   E. Develop strategies for additional crisis prevention, intervention and stabilization services (such as mobile crisis). This effort would support the concept of pursuing alternatives to institutionalization.

   F. Pursue partnerships with existing Federally Qualified Health Centers (FQHCs) to expand opportunities to increase federal funding and increase access to community mental health outpatient services.

4. **Enhance community-based services through a managed care system of service delivery (pilot program)**

   G. Develop a Request for Proposal (RFP) to initiate a pilot program to establish a pay-for-performance, managed care model for a mental health delivery system in the community. The managed care pilot would include:

   - A capitated payment system based on patient levels of care
   - Incentives for recovery
   - Opportunities to assess different staffing models
   - Quality oversight
   - Monitoring of hospitalization, crisis and emergency detention rates
   - Monitoring of service costs and cost effectiveness

The pilot would initially be limited in scope to accommodate evaluation and assessment before any expansion. It would be designed to begin to move patient care into the envisioned small-scale, community-based mental health facilities.

Work could begin immediately on the design of the pilot and a report describing its programmatic and fiscal details that would be included in an RFP. **This pilot would offer a test-run of the managed care component of the mental health redesign and a first step toward the development of smaller-scale community mental health facilities as reported by *The Milwaukee Journal Sentinel* in an article on January 13, 2011, "Mental Health Redesign Proposed" and supported in an editorial on January 14, 2011, "Mental Health: The Holloway Plan."**

5. **Leverage federal funds to increase services**

   H. Develop a written implementation plan for getting additional federal funds for Community Recovery Services 1915(i) once issues related to eligibility are addressed. This would add additional services to the system including Community Living Supportive services, Supported Employment and Peer Support. It also could provide resources for the managed care model for services in the community, helping to reduce hospitalizations and therefore reduce pressure on the demand for acute inpatient beds.

   I. Develop a strategy to create mental health facilities with 16 beds or fewer throughout the community, and at a County's mental health facility on County Grounds, to enable Medicaid reimbursement for services. This network of small-scale facilities throughout the community was broadly outlined in the articles mentioned above.

Need for Fiscal Analysis

The 2011 County Budget already requires follow-up reports to the County Board for several components of the initiative (1915(i), Hilltop downsizing, Crisis Resource Center). As these individual budget items are further addressed, their fiscal impact will be identified.

A detailed fiscal analysis will be needed to identify both expenditures and revenues associated with the pilot program to be RFP'd.

The Behavioral Health Division, working with the Department of Administrative Services-Fiscal Affairs Division and County Board staff, should develop a detailed fiscal analysis of the components of an RFP, by March 30, 2011.

Recommendations

It is recommended that the County Board approve the attached resolution, which supports the concepts and objectives outlined in this mental health initiative.

The resolution also directs that a report describing the details for a pilot project to establish a managed care model for a mental health delivery system with small facilities located in the community to be included in a Request for Proposal (RFP).

The report is to be submitted to the County Board for review and approval by March 30, 2011.

It is also recommended that the Behavioral Health Division, working with the Department of Administrative Services-Fiscal Affairs Division and County Board staff, develop a detailed fiscal analysis of the mental health pilot program to be RFP'd, to accompany the report describing the details of the pilot project, by March 30, 2011.

Finally, it is recommended that the groups that are focusing on issues relating to the Behavioral Health Division, including, the Community Advisory Board, the New Behavioral Health Facility Study Committee and the Behavioral Health Advisory Council, be encouraged to direct their efforts on implementing the mental health initiative outlined in this report and in the attached documents.

Attachments: 1 and 2 Schematics of Mental Health Initiative
Resolution and fiscal note

County Executive's Mental Health Initiative

Patient-centered Recovery Oriented Continuum of Care

Strengthen Public/Private Partnerships

A. Meet with University/Tech-Nursing Schools to increase and enhance interdisciplinary teams, specifically Nurse Practitioners (APNP) providing psychiatric care and enhanced training to Certified Nursing Assistants (CNA).

B. Partner with hospitals to expand capacity in the mental health services continuum.

Pursue Alternatives to Institutionalization

C. Develop a plan to downsize Hilltop and provide community-based alternatives.

Increase Access to Crisis & Community Mental Health Outpatient Services

D. Research the development of an additional Crisis Resource Center.

E. Develop a strategy for additional crisis prevention, intervention, and stabilization services (such as mobile crisis).

F. Pursue partnerships with existing Federally Qualified Health Centers (FQHCs) to expand opportunities to increase federal funding and increase access to community mental health outpatient services.

Enhance Community Based Services Through a Managed Care System of Service Delivery

G. Develop an RFP to initiate a pilot program to establish a pay-for-performance managed care model for a mental health delivery system in the community.
The pilot would include:

- Capitated payment system based on patient levels of care
- Incentives for recovery
- Opportunities to assess different staffing models
- Quality oversight
- Monitoring of hospitalization, crisis and emergency detention rates
- Monitoring service costs and cost effectiveness

The pilot would initially be limited in scope to accommodate evaluation before expansion.

Leverage Federal Funds to Increase Services

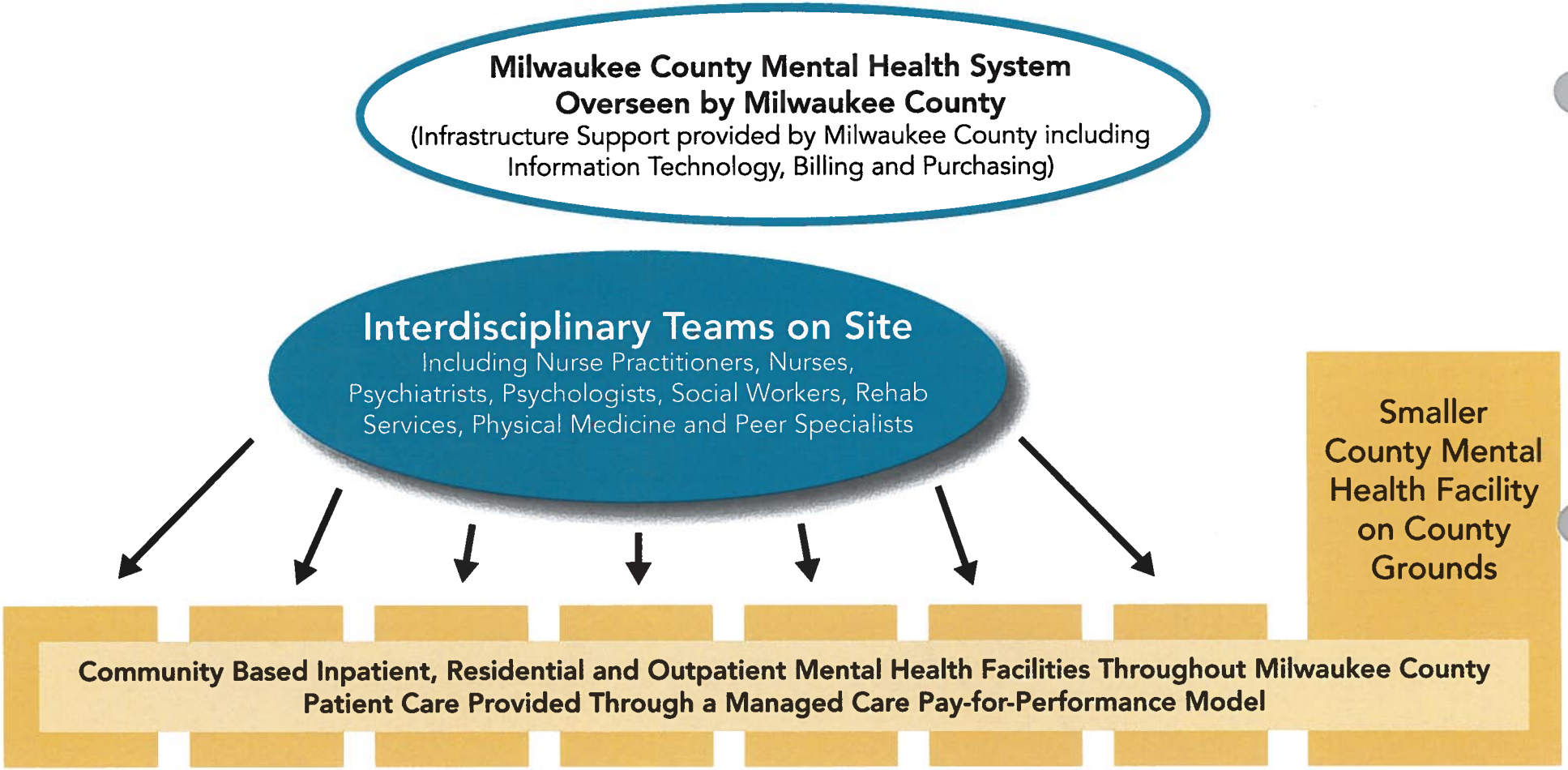
H. Develop an implementation plan for 1915(i) Community Recovery Services. Includes Community Supportive Services, Supported Employment and Peer Support.

I. Develop strategy to create mental health facilities throughout the community, and at the County's mental health facility, with less than 16 beds to enable Medicaid reimbursement.

View of Proposed Redesigned System, Attachment 2

County Executive's Mental Health Initiative

View of Redesigned Mental Health System After Initiative is Fully Implemented



▪ 16 beds or fewer - Title 19 (Medicaid) funding eligible ▪ Privately developed and privately operated ▪ Based on GAMP type service model

First Step: RFP a pilot program to develop a model for managed care and smaller community based mental health facilities

Submitted by County Executive Lee Holloway, January 2011

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/19/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: A resolution supporting the concepts and objectives outlined in the mental health initiative and directing the Interim Director, Department of Health and Human Services, to develop a report describing the details of a pilot project creating a model for a managed care system with small facilities located in the community.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

This resolution has no direct fiscal effect, although staff time will be required to develop a Request for Proposal (RFP) creating a model for the community-based managed care system, to perform a detailed fiscal analysis of the mental health pilot program to be RFP'd, and to prepare a report to be submitted to the Milwaukee County Board of Supervisors by March 30, 2011.

Department/Prepared By

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-74/RES 11-25
(Journal, February 3, 2011)

(ITEM NO. 3) A Resolution by Supervisors Rice, Borkowski, Sanfelippo, Cesarz, and Mayo requesting Wisconsin's State and Federal representatives to work to establish a "fast-track" exception process for determining and presenting military related honors for deserving World War II or other aging veterans and authorizing and directing the County Clerk to convey such message to the Wisconsin representative delegation, by recommending adoption of the following:

A RESOLUTION

WHEREAS, according to the United States Department of Veteran Affairs, as of September 2009, there were more than two million surviving veterans of World War II (WWII); and

WHEREAS, as WWII veterans advance to the later stages of life, their families have come to realize that their loved ones may have an armed forces service history that warrants appropriate military awards such as service medals or Purple Hearts - recognition that many men and women never sought during their armed forces service; and

WHEREAS, when veterans or their families seek information that could result in an appropriate military award or recognition, they are often confounded by an unimaginably complex bureaucracy that produces only dead ends and SNAFUs, resulting in delays of months or, often, years in simply retrieving service records; and

WHEREAS, the Department of Veteran Affairs has estimated that the median age of WWII veterans is 86 and that nearly 900 veterans of WWII die each day, evidence that, simply put, veterans cannot afford bureaucratic delays; and

WHEREAS, the need for expedited awards determinations was highlighted recently when the family of Orville Lemke - injured during service as a Communications Specialist in Germany during WWII and deserving of a Purple Heart - was effectively stymied for more than seven years while pursuing his deserved recognition; and

WHEREAS, despite pursuing the records that could lead to his Purple Heart since 2003 and receiving significant assistance in that regard from Milwaukee County's Office of Veteran's Services, Orville Lemke passed away on December 24, 2010, without receiving any final resolution to his family's request; and

WHEREAS, the Heroes of the Greatest Generation and all of our veterans deserve a better process and more timely determination of their US Military honors and awards; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the said resolution (vote 6-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby requests our state and federal representatives to work to establish a "fast-track" exception process to prevent the delays in determining military recognition for veterans of World War II and other veterans of advanced age or declining health, so that the awards may be presented directly to the Honored Recipient rather than posthumously; and

BE IT FURTHER RESOLVED, that the Milwaukee County Clerk shall forward a copy of this resolution to the Governor of the State of Wisconsin and other State and Federal Legislative Representatives from Milwaukee County.

jlm
01/27/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 18, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: A Resolution requesting Wisconsin's State and Federal representatives to work to establish a "fast-track" exception process for determining and presenting military related honors for deserving World War II or other aging veterans and authorizing and directing the County Clerk to convey such message to the Wisconsin representative delegation.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

- ☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

- ☐ Absorbed Within Agency's Budget
- ☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Adoption of this resolution will have no direct fiscal effect, although an expediture of staff time in the County Clerk's Office will be required.

Department/Prepared By County Board/Ceschin

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

RECEIVED
2011 JAN 18 PM 4:00
COUNTY BOARD
CHAIRMAN

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 10-34(a)(c)/11-37
(Journal, December 17, 2009)

(ITEM NO. 4) Reference file established by the County Board Chairman relative to Department on Aging Contracts with Service Providers, by recommending adoption of the following:

A RESOLUTION

WHEREAS, on December 16, 2009, the Milwaukee County Board of Supervisors authorized the Director, Department on Aging (the Department), to execute contracts to provide programs and services for the period January 1, through December 31, 2010 [File No. 10-34 (a)(a)]; and

WHEREAS, the Department awards funds to provider agencies based on the availability of federal, state, and local funds; usage by older persons of the programs and services provided; anticipated changes in service demand; and allowable costs; and

WHEREAS, when additional funds become available, the Department seeks to use such funds to fully reimburse vendors for the services they provide and for one-time only expenditures designed to maintain or enhance the quality of programs and services provided; and

WHEREAS, the Department has identified nine programs in need of various supplies, equipment, vehicles, facility improvements, and other expenses eligible for reimbursement under Wisconsin's allowable cost policy; and

WHEREAS, to cover those costs under annual awards would reduce the capability of vendors to provide needed services to Milwaukee County seniors; and

WHEREAS, the Department has identified sufficient funds available to award increases to nine contracts for calendar year 2010; and

WHEREAS, the Department recommends increases in awards for the following contractual services based on actual or anticipated costs and to expend the awards as follows:

1. Increase by $5,000, from $85,000 to $90,000, the contract with Bethesda Community Senior Citizens' Center, Inc., to provide Programs in Minority Senior Centers, and

2. Increase by $5,000, from $61,317 to $66,317, with Project Focal Point, Inc., to provide Programs in Minority Senior Centers, and

3. Increase by $5,000, from $39,300 to $44,300, the contract with Asian American Community Center, Inc., to provide Services to Asian American Elderly, and

4. Increase by $5,000, from $84,572 to $89,572, the contract with Indian Council of the Elderly, Inc., to provide Services to Native American Elderly, and

5. Increase by $5,000, from $32,850 to $37,850, the contract with Hmong/American Friendship Association, Inc., to provide Community Outreach and Access Services to Southeast Asian American Elderly: Translation and Interpretation, and

6. Increase by $2,030, from $40,000 to $42,030, the contract with Milwaukee Christian Center, Inc., to provide Nutrition Site Supervision at Milwaukee Christian Center, and

7. Increase by $3,500, from $254,106 to $257,606, the contract with Goodwill Industries of Southeastern Wisconsin, Inc., to provide Nutrition Site Supervision Services (Multiple Sites); and

8. Increase by $1,500, from $829,000 to $830,500 the contract with Goodwill Industries of Southeastern Wisconsin, Inc., to provide Case Management and Home Delivered Meals, and

9. Increase by $2,000, from $304,017,232 to $306,017,232 the contract with Interfaith Adult Programs, Inc., to provide Coordination of Neighborhood Services; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the Director of the Department on Aging's request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Director, Department on Aging, is hereby authorized to adjust awards in the 2010 Program and Service Contracts listed above, and in the amounts recommended, to (1) reimburse vendors for the actual costs of providing services and (2) enhance the quality of programs and services provided to Milwaukee County seniors.

jlm
01/27/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 14, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Request for authorization to award additional funds to calendar year 2010 contracts with Bethesda Community Senior Citizens' Center, Inc., Project Focal Point, Inc., Asian American Community Center, Inc., Indian Council of the Elderly, Inc., Hmong/American Friendship Association, Milwaukee Christian Center, Inc., Goodwill Industries of Southeastern Wisconsin, Inc., and Interfaith Older Adult Programs, Inc., for program and service contracts originally authorized under File No. 10-34 (a)(a)

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

- ☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

- ☐ Absorbed Within Agency's Budget
- ☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The attached resolution authorizes the Director, Department on Aging, to award additional funds to calendar year 2010 contracts with Bethesda Community Senior Citizens' Center, Inc., Project Focal Point, Inc., Asian American Community Center, Inc., Indian Council of the Elderly, Inc., Hmong/American Friendship Association, Milwaukee Christian Center, Inc., Goodwill Industries of Southeastern Wisconsin, Inc., and Interfaith Older Adult Programs, Inc., for program and service contracts originally authorized under File No. 10-34 (a)(a).

The Department awards funds to provider agencies based on the availability of federal, state, and local funds, usage by older persons of programs and services, anticipated changes in service demand, and allowable costs. When additional funds become available, the Department seeks to use those funds to fully reimburse vendors for the services they provide and for one-time only expenditures designed to maintain or enhance the quality of programs and services provided.

Funds for proposed increases in awards to the contracts within this resolution reflects deferred revenue from prior years and carryover of 2009 revenue from supplements to the State/County contract. The increases in awards fund (1) one-time only purchases for various supplies, equipment, furniture, and facility improvements, and (2) expenses related to the Senior Ambassador program. The nine awards total $34,030.

The proposed resolution has no direct fiscal impact on Milwaukee County other than the allocation of staff time required to prepare the accompanying report and resolution.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Coordinator: Department on Aging / Gary W. Portenier, Program Planning

Authorized Signature: _____

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

File No. 11-65/11-46
(Journal, February 3, 2011)

(ITEM NO. 5) From the Clerk of Circuit Court, Director of Court Services, requesting authorization to enter into a contract with the Wisconsin Department of Children and Families in the amount of $320,537 for the period of January 1, 2011, through June 30, 2011, to conduct permanency plan reviews for all Milwaukee County children in out-of-home care, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Milwaukee County schedules plan reviews for all cases that meet the requirements set forth in Section 48.38(2) of the Wisconsin Statutes when the dispositional order for Children in Need of Protective Services (CHIPS) extensions expired on or after Monday, February 26, 2001; and

WHEREAS, the Clerk of Circuit Court is requesting authorization to enter into a contract with the Wisconsin Department of Children and Families in the amount of $320,537 for the period of January 1, 2011, through June 30, 2011, to conduct permanency plan reviews for all Milwaukee County children in out-of-home care; and

WHEREAS, this is a continuation of a six-month contract that the Courts and the Wisconsin Department of Children and Families have entered into; and

WHEREAS, the existing County positions needed to staff the case processing of the permanency plan reviews at Children's Court in Milwaukee County consist of:

- 1.0 FTE Court Commissioner
- 0.4 FTE Court Commissioner
- 1.0 FTE Administrative Assistant III
- 1.0 FTE Clerical Assistant I position
- 1.0 FTE Deputy Court Clerk/Judicial Assistant
- 0.4 FTE Deputy Court Clerk/Judicial Assistant

; and

WHEREAS, the $320,537 in State funding shall offset the cost of the existing positions and permanency plan reviews operating costs for six months; and

WHEREAS, this is a six month contract whereby the Courts and the Wisconsin Department of Children and Families have negotiated terms for the first six months of the year; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of

January 26, 2011, recommended approval of the Clerk of Circuit Court's request (vote 6-0); now, therefore,

BE IT RESOLVED, that the County Board of Supervisors hereby authorizes the Clerk of Circuit Court to enter into a contract with the Wisconsin Department of Children and Families in the amount of $320,537 for the period of January 1, 2011, through June 30, 2011, to cover the necessary positions and operating costs associated with conducting permanency plan reviews for all Milwaukee County children in out-of-home care.

jlm
01/27/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 12, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Execution of Contract

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	320,537	0
	Revenue	320,537	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A) The proposed contract will allow Milwaukee County Clerk of Circuit Court, Children's Division the ability to continue conducting Permanency Plan Reviews for all Milwaukee County children in out-of-home care for the period January 1, 2011 through June 30, 2011.

B) The dollar cost to Milwaukee County to perform these services will be $320,537. The State of Wisconsin has agreed to reimburse Milwaukee County for these costs. There will be no tax levy impact for Milwaukee County.

C) There are sufficient funds to cover the cost of the contract in org. 2864. Although uncertain of the dollar costs in subsequent years, it is anticipated the State of Wisconsin will continue to fund the program.

D) The State of Wisconsin has agreed to fund expenditures of $320,537 for this program for the first six months of 2011.

Department/Prepared by: Deborah Bachun

Authorized Signature: Deborah Bachun

Did DAS Fiscal Staff Review? Yes No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-29(a)(a)/11-25
(Journal, December 16, 2010)

(ITEM NO. 6) Reference file established by the County Board Chairman relative to Community Youth and Family Aids contracts with the State Department of Corrections (DOC), by recommending adoption of the following:

A RESOLUTION

WHEREAS, Section 301.031 of the Wisconsin Statutes requires counties to execute an annual contract with the State Department of Corrections (DOC) for the Community Youth and Family Aids Program, and County Ordinances require that departments obtain authorization from the County Board in order to execute contracts; and

WHEREAS, the Interim Director, Department of Health and Human Services (DHHS), is requesting authorization to sign the 2011 Contract with the State DOC for the provision of juvenile justice services mandated by State law, and the County cannot receive 2011 revenue from the State until this contract is signed; and

WHEREAS, the State's 2011 Contract will provide Milwaukee County with $38,003,499 of Youth Aids funding (excluding Corrective Sanctions); and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the Interim Director of the Department of Health and Human Services' request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Interim Director, Department of Health and Human Services, or his/her designee, is hereby authorized to enter into a contract with the State Department of Corrections covering Community Youth and Family Aids for the period of January 1, through December 31, 2011, and any addendum thereto.

jlm
01/27/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/3/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Report from the Interim Director, Department of Health and Human Services, requesting authorization to enter into a State/County Contract for Community Youth and Family Aids for 2011 and to accept $38,003,499 for State Corrections Charges and Community Based Services

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure		373,884
	Revenue		373,884
	Net Cost		0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Section 301.031 of the Wisconsin Statutes requires counties to execute an annual contract with the State Department of Corrections (DOC) for the "Community Youth and Family Aids Program." This program provides state funding for county services to juvenile offenders as mandated by state and/or federal law. County ordinances require that departments obtain authorization from the County Board in order to execute contracts. The Interim Director, Department of Health and Human Services (DHHS), is therefore requesting authorization to sign the 2011 contract with the State DOC for the provision of juvenile justice services mandated by state law.

B. The 2011 Contract provides $38,003,499, which is $373,884 more revenue than budgeted in 2011 for Youth Aids revenue for State Charges and County community-based programs. DHHS will continue to update projections based on monthly State Juvenile Corrections Charges and complete a fund transfer later in 2011 if necessary.

C. See Section B above

D. No assumptions. Data based on State contract.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Thomas F. Lewandowski

Authorized Signature Geri Lyday

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

File No. 11-69/11-24
(Journal, February 3, 2011)

(ITEM NO. 7) From the Interim Director, Department of Health and Human Services (DHHS), requesting authorization to waive the DHHS Request for Proposals (RFP) requirement and enter into a Professional Service Contract with the Jewish Family Services for administrative and fiscal agent services for the Youth Sports Authority Program, by recommending adoption of the following:

A RESOLUTION

WHEREAS, per Section 56.30 of the Milwaukee County Code of General Ordinances, the Interim Director of the Department of Health and Human Services (DHHS) has requested authorization to waive the DHHS Request for Proposals (RFP) requirement and enter into a 2011 Professional Service Contract; and

WHEREAS, the 2011 Adopted Budget contains $100,000 for the Youth Sports Authority Program that provides funding to selected organizations to support positive recreational activities for youth; and

WHEREAS, since 2000, the County Board has allowed DHHS to contract for the provision of administrative and fiscal agent services that support the program and the Youth Sports Authority Board; and

WHEREAS, Jewish Family Services has performed the administrative and fiscal agent services including the solicitation, fund disbursement, and tracking processes for the Youth Sports Authority; and

WHEREAS, a reduction in the funds has not resulted in a reduction in administrative services, and Jewish Family Services has agreed to perform said services for a reduced amount not to exceed $8,000 and likely to be less; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the Interim Director of the Department of Health and Human Services' request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Interim Director, Department of Health and Human Services (DHHS), or his/her designee, is hereby authorized to waive the DHHS Request for Proposals process and enter into Professional Service Contract with Jewish Family Services for the period February 1, 2011, through January 31, 2011, in the amount of $100,000, with administrative fees not to exceed $8,000, for the provision of administrative and fiscal agent services associated with the Youth Sports Authority Program.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/3/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: REPORT FROM THE INTERIM DIRECTOR, DEPARTMENT OF HEALTH AND HUMAN SERVICES, REQUESTING AUTHORIZATION TO WAIVE THE DHHS REQUEST FOR PROPOSAL REQUIREMENT AND ENTER INTO PROFESSIONAL SERVICE CONTRACT WITH JEWISH FAMILY SERVICES

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	100,000	0
	Revenue	100,000	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The Interim Director of DHHS has requested authorization to execute a Professional Service Contract with the Jewish Family Services to perform administrative and fiscal functions associated with the Youth Sports Authority program for the period beginning February 1, 2011 theought January 31, 2012.

B. Total planned expenditures in 2011 are $100,000.

C. Approval of this request will have no tax levy impact in 2011 since the 2011 Adopted Budget contains sufficient funds.

D. No assumptions are made.

Department/Prepared By Thomas F. Lewandowski, Fiscal & Management Analyst

Authorized Signature Gail Sydney

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-5(a)(b)/11-20
(Journal, December 16, 2010)

(ITEM NO. 8) Reference file established by the County Board Chairman relative to Purchase of Human Service Contracts for the Behavioral Health Division, by recommending adoption of the following:

A RESOLUTION

WHEREAS, per Section 46.09 of the Milwaukee County Code of General Ordinances, the Interim Director of the Department of Health and Human Services (DHHS) is requesting authorization to enter into a 2011 Purchase of Service Contract with ARO Behavioral Healthcare, Inc., for the Behavioral Health Division (BHD); and

WHEREAS, for the past several years, BHD has maintained a Purchase of Service Contract with Social Rehabilitation & Residential Resources, Inc., (SRRR) to provide Targeted Case Management (TCM) services to BHD clients; and

WHEREAS, in December 2010, the Health and Human Needs Committee authorized DHHS to enter into a 2011 Purchase of Service Contract with SRRR to provide TCM services; and

WHEREAS, in the 2011 BHD TCM contract allocation, SRRR received an allocation of $224,112; and

WHEREAS, on October 28, 2010, BHD received email notification that ARO Behavioral Healthcare, Inc., signed an agreement with SRRR to assist in the liquidation of SRRR and orderly winding up of its affairs as a result of SRRR's "dire financial situation;" and

WHEREAS, subsequently, SRRR's Board passed a resolution authorizing the liquidation (including bankruptcy filing) of SRRR and transfer of the operation of some of its health and human services programs to ARO; and

WHEREAS, BHD is requesting that $224,112 of funding originally allocated to SRRR in the December 2010 Purchase of Service Report to the County Board now be allocated to ARO; and

WHEREAS, BHD will keep the Board informed about any additional changes to this service line as the transition moves forward; and

WHEREAS, this contract assignment will ensure that all TCM services provided to consumers previously served by SRRR, Inc., will continue under the management of ARO Behavioral Healthcare, Inc.; and

WHEREAS, the Committee on Health and Human Needs, at its meeting of January 26, 2011, recommended approval of the Interim Director of the Department of Health and Human Services' request (vote 6-0); now, therefore,

BE IT RESOLVED, that the County Board of Supervisors hereby authorizes the Interim Director, Department of Health and Human Services, or his/her designee, to terminate the 2011 Behavioral Health Division Purchase of Service Contract with Social Rehabilitation & Residential Resources, Inc.; and

BE IT FURTHER RESOLVED, that the Interim Director of the Department of Health and Human Services, or his/her designee, is authorized to enter into a new 2011 Purchase of Service Contract with ARO Behavioral Healthcare, Inc., for Targeted Case Management services in an amount not to exceed $224,112 to reflect the organization's assumption of Social Rehabilitation & Residential Resource's Purchase of Service Contract for the period of January 1, 2011, through December 31, 2011, as specified below:

Adult Agencies - Mental Health	**Service**	**2011 Contract**
ARO Behavioral Healthcare, Inc.	Targeted Case Management	$ 224,112

jlm
01/27/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/3/2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Request from the Interim Director, Department of Health and Human Services (DHHS), to enter into a 2011 Purchase of Service contract with ARO Behavioral Healthcare Inc for the Behavioral Health Division (BHD).

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure		
	Revenue		
	Net Cost		
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A) Section 46.09 of the Milwaukee County Code of General Ordinances requires County Board approval for the purchase of human services from nongovernmental vendors. Due to recent changes for the 2011 Targeted Case Management (TCM) purchase of service contracts (POS), the Interim Director of the Department of Health and Human Services (DHHS) is requesting authorization to enter into a 2011 POS contract with ARO Behavioral Healthcare Inc for the Behavioral Health Division (BHD).

B) In the December 2010 Purchase of Service Report from BHD, $224,112 was alloocated to SRRR for TCM services. Since that time, BHD received email notification that ARO Behavioral Healthcare Inc. (ARO) signed an agreement with SRRR to merge them into ARO as a result of misappropriation of funds by the former SRRR Executive Director. BHD is now requesting that the $224,112 originally allocated to SRRR, be allocated to ARO.

C) Sufficient funds are included in the 2011 BHD Budget. No net tax levy change results from this recommendation.

D. No assumptions/interpretations.

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Alexandra Kotze, BHD

Authorized Signature Geri Lyday

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

Supervisor Willie Johnson, Jr., Chairperson
By the Committee on Judiciary, Safety and General Services, reporting on:

File No.11-85

(ITEM 1) A resolution to **RECEIVE AND PLACE ON FILE** a report from the Interim Chief Informational Officer, IMSD, titled "Informational Report: Capital Project WO444 Electronic Medical Records System", dated January 4, 2011. (Vote 6-0).

The Committee on Health and Human Needs, at is meeting on January 26, 2011, concurred with the above action. (Vote 6-0)

COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

Date : January 4, 2011

To : Supervisor Willie Johnson Jr., Chair, Judiciary Committee
Supervisor Peggy West, Chair, Health and Human Needs Committee

From : Laurie Panella, Interim Chief Information Officer, IMSD

Subject: Informational Report: Capital Project WO444 – Electronic Medical Records System

BACKGROUND
The 2010 Budget included an appropriation for capital improvement project WO444 Electronic Medical Records System to replace the current system in place at the Office of the Sheriff (MCSO) and to implement a new Electronic Medical Records (EMR) System for the Behavioral Health Division (BHD).

This report is intended to provide an informational update on the progress of the EMR project and the anticipated phases to complete the project.

ANTICIPATED PROJECT PHASES
The EMR project is broken down into the following four (4) phases:
Phase 1 - Planning and Design
Phase 2 - RFP Process and Vendor Selection
Phase 3 - Implementation
Phase 4 - Closeout and Audit

CURRENT PROJECT STATUS
The EMR project began in August of 2010 with the selection of the Joxel Group, LLC, (TJG) for project management services. Approval was granted by the Finance and Audit Committee to execute a contract for Phase 1 (Planning and Design) with the option of amending the contract to include subsequent phases.

Phase 1 (Planning and Design)
Phase 1 – Planning and Design for the EMR project has been completed at this time. Phase 1 included extensive interviews with BHD and MCSO resources and staff across functional areas of both departments. The interviews for both the departments included management, Medical Directors, Nursing Supervisors and staff, Social Workers, and resources from functional areas such as intake, outpatient, crisis services acute services, long-term care, day treatment, dietary, pharmacy, lab, radiology, rehab, medical records, quality improvement, IT, and Fiscal. The interviews resulted in a list of business and technical requirements, identification of the critical success factors for the project, and the documentation of business processes for both BHD and MCSO that are relevant to an EMR solution. The requirements and process flows were then validated with various stakeholders at BHD and MCSO to ensure that a comprehensive and accurate list of requirements was detailed for the creation of the Request for Proposal (RFP). Meetings were also scheduled with Accenture, the current IT/data processing contractor for BHD, to ensure that the system requirements were integrated into the RFP for seamless integration of BHD operations from an

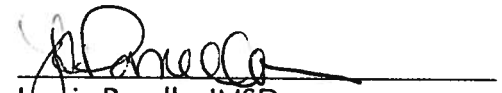
ongoing standpoint. In December 2011, BHD signed a 2-month contract extension with Accenture (January 1, 2011 – February 28, 2011). BHD is currently working with Corporation Counsel and Cambridge Advisory Group to negotiate a future contract extension with Accenture for 2011. If an extension is granted, enhanced language will be included to further ensure smooth transition of data and prioritize work services for the implementation of an EMR system.

Phase 2 (RFP and Vendor Selection)
Phase 2 is currently in process and will incorporate the specifications gathered during the Planning and Design phase and will ultimately result in an RFP to consider potential EMR solutions.

Upon receiving responses to the RFP, a panel will be convened consisting of representatives from MCSO, BHD, Information Management Services Division, and TJG to review responses, conduct vendor interviews, vendor selection, and negotiate a contract for the EMR solution. The final product of Phase 2 will be contract consideration and approval by the County Board of Supervisors for the implementation of the proposed EMR system(s).

As Phase 2 of this capital improvement project continues for EMR selection, it is anticipated the outcome of this phase will govern and significantly impact the remaining phases and project milestones for successful completion. As we progress from Phase 2 to subsequent phases, we will provide informational updates to this Committee to keep your appraised on our progress.

RECOMMENDATION
The Interim Chief Information Officer respectfully requests this report to be received and placed on file.



Laurie Panella, IMSD
Interim Chief Information Officer

cc: County Executive Lee Holloway
Chairman Michael Mayo Sr., County Board of Supervisors
Terrance Cooley, Chief of Staff, County Executive Office
Lynne DeBruin, Vice Chair, Judiciary Committee
Marina Dimitrijevic, Vice Chair, Health and Human Services
Sheriff David Clark
Renee Booker, Director, Department of Administrative Services
Geri Lyday, Director, Health and Human Services
Linda Durham, Judiciary Committee Clerk

Rick Ceschin, Judiciary Research Analyst
Jodi Mapp, Health and Human Services Committee Clerk
Jennifer Collins, Health and Human Services Research Analyst
Alexandra Kotze, Fiscal and Management Analyst, Behavioral Health Department
Allison Rozek, Fiscal and Management Analyst, Department of Administrative Services
Sushil Pillai, The Joxel Group

From the Committee on Judiciary, Safety and General Services

File No.11-52
(Journal, February 3, 2011)

(ITEM 2) From the Chief Judge, requesting authorization to execute professional service contracts with ATTIC Correctional Services, Wisconsin Community Services, Inc. and the Benedict Center for the period of January 1, 2011 through December 31, 2011 in an amount not to exceed a total of $531,924 for provision of services and programming at the Milwaukee Community Justice Resource Center, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Milwaukee County Board of Supervisors adopted the 2011 budget on November 8, 2010 (File No. 10-347) and approved by the County Executive, which included funding in the amount of $531,924 for CJRC participant programming; and

WHEREAS, the above agencies were awarded contracts as a result of a competitive bid process for the period of January 1, 2009 through December 31, 2011; and

WHEREAS, all programming at the CJRC will be subject to a competitive bid process in 2011 for the contract period of January 1, 2012-December 31, 2014; now, therefore;

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize the Chief Judge to execute professional services contracts with ATTIC Correctional Services, Inc., Wisconsin Community Services, Inc. and the Benedict Center for the period of January 1, 2011 through December 31, 2011 in an amount not to exceed a total of $531,924 for provision of services and programming at the Milwaukee Community Justice Resource Center.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 01/03/2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: 2011 Community Justice Resource Center Contracts

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Expenditures are within the approved budget for Org. Unit 2900, Alternatives to Incarceration, for the period of January 1, 2011-December 31, 2011. Absorbed within agency budget as funding for the Community Justice Resource Center (CJRC) was approved and included in Org. Unit 2900 budget by the County Board (File No. 10-347) during the 2011 budget process. Professional services contracts will be executed with ATTIC Correctional Services, Inc., Wisconsin Community Services, Inc. and the Benedict Center for the period of January 1, 2011-December 31, 2011 in an amount not to exceed $531,924.

This is no fiscal impact associated with the requested action.

Department/Prepared By Holly Szablewski/Deborah Bachun

Authorized Signature Deborah Bachun Jeffrey Bremer

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.11-53
(Journal, February 3, 2011)

(ITEM 3) From the Chief Judge, requesting authorization to execute a professional service contract with Justice 2000, Inc. for the period of February 1, 2011 through December 31, 2011 in an amount not to exceed $250,000 for implementation of the Universal Screening Pilot Program, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Milwaukee County Board of Supervisors adopted the 2011 budget on November 8, 2010 (File No. 10-347) and approved by the County Executive, which included funding in the amount of $250,000 for the Universal Screening Pilot Program; and

WHEREAS, Justice 2000, Inc., as a result of a competitive bid process in 2009, was selected as Milwaukee County's primary provider of pretrial services, including jail screening for the Treatment Alternatives and Diversion (TAD) Program for the contract period of January 1, 2009-December 31, 2011; and

WHEREAS, Justice 2000 is experienced in and familiar with the application of the proposed pretrial risk and screening instruments, Milwaukee County Pretrial Services Database, Milwaukee County Intake Court operation and proposed screening program; and

WHEREAS, on December 23, 2010 the Pretrial Services Advisory Board voted unanimously in support of contracting with Justice 2000 in 2011 for the Universal Screening Pilot Program without a competitive bid process; and

WHEREAS, Wisconsin Community Services, Inc. has indicated to the Judicial Review Coordinator that the agency would not submit a bid for provision of these services and supports issuing a contract to Justice 2000 for 2011; and

WHEREAS, the competitive bid process would delay implementation of the Universal Screening Pilot Program until June/July of 2011; and

WHEREAS, all programs in Org. Unit 2900, including Universal Screening, will be subject to a competitive bid process for the contract period of January 1, 2012-December 31, 2014; now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize the Chief Judge to execute a professional service contract with Justice 2000, Inc. for the period of February 1, 2011 through December 31, 2011 in an amount not to exceed of $250,000 for implementation of the Universal Screening Pilot Program.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 01/03/2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: 2011 Universal Screening Pilot Program Contract

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Expenditures are within the approved budget for Org. Unit 2900, Alternatives to Incarceration, for the period of January 1, 2011-December 31, 2011. Absorbed within agency budget as funding for the pilot program was approved and included in Org. Unit 2900 budget by the County Board (File No. 10-347) during the 2011 budget process. Contract will be executed with Justice 2000, Inc., in an amount not to exceed $250,000 for the period of February 1, 2011-December 31, 2011. Justice 2000 is the current provider of jail screening services for Milwaukee County's Treatment Alternative and Diversion (TAD) Program. These services were subject to a competitive bid process for the period of January 1, 2009-December 31, 2011and Justice 2000 was unanimously selected as the provider as a result of this competitive bid process.

This is no fiscal impact associated with the requested action.

Department/Prepared By Holly Szablewski/Deborah Bachun

Authorized Signature Deborah Bachun

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.11-54
(Journal, February 3, 2011)

(ITEM 4) From the Chief Judge, requesting authorization to receive and disburse funds in the amount of $25,000 from the Wisconsin Department of Justice for services and activities of the Milwaukee County Drug Treatment Court in 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, in November 2010, Wisconsin Attorney General J.B. Van Hollen announced that to help fund adult drug treatment courts, Wisconsin would distribute to 23 Counties, $260,000 from Wisconsin's share of a class-action settlement against several vitamin manufacturers; and

WHEREAS, on November 19, 2010 Milwaukee County received from the Wisconsin Department of Justice a check in the amount of $25,000 as its share of the disbursement; and

WHEREAS, these funds will be used to support services and activities of the Milwaukee County Drug Treatment Court in 2011; now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize the Chief Judge to receive and disburse funds in the amount of $25,000 from the Wisconsin Department of Justice for services and activities of the Milwaukee County Drug Treatment Court in 2011.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 01/03/2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Funds from Wisconsin Department of Justice to Support Drug Treatment Court

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☒ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	25,000	
	Revenue	25,000	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Increase of $25,000 in operating expenditures in Org. Unit 2900, Alternatives to Incarceration, for the period of January 1, 2011-December 31, 2011 will be offset by increase in operating revenue from the State of Wisconsin Department of Justice. Funds are to be used to support Milwaukee County Drug Treatment Court activities and services.

This is no fiscal impact associated with the requested action.

Department/Prepared By Holly Szablewski/Deborah Bachun

Authorized Signature Deborah Bachun Jeffrey Stone

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

From the Committee on Judiciary, Safety and General Services

File No.10-406
(Journal, December 16, 2010)

(ITEM 5) From the Executive Director, Ethics Board & Executive Secretary, Personnel Review Board, requesting authorization to develop and implement a secure means of online financial disclosure filing via the Statement of Economic Interest form, by recommending adoption of the following:

A RESOLUTION

WHEREAS, all county elected and appointed officials, candidates for elected county offices, and county employees, whose duties and responsibilities, performed for or on behalf of the county or any board or commission thereof, include the awarding or execution of contracts for the purchase of supplies, services, materials, and/or equipment; the construction of public works; and/or the sale or leasing of real estate, or who may be designated by the Ethics Board, shall file Statements of Economic Interests; and

WHEREAS, the duties of the Ethics Board also include preservation of the Statements of Economic Interests for a period of six (6) years from the date of receipt in a form that will facilitate document retention; and

WHEREAS, the duties of the Ethics Board also include accepting, filing, and having available for public inspection any information related to the purposes of the Ethics Code, including Statements of Economic Interest forms; and

WHEREAS, since the Milwaukee County Ethics Board does not currently accommodate electronic submission of Statements of Economic Interest forms, filers must locate a notary public and must then submit a paper form to the Office of the Ethics Board, while individuals seeking information about filers must visit the Office of the Ethics Board at the Milwaukee County Courthouse; and

WHEREAS, Milwaukee County has taken steps to encourage sustainable work practices such as reduced paper usage and electrical consumption; to promote open government and enhanced public access by placing more public information on its websites; and to be more fiscally responsible by utilizing more modern technologies such as Legistar, a legislative workflow database; and

WHEREAS, the Ethics Board can efficiently and effectively meet the said duties by means of, among other things, a workflow database, and can partner with other County agencies with the same or similar goals; and

WHEREAS, the State of Wisconsin's Government Accountability Board has set the standard for online access to basic financial disclosure data through its *Eye on Financial Relationships* website; and

40 WHEREAS, the Executive Director has managed the funds allocated toward
41 development and implementation of an ethics training program in a fiscally
42 responsible manner and has funds available to expend on this related development
43 and implementation of an online means to file, submit, store, organize, and manage
44 SEI forms; to upload basic financial data into a public-access database; to improve the
45 ease in which filers are able to file SEI data from one year to another; and to assist the
46 Ethics Board in meeting its duties as related to Statements of Economic Interest forms
47 and related training; now, therefore,
48
49 BE IT RESOLVED, that the Executive Director, Milwaukee County Ethics Board, is
50 hereby authorized to work in partnership with the Department of Administrative
51 Services Information Management Systems Division to develop and implement a means
52 of online financial disclosure filing via the Statement of Economic Interests form.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: November 16, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Electronic Submission of SEI Form

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☒ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The action would approve the use of 2010 budgeted funds in the Ethics Board budget for payment of expenses related to developing and implementing a means of receiving Statement of Economic Interest forms in a secure, electronic format and for uploading basic data into a publically accessible online index.

B. Because the funds used are already approved for related use in implementing the Ethics Boards training and development program, no additional direct costs, savings, or anticipated revenues are associated with the request or proposed action within the current budget year.

C. The available funds would be expended toward completion of the project. Expenditures are projected around $30,000 but the Ethics Board continues to promote fiscal responsibility in the form of using in-house resources wherever possible, which is expected to facilitate reduced expenses. The project has no effect on revenue. There is a no net tax levy impact by approving this project.

D. It is assumed there is no fiscal impact because the project uses 2010 budgeted funds.

Department/Prepared By Veronica W. Robinson

Authorized Signature Veronica W. Robinson

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.11-46
(Journal, February 3, 2011)

(ITEM 6) From the Office of the Sheriff, requesting authorization to apply for and accept State of Wisconsin Department of Transportation grant funding for an Alcohol Enforcement 2011 program in the amount of $128,199, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the State of Wisconsin Department of Transportation has identified roadway segments patrolled by Milwaukee County as at risk of alcohol related crashes; and

WHEREAS, based upon this analysis, the State of Wisconsin Department of Transportation has awarded the Milwaukee County Sheriff's Office an Alcohol Enforcement 2011 grant program; and

WHEREAS, the grant period is from October 1, 2010 until September 30, 2011 and it is anticipated that there will be 96 deployments for a total of 2,240 enforcement hours; and

WHEREAS, payment is based on an average overtime/fringe hourly rate of $55.00 per hour and the grant requires a local match on salary expenses of 25% or $41,081 bringing the total project funding to $169,280 and Milwaukee County's Sheriff Office will use existing budgeted salary funds as match dollars; and

WHEREAS, Milwaukee County's Sheriff office will receive funding of $4,999 for equipment to perform a field Sobriety Test (FST); now, therefore,

BE IT RESOLVED, the Office of the Sheriff is hereby authorized to apply for and accept a State of Wisconsin Department of Transportation grant for an Alcohol Enforcement 2011 program in the amount of $128,199.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/4/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Authorization to apply for and accept State of Wisconsin Department of Transportation grant for an Alcohol Enforcement 2011 program in the amount of $128,199.

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	128,199	
	Revenue	128,199	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The Sheriff is requesting to apply for and accept a State of Wisconsin Department of Transportation grant for an Alcohol Enforcement 2011 program in the amount of $128,199. Grant funds total $128,199 with a 25% local match required on salary expenses which is $41,081 bringing the total project funding to $169,280. The Office of the Sheriff has existing budgeted salary funds to provide for the required match.

Department/Prepared By Molly Pahl, Fiscal Operations Manager

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.11-45
(Journal, February 3, 2011)

(ITEM 7) From the Office of the Sheriff, requesting authorization to apply for and accept State of Wisconsin Department of Transportation grant funding for a Multi-jurisdictional Alcohol Enforcement 2011 program in the amount of $161,060, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the State of Wisconsin Department of Transportation has identified roadway segments patrolled by Milwaukee County as at risk of alcohol related crashes; and

WHEREAS, based upon this analysis, the State of Wisconsin Department of Transportation has awarded the Milwaukee Metropolitan area an Alcohol Enforcement 2011 grant program which is a multi-jurisdiction grant with Milwaukee County's Sheriff Office serving as the coordinating agency; and

WHEREAS, Milwaukee County's Sheriff Office received a separate grant for its patrol functions; and

WHEREAS, the following agencies are participating in the grant: West Allis PD, Greendale PD, Franklin PD, Town of Brookfield PD, Bayside PD, City of Brookfield PD, South Milwaukee PD, Menomonee Falls PD, Wisconsin State Patrol (not funded), Elm Grove PD, Cudahy PD, St. Francis PD, Wauwatosa PD, Milwaukee PD; and

WHEREAS, the grant period is from October 1, 2010 until September 30, 2011 and it is anticipated that there will be 36 deployments for a total of 2,688 enforcement hours; and

WHEREAS, payment is based on an average overtime/fringe hourly rate of $55.00 per hour and the grant requires a local match on salary expenses of 25% or $45,000 bringing the total project funding to $206,060, therefore, participating patrol agencies will receive reimbursement of approximately $10,000; and

WHEREAS, Milwaukee County's Sheriff office will receive $10,000 for grant administration and funding of $3,220 for the following equipment: 4 boxes of business cards, 10 highly visible traffic enforcement signs and 60 magnets; and

WHEREAS, additional funds have been awarded should an additional agency be added to the OWI task force; now, therefore,

42 BE IT RESOLVED, the Office of the Sheriff is hereby authorized to apply for and
43 accept State of Wisconsin Department of Transportation grant for a Multi-jurisdictional
44 Alcohol Enforcement 2011 program in the amount of $161,060.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/4/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Authorization to apply for and accept State of Wisconsin Department of Transportation grant for a Multi-jurisdictional Alcohol Enforcement 2011 program in the amount of $161,060.

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	13,220	
	Revenue	13,220	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The Sheriff is requesting to apply for and accept a State of Wisconsin Department of Transportation grant for a Multi-jurisdicitional Alcohol Enforcement 2011 program in the amount of $161,060. Grant funds total $161,060 with a 25% local match required which is $45,000 bringing the total project funding to $206,060. The Office of the Sheriff will receive $13,220 for equipment purchases and to offset costs of grant administration. The remaining funds will be passed through the Office of the Sheriff to other local law enforcment agencies.

Department/Prepared By Molly Pahl, Fiscal Operations Manager

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.10-470
(Journal, February 3, 2011)

(ITEM 8) From the Inspector, Office of the Sheriff, requesting authorization to amend the Water Tower Easement at the House of Correction to add a second booster station, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Sheriff of Milwaukee County requests to grant an amendment to an existing easement with the City of Franklin as it relates to the area surrounding the City of Franklin Water Tower, which is located on land owned by the Milwaukee County Correctional Facility South; and

WHEREAS, in September of 2000, County Board File No. 00-407 was approved which granted the City of Franklin an easement for land to site two water towers on land owned by Milwaukee County's Correctional Facility South(CCFS); and

WHEREAS, in 2010, the City of Franklin contacted staff at the CCFS to request to add a booster station to the allowed improvements clause contained in the present agreement and to slightly reconfigure the easement area; and

WHEREAS, the addition of the booster station will increase the reliability of the utility's water system and the easement retains the same size of 1.99 acres but the shape is slightly changed to accommodate the construction of the booster station; and

WHEREAS, the City of Franklin submitted the easement documents to Milwaukee County's Office of Corporation Counsel for its review; and

WHEREAS, the Committee on Judiciary, Safety and General Services, at its meeting on January 20, 2011, voted (6-0) to approve the Inspector's request; and

WHEREAS, the Committee on Economic and Community Development, at its meeting on January 24, 2011, voted (7-0) to concur with the recommendation of the Judiciary, Safety and General Services Committee; now, therefore,

BE IT RESOLVED, that the Office of the Sheriff is hereby authorized to enter into an amendment of its easement agreement with the City of Franklin over land located at the CCFS.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/12/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: The Sheriff of Milwaukee County requests the authority to grant an amendment to an existing easement with the City of Franklin as it relates to the area surrounding the City of Franklin Water Tower, which is located on land owned by the Milwaukee County Correctional Facility South.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The Sheriff of Milwaukee County is requesting the authority to grant an amendment to an existing easement with the City of Franklin as it relates to the area surrounding the City of Franklin Water Tower, which is located on land owned by the Milwaukee County Correctional Facility South. There is no fiscal effect from entering into this amendment.

Department/Prepared By Molly Pahl, Fiscal Operations Manager

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No.11-55
(Journal, February 3, 2011)

(ITEM 9) From Director, Child Support Enforcement, requesting authorization to pay invoice submitted by Joxel Group, LLC in the amount of $49,825, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Section 56.30(9) of the Milwaukee County Ordinances provides that no vendor shall begin work until all officials sign the executed contract; and

WHEREAS, the Department of Administrative Services is not permitted by Ordinance to exempt departments from Section 56.30(9) but is able to make payments following authorization of the Milwaukee County Board of Supervisors; and

WHEREAS, the Department of Child Support Enforcement needed to complete production of a bi-lingual - Spanish information DVD for Milwaukee County Child Support Payers incarcerated in the Wisconsin Prison System; and

WHEREAS, scheduling conflicts created a necessity to perform work; and

WHEREAS, work was performed by Joxel Group, LLC, prior to all officials signing the executed contract; and

WHEREAS, the Committee on Judiciary, Safety and General Services, at its meeting on January 20, 2011, recommended approval of the Director of Child Support Enforcement's request (vote 6-0); and

WHEREAS, the Committee on Finance and Audit, at its meeting on January 27, 2011, concurred with the recommendation of the Committee on Judiciary, Safety and General Services by a vote of 6-0; now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize Child Support Enforcement and the Department of Administrative Service to pay invoice submitted by Joxel Group, LLC.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/11/2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Payment of Professional Service Contracts

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure		0
	Revenue		
	Net Cost		0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The County Board is being requested to authorize, by resolution, the payment of an invoice for a professional service contract for Joxel Group LLC. In accordance with 56.30(9), the invoices are not being paid because contract work was performed prior to the contract being signed by all parties approved. The ordinance does allow for payment, if the board authorizes payment by resolution.

B. Approval of this resolution will authorize the department to pay for the contract work of $49,825 from 2010 available funds. This is a one-time cost for payment of the contract work.

C. There is no budgetary impact associated with this contract.

Department/Prepared By Lisa Jo Marks, Director

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. -
(Journal, 2011)

A RESOLUTION

WHEREAS, Section 56.30(9) of the Milwaukee County Ordinances provides that no vendor shall begin work until all officials sign the executed contract; and

WHEREAS, the Department of Administrative Services is not permitted by Ordinance to exempt departments from Section 56.30(9) but is able to make payments following authorization of the Milwaukee County Board of Supervisors; and

WHEREAS, the Department of Child Support Enforcement needed to complete production of a bi-lingual - Spanish information DVD for Milwaukee County Child Support Payers incarcerated in the Wisconsin Prison System; and

WHEREAS, scheduling conflicts created a necessity to perform work; and

WHEREAS, work was performed by Joxel Group, LLC, prior to all officials signing the executed contract; and

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize Child Support Enforcement and the Department of Administrative Service to pay invoice submitted by Joxel Group, LLC.

Supervisor Gerry P. Broderick, Chairman
From the Committee on Parks, Energy and Environment, reporting on:

File No. 11-62
(Journal, February 3, 2011)

(ITEM 1) From the Director, Parks, Recreation and Culture, requesting authorization to execute and perform all the actions required to implement the proposed land exchanges and easements in and near Falk Park, by recommending adoption of the following:

A RESOLUTION

WHEREAS, in 2007 the Milwaukee County Board adopted Resolution File No. 07-120, which directed DPRC to negotiate mitigation measures with the Wisconsin Department of Transportation (WisDOT) to diminish right-of-way impacts for the proposed Interstate 94 North/South Corridor improvements Project ID 1030-20-00; and

WHEREAS, since then many discussions have been held between representatives of DPRC, WisDOT, the Wisconsin Department of Natural Resources (WDNR), the City of Oak Creek, surrounding property owners and other stakeholders; and

WHEREAS, as a result of these discussions, strategies to accomplish mutual goals have been generally agreed upon by all parties involved; and

WHEREAS, WisDOT plans to reconstruct Interstate 94 on the east side of Falk Park between Rawson Avenue and Drexel Avenue in the City of Oak Creek; and

WHEREAS, as part of that project, WisDOT will reconstruct the existing Freeway interchange at Rawson Avenue and construct a new interchange at Drexel Avenue; and

WHEREAS, the City of Oak Creek will also be reconstructing Drexel Avenue from the new freeway interchange westward to S. 27th Street; and

WHEREAS, Resolution File No. 07-120 authorized negotiations of the land exchanges and Resolution No. 10-374 authorized the exchange of land between the DPRC and WisDOT; and

WHEREAS, DPRC in cooperation the Southeastern Wisconsin Planning Commission (SEWRPC) has identified several additional parcels of land of specific interest in this area; and

WHEREAS, it is agreed that the area located south of Falk Park known as the Esch Honadel Woods should be acquired and preserved because of the many high quality natural resources present there; and

WHEREAS, discussions with various property owners in the area have identified additional parcels of land that could be exchanged with DPRC to help achieve its goal of acquiring and protecting the significant natural resources of this area; and

WHEREAS, if authorized, DPRC will continue negotiations with these property owners and, if successful, execute the required deeds and easements to acquire or transfer these lands as appropriate; and

WHEREAS, to implement these land transfers and easements the County must also receive approvals from the National park Service (NPS) and the WDNR to convert the restrictions placed on the County property through previous Land and Water Conservation Fund (LAWCON) funding to the properties being acquired; and

WHEREAS, to accomplish this DPRC must submit an application and related documentation to NPS and WDNR that describes the specifics of the properties being considered for trade and conversion of the deed restrictions imposed by the LAWCON funding; and

WHEREAS, the approval by NPS and WDNR is generally based upon a determination that the parcels to be converted have equivalent or greater functional value, monetary value and are not compromised by significant environmental problems; and

WHEREAS, appraisals will be commissioned for all involved properties to document their monetary and functional values per the LAWCON requirements; and

WHEREAS, Milwaukee County DTPW staff will prepare a Phase 1 Environmental Assessment of all parcels proposed to be acquired by Milwaukee County; and

WHEREAS, pending favorable review of the LAWCON conversion application, the WDNR would provide a recommendation to the NPS for final consideration; and

WHEREAS, upon final approval by NPS, the County will be able to exchange the various properties; and

WHEREAS, prior to execution, DPRC, DTPW, Corporation Counsel and Risk Management will review and approve all documents as required; and

WHEREAS, the Parks Director has recommended that the authority to prepare, review, approve, execute and record all documents as required to execute the proposed land exchanges and easements be granted to the Parks Department, the Department of Transportation and Public Works, Corporation Counsel, Risk Management, County Clerk, Register of Deeds, and the County Executive; and

WHEREAS, the Committee on Parks, Energy and Environment, at its meeting on January 25, 2011, recommended approval of the request (vote 5-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby authorizes the Parks Director, the Department of Transportation and Public Works, Risk Management, Corporation Counsel, and Register of Deeds to prepare and review all documents, and perform all actions as required to negotiate land transfers, related easements and Land and Water Conservation Fund (LAWCON) program procedures and requirements and report back to the Committee on Parks, Energy and Environment for final approval; and

BE IT FURTHER RESOLVED that, upon approval by the County Board, the County Executive and County Clerk are authorized to execute the deeds, easements and any other required documents.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 11, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Falk Park Land Transfers

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

In 2007 the Milwaukee County Board adopted Resolution File No. 07-120, which directed the DPRC to negotiate mitigation measures with the Wisconsin Department of Transportation (WisDOT) to diminish right-of-way impacts for the proposed Interstate 94 North/South Corridor improvements Project ID 1030-20-00. Since then, many discussions have been held between representatives of the DPRC, WisDOT, Wisconsin Department of Natural Resources (WDNR), the City of Oak Creek, surrounding property owners and other stakeholders towards this end. WisDOT plans to reconstruct Interstate Highway 94 on the east side of Falk Park between Rawson Avenue and Drexel Avenue in the City of Oak Creek. As part of that project, WisDOT will reconstruct the existing Freeway interchange at Rawson Avenue and construct a new interchange at Drexel Avenue.

DPRC has identified several additional parcels of land in this area that should be acquired and preserved because of the many high quality natural resources present. Discussions with various property owners in the area have identified additional parcels of land that could be exchanged with the DPRC to help achieve its goal of acquiring and protecting significant natural resources. If authorized, the DPRC will continue negotiations with these property owners and if successful will execute the required deeds and easements to acquire or transfer these lands as appropriate. It is anticipated that the land transfers will not require County funding. Any County lands conveyed would be replaced by environmentally valuable lands at an approximate ratio of 1.5 acres for each acre of parkland exchanged.

To implement these land transfers and easements the County must also receive approvals from the National park Service (NPS) and the WDNR to convert the restrictions placed on the

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

County property through previous Land and Water Conservation Fund (LAWCON) funding to the properties being acquired. To accomplish this the DPRC must submit an application and related documentation to WDNR and NPS that describes the specifics of the properties being considered for trade and conversion of the deed restrictions imposed by the LAWCON funding. The approval by NPS and WDNR is generally based upon a determination that the parcels to be converted have equivalent or greater functional value, monetary value and are not compromised by significant environmental problems. Appraisals will be commissioned for involved properties to document their monetary and functional values per the LAWCON requirements. Milwaukee County DTPW staff will prepare a Phase 1 Environmental Assessment of all parcels to be acquired by Milwaukee County. Pending favorable review of the LAWCON conversion application, the WDNR would provide a recommendation to the NPS for final consideration and with approval by the NPS and compliance with its conditions; the County will be able to exchange the various properties. Prior to execution, the Parks Department, the Department of Transportation and Public Works, Corporation Counsel and Risk Management will review and approve all documents as required.

Department/Prepared By Kevin Haley/DPRC

Authorized Signature James Keegan

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

File No. 11-57
(Journal, February 3, 2011)

(ITEM 2) A resolution by Supervisors Dimitrijevic, Lipscomb, Harris, Broderick and Weishan, creating an Office of Sustainability under the Office of the County Executive's and a new, full-time position of Director of Sustainability that would directly report to the County Executive, retitling the existing position of Sustainability and Environmental Engineer to Managing Environmental Engineer and funding the new position with funds from the Appropriation for Contingencies account, by recommending adoption of the resolution, as appearing in the February 3, 2011 Journal of Proceedings. (Vote 3-2)

The Committee on Finance and Audit, at its meeting on January 27, 2011, voted (5-1) to lay this item over until the March cycle.

FILE NO. 11-57

Referred
JAN 2011
County Board
Chairman

By Supervisors Dimitrijevic, Lipscomb, Harris, Broderick and Weishan

A RESOLUTION

Creating an Office of Sustainability under the Office of the County Executive's and a new, full-time position of Director of Sustainability that would directly report to the County Executive, retitling the existing position of Sustainability and Environmental Engineer to Managing Environmental Engineer and funding the new position with funds from the Appropriation for Contingencies account.

WHEREAS, on July 26, 2007 the Milwaukee County Board of Supervisors voted unanimously to approve a resolution creating the "Green Print" environmental and conservation initiative for Milwaukee County government; and

WHEREAS, a provision of the Green Print authorized the Director of Human Resources to develop a position of Director of Sustainability and report back to the Personnel and Finance and Audit Committees in September of 2007; and

WHEREAS, instead, the 2008 adopted budget for the Architectural, Engineering and Environmental Services division (AE&ES) abolished the vacant position of Director of Energy and Environmental Services and created the position of Director of Sustainability and Environmental Engineer; and

WHEREAS, the job duties associated with the Director of Sustainability and Environmental Engineer position that relate to sustainability include providing effective, rational and cost conscious leadership on environmental sustainability issues, working closely with county departments to identify opportunities to apply "green" building concepts, performing cost benefit and/or life cycle analysis on proposed major maintenance and capital public works projects and monitoring results on implemented projects; and

WHEREAS, the job duties associated with the Director's position that relate to environmental services responsibilities include providing environmental services assistance to county departments, overseeing Milwaukee County's NR216 county-wide stormwater permit, management of landfill gas control systems and groundwater monitoring, serving as the County land conservationist and overseeing environmental services section staff; and

WHEREAS, given the diverse workload of the Sustainability Director's position, the County Board adopted a resolution (File No. 08-238) in June of 2008 requesting that the Green Print Workgroup recommend changes to the position based upon the existing and evolving job duties and report back in September of 2009, in anticipation of the 2010 budget deliberations; and

WHEREAS, the Green Print Workgroup submitted a report (dated September 15, 2009) recommending the creation of a "Director of Sustainability" position as a new department head reporting directly to the County Executive and retitling of the existing position of Sustainability and Environmental Engineer to "Environmental Engineer"; and

WHEREAS, the recommendation was based on several advantages including the allowance of full-time dedication to both sets of priorities, the appropriate elevation of the Director of Sustainability position to provide more countywide visibility and to increase the likelihood of securing more grants for sustainability and environmental services of the existing position; and

WHEREAS, the County Executive's recommended budget for 2010 did not include the Green Print Workgroup's recommendations and an amendment to create an Office of Sustainability within the County Board failed; and

WHEREAS, the duties of the existing position of Director of Sustainability and Environmental Engineering are extensive and the combined position does not allow for many opportunities to expand sustainability efforts; therefore, creating a new position of Director of Sustainability is warranted; and

WHEREAS, the City of Milwaukee has an Office of Environmental Sustainability managed by a full-time position and the Milwaukee Metropolitan Sewerage District also funds full-time position for environmental sustainability efforts; and

WHEREAS, the position of Director of Sustainability for Milwaukee County will be funded by the Appropriation for Contingencies Account to be reimbursed by grants and other outside revenues; and

WHEREAS, the considerable amount of savings already achieved through implementation of the Green Print program would increase significantly more by dedicating a full-time position to these efforts; now, therefore,

BE IT RESOLVED, the Milwaukee County Board of Supervisors hereby creates a new Office of Sustainability within the Office of the County Executive and a new full-time position of Director of Sustainability that will directly report to the County Executive; and

BE IT FURTHER RESOLVED, that the County Board authorizes and directs the Director of the Division of Human Resources to retitle the existing position of Sustainability and Environmental Engineer to Managing Environmental Engineer; and

BE IT FURTHER RESOLVED, that the County Board authorizes and directs the Director of the Department of Administrative Services to initiate a fund transfer in the amount of $129,000 for salary, fringe benefits and supplies from Org. Unit 1945-Appropriation for Contingencies Account to the new Office of Sustainability; and

BE IT FURTHER RESOLVED, that the County Board authorizes and directs the Sustainability Director to seek and receive grants or other revenues that would offset the cost of the position.

JE
January 7, 2011
H:\Shared\Research Analysts\Esch\Pending Supervisor Approval\Creation of Director of Sustability Position - Dimitrijevic.doc

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 7, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Creating an Office of Sustainability and a new, full-time position of Director of Sustainability that would directly report to the County Executive, retitling the existing position of Sustainability and Environmental Engineer to Managing Environmental Engineer and funding the new position with funds from the Appropriation for Contingencies account.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☒ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☒ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	129,000	0
	Revenue	0	0
	Net Cost	129,000	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Adoption of the resolution would result in the creation of a new position, Director of Sustainability, to carry out the Green Print program.
B. The Director of Sustainability position is anticipated to be created at the mid-point of 902 ECP range, at a total personnel cost (salary and benefits) of $124,000 and an additional $5,000 for office supplies and services for a total cost of $129,000. Retitling of the existing position will have no fiscal effect.
C. The position will be funded through a fund transfer from the Appropriation for Contingencies Account. Any grant revenues or other outside revenues received for the purpose of implementing the Green Print program will be applied to the Appropriation for Contingencies Account to offset the cost of the position.

Department/Prepared By Julie Esch, Legislative Research Analyst

Authorized Signature Julie A Esch

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-61
(Journal, February 3, 2011)

(ITEM 3) From the Director, Parks, Recreation and Culture, requesting authorization to submit a proposal for, and accept if granted, funding through the U.S. Forest Service State & Private Forestry Redesign Competitive Allocation RFP FY 2011 for the naturalization of selected DPRC parkland, by recommending of the following:

A RESOLUTION

WHEREAS, in the Milwaukee County 2011 Capital Budget, the Department of Parks, Recreation and Culture (DPRC) has been allocated $61,000 to convert approximately 20 acres of parkland from mowed grass to native trees and shrubs (*#WP 186 - Parks Naturalization*); and

WHEREAS, the primary goal of this budget item is to restore portions of DPRC property to native habitat in order to reduce the costs associated with maintaining 15,000 acres of parkland; and

WHEREAS, under the U.S. Department of Agriculture Forest Service State & Private Forestry Redesign Competitive Allocation RFP FY 2011, the Wisconsin Department of Natural Resources (WDNR) is eligible to submit or authorize others to submit proposals for projects that address high-priority issues or landscapes as identified in Wisconsin's "2010 Statewide Forest Assessment and Strategy"; and

WHEREAS, the Parks Naturalization project may be implemented in such a way that it addresses two of the issues or landscapes identified in Wisconsin's "2010 Statewide Forest Assessment and Strategy"; and

WHEREAS, the DPRC is proposing to use $60,000 of the amount allocated in *WP 186 – Parks Naturalization* to capture an additional $60,000 from a U.S. Forest Service grant, enabling the Department to double the amount of land initially proposed for naturalization; and

WHEREAS, in addition to reducing the amount of parkland requiring mowing, the planting of native woodland tree and shrub species at selected DPRC sites around the County would:

- Reverse the fragmentation of forests on DPRC land
- Expand the canopy cover and increase the species diversification of plant species within that canopy
- Enhance wildlife dispersion corridors between existing Milwaukee County Park System forests
- Expand habitat for interior nesting birds, threatened amphibians, and other woodland wildlife species

- Increase low impact recreational opportunities such as walking and nature observation
- Attenuate flood waters
- Improve water quality

; and

WHEREAS, the Director of the DPRC recommends that DPRC be authorized to submit a proposal for, and accept if granted, funding through the U.S. Forest Service State & Private Forestry Redesign Competitive Allocation RFP FY 2011 for the naturalization of selected DPRC parkland; and

WHEREAS, the Committee on Parks, Energy and Environment, at its meeting on January 25, 2011, recommended approval of the request (vote 5-0); now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors does hereby authorize and direct the Parks Director to submit a proposal for, and accept if granted, funding through the U.S. Forest Service State & Private Forestry Redesign Competitive Allocation RFP FY 2011 for the naturalization of selected DPRC parkland.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/11/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Authorization to Submit a United States Department of Agriculture Forest Service State & Private Forestry Redesign Competitive Allocation RFP FY 2011 Grant Request and Accept if Granted

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☒ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☒ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	60,000	0
	Revenue	60,000	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. DPRC is requesting authorization to submit a proposal for a U.S. Forest Service grant and to accept if granted. The grant has a 1:1 local match requirement. In the Milwaukee County 2011 Capital Budget, DPRC has been allocated $61,000 to convert approximately 20 acres of parkland from mowed grass to native trees and shrubs (#WP 186 - Parks Naturalization). DPRC is proposing to use $60,000 of that amount to capture an additional $60,000 from the U.S. Forest Service.

B. The U.S. Forest Service grant has a 1:1 local match requirement. Therefore, if the County contributes $60,000 the grant from the U.S. Forest Service would be $60,000.

C. No Impact.

D. None

Department/Prepared By Bill Waldron, Natural Resources Specialist, DPRC

Authorized Signature James Keegan

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

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2011 JAN 13 AM 8:42
COUNTY BOARD
CHAIRMAN

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Supervisor Michael Mayo, Sr., Chairperson,
By the Committee on Transportation, Public Works, and Transit, reporting on:

File No. 11-82
INF 11-5

(ITEM NO. 1) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 5-0) an informational report from the Director of the Department of Transportation and Public Works (DTPW) and the Managing Director of the Milwaukee County Transit System (MCTS) dated December 29, 2010, providing an update on the new fare collection system.

jlm
01/24/2011
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COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE: December 29, 2010

TO: Supervisor Michael Mayo, Sr., Chairman, Transportation, Public Works & Transit Committee

FROM: Jack Takerian, Director, Transportation & Public Works
Anita Gulotta-Connelly, Managing Director, MCTS

SUBJECT: New Fare Collection System Update

POLICY

MCTS periodically provides informational updates to the Committee on transit issues.

BACKGROUND

Milwaukee County budgeted $7 million in Federal Transit Administration (FTA) allocated Section 5307 transit formula assistance funds under the American Recovery and Reinvestment Act (ARRA) for a new fare collection system.

The IBI Group, an international consulting firm specializing in transit technology and fare collection was selected to assist MCTS in reviewing existing and proposed fare collection alternatives, including the capital, operating and maintenance costs of several options. Given a variety of passenger focused criteria and budgetary constraints the recommended alternative was adoption of a new contactless smart card system in conjunction with an updated farebox.

The new fare collection system proposed for Milwaukee County supports the use of contactless smart cards for passes and tickets, and the validation of cash fares. The database supported by such a fare collection system will significantly improve upon the collection of passenger counts.

Almost fifty five percent of passengers currently pay with weekly passes and tickets. The community is expected to quickly adopt smart cards, since these cards can be purchased as passes for periods of time (e.g. weekly or monthly) or loaded with values that are deducted ride-by-ride in a manner that is similar to how our current passengers redeem tickets from a 10-ride ticket booklet one at a time.

When smart cards are used, transfers are automatically encoded on them. Converting ticket using passengers to smart cards will reduce the number of transfers being requested by twenty five percent. At least initially, cash paying passengers will still have access to a paper transfer, but these passengers will be incentivized to adopt smart cards through reduced fares, similar to the discounts currently being offered for tickets and passes. Eventually the determination can be made as to whether or not transfers will continue to be made available for cash customers.

The next step is for IBI Group to complete technical specifications for a new smart card system and up-dated fare-box. Upon completion of these specifications, competitive bidding will commence via a request for proposal process. After awarding a contract for the new fare collection system in April 2011, an informational report will be delivered to the Transportation, Public Works and Transit Committee to update you on the implementation schedule. Finally, any changes to the existing fare policy will be proposed at that time.

RECOMMENDATION

This report is informational only unless otherwise directed by the Committee.

Prepared by: Anita Gulotta-Connelly, Managing Director, MCTS

Approved by:

Jack Takerian, Director
Transportation & Public Works

Anita Gulotta-Connelly
Managing Director, MCTS

cc: County Executive Lee Holloway
Terrence Cooley, Chief of Staff, County Board of Supervisors
Josh Fudge, Fiscal and Budget Analyst, Department of Administrative Services

By the Committee on Transportation, Public Works and Transit

File No. 11-83
INF 11-4

(ITEM NO. 2) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 5-0) an informational report from the Director of the Department of Transportation and Public Works (DTPW) and the Managing Director of the Milwaukee County Transit System (MCTS) dated December 29, 2010, regarding the new proposed service modification of Routes 46 (Loomis-Southridge Flyer) and Route 79 (Menomonee Falls Flyer).

jlm
01/24/2011
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COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION

DATE: December 29, 2010

TO: Supervisor Michael Mayo, Sr., Chairman, Transportation, Public Works & Transit Committee

FROM: Jack Takerian, Director, Transportation & Public Works
Anita Gulotta-Connelly, Managing Director, MCTS

SUBJECT: New Proposed Service Modification: Routes 46 (Loomis - Southridge Flyer) and Route 79 (Menomonee Falls Flyer

POLICY

MCTS periodically provides informational updates to the Committee on transit issues.

BACKGROUND

As approved in the 2011 budget, Route 45 (Watertown Plank Flyer) and Route 47 (S. 27th Street Flyer) will be eliminated effective January 3rd, 2011. Despite these changes, MCTS will be able to maintain service to a portion of these routes, at least for a time, via minimal changes to two other routes.

Route 46 Flyer Service
Beginning in February, the State of Wisconsin Department of Transportation will close the expressway ramp that connects eastbound I-894 to northbound I-94 as a part of the I-94 North – South reconstruction project. They estimate it will take approximately one year to build the new ramp and reopen the expressway.

As a result, MCTS will be required to modify the routing of Route 46 (Loomis-Southridge Flyer). The preferred detour routing will provide an opportunity for Route 46 to serve the Holt Avenue park - ride lot currently served by Route 47. A review of ridership indicates there is capacity for Route 46 to serve these additional passengers. There would be a nominal increase in travel time required to make the additional stop. Approximately half of the trips on Route 46 will incorporate a stop at the Holt Avenue park - ride to match the level of demand. The S. 27th Street portion of the Route 47 service will be eliminated as planned.

After expressway construction is completed in December 2011, MCTS will evaluate whether to continue with this routing or to return Route 46 to the expressway and thus eliminate service to the Holt Avenue park - ride.

Route 79 Flyer Service

MCTS and Waukesha Metro have pursued an opportunity to continue to serve customers at the Watertown Plank Road park–ride currently served by Route 45. Route 79 (Menomonee Falls Flyer) operates along US-45 and would be modified to add a stop at the Watertown Plank Road park – ride. This modification will provide Waukesha County passengers with more direct access to the Regional Medical Center. MCTS operates Route 79 under contract with Waukesha County. The route is entirely funded by Waukesha County.

A review of ridership indicates there is sufficient capacity on-board Route 79 buses to incorporate the additional customers at the Watertown Plank Road park - ride. Waukesha County has agreed to provide flyer service at this lot with minimal changes to the Route 79 schedule. Waukesha County will be reimbursed for the fare revenue collected at the Watertown Plank Road park – ride.

RECOMMENDATION

This report is informational only unless otherwise directed by the Committee.

Prepared by: Anita Gulotta-Connelly, Managing Director, MCTS

Approved by:

Jack Takerian, Director
Transportation & Public Works

Anita Gulotta-Connelly
Managing Director, MCTS

cc: County Executive Lee Holloway
Terrence Cooley, Chief of Staff, County Board of Supervisors
Josh Fudge, Fiscal and Budget Analyst, Department of Administrative Services

File No. 07-208(a)(a)/11-26
(Journal, February 3, 2011)

(ITEM NO. 3) From the Director, Department of Transportation and Public Works, and the Airport Director, requesting authorization to amend Airport Agreement No. CN-1425 with Royal Shine II to reduce the space occupied on Concourse D from 184 square feet to 171 square feet at General Mitchell International Airport (GMIA) effective February 1, 2011, by recommending adoption of the following:

A RESOLUTION

WHEREAS, on December 18, 2003, the Milwaukee County Board of Supervisors authorized Milwaukee County to enter into Airport Agreement No. CN-1425 with Royal Shine II (File No. 03-618) for the lease of approximately 212 square feet of space in the concession area at General Mitchell International Airport (GMIA) for the operation of a shoeshine; and

WHEREAS, on May 17, 2007, the Milwaukee County Board of Supervisors authorized Milwaukee County to amend Airport Agreement No. CN-1425 with Royal Shine II (File No. 07-208) to add approximately 189 square feet of space on Concourse D to the agreement; and

WHEREAS, on November 4, 2010, the Milwaukee County Board of Supervisors authorized Milwaukee County to enter into a new agreement with USO of Wisconsin, Inc. (File No. 10-352) for the lease of approximately 484 square feet of upper level Concourse space across from Gate D-30 to use for United States Armed Forces personnel while they are waiting for a flight out of GMIA; and

WHEREAS, the USO anticipated that the 484 square feet would be sufficient for an initial facility and would request to expand into the adjacent area in the future, if additional space were needed and available; and

WHEREAS, the USO is, therefore, now requesting to increase the size of the upper level Concourse space across from Gate D-30 from 484 square feet to 734 square feet; and

WHEREAS, part of the requested space is currently occupied by Royal Shine II; and

WHEREAS, Royal Shine II agrees that it does not need all of the space that it currently occupies and has agreed to reconfigure its operations to 171 square feet at the front of the Concourse space; and

WHEREAS, the Transportation, Public Works and Transit Committee, at its meeting on January 19, 2011, recommended approval (vote 5-0) of the Director of the Department of Transportation and Public Works and the Airport Director's request for Milwaukee County to amend Airport Agreement No. CN-1425 with Royal Shine II, now, therefore,

BE IT RESOLVED that the Director of the Department of Transportation and Public Works and the County Clerk are hereby authorized to amend Airport Agreement No. CN-1425 with Royal Shine II to reduce the space occupied on Concourse D from 184 square feet to 171 square feet at General Mitchell International Airport, effective February 1, 2011.

jlm
01/18/2011
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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 12, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: **ROYAL SHINE II AIRPORT AGREEMENT NO. CN-1425 SPACE AMENDMENT AT GENERAL MITCHELL INTERNATIONAL AIRPORT (GMIA)**

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of Contingent Funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

*

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The monthly rental for the D Concourse space continues at $200.oo per month.

Department/Prepared by: Kathy Nelson

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☐ No
Reviewed by:

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[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 10-352(a)(a)/11-7
(Journal, February 3, 2011)

(ITEM NO. 4) From the Director, Department of Transportation and Public Works, and the Airport Director, requesting authorization to amend the Airport agreement with the USO of Wisconsin, Inc., to include the lease of approximately 734 square feet of upper level Concourse space across from Gate D-30, by recommending adoption of the following:

A RESOLUTION

WHEREAS, on November 4, 2010, the Milwaukee County Board of Supervisors authorized Milwaukee County to enter into a new agreement with USO of Wisconsin, Inc. (File No. 10-352) for the lease of approximately 484 square feet of upper level Concourse space across from Gate D-30 to use for United States Armed Forces personnel while they are waiting for a flight out of General Mitchell International Airport (GMIA); and

WHEREAS, the USO anticipated that the 484 square feet would be sufficient for an initial facility and would request to expand into the adjacent area in the future, if additional space were needed and available; and

WHEREAS, the USO is, therefore, now requesting to increase the size of the upper level Concourse space across from Gate D-30 from 484 square feet to 734 square feet; and

WHEREAS, part of the requested space is currently occupied by Royal Shine II; and

WHEREAS, Royal Shine II agrees that it does not need all of the space that it currently occupies and has agreed to reconfigure its operations to 171 square feet at the front of the Concourse space; and

WHEREAS, the Transportation, Public Works and Transit Committee, at its meeting on January 19, 2011, recommended approval (vote 5-0) of the Director of the Department of Transportation and Public Works and the Airport Director's request for Milwaukee County to amend the agreement with USO of Wisconsin, Inc.; now, therefore,

BE IT RESOLVED that the Director of the Department of Transportation and Public Works and the County Clerk are hereby authorized to amend the agreement with USO of Wisconsin, Inc., to include the lease of approximately 734 square feet of upper level Concourse space across from Gate D-30 at General Mitchell International Airport, effective February 1, 2011.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: December 29, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: **ADDITIONAL LEASE SPACE AT GENERAL MITCHELL INTERNATIONAL AIRPORT (GMIA) FOR USO OF WISCONSIN, INC.**

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

- ☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

- ☐ Absorbed Within Agency's Budget
- ☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of Contingent Funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	$1.00	$1.00
	Revenue	$1.00	$1.00
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

*

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.

B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.

C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.

D. Des cribe any assumptions or interpretations that were utilized to provide the information on this form.

The $1.00 annual rent is a nominal rental charge to USO of Wisconsin for the space due to the nature of its operation at GMIA that provides assistance to United States military personnel.

Department/Prepared by: Kathy Nelson

Authorized Signature C Barry Bateman

Did DAS-Fiscal Staff Review? ☐ Yes ☐ No

Reviewed by:

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[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 10-389/INF 11-20
(Journal, November 4, 2010)

(ITEM NO. 5) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 5-0) an audit dated October 2010, from the Department of Audit titled "Milwaukee County Needs to Commit to a Preventative Repair & Maintenance Program to Ensure Public Safety".

jlm
01/24/2011
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File No. 10-19(a)(c)/INF 11-13
(Journal, December 16, 2010)

(ITEM NO. 6) A Resolution to **RECEIVE AND PLACE ON FILE** (vote 5-0) an informational report titled "O'Donnell Park Parking Structure Improvements-Project Status, Report #1," dated December 29, 2010, and the Committee on Finance and Audit, at its meeting of January 27, 2011, took no action regarding this item.

jlm
01/24/2011
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COUNTY OF MILWAUKEE
Inter-Office Communication

Date: December 29, 2010

To: Chairman Michael Mayo, Sr., Transportation, Public Works & Transit Committee

From: Jack H. Takerian, Director, Department of Transportation and Public Works

Subject: **O'Donnell Park Parking Structure Improvements – Project Status Report #1 (Informational Only)**

Background

The 2011 Adopted Capital includes O'Donnell Park Improvements with an appropriation of $6,557,830. During the 2011 budget deliberations the County Board requested a detailed plan for these improvements. In November of 2010 the Department of Transportation and Public Works (DTPW) on behalf of the Department of Parks submitted an informational report highlighting the details of the recommended scope of work for the O'Donnell Park Parking Structure improvements. This report was received by the Committees on Transportation, Public Works and Transit and on Finance and Audit and placed on file.

Status on the Façade Restoration Component

Scope

The project includes the removal of the precast panels on the parking structure, with the exposed cast-in-place concrete parapet needing some repairs and some form of aesthetic treatment. Staining is the recommended treatment. The precast panels at the stairwells and pavilion structure will remain in place since they are attached to the structure differently. The current building is tied to the Downtown Transit Center building across E. Michigan Street and there are significant amounts of cast-in-place concrete that all need to work together visually. The budget provided for the south side of the structure to use an Exterior Insulation and Finishing System (EIFS) which is a type of building exterior wall cladding system that provides exterior walls with an insulated finished surface and waterproofing in an integrated composite material system. The existing railings will need to be revised to meet current code requirements and will be replaced. Additionally, repairs to the spalling and cracking of parapet walls are included.

Planning and Design Consultant Selection

On Thursday, December 2, 2010, the Request for Proposal (RFP) was advertised. Nine (9) consulting firms received the RFP. These are:

Carl Walker, Inc.	Wiss Janney Elstner Associates Inc. (WJE)	Bloom Companies LLC
Wellman Architects, Inc	INSPEC, Inc.	K Singh & Associates
Jan Schroeder	F. Louis Kerry	Kahler Slater, Inc.

After consultation with County Corporation Counsel, we were advised a proposal from the consultant WJE on either component of the project would not be acceptable because of a conflict of interest. WJE notified us that they currently represent a litigant in a claim against Milwaukee County.

A pre-proposal meeting was held on 12/7/2010. Three (3) firms attended. These are:

Carl Walker, Inc.	Wiss Janney ElstnerAssociates Inc.	INSPEC, Inc.

On Wednesday, December 15, 2010, three architectural/engineering companies submitted proposals in response to the Milwaukee County RFP to provide architectural and engineering services necessary to improve the parking structure façade at O'Donnell Park in Milwaukee, WI. The three companies were Carl Walker, Inc., Kahler Slater, Inc. and Wellman Architects, Inc. Three DTPW AE&ES professionals formed a selection team

to review and decide which firm was best suited to provide architectural and engineering design and consulting services necessary to improve the parking structure at O'Donnell Park Parking Structure. Team members were asked to review and score each submittal. The architectural/engineering company receiving the highest combined score was Carl Walker, Inc.(CWI). CWI was awarded this contract in the amount of $198,000 and given a notice to proceed on 12/28/2010. Documentation of the selection process is available on request. A project kick off meeting was held on 12/28/2010.

Project Schedule
Milestone dates in the proposed schedule include Demolition construction start on 2/23/2011 with completion on 4/20/2011 and Envelope Improvement construction start on 3/28/2011 with completion on 6/22/2011. See the attached schedule for further details.

DBE Participation
A goal of 25% DBE participation was established for this project. Carl Walker Inc. is meeting this goal using K. Singh & Associates, Inc. and M&E Architects and Surveyors, LLC.

Status on the Internal Repair Component

Scope
Several areas within the complex are in need of maintenance repairs. A list of repairs was developed recently and is included within this cost. These repairs include monitoring, injection and sealant of existing cracks, repair of storm drainage system, expansion joint repair, handrail repair, concrete spall repair, caulking and sealant and replacement of disturbed landscaping and pavement. Additionally, the project anticipates certain general maintenance costs for continued operation of the parking structure. A large part of this cost is re-sealing of the parking deck. This would typically be required within the next several years and should be considered for inclusion in the overall repairs while the structure is closed. The concrete wearing surface and the post-tensioned slab should be sealed to keep water from penetrating. This may be an elastomeric coating or membrane that resists wear from traffic. Testing of the concrete deck will be performed to better determine the extent of the deck to be sealed and appropriate material to be used. These added maintenance costs are also added to the overall cost of this project.

Planning and Design Consultant Selection
On Thursday, December 2, 2010, the Request for Proposal (RFP) was advertised. RFPs were sent to nine (9) consulting firms. These are:

Carl Walker, Inc.	Wiss Janney ElstnerAssociates Inc. (WJE)	Bloom Companies LLC
INSPEC, Inc.	K Singh & Associates	Graef USA
Mead & Hunt	SEH, Inc.	F. Louis Kerry

After communications with a number of the consultants who received a RFP, it was determined that the scope of work for this component was documented sufficiently with prior reports and descriptions that a pre-proposal meeting was not warranted.

On Wednesday, December 15, 2010, one (1) architectural/engineering company responded to a Milwaukee County Request for Proposals to provide architectural and engineering services necessary to repair the internal areas of the parking structure at O'Donnell Park in Milwaukee, WI. The company was Graef USA. Three DTPW AE&ES professionals formed a selection team to review and decide which firm was best suited to provide architectural and engineering design and consulting services necessary to repair internal areas of the parking structure at O'Donnell Park Parking Structure. Team members were asked to review and score the

single submittal from Graef USA. The submittal was found to be responsible, responsive and in order. Graef USA was awarded this contract in the amount of $97,000 and given a notice to proceed on 12/28/2010. Documentation of the selection process is available on request. A project kickoff meeting was held in the first week in January, 2011.

Project Schedule

Milestone dates in the proposed schedule include Internal Repair construction start on 3/21/2011 with completion on 6/3/2011. See the attached schedule for further details.

DBE Participation

A goal of 10% DBE participation was established for this project. Graef USA is meeting this goal using K. Singh & Associates, Inc.

Approved by:

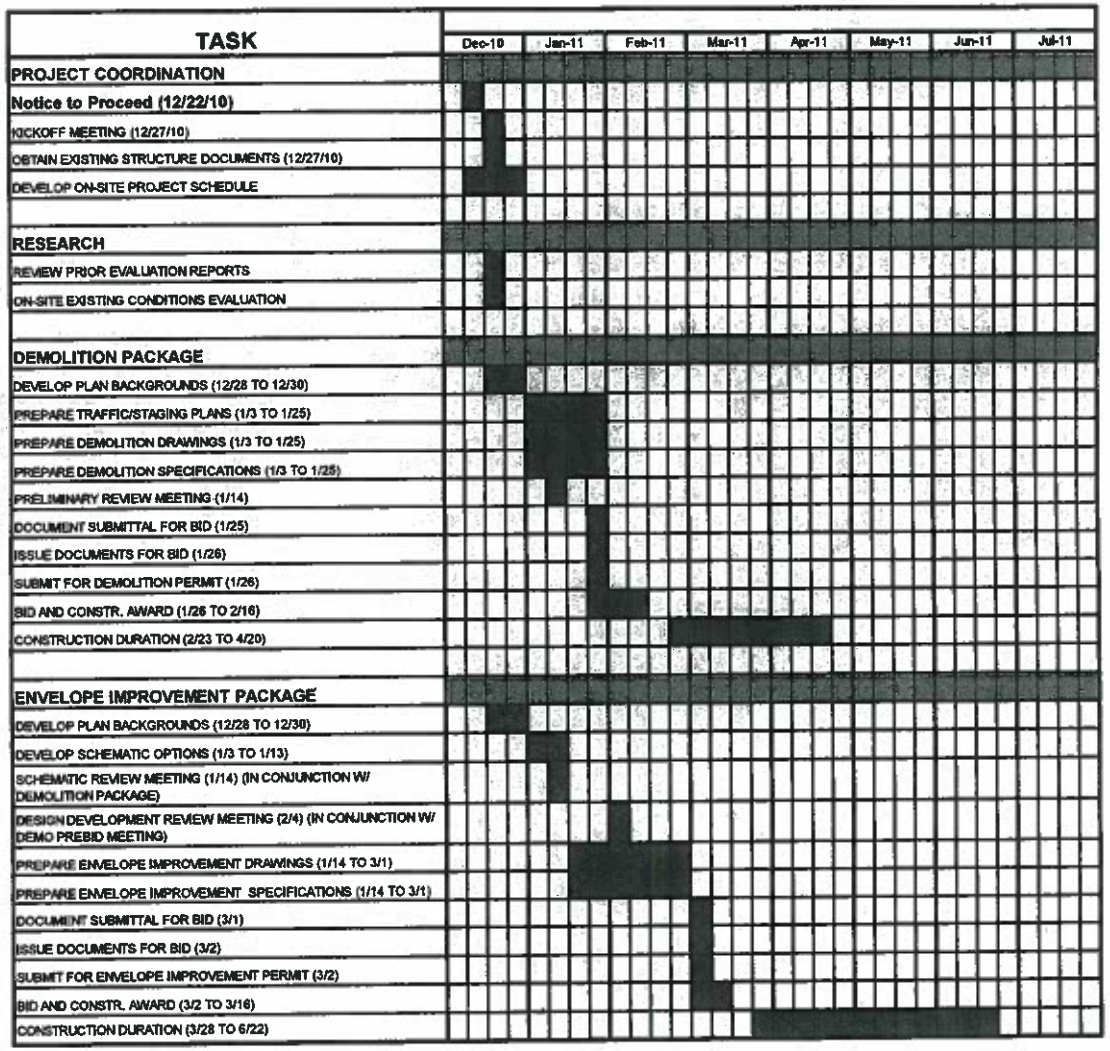
Jack H. Takerian, Director
Department of Transportation & Public Works

Gregory G. High, P.E.
Director, AE&ES Div., DTPW

Attachments: 1. Projected Façade Restoration Project Schedule
2. Projected Internal Repair Project Schedule

cc: Lee Holloway, County Executive
Supervisor John Weishan, Vice-Chair Transportation, Public Works & Transit Committee
Terry Cooley, Chief of Staff, County Board of Supervisors
Jerry Heer, Director, Department of Audit
Sue Black, Director, Department of Parks
Timothy Schoewe, Interim Corporation Counsel
John Schapekahm, Principal Assistant Corporation Counsel
Jason Gates, Director, Risk Management
Steve Cady, Fiscal & Budget Analyst, County Board
Brian Dranzik, Director, Administration Division, DTPW
Jodi Mapp, TPW/T Committee Clerk
Martin Weddle, Research Analyst, County Board
Pam Bryant, Capital Finance Manager, Administration & Fiscal Affairs Division, DAS

MILWAUKEE COUNTY DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS
O'DONNELL PARK PARKING STRUCTURE REPAIRS SCHEDULE TIMELINE



FACADE RESTORATION

O'Donnell Park
Parking Structure Repairs
GRAEF
December 15, 2010

GRAEF

	Task	January					February				March				April				May					June
		3	10	17	24	31	7	14	21	28	7	14	21	28	4	11	18	25	2	9	16	23	30	6
	PLANNING, DESIGN & CONSTRUCTION DOCUMENTS PHASE																							
1	Project kickoff meeting																							
2	Bi-weekly project status meetings																							
3	Review historical data and reports																							
4	Prepare base sheets for field use and for construction documents																							
5	Site visit to view conditions and verify quantities																							
6	Investigate drainage leaks (See note below)																							
7	Determine areas for exploration																							
8	Meet with contractor to set up exploration																							
9	Site visits to view conditions exposed																							
10	Investigate major concrete spalled areas/cracks on structural members																							
11	Develop repair approach for deterioration/repairs																							
12	Prepare drawings to describe repairs																							
13	Prepare specifications																							
14	Prepare opinion of probable cost																							
15	Internal team Quality Assurance Review and coordination of const. docs.																							
16	Submit five sets for County review																							
17	Incorporate review comments and finalize documents																							
18																								
19	Prepare annual parking structure maintenance plan																							
20	Internal team Quality Assurance Review of maintenance plan																							
21	Submit five sets for County review																							
22	Incorporate review comments and finalize documents																							
23																								
24	Determine locations for crack monitors																							
25	Install crack monitors																							
26	Create crack monitor document																							
27																								
28	Take concrete samples for chloride testing																							
29	Provide report giving test results and membrane recommendations																							
	BIDDING & CONSTRUCTION PHASE																							
1	Bidding																							
2	Construction																							
3	Substantial completion																							
4	Prepare record drawings																							

Note: Although excavation to confirm Plaza leak locations is scheduled after the ground thaws, it will not delay the completion of the work and the reopening of the garage.
The proposed project schedule in the RFP can be met.

REPAIRS

1 Supervisor Theodore Lipscomb, Vice-Chairperson
2 By the Committee on Economic and Community Development, reporting on:
3
4 File No.11-86

5 (ITEM 1) A resolution to **RECEIVE AND PLACE ON FILE** a report from. Joel Rast, UWM Center
6 for Economic Development, University of Wisconsin-Milwaukee, titled "The Economic
7 State of Milwaukee 1990-2008", dated December 2010. (Vote 7-0).

The Economic State of Milwaukee, 1990-2008

Prepared by:

Center for Economic Development
University of Wisconsin-Milwaukee

December 2010

For further information contact:

Joel Rast
UWM Center for Economic Development
Telephone: 414-229-6155
E-Mail: jrast@uwm.edu

ABOUT THIS REPORT

This report is the result of a two-year study by the University of Wisconsin-Milwaukee Center for Economic Development (CED) examining a wide range of economic indicators for Milwaukee and 18 other cities and metro areas in the Northeast and the Midwest for the period 1990 to 2008. It updates a previous study examining the economic well-being of Milwaukee published by the Center in 1998.

The report was written by Joel Rast, associate professor of political science and urban studies and director of CED. All maps were created by Peter Armstrong. All tables were created by Peter Armstrong, Lisa Heuler Williams, and Catherine Madison. Additional research assistance was provided by Qiang Zhou, Mary Hoehne, and Crystal Brzezinski.

CED is a unit of the College of Letters and Science at the University of Wisconsin-Milwaukee. The College established CED in 1990 to provide university research and technical assistance to community organizations and units of government working to improve the Greater Milwaukee economy. The analysis and conclusions presented in this report are solely those of CED and do not necessarily reflect the views and opinions of UW-Milwaukee, or any of the organizations providing financial support to the Center.

CED strongly believes that informed public debate is vital to the development of good public policy. The Center publishes briefing papers, detailed analyses of economic trends and policies, and "technical assistance" reports on issues of applied economic development. In these ways, as well as in conferences and public lectures sponsored by the Center, we hope to contribute to public discussion on economic development policy in Southeastern Wisconsin.

Further information about the Center and its reports and activities is available at our web site: **www.ced.uwm.edu**

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EXECUTIVE SUMMARY

In 1998, the UWM Center for Economic Development published a comprehensive study of the Milwaukee region's economic performance. The study, titled *The Economic State of Milwaukee: The City and the Region*, compiled data on a broad set of indicators of economic well-being for Milwaukee and 13 other "Frostbelt" metropolitan areas.[1] The analysis was both historical and comparative, including data as far back as the 1950s for the 14 cities and metropolitan areas examined. A key contribution of the study was to document the impacts of deindustrialization, white flight from the city to the suburbs, and segregation on Milwaukee during this period. The result of these economic and demographic changes was a dramatic deterioration, both absolutely and in comparison to other cities, in the city of Milwaukee's economic well-being as measured by numerous indicators in the study. Suburban Milwaukee fared considerably better on many of our indicators, resulting in a sizeable gap between city and suburban economic performance.

In this report, we examine once again the economic state of Milwaukee, focusing this time on the period from 1990 to 2008. Our intent with this report, in part, is to see how well Milwaukee has weathered the disruptive changes of previous decades. Has Milwaukee successfully come to grips with deindustrialization and other urban problems that caused the city's decline during the 1970s and 1980s? Or is our performance still among the weakest of Frostbelt cities on many indicators of economic well-being? Are we closing the gap between city and suburban economic performance, or do significant disparities remain? Is there noticeable improvement in the economic welfare of the city's black population, or do we continue to see large disparities between racial groups?

This report is similar in scope to our previous study but includes a slightly larger sample of cities and metropolitan areas. Several regions that were not part of our previous study—including Kansas City, Newark, Omaha, Toledo, and Wichita—appear similar enough to Milwaukee to be useful comparative cases for the present study. We ultimately selected the 19 most populated metro areas in the Northeast and Midwest, with the exception of New York City and Washington, DC, which were omitted due to their unusual economic characteristics. In addition to those regions just named, our sample consists of Baltimore, Boston, Buffalo, Chicago, Cincinnati, Cleveland, Columbus, Detroit, Indianapolis, Milwaukee, Minneapolis, Philadelphia, Pittsburgh, and St. Louis.

Key findings of the report are as follows:

Population

- The city of Milwaukee's population fell from 628,088 in 1990 to 604,477 in 2008, a decline of nearly 4 percent. The Milwaukee metropolitan area gained population from 1990-2008. However, the Milwaukee region's increase of 8 percent is the smallest increase of all the metro areas in our sample except Toledo and Detroit.

[1] The 14 cities were Baltimore, Boston, Buffalo, Chicago, Cincinnati, Cleveland, Columbus, Detroit, Indianapolis, Milwaukee, Minneapolis, Philadelphia, Pittsburgh, and St. Louis.

- Milwaukee became a majority-minority city during the 1990s. The city's white population fell from 61 percent of the city's total population in 1990 to 40 percent in 2008. No other city in our sample experienced this great a percentage decline in its white population during this time period.

- The Milwaukee region remains one of the most segregated metropolitan areas in the country, with more than 90 percent of African Americans living in the city of Milwaukee. Of our 19 sample cities, only Toledo and Wichita had lower percentages of African Americans living in the suburbs in 2008.

Employment and Income

- Sectors with the largest number of jobs for both the city of Milwaukee and the Milwaukee region are health care and social assistance and manufacturing, with combined employment of nearly 250,000 in 2007. However, manufacturing jobs declined sharply from 1997 to 2007 in both the city and the metro area, while jobs in health care and social assistance have grown modestly. Several other sectors added jobs in both the city and the region, including professional, scientific, and technical services; educational services; arts, entertainment, and recreation; and accommodation and food services. This reflects Milwaukee's ongoing transition from a manufacturing to a services-based economy, a trend that is especially pronounced in the city of Milwaukee.

- Payroll figures for the Milwaukee area provide a mixed picture. Payroll per employee in manufacturing rose by 8 percent from 1997 to 2007 in both the city and the metro area, a pace that outranks the vast majority of other cities and metro areas in our sample. The city's manufacturing payroll per employee figure of $49,327 in 2007 places Milwaukee in the top third of our sample cities. On the other hand, manufacturing is a declining sector, and payroll figures for growing sectors such as health care and social services and accommodation and food services are not as strong, either absolutely or in comparison to other cities and metropolitan areas. In accommodation and food services, for example, the city of Milwaukee's payroll per employee of $12,998 ranked 14 of 19 cities.

- Male jobless rates in Milwaukee rose from 1990 to 2008 in both the city and the region. Jobless rates for white males are lower than they are in most of the other cities and regions in our sample. However, the situation is reversed for black males. In 2008, black male joblessness in the Milwaukee metro area was higher than any other region in our sample except Toledo, Detroit, and Buffalo.

- In our previous State of the City report, we found that real per capita income grew by just 3.7 percent in the city of Milwaukee from 1970 to 1990, a slower pace than all but two of the cities in our 14-city sample, Detroit and Cleveland. The most recent data show little improvement on this indicator. From 1990-2008, Milwaukee's real per capita income grew by just 4.4 percent, slower than all of our 19 sample cities except Detroit and Toledo.

- The Milwaukee metropolitan area ranked second to last on real per capita income growth among the 14 metropolitan areas in our previous study. Recent data show a significant turnaround, comparatively speaking. From 1990-2008, real per capita income growth for the

Milwaukee metro area was 17 percent, placing the Milwaukee region in the top third of our sample.

- Median household income for African Americans in the Milwaukee region is comparatively low. One factor contributing to this is the region's comparatively small black middle class. We use four measures to develop a composite picture of the black middle class in the cities and metro areas in our sample: black households earning at least $50,000; the percentage of blacks with a 4-year college degree; the percentage of blacks employed in professional, management, and related occupations; and black-owned businesses. On each of these measures, Milwaukee consistently falls in the bottom half of our sample.

Business and Economic Development

- The Milwaukee region's gross metropolitan product increased by 29 percent from 2001-2008, placing Milwaukee in the bottom third of metro areas in our sample. The region's 8 percent increase in gross metro product *per capita* during this time places Milwaukee squarely in the middle of our sample cities.

- Recent sales figures for tourism-related sectors such as food and accommodation and arts, entertainment, and recreation have been strong for both the city of Milwaukee and the Milwaukee region. From 1997-2007, sales in food and accommodation in the city of Milwaukee grew by nearly 20 percent.

- In terms of overall sales volume, Milwaukee's largest sector is manufacturing, accounting for $9 billion in sales in the city and over $40 billion in sales in the metropolitan area in 2007. Like most other cities in our sample, the city of Milwaukee experienced a drop in manufacturing sales from 1997 to 2007. Milwaukee's decline of 16 percent places the city roughly in the middle of our sample on this indicator.

- In contrast to the central cities in our sample, most metropolitan areas we examine experienced increases in manufacturing sales from 1997 to 2007. In several regions, including Wichita, Columbus, and Philadelphia, gains were 40 percent or higher even after adjusting for inflation. The Milwaukee region's increase of just under 3 percent is one of the smallest gains among the 12 regions in our sample that experienced growth in manufacturing sales during this time.

- The city of Milwaukee's 21 percent share of metro-area retail sales is down from 24 percent in 1997. Comparatively speaking, Milwaukee's performance is reasonably strong, placing Milwaukee near the top third of our sample cities. The city's share of the region's manufacturing employment has declined as well. However, its 22 percent share is still greater than that of most of the other cities in our sample.

Poverty

- As our previous State of the City report showed, the city of Milwaukee's poverty rate increased by 61 percent during the 1980s, the highest increase of the 14 cities in our sample population. Data from 1990, 2000, and 2008 show that poverty has become entrenched in

Milwaukee. Stabilization in the city's poverty rate during the 1990s has given way to further increases since 2000. Milwaukee's 2008 poverty rate of 24 percent is exceeded by only five cities in our sample: Newark, Cincinnati, Buffalo, Cleveland, and Detroit.

- Poverty in the Milwaukee region is largely confined to the central city. In 2000, only 11 of the 182 census tracts in which 10 percent or more of residents were living below the poverty threshold were located outside the city of Milwaukee.

- Milwaukee's child poverty rate in 2008 was a staggering 35 percent. Only Cincinnati, Buffalo, Cleveland, and Detroit had higher child poverty rates than Milwaukee that year. The Milwaukee metro area did not fare any better, comparatively speaking. The region's child poverty rate of 18 percent was higher than all the metro areas in our sample except Buffalo, Detroit, Toledo, and Cleveland.

- When we break down poverty by race, we find once again that trends dating back to the 1980s documented in our previous State of the City report have not been reversed. Our previous report documented a dramatic rise in the city of Milwaukee's African-American poverty rate during the 1980s, from 29.5 percent in 1980 to 41.2 percent in 1990. Like nearly all cities in our sample, Milwaukee's black poverty rate declined during the 1990s. However, by 2008, Milwaukee still had a black poverty rate exceeded by only four cities: Buffalo, Cincinnati, Toledo, and Minneapolis.

Transportation

- The Milwaukee region experiences fewer traffic delays than many other metropolitan areas. In 2007, Milwaukee-area commuters were delayed an average of 18 hours during peak travel periods. Milwaukee is among the top 6 or 7 performers on this indicator of congestion for the years 1990, 2000, and 2007.

- Milwaukee-area commutes are, on average, shorter than they are in many other metropolitan areas. In 2008, only 29 percent of Milwaukee-area commuters spent more than 30 minutes traveling to work. Only four other metropolitan areas in our sample had shorter average commute times.

- Only 7 percent of commuters in the Milwaukee region cycle, walk, or use public transportation to get to work. By contrast, 17 percent of Boston and Chicago commuters use alternatives to driving.

Education

- The percentage of college educated residents in the city of Milwaukee rose from 1990 to 2008 but is still far below cities like Minneapolis and Boston, where more than 40 percent of residents were college educated in 2008. Only four cities—Toledo, Cleveland, Newark, and Detroit—had lower percentages of college educated residents than Milwaukee in 2008. The Milwaukee metro area fares somewhat better on this indicator, both absolutely and comparatively speaking, but is still well below the top performers.

- For the years 1990, 2000, and 2008, the Milwaukee region had the lowest percentage of college educated blacks of all 19 metro areas in our sample. The city of Milwaukee's performance was nearly as poor.

- The disparity between college-educated blacks and college-educated whites in the Milwaukee region is especially pronounced. For the years 1990, 2000, and 2008, the Milwaukee metro area had the highest disparity between black and white residents of all 19 metro areas in our sample. The city of Milwaukee does somewhat better, comparatively speaking, but still falls in the bottom half of our sample for each year examined.

Introduction

In 1998, the UWM Center for Economic Development published a comprehensive study of the Milwaukee region's economic performance. The study, titled *The Economic State of Milwaukee: The City and the Region*, compiled data on a broad set of indicators of economic well-being for Milwaukee and 13 other "Frostbelt" metropolitan areas.[1] The analysis was both historical and comparative, including data as far back as the 1950s for the 14 cities and metropolitan areas examined. A key contribution of the study was to document the impacts of deindustrialization, white flight from the city to the suburbs, and segregation on Milwaukee during this period. The result of these economic and demographic changes was a dramatic deterioration, both absolutely and in comparison to other cities, in the city of Milwaukee's economic well-being as measured by numerous indicators in the study. Suburban Milwaukee fared considerably better on many of our indicators, resulting in a sizeable gap between city and suburban economic performance.

In this report, we examine once again the economic state of Milwaukee, focusing this time on the period from 1990 to 2008. Our intent with this report, in part, is to see how well Milwaukee has weathered the disruptive changes of previous decades. Has Milwaukee successfully come to grips with deindustrialization and other urban problems that caused the city's decline during the 1970s and 1980s? Or is our performance still among the weakest of Frostbelt cities on many indicators of economic well-being? Are we closing the gap between city and suburban economic performance, or do significant disparities remain? Is there noticeable improvement in the economic welfare of the city's black population, or do we continue to see large disparities between racial groups?

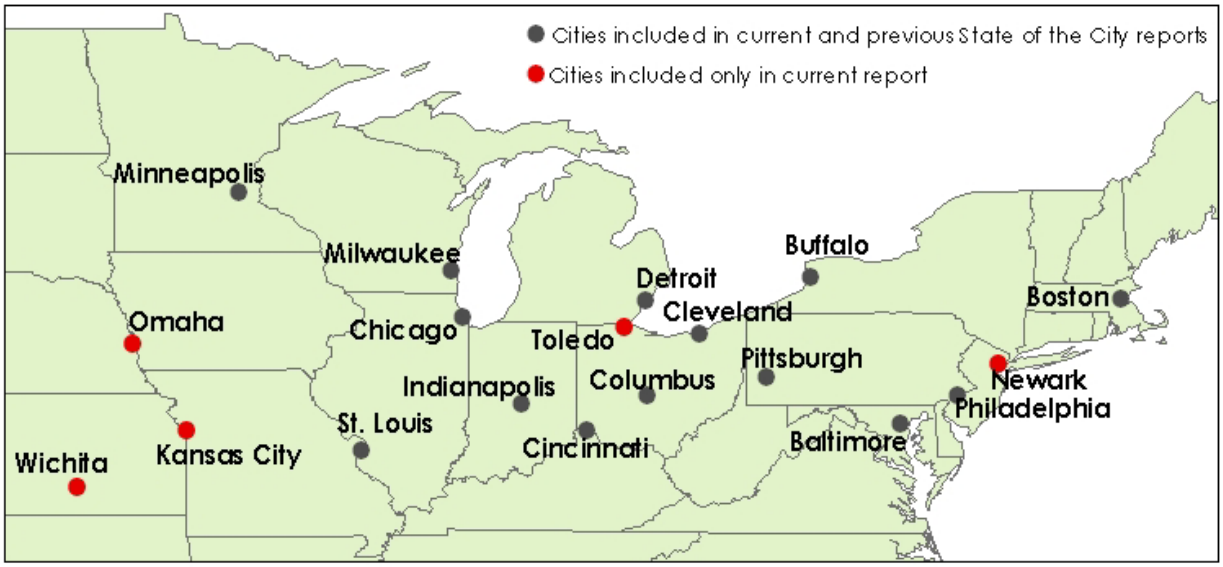
In certain respects, the approach taken by this study is similar to that of our previous State of the City report. Like the earlier study, the analysis here is both historical and comparative. For most of the indicators of economic performance we examine, data are presented for three separate years—1990, 2000, and 2008—allowing us to observe trends. We also provide data for a broad sample of Northeast and Midwest cities to see how Milwaukee's performance compares with that of similar cities. Finally, like our previous study, we present data wherever possible for both cities and metropolitan areas.

In other respects, there are differences between this report and our previous study. First, our previous study was more comprehensive, providing data on more than 350 indicators of city and metropolitan area economic performance. Resources were insufficient to duplicate that effort this time around. As such, the present study focuses on a smaller set of carefully chosen measures that represent valid indicators of the phenomena we set out to observe but are fewer in number than before. Second, our previous study encompassed a longer time span than the current study does. Our focus here on the relatively short period from 1990-2008 makes it difficult to identify trends with the same degree of confidence we could in our previous study.

Finally, this report differs from our previous study because it includes a larger sample of cities and metropolitan areas. Several regions that were not part of our previous study—including Kansas City, Newark, Omaha, Toledo, and Wichita—appear similar enough to Milwaukee to be useful comparative cases for the present study. We ultimately selected the 19 most populated

[1] The 14 cities were Baltimore, Boston, Buffalo, Chicago, Cincinnati, Cleveland, Columbus, Detroit, Indianapolis, Milwaukee, Minneapolis, Philadelphia, Pittsburgh, and St. Louis.

metro areas in the Northeast and Midwest, with the exception of New York City and Washington, DC, which were omitted due to their unusual economic characteristics. In addition to those regions just named, our sample consists of Baltimore, Boston, Buffalo, Chicago, Cincinnati, Cleveland, Columbus, Detroit, Indianapolis, Milwaukee, Minneapolis, Philadelphia, Pittsburgh, and St. Louis.

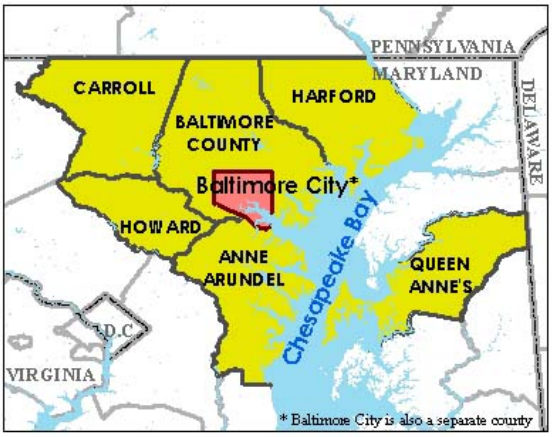


Data for this report come largely from the U.S. Census Bureau's 1990 and 2000 decennial censuses and the 2006-2008 three-year American Community Survey (ACS). The ACS was created as a replacement for the decennial census "long form." Because it uses a significantly smaller sample size than the long form, ACS data may in some cases be less reliable than decennial census data. However, this is a greater problem for small geographic areas than the large cities and metropolitan areas that are the focus of this report. The Census Bureau endorses comparisons between decennial census data and 3-year ACS estimates.

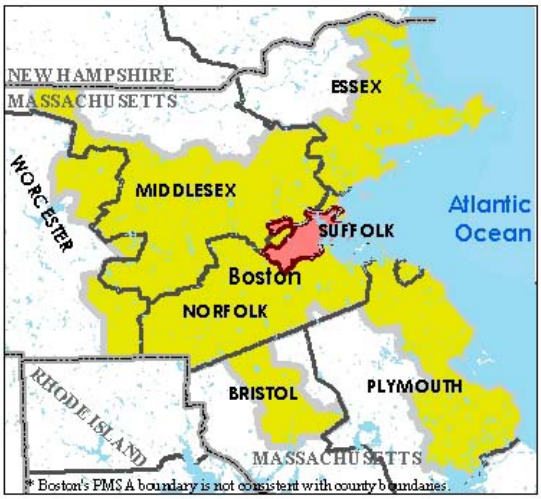
Another Census Bureau change that is relevant to this report has to do with the way in which metropolitan area boundaries are determined. Since 2000, the Census Bureau has replaced Primary Metropolitan Statistical Areas (PMSAs) with Metro Divisions, the boundaries of which do not always correspond precisely with PMSAs. To determine the boundaries of the 19 metropolitan areas in this report, we use PMSAs or Metropolitan Statistical Areas (MSAs) for the years 1990 and 2000. For 2008, we use either Metro Divisions or MSAs—whichever area best approximates the PMSA or MSA from 2000. The boundaries of most metro areas in this study experienced at least minor changes during the period we examine from 1990-2008. However, the Milwaukee metro area has remained constant, consisting of Milwaukee, Waukesha, Ozaukee, and Washington counties for the entire period examined. Maps of the 19 cities and metro areas included in the study appear on the following 3 pages.

Data for each indicator of economic performance we examine are generally presented in the form of a table which, in most cases, includes all 19 cities and metropolitan areas in our sample. Where appropriate, we rank cities and metro areas on individual indicators, with the best performer ranked number 1 and the worst performer ranked 19. For example, the city with the highest rate of income growth during a particular year would be ranked first, while the city with

Baltimore Metro Area



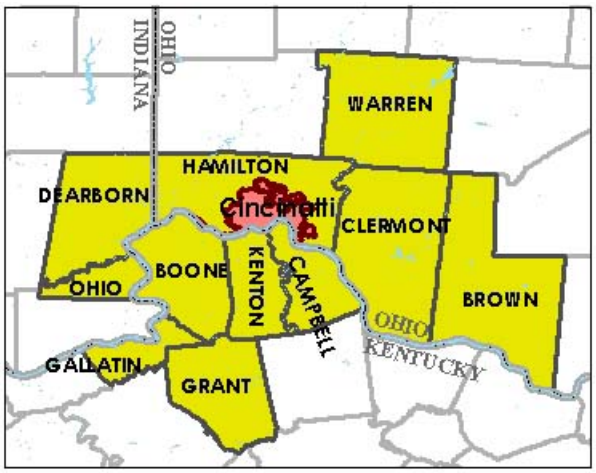
Boston Metro Area



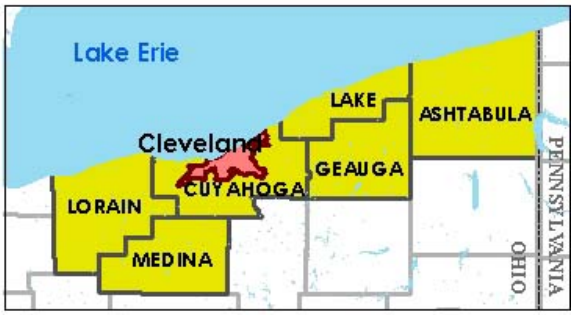
Buffalo Metro Area

Chicago Metro Area

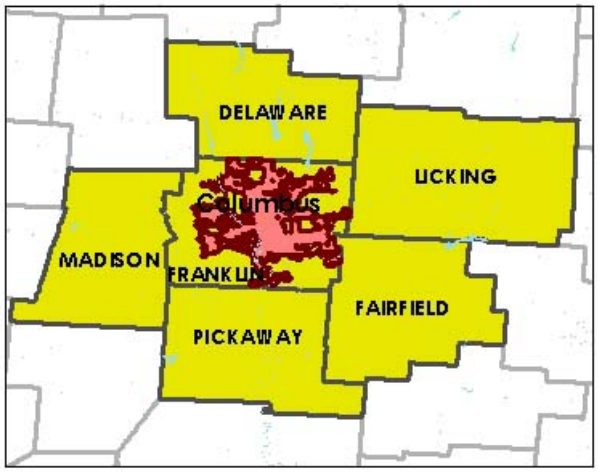
Cincinnati Metro Area



Cleveland Metro Area

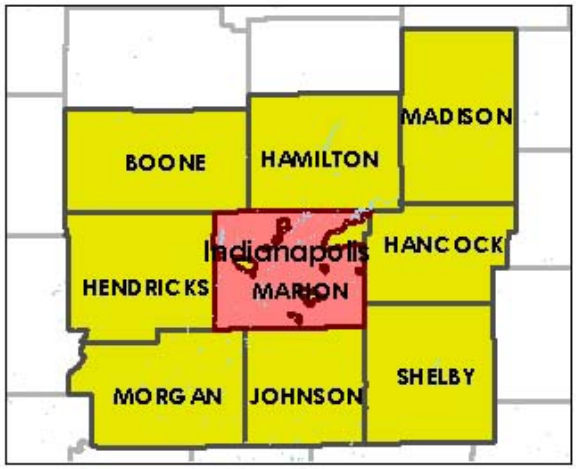


Columbus Metro Area

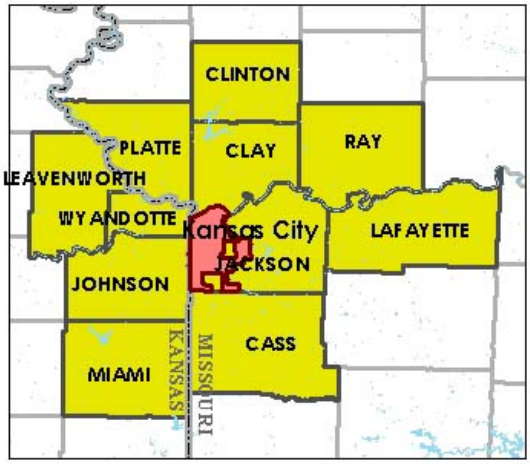


Detroit Metro Area

Indianapolis Metro Area



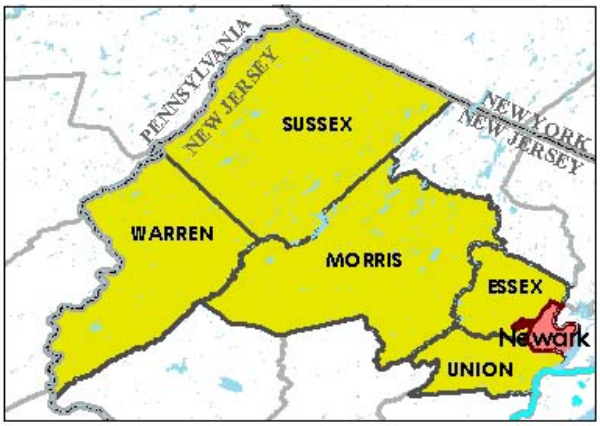
Kansas City Metro Area



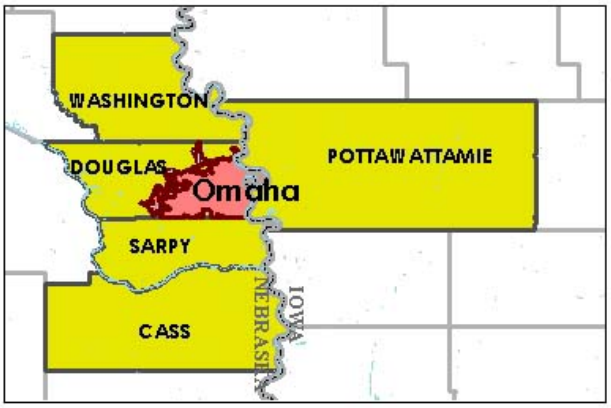
Milwaukee Metro Area

Minneapolis Metro Area

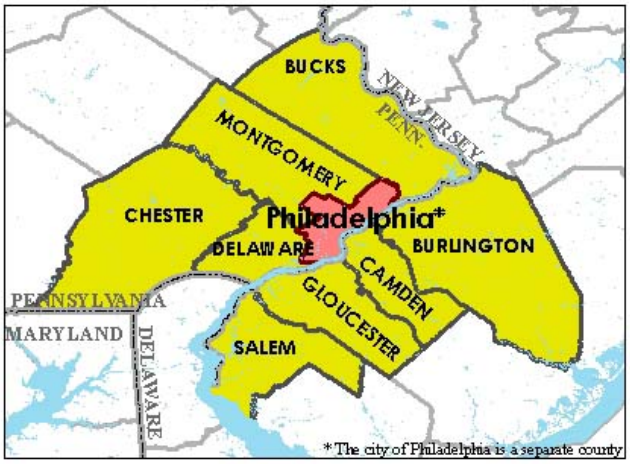
Newark Metro Area



Omaha Metro Area



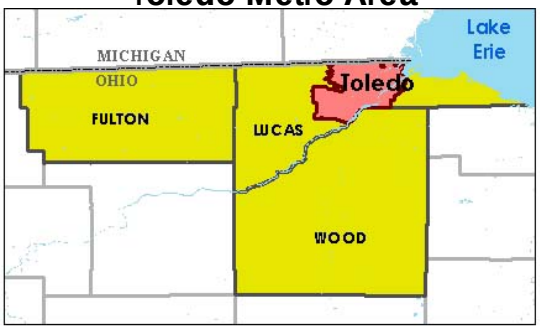
Philadelphia Metro Area



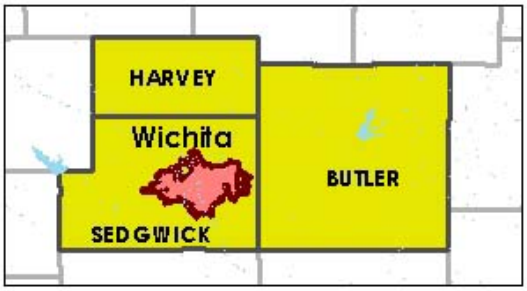
Pittsburgh Metro Area

St. Louis Metro Area

Toledo Metro Area



Wichita Metro Area



the highest unemployment or jobless rate would be ranked last. For some indicators, such as race and ethnicity, there are no “best” or “worst” performers, and the order in which cities appear does not imply a value judgment.

Finally, a note on terminology. We make references from time to time in this report to the “central city,” a term that is often confused with the inner city. In this report, the central city does *not* mean the inner city. Instead, the central city refers to the major city in a given metropolitan area. In the Milwaukee metro area, the city of Milwaukee is the central city.

I. Population

Like other Northeast and Midwest cities, Milwaukee experienced a population decline between the years 1960 and 1990 driven in large part by the movement of many white city residents to suburban areas. For some cities, however, the 1990s represented a turning point. As Table 1.1 indicates, cities such as Chicago, Boston, and Minneapolis gained population during the 1990s and subsequent years. To a large extent, these population gains have been the result of downtown revitalization efforts and the gentrification of certain city neighborhoods, making central city locations attractive once again to residents who might have otherwise chosen suburban areas.

Table 1.1: Total Population and Population Change

Cities

	City	1990	2000	2008	% Change (1990-2008)
1	Omaha	335,795	390,007	438,646	30.6
2	Wichita	304,011	344,284	366,046	20.4
3	Columbus	632,910	711,470	754,885	19.3
4	Indianapolis	731,327	781,870	798,382	9.2
5	Boston	574,283	589,141	609,023	6.0
6	Minneapolis	368,383	382,618	382,605	3.9
7	Kansas City	435,146	441,545	451,572	3.8
8	Chicago	2,783,726	2,896,016	2,853,114	2.5
9	Newark	275,221	273,546	278,980	1.4
10	Milwaukee	628,088	596,974	604,477	-3.8
11	Cincinnati	364,040	331,285	333,336	-8.4
12	Philadelphia	1,585,577	1,517,550	1,447,395	-8.7
13	St. Louis	396,685	348,189	354,361	-10.7
14	Detroit	1,027,974	951,270	912,062	-11.3
15	Toledo	332,943	313,619	293,201	-11.9
16	Baltimore	736,014	651,154	636,919	-13.5
17	Cleveland	505,616	478,403	433,748	-14.2
18	Pittsburgh	369,879	334,563	310,037	-16.2
19	Buffalo	328,123	292,648	270,919	-17.4
Milwaukee Rank		7	7	7	10

Data Source: U.S. Census 1990 & 2000, U.S. Census 2008 Population Estimates

As Table 1.1 shows, Milwaukee's population declined during the 1990s, but U.S. Census estimates for 2008 show a slight increase in population from 2000 to 2008. It should be emphasized that the 2008 figure is an estimate, and that more conclusive data will have to await the 2010 census. However, the most recent census figures for Milwaukee are cause for optimism that Milwaukee may be joining other Midwest and Northeast cities in reversing decades of population loss.

Overall, Milwaukee's population decline of 3.8 percent from 1990-2007 puts Milwaukee roughly in the middle of our sample of 19 cities. Of the 10 cities that lost population during this time, Milwaukee's loss was the smallest in percentage terms.

Several developments are noteworthy in examining changes in Milwaukee's population during this period. Map 1 shows population changes by census tract from 1990 to 2000, the only two years for which census tract-level data are available. The greatest population gains are in the downtown area, the far Northwest Side, and the near Southwest Side. The largest losses are along the I-43 corridor on the North Side where Milwaukee's high poverty neighborhoods have historically been concentrated. This pattern is consistent with previous research by the UWM Center for Economic Development showing a migration of low-income residents from the I-43 corridor to the far Northwest Side, where both poverty rates and population increased significantly during the 1990s.[2] Population increases in the downtown area, by contrast, are largely the result of gentrification.

Also noteworthy is the fact that Milwaukee became a majority-minority city during the 1990s, and the percentage of white city residents experienced further declines from 2000-2008. As Table 1.2 indicates, Milwaukee's white population fell from 60.8 percent of the city's total population in 1990 to 40.4 percent in 2008. No other city in our sample experienced this great a percentage decline in its white population during this time period.

Table 1.2: Percent White

(non-Hispanic)

Cities

	City	1990	2000	2008
1	Omaha	82.3	75.4	71.1
2	Wichita	80.3	71.7	68.6
3	Pittsburgh	71.6	66.9	65.9
4	Toledo	75.1	67.8	65.0
5	Minneapolis	77.5	62.5	64.2
6	Indianapolis	75.2	67.5	63.3
7	Columbus	73.8	66.9	62.7
8	Kansas City	65.0	57.6	57.6
9	Boston	59.0	49.5	50.6
10	Cincinnati	60.2	52.5	50.0
11	Buffalo	63.1	51.8	48.6
12	St. Louis	50.2	42.9	44.4
13	Milwaukee	60.8	45.4	40.4
14	Philadelphia	52.1	42.5	39.0
15	Cleveland	47.8	38.8	35.5
16	Chicago	37.9	31.3	31.5
17	Baltimore	38.6	31.0	30.6
18	Newark	16.5	14.2	12.8
19	Detroit	20.7	10.5	8.3
Milwaukee Rank		10	12	13

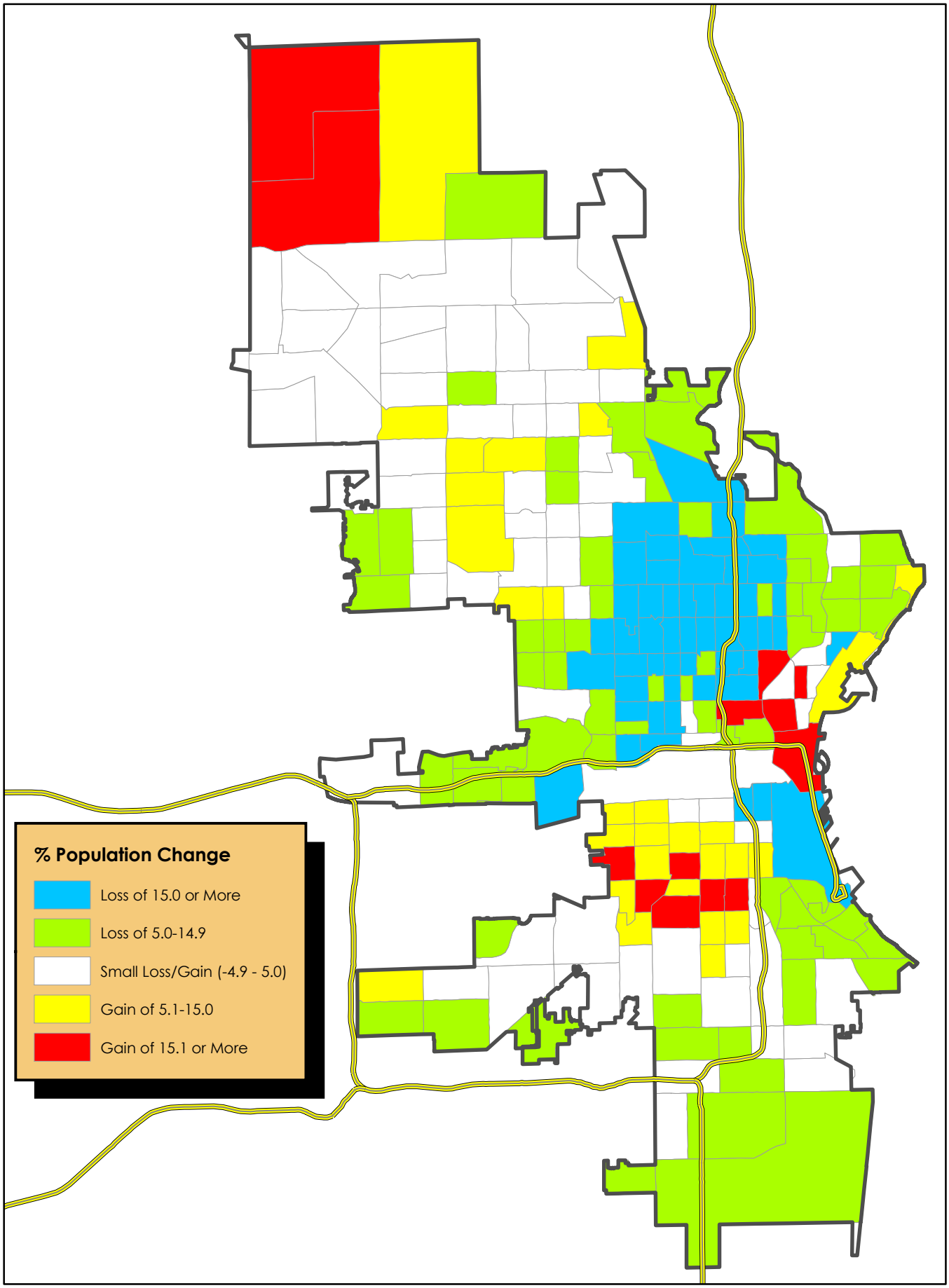
Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

To a large extent, the decline in the percentage of white city residents was the result of increases in the city's African American and Latino populations. The increase in the Latino

[2] See Marc V. Levine, *The Economic State of Milwaukee's Inner City: 1970-2000* (UWM Center for Economic Development, 2002).

Map 1: City of Milwaukee Population Change Between 1990 and 2000 (by Census Tract)

1990 Population=628,088 2000 Population=596,974



Source: U.S. Census 1990, 2000

Created by UW-Milwaukee Center for Economic Development 2010

population was especially pronounced during this period. As Table 1.3 indicates, the percentage of Latino residents rose from 6.3 to 15.7 from 1990-2008, placing Milwaukee in the top third of our sample with respect to percentage of Latino residents. The city's Latino population more than doubled during this time, increasing from 39,409 in 1990 to an estimated 91,257 in 2008 (see Table 1.5). Milwaukee's black population also grew during this period, rising from 30.2 percent of city residents in 1990 to 38 percent in 2008, as Table 1.4 shows.

Table 1.3: Percent Latino

Cities

	City	1990	2000	2008
1	Newark	26.1	29.5	31.9
2	Chicago	19.6	26.0	27.8
3	Boston	10.8	14.4	16.1
4	Milwaukee	6.3	12.0	15.7
5	Wichita	5.0	9.6	12.2
6	Omaha	3.1	7.5	11.4
7	Philadelphia	5.6	8.5	11.0
8	Minneapolis	2.1	7.6	9.2
9	Kansas City	3.9	6.9	9.2
10	Cleveland	4.6	7.3	9.0
11	Buffalo	4.9	7.5	8.7
12	Indianapolis	1.1	3.9	7.0
13	Detroit	2.8	5.0	6.4
14	Toledo	4.0	5.5	6.4
15	Columbus	1.1	2.5	4.5
16	St. Louis	1.3	2.0	2.8
17	Baltimore	1.0	1.7	2.6
18	Cincinnati	0.7	1.3	1.9
19	Pittsburgh	0.9	1.3	1.8
Milwaukee Rank		4	4	4

Table 1.4: Percent African-American

Cities

	City	1990	2000	2008
1	Detroit	75.3	81.2	82.7
2	Baltimore	58.9	64.0	63.1
3	Cleveland	46.3	50.5	52.2
4	Newark	55.8	51.9	51.3
5	St. Louis	47.3	51.0	48.4
6	Cincinnati	37.8	42.7	44.2
7	Philadelphia	39.3	42.6	42.7
8	Buffalo	30.2	36.6	38.5
9	Milwaukee	30.2	36.9	38.0
10	Chicago	38.6	36.4	34.3
11	Kansas City	29.4	31.0	28.5
12	Pittsburgh	25.6	27.0	26.4
13	Columbus	22.4	24.3	26.2
14	Indianapolis	22.5	25.4	25.8
15	Toledo	19.5	23.3	25.3
16	Boston	23.8	23.8	21.7
17	Minneapolis	12.8	17.8	17.3
18	Omaha	13.0	13.2	12.7
19	Wichita	11.1	11.3	10.7
Milwaukee Rank		10	8	9

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Table 1.5: Milwaukee Latino Population by Origin

City of Milwaukee

Origin	1990/#	1990/%	2000/#	2000/%	2008/#	2008/%
Total Latino Population	39,409	100.0	71,646	100.0	91,257	100.0
Mexico	20,988	53.3	43,300	60.4	61,728	67.6
Puerto Rico	14,028	35.6	19,613	27.4	21,747	23.8
All Other	4,393	11.1	8,733	12.2	8,183	8.6

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Metropolitan Areas

In addition to collecting population data for the 19 cities in our sample, we also gathered data for each metropolitan area. Several trends are noteworthy in examining data at the metropolitan area level. First, while central cities located in the Northeast and Midwest generally lost population during the post-World War II era and subsequent years, most metropolitan areas gained residents during this time as a result of suburbanization. This trend has continued in recent years. As Table 1.6 shows, all metropolitan areas in our sample gained population from

Table 1.6: Total Population and Population Change

Metropolitan Areas

	Metro Area	1990	2000	2008	% Change (1990-2008)
1	Boston	2,870,669	3,406,829	4,494,144	56.6
2	Cincinnati	1,452,645	1,646,395	2,138,528	47.2
3	Indianapolis	1,249,822	1,607,486	1,692,148	35.4
4	Omaha	618,262	716,998	828,221	34.0
5	Chicago	6,069,974	8,272,768	7,934,580	30.7
6	Minneapolis	2,464,124	2,968,806	3,197,225	29.8
7	Columbus	1,377,419	1,540,157	1,752,870	27.3
8	Kansas City	1,566,280	1,776,062	1,980,619	26.5
9	Wichita	485,270	545,220	595,686	22.8
10	Philadelphia	4,856,881	5,100,931	5,822,368	19.9
11	Buffalo	968,532	1,170,111	1,127,604	16.4
12	Newark	1,824,321	2,032,989	2,120,058	16.2
13	St. Louis	2,444,099	2,603,607	2,803,854	14.7
14	Pittsburgh	2,056,705	2,358,695	2,355,367	14.5
15	Cleveland	1,831,122	2,250,871	2,095,675	14.4
16	Baltimore	2,382,172	2,552,994	2,662,980	11.8
17	Milwaukee	1,432,149	1,500,741	1,543,802	7.8
18	Toledo	614,128	618,203	650,540	5.9
19	Detroit	4,382,299	4,441,551	4,456,416	1.7
Milwaukee Rank		13	15	15	17

Data Source: U.S. Census 1990 & 2000, ACS 2008

1990-2008, including the Milwaukee metro area. However, Milwaukee's increase of 7.8 percent places our region near the bottom of our sample in population gain. Only two metropolitan areas—Toledo and Detroit—had population increases smaller than Milwaukee's during this time period. This continues a trend dating back to the 1960s in which the Milwaukee region has ranked in the bottom half of Frostbelt metropolitan areas in the rate of population growth.[3]

On a more positive note, the Milwaukee metro area continues to have a greater percentage of residents located in the central city than many other large metropolitan areas in the Northeast and Midwest. With 41 percent of metro area residents located in the central city in 2008, Milwaukee ranks in the top third of our sample on this indicator, a useful measure of sprawl and fragmentation (see Table 1.7).

[3] See Center for Economic Development, *The Economic State of Milwaukee: The City and the Region, 1998*, p. 8.

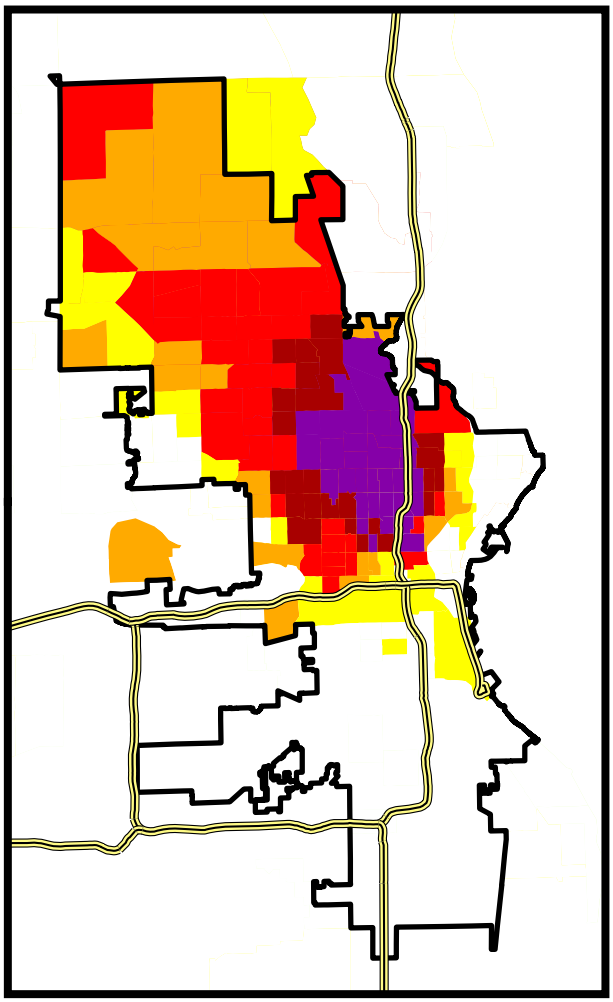
Table 1.7: Percent of Metro Area Residents Living in Central City

	City	City / Metro Ratio-1990	City / Metro Ratio-2000	City / Metro Ratio-2008
1	Toledo	54.2	50.7	51.2
2	Wichita	62.6	63.1	51.0
3	Indianapolis	58.5	48.6	43.2
4	Milwaukee	43.9	39.8	40.7
5	Omaha	54.3	54.4	40.5
6	Columbus	45.9	46.2	36.1
7	Chicago	45.9	35.0	35.1
8	Buffalo	33.9	25.0	29.1
9	Baltimore	30.9	25.5	27.6
10	Philadelphia	32.6	29.8	27.2
11	Cleveland	27.6	21.3	24.1
12	Detroit	23.5	21.4	23.1
13	Kansas City	27.8	24.9	22.0
14	Cincinnati	25.1	20.1	17.0
15	Pittsburgh	18.0	14.2	15.7
16	St. Louis	16.2	13.4	14.1
17	Newark	15.1	13.5	13.0
18	Boston	20.0	17.3	12.8
19	Minneapolis	14.9	12.9	11.5
Milwaukee Rank		7	6	4

Data Source: U.S. Census 1990 & 2000, ACS 2008, U.S. Census 2008 Population Estimates

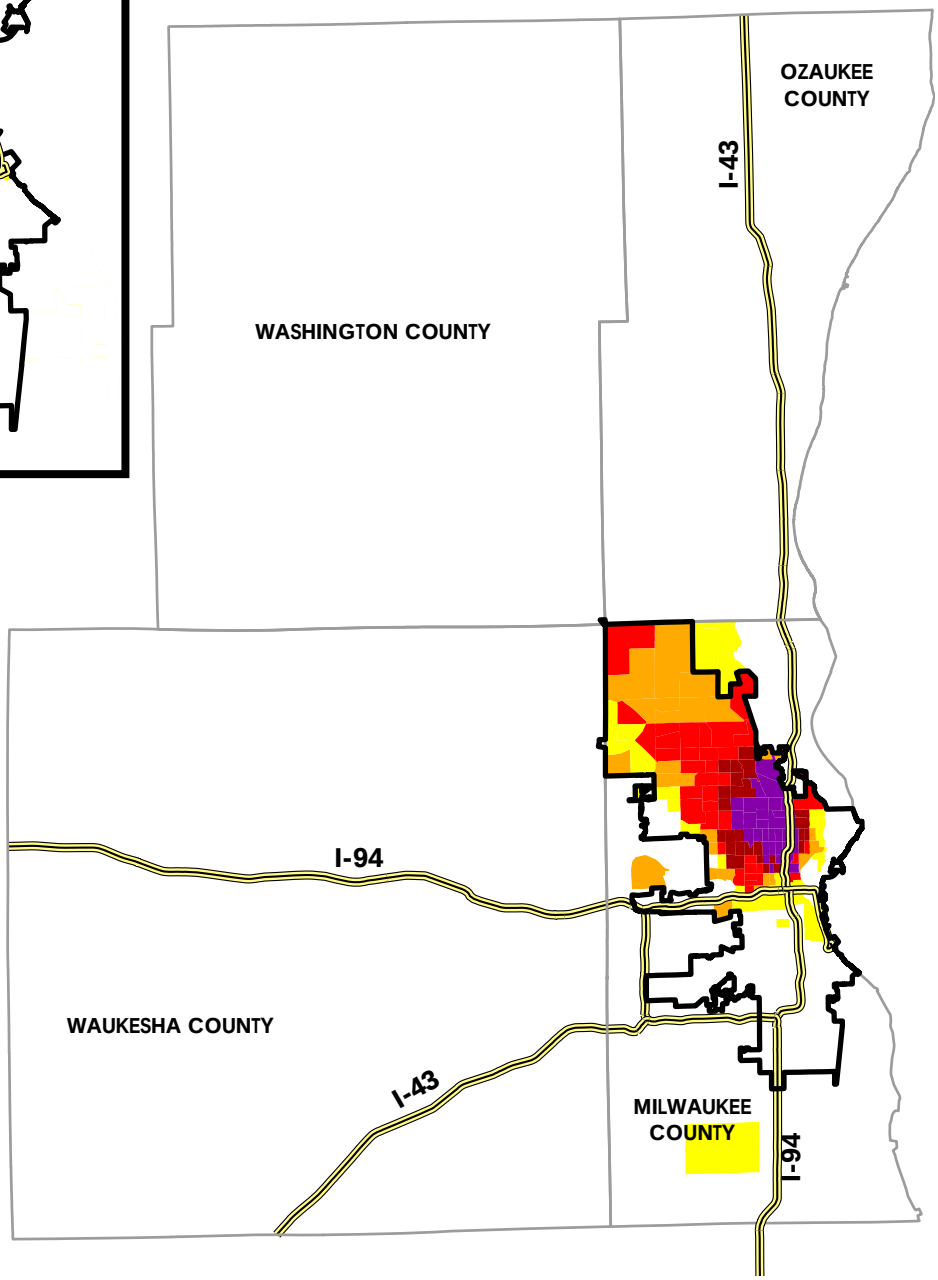
A look at regional demographics offers a more troublesome picture. The Milwaukee region remains one of the most segregated metropolitan areas in the country, with 95 percent of the region's African Americans living in the central city in the year 2000 (see Table 1.8). Map 2 shows the location of the region's black population by census tract for the year 2000. Of the 415 census tracts in the 4-county Milwaukee metro area, only four located outside the city of Milwaukee had black populations of 10 percent or greater. None of the 19 metropolitan areas in our sample had a lower percentage of blacks living in suburban areas that year. While 2008 population figures show some improvement on this indicator, it should again be emphasized that the 2008 figure is an estimate which may change when more definitive numbers are released as part of the 2010 decennial census.

MAP 2: % AFRICAN-AMERICAN BY CENSUS TRACT (2000)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
(% African-American)

- 0.0 - 9.9
- 10.0 - 24.9
- 25.0 - 49.9
- 50.0 - 74.9
- 75.0 - 89.9
- 90.0 - 100.0
- Interstates
- City boundary

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

Table 1.8: Percent of Metro African-American Population Living in the Central City

	City	1990	2000	2008
1	Newark	37.7	32.2	30.6
2	Minneapolis	53.6	43.7	30.7
3	St. Louis	44.5	37.4	34.3
4	Pittsburgh	56.6	47.7	41.9
5	Boston	70.1	63.0	47.3
6	Cleveland	66.2	58.5	51.5
7	Cincinnati	72.6	66.6	52.8
8	Philadelphia	68.3	64.1	53.6
9	Baltimore	70.9	60.0	53.7
10	Kansas City	64.4	61.0	54.2
11	Chicago	81.6	68.4	63.3
12	Detroit	82.5	76.3	66.5
13	Buffalo	91.7	79.5	75.2
14	Columbus	86.8	84.5	79.7
15	Omaha	85.7	87.4	82.0
16	Indianapolis	96.1	89.1	86.1
17	Milwaukee	97.0	94.9	90.8
18	Toledo	94.2	93.7	91.0
19	Wichita	92.8	92.1	92.9
Milwaukee Rank		19	19	17

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

II. Employment and Income

This section of the report examines trends in employment and income for cities and metropolitan areas. We begin with an overview of employment trends for the city of Milwaukee and the Milwaukee region. Table 2.1 shows employment by sector for the city of Milwaukee and the Milwaukee metro area for the years 1997, 2002, and 2007.[4] Several developments are noteworthy. First, the sectors with the largest number of jobs for both the city and the region are health care and social assistance and manufacturing, with combined employment of nearly 250,000 in 2007. However, manufacturing jobs declined sharply from 1997 to 2007 in both the city and the metro area, while jobs in health care and social assistance grew modestly during the years for which data are available (2002 and 2007). Several other sectors added jobs in both the city and the region, including professional, scientific, and technical services; educational services; arts, entertainment, and recreation; and accommodation and food services. These data reflect Milwaukee's ongoing transition from a manufacturing to a services-based economy, a trend that is especially pronounced in the city of Milwaukee.

Table 2.1: Milwaukee Employment by Sector

	City of Milwaukee			Milwaukee Metro Area		
Sector	**1997**	**2002**	**2007**	**1997**	**2002**	**2007**
Manufacturing	46,467	34,957	28,510	165,143	138,997	130,675
Wholesale trade	14,029	13,869	9,788	43,101	43,581	46,102
Retail trade	22,655	19,506	18,937	86,453	83,547	86,028
Information	NA	12,050	9,618	NA	24,711	21,142
Professional, scientific, and technical services	14,871	15,946	17,658	32,645	NA	40,949
Administrative and Support and Waste Management and Remediation Services	22,029	17,500	22,156	61,619	46,945	58,759
Educational services	NA	951	1,083	NA	2,512	3,333
Health care and social assistance	NA	49,030	49,423	NA	112,207	118,780
Arts, entertainment, and recreation	NA	5,389	6,945	NA	11,482	15,065
Accommodation and food services	17,852	19,233	20,453	49,984	52,862	59,644
Other services (except public administration)	5,080	7,563	6,923	17,291	24,406	21,389

Data Source: U.S. Economic Census, 1997-2007

Note: 1997 data are not included for the sectors: Educational services; Health care and social assistance; Arts, entertainment, and recreation, because data for non-taxable establishments are not reported.

How does Milwaukee's employment picture compare with other cities? To answer this question, we examine employment trends in a number of key sectors for our 19 sample cities and metro areas, beginning with manufacturing. Table 2.2 shows manufacturing jobs for the years 1997, 2002, and 2007. As this table indicates, Milwaukee's problems in stemming the loss of manufacturing jobs are not unique. All cities in our sample experienced a sizeable drop in manufacturing employment from 1997-2007. Milwaukee's decline of 39 percent is about average

[4] We rely on data from the U.S. Economic Census for this section of the report, which provides data for 1997, 2002, and 2007. Data for 2008 are not currently available from the Economic Census.

for the cities in our sample. On the other hand, Milwaukee's total of nearly 29,000 manufacturing jobs in 2007 ranks fourth highest among our sample cities. Despite the large drop in manufacturing employment since 1997, the city of Milwaukee still employs more workers in manufacturing than many other cities. The same holds for the Milwaukee metro area. However, the region's 21 percent drop in manufacturing employment from 1997-2007 was greater than many of the other metropolitan areas in our sample. While the Milwaukee region employs more industrial workers than many other regions, sharp declines in manufacturing employment in recent years raise significant questions about how long this trend is likely to continue.

Table 2.2: Manufacturing: Jobs

Cities

	City	1997	2002	2007	% Chg 97-07
1	Omaha	24,767	21,187	20,354	-17.8%
2	Columbus	32,243	32,468	24,027	-25.5%
3	Kansas City	27,888	21,567	19,070	-31.6%
4	Philadelphia	47,928	42,922	32,672	-31.8%
5	Cincinnati	28,917	20,014	18,795	-35.0%
6	Newark	14,960	11,796	9,590	-35.9%
7	Wichita	52,170	34,999	33,140	-36.5%
8	St. Louis	33,836	25,531	21,432	-36.7%
9	Buffalo	20,307	17,158	12,848	-36.7%
10	Toledo	25,446	22,933	15,647	-38.5%
11	Milwaukee	46,467	34,957	28,510	-38.6%
12	Minneapolis	25,906	19,629	15,783	-39.1%
13	Cleveland	44,400	29,898	26,961	-39.3%
14	Pittsburgh	13,924	13,416	8,408	-39.6%
15	Chicago	130,372	97,603	73,447	-43.7%
16	Baltimore	30,216	21,042	16,253	-46.2%
17	Boston	18,944	15,955	9,922	-47.6%
18	Detroit	47,487	38,019	22,962	-51.6%
19	Indianapolis	59,135	54,226	NA	NA
Milwaukee Rank		6	6	4	11

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Cincinnati	119,533	125,193	125,573	5.1%
2	Omaha	34,735	33,934	33,757	-2.8%
3	Boston	207,661	232,033	195,861	-5.7%
4	Wichita	66,234	63,292	60,130	-9.2%
5	Columbus	77,263	81,187	69,841	-9.6%
6	Toledo	55,581	56,974	49,565	-10.8%
7	Philadelphia	251,908	252,316	224,483	-10.9%
8	Kansas City	95,231	86,631	82,421	-13.5%
9	Minneapolis	234,192	209,774	200,650	-14.3%
10	Pittsburgh	120,793	107,837	101,747	-15.8%
11	Indianapolis	106,283	92,678	88,795	-16.5%
12	Newark	110,238	98,010	87,290	-20.8%
13	Milwaukee	165,143	138,997	130,675	-20.9%
14	St. Louis	170,766	149,877	132,161	-22.6%
15	Buffalo	81,398	70,972	58,267	-28.4%
16	Cleveland	199,862	163,624	141,166	-29.4%
17	Detroit	347,293	307,667	234,520	-32.5%
18	Chicago	594,764	443,505	386,223	-35.1%
19	Baltimore	NA	82,438	70,099	NA
Milwaukee Rank		8	8	8	13

Data Source: U.S. Economic Census, 1997-2007

In addition to jobs in manufacturing, we also provide data on employee earnings in the manufacturing sector. Table 2.3 shows payroll per employee in manufacturing for our sample cities and metro areas. Payroll per employee is calculated by dividing the total payroll in the manufacturing sector by the number of workers in this sector. It represents the average earnings for workers in manufacturing. Here the picture is somewhat brighter. Manufacturing payroll per employee rose by 8 percent from 1997 to 2007 in both the city and the metro area, a pace that outranks the vast majority of other cities and metro areas in our sample. In the city of Milwaukee, payroll per employee was higher in 2007 than only four other cities in our sample. Thus, while Milwaukee is losing manufacturing jobs at a rapid pace, the jobs that remain here pay better, on average, than manufacturing jobs in many other cities.

Table 2.3: Manufacturing: Payroll per Employee (adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Chg 97-07
1	Boston	45,789	51,763	58,527	27.8%
2	Milwaukee	45,691	45,499	49,327	8.0%
3	Minneapolis	47,427	46,961	49,295	3.9%
4	Baltimore	43,021	47,090	44,701	3.9%
5	Toledo	55,895	63,100	58,074	3.9%
6	Detroit	62,903	62,268	64,729	2.9%
7	Chicago	41,404	41,353	42,385	2.4%
8	Cincinnati	45,649	45,865	46,687	2.3%
9	Kansas City	46,252	48,160	47,074	1.8%
10	Newark	42,480	43,736	43,084	1.4%
11	Buffalo	47,610	47,865	47,819	0.4%
12	Philadelphia	42,652	43,484	42,749	0.2%
13	Pittsburgh	43,751	46,474	43,145	-1.4%
14	St. Louis	47,481	47,485	46,576	-1.9%
15	Omaha	41,059	40,305	40,162	-2.2%
16	Columbus	47,008	45,972	45,885	-2.4%
17	Cleveland	48,364	45,924	47,147	-2.5%
18	Wichita	53,453	48,599	49,950	-6.6%
19	Indianapolis	55,172	56,505	NA	NA
Milwaukee Rank		12	15	5	2

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Newark	50,868	48,980	57,863	13.8%
2	Philadelphia	48,631	50,432	53,539	10.1%
3	Kansas City	45,151	49,021	49,644	10.0%
4	Milwaukee	46,611	47,219	50,434	8.2%
5	Minneapolis	48,326	50,083	51,931	7.5%
6	Boston	54,280	54,401	57,220	5.4%
7	St. Louis	49,857	53,774	52,332	5.0%
8	Columbus	45,862	47,537	47,915	4.5%
9	Pittsburgh	46,579	45,771	47,272	1.5%
10	Toledo	50,995	52,781	51,608	1.2%
11	Wichita	52,981	52,552	53,426	0.8%
12	Cincinnati	49,050	49,048	49,132	0.2%
13	Cleveland	48,760	47,354	48,713	-0.1%
14	Omaha	40,902	40,572	40,810	-0.2%
15	Chicago	47,248	45,968	46,734	-1.1%
16	Buffalo	51,716	50,090	50,998	-1.4%
17	Detroit	58,015	56,138	56,176	-3.2%
18	Indianapolis	52,337	52,469	49,636	-5.2%
19	Baltimore	NA	51,618	53,325	NA
Milwaukee Rank		15	16	11	4

Data Source: U.S. Economic Census, 1997-2007

We next examine the employment picture for health care and social assistance. As indicated above, this is by far Milwaukee's largest employment sector, with nearly 50,000 jobs in 2007. Table 2.4 shows jobs in health care and social assistance for our 19 sample cities and metro areas for the years 2002 and 2007. This sector has experienced some job growth in almost all of the cities and regions in our sample. In many cases, growth has been sizeable even during the short time frame of 2002 to 2007. Job growth in Milwaukee has been somewhat more modest than it has been in many of the other cities and metro areas we examine.

How well do these jobs pay in the Milwaukee area in comparison to other regions? Table 2.5 provides figures on payroll per employee in the health care and social assistance sector for our sample cities and metro areas. Unlike manufacturing, the city of Milwaukee does not fare as well as many other cities on this indicator. For both 2002 and 2007, Milwaukee ranks in the bottom third of our sample, with payroll per employee figures below $40,000, well below top performers like Minneapolis and Boston. The region as a whole fares slightly better, comparatively speaking.

Table 2.4: Health Care and Social Assistance: Jobs

Cities

	City	2002	2007	% Chg 02-07
1	Cleveland	52,283	63,632	21.7%
2	Omaha	33,997	39,203	15.3%
3	Buffalo	32,030	36,528	14.0%
4	Newark	17,470	19,141	9.6%
5	Columbus	56,739	62,035	9.3%
6	Baltimore	59,451	64,978	9.3%
7	Philadelphia	122,509	131,738	7.5%
8	Boston	105,765	113,597	7.4%
9	Wichita	28,261	30,023	6.2%
10	Pittsburgh	60,260	63,402	5.2%
11	Minneapolis	46,606	48,202	3.4%
12	Milwaukee	49,030	49,423	0.8%
13	Chicago	158,868	159,828	0.6%
14	Kansas City	36,818	37,015	0.5%
15	Toledo	26,341	25,701	-2.4%
16	Cincinnati	50,865	49,388	-2.9%
17	St. Louis	38,819	34,294	-11.7%
18	Detroit	46,274	NA	NA
19	Indianapolis	70,387	NA	NA
Milwaukee Rank		10	8	12

Metro Areas

	Metro Area	2002	2007	% Chg 02-07
1	Columbus	93,656	107,649	14.9%
2	Baltimore	151,284	173,557	14.7%
3	Minneapolis	198,609	227,776	14.7%
4	Omaha	47,084	53,429	13.5%
5	Buffalo	74,597	83,751	12.3%
6	Philadelphia	371,117	415,348	11.9%
7	Kansas City	105,025	116,844	11.3%
8	Cleveland	143,721	159,804	11.2%
9	Pittsburgh	168,885	184,576	9.3%
10	Chicago	401,790	438,790	9.2%
11	Wichita	36,365	39,696	9.2%
12	Boston	334,577	363,736	8.7%
13	Newark	121,527	131,899	8.5%
14	Milwaukee	112,207	118,780	5.9%
15	St. Louis	161,179	170,320	5.7%
16	Indianapolis	101,432	106,787	5.3%
17	Cincinnati	123,165	129,504	5.1%
18	Toledo	48,192	48,747	1.2%
19	Detroit	224,856	NA	NA
Milwaukee Rank		12	11	14

Table 2.5: Health Care and Social Assistance: Payroll per Employee (adj. to 2007 $)

Cities

	City	2002	2007	% Change 2002-2007
1	Minneapolis	42,987	52,033	21.0%
2	Boston	50,556	56,064	10.9%
3	Baltimore	41,202	45,467	10.3%
4	Philadelphia	40,885	44,700	9.3%
5	Toledo	37,207	40,597	9.1%
6	Cincinnati	42,568	46,161	8.4%
7	Cleveland	45,852	49,485	7.9%
8	Columbus	41,173	43,492	5.6%
9	Omaha	40,963	43,160	5.4%
10	Milwaukee	37,992	39,834	4.8%
11	Newark	49,250	51,046	3.6%
12	Pittsburgh	43,315	44,810	3.4%
13	Wichita	37,654	38,644	2.6%
14	Buffalo	37,175	38,042	2.3%
15	Kansas City	42,987	43,908	2.1%
16	St. Louis	34,805	35,195	1.1%
17	Chicago	41,169	41,596	1.0%
18	Detroit	42,493	NA	NA
19	Indianapolis	40,435	NA	NA
Milwaukee Rank		15	14	10

Metro Areas

	Metro Area	2002	2007	% Change 2002-2007
1	Minneapolis	38,428	42,405	10.3%
2	Boston	42,177	45,277	7.4%
3	Toledo	35,147	37,557	6.9%
4	Philadelphia	39,643	42,087	6.2%
5	Baltimore	38,991	41,318	6.0%
6	Cleveland	38,680	40,423	4.5%
7	Indianapolis	38,951	40,354	3.6%
8	Cincinnati	38,361	39,714	3.5%
9	Columbus	38,506	39,648	3.0%
10	Kansas City	39,358	40,517	2.9%
11	Milwaukee	38,527	39,658	2.9%
12	Wichita	35,646	36,592	2.7%
13	Omaha	38,937	39,924	2.5%
14	Newark	43,583	44,488	2.1%
15	Pittsburgh	36,910	37,490	1.6%
16	St. Louis	35,789	36,174	1.1%
17	Chicago	41,774	42,063	0.7%
18	Buffalo	33,698	33,614	-0.2%
19	Detroit	40,457	NA	NA
Milwaukee Rank		11	12	11

Data Source: U.S. Economic Census, 2002-2007

Other sectors in which employment in Milwaukee has grown in recent years include accommodation and food services and arts, entertainment, and recreation. Both sectors are associated with the tourist industry. Like other cities, Milwaukee has sought to market itself as a tourist destination as part of an effort to respond to the decline of manufacturing in the city and the region. Employment trends in tourist-related sectors provide some indication of the impacts of this strategy on the local workforce. Table 2.6 provides employment figures for accommodation and food services for our 19 sample cities and metropolitan areas. As the data indicate, this sector is growing in nearly all the cities and regions in our sample. The city of Milwaukee's 15 percent increase in employment in this sector from 1997 to 2007 places Milwaukee in the middle third of our sample.

Table 2.6: Accommodation and Food Services: Jobs

Cities

	City	1997	2002	2007	% Chg 97-07
1	Newark	5,346	6,530	6,939	29.8%
2	Omaha	18,796	20,781	23,858	26.9%
3	Philadelphia	38,521	39,973	48,552	26.0%
4	Columbus	32,807	37,523	41,282	25.8%
5	Buffalo	8,280	10,130	9,962	20.3%
6	Wichita	15,891	16,308	18,895	18.9%
7	Minneapolis	20,653	21,401	24,428	18.3%
8	Boston	39,844	43,097	46,895	17.7%
9	Milwaukee	17,852	19,233	20,453	14.6%
10	Chicago	92,348	96,874	105,396	14.1%
11	St. Louis	18,843	22,718	20,372	8.1%
12	Pittsburgh	19,012	19,722	20,474	7.7%
13	Detroit	15,426	15,918	16,550	7.3%
14	Baltimore	20,021	19,254	21,456	7.2%
15	Kansas City	26,879	24,772	26,835	-0.2%
16	Cleveland	17,757	15,875	16,038	-9.7%
17	Toledo	13,187	13,149	11,505	-12.8%
18	Cincinnati	16,006	14,903	13,938	-12.9%
19	Indianapolis	41,447	41,183	NA	NA
Milwaukee Rank		12	12	10	9

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Boston	132,048	172,305	185,188	40.2%
2	Omaha	26,895	32,638	37,671	40.1%
3	Philadelphia	133,515	162,363	185,109	38.6%
4	Cincinnati	67,983	84,519	92,094	35.5%
5	Columbus	62,081	71,670	78,561	26.5%
6	Minneapolis	111,217	125,153	138,810	24.8%
7	Baltimore	80,323	87,863	97,405	21.3%
8	St. Louis	100,455	110,070	121,229	20.7%
9	Wichita	20,170	20,773	24,281	20.4%
10	Newark	48,837	52,940	58,397	19.6%
11	Kansas City	70,663	74,199	84,322	19.3%
12	Milwaukee	49,984	52,862	59,644	19.3%
13	Buffalo	38,793	41,692	45,852	18.2%
14	Toledo	24,590	27,844	28,162	14.5%
15	Indianapolis	65,908	66,403	75,084	13.9%
16	Pittsburgh	83,749	88,798	93,669	11.8%
17	Chicago	264,904	261,629	294,630	11.2%
18	Detroit	140,827	144,761	146,138	3.8%
19	Cleveland	81,235	76,420	79,741	-1.8%
Milwaukee Rank		14	15	14	12

Data Source: U.S. Economic Census, 1997-2007

In addition to jobs, we also examine payroll in the accommodation and food services sector. Table 2.7 shows payroll per employee for this sector for our sample cities and metro areas. As one would expect, the data indicate that jobs in accommodation and food services pay, on average, substantially lower wages than jobs in manufacturing. For example, the city of Milwaukee's payroll figure of $12,998 per employee for accommodation and food services in 2007 compares with a figure of $49,327 for manufacturing that year. This general pattern holds for all cities. However, Milwaukee's performance in this sector is weak in comparison to other cities and regions in two key respects. First, Milwaukee's payroll per employee figures are lower than most other cities, placing both the city and the region in the bottom third of our sample cities and metro areas for each year examined. Second, Milwaukee's payroll per employee is

rising at a slower pace than in most other cities and metro areas. Put another way, employee earnings in accommodation and food services are, on average, comparatively low in Milwaukee, and they are rising more slowly than they are in many other cities. This is a troublesome sign for a city which is banking on the tourist industry to help cushion the blow of years of industrial decline.

Table 2.7: Accommodation and Food Services: Payroll per Employee (adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Chg 97-07
1	Detroit	12,599	13,104	20,138	59.8%
2	Boston	18,684	20,078	22,551	20.7%
3	Pittsburgh	12,785	14,698	15,179	18.7%
4	Cincinnati	12,757	13,044	14,859	16.5%
5	Chicago	16,704	18,276	19,449	16.4%
6	Baltimore	14,968	16,796	17,341	15.9%
7	Cleveland	12,866	14,131	14,662	14.0%
8	St. Louis	13,421	15,514	15,285	13.9%
9	Minneapolis	15,436	16,257	17,255	11.8%
10	Philadelphia	15,465	16,462	17,258	11.6%
11	Buffalo	11,000	12,115	12,148	10.4%
12	Kansas City	15,010	15,888	15,898	5.9%
13	Milwaukee	12,490	13,223	12,998	4.1%
14	Omaha	12,103	12,413	12,492	3.2%
15	Columbus	13,181	13,827	13,405	1.7%
16	Wichita	12,280	12,123	11,753	-4.3%
17	Toledo	11,000	11,658	10,489	-4.6%
18	Newark	21,389	18,954	19,573	-8.5%
19	Indianapolis	12,823	14,311	NA	NA
Milwaukee Rank		19	15	14	13

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Buffalo	10,986	11,426	12,765	16.2%
2	Baltimore	12,999	14,087	14,887	14.5%
3	Chicago	14,478	16,025	16,465	13.7%
4	Boston	15,598	17,103	17,620	13.0%
5	Detroit	12,074	12,819	13,521	12.0%
6	Minneapolis	12,909	14,201	14,268	10.5%
7	Cleveland	10,978	12,128	12,088	10.1%
8	Indianapolis	12,160	13,493	13,373	10.0%
9	Philadelphia	13,499	14,649	14,733	9.1%
10	St. Louis	12,130	13,478	13,090	7.9%
11	Pittsburgh	11,234	12,287	12,114	7.8%
12	Cincinnati	12,462	12,921	13,154	5.6%
13	Kansas City	13,367	13,769	14,048	5.1%
14	Milwaukee	11,238	12,239	11,760	4.6%
15	Newark	16,099	16,647	16,822	4.5%
16	Columbus	12,352	13,088	12,645	2.4%
17	Omaha	12,438	12,857	12,727	2.3%
18	Toledo	10,815	11,437	10,843	0.3%
19	Wichita	11,834	11,714	11,328	-4.3%
Milwaukee Rank		15	15	17	14

Data Source: U.S. Economic Census, 1997-2007

The other tourist-related sector we examine is arts, entertainment, and recreation. Table 2.8 provides employment figures for this sector for the 19 cities and metropolitan areas in our sample. As the data indicate, jobs in arts, entertainment, and recreation account for a small but growing share of employment in the Milwaukee area. Table 2.9 provides payroll per employee figures for this sector. The payroll data indicate that, on average, these jobs pay considerably better than jobs in accommodation and food services. Still, Milwaukee's performance on this indicator is weak, comparatively speaking, placing both the city and the region near the bottom third of our sample cities and metro areas. When adjusted for inflation, payroll per employee for both the city and the metro area fell by roughly 10 percent from 2002 to 2007.

Table 2.8: Arts, Entertainment, and Recreation: Jobs

Cities

	City	2002	2007	% Chg 02-07
1	Wichita	1,761	3,159	79.4%
2	Toledo	2,507	3,525	40.6%
3	Milwaukee	5,389	6,945	28.9%
4	Philadelphia	9,660	12,031	24.5%
5	Newark	1,326	1,641	23.8%
6	Cincinnati	3,423	3,903	14.0%
7	Pittsburgh	4,988	5,512	10.5%
8	Minneapolis	5,317	5,803	9.1%
9	Omaha	3,749	4,085	9.0%
10	Boston	9,331	9,678	3.7%
11	St. Louis	4,744	4,749	0.1%
12	Baltimore	5,579	5,459	-2.2%
13	Columbus	4,805	4,660	-3.0%
14	Cleveland	6,002	5,390	-10.2%
15	Kansas City	5,042	4,377	-13.2%
16	Detroit	13,671	9,862	-27.9%
17	Buffalo	2,391	1,608	-32.7%
18	Chicago	17,730	NA	NA
19	Indianapolis	NA	7,874	NA
Milwaukee Rank		7	5	3

Metro Areas

	Metro Area	2002	2007	% Chg 02-07
1	Wichita	2,503	3,957	58.1%
2	Milwaukee	11,482	15,065	31.2%
3	St. Louis	18,776	23,814	26.8%
4	Newark	12,376	15,126	22.2%
5	Toledo	4,481	5,442	21.4%
6	Baltimore	16,994	20,293	19.4%
7	Philadelphia	36,591	43,205	18.1%
8	Chicago	47,438	54,545	15.0%
9	Columbus	9,679	10,979	13.4%
10	Minneapolis	28,109	31,809	13.2%
11	Indianapolis	11,247	12,441	10.6%
12	Boston	35,504	38,181	7.5%
13	Buffalo	6,364	6,663	4.7%
14	Pittsburgh	15,843	16,099	1.6%
15	Kansas City	13,436	13,052	-2.9%
16	Cleveland	14,457	13,649	-5.6%
17	Detroit	33,471	28,732	-14.2%
18	Cincinnati	NA	NA	NA
19	Omaha	6,733	NA	NA
Milwaukee Rank		12	10	2

Table 2.9: Arts, Entertainment, & Recreation: Payroll per Employee (2007 $)

Cities

	City	2002	2007	% Chg 02-07
1	Newark	27,263	70,280	157.8%
2	Buffalo	35,058	52,518	49.8%
3	Kansas City	58,301	75,082	28.8%
4	Cleveland	57,159	68,980	20.7%
5	Minneapolis	47,636	55,172	15.8%
6	Boston	53,968	61,667	14.3%
7	Detroit	40,361	45,635	13.1%
8	Cincinnati	76,476	84,939	11.1%
9	Pittsburgh	58,723	63,984	9.0%
10	Philadelphia	56,528	61,352	8.5%
11	Omaha	17,510	17,076	-2.5%
12	Milwaukee	50,199	45,590	-9.2%
13	Wichita	15,290	12,978	-15.1%
14	Columbus	36,080	29,056	-19.5%
15	Baltimore	57,311	44,060	-23.1%
16	Toledo	19,595	14,498	-26.0%
17	St. Louis	89,092	60,565	-32.0%
18	Chicago	43,552	NA	NA
19	Indianapolis	NA	58,581	NA
Milwaukee Rank		9	13	12

Metro Areas

	Metro Area	2002	2007	% Chg 02-07
1	Buffalo	37,998	44,623	17.4%
2	Newark	21,824	25,363	16.2%
3	Indianapolis	41,495	45,757	10.3%
4	Pittsburgh	32,865	35,336	7.5%
5	Kansas City	32,977	35,180	6.7%
6	Boston	32,626	34,764	6.6%
7	Cleveland	44,094	46,804	6.1%
8	Detroit	33,849	35,635	5.3%
9	Philadelphia	29,888	31,047	3.9%
10	Minneapolis	28,290	29,097	2.9%
11	Baltimore	31,096	31,389	0.9%
12	Chicago	30,377	30,485	0.4%
13	Milwaukee	31,666	28,322	-10.6%
14	Wichita	15,578	13,435	-13.8%
15	St. Louis	38,105	31,836	-16.5%
16	Columbus	29,020	24,016	-17.2%
17	Toledo	19,646	15,099	-23.1%
18	Cincinnati	NA	NA	NA
19	Omaha	17,156	NA	NA
Milwaukee Rank		9	13	13

Data Source: U.S. Economic Census, 2002-2007

Finally, we examine employment trends in three additional sectors which have become increasingly important in light of the manufacturing-services shift experienced by cities in recent decades: retail trade, information, and real estate. Table 2.10 shows retail jobs for the 19 cities and metro areas in our sample for the years 1997, 2002, and 2007. Retail employment in the city of Milwaukee fell by 16 percent during this period. Most cities in our sample experienced a drop in retail employment during this period, and Milwaukee's performance places the city roughly in the middle of our sample on this indicator. Retail employment was more stable for the metropolitan area as a whole, but still far behind high-performing regions like Boston and Philadelphia.

Table 2.10: Retail: Jobs

Cities

	City	1997	2002	2007	% Chg 97-07
1	Newark	5,920	5,501	6,467	9.2%
2	Wichita	22,657	22,508	23,854	5.3%
3	Boston	26,624	28,183	27,909	4.8%
4	Chicago	86,703	83,748	89,349	3.1%
5	Omaha	33,724	32,163	34,372	1.9%
6	Philadelphia	51,398	50,082	50,225	-2.3%
7	Columbus	51,028	47,943	48,684	-4.6%
8	Minneapolis	15,860	17,648	14,740	-7.1%
9	Kansas City	27,774	25,833	25,485	-8.2%
10	Indianapolis	56,279	53,931	48,941	-13.0%
11	Milwaukee	22,655	19,506	18,937	-16.4%
12	Pittsburgh	19,790	19,576	16,455	-16.9%
13	Buffalo	10,187	10,672	8,315	-18.4%
14	Toledo	18,732	16,922	14,799	-21.0%
15	St. Louis	14,511	14,524	11,368	-21.7%
16	Detroit	17,886	14,760	12,933	-27.7%
17	Cincinnati	18,093	15,866	13,048	-27.9%
18	Baltimore	23,159	17,814	16,682	-28.0%
19	Cleveland	15,454	12,875	10,259	-33.6%
Milwaukee Rank		10	10	9	11

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Boston	187,603	255,184	252,997	34.9%
2	Philadelphia	259,802	306,842	316,013	21.6%
3	Kansas City	98,293	105,736	110,941	12.9%
4	Cincinnati	97,593	111,562	110,110	12.8%
5	Newark	90,246	96,857	101,421	12.4%
6	Omaha	46,740	50,067	51,994	11.2%
7	Minneapolis	173,238	189,192	188,242	8.7%
8	Wichita	28,706	29,928	30,972	7.9%
9	Baltimore	132,311	134,961	141,052	6.6%
10	Columbus	95,130	100,175	101,313	6.5%
11	St. Louis	141,603	147,393	148,889	5.1%
12	Pittsburgh	132,247	132,572	132,058	-0.1%
13	Milwaukee	86,453	83,547	86,028	-0.5%
14	Indianapolis	95,437	95,598	94,406	-1.1%
15	Chicago	398,282	351,599	387,591	-2.7%
16	Toledo	37,164	37,700	35,261	-5.1%
17	Buffalo	66,786	64,046	63,093	-5.5%
18	Detroit	233,423	226,616	204,938	-12.2%
19	Cleveland	123,799	111,220	106,023	-14.4%
Milwaukee Rank		15	15	15	13

Data Source: U.S. Economic Census, 1997-2007

Payroll figures for the Milwaukee-area retail sector exhibit patterns similar to what we found in other service industries, namely, earnings that are, on average, below those of workers in most of the other cities and metro areas in our sample. Table 2.11 provides data on payroll per employee for our sample cities and regions. For the years 1997 and 2007, Milwaukee's performance at both the city and regional levels falls in the bottom third of our sample. Performance for 2002 is slightly better, comparatively speaking.

Table 2.11: Retail: Payroll per Employee
(adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Chg 97-07
1	Boston	22,903	25,382	25,987	13.5%
2	Minneapolis	23,435	23,225	26,242	12.0%
3	Cincinnati	22,041	26,040	24,553	11.4%
4	Pittsburgh	20,319	21,846	22,338	9.9%
5	Indianapolis	22,557	24,222	24,249	7.5%
6	Milwaukee	20,562	23,073	21,677	5.4%
7	Baltimore	23,133	24,105	24,067	4.0%
8	Philadelphia	22,298	22,210	23,058	3.4%
9	Newark	22,158	23,275	22,853	3.1%
10	Columbus	22,726	22,539	23,257	2.3%
11	Chicago	23,142	24,805	23,669	2.3%
12	Toledo	19,335	20,852	19,775	2.3%
13	Omaha	21,923	23,215	22,096	0.8%
14	Wichita	21,777	22,985	21,789	0.1%
15	Detroit	20,883	22,728	20,510	-1.8%
16	Cleveland	23,128	21,715	22,664	-2.0%
17	Buffalo	19,573	17,891	19,174	-2.0%
18	Kansas City	23,766	25,620	23,256	-2.1%
19	St. Louis	25,143	26,161	23,180	-7.8%
Milwaukee Rank		16	11	16	6

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Buffalo	18,515	19,929	20,424	10.3%
2	St. Louis	22,800	23,807	24,593	7.9%
3	Cincinnati	20,207	22,168	21,753	7.7%
4	Boston	23,430	25,553	25,182	7.5%
5	Baltimore	22,851	25,066	24,546	7.4%
6	Pittsburgh	19,518	20,954	20,862	6.9%
7	Indianapolis	21,711	22,957	23,122	6.5%
8	Minneapolis	22,162	24,315	23,345	5.3%
9	Toledo	20,279	21,920	21,297	5.0%
10	Omaha	21,161	22,890	22,182	4.8%
11	Columbus	22,514	22,681	23,504	4.4%
12	Milwaukee	20,815	22,799	21,542	3.5%
13	Philadelphia	23,876	24,627	24,653	3.3%
14	Cleveland	21,172	22,130	21,735	2.7%
15	Newark	25,711	27,509	26,362	2.5%
16	Wichita	21,220	22,426	21,642	2.0%
17	Kansas City	22,652	24,304	22,730	0.3%
18	Chicago	23,790	25,036	23,693	-0.4%
19	Detroit	23,475	24,880	22,400	-4.6%
Milwaukee Rank		15	12	16	12

Data Source: U.S. Economic Census, 1997-2007

We next consider the information sector. With fewer than 10,000 employees in the city of Milwaukee and just over 21,000 in the metro area in 2007, the information sector is a relatively small part of Milwaukee's economy. Table 2.12 shows employment in information for our sample cities and metropolitan areas for the years 2002 and 2007. Job losses in this sector occurred in most of the cities and metro areas in our sample during this time period. However, Milwaukee fared worse than most other cities and regions. Table 2.13 shows payroll per employee figures for this sector. Here again, the Milwaukee area's performance in comparison to other cities and regions is relatively weak. On average, Milwaukee information workers earn less than workers in many of the other cities and regions in our sample. In addition, their earnings are, on average, increasing at a slower pace than they are in most of the other cities and metro areas included in our sample.

Table 2.12: Information: Jobs

Cities

	City	2002	2007	% Chg 02-07
1	Newark	6,439	14,315	122.3%
2	Detroit	7,735	9,603	24.1%
3	Philadelphia	17,713	20,081	13.4%
4	Chicago	46,139	47,771	3.5%
5	Columbus	12,750	12,858	0.8%
6	Wichita	6,566	6,537	-0.4%
7	Omaha	11,684	11,252	-3.7%
8	Indianapolis	15,112	13,541	-10.4%
9	Toledo	3,251	2,800	-13.9%
10	Minneapolis	14,085	11,772	-16.4%
11	Boston	24,169	20,045	-17.1%
12	St. Louis	12,107	9,809	-19.0%
13	Kansas City	20,053	16,054	-19.9%
14	Milwaukee	12,050	9,618	-20.2%
15	Baltimore	9,279	6,907	-25.6%
16	Buffalo	5,438	4,019	-26.1%
17	Cleveland	9,687	6,455	-33.4%
18	Pittsburgh	16,563	10,895	-34.2%
19	Cincinnati	12,199	5,677	-53.5%
Milwaukee Rank		11	12	14

Metro Areas

	Metro Area	2002	2007	% Chg 02-07
1	Philadelphia	76,264	79,832	4.7%
2	Kansas City	52,648	52,890	0.5%
3	Wichita	7,139	7,035	-1.5%
4	Minneapolis	55,476	54,627	-1.5%
5	Omaha	13,614	13,297	-2.3%
6	Indianapolis	19,698	18,768	-4.7%
7	St. Louis	38,274	35,755	-6.6%
8	Chicago	112,502	103,044	-8.4%
9	Columbus	23,043	20,590	-10.6%
10	Boston	107,251	94,182	-12.2%
11	Baltimore	31,328	27,169	-13.3%
12	Milwaukee	24,711	21,142	-14.4%
13	Cleveland	25,027	20,372	-18.6%
14	Buffalo	11,277	9,074	-19.5%
15	Pittsburgh	31,604	25,320	-19.9%
16	Toledo	5,188	4,062	-21.7%
17	Cincinnati	23,363	18,072	-22.6%
18	Detroit	56,118	41,199	-26.6%
19	Newark	NA	NA	NA
Milwaukee Rank		11	10	12

Table 2.13: Information: Payroll per Employee (adj. to 2007 $)

Cities

	City	2002	2007	% Chg 02-07
1	Buffalo	39,743	51,181	28.8%
2	Pittsburgh	51,593	61,495	19.2%
3	Detroit	56,790	66,202	16.6%
4	Minneapolis	59,268	67,566	14.0%
5	Omaha	50,498	56,497	11.9%
6	Kansas City	58,503	64,154	9.7%
7	Cleveland	58,169	62,299	7.1%
8	Baltimore	56,786	60,811	7.1%
9	Chicago	73,722	78,358	6.3%
10	Cincinnati	60,023	62,816	4.7%
11	Indianapolis	56,091	57,503	2.5%
12	Philadelphia	52,801	53,729	1.8%
13	Toledo	48,199	48,164	-0.1%
14	Milwaukee	53,231	53,011	-0.4%
15	Columbus	60,473	58,361	-3.5%
16	Wichita	40,846	37,762	-7.5%
17	Boston	70,911	65,051	-8.3%
18	St. Louis	70,738	62,846	-11.2%
19	Newark	69,994	48,325	-31.0%
Milwaukee Rank		13	15	14

Metro Areas

	Metro Area	2002	2007	% Chg 02-07
1	Buffalo	39,389	46,537	18.1%
2	Boston	70,757	82,393	16.4%
3	Pittsburgh	46,586	54,075	16.1%
4	Omaha	49,157	55,227	12.3%
5	Minneapolis	59,382	66,590	12.1%
6	Baltimore	53,910	59,738	10.8%
7	Chicago	64,610	70,235	8.7%
8	Philadelphia	62,222	67,512	8.5%
9	Cleveland	54,073	58,328	7.9%
10	Cincinnati	54,311	58,461	7.6%
11	Kansas City	62,858	66,933	6.5%
12	Detroit	62,336	64,145	2.9%
13	Milwaukee	54,772	55,379	1.1%
14	Toledo	44,552	44,757	0.5%
15	St. Louis	60,451	60,056	-0.7%
16	Indianapolis	56,016	54,807	-2.2%
17	Columbus	59,157	57,569	-2.7%
18	Wichita	40,066	37,413	-6.6%
19	Newark	NA	NA	NA
Milwaukee Rank		10	12	13

Data Source: U.S. Economic Census, 2002-2007

Lastly, we examine employment in the real estate sector. Real estate is one of Milwaukee's smallest sectors, employing just over 3,000 workers in the city and just under 10,000 workers in the metropolitan area in 2007. While this sector experienced job growth in the majority of the cities and regions in our sample, real estate employment in the Milwaukee area experienced modest decline from 1997 to 2007, as Table 2.14 indicates. Real estate earnings, on the other hand, increased significantly during this period, particularly in the city of Milwaukee. Table 2.15 provides payroll per employee figures for our 19 sample cities and metropolitan areas. From 1997 to 2007, the city of Milwaukee experienced a 43 percent increase in payroll per employee, changing Milwaukee from one of the weaker to one of the stronger performers on this indicator. The metro area did not fare as well during this period but still experienced a 19 percent increase.

Table 2.14: Real Estate: Jobs

Cities

	City	1997	2002	2007	% Chg 97-07
1	Cleveland	3,159	3,076	5,548	75.6%
2	Wichita	2,483	2,832	3,170	27.7%
3	Kansas City	4,660	5,961	5,816	24.8%
4	Omaha	4,278	4,973	5,226	22.2%
5	Toledo	1,729	1,625	2,022	16.9%
6	Buffalo	1,635	1,975	1,884	15.2%
7	Chicago	25,827	32,822	28,882	11.8%
8	Columbus	7,701	7,845	8,129	5.6%
9	Minneapolis	4,246	4,019	4,429	4.3%
10	Philadelphia	9,550	9,557	9,813	2.8%
11	Baltimore	4,807	5,266	4,677	-2.7%
12	Pittsburgh	3,974	4,386	3,813	-4.1%
13	Boston	12,736	11,327	11,955	-6.1%
14	Milwaukee	3,899	3,568	3,183	-18.4%
15	St. Louis	3,520	4,306	2,633	-25.2%
16	Newark	3,108	3,965	2,181	-29.8%
17	Cincinnati	3,571	3,571	2,423	-32.1%
18	Detroit	2,279	2,486	NA	NA
19	Indianapolis	8,813	10,697	NA	NA
Milwaukee Rank		11	14	11	14

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Newark	12,882	18,799	18,407	42.9%
2	Philadelphia	32,530	39,227	43,149	32.6%
3	Omaha	5,107	6,112	6,713	31.4%
4	Wichita	2,815	3,221	3,670	30.4%
5	Minneapolis	24,708	29,698	31,686	28.2%
6	Boston	30,605	35,600	38,734	26.6%
7	Indianapolis	12,032	14,159	14,833	23.3%
8	Cincinnati	10,984	14,470	13,389	21.9%
9	Kansas City	13,008	15,698	15,815	21.6%
10	Baltimore	18,521	21,908	22,029	18.9%
11	St. Louis	17,872	20,713	20,731	16.0%
12	Toledo	3,298	3,327	3,780	14.6%
13	Buffalo	5,834	6,640	6,639	13.8%
14	Pittsburgh	12,344	14,154	13,928	12.8%
15	Chicago	59,915	68,441	67,343	12.4%
16	Columbus	11,553	12,256	12,876	11.5%
17	Detroit	27,532	30,299	29,503	7.2%
18	Milwaukee	9,775	10,396	9,657	-1.2%
19	Cleveland	18,706	14,414	18,202	-2.7%
Milwaukee Rank		15	15	15	18

Data Source: U.S. Economic Census, 1997-2007

Table 2.15: Real Estate: Payroll per Employee (adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Chg 97-07
1	Cleveland	31,071	40,835	51,762	66.6%
2	Boston	43,265	58,306	70,837	63.7%
3	Milwaukee	30,034	37,119	42,806	42.5%
4	Baltimore	33,558	35,319	45,945	36.9%
5	Toledo	28,093	31,617	37,753	34.4%
6	Columbus	30,059	36,987	39,977	33.0%
7	Chicago	44,972	47,407	59,096	31.4%
8	Philadelphia	34,289	38,614	44,221	29.0%
9	Pittsburgh	34,811	41,591	44,823	28.8%
10	St. Louis	28,149	31,496	35,963	27.8%
11	Cincinnati	35,815	38,289	42,206	17.8%
12	Newark	31,366	33,313	34,915	11.3%
13	Wichita	26,223	30,425	27,482	4.8%
14	Kansas City	35,059	32,881	36,673	4.6%
15	Omaha	31,152	33,184	32,211	3.4%
16	Minneapolis	36,922	38,788	36,019	-2.4%
17	Buffalo	38,028	33,416	25,701	-32.4%
18	Detroit	26,755	33,090	NA	NA
19	Indianapolis	30,370	36,566	NA	NA
Milwaukee Rank		15	8	7	3

Metro Areas

	Metro Area	1997	2002	2007	% Chg 97-07
1	Cleveland	27,156	34,383	42,970	58.2%
2	Newark	37,522	43,096	51,007	35.9%
3	Indianapolis	28,746	35,078	37,549	30.6%
4	Baltimore	33,213	37,160	43,182	30.0%
5	Philadelphia	35,253	39,433	44,310	25.7%
6	Columbus	29,014	34,397	36,386	25.4%
7	Boston	41,211	48,181	50,998	23.7%
8	Chicago	40,250	42,868	49,802	23.7%
9	Toledo	28,315	29,745	34,646	22.4%
10	Pittsburgh	30,594	34,270	36,486	19.3%
11	Milwaukee	29,413	32,301	34,973	18.9%
12	Minneapolis	32,141	37,601	36,244	12.8%
13	St. Louis	30,906	34,849	34,763	12.5%
14	Cincinnati	32,106	35,232	35,121	9.4%
15	Kansas City	30,906	32,947	33,583	8.7%
16	Omaha	29,535	31,856	32,039	8.5%
17	Detroit	32,617	36,184	34,330	5.3%
18	Wichita	25,858	29,675	26,844	3.8%
19	Buffalo	29,714	31,474	28,174	-5.2%
Milwaukee Rank		14	15	12	11

Data Source: U.S. Economic Census, 1997-2007

Unemployment and Joblessness

Table 2.16 provides unemployment rates for the years 1990, 2000, and 2010 for the 19 cities and metropolitan areas in our sample. The city of Milwaukee's unemployment rate during this period places Milwaukee in the middle third of our sample cities for all three years examined. However, the city's position worsened each year, falling from 9th in 1990 to 13th in 2010. This continues a downward trend dating back to 1960, when Milwaukee had the second lowest unemployment rate of the 14 Frostbelt cities examined in our previous State of the City report.[5] In examining unemployment rates for metropolitan areas, the Milwaukee region also falls in the middle third of our sample cities with a performance slightly stronger than that of the city, comparatively speaking.

[5] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 79.

Table 2.16: Unemployment Rate

(ages 16+)

Cities

	City	1990	2000	2010
1	Omaha	4.7	4.3	5.2
2	Minneapolis	6.7	5.8	7.0
3	Columbus	5.9	4.9	9.0
4	Pittsburgh	9.1	10.1	9.1
5	Wichita	5.9	5.3	9.2
6	Boston	8.3	7.2	9.3
7	Indianapolis	5.6	5.5	10.2
8	Buffalo	11.6	12.5	10.2
9	Cincinnati	7.9	7.3	10.7
10	Kansas City	7.3	6.3	10.7
11	Baltimore	9.2	10.7	11.3
12	Chicago	11.3	10.1	11.3
13	Milwaukee	8.9	9.4	11.6
14	Cleveland	14.0	11.2	11.7
15	Philadelphia	9.7	10.9	12.1
16	St. Louis	11.0	11.3	12.9
17	Toledo	9.9	7.7	12.9
18	Newark	14.7	16.1	15.8
19	Detroit	19.7	13.8	25.5
Milwaukee Rank		9	10	13

Metropolitan Areas

	Metro Area	1990	2000	2010
1	Omaha	4.2	3.7	5.3
2	Minneapolis	4.6	3.5	6.9
3	Buffalo	7.0	7.0	8.0
4	Baltimore	4.9	5.0	8.1
5	Boston	6.2	4.3	8.4
6	Wichita	5.1	4.6	8.5
7	Pittsburgh	7.0	5.8	8.6
8	Milwaukee	5.4	5.2	8.6
9	Kansas City	5.5	4.3	8.8
10	Columbus	5.1	4.0	9.0
11	Indianapolis	4.7	4.4	9.2
12	Cleveland	6.8	5.3	9.3
13	Philadelphia	5.8	6.2	9.7
14	Cincinnati	5.1	4.3	9.9
15	Newark	6.4	6.2	10.0
16	St. Louis	6.4	5.5	10.1
17	Chicago	7.2	6.2	10.5
18	Toledo	7.8	6.1	11.5
19	Detroit	8.8	5.9	15.2
Milwaukee Rank		8	10	8

Data Source: U.S. Census 1990 & 2000, BLS Local Area Unemployment Statistics, 7/2010

Some analysts prefer the jobless rate to the unemployment rate since the unemployment rate does not capture discouraged workers no longer actively seeking employment. Since many adults are by choice not part of the workforce, however, the overall jobless rate can be a misleading figure. We use the jobless rate for males only (age 16-64), also an imperfect measure but one that we believe comes closer to capturing the problem of joblessness and chronic unemployment than other commonly used measures. Table 2.17 provides male jobless rates for the years 1990, 2000, and 2008 for the 19 cities and metropolitan areas in our sample. Like the other cities and metro areas in our sample, both the city of Milwaukee and the Milwaukee region experienced an increase in male joblessness during this period. However, Milwaukee's increases were higher than those of certain other cities and metro areas, causing both the city and the region to lose ground, comparatively speaking.

Table 2.17: Male Jobless Rate

(Age 16-64)

Cities

	City	1990	2000	2008
1	Wichita	17.1	20.5	21.4
2	Omaha	19.2	21.1	21.8
3	Minneapolis	22.3	23.1	24.9
4	Kansas City	22.8	25.6	25.0
5	Indianapolis	19.1	22.4	25.1
6	Columbus	22.8	21.9	26.0
7	Boston	29.0	32.0	28.7
8	Chicago	29.5	34.5	29.6
9	Milwaukee	27.2	32.0	32.8
10	Toledo	28.6	28.1	34.3
11	Pittsburgh	34.7	35.3	35.0
12	St. Louis	31.5	35.3	35.2
13	Cincinnati	29.3	30.6	37.5
14	Baltimore	31.9	41.1	37.9
15	Philadelphia	32.3	39.2	38.0
16	Newark	37.4	49.2	39.3
17	Buffalo	34.3	38.8	40.2
18	Cleveland	37.3	38.2	40.4
19	Detroit	44.4	44.8	53.7
Milwaukee Rank		7	9	9

Metro Areas

	Metro Area	1990	2000	2008
1	Omaha	17.0	18.3	18.7
2	Minneapolis	15.4	16.5	18.9
3	Wichita	16.4	19.3	19.8
4	Kansas City	19.2	20.1	20.6
5	Indianapolis	17.3	19.8	22.1
6	Boston	21.1	21.8	22.8
7	Milwaukee	19.0	21.6	23.1
8	Newark	20.2	25.3	23.5
9	Columbus	21.7	21.3	23.5
10	Chicago	21.1	24.6	23.9
11	Baltimore	19.4	23.5	24.3
12	Cincinnati	20.3	21.3	24.3
13	St. Louis	20.5	22.0	24.4
14	Pittsburgh	25.3	24.1	25.4
15	Cleveland	22.5	23.1	25.6
16	Philadelphia	21.8	25.7	25.9
17	Toledo	24.3	23.5	27.1
18	Buffalo	24.3	26.7	28.2
19	Detroit	24.2	24.4	30.3
Milwaukee Rank		5	8	7

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

When male jobless figures are broken down by race, several trends are noteworthy. Table 2.18 provides data on joblessness for white males. For each year examined, the city of Milwaukee falls in the middle third of cities in our sample. However, when our unit of analysis is metropolitan areas rather than central cities, Milwaukee fares somewhat better, comparatively speaking. For the year 2000, the Milwaukee metro area's white male jobless rate was lower than only two other metro areas: Minneapolis and Omaha.

Table 2.18: White Non-Hispanic Male Jobless Rate

(Age 16-64)

Cities

	City	1990	2000	2008
1	Wichita	14.5	16.1	18.6
2	Kansas City	17.6	18.1	19.0
3	Chicago	19.5	20.3	19.1
4	Omaha	16.1	16.6	19.5
5	Minneapolis	17.9	17.2	20.4
6	Indianapolis	15.8	17.8	21.8
7	Columbus	19.8	18.4	22.8
8	Milwaukee	20.1	21.3	24.1
9	Boston	24.9	24.6	24.3
10	St. Louis	20.7	24.1	25.0
11	Baltimore	22.3	28.4	26.6
12	Newark	26.8	42.1	28.2
13	Cincinnati	22.1	22.5	28.8
14	Toledo	23.7	22.8	28.9
15	Philadelphia	23.8	29.5	30.0
16	Pittsburgh	28.6	29.6	30.2
17	Buffalo	27.2	30.4	33.2
18	Cleveland	27.0	27.8	33.3
19	Detroit	32.8	37.9	48.4
Milwaukee Rank		8	8	8

Metro Areas

	Metro Area	1990	2000	2008
1	Minneapolis	13.9	14.1	17.0
2	Omaha	14.3	15.5	17.1
3	Wichita	14.3	15.9	17.6
4	Kansas City	16.2	16.5	18.0
5	Milwaukee	14.9	15.9	18.1
6	Baltimore	13.8	16.8	18.7
7	Chicago	14.6	16.6	19.2
8	Indianapolis	15.0	16.8	19.8
9	Newark	15.1	17.6	19.8
10	St. Louis	16.5	17.8	20.7
11	Boston	19.1	18.4	21.1
12	Philadelphia	16.5	19.3	21.1
13	Columbus	19.1	18.5	21.3
14	Cleveland	17.8	18.6	21.7
15	Cincinnati	17.5	18.6	22.0
16	Pittsburgh	23.3	22.1	23.5
17	Toledo	21.3	20.2	23.7
18	Buffalo	20.3	22.3	24.3
19	Detroit	18.6	18.7	24.9
Milwaukee Rank		6	3	5

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

The picture is very different when it comes to black joblessness. Table 2.19 provides jobless rates for African-American males for the cities and metropolitan areas in our sample. Here again, the city of Milwaukee ranks in the middle third of our sample cities, although towards the bottom of the middle tier. More revealing are the data for the metropolitan area. Where the Milwaukee metro area fared comparatively well with respect to white male joblessness, the situation is reversed for African Americans. For all three years examined, the Milwaukee region's black male jobless rate places the region in the bottom third of our sample of metropolitan areas. In 2000, only the Buffalo metro area had a higher jobless rate among black males than Milwaukee.

Table 2.19: African-American Male Jobless Rate

(Age 16-64)

Cities

	City	1990	2000	2008
1	Indianapolis	31.8	36.5	36.6
2	Columbus	33.7	32.8	37.4
3	Boston	36.3	42.1	39.4
4	Wichita	31.6	37.2	39.8
5	Omaha	38.2	43.0	41.5
6	Kansas City	36.2	40.6	41.6
7	Minneapolis	39.1	38.6	42.6
8	Baltimore	38.6	48.6	44.8
9	Philadelphia	42.3	47.4	46.4
10	Pittsburgh	52.6	49.8	46.6
11	Cleveland	50.1	48.1	47.1
12	St. Louis	45.3	48.1	48.2
13	Cincinnati	43.2	44.2	48.9
14	Chicago	45.9	50.5	49.0
15	Milwaukee	43.1	47.1	49.2
16	Buffalo	47.8	50.4	49.8
17	Toledo	47.7	44.5	50.5
18	Newark	44.2	56.2	50.6
19	Detroit	48.1	46.7	56.0
Milwaukee Rank		10	11	15

Metro Areas

	Metro Area	1990	2000	2008
1	Boston	34.0	38.9	33.9
2	Newark	34.2	42.1	36.9
3	Indianapolis	32.7	38.1	36.9
4	Minneapolis	36.6	35.3	37.2
5	Omaha	34.7	39.7	37.6
6	Baltimore	34.6	41.1	38.1
7	Columbus	39.9	37.8	38.6
8	Kansas City	37.6	39.7	39.5
9	Wichita	30.9	38.4	40.2
10	Cleveland	43.0	42.1	40.7
11	Philadelphia	40.0	44.3	41.9
12	St. Louis	40.3	42.1	42.4
13	Cincinnati	40.8	41.1	42.5
14	Chicago	42.5	45.1	44.4
15	Pittsburgh	47.7	44.8	45.3
16	Milwaukee	43.7	47.5	48.8
17	Toledo	47.1	43.9	49.1
18	Detroit	46.3	44.0	50.1
19	Buffalo	49.0	51.8	50.9
Milwaukee Rank		15	18	16

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

What accounts for the Milwaukee metro area's comparatively high black male jobless rate? Segregation appears to play a significant role. For most of the other cities in our sample, black male jobless rates for metro areas are several percentage points below those of their central cities. Black suburban dwellers help bring the black jobless rate down for metropolitan areas because blacks living in the suburbs are more likely to be employed than blacks living in the central city. As we saw in the previous section, however, the proportion of black Milwaukee-area residents living in the suburbs is extremely small. As such, black male jobless rates for the city of Milwaukee and the Milwaukee metro area are virtually identical for all three years examined, as Table 2.19 indicates.

Income

Income represents a basic measure of a community's economic well-being. We measure income in two ways: per capita income and household income. Table 2.20 shows per capita income for the 19 cities and metropolitan areas in our sample for the years 1990, 2000, and 2008. As Table 2.20 indicates, the city of Milwaukee ranks comparatively low on this key benchmark, falling in the bottom third of sample cities for each year examined. For the year 2008, only three cities—Newark, Cleveland, and Detroit—had per capita incomes lower than that of Milwaukee. The Milwaukee metro area performs somewhat better in comparison to other cities and shows improvement over time, moving from 12th to 10th to 9th in the rankings during the three years examined.

Table 2.20: Per Capita Income

Cities

	City	1990	2000	2008
1	Boston	15,581	23,353	31,974
2	Minneapolis	14,830	22,685	30,668
3	Chicago	12,899	20,175	26,814
4	Kansas City	13,799	20,753	26,061
5	Omaha	13,957	21,756	25,728
6	Indianapolis	14,478	21,640	25,360
7	Wichita	14,516	20,647	25,288
8	Pittsburgh	12,580	18,816	24,390
9	Cincinnati	12,547	19,962	23,894
10	Columbus	13,151	20,450	23,423
11	Baltimore	11,994	16,978	22,656
12	Philadelphia	12,091	16,509	20,876
13	St. Louis	10,798	16,108	20,622
14	Toledo	11,894	17,388	19,331
15	Buffalo	10,445	14,991	19,246
16	Milwaukee	11,106	16,181	19,092
17	Newark	9,424	13,009	17,364
18	Cleveland	9,258	14,291	16,723
19	Detroit	9,443	14,717	15,255
Milwaukee Rank		14	14	16

Metro Areas

	Metro Area	1990	2000	2008
1	Newark	19,966	28,435	36,962
2	Boston	19,288	29,227	36,454
3	Minneapolis	16,842	26,219	33,634
4	Baltimore	16,596	24,398	32,889
5	Philadelphia	16,386	23,874	31,257
6	Chicago	16,447	25,011	30,479
7	Kansas City	15,067	23,326	28,808
8	Indianapolis	15,159	23,198	28,527
9	Milwaukee	14,785	23,158	28,506
10	Columbus	14,516	23,020	28,178
11	St. Louis	14,917	22,698	28,130
12	Detroit	15,694	24,354	28,016
13	Cincinnati	14,610	23,124	27,770
14	Omaha	13,989	22,145	27,515
15	Cleveland	15,092	22,321	27,201
16	Pittsburgh	14,052	20,935	27,171
17	Buffalo	13,560	20,143	25,944
18	Wichita	14,303	20,692	25,808
19	Toledo	13,710	20,565	25,295
Milwaukee Rank		12	10	9

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

We also examine real per capita income, which represents per capita income adjusted for the inflation rates of individual cities and metro areas over time. Data on real per capita income reveal striking contrasts between the city of Milwaukee and the Milwaukee metro area. As Table 2.21 shows, the city of Milwaukee's real per capita income grew by just 4.4 percent from 1990-2008, an anemic pace that places Milwaukee ahead of just two cities in our sample: Detroit and Toledo. By contrast, real per capita income growth for the Milwaukee metro area was a respectable 17 percent during this time, high enough to place Milwaukee in the top third of our sample metropolitan areas.

Table 2.21: Real Per Capita Income

(income and percent change 1990-2008, in 2008 dollars)

Cities

		Income			% Change		
	City	1990	2000	2008	1990-2000	2000-2008	1990-2008
1	Chicago	21,249	25,225	26,814	18.7	6.3	26.2
2	Minneapolis	24,430	28,363	30,668	16.1	8.1	25.5
3	Boston	25,667	29,198	31,974	13.8	9.5	24.6
4	Pittsburgh	20,723	23,526	24,390	13.5	3.7	17.7
5	St. Louis	17,788	20,140	20,622	13.2	2.4	15.9
6	Cincinnati	20,669	24,959	23,894	20.8	-4.3	15.6
7	Baltimore	19,758	21,228	22,656	7.4	6.7	14.7
8	Kansas City	22,731	25,948	26,061	14.1	0.4	14.6
9	Omaha	22,991	27,202	25,728	18.3	-5.4	11.9
10	Buffalo	17,206	18,743	19,246	8.9	2.7	11.9
11	Newark	15,524	16,265	17,364	4.8	6.8	11.9
12	Cleveland	15,251	17,868	16,723	17.2	-6.4	9.7
13	Columbus	21,664	25,569	23,423	18.0	-8.4	8.1
14	Indianapolis	23,850	27,057	25,360	13.4	-6.3	6.3
15	Wichita	23,912	25,815	25,288	8.0	-2.0	5.8
16	Philadelphia	19,918	20,641	20,876	3.6	1.1	4.8
17	Milwaukee	18,295	20,231	19,092	10.6	-5.6	4.4
18	Toledo	19,593	21,740	19,331	11.0	-11.1	-1.3
19	Detroit	15,556	18,401	15,255	18.3	-17.1	-1.9
Milwaukee Rank		14	14	16	14	14	17

Metro Areas

		Income			% Change		
	Metro Area	1990	2000	2008	1990-2000	2000-2008	1990-2008
1	Minneapolis	27,744	32,782	33,634	18.2	2.6	21.2
2	Baltimore	27,339	30,505	32,889	11.6	7.8	20.3
3	Omaha	23,044	27,688	27,515	20.2	-0.6	19.4
4	Columbus	23,912	28,782	28,178	20.4	-2.1	17.8
5	Pittsburgh	23,148	26,175	27,171	13.1	3.8	17.4
6	Milwaukee	24,355	28,955	28,506	18.9	-1.5	17.0
7	Buffalo	22,337	25,185	25,944	12.7	3.0	16.1
8	Kansas City	24,820	29,165	28,808	17.5	-1.2	16.1
9	Philadelphia	26,993	29,850	31,257	10.6	4.7	15.8
10	Cincinnati	24,067	28,912	27,770	20.1	-4.0	15.4
11	Boston	31,773	36,543	36,454	15.0	-0.2	14.7
12	St. Louis	24,573	28,379	28,130	15.5	-0.9	14.5
13	Indianapolis	24,972	29,005	28,527	16.2	-1.6	14.2
14	Chicago	27,093	31,271	30,479	15.4	-2.5	12.5
15	Newark	32,890	35,553	36,962	8.1	4.0	12.4
16	Toledo	22,585	25,713	25,295	13.9	-1.6	12.0
17	Wichita	23,561	25,871	25,808	9.8	-0.2	9.5
18	Cleveland	24,861	27,908	27,201	12.3	-2.5	9.4
19	Detroit	25,853	30,450	28,016	17.8	-8.0	8.4
Milwaukee Rank		12	9	7	4	12	6

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Table 2.22 provides additional data on city-suburban disparities in per capita income. As this table shows, the city of Milwaukee's share of suburban per capita income places Milwaukee in the bottom third of cities in our sample. For the year 2008, only the cities of Philadelphia, Cleveland, Detroit, and Newark had lower percentages of suburban per capita income. Figures for the top performers were 88 percent or better, while Milwaukee's share was below 70 percent in both 2000 and 2008.

2.22: City Percent of Suburban Per Capita Income

	City	1990	2000	2008
1	Wichita	101.5	99.8	98.0
2	Omaha	99.8	98.2	93.5
3	Minneapolis	88.1	86.5	91.2
4	Kansas City	91.6	89.0	90.5
5	Pittsburgh	89.5	89.9	89.8
6	Indianapolis	95.5	93.3	88.9
7	Chicago	78.4	80.7	88.0
8	Boston	80.8	79.9	87.7
9	Cincinnati	85.9	86.3	86.0
10	Columbus	90.6	88.8	83.1
11	Toledo	86.8	84.6	76.4
12	Buffalo	77.0	74.4	74.2
13	St. Louis	72.4	71.0	73.3
14	Baltimore	72.3	69.6	68.9
15	Milwaukee	75.1	69.9	67.0
16	Philadelphia	73.8	69.2	66.8
17	Cleveland	61.3	64.0	61.5
18	Detroit	60.2	60.4	54.5
19	Newark	47.2	45.7	47.0
Milwaukee Rank		13	14	15

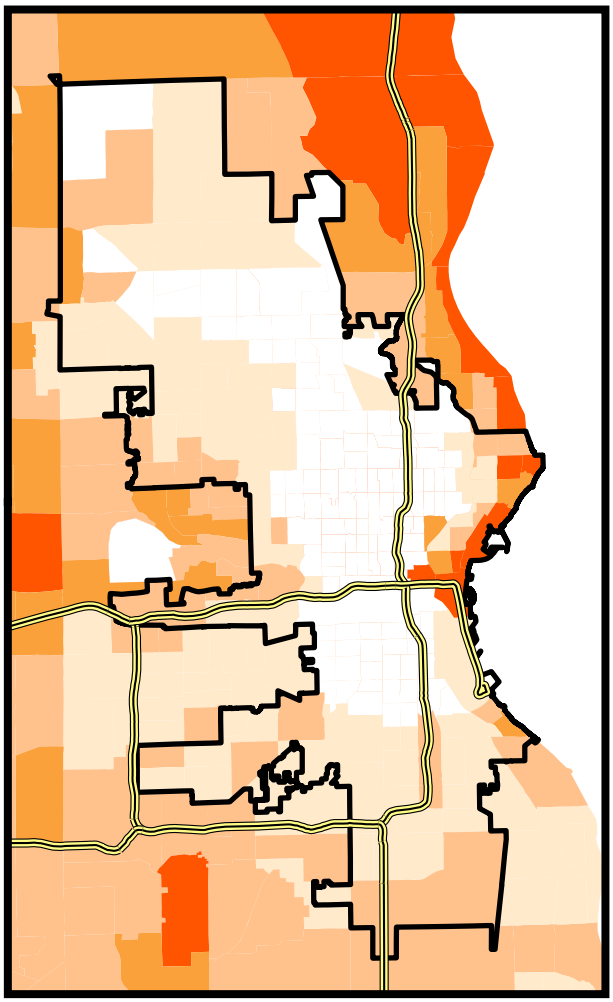
Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Finally, Map 3 shows per capita income by census tract for the 4-county Milwaukee region for the year 2000. Of the 120 census tracts with per capita incomes below $15,000, only one is located outside the city of Milwaukee. By contrast, only five of 18 census tracts with per capita incomes above $40,000 are located within the city of Milwaukee.

In addition to per capita income, we gathered data on median household income for the 19 cities and metro areas in our sample. On this indicator, there is less divergence in the performance of the city of Milwaukee and the Milwaukee region, comparatively speaking. Table 2.23 indicates that both the city of Milwaukee and the Milwaukee metro area fall in the middle third of our sample cities with respect to median household income. In comparison to other cities, the city of Milwaukee's performance improves slightly from 1990 to 2008, while the metro area's performance declines.

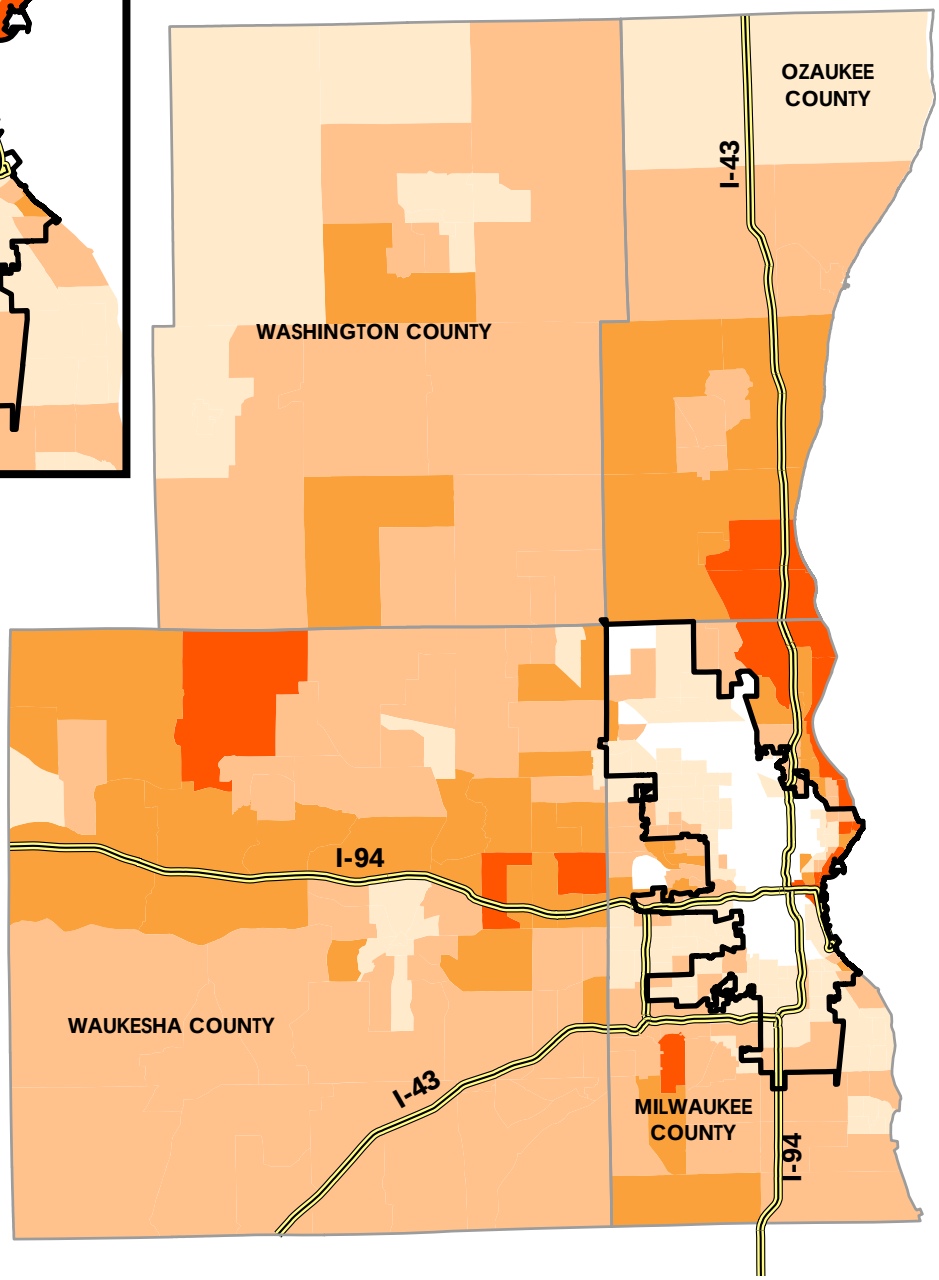
MAP 3: PER CAPITA INCOME (2000)

(in 1999 dollars)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
Per Capita Income ($)

- 0 - 14,999
- 15,000 - 22,499
- 22,500 - 29,999
- 30,000 - 39,999
- 40,000 and Over

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

Table 2.23: Median Household Income

Cities

	City	1990	2000	2008
1	Boston	29,180	39,629	51,849
2	Minneapolis	25,324	37,974	47,097
3	Chicago	26,301	38,625	46,767
4	Omaha	26,927	40,006	45,979
5	Indianapolis	29,006	40,051	44,830
6	Kansas City	26,713	37,198	44,566
7	Wichita	28,024	39,939	43,935
8	Columbus	26,651	37,897	43,600
9	Baltimore	24,045	30,078	39,083
10	Milwaukee	23,627	32,216	37,022
11	Philadelphia	24,603	30,746	36,222
12	Newark	21,650	26,913	35,601
13	Toledo	24,819	32,546	35,345
14	Pittsburgh	20,747	28,588	34,834
15	St. Louis	19,458	27,156	34,074
16	Cincinnati	21,006	29,493	33,524
17	Buffalo	18,482	24,536	29,845
18	Detroit	18,742	29,526	29,423
19	Cleveland	17,822	25,928	27,956
Milwaukee Rank		12	10	10

Metro Areas

	Metro Area	1990	2000	2008
1	Newark	42,328	56,957	71,041
2	Boston	40,491	55,183	70,344
3	Minneapolis	36,565	54,304	66,281
4	Baltimore	36,550	49,938	65,424
5	Chicago	35,265	51,680	60,988
6	Philadelphia	35,437	47,536	60,331
7	Kansas City	31,613	46,193	55,858
8	Omaha	30,323	44,981	55,138
9	Detroit	34,612	49,175	54,359
10	Indianapolis	31,655	45,548	54,266
11	Milwaukee	32,316	45,901	54,127
12	Cincinnati	30,691	44,248	53,933
13	Columbus	30,668	44,782	53,890
14	St. Louis	31,774	44,437	53,434
15	Cleveland	30,560	42,089	49,608
16	Wichita	30,152	42,651	49,092
17	Pittsburgh	26,700	37,467	47,199
18	Toledo	29,121	39,902	46,684
19	Buffalo	28,005	38,488	46,676
Milwaukee Rank		8	9	11

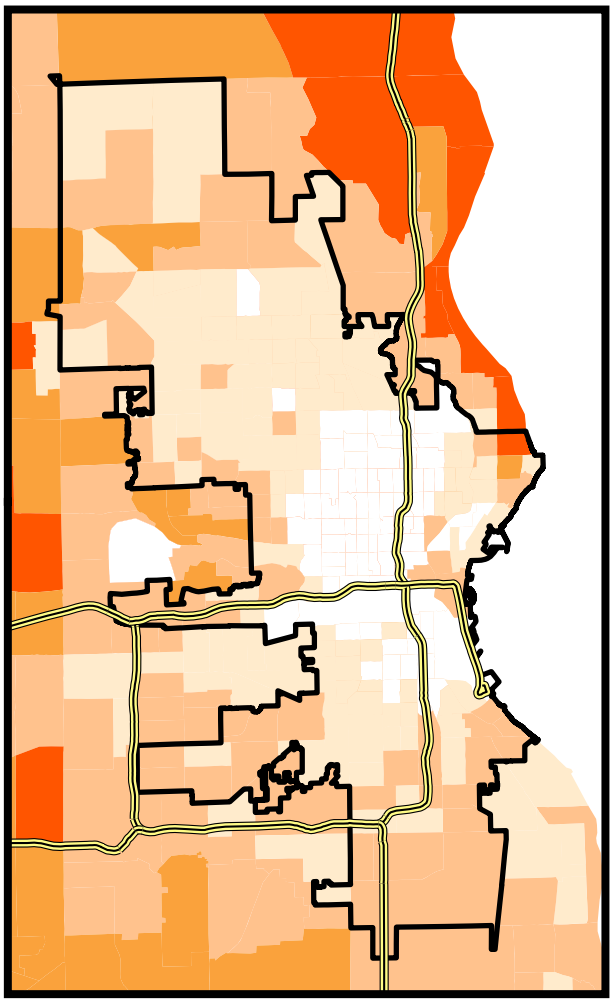
Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Not surprisingly, city-suburban disparities in median household income largely mirror those of per capita income. Map 4 shows median household income by census tract for the 4-county Milwaukee region for the year 2000. Of the 78 census tracts with median household incomes below $25,000, none is located outside the city of Milwaukee. By contrast, only one of 21 census tracts with median household incomes of $80,000 or higher is located within the city of Milwaukee.

The data on real median household income (i.e., median household income adjusted to account for inflation rates of individual cities and metro areas) reveal a somewhat bleaker picture for both the city of Milwaukee and the Milwaukee region, comparatively speaking, than the data for median household income. As Table 2.24 indicates, both the city of Milwaukee and the Milwaukee metro area fall in the bottom third of our sample with respect to real median household income growth from 1990-2008.

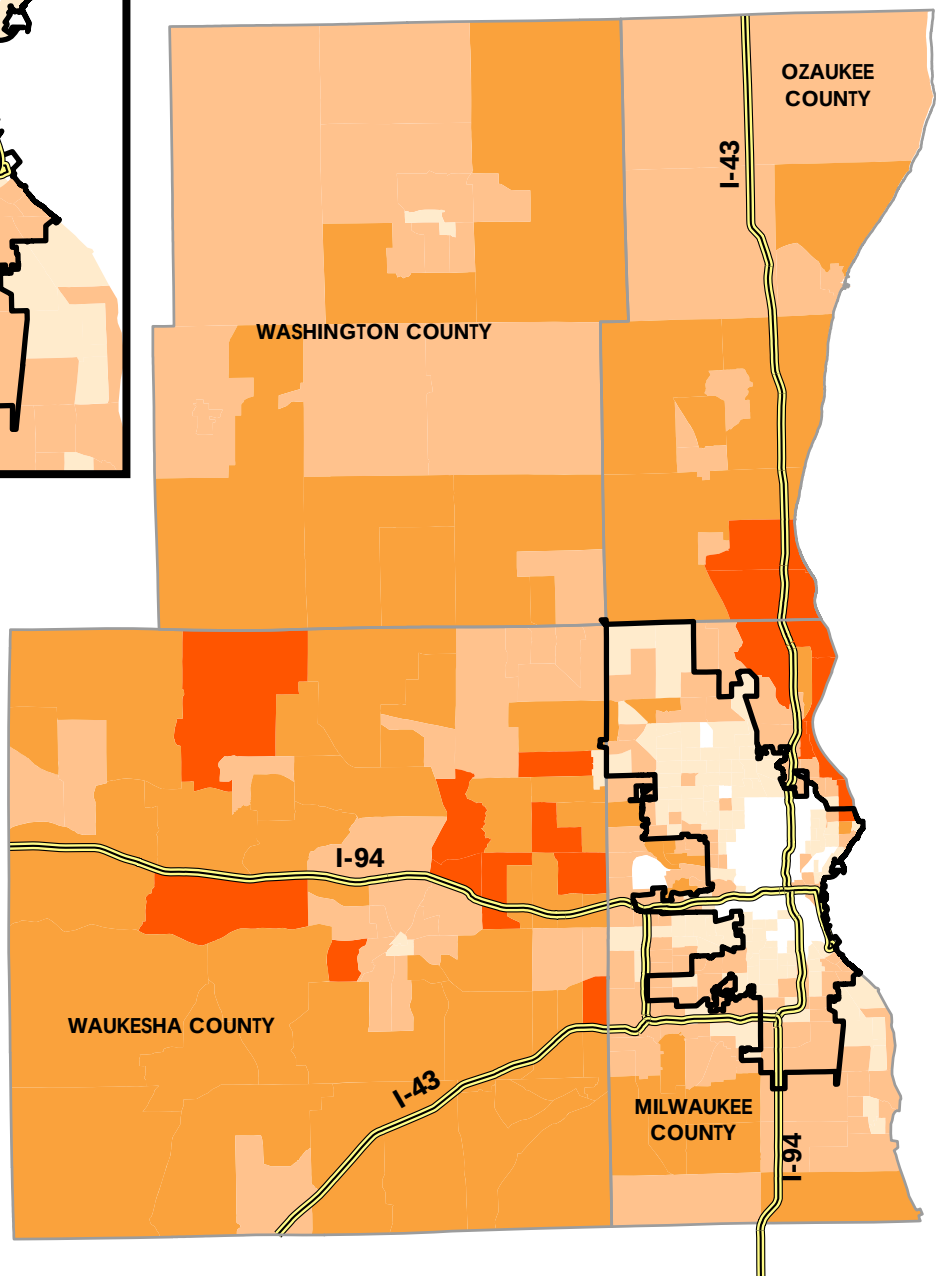
MAP 4: MEDIAN HOUSEHOLD INCOME (2000)

(in 1999 dollars)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
Median Household Income ($)

- 0 - 24,999
- 25,000 - 39,999
- 40,000 - 59,999
- 60,000 - 79,999
- 80,000 and Over

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

Table 2.24: Real Median Household Income

(Percent Change in 2008 Dollars)

Cities

	City	1990-2000	2000-2008	1990-2008
1	Minneapolis	13.8	-0.8	12.9
2	Chicago	11.5	-3.2	7.9
3	Boston	3.1	4.6	7.9
4	St. Louis	5.9	0.4	6.3
5	Omaha	12.8	-8.1	3.7
6	Pittsburgh	4.6	-2.5	1.9
7	Kansas City	5.7	-4.2	1.3
8	Newark	-5.6	5.8	-0.2
9	Columbus	7.9	-8.0	-0.7
10	Baltimore	-5.1	3.9	-1.3
11	Buffalo	0.8	-2.7	-2.0
12	Cincinnati	6.6	-9.1	-3.1
13	Detroit	19.6	-20.3	-4.7
14	Cleveland	10.4	-13.8	-4.8
15	Wichita	8.2	-12.0	-4.8
16	Milwaukee	3.5	-8.1	-4.9
17	Indianapolis	4.8	-10.5	-6.2
18	Philadelphia	-5.1	-5.8	-10.6
19	Toledo	-0.5	-13.1	-13.5
Milwaukee Rank		13	13	16

Metro Areas

	Metro Area	1990-2000	2000-2008	1990-2008
1	Omaha	12.6	-2.0	10.4
2	Minneapolis	12.7	-2.4	10.0
3	Baltimore	3.7	4.8	8.7
4	Pittsburgh	6.5	0.8	7.3
5	Kansas City	10.9	-3.3	7.3
6	Cincinnati	9.4	-2.5	6.7
7	Columbus	10.8	-3.8	6.7
8	Boston	3.4	2.0	5.5
9	Chicago	11.2	-5.6	5.0
10	Indianapolis	9.2	-4.7	4.1
11	Philadelphia	1.8	1.5	3.3
12	St. Louis	6.1	-3.8	2.1
13	Newark	2.1	-0.2	1.9
14	Milwaukee	7.8	-5.7	1.7
15	Buffalo	4.3	-3.0	1.2
16	Wichita	7.4	-7.9	-1.2
17	Cleveland	4.5	-5.7	-1.5
18	Toledo	4.0	-6.4	-2.7
19	Detroit	7.8	-11.6	-4.7
Milwaukee Rank		9	15	14

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Finally, while Milwaukee's performance on household income at both the city and metro level is unremarkable in comparison to the other cities and regions in our sample, a somewhat different picture emerges when we break down median household income by race. Tables 2.25 and 2.26 show median household income for whites and African Americans for our sample cities for the years 1990, 2000, and 2008. For both the city and the metropolitan area, Milwaukee's white median income places Milwaukee near the middle of our sample, with the metro area performing slightly better than the city. Comparatively speaking, however, Milwaukee's African American population does not do as well. As Table 2.26 indicates, the Milwaukee metropolitan area ranks in the bottom third of our sample cities for each year examined. The disparity between white and African-American median household income in 2008 was greater in the Milwaukee region than in any other metropolitan area in our sample except Minneapolis (see Table 2.27).

Table 2.25: White Non-Hispanic Median Household Income

Cities

	City	1990	2000	2008
1	Boston	32,261	47,668	67,087
2	Chicago	31,732	49,222	65,400
3	Minneapolis	27,239	42,231	55,636
4	Baltimore	28,129	37,113	54,362
5	Kansas City	30,399	43,204	53,881
6	Omaha	28,986	43,171	52,689
7	Indianapolis	31,358	43,577	52,318
8	Columbus	28,583	41,585	48,992
9	Wichita	29,815	42,503	48,679
10	Philadelphia	28,548	37,073	48,123
11	Milwaukee	26,848	37,697	47,434
12	Cincinnati	25,580	36,467	47,011
13	Newark	25,149	34,147	45,037
14	St. Louis	23,142	33,590	44,944
15	Pittsburgh	23,671	32,692	41,577
16	Toledo	26,860	36,095	40,969
17	Buffalo	21,279	28,741	37,538
18	Cleveland	21,272	31,491	36,264
19	Detroit	27,122	28,984	30,776
Milwaukee Rank		12	9	11

Metro Areas

	Metro Area	1990	2000	2008
1	Newark	49,347	67,997	88,044
2	Baltimore	40,554	56,615	75,947
3	Boston	42,290	59,323	75,619
4	Chicago	40,166	59,903	72,732
5	Philadelphia	38,903	54,256	70,876
6	Minneapolis	37,430	56,642	70,360
7	Milwaukee	35,115	50,752	62,272
8	Detroit	38,238	54,074	61,730
9	Kansas City	33,472	49,785	61,355
10	Indianapolis	33,390	48,515	59,668
11	Omaha	31,495	47,467	59,611
12	St. Louis	34,274	48,762	58,912
13	Columbus	31,919	47,776	58,263
14	Cincinnati	32,720	47,505	57,797
15	Cleveland	33,285	46,651	56,055
16	Wichita	31,259	45,303	53,204
17	Buffalo	30,288	41,744	51,645
18	Toledo	30,714	42,461	51,395
19	Pittsburgh	27,687	39,025	49,566
Milwaukee Rank		8	8	7

Table 2.26: African-American Median Household Income

Cities

	City	1990	2000	2008
1	Boston	19,504	30,447	33,420
2	Newark	20,299	24,845	33,100
3	Baltimore	20,662	26,202	32,969
4	Indianapolis	19,815	30,109	31,672
5	Columbus	19,750	29,214	31,231
6	Chicago	19,498	29,086	31,143
7	Philadelphia	20,128	26,217	29,827
8	Detroit	21,283	29,647	29,243
9	Kansas City	17,912	26,935	27,779
10	Milwaukee	15,642	24,403	26,948
11	Wichita	24,815	27,105	25,838
12	Omaha	15,341	23,883	25,201
13	St. Louis	13,803	20,785	23,932
14	Buffalo	13,042	19,795	23,834
15	Toledo	14,857	22,687	23,160
16	Cleveland	13,412	21,135	22,819
17	Cincinnati	12,932	20,984	21,991
18	Minneapolis	15,781	25,338	21,747
19	Pittsburgh	12,209	20,075	21,628
Milwaukee Rank		12	12	10

Metro Areas

	Metro Area	1990	2000	2008
1	Baltimore	24,474	33,242	44,772
2	Newark	27,995	36,215	44,292
3	Boston	25,971	34,613	42,934
4	Chicago	21,719	33,518	37,082
5	Philadelphia	22,713	30,517	36,618
6	Columbus	20,396	30,229	33,676
7	Detroit	19,463	32,151	33,652
8	Indianapolis	20,053	30,637	33,159
9	Kansas City	19,167	29,378	32,134
10	St. Louis	18,679	27,310	31,320
11	Minneapolis	18,929	29,417	30,829
12	Cleveland	18,047	26,479	29,271
13	Cincinnati	15,939	25,357	28,163
14	Milwaukee	15,971	25,181	28,010
15	Omaha	17,006	25,896	27,831
16	Wichita	17,993	27,413	26,542
17	Pittsburgh	14,601	22,271	25,581
18	Buffalo	13,630	20,676	25,376
19	Toledo	15,070	23,199	24,407
Milwaukee Rank		15	16	14

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Table 2.27: African American Median Household Income as a Percent of White Median Household Income

	City	1990	2000	2008
1	Detroit	78.5	102.3	95.0
2	Newark	80.7	72.8	73.5
3	Columbus	69.1	70.3	63.7
4	Buffalo	61.3	68.9	63.5
5	Cleveland	63.1	67.1	62.9
6	Philadelphia	70.5	70.7	62.0
7	Baltimore	73.5	70.6	60.6
8	Indianapolis	63.2	69.1	60.5
9	Milwaukee	58.3	64.7	56.8
10	Toledo	55.3	62.9	56.5
11	St. Louis	59.6	61.9	53.2
12	Wichita	83.2	63.8	53.1
13	Pittsburgh	51.6	61.4	52.0
14	Kansas City	58.9	62.3	51.6
15	Boston	60.5	63.9	49.8
16	Omaha	52.9	55.3	47.8
17	Chicago	61.4	59.1	47.6
18	Cincinnati	50.6	57.5	46.8
19	Minneapolis	57.9	60.0	39.1
Milwaukee Rank		14	9	9

	Metro Area	1990	2000	2008
1	Baltimore	60.3	58.7	59.0
2	Columbus	63.9	63.3	57.8
3	Boston	61.4	58.3	56.8
4	Indianapolis	60.1	63.1	55.6
5	Detroit	50.9	59.5	54.5
6	St. Louis	54.5	56.0	53.2
7	Kansas City	57.3	59.0	52.4
8	Cleveland	54.2	56.8	52.2
9	Philadelphia	58.4	56.2	51.7
10	Pittsburgh	52.7	57.1	51.6
11	Chicago	54.1	56.0	51.0
12	Newark	56.7	53.3	50.3
13	Wichita	57.6	60.5	49.9
14	Buffalo	45.0	49.5	49.1
15	Cincinnati	48.7	53.4	48.7
16	Toledo	49.1	54.6	47.5
17	Omaha	54.0	54.6	46.7
18	Milwaukee	45.5	49.6	45.0
19	Minneapolis	50.6	51.9	43.8
Milwaukee Rank		18	17	18

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

What explains the relatively low household incomes of African Americans in the Milwaukee region in comparison to other Northeast and Midwest metropolitan areas? As with joblessness, the low numbers of African Americans living in suburban areas appears to be a factor. In many of our sample regions, black median household incomes are higher for metropolitan areas than for central cities due to the relatively higher earnings of suburban blacks. Higher incomes of suburban black residents offset the lower incomes of many blacks living in the central city. In the Milwaukee region, however, where the vast majority of African Americans live in the central city, there are few black suburban residents to drive up black median household income for the region. As such, the figures for the city and for the metro area are very close for each year examined.

Black Middle Class

Another factor contributing to the relatively low household incomes of the Milwaukee region's black population is the region's comparatively small black middle class. We used three measures to develop a composite picture of the black middle class in the cities and metro areas in our sample: black households earning at least $50,000; the percentage of blacks with a 4-year

college degree; and the percentage of blacks employed in professional, management, and related occupations. The results are displayed in Tables 2.28, 2.29, and 2.30.

Table 2.28: Percent of Black Households Earning $50,000 or More

(Adjusted to 2008 CPI)

Cities

	City	1990	2000	2008
1	Boston	40.5	38.6	36.3
2	Chicago	33.7	36.9	32.4
3	Newark	35.4	31.8	32.2
4	Baltimore	34.5	31.6	31.8
5	Indianapolis	33.0	36.7	29.4
6	Columbus	32.0	35.0	28.8
7	Philadelphia	33.7	31.8	28.2
8	Detroit	33.0	37.8	27.7
9	Kansas City	29.2	32.1	25.8
10	Wichita	29.2	33.2	23.5
11	Milwaukee	26.2	28.5	22.2
12	Buffalo	22.4	23.2	21.4
13	St. Louis	22.0	24.2	21.0
14	Minneapolis	25.9	30.2	20.1
15	Cincinnati	21.8	24.1	20.0
16	Omaha	23.4	28.1	19.5
17	Toledo	27.8	29.2	19.0
18	Cleveland	23.2	24.3	18.7
19	Pittsburgh	20.8	23.1	18.4
Milwaukee Rank		12	13	11

Metro Areas

	Metro Area	1990	2000	2008
1	Newark	47.4	45.9	45.1
2	Baltimore	41.1	41.7	45.0
3	Boston	43.8	43.9	44.2
4	Chicago	37.5	42.7	38.0
5	Philadelphia	38.6	38.0	36.8
6	Detroit	35.7	41.7	33.4
7	Columbus	33.2	36.8	33.0
8	Indianapolis	33.5	37.7	31.9
9	Minneapolis	32.3	37.2	31.8
10	Kansas City	31.5	36.0	31.1
11	St. Louis	31.9	33.8	30.4
12	Cincinnati	27.4	31.4	28.3
13	Cleveland	31.1	32.5	27.7
14	Omaha	27.2	31.6	25.6
15	Wichita	30.0	33.7	25.4
16	Milwaukee	27.1	30.0	24.3
17	Pittsburgh	25.5	27.2	24.0
18	Buffalo	24.1	25.7	23.8
19	Toledo	28.7	30.1	20.6
Milwaukee Rank		17	17	16

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Table 2.29: Percent of Blacks with a 4-Year College Degree (population ages 25+)

Cities

	City	1990	2000	2008
1	Boston	14.0	15.6	17.2
2	Chicago	10.5	13.5	16.9
3	Columbus	11.1	14.3	16.0
4	Indianapolis	9.6	13.3	15.4
5	Pittsburgh	8.8	12.2	15.1
6	Minneapolis	13.8	14.0	13.9
7	Wichita	10.6	12.6	13.9
8	Omaha	9.4	11.4	13.6
9	Kansas City	10.0	11.9	13.1
10	Baltimore	8.6	10.0	12.8
11	Cincinnati	7.9	10.0	12.2
12	St. Louis	8.0	8.8	12.2
13	Philadelphia	9.1	10.3	12.2
14	Newark	8.3	8.9	11.9
15	Toledo	7.4	9.6	11.8
16	Milwaukee	6.9	9.1	10.9
17	Buffalo	10.1	10.2	10.8
18	Detroit	8.4	10.1	10.5
19	Cleveland	5.0	6.5	7.9
Milwaukee Rank		18	16	16

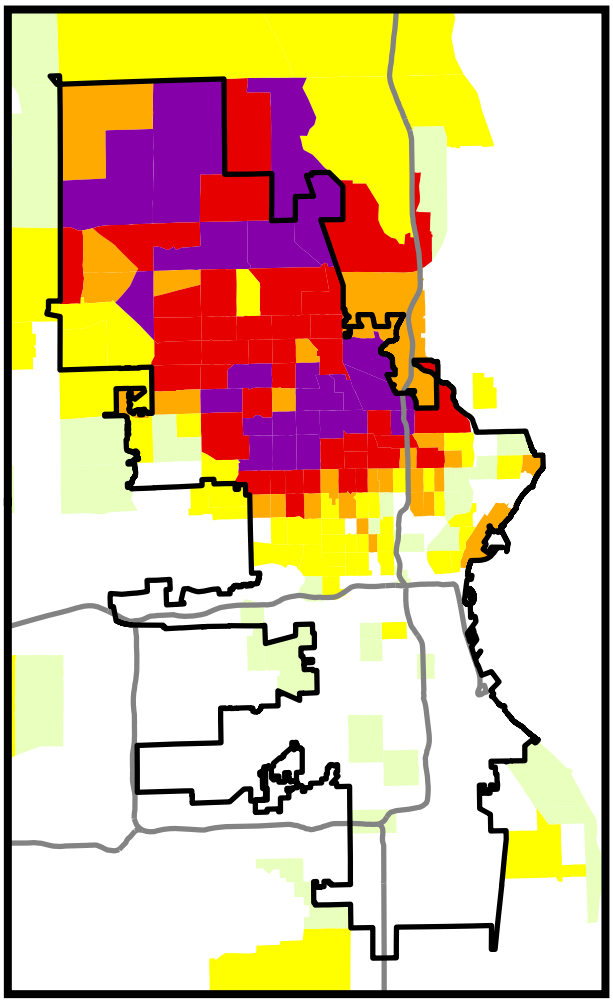
Metropolitan Areas

	Metro Area	1990	2000	2008
1	Boston	17.9	20.8	22.5
2	Minneapolis	17.3	19.1	20.5
3	Baltimore	12.0	16.1	19.5
4	Chicago	11.8	15.6	19.3
5	Newark	13.2	15.5	19.2
6	Columbus	11.4	15.4	18.0
7	Indianapolis	9.9	13.8	17.1
8	Omaha	12.0	13.5	16.7
9	Philadelphia	10.9	12.8	16.4
10	Pittsburgh	10.1	12.8	15.9
11	St. Louis	11.4	13.0	15.7
12	Kansas City	11.7	14.6	15.7
13	Cincinnati	9.8	12.6	15.7
14	Wichita	10.9	13.0	14.9
15	Detroit	9.9	12.8	14.3
16	Toledo	8.1	10.5	12.9
17	Cleveland	8.5	10.8	12.8
18	Buffalo	10.9	11.1	12.6
19	Milwaukee	7.6	10.3	12.4
Milwaukee Rank		19	19	19

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

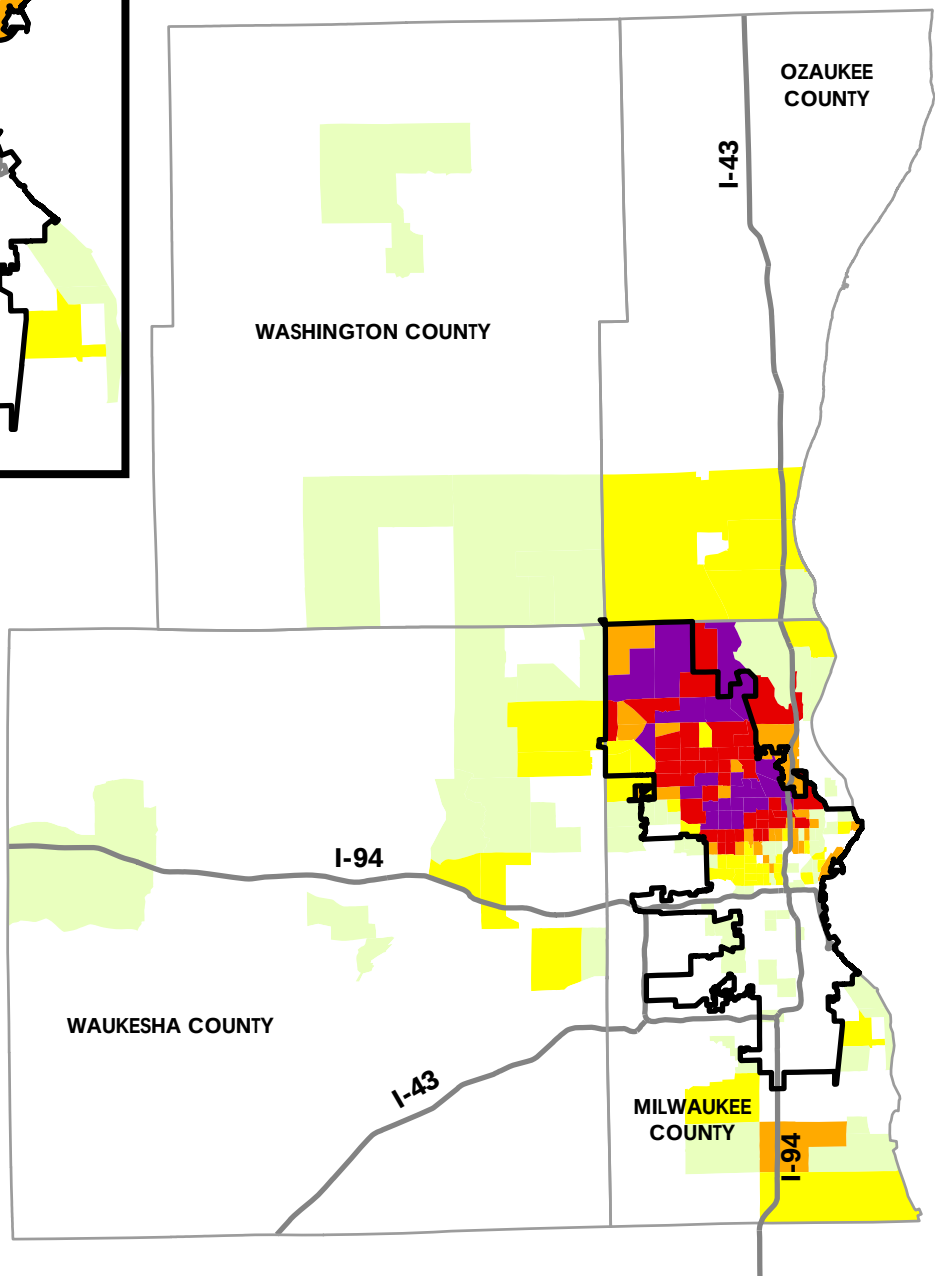
The data on black middle class for our sample cities reveal a number of significant trends. First, on two of our measures—black households earning at least $50,000 and the percentage of blacks employed in professional, management, and related occupations—the city of Milwaukee generally performs better, comparatively speaking, than the Milwaukee metro area (although neither the city nor the metro area fare particularly well). The culprit, once again, is the region's comparatively small suburban black population. Blacks living in the suburbs are more likely to be middle class than blacks living in the central city. With few suburban black residents to offset the city's relatively small black middle class, the Milwaukee region generally fares worse than other metropolitan areas with higher percentages of blacks living in the suburbs. Of the 415 census tracts in the 4-county Milwaukee region, only five located outside the city of Milwaukee contain 50 or more black households earning at least $50,000 (see Map 5). For all three of our measures of black middle class, the Milwaukee region ranks in the bottom third of our sample cities for the years 1990 and 2000, the years for which data are most conclusive.

MAP 5: AFRICAN-AMERICAN HOUSEHOLDS EARNING $50,000 AND OVER (2000)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
(# of Black Households Earning $50,000 or Over by Census Tract)

- 0 - 9
- 10 - 24
- 25 - 49
- 50 - 99
- 100 - 199
- 200+
- Interstates
- City boundary

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

Table 2.30: Percent of Blacks Employed in Professional, Management, and Related Occupations

Cities

	City	2000	2008
1	Chicago	26.7	27.7
2	Boston	29.4	26.9
3	Pittsburgh	25.8	26.7
4	Philadelphia	24.8	26.2
5	Columbus	24.7	25.9
6	Baltimore	23.3	25.0
7	Newark	21.9	24.6
8	Kansas City	23.9	23.9
9	Buffalo	22.2	23.4
10	Minneapolis	24.2	22.9
11	Milwaukee	21.5	22.9
12	Indianapolis	22.8	22.4
13	Wichita	21.2	22.4
14	Omaha	22.1	22.1
15	Detroit	20.9	21.7
16	Toledo	19.5	21.1
17	St. Louis	20.7	21.0
18	Cincinnati	21.3	20.2
19	Cleveland	18.9	19.4
Milwaukee Rank		13	11

Metropolitan Areas

	Metro Area	2000	2008
1	Baltimore	29.6	31.6
2	Boston	33.3	29.7
3	Buffalo	23.3	29.3
4	Chicago	28.0	29.2
5	Cincinnati	23.1	29.2
6	Cleveland	23.5	28.6
7	Columbus	26.1	27.9
8	Detroit	23.7	27.4
9	Indianapolis	23.3	24.9
10	Kansas City	26.2	24.9
11	Milwaukee	22.9	24.8
12	Minneapolis	27.5	24.8
13	Newark	27.1	24.7
14	Omaha	23.5	24.4
15	Philadelphia	26.9	24.3
16	Pittsburgh	25.5	23.9
17	St. Louis	24.5	23.6
18	Toledo	20.2	23.6
19	Wichita	21.7	22.1
Milwaukee Rank		17	11

Data Source: U.S. Census 2000, ACS 2006-2008 3-year sample

On our third measure of black middle class—the percentage of blacks with a 4-year college degree—data for both the city and the metropolitan area place Milwaukee at or near the bottom of our 19 sample cities. For the years 1990, 2000, and 2008 no other metropolitan area in our sample has a lower percentage of blacks with a college degree. The figures for the city of Milwaukee are nearly as disturbing, although there has been some improvement over time. At the other end of the spectrum are such cities as Boston and Chicago, where African-American median household income is among the top cities and metropolitan areas in our sample. Not coincidentally, both Boston and Chicago also rank highly on all three of our measures of black middle class.

We provide one final measure to round out our picture of the black middle class: black-owned businesses. Although this is a more valid measure of black entrepreneurship than black middle class, black business ownership has traditionally been an important vehicle for low and moderate income blacks to improve their social and economic standing. As such, a city's rate of black-owned businesses may reveal something about the prospects for the African-American population. Table 2.31 provides data on black-owned businesses for the 19 cities and metro areas in our sample for the year 2002. We provide both absolute numbers and businesses per 10,000 African-American residents to control for the size of the city's black population. Here again, Milwaukee's performance is disappointing. When we control for size, both the city of Milwaukee and the Milwaukee metro area rank in the bottom third of our sample.

Table 2.31: Black-owned Businesses, 2002

Cities

	City	#	per 10,000 Black Residents
1	Minneapolis	3,068	451.4
2	Columbus	6,696	387.6
3	Chicago	39,419	374.1
4	Wichita	1,378	355.8
5	Indianapolis	5,549	279.9
6	Kansas City	3,777	275.9
7	Cincinnati	3,757	265.4
8	Omaha	1,329	258.4
9	Detroit	19,530	253.0
10	Boston	3,544	252.6
11	Newark	3,128	220.2
12	Cleveland	5,161	213.7
13	St. Louis	3,584	206.1
14	Toledo	1,497	204.7
15	Milwaukee	4,395	199.4
16	Pittsburgh	1,733	192.2
17	Baltimore	7,834	187.9
18	Philadelphia	10,576	163.7
19	Buffalo	1,750	163.5
Milwaukee Rank		8	15

Metropolitan Areas

	Metro Area	#	per 10,000 Black Residents
1	Minneapolis	7,419	477.3
2	Boston	10,177	457.1
3	Columbus	8,771	428.9
4	Chicago	64,380	417.6
5	Baltimore	24,536	352.8
6	Wichita	1,453	345.5
7	Cincinnati	6,941	326.7
8	Detroit	31,208	308.3
9	Kansas City	6,797	302.7
10	Indianapolis	6,453	289.9
11	Omaha	1,618	275.1
12	Cleveland	10,505	254.5
13	St. Louis	12,067	254.3
14	Philadelphia	24,486	242.9
15	Pittsburgh	4,363	230.6
16	Milwaukee	5,069	218.3
17	Toledo	1,627	208.4
18	Buffalo	2,392	177.7
19	Newark	NA	NA
Milwaukee Rank		13	16

Data Source: U.S. Census Bureau, Economic Census 2002

III. Business and Economic Development

In addition to employment and income, we also provide data for several basic indicators of business and economy. The first is gross metropolitan product, a rough metropolitan equivalent of national gross domestic product. Table 3.1 shows gross metropolitan product for the 19 metropolitan areas in our sample, while Table 3.2 lists the per capita figures. Milwaukee experienced a 29 percent increase in gross metropolitan product from 2001-2008, placing Milwaukee in the bottom third of metro areas in our sample for which data are available. When we examine gross metro product per capita, Milwaukee does slightly better, comparatively speaking. The Milwaukee region's 8 percent increase in per capita gross metro product from 2001-2008 places Milwaukee in the middle third of our sample.

Table 3.1: Gross Metro Product

(in millions of current dollars)

Metropolitan Areas

	Metro Area	2001	2008	% Change 2001-2008
1	Omaha	30,798	44,861	45.7
2	Wichita	20,283	28,541	40.7
3	Baltimore	95,869	133,012	38.7
4	Philadelphia	241,831	331,897	37.2
5	Minneapolis	142,733	193,947	35.9
6	Indianapolis	71,062	96,382	35.6
7	Buffalo	32,930	44,030	33.7
8	Pittsburgh	86,131	114,707	33.2
9	Kansas City	76,457	101,001	32.1
10	St. Louis	97,659	128,467	31.5
11	Chicago	396,279	520,672	31.4
12	Cincinnati	75,968	98,750	30.0
13	Boston	230,658	299,590	29.9
14	Milwaukee	63,986	82,694	29.2
15	Columbus	69,975	89,829	28.4
16	Cleveland	83,939	104,425	24.4
17	Toledo	21,671	26,106	20.5
18	Detroit	183,222	200,856	9.6
19	Newark	NA	NA	NA
Milwaukee Rank		14	14	14

Data Source: Bureau of Economic Analysis, 2008

Table 3.2: Gross Metro Product per Capita

(in chained 2001 dollars)

Metropolitan Areas

	Metro Area	2001	2008	% Change 2001-2008
1	Buffalo	28,301	32,777	15.8
2	Boston	51,930	58,286	12.2
3	Omaha	39,726	44,494	12.0
4	Philadelphia	42,368	47,387	11.8
5	Baltimore	37,196	41,432	11.4
6	Pittsburgh	35,617	39,422	10.7
7	Wichita	35,306	38,514	9.1
8	Minneapolis	47,204	51,315	8.7
9	Milwaukee	42,352	45,753	8.0
10	Chicago	43,095	45,786	6.2
11	Kansas City	41,024	43,578	6.2
12	Cleveland	39,151	41,347	5.6
13	St. Louis	35,919	37,917	5.6
14	Toledo	32,864	33,952	3.3
15	Indianapolis	45,679	47,090	3.1
16	Cincinnati	37,323	38,265	2.5
17	Columbus	42,619	43,386	1.8
18	Detroit	40,918	39,805	-2.7
19	Newark	NA	NA	NA
Milwaukee Rank		7	6	9

Data Source: Bureau of Economic Analysis, 2008

Next we provide data on sales for five key sectors in the 19 cities and metropolitan areas in our sample. Tables 3.3 through 3.7 provide sales data for manufacturing; retail; accommodation and food services; arts, entertainment, and recreation; and health care and social assistance for the years 2002 and 2007. Where available, data for 1997 are also reported. Several noteworthy trends are evident from the data contained in the tables below. First, there are three sectors in which sales both in the city of Milwaukee and the Milwaukee metro area have experienced growth during this period: accommodation and food services; arts, entertainment, and recreation; and health care and social assistance. As indicated earlier in this report, the former two sectors are associated with the tourist industry. These are also the sectors which have experienced the strongest growth in sales. This may be welcome news for Milwaukee's tourist industry. However, these figures should be considered alongside the payroll data we provided earlier for these sectors. Food and accommodation jobs in particular represent a significant and rapidly growing share of Milwaukee's economy. Yet such jobs frequently pay low wages, and earnings in this sector are rising slower in Milwaukee than they are in many other cities, as we reported in the previous section of this report.

In two other sectors we examine—manufacturing and retail—sales in the city of Milwaukee declined from 1997 to 2007, while sales in the metropolitan area experienced modest growth when adjusted for inflation. In terms of overall sales volume, Milwaukee's largest sector is manufacturing, accounting for $9 billion in sales in the city and over $40 billion in sales in the metropolitan area in 2007. Like most other cities in our sample, the city of Milwaukee

Table 3.3: Manufacturing: Sales
(in $1,000s, adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Change 1997-2007
1	Wichita	11,083,518	10,084,314	14,213,156	28.2%
2	Philadelphia	14,337,075	13,415,507	18,069,415	26.0%
3	Omaha	8,433,341	7,574,148	8,853,876	5.0%
4	Columbus	10,863,574	12,523,426	11,317,893	4.2%
5	St. Louis	11,116,975	9,680,231	10,920,629	-1.8%
6	Toledo	11,991,364	10,417,641	10,634,796	-11.3%
7	Kansas City	9,243,853	8,386,272	7,789,319	-15.7%
8	Milwaukee	10,841,683	8,560,860	9,058,917	-16.4%
9	Pittsburgh	3,094,008	3,982,417	2,535,019	-18.1%
10	Minneapolis	5,107,368	3,845,943	4,107,488	-19.6%
11	Detroit	25,550,809	26,274,264	20,216,107	-20.9%
12	Buffalo	5,848,482	5,042,391	4,499,775	-23.1%
13	Cincinnati	8,448,945	4,736,220	6,446,611	-23.7%
14	Newark	4,331,660	3,403,549	3,209,162	-25.9%
15	Cleveland	11,207,791	6,434,555	7,497,028	-33.1%
16	Chicago	34,551,678	25,035,577	22,115,580	-36.0%
17	Boston	5,091,858	4,078,781	3,193,339	-37.3%
18	Baltimore	12,688,798	7,191,163	5,730,887	-54.8%
19	Indianapolis	23,148,442	23,095,614	NA	NA
Milwaukee Rank		11	9	8	9

Metro Areas

	Metro Area	1997	2002	2007	% Change 1997-2007
1	Wichita	15,783,842	21,398,575	25,390,856	60.9%
2	Columbus	23,451,061	37,246,750	34,330,434	46.4%
3	Philadelphia	86,047,133	119,145,803	122,509,805	42.4%
4	Cincinnati	37,039,092	45,122,502	50,675,746	36.8%
5	Toledo	21,117,449	25,792,258	28,585,107	35.4%
6	Omaha	11,380,334	13,101,689	14,272,184	25.4%
7	Pittsburgh	31,228,255	31,889,621	38,078,152	21.9%
8	Boston	50,873,064	71,777,269	61,691,318	21.3%
9	Minneapolis	57,616,146	59,642,422	63,158,157	9.6%
10	Indianapolis	34,587,004	37,571,218	35,647,647	3.1%
11	Milwaukee	40,168,189	37,887,850	41,284,158	2.8%
12	St. Louis	66,514,974	65,704,334	67,121,113	0.9%
13	Kansas City	40,066,640	41,842,724	38,875,992	-3.0%
14	Newark	41,512,672	39,705,450	38,292,253	-7.8%
15	Buffalo	23,844,888	21,464,057	19,306,856	-19.0%
16	Chicago	158,504,878	132,586,720	127,798,381	-19.4%
17	Detroit	144,171,230	143,468,843	112,084,489	-22.3%
18	Cleveland	57,084,396	45,031,264	42,181,134	-26.1%
19	Baltimore	NA	26,677,656	24,306,480	NA
Milwaukee Rank		10	11	9	11

Data Source: U.S. Economic Census, 1997-2007

Table 3.4: Accommodation and Food Services: Sales
(in $1,000s, adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Change 1997-2007
1	Detroit	744,056	764,950	1,253,917	68.5%
2	Philadelphia	2,185,249	2,461,800	3,051,401	39.6%
3	Boston	2,647,699	2,975,185	3,661,700	38.3%
4	Omaha	763,273	877,332	1,041,517	36.5%
5	Chicago	5,789,967	6,370,137	7,663,319	32.4%
6	Baltimore	1,097,884	1,227,334	1,434,689	30.7%
7	Columbus	1,498,606	1,765,756	1,944,791	29.8%
8	Newark	432,798	443,285	552,638	27.7%
9	Buffalo	325,881	426,965	414,738	27.3%
10	Minneapolis	1,070,792	1,109,708	1,333,466	24.5%
11	Kansas City	1,346,814	1,462,039	1,668,701	23.9%
12	St. Louis	887,000	1,190,867	1,059,295	19.4%
13	Milwaukee	794,996	901,248	949,053	19.4%
14	Pittsburgh	874,983	1,055,273	1,042,893	19.2%
15	Wichita	682,164	691,337	758,642	11.2%
16	Cleveland	871,276	844,756	868,096	-0.4%
17	Cincinnati	728,759	678,953	712,799	-2.2%
18	Toledo	547,795	531,542	428,710	-21.7%
19	Indianapolis	1,871,198	2,009,766	NA	NA
Milwaukee Rank		12	11	12	13

Metro Areas

	Metro Area	1997	2002	2007	% Change 1997-2007
1	Omaha	1,161,837	1,540,602	1,782,353	53.4%
2	Boston	7,451,434	10,020,441	11,243,699	50.9%
3	Philadelphia	6,632,978	8,711,275	9,991,300	50.6%
4	Buffalo	1,476,855	1,642,499	2,125,179	43.9%
5	Cincinnati	3,077,835	4,086,913	4,413,665	43.4%
6	Baltimore	3,776,265	4,500,755	5,371,278	42.2%
7	Minneapolis	4,853,860	5,698,500	6,590,507	35.8%
8	Kansas City	3,298,076	3,690,244	4,368,510	32.5%
9	St. Louis	4,239,309	5,206,506	5,558,712	31.1%
10	Columbus	2,650,424	3,172,125	3,448,074	30.1%
11	Chicago	14,223,149	15,295,231	18,056,362	27.0%
12	Newark	2,867,422	3,162,335	3,637,606	26.9%
13	Milwaukee	2,009,780	2,249,279	2,465,048	22.7%
14	Indianapolis	2,813,724	3,058,807	3,413,513	21.3%
15	Pittsburgh	3,342,799	3,798,915	3,940,673	17.9%
16	Wichita	837,964	850,485	950,474	13.4%
17	Detroit	6,170,568	6,536,214	6,949,875	12.6%
18	Toledo	987,272	1,132,105	1,055,750	6.9%
19	Cleveland	3,332,295	3,348,373	3,496,667	4.9%
Milwaukee Rank		15	15	15	13

Data Source: U.S. Economic Census, 1997-2007

Table 3.5: Arts, Entertainment, and Recreation: Sales (in $1,000s, adjusted to 2007 $)

Cities

	City	2002	2007	% Change 2002-2007
1	Newark	126,804	208,816	64.7%
2	Wichita	87,753	137,525	56.7%
3	Boston	1,091,174	1,492,154	36.7%
4	Philadelphia	1,153,291	1,529,877	32.7%
5	Pittsburgh	626,151	806,720	28.8%
6	Omaha	189,887	241,640	27.3%
7	Minneapolis	572,875	728,860	27.2%
8	Milwaukee	739,929	904,404	22.2%
9	Kansas City	612,119	694,516	13.5%
10	Cincinnati	545,087	589,911	8.2%
11	Cleveland	806,009	859,869	6.7%
12	Buffalo	172,929	179,745	3.9%
13	Toledo	161,902	141,257	-12.8%
14	St. Louis	741,105	609,913	-17.7%
15	Columbus	419,195	340,902	-18.7%
16	Baltimore	660,326	503,118	-23.8%
17	Detroit	2,080,472	1,565,098	-24.8%
18	Chicago	1,979,502	NA	NA
19	Indianapolis	NA	1,064,261	NA
Milwaukee Rank		7	5	8

Metro Areas

	Metro Area	2002	2007	% Change 2002-2007
1	Philadelphia	2,827,270	3,578,770	26.6%
2	Boston	2,958,806	3,679,996	24.4%
3	Newark	801,388	994,680	24.1%
4	Milwaukee	1,030,892	1,250,405	21.3%
5	Pittsburgh	1,348,079	1,606,987	19.2%
6	Baltimore	1,348,606	1,598,586	18.5%
7	Chicago	4,649,943	5,459,216	17.4%
8	St. Louis	1,875,989	2,170,025	15.7%
9	Minneapolis	2,114,264	2,416,351	14.3%
10	Buffalo	557,245	610,325	9.5%
11	Wichita	179,831	187,386	4.2%
12	Cleveland	1,516,770	1,564,348	3.1%
13	Kansas City	1,120,326	1,149,747	2.6%
14	Columbus	763,037	773,542	1.4%
15	Detroit	3,653,953	3,199,254	-12.4%
16	Indianapolis	1,685,227	1,463,151	-13.2%
17	Toledo	284,945	247,042	-13.3%
18	Cincinnati	NA	NA	NA
19	Omaha	459,932	NA	NA
Milwaukee Rank		12	11	4

Data Source: U.S. Economic Census, 2002-2007

Table 3.6: Health Care and Social Assistance: Sales
(in $1,000s, adjusted to 2007 $)

Cities

	City	2002	2007	% Change 2002-2007
1	Cleveland	5,265,609	6,923,525	31.5%
2	Buffalo	2,699,405	3,489,645	29.3%
3	Minneapolis	4,514,659	5,775,500	27.9%
4	Boston	12,285,100	15,331,781	24.8%
5	Baltimore	6,897,217	8,368,892	21.3%
6	Omaha	3,513,965	4,201,690	19.6%
7	Pittsburgh	6,494,858	7,722,691	18.9%
8	Philadelphia	12,238,420	14,539,824	18.8%
9	Wichita	2,741,755	3,239,882	18.2%
10	Chicago	15,250,698	17,662,015	15.8%
11	Columbus	5,929,105	6,489,958	9.5%
12	Toledo	2,295,355	2,419,481	5.4%
13	Newark	2,080,832	2,140,445	2.9%
14	Milwaukee	4,347,708	4,460,788	2.6%
15	Kansas City	3,885,920	3,941,692	1.4%
16	Cincinnati	4,936,147	4,969,416	0.7%
17	St. Louis	3,651,903	3,510,559	-3.9%
18	Detroit	5,016,256	NA	NA
19	Indianapolis	7,239,255	NA	NA
Milwaukee Rank		12	10	14

Metro Areas

	Metro Area	2002	2007	% Change 2002-2007
1	Minneapolis	7,632,227	9,658,746	26.6%
2	Baltimore	5,898,671	7,171,045	21.6%
3	Philadelphia	14,712,216	17,480,644	18.8%
4	Columbus	3,606,352	4,268,115	18.3%
5	Boston	14,111,287	16,468,759	16.7%
6	Omaha	1,833,289	2,133,084	16.4%
7	Cleveland	5,559,156	6,459,700	16.2%
8	Kansas City	4,133,588	4,734,182	14.5%
9	Wichita	1,296,272	1,452,549	12.1%
10	Buffalo	2,513,741	2,815,200	12.0%
11	Pittsburgh	6,233,629	6,919,737	11.0%
12	Newark	5,296,483	5,867,861	10.8%
13	Chicago	16,784,396	18,456,813	10.0%
14	Indianapolis	3,950,884	4,309,266	9.1%
15	Milwaukee	4,322,976	4,710,530	9.0%
16	Cincinnati	4,724,785	5,143,136	8.9%
17	Toledo	1,693,801	1,830,783	8.1%
18	St. Louis	5,768,454	6,161,174	6.8%
19	Detroit	9,096,889	NA	NA
Milwaukee Rank		12	12	15

Data Source: U.S. Economic Census, 2002-2007

Table 3.7: Retail: Sales
(in $1,000s, adjusted to 2007 $)

Cities

	City	1997	2002	2007	% Change 1997-2007
1	Newark	1,179,219	1,214,503	1,637,185	38.8%
2	Minneapolis	3,028,085	3,234,844	3,867,032	27.7%
3	Boston	5,497,711	6,251,748	6,808,832	23.8%
4	Wichita	4,953,583	5,013,579	5,765,648	16.4%
5	Chicago	17,933,653	19,942,823	19,842,717	10.6%
6	Columbus	11,104,041	10,618,462	12,077,018	8.8%
7	Philadelphia	10,487,559	10,481,111	11,167,787	6.5%
8	Omaha	7,078,400	6,889,112	7,495,144	5.9%
9	Baltimore	4,441,878	3,772,374	4,348,797	-2.1%
10	Pittsburgh	3,532,025	4,104,249	3,412,987	-3.4%
11	Milwaukee	4,368,022	4,142,724	4,001,682	-8.4%
12	Indianapolis	13,213,063	13,020,393	12,060,149	-8.7%
13	Buffalo	1,606,908	1,723,428	1,449,610	-9.8%
14	Kansas City	7,457,889	6,587,492	6,712,982	-10.0%
15	Toledo	3,246,522	3,123,313	2,831,775	-12.8%
16	Cincinnati	3,897,468	3,929,519	3,310,468	-15.1%
17	St. Louis	3,050,997	3,252,425	2,496,672	-18.2%
18	Detroit	4,119,364	3,766,937	3,271,837	-20.6%
19	Cleveland	3,072,414	2,658,921	2,298,137	-25.2%
Milwaukee Rank		10	9	10	11

Metro Areas

	Metro Area	1997	2002	2007	% Change 1997-2007
1	Boston	43,455,949	61,191,225	62,993,339	45.0%
2	Philadelphia	61,611,433	77,769,078	84,725,200	37.5%
3	Omaha	9,890,290	11,341,097	13,052,981	32.0%
4	Baltimore	28,017,296	32,635,969	36,583,925	30.6%
5	Cincinnati	20,612,974	24,811,574	25,842,318	25.4%
6	Newark	22,791,996	26,879,918	28,129,140	23.4%
7	Columbus	21,861,642	23,376,661	26,892,332	23.0%
8	Wichita	6,202,810	6,676,072	7,547,818	21.7%
9	Pittsburgh	27,726,093	28,973,091	32,663,498	17.8%
10	Kansas City	23,397,978	25,199,291	27,215,753	16.3%
11	Minneapolis	40,324,584	44,603,019	46,284,689	14.8%
12	St. Louis	31,162,647	34,677,138	35,738,248	14.7%
13	Buffalo	12,458,373	13,435,855	13,292,271	6.7%
14	Indianapolis	21,885,266	22,050,697	22,908,206	4.7%
15	Toledo	7,859,114	8,350,335	8,219,594	4.6%
16	Chicago	95,175,081	90,376,312	97,414,058	2.4%
17	Milwaukee	18,474,787	18,696,383	18,898,837	2.3%
18	Cleveland	26,477,974	27,332,224	24,195,297	-8.6%
19	Detroit	57,492,078	59,660,758	49,928,321	-13.2%
Milwaukee Rank		15	15	15	17

Data Source: U.S. Economic Census, 1997-2007

experienced a drop in manufacturing sales from 1997 to 2007. Milwaukee's decline of 16 percent places the city roughly in the middle of our sample on this indicator.

In contrast to the central cities in our sample, most metropolitan areas we examine experienced increases in manufacturing sales from 1997 to 2007. In several regions, including Wichita, Columbus, and Philadelphia, gains were 40 percent or higher even after adjusting for inflation. The Milwaukee region's increase of just under 3 percent is one of the smallest gains among the 12 regions in our sample that experienced growth in manufacturing sales during this time.

Like manufacturing, retail also experienced decreasing sales in the city of Milwaukee from 1997 to 2007, while growing slightly in the region as a whole. Nearly all the metropolitan areas in our sample saw some growth in retail during this period, and the Milwaukee region's performance was comparatively weak. With only 2 percent growth in retail sales from 1997 to 2007, Milwaukee's performance was poor. Only Cleveland and Detroit performed worse on this indicator.

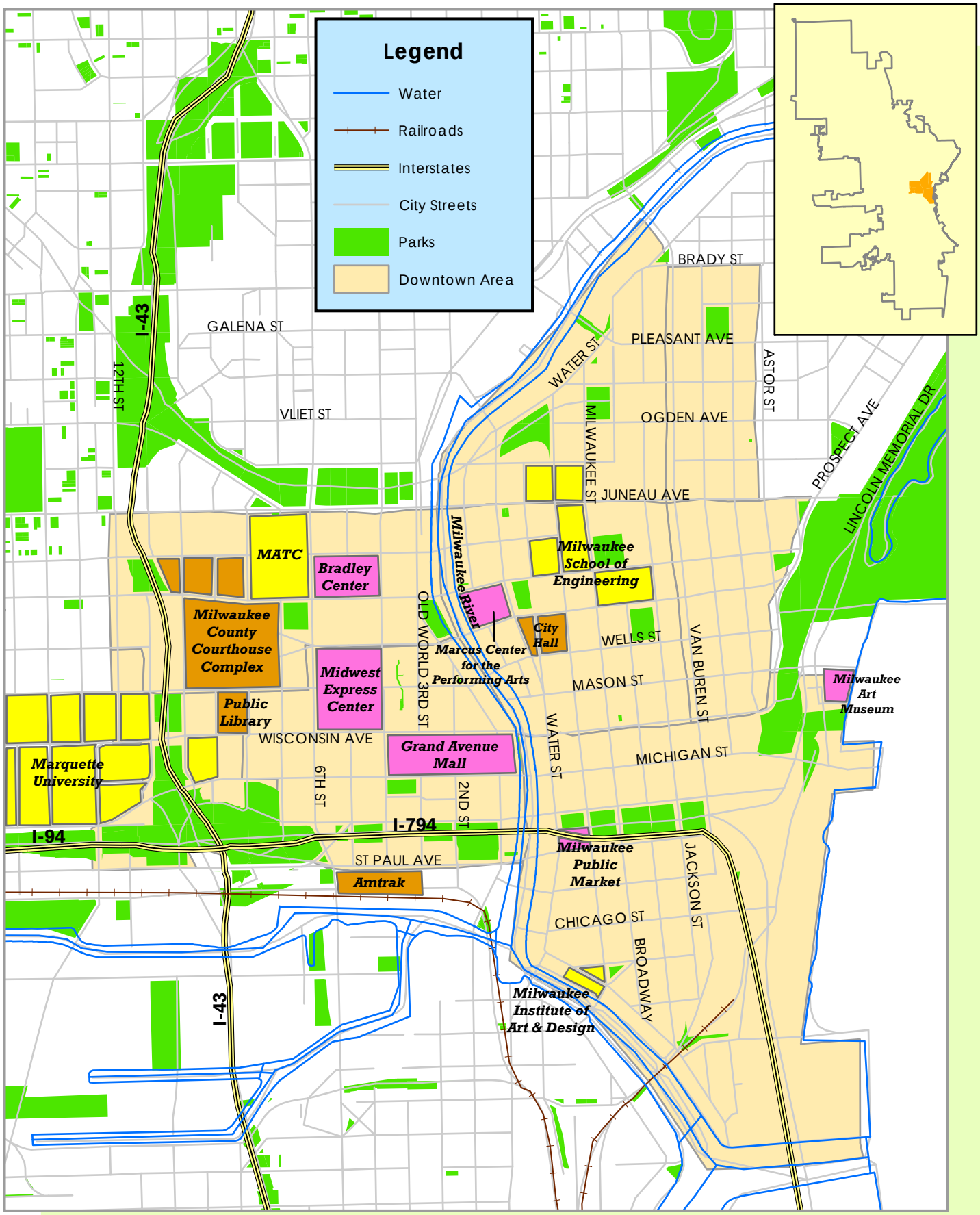
Downtown Revitalization

Many cities, including Milwaukee, have focused economic development efforts in part on downtown revitalization. This typically involves loft conversions and other efforts to gentrify the downtown area, the construction of new hotels, convention centers, and sports stadiums downtown, and efforts to expand the downtown corporate sector. Valid measures of downtown revitalization for which data are readily available are difficult to come by. One problem is defining the geographic boundaries of the downtown area. A frequently cited 2001 study of downtown revitalization published jointly by the Fannie Mae Foundation and the Brookings Institution provides downtown-area census tracts for 10 of our 19 sample cities, including Milwaukee.[1] Using these geographic boundaries, we compiled data on population and residential units in the downtown areas of each of these 10 cities, shown in Tables 3.4 and 3.5. These numbers provide an admittedly limited picture of downtown revitalization, but they do tell us something about how well cities are doing in their efforts to attract residents to the downtown area. Map 6 shows the boundaries of downtown Milwaukee, as defined in the Brookings Institution study noted above. As Table 3.8 shows, Milwaukee's downtown population in 2000 was just over 11,000 residents, representing around 2 percent of the city's population. This places Milwaukee near the middle of this 10 city sample. With respect to downtown residential units, Milwaukee also ranks near the middle of the sample, as Table 3.9 indicates.

[1] See Rebecca R. Sohmer and Robert E. Lang, *Downtown Rebound* (Fannie Mae Foundation and the Brookings Institution, 2001).

MAP 6: DOWNTOWN MILWAUKEE

Downtown census tracts were designated using downtown boundaries outlined in "Downtown Rebound", 2001,Sohmer and Lang, Fannie Mae and Brookings



Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010

Table 3.8: Downtown Population, 2000

	City	#	% of City Population
1	Boston	30,067	13.5
2	Minneapolis	79,251	6.3
3	Philadelphia	42,039	5.2
4	Baltimore	3,189	4.6
5	St. Louis	9,599	2.2
6	Milwaukee	11,989	2.0
7	Cleveland	6,141	2.0
8	Chicago	24,149	1.5
9	Cincinnati	78,349	1.0
10	Detroit	7,511	0.6
Milwaukee Rank		6	7

Data Source: U.S. Census 2000

Downtown census tracts designated using downtown boundaries outlined in "Downtown Rebound", 2001, Sohmer and Lang, Fannie Mae and Brookings

Table 3.9: Downtown Residential Units, 2000

	City	#	% of Units in City
1	Boston	46,264	18.4
2	Minneapolis	15,650	9.3
3	Philadelphia	51,486	7.8
4	Baltimore	18,255	6.1
5	St. Louis	5,826	3.3
6	Chicago	30,021	2.6
7	Milwaukee	6,124	2.5
8	Cleveland	5,223	2.4
9	Cincinnati	1,968	1.2
10	Detroit	3,844	1.0
Milwaukee Rank		6	6

Data Source: U.S. Census 2000

Downtown census tracts designated using downtown boundaries outlined in "Downtown Rebound", 2001, Sohmer and Lang, Fannie Mae and Brookings

City-Suburban Economic Performance

Finally, we include two measures to examine the economic performance of cities in comparison to their suburbs. Table 3.10 shows the city share of metropolitan retail sales for our 19-city sample for the years 1997 and 2007. As our previous State of the City report found, the city of Milwaukee's share of metro-area retail sales dropped from well over 50 percent during the 1960s to 29 percent by 1992.[2] Table 3.10 indicates that this trend has not been reversed. Suburban shopping malls and other retail centers continue to capture a large proportion of metropolitan retail trade, in Milwaukee and elsewhere. Comparatively speaking, however, Milwaukee's performance is reasonably strong, placing Milwaukee near the top third of our sample cities. This reflects, in part, the comparatively high percentage of metro-area residents who live in the central city as opposed to the suburbs, as the population section of this report indicates.

Table 3.10: City Share of Metropolitan Retail Sales (1997-2007)

	City / Metro Area	1997	2002	2007
1	Wichita	79.9%	75.1%	76.4%
2	Omaha	71.6%	60.7%	57.4%
3	Indianapolis	60.4%	59.0%	52.6%
4	Columbus	50.8%	45.4%	44.9%
5	Toledo	41.3%	37.4%	34.5%
6	Kansas City	31.9%	26.1%	24.7%
7	Milwaukee	23.6%	22.2%	21.2%
8	Chicago	18.8%	22.1%	20.4%
9	Philadelphia	17.0%	13.5%	13.2%
10	Cincinnati	18.9%	15.8%	12.8%
11	Baltimore	15.9%	11.6%	11.9%
12	Buffalo	12.9%	12.8%	10.9%
13	Boston	12.7%	10.2%	10.8%
14	Pittsburgh	12.7%	14.2%	10.4%
15	Cleveland	11.6%	9.7%	9.5%
16	Minneapolis	7.5%	7.3%	8.4%
17	St. Louis	9.8%	9.4%	7.0%
18	Detroit	7.2%	6.3%	6.6%
19	Newark	5.2%	4.5%	5.8%
Milwaukee Rank		7	7	7

Data Source: U.S. Economic Census, 1997-2007

Table 3.11 shows the city share of metropolitan manufacturing employment for our 19 city sample for the years 1997, 2002, and 2007. Here again, we see a continuation of a downward slide for the city of Milwaukee dating back to the 1960s, when the city's share of the region's manufacturing jobs was over 50 percent.[3] By 2007, the figure had fallen to 22 percent. On the plus side, however, the city of Milwaukee is doing better than many of its Northeast and

[2] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 22.
[3] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 76.

Midwest counterparts at holding onto its share of regional manufacturing employment, ranking in the top half of our sample cities on this indicator of economic well being.

Table 3.11: City Share of Metropolitan Manufacturing Employment (1997-2007)

	City / Metro Area	1997	2002	2007
1	Omaha	71.3%	62.4%	60.3%
2	Wichita	78.8%	55.3%	55.1%
3	Columbus	41.7%	40.0%	34.4%
4	Toledo	45.8%	40.3%	31.6%
5	Baltimore	NA	25.5%	23.2%
6	Kansas City	29.3%	24.9%	23.1%
7	Buffalo	24.9%	24.2%	22.1%
8	Milwaukee	28.1%	25.1%	21.8%
9	Cleveland	22.2%	18.3%	19.1%
10	Chicago	21.9%	22.0%	19.0%
11	St. Louis	19.8%	17.0%	16.2%
12	Cincinnati	24.2%	16.0%	15.0%
13	Philadelphia	19.0%	17.0%	14.6%
14	Newark	13.6%	12.0%	11.0%
15	Detroit	13.7%	12.4%	9.8%
16	Pittsburgh	11.5%	12.4%	8.3%
17	Minneapolis	11.1%	9.4%	7.9%
18	Boston	9.1%	6.9%	5.1%
19	Indianapolis	55.6%	58.5%	NA
Milwaukee Rank		7	7	8

Data Source: U.S. Economic Census, 1997-2007

IV. Poverty

In our previous State of the City report, we documented the dramatic rise in the city of Milwaukee's poverty rate during the 1980s. Using several measures of urban poverty, we showed how Milwaukee transitioned from a city that performed comparatively well on various poverty measures prior to 1980 to a city that ranked at or near the bottom of our sample by 1990. Data from 1990, 2000, and 2008 show that poverty has become entrenched in Milwaukee. Despite some improvement on certain poverty indicators, the most recent data confirm that poverty remains one of the city's most pressing social and economic problems.

Table 4.1 shows poverty rates for the 19 cities and metropolitan areas in our sample for the years 1990, 2000, and 2008. As Table 4.1 indicates, the dramatic rise in the city of Milwaukee's poverty rate during the 1980s has not been reversed. Despite the economic boom of the 1990s, the city's poverty rate decreased by only 1 percent from 1990 to 2000, rising once again during subsequent years. Milwaukee's estimated 2008 poverty rate of 24 percent is lower than only five other cities in our sample: Newark, Cincinnati, Buffalo, Cleveland, and Detroit.

Table 4.1: Percent of Population Living in Poverty

Cities

	City	1990	2000	2008
1	Omaha	12.6	11.3	14.7
2	Wichita	12.5	11.2	14.9
3	Indianapolis	12.5	11.9	16.1
4	Kansas City	15.3	14.3	17.6
5	Boston	18.7	19.5	19.6
6	Baltimore	21.9	22.9	19.6
7	Columbus	17.2	14.8	20.6
8	Chicago	21.6	19.6	20.7
9	Minneapolis	18.5	16.9	21.4
10	Pittsburgh	21.4	20.4	21.6
11	Toledo	19.1	17.9	23.3
12	St. Louis	24.6	24.6	23.8
13	Philadelphia	20.3	22.9	24.3
14	Milwaukee	22.2	21.3	24.4
15	Newark	26.3	28.4	24.7
16	Cincinnati	24.3	21.9	25.7
17	Cleveland	28.7	26.3	28.9
18	Buffalo	25.6	26.6	29.9
19	Detroit	32.4	26.1	33.1
Milwaukee Rank		13	11	14

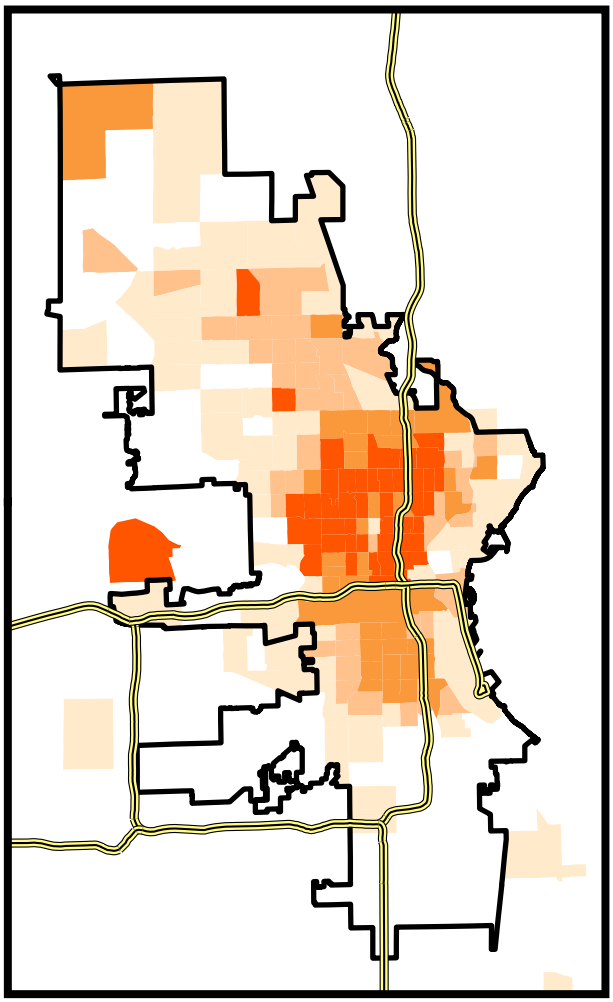
Metro Areas

	Metro Area	1990	2000	2008
1	Minneapolis	8.1	6.7	8.6
2	Newark	8.9	9.7	8.8
3	Boston	8.3	8.6	9.2
4	Baltimore	10.1	9.8	9.2
5	Kansas City	9.8	8.5	10.4
6	Omaha	9.6	8.4	10.5
7	Indianapolis	9.6	8.6	11.1
8	St. Louis	10.8	9.9	11.3
9	Cincinnati	11.4	9.7	11.3
10	Philadelphia	10.4	11.1	11.5
11	Pittsburgh	12.2	10.8	11.6
12	Chicago	12.4	10.5	11.9
13	Wichita	10.5	9.1	12.2
14	Milwaukee	11.6	10.6	12.4
15	Cleveland	11.8	10.8	12.8
16	Columbus	11.8	10.1	13.0
17	Buffalo	12.2	11.9	13.5
18	Detroit	12.9	10.7	13.6
19	Toledo	13.9	12.5	15.0
Milwaukee Rank		12	13	14

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

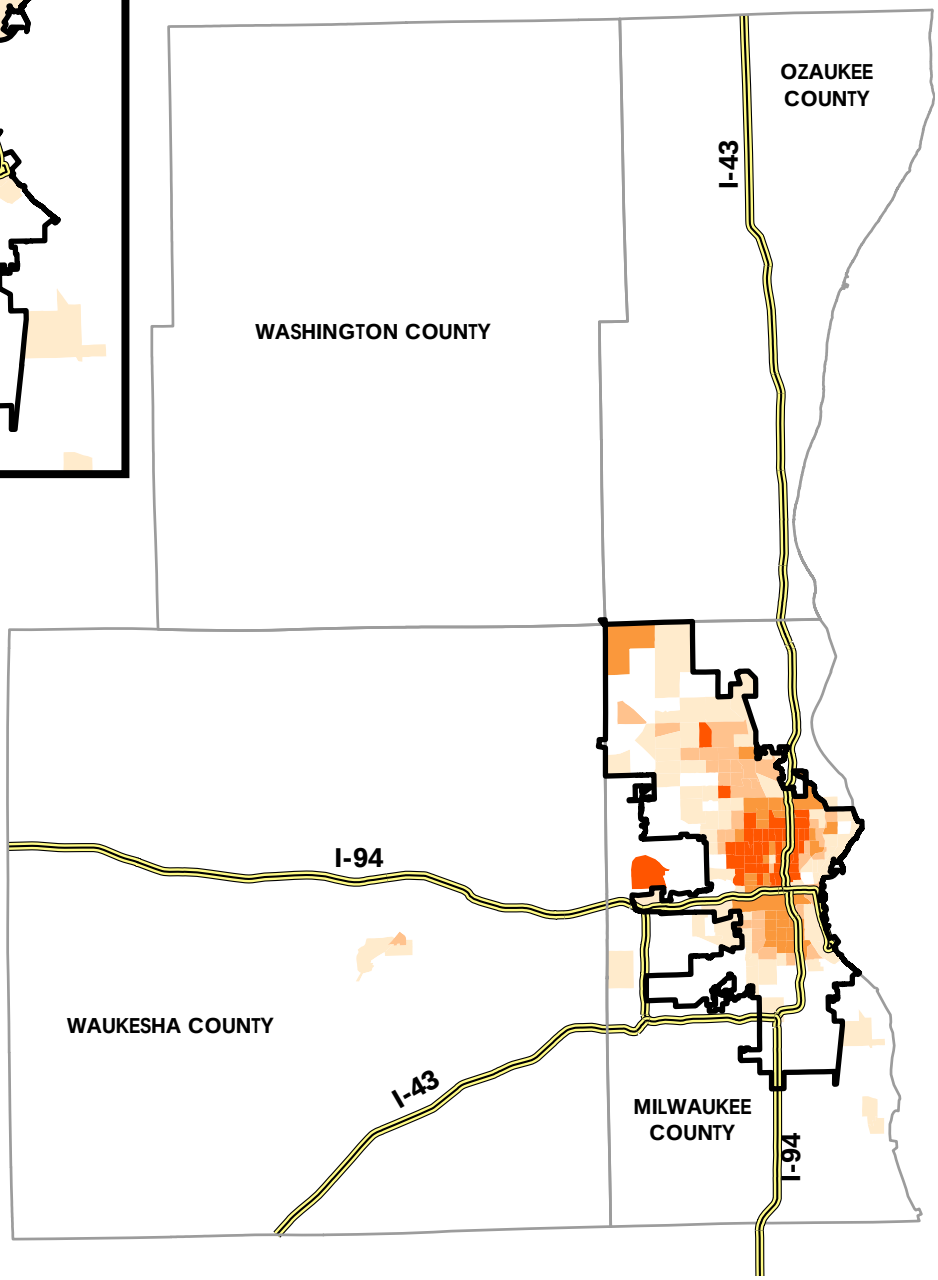
Poverty in the Milwaukee region is largely confined to the city of Milwaukee and Milwaukee County. Map 7 shows the geographic distribution of poverty in the 4-county Milwaukee region for the year 2000. All high poverty census tracts (i.e., census tracts in which 40 percent or more of residents are living below the poverty line) are located in the city of Milwaukee, with the exception of one area in Wauwatosa. Of the 182 census tracts in the 4-

MAP 7: % OF POPULATION LIVING BELOW THE POVERTY LEVEL (2000)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
(% Below Poverty)

- 0.0 - 9.9
- 10.0 - 19.9
- 20.0 - 29.9
- 30.0 - 39.9
- 40.0 and Over

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

county region in which 10 percent or more of residents are living below the poverty threshold, only 11 are located outside the city of Milwaukee. Only three of these census tracts are located outside Milwaukee County.

Other poverty indicators we examined reveal a similar picture. Table 4.2 shows child poverty rates for our 19 sample cities and metro areas for the years 1990, 2000, and 2008. Here again, poverty rates for Milwaukee declined during the boom years of the 1990s, creeping up once again after 2000. Both the city of Milwaukee and the Milwaukee metro area rank among the worst performers in our sample for each year examined. In 2008, only Cincinnati, Buffalo, Cleveland, and Detroit had higher child poverty rates than the city of Milwaukee. The Milwaukee metro area did not fare any better, comparatively speaking, with a 2008 child poverty rate higher than all sample metro areas except Buffalo, Detroit, Toledo, and Cleveland. This was an improvement over 1990, when the Milwaukee region's child poverty rate was exceeded only by the Detroit metro area.

Table 4.2: Percent of Children Living in Poverty

Cities

	City	1990	2000	2008
1	Wichita	17.8	14.9	19.9
2	Omaha	18.8	16.0	20.0
3	Indianapolis	18.9	16.7	23.7
4	Kansas City	22.8	20.6	27.1
5	Baltimore	32.5	31.0	27.2
6	Boston	28.3	25.9	27.7
7	Columbus	24.4	19.0	28.1
8	Pittsburgh	32.5	27.8	29.3
9	Chicago	33.9	28.5	30.7
10	Minneapolis	30.6	25.1	31.3
11	Toledo	27.6	26.1	32.5
12	Newark	37.6	36.9	33.5
13	Philadelphia	30.3	31.6	33.9
14	St. Louis	39.7	36.9	34.9
15	Milwaukee	37.8	32.0	34.9
16	Cincinnati	37.4	32.5	40.3
17	Cleveland	43.0	38.0	42.1
18	Buffalo	38.8	38.7	42.4
19	Detroit	46.6	34.8	46.2
Milwaukee Rank		15	13	15

Metro Areas

	Metro Area	1990	2000	2008
1	Boston	11.5	10.0	10.8
2	Minneapolis	11.2	8.6	11.0
3	Newark	13.7	12.5	11.6
4	Baltimore	14.4	12.6	12.0
5	Omaha	13.1	11.4	13.6
6	Kansas City	13.7	11.4	14.6
7	Cincinnati	16.4	13.1	15.4
8	Indianapolis	13.7	11.2	15.5
9	Philadelphia	15.0	14.7	15.6
10	Pittsburgh	17.9	14.7	16.0
11	St. Louis	15.9	14.1	16.3
12	Wichita	14.2	11.8	16.6
13	Chicago	19.1	14.3	16.7
14	Columbus	15.9	12.6	17.0
15	Milwaukee	19.4	16.0	18.1
16	Cleveland	18.1	15.9	18.9
17	Toledo	18.3	16.8	19.5
18	Buffalo	18.2	17.2	19.5
19	Detroit	19.6	15.1	19.6
Milwaukee Rank		18	15	15

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

When we break down poverty by race, we find once again that trends dating back to the 1980s documented in our previous State of the City report have not been reversed. Our previous report documented a dramatic rise in the city of Milwaukee's African-American poverty rate during the 1980s, from 29.5 percent in 1980 to 41.2 percent in 1990.[4] By 1990, no other city in our sample of 14 Frostbelt cities had a higher black poverty rate than Milwaukee. Table 4.3

[4] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 54.

shows the black poverty rates for our current sample of 19 cities for the years 1990, 2000, and 2008. Milwaukee experienced some improvement, both absolutely and comparatively speaking, during this time. Like nearly all cities in our sample, Milwaukee's black poverty rate declined during the 1990s. However, by 2008, Milwaukee still had a black poverty rate exceeded by only four cities: Buffalo, Cincinnati, Toledo, and Minneapolis.

Table 4.3: Percent of African-American Population Living in Poverty

	Cities			
	City	**1990**	**2000**	**2008**
1	Baltimore	27.9	27.3	22.9
2	Indianapolis	26.4	20.7	24.3
3	Boston	24.2	22.6	25.2
4	Newark	29.0	31.6	27.9
5	Philadelphia	29.0	28.5	29.9
6	Kansas City	29.6	24.6	30.1
7	Wichita	34.4	25.7	30.3
8	Chicago	33.2	29.4	31.4
9	Columbus	30.1	23.4	31.8
10	Detroit	35.2	26.4	32.9
11	Pittsburgh	40.9	34.1	34.4
12	St. Louis	37.4	34.1	34.5
13	Omaha	34.6	30.0	35.1
14	Cleveland	39.1	33.8	35.8
15	Milwaukee	41.9	33.3	35.9
16	Buffalo	38.3	34.4	37.0
17	Cincinnati	39.4	33.4	37.5
18	Toledo	38.7	33.2	38.5
19	Minneapolis	40.5	31.7	43.9
Milwaukee Rank		19	14	15

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

In contrast to black poverty, our previous report found that white poverty rates in Milwaukee dating back to the 1970s were comparatively low. In 1980, Milwaukee's white poverty rate of 8 percent was the lowest of the 14 Frostbelt cities in our sample.[5] While Milwaukee's performance on this indicator has dropped slightly since then, recent data show that Milwaukee continues to outperform many other cities. Table 4.4 shows white poverty rates for the 19 cities in our current sample for the years 1990, 2000, and 2008. For each year examined, Milwaukee ranks within or very near the top half of our sample cities. At the same time, however, the city's white poverty rate of 13 percent in 2008 is significantly higher than the 8 percent figure of 1980.

[5] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 53.

Table 4.4: Percent of White Non-Hispanic Population Living in Poverty

	Cities			
	City	**1990**	**2000**	**2008**
1	Omaha	8.8	6.7	9.3
2	Kansas City	9.0	7.8	9.4
3	Chicago	9.1	8.2	9.7
4	Wichita	8.7	7.0	10.3
5	Indianapolis	8.6	7.9	11.3
6	St. Louis	13.2	12.8	11.6
7	Minneapolis	12.5	9.0	12.5
8	Boston	13.3	13.1	12.5
9	Baltimore	12.8	13.3	13.1
10	Milwaukee	10.8	9.5	13.2
11	Philadelphia	10.9	12.7	13.3
12	Cincinnati	15.2	12.2	14.3
13	Newark	14.0	15.8	14.8
14	Columbus	13.1	10.8	15.5
15	Pittsburgh	14.3	14.3	16.0
16	Toledo	13.4	11.6	16.5
17	Cleveland	18.0	15.6	18.1
18	Buffalo	17.9	17.4	19.6
19	Detroit	23.3	22.2	30.4
Milwaukee Rank		6	7	10

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Given these findings, it is not surprising that one of the more noteworthy trends we documented in our previous report was the disparity in poverty rates between Milwaukee's black and white populations. For the years 1970, 1980, and 1990, no other city in our sample had a higher disparity between black and white poverty.[6] More recent data show minor improvement on this indicator, both absolutely and comparatively speaking. An increase in the poverty rate for whites accompanied by lower poverty rates for African Americans since 1990 has led to a slight narrowing of the gap between the city's black and white populations. However, Milwaukee still ranks among the worst performers of major Northeast and Midwest cities on this indicator. Table 4.5 provides ratios of black poverty to white poverty for our 19 sample cities. Milwaukee ranks within or near the bottom third of sample cities for each year examined, although there has been some improvement over time.

[6] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 56.

Table 4.5: Disparity in Black-White Poverty Rates

(the Ratio of Black Poverty to White Poverty)

	Cities			
	City	**1990**	**2000**	**2008**
1	Detroit	1.51	1.19	1.08
2	Baltimore	2.17	2.01	1.75
3	Newark	2.08	2.00	1.88
4	Buffalo	2.15	1.98	1.88
5	Cleveland	2.17	2.17	1.97
6	Boston	1.81	1.73	2.01
7	Columbus	2.30	2.17	2.05
8	Pittsburgh	2.86	2.39	2.14
9	Indianapolis	3.08	2.62	2.16
10	Philadelphia	2.66	2.25	2.25
11	Toledo	2.89	2.87	2.34
12	Cincinnati	2.59	2.74	2.62
13	Milwaukee	3.89	3.51	2.73
14	Wichita	3.95	3.69	2.95
15	St. Louis	2.83	2.66	2.97
16	Kansas City	3.27	3.17	3.22
17	Chicago	3.63	3.59	3.24
18	Minneapolis	3.25	3.51	3.52
19	Omaha	3.93	4.46	3.78
Milwaukee Rank		17	15	13

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

V. Transportation

For many cities, transportation is a significant economic development issue. Cities with transportation infrastructure that facilitates the efficient movement of people and goods have an economic advantage over cities with snarled transportation systems causing chronic delays. In making decisions about where to locate corporate headquarters or new production facilities, businesses routinely include a region's transportation infrastructure among the factors to be evaluated.

We provide two measures of traffic congestion for the 19 metropolitan areas in our sample for the years 1990, 2000, and 2007. Table 5.1 shows the Texas Transportation Institute's travel time index for our sample cities. The travel time index represents the ratio of travel times during peak periods to travel times when traffic is moving freely. Like the other metropolitan areas in our sample, Milwaukee's peak period travel times have edged upwards since 1990. However, Milwaukee still performs comparatively well on this measure of congestion, ranking near the top third of our sample cities.

Table 5.1: Travel Time Index

	Metropolitan Areas			
	Metro Area	**1990**	**2000**	**2007**
1	Wichita	NA	NA	1.02
2	Buffalo	1.04	1.07	1.07
3	Kansas City	1.04	1.09	1.07
4	Cleveland	1.06	1.12	1.08
5	Toledo	1.03	1.10	1.08
6	Pittsburgh	1.09	1.09	1.09
7	Milwaukee	1.10	1.15	1.13
8	St. Louis	1.09	1.20	1.13
9	Omaha	1.08	1.14	1.16
10	Cincinnati	1.11	1.19	1.18
11	Columbus	1.10	1.16	1.18
12	Indianapolis	1.14	1.22	1.21
13	Minneapolis	1.11	1.24	1.24
14	Boston	1.17	1.22	1.26
15	Philadelphia	1.16	1.23	1.28
16	Detroit	1.23	1.28	1.29
17	Baltimore	1.18	1.22	1.31
18	Newark*	1.22	1.29	1.37
19	Chicago	1.26	1.34	1.43
Milwaukee Rank		8	7	7

*Newark is counted as part of the New York City metropolitan area.
Data Source: Urban Mobility Report from the Texas Transportation Institute, accessed in May of 2009 from http://mobility.tamu.edu/ums

Table 5.2 shows the average number of hours that commuters in our 19 sample metropolitan areas were delayed during peak travel periods for during the years 1990, 2000, and 2007. Milwaukee's annual delay of 18 hours in 2007 was an improvement over the 21 hours of delay in 2000 but slightly higher than the 16 hours of delay in 1990. Comparatively speaking, the

Milwaukee region experiences fewer traffic delays than many other Northeast and Midwest cities, ranking within or near the top third of our sample on this indicator of congestion for the years 1990, 2000, and 2007.

Table 5.2: Annual Delay per Peak Period Traveler*
(hours)

	Metro Area	1990	2000	2007
1	Wichita	NA	NA	6
2	Buffalo	6	10	11
3	Cleveland	8	16	12
4	Toledo	4	17	14
5	Kansas City	11	19	15
6	Pittsburgh	20	17	15
7	Milwaukee	16	21	18
8	Cincinnati	17	29	25
9	Omaha	14	23	26
10	St. Louis	17	39	26
11	Columbus	19	29	30
12	Philadelphia	25	30	38
13	Indianapolis	28	46	39
14	Minneapolis	21	41	39
15	Chicago	30	34	41
16	Boston	25	36	43
17	Baltimore	34	33	44
18	Newark**	27	34	44
19	Detroit	48	51	52
Milwaukee Rank		6	6	7

** Newark is counted as part of the New York City metropolitan area.

Data Source: *Urban Mobility Report* from the Texas Transportation Institute, accessed in May, 2009 from http://mobility.tamu.edu/ums/

*A peak period traveler is any resident beginning a trip, by any mode, between 6-10 a.m. or 3-7 p.m.

Another useful transportation measure is time spent traveling to and from work. As commute times increase due to sprawl and congestion, workers have less time to spend with their families, relax, and take care of personal business. Table 5.3 shows the percentage of workers who spend more than 30 minutes traveling to work for each of the 19 cities and metro areas in our sample. In 2008, 27 percent of workers living in the city of Milwaukee had commute times of more than 30 minutes. The city of Milwaukee ranks squarely in the middle of our sample on this indicator. When we examine metropolitan areas rather than central cities, Milwaukee does somewhat better, comparatively speaking. As Table 5.3 indicates, for the years 2000 and 2008 only Wichita, Omaha, Toledo, and Buffalo have lower percentages of workers with commute times of more than 30 minutes.

Table 5.3: Percent Commuting Over 30 Minutes to Work (any mode)

Cities

	City	1990	2000	2008
1	Wichita	12.6	12.9	12.2
2	Omaha	13.4	13.7	14.1
3	Toledo	14.8	17.7	17.2
4	Buffalo	19.9	21.4	20.6
5	Columbus	22.4	24.7	22.3
6	Cincinnati	24.6	27.6	26.0
7	Kansas City	24.6	25.5	26.1
8	Minneapolis	20.4	24.0	26.3
9	Indianapolis	23.3	26.6	26.8
10	Milwaukee	21.9	26.0	26.9
11	Pittsburgh	27.3	29.5	28.6
12	Cleveland	30.3	33.0	31.4
13	St. Louis	28.9	31.2	32.1
14	Detroit	35.4	39.6	37.5
15	Baltimore	39.2	43.1	42.4
16	Newark	42.1	48.7	46.9
17	Boston	41.2	47.7	47.6
18	Philadelphia	46.0	50.6	51.2
19	Chicago	55.5	59.9	59.4
	Milwaukee Rank	6	8	10

Metropolitan Areas

	Metro Area	1990	2000	2008
1	Wichita	17.5	18.0	17.9
2	Omaha	16.7	17.7	19.6
3	Toledo	17.7	19.8	20.7
4	Buffalo	23.0	23.7	24.2
5	Milwaukee	23.1	26.5	29.0
6	Columbus	26.5	29.2	29.2
7	Kansas City	28.5	30.0	30.9
8	Cincinnati	30.4	33.6	33.0
9	Indianapolis	28.7	32.2	33.4
10	Cleveland	32.1	33.2	33.7
11	Minneapolis	26.7	32.2	34.2
12	Pittsburgh	32.4	35.3	36.0
13	St. Louis	34.0	37.2	36.6
14	Detroit	34.5	38.3	39.0
15	Philadelphia	38.3	43.0	42.6
16	Baltimore	40.4	44.5	44.4
17	Boston	38.7	45.4	45.2
18	Newark	39.1	45.5	45.5
19	Chicago	48.3	49.8	51.2
	Milwaukee Rank	5	5	5

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

While the above measures do not indicate obvious trouble spots for the Milwaukee region's transportation infrastructure, there are warning signs on the horizon. The Milwaukee region has relied heavily on road building and improvements to address its transportation needs. There is no rail system—light or heavy—serving the city or the metro area exclusively. Milwaukee County commuters rely on an antiquated bus system that has either cut service, raised fares, or both every year for the past 10 years. Ridership has plunged in recent years. Table 5.4 shows the percentage of workers in our 19-city sample who use public transportation, bike, or walk to work. For the city of Milwaukee, the figure dropped from 17.2 percent in 1990 to just 14.3 percent in 2008, far below cities like Boston, where nearly half of all workers use alternative means of transportation to commute to work. For the metropolitan area as a whole, only 7 percent of Milwaukee area workers commuted to work using alternatives to driving in 2008, down from 9.5 percent in 1990.

Transportation experts are in agreement that cities need balanced transportation systems that include good public transit and other alternatives to driving. Milwaukee's failure to develop such alternatives may prove costly in the long run as roads become increasingly congested and few options exist to ease the pressure on the highway system.

Table 5.4: Percent Taking Alternative Transportation to Work: Public Transportation, Walking, or Biking

Cities

	City	1990	2000	2008
1	Boston	46.0	46.3	47.5
2	Philadelphia	39.6	35.4	35.7
3	Chicago	35.7	32.3	33.0
4	Pittsburgh	35.0	30.7	32.8
5	Newark	32.8	34.6	32.4
6	Baltimore	29.1	26.9	26.9
7	Minneapolis	25.2	23.1	23.6
8	Buffalo	21.9	18.0	20.2
9	Cleveland	19.1	16.2	17.6
10	Cincinnati	17.0	15.8	16.6
11	St. Louis	16.7	15.0	14.8
12	Milwaukee	17.2	15.3	14.3
13	Detroit	13.8	11.7	11.5
14	Columbus	9.2	7.4	6.9
15	Kansas City	8.5	6.2	6.1
16	Toledo	5.8	5.0	5.8
17	Omaha	6.5	4.4	4.2
18	Indianapolis	5.8	4.6	4.1
19	Wichita	3.7	2.4	2.6
Milwaukee Rank		10	11	12

Metropolitan Areas

	Metro Area	1990	2000	2008
1	Boston	20.9	19.7	17.3
2	Chicago	21.2	16.0	16.5
3	Newark	13.8	13.8	13.8
4	Philadelphia	17.3	14.1	13.1
5	Baltimore	11.6	9.3	9.7
6	Pittsburgh	13.7	9.9	9.7
7	Minneapolis	8.8	7.3	7.4
8	Milwaukee	9.5	7.4	7.0
9	Buffalo	9.8	6.4	7.0
10	Cleveland	9.2	6.5	6.4
11	Cincinnati	7.0	5.7	5.0
12	Toledo	5.4	4.0	4.6
13	St. Louis	5.1	4.1	4.4
14	Columbus	6.2	4.9	4.2
15	Detroit	4.3	3.4	3.3
16	Omaha	4.9	3.1	3.0
17	Kansas City	4.0	2.7	2.9
18	Indianapolis	4.3	3.2	2.9
19	Wichita	3.3	2.3	2.4
Milwaukee Rank		8	7	8

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

VI. Education

In a global economy where capital is increasingly mobile, education plays an important role in regional economic competitiveness. Companies choose locations based in part on their assessment of the regional workforce. Regions with large pools of well educated residents have an economic advantage over regions where fewer residents have completed college or high school.

Table 6.1 shows the percentage of residents age 25 and older who are college educated for the 19 cities and metro areas in our sample. As Table 6.1 indicates, the percentage of college educated residents in the city of Milwaukee rose from 1990 to 2008 but is still far below cities like Minneapolis and Boston, where more than 40 percent of residents were college educated in 2008. Only four cities—Toledo, Cleveland, Newark, and Detroit—had lower percentages of college educated residents than Milwaukee in 2008. The Milwaukee metro area fares somewhat better on this indicator, both absolutely and comparatively speaking, but is still well below the top performers.

Table 6.1: Percent College Educated

(Population 25 and over)

Cities

	City	1990	2000	2008
1	Minneapolis	30.3	37.4	42.5
2	Boston	30.0	35.6	41.3
3	Pittsburgh	20.1	26.2	32.4
4	Omaha	23.1	28.7	31.6
5	Columbus	24.6	29.0	31.5
6	Chicago	19.5	25.5	30.2
7	Kansas City	22.0	25.7	29.4
8	Cincinnati	22.2	26.6	28.9
9	Indianapolis	21.7	25.4	27.4
10	Wichita	22.7	25.3	27.4
11	St. Louis	15.3	19.1	24.8
12	Baltimore	15.5	19.1	24.2
13	Philadelphia	15.2	17.9	21.1
14	Buffalo	16.0	18.3	20.9
15	Milwaukee	14.8	18.3	20.3
16	Toledo	14.1	16.8	17.2
17	Cleveland	8.1	11.4	12.8
18	Newark	8.5	9.0	11.8
19	Detroit	9.6	11.0	11.3
Milwaukee Rank		15	13	15

Metropolitan Areas

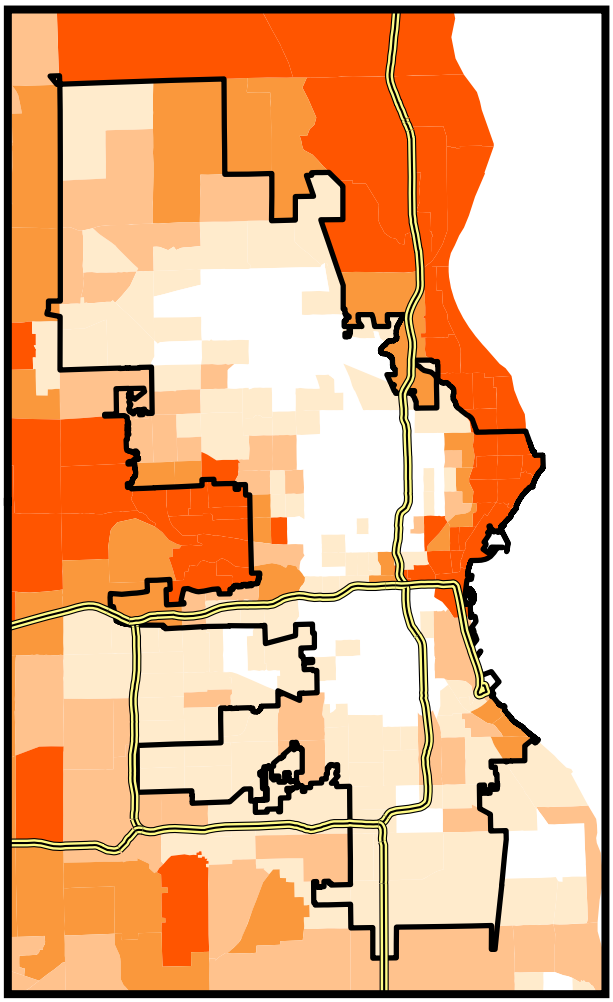
	Metro Area	1990	2000	2008
1	Boston	33.1	39.5	41.5
2	Minneapolis	27.1	33.3	37.0
3	Newark	27.3	31.5	35.8
4	Baltimore	23.1	29.2	33.7
5	Chicago	24.4	30.1	33.0
6	Columbus	23.0	29.1	32.3
7	Philadelphia	22.8	27.7	31.6
8	Omaha	22.8	28.0	31.6
9	Kansas City	23.4	28.5	31.5
10	Indianapolis	21.1	25.8	30.5
11	Milwaukee	21.3	27.0	30.3
12	St. Louis	20.7	25.3	28.5
13	Pittsburgh	19.5	23.8	28.0
14	Cincinnati	20.5	25.3	27.8
15	Buffalo	20.0	23.2	26.7
16	Cleveland	19.9	23.3	26.6
17	Wichita	21.5	24.7	26.6
18	Detroit	17.7	22.8	26.3
19	Toledo	17.4	21.6	23.3
Milwaukee Rank		10	10	11

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Map 8 shows the percentage of residents age 25 or older with a 4-year college degree by census tract for the 4-county Milwaukee region for the year 2000. Of the 92 census tracts in which fewer than 10 percent of residents have college degrees, only four are located outside the city of Milwaukee. By contrast, just 18 of the 68 census tracts in which 40 percent or more

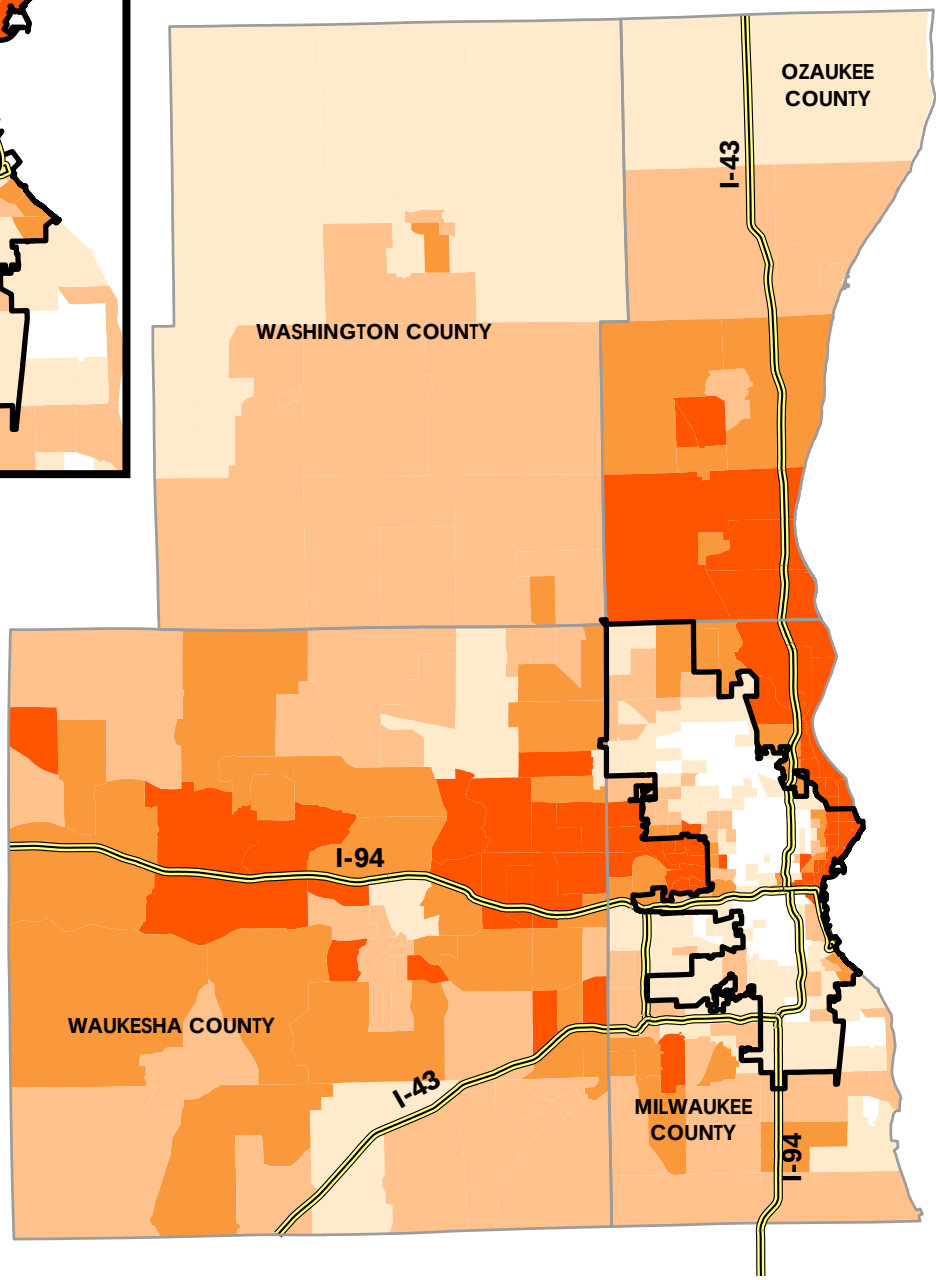
MAP 8: PERCENT OF POPULATION AGE 25 AND OVER WITH A COLLEGE EDUCATION (2000)

(minimum 4-year degree)



CITY OF MILWAUKEE

MILWAUKEE 4-COUNTY METROPOLITAN AREA



LEGEND
(% College-Educated)

- 0.0 - 9.9
- 10.0 - 19.9
- 20.0 - 29.9
- 30.0 - 39.9
- 40.0 - 100.0

Created by the University of Wisconsin-Milwaukee Center for Economic Development, 2010
Data Source: U.S. Census 2000

residents are college educated are located in the city of Milwaukee. All but two of those census tracts are concentrated on the city's affluent East Side.

The picture is even bleaker when examining the data for African Americans. In the section of this report focusing on the black middle class, we presented figures on college education for African Americans for our 19 sample cities and metropolitan areas. We found that the Milwaukee region had the lowest percentage of college educated blacks of all 19 metro areas in our sample for the years 1990, 2000, and 2008. The city of Milwaukee's performance was nearly as poor.

How do the figures for the black population compare with those for the white population? Table 6.2 shows the black-white education gap for our 19 sample cities and metro areas for the years 1990, 2000, and 2008. The figures represent the ratio of black college-educated residents to white college-educated residents. The higher the percentage, the lower the disparity between black and white residents. Once again, the numbers are disturbing. For all three years considered, the Milwaukee metro area has the highest disparity between black and white residents of all 19 metro areas in our sample. The city of Milwaukee does somewhat better, comparatively speaking, but still falls in the bottom half of our sample for each year examined.

Table 6.2: Black-White Education Gap

(black college-educated as a percentage of white, age 25 and over)

Cities

	City	1990	2000	2008
1	Newark	77.1	76.5	93.1
2	Toledo	48.0	51.4	62.1
3	Detroit	68.4	66.1	60.6
4	Indianapolis	39.2	45.7	47.4
5	Wichita	43.4	43.9	44.9
6	Columbus	40.8	43.8	44.4
7	Cleveland	49.2	40.8	43.6
8	Pittsburgh	39.4	42.3	41.5
9	Philadelphia	47.9	42.6	41.1
10	Buffalo	55.3	44.6	38.5
11	Omaha	37.7	35.9	37.5
12	Milwaukee	38.7	36.6	36.6
13	St. Louis	39.3	31.2	34.6
14	Kansas City	37.3	36.4	34.4
15	Chicago	36.4	31.8	33.1
16	Boston	37.4	32.0	30.4
17	Cincinnati	27.4	27.5	30.0
18	Baltimore	36.5	30.4	29.6
19	Minneapolis	42.0	30.8	26.8
Milwaukee Rank		13	11	12

Metropolitan Areas

	Metro Area	1990	2000	2008
1	Pittsburgh	50.9	53.2	56.4
2	Cincinnati	45.4	47.4	54.5
3	Columbus	47.4	50.5	53.4
4	Minneapolis	62.7	55.2	52.7
5	Toledo	44.0	45.6	52.5
6	Indianapolis	44.0	50.4	52.2
7	Wichita	48.1	48.6	51.9
8	St. Louis	51.7	47.5	51.6
9	Boston	52.1	50.2	51.3
10	Baltimore	46.0	48.6	51.1
11	Detroit	51.3	52.0	50.1
12	Omaha	50.6	45.5	49.6
13	Chicago	41.0	42.8	47.8
14	Philadelphia	43.2	40.8	46.1
15	Kansas City	46.6	47.1	45.6
16	Buffalo	52.9	45.8	44.9
17	Newark	40.8	40.7	44.0
18	Cleveland	38.6	42.0	43.6
19	Milwaukee	33.1	34.4	35.9
Milwaukee Rank		19	19	19

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

Finally, Table 6.3 shows the percentage of residents with high school degrees for the 19 cities and metro areas in our sample. For each year examined, the city of Milwaukee ranks in the bottom half of our sample cities. The Milwaukee metro area does comparatively better, with high school graduation rates close to 90 percent, not far below the top performers on this indicator.

Table 6.3: Percent High School Educated

(Population 25 and over)

Cities

	City	1990	2000	2008
1	Omaha	82.6	86.0	88.0
2	Minneapolis	82.6	85.0	87.5
3	Pittsburgh	72.4	81.3	87.0
4	Columbus	78.7	83.8	86.6
5	Kansas City	78.8	82.5	86.4
6	Wichita	81.9	83.8	86.3
7	Indianapolis	76.4	81.3	84.0
8	Toledo	73.2	79.7	83.6
9	Boston	75.7	78.9	83.4
10	Cincinnati	69.6	76.7	81.6
11	Buffalo	67.3	74.6	80.2
12	Milwaukee	71.5	74.8	79.7
13	St. Louis	62.8	71.3	78.9
14	Philadelphia	64.3	71.2	78.5
15	Chicago	66.0	71.8	78.1
16	Detroit	62.1	69.6	75.9
17	Baltimore	60.7	68.4	75.8
18	Cleveland	58.8	69.0	74.7
19	Newark	51.2	57.9	66.0
Milwaukee Rank		10	11	12

Metropolitan Areas

	Metro Area	1990	2000	2008
1	Minneapolis	87.2	90.6	92.6
2	Omaha	84.4	88.0	90.6
3	Pittsburgh	77.4	85.1	90.1
4	Kansas City	82.3	86.7	90.0
5	Boston	83.7	87.1	89.6
6	Columbus	79.7	85.8	89.0
7	Wichita	82.2	85.3	88.5
8	Milwaukee	79.7	84.5	88.2
9	Buffalo	76.4	83.0	88.0
10	Toledo	77.6	84.1	88.0
11	Indianapolis	78.6	84.0	87.8
12	St. Louis	76.0	83.4	87.4
13	Cleveland	75.7	82.9	87.3
14	Philadelphia	75.9	82.2	87.1
15	Cincinnati	74.9	82.4	86.8
16	Detroit	75.7	82.1	86.8
17	Baltimore	74.7	81.9	86.7
18	Newark	76.5	81.6	86.4
19	Chicago	75.7	81.0	84.7
Milwaukee Rank		7	8	8

Data Source: U.S. Census 1990 & 2000, ACS 2006-2008 3-year sample

VII. Conclusion

The purpose of this study, in part, was to determine how successfully Milwaukee has responded to the economic disruptions of previous decades. Have we turned the corner on problems like deindustrialization and urban poverty that became so pronounced by the 1980s? Are we faring as well as other major Midwest and Northeast cities which have wrestled with the same kinds of problems? Or are there many areas where our performance continues to rank among the worst-off cities and metropolitan areas? What do the data tell us about how Milwaukee is doing?

It would be an oversimplification to provide some kind of overall ranking for Milwaukee vis-à-vis the other cities and metropolitan areas in our sample. We can, however, identify certain themes and patterns. On many of our indicators, both the city of Milwaukee and the Milwaukee metro area fall somewhere in the middle of our 19-city sample. Clearly, we are not one of the top performers. Boston, Minneapolis, and a few other cities are possible candidates for that designation. However, neither are we consistently at the bottom of our rankings. Certain other cities such as Detroit and Buffalo fare worse than Milwaukee in many of the areas we examine.

In our previous State of the City report, we reached similar conclusions about where Milwaukee stands vis-à-vis peer cities and regions. At the same time, we identified four key problem areas for the city and the region: poverty, lagging incomes, city-suburban disparities, and racial inequality. ***Perhaps the most significant finding of this study is the lack of progress made in these four areas.*** Twelve years after the publication of our previous report, these problems seem as pronounced and intractable as ever.

Poverty

As our previous State of the City report showed, the city of Milwaukee's poverty rate increased by 61 percent during the 1980s, the highest increase of the 14 cities in our sample population. Data from 1990, 2000, and 2008 show that poverty has become entrenched in Milwaukee. The stabilization in the city's poverty rate during the 1990s has given way to further increases since 2000. Milwaukee's 2008 poverty rate of 24 percent is exceeded by only five cities in our sample: Newark, Cincinnati, Buffalo, Cleveland, and Detroit. Poverty in the Milwaukee region is largely confined to the central city. In 2000, only 11 of the 182 census tracts in which 10 percent or more of residents were living below the poverty threshold were located outside the city of Milwaukee.

Child poverty rates are equally disturbing, both for the city of Milwaukee and the Milwaukee metro area. In 2008, Milwaukee's child poverty rate was a staggering 35 percent. Only Cincinnati, Buffalo, Cleveland, and Detroit had higher child poverty rates than Milwaukee that year. The Milwaukee metro area did not fare any better, comparatively speaking. The region's child poverty rate of 18 percent was higher than all the metro areas in our sample except Buffalo, Detroit, Toledo, and Cleveland.

Income

In our previous report, we found that real per capita income grew by just 3.7 percent in Milwaukee from 1970 to 1990, a slower pace than all but two of the cities in our 14-city sample, Detroit and Cleveland. The most recent data show little improvement on this indicator. From 1990-2008, the city of Milwaukee's real per capita income grew by just 4.4 percent, slower than all of our 19 sample cities except Detroit and Toledo.

The one bright spot is the Milwaukee metropolitan area, which ranked second to last on real per capita income growth among the 14 metropolitan areas in our previous study. Recent data show a significant turnaround, comparatively speaking. From 1990-2008, real per capita income growth for the Milwaukee metro area was 17 percent, placing the Milwaukee region in the top third of our sample.

Payroll figures for the Milwaukee area provide a mixed picture. Payroll per employee in manufacturing rose by 8 percent from 1997 to 2007 in both the city and the metro area, a pace that outranks the vast majority of other cities and metro areas in our sample. The city's manufacturing payroll per employee figure of $49,327 in 2007 places Milwaukee in the top third of our sample cities. On the other hand, manufacturing is a declining sector, and payroll figures for growing sectors such as health care and social services and accommodation and food services are not as strong, either absolutely or in comparison to other cities and metropolitan areas. In accommodation and food services, for example, the city of Milwaukee's payroll per employee of $12,998 ranked 14 of 19 cities.

City-Suburban Disparities

Like other large metropolitan areas in the Midwest and Northeast, Milwaukee has experienced a rising gap between the economic performance of the central city and that of the surrounding suburbs. Our previous State of the City report documented this trend and showed that it was particularly pronounced in the Milwaukee region. For example, regional data on per capita income showed that by 1990, city of Milwaukee residents earned less income in comparison to suburban residents than all but two other major Frostbelt cities: Cleveland and Detroit.[7]

Our present report confirms that disparities between city and suburban economic performance in the Milwaukee region remain substantial. On many of the indicators we examine here—including unemployment, joblessness, income, share of regional employment, education, and poverty—the suburbs continue to outperform the central city by significant margins. For example, as noted above, from 1990 to 2008 the city of Milwaukee's real per capita income growth of 4.4 percent was lower than all 19 cities in our sample except Detroit and Toledo. For the metropolitan area as a whole, however, per capita income growth was in the top third of our sample metro areas.

To take another example, the city of Milwaukee's 4-year college graduation rate of 20 percent in 2008 was lower than all but four cities in our sample. By contrast, the metro area ranked 11 of 19 cities with a graduation rate of 30 percent that year. In 2000, only four of the 92

[7] See Center for Economic Development, *The Economic State of Milwaukee*, 1998, p. 112.

census tracts in which fewer than 10 percent of residents had college degrees were located outside the city of Milwaukee. By contrast, just 18 of the 68 census tracts in which 40 percent or more residents were college educated were located in the city of Milwaukee.

Racial Inequality

In our previous report, we found many indicators of economic well-being on which African-American residents of the Milwaukee region ranked among the lowest of our sample cities. In many cases, disparities between the performance of the black and white populations were among the highest in our sample. Recent data show little to no improvement on key measures of racial inequality. Key findings are summarized below:

- The Milwaukee region remains one of the most segregated metropolitan areas in the country, with 91 percent of the region's African-American population living in the central city in 2008. Of the 19 metropolitan areas in our sample, only Toledo and Wichita have a lower percentage of blacks living in the suburbs.

- Jobless figures for the years 1990, 2000, and 2008 show significant disparities between white males and black males. For all three years examined, the Milwaukee region's black male jobless rate places the region in the bottom third of metro areas in our sample. In 2000, only the Buffalo metro area had a higher black male jobless rate than that of Milwaukee. By contrast, the Milwaukee region's white male jobless rate in 2000 was lower than only two other metro areas in our sample: Minneapolis and Omaha.

- A similar if less pronounced pattern exists with respect to median household income. For the years 1990, 2000, and 2008, black median household income for the Milwaukee region ranks in the bottom third of our sample cities. White median household income for both the city and the region is comparatively higher, placing Milwaukee in the middle third of our sample for each year examined. In 2008, the disparity between median household incomes of whites and African Americans in the Milwaukee metro area was greater than any other region in our sample except Minneapolis.

- In 1990, the city of Milwaukee's black poverty rate of 41.9 percent was higher than any other city in our sample. The black poverty rate showed some improvement from 1990 to 2008, both absolutely and comparatively speaking. However, by 2008, only four cities in our sample—Buffalo, Cincinnati, Toledo, and Minneapolis—had black poverty rates higher than Milwaukee.

- For the years 1990, 2000, and 2008, no metropolitan area in our sample had a lower percentage of blacks with a 4-year college degree than the Milwaukee metro area. For all three years, the disparity between the region's white and black populations in college educated residents is greater than all other metropolitan areas in our sample.

A comprehensive analysis of the causes of racial disparities in the Milwaukee region lies outside the scope of this study. However, our findings suggest two possible areas for further investigation. First, the Milwaukee area's comparatively small black middle class is a troublesome sign. It suggests either that the earnings of most low and moderate-income blacks are not improving measurably over time, or that black residents whose incomes and status have

risen are leaving the area. Either way, the outcome is problematic. A stronger black middle class would help sever the connection between race and poverty, help rebuild and restore confidence in black neighborhoods (as is currently happening on Chicago's South Side, for example), and provide leadership for the black community.

In addition, as we have pointed out repeatedly in this study, the concentration of the Milwaukee region's black population in the central city exceeds that of nearly every metro area in our sample. Relatively few of the region's African American residents are currently taking advantage of the high performing school districts, job opportunities, healthy neighborhoods, and social networks that many suburban communities offer. Instead, many blacks live in high poverty, inner-city neighborhoods where barriers to economic advancement are substantial. Efforts to reduce segregation in the Milwaukee region by making the suburbs more accessible to blacks would, if successful, lead to improvements in the economic well-being of the region's African American community.

File No. 11-13(a)(a)
(Journal, December 16, 2010)

(ITEM 2) Reference file established by the County Board Chairman, relative to Informational Reports from the Real Estate Services Division, of the Department of Transportation and Public Works, by recommending that the report from the Manager of Real Estate Services, titled "Status of 2010 excess property sales (INFORMATIONAL ONLY)", dated January 12, 2011, be **RECEIVED AND PLACED ON FILE.** (Vote 7-0)

COUNTY OF MILWAUKEE

INTER-OFFICE COMMUNICATION

11-13(a)(a)

DATE: January 12, 2011

TO: Committee on Economic and Community Development

FROM: Craig C. Dillmann, Manager, Real Estate Services

SUBJECT: Status of 2010 excess property sales (**INFORMATION ONLY**)

The Real Estate Services Division of the Department of Transportation and Public Works reports to the Committee, on a monthly basis, the status of excess property sales. Attached is the monthly report for period ending December 31, 2010.

Craig C. Dillmann, Manager
Real Estate Services

Meeting Date: January 24, 2011

cc. Lee Holloway, County Executive
Michael Mayo, County Board Chairman
Renee Booker, Director, Department of Administration
Jack Takerian, Director of Transportation and Public Works
Josh Fudge, Fiscal Mgmt. Analyst - DAS

Jb\sales\s\srpt\edcmemo0111

REAL ESTATE SERVICES DIVISION

EXCESS LAND SALES STATUS REPORT

Period ending December 31, 2010

CLOSED PROPERTIES – REAL ESTATE SALES REVENUE

Property	Committee Date	Closed	Sale Proceeds
Block 1E – Park East Development	March 9, 2009 December 7, 2009	RSC forfeiture	$ 50,000.00[1]
4900 North Shoreland Avenue, Whitefish Bay	March 8, 2010	April 23, 2010	$ 89,000.00
2113 South 84th Street, West Allis	March 8, 2010	April 30, 2010	$ 20,000.00
6375 North 76th St., Milwaukee	October 27, 2008 March 8, 2010	August 31, 2010	$ 26,314.00[2]
721 Winnebago St. (release of environmental escrow)	March 10, 2008	September 19, 2008	$ 60,175.00
Land west of the Southwest corner of E. Layton & S. Pennsylvania Avenues	June 12, 2006	October 15 2010	$ 183,000.00
6614 Vista, Wauwatosa	September 20, 2010	October 15, 2010	$ 55,500.00
		Total	**$ 483,989.00**
		2010 Budget	**$ 400,000.00**

PENDING PROPERTY CLOSINGS

Property	Committee Date	Pending Closing	Sale Proceeds
Block 6E, Park East Development	April 3, 2006	3rd quarter 2011	$ 406,000.00[3]
NE Quadrant County Grounds	May 11, 2009	1st quarter 2011	$ 5,000,000.00[4]
TOTAL			**$ 5,406,000.00**

GENERAL PROPERTY STATUS

Property	Committee Date	Status	Asking Price
3231 South 122nd Street, West Allis		Available for sale	$ 189,900.00
4812 South 39th Street, Greenfield	Presenting offer	Available for Sale	$ 79,900.00
5414-22 South Packard Avenue, Cudahy		Available for sale	$ 35,000.00
5478 South Packard, Cudahy		Available for sale	$ 19,900.00
3618 East Grange, Cudahy		Available for sale	$ 4,900.00
3749 East Squire, Cudahy		Available for sale	$ 25,000.00
8450 West Beatrice Ct., Milwaukee		Available for sale	$ 375,000.00[5]
3672 East Lunham Avenue, St. Francis		Available for sale	$ 69,900.00
3802 East Cudahy Avenue, Cudahy		Available for sale	$ 38,900.00
1904 S. 94th Street, West Allis		Available for sale	$ 14,900.00
4500 North Lake Drive, Shorewood		Available for sale	$ 575,000.00

1. RSC closed the sale of Block 1E for $2,725,000 in December 2007 and entered into a Development Agreement to construct the proposed development.
   The Committee dates refer to extensions of the Excavation Commencement Date granted to RSC.
   The March 9, 2009 meeting granted an extension until November 30, 2009.
   The December 7, 2009 meeting granted an extension until May 31, 2010.
   The June 14, 2010 meeting granted an extension until September 30, 2010
   The September 20, 2010 meeting granted an extension until March 30, 2011
   $25,000 was received from RSC for not meeting the January 29, 2010 Excavation Completion Date.
   An additional $25,000 was received for not meeting the July 30, 2010 Excavation Completion Date.
2. Net Real Estate Revenue from the $475,000 sale price. Net proceeds of $ 421,681 to Federal Transportation Administration to be allocated for transit projects in Milwaukee County.
3. County's share of $ 700,000 sales price.
4. First installment payment of the $13,550,000 sales price. See attached comments for full payment schedule.
5. Net proceeds to Federal Transportation Administration

SUMMARY DETAIL OF PENDING PROPERTY CLOSINGS

PROPERTY	BUYER	CLOSING	COMMENTS
Block 6E, Park East	Rainier Properties II, LLC	3rd quarter 2011	Option extension granted until June 30, 2011. If Buyer exercises option closing to occur within 30 days.
NE Quadrant County Grounds	UWM	1st quarter 2011	UWM waived all purchase contingencies as of December 15, 2010. UWM requesting January 15, 2011 closing date be extended to February 15, 2011. Also requesting 24 month extension of installment payment dates. Current installment payment schedule applies to the following budget years: 2010 $5,000,000 2011 $5,000,000 2012 $ 887,500 2013 $ 887,500 2014 $ 887,500 2015 $ 887,500

1 File No. 11-44(a)(a)
2 (Journal, December 16, 2010)
3
4 (ITEM 3) Reference file established by the County Board Chairman, relative to
5 Informational Reports from the Community Business Development Partners on
6 departmental waivers., by recommending that the report from the Director of Community
7 Business Development Partners, titled "Community Business Development Partners
8 Monthly Waiver Report, November 2010 Information Only", dated January 24, 2011, be
9 **RECEIVED AND PLACED ON FILE.** (Vote 7-0)

MILWAUKEE COUNTY
INTEROFFICE COMMUNICATION
COMMUNITY BUSINESS DEVELOPMENT PARTNERS

DATE: January 24, 2011

TO: Michael Mayo Sr, Supervisor & Chairman, Milwaukee County Board
Supervisor Theodore A. Lipscomb, Vice Chairman, Economic & Community Development and Committee Members

FROM: Freida Webb, Director
Community Business Development Partners

SUBJECT: Community Business Development Partners
Monthly Waiver Report, November 2010
Informational Only

DIRECTIVE:

The Office of Community Business Development Partners (CBDP) at the request of Committee on Economic & Community Development submits a monthly update on waivers requested and granted to various Milwaukee County Departments and Divisions that come through the CBDP office.

For the purpose of this report, waivers are contracts that have no disadvantaged business enterprise (DBE) participation. CBDP does not always have the benefit of receiving and or reviewing all contracts prior to services being engaged. This has been noted in this report, (**"Contracts without CBDP Review"**). Other such contracts only come to our attention via form 1684 from the Department of Administrative Services, (DAS) Accounts Payable Section. Subsequently we do not know, in all cases prior to contract signing the status of DBE participation and if not are provided an opportunity to assist for DBE participation. Any and all waived contracts are shared and reviewed with Board Chairman Holloway before any approved waiver is granted.

BACKGROUND

The Office of Community Business Development Partners is responsible for implementing Federal and Milwaukee County DBE regulations. Implementation of the regulations includes establishing DBE goals on both Federal and County funded contracts, as well as monitoring the DBE compliance of departments. DBE goals are

established based on Federal and County contracts where there are **"ready, willing and able" DBE firms available for contracting and or subcontracting opportunities.**

In the past, Milwaukee County measured participation by M/WBE standards; however, since January 2001, the County federalized its DBE Program to comply with 49 CFR 26. According to certification standards, the term "DBE" means a small business concern known as a Disadvantaged Business Enterprise (DBE) firm owned at least 51% by socially and economically disadvantaged individuals. Certain minority males and all women are presumed to be disadvantaged. Other individuals, including white males, may be certified if they demonstrate a preponderance of the evidence that they are indeed **socially and economically disadvantaged.** In addition each individual or firm must demonstrate their business size and personal net worth do not exceed the economic guidelines as well.

When the CBDP office receives a waiver request from a department, it is first reviewed by the department then forwarded to the County Board Chairman with a recommendation to either grant or deny the request. The Chairman may request CBDP gather more information to provide clarification regarding issues such as: 1) Is there anything else that can be done, directly or indirectly to include DBEs; 2) If DBE participation is not possible, is there a way to improve equal employment opportunity representation (i.e., employee diversity); and or 3) Can DBE participation be included for this company in other areas not related to this project.

In summary County Board Chairman Lee Holloway always make sure that additional steps have been taken to assure maximum DBE participation, or if not direct then "indirect" DBE participation. When and if all else fails the prime contractors must submit documentation to prove their Good Faith Efforts (GFE) which CBDP must then review to determine if it should be approved.

Disadvantaged Business Enterprise Goals are as follows:

Construction	25%
Time & Material (Construction)	25%
Professional Services	17%
Professional Services Construction Related	25%
Purchase of Service Agreements	17%

Waiver Report Summary

Based upon the above the Milwaukee Community Business Development Partners (CBDP), Disadvantaged Business Enterprise (DBE) Waiver Report for October 2010 is as follows per attachment "A"

Total Contract $ Amount for November 2010	**$1,991,096.44**
Total Approved Waved $Amount	$439,744.97
Total Unapproved Waved $ Amount	00.00
Percentage Waved	22.09%

Prepared by:

Keith Garland,
CPBD Contract Compliance Manager

Mildred Hyde-Demoze,
Manager Certification Section

Approved by:

Freida Webb, Director

Freida Webb, Director

November 2010
Waiver Report

DEPARTMENT	Consultants /Contractors	SCOPE OF SERVICES	CONTRACT AMOUNT	APPROVAL REASON
		CBDP approved waviers [1]		
DAS-Fiscal Affairs	Moodys Investors Service	GMIA Revenue/Refunding Bonds 2010C and 2010D	$42,300.00	Approved Waiver-Financial Services
DAS-Fiscal Affairs	Chase Equipment Leasing Inc	Lease payments for Honeywell, Ameresco, John.Contr	$289,025.56	Approved Waiver-Financial Services
DAS-Fiscal Affairs	U.S. Bank	Debt Service for Revenue Bonds 2004A and 2000A	$2,574.38	Approved Waiver-Financial Services
DAS-Fiscal Affairs	Baker Tilly Virchow Krause	Issuance of Bonds:2010C,2010D 2010A and 2010B	$5,600.00	Approved Waiver-Financial Services
DAS-Fiscal Affairs	U.S. Bank	Debt Service Bonds: 2000A,2007A,2006B,2007A/B	$5,500.00	Approved Waiver-Financial Services
DAS-Fiscal Affairs	Baker Tilly Virchow Krause	Final Bill for autit compliance	$1,100.00	Approved Waiver-Financial Services
DAS-Fiscal Affairs	Public Financial Management	GMIA Revenue/Refunding Bonds 2010A and 2010B	$93,645.03	Approved Waiver-Financial Services

Contracts issued without CBDP review [2]

Total Contract $ Amount for November	$1,991,096.44
Total Approved Waiver $ Amount	$439,744.97
Total Unapproved Waiver $ Amount	$0.00
Percentage Waived	22.09%

[1] Waviers approved by CBDP Department with County Board Chairman's Approval

[2] Contracts issued without DBE goals by departments without CDBP review or approval. CDBP is only made aware of these projects when accounts payable department forwards new contact information to CDBP

File No. 10-400
(Journal, December 16, 2010)

(ITEM 4) A resolution by Supervisors Thomas, Mayo, Weishan, De Bruin, Lipscomb and Harris, authorizing and directing the Director of Economic Development to prepare an economic development plan for Milwaukee County, by recommending adoption of the following:

A SUBSTITUTE RESOLUTION

WHEREAS, according to an October 2010 report entitled, "Wisconsin Poverty Projections through 2020," conducted by the University of Wisconsin's Community and Environmental Sociology Department, the overall number of people living in poverty in Wisconsin is expected to increase for all racial categories regardless of household type; and

WHEREAS, poverty in Wisconsin is expected to continue to disproportionately affect racial minority families through 2020, if historical trends persist, which does not even take into account the effects of the recent national economic downturn; and

WHEREAS, the historic trends in Milwaukee County's poverty rate and the state of the national and global economy is impetus for the county to develop an economic development plan that would provide a roadmap to create and retain businesses in Milwaukee County by leveraging the wealth of county resources including but not limited to the airport, transit system, county road system, and housing and block grant programs; and

WHEREAS, the economic development plan should be developed by the Milwaukee County Economic Development Director in partnership with the Southeastern Wisconsin Regional Planning Commission and appropriate county staff; and

WHEREAS, an advisory committee consisting of a maximum of 15 members shall be created to guide the development of a comprehensive economic development plan and shall be appointed by the County Board Chairman; now, therefore,

BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby authorizes and directs the Director of the Economic Development Department to develop an economic development plan for Milwaukee County; and

BE IT FUTHER RESOLVED, that the Economic Development Director shall work in partnership with the Southeastern Wisconsin Regional Planning Commission and appropriate county staff; and

BE IT FURTHER RESOLVED, that the County Board establishes the Economic Development Plan Oversight Committee to guide plan development, which shall include a

maximum of 15 members, three of which shall be Milwaukee County Board Supervisors and all shall be appointed by the Chairman of the County Board of Supervisors; and

BE IT FURTHER RESOLVED, the proposed scope of work for SEWRPC shall have the following study elements:

(1) Review of existing economic development conditions in Milwaukee County,

(2) Assessment of the County's infrastructure,

(3) Analysis of existing economic development efforts by Milwaukee County as well as other private for-profit and not-for-profit agencies in Milwaukee County,

(4) Survey of economic development activities and needs,

(5) Formulation of a Milwaukee County economic development plan,

(6) An action plan to implement the recommended objectives, which are of the greatest need and importance,

(7) Identification of potential funding sources, including but not limited to all federal, state and county programs such as Economic Development Administration grants, block grants, housing, brownfield, gap funding and surplus real estate revenue, to implement each recommendation

; and

BE IT FURTHER RESOLVED, that the economic development plan should explore opportunities for job creation based upon Milwaukee County government's existing infrastructure, programs and services, particularly as related to transit service, and the possible need for new and improved infrastructure, programs and services to ensure job creation in the county; and

BE IT FURTHER RESOLVED, that the economic development plan should explore the creation of a demonstration project(s) through the Federal Aviation Administration, Federal Transit Administration and Federal Highway Administration, as well as any other pertinent federal agency, to provide opportunities for the creation and expansion of women and minority owned businesses in Milwaukee County; and

BE IT FURTHER RESOLVED, that the Director of Economic Development shall report back to the Economic and Community Development Committee on a regular basis as to the progress of plan development.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: November 10, 2010

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Proposed development of the Milwaukee County Comprehensive Economic Development Plan by the SEWRPC.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	
	Revenue	0	
	Net Cost	0	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

The development of the Milwaukee County Comprehensive Economic Development plan will be done by the SEWRPC, at no direct cost to Milwaukee County.

Department/Prepared By Damon M. Dorsey, Director of Economic Development

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-14(a)(b)
(Journal, December 16, 2010)

(ITEM 5) Reference file established by the County Board Chairman, relative to Sales of Surplus Lands, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Real Estate Division of the Department of Transportation and Public Works received two offers to purchase on an excess County-owned single-family house located at 4812 South 39th Street in the City of Greenfield; and

WHEREAS, the subject property consists of a one bedroom, one-bath, house with a one car detached garage situated on an approximately 136′ X 220′ lot. The Milwaukee County Treasurer acquired the property for delinquent taxes by foreclosure proceedings; and

WHEREAS, the house and garage are in deplorable condition and are in need of complete interior and exterior rehabilitation. The house is very small and has no basement, which makes it undesirable for rehabilitation; and

WHEREAS, the appraisal, in the amount of $75,000, assumes the property is vacant and available for development and free and clear of the existing structures. The property was placed on the market at an asking price of $78,900; and

WHEREAS, the real estate staff has been in discussion with the Greenfield Fire Department to use the house and garage for a controlled burn. This would benefit the County by removing the existing buildings, creating a desirable buildable lot for a new larger single-family home, and adding value to the tax base. The fire department would benefit by the practical training the burn would provide; and

WHEREAS, the first offer is from Pauline Steinke in the amount of $78,900 cash. The offer is contingent on Milwaukee County entering into an agreement with the Greenfield Fire Department to burn the structures, remove any residue and provide proper grading. Ms. Steinke plans to build a new home on the site for her family; and

WHEREAS, the second offer is from James L. Davis and Kristen E. Davis in the amount of $65,000 cash. The offer requires the County to coordinate with the Greenfield Fire Department the removal of the structures by a controlled burn and to clean up the site after the burn; and

WHEREAS, the Committee on Economic and Community Development at their meeting on January 24, 2011 recommended acceptance of the above described offer from Pauline Steinke in the amount of $78,900 and in the event Ms. Steinke does not fulfill the terms and conditions of her offer, acceptance of the offer from James L. Davis and Kristen

E. Davis provided they agree to increase the amount of their offer to the appraised value of $75,000; now, therefore,

BE IT RESOLVED, that the Manager of Real Estate Services is hereby authorized to sign the above described offer to purchase from Pauline Steinke and in the event Ms. Steinke dose not fulfill the terms of her offer the Manager of Real Estate Services may sign a counter offer to James L. Davis and Kristen E. Davis in the amount of $75,000; and

BE IT FURTHER RESOLVED, that the County Executive and the County Clerk are hereby authorized to convey by Warranty Deed the subject property located at 4812 South 39th Street in the City of Greenfield to Pauline Steinke and/or assigns for the consideration of $78,900, pursuant to the terms and conditions of her offer to purchase; and

BE IT FURTHER RESOLVED, that in the event Ms. Steinke does not fulfill the terms and conditions of her offer to purchase, the County Executive and the County Clerk are hereby authorized to convey by Warranty Deed the subject property located at 4812 South 39th Street in the City of Greenfield to James L. Davis and Kristen E. Davis and/or assigns for the consideration of $75,000, pursuant to the terms and conditions of the counter offer to purchase.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 11, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Offers to purchase on a County-owned single-family house located at 4812 South 39th Street in the City of Greenfield, Wisconsin.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☒ Increase Operating Expenditures
(If checked, check one of two boxes below)

☒ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☒ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	$ 1,900	
	Revenue	$ 78,900	
	Net Cost	- $ 77,000	
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

FISCAL NOTE: Sale proceeds less expenses will be deposited in the Sale of Capital Assets Account 5804-4905

Department/Prepared By Craig C. Dillmann

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-14(a)(a)
(Journal, December 16, 2010)

(ITEM 6) Reference file established by the County Board Chairman, relative to Sales of Surplus Lands, by recommending adoption of the following:

AN AMENDED RESOLUTION

WHEREAS, in May 2009 the Milwaukee County Board of Supervisors adopted Resolution File No. 09-14(a)(g) approving a Development Agreement and accepting a Real Property Purchase Agreement ("Purchase Agreement") from UWM Innovation Park, LLC ("UWM") for approximately 88.9 acres of land in the Northeast Quadrant of the County Grounds for the development of a new College of Engineering and Applied Science Campus, known as Innovation Park. The Purchase Agreement, executed on July 1, 2009, includes the following schedule of installment payments by UWM for the $13.55 million purchase price:

- Initial $5 million payable at closing on January 15, 2011
- Second $5 million payable on the one (1) year anniversary of closing or January 15, 2012
- $887,500 payable on January 15, 2013
- $887,500 payable on January 15, 2014
- $887,500 payable on January 15, 2015
- $887,500 payable on January 15, 2016

; and

WHEREAS, the County Board adopted Resolution File No. 09-14(a)(n) in December 2009 approving a Habitat Restoration Landscaping Plan ("Habitat Plan"), which preserves and protects the environmentally sensitive areas of the land to be acquired by UWM. In response to the County Board approving the Habitat Plan, the Purchase Agreement and the Development Agreement were amended to incorporate the elements of the Habitat Plan; and

WHEREAS, in May 2010, the City of Wauwatosa ("City") Common Council approved the Preliminary Business Planned Development for Innovation Park, the change of zoning and the land division by CSM and in September 2010 the following events occurred:

- The City approved the creation of a Tax Incremental Financing District ("TIF") district to fund public infrastructure improvements for Innovation Park.
- UWM waived the three major contingencies of the Purchase Agreement (Preliminary Business Plan Development (i.e.; site plan),

the change in zoning, and the land division by CSM), thus eliminating them as a condition of closing.

- The CSM, which legally divides and describes the land to be conveyed to UWM was fully executed and will be recorded in conjunction with the closing.
- Mr. Michael Lovell, dean of UWM's College of Engineering and Applied Science, was named the interim chancellor upon the departure of Chancellor Santiago.
- A $5.4 million federal grant was secured to fund the construction of the "business accelerator" building within Innovation Park.

; and

WHEREAS, in November 2010, the County Board adopted Resolution File No. 10-14(a)(j) extending the Contingency Waiver Date in the Purchase Agreement until December 15, 2010. The extension was granted to solidify the donations necessary to fund the purchase of the County-owned land and to address the remaining closing contingencies in the Purchase Agreement; and

WHEREAS, by letter dated December 15, 2010, UWM waived all the remaining closing contingencies and per the Purchase Agreement agreed to deposit an additional $175,000 of earnest money to the existing $25,000 currently in escrow with the title company (received by the title company on December 17, 2010). UWM indicated in the letter they are in position to make the first $5 million installment payment of the $13.55 million purchase price at closing in early February 2011, but may not be able to raise the second $5 million payment by the one-year anniversary of closing, as required in the Purchase Agreement. UWM requested in the letter that the County consider granting an amendment to the Purchase Agreement that would extend each of the five remaining installment payment dates from closing by twenty-four (24); and

WHEREAS, by subsequent letter dated January 5, UWM outlined their request to extend the installment payment schedule for the remaining $8.55 million of the purchase price as follows:

1. Extend the closing date to February 15, 2011.
2. Extend each of the purchase price installment payment dates by twenty-four months.
3. Provide that 75% of all gross sale proceeds from a sale of real property in UWM Innovation Park shall be paid to Milwaukee County in consideration of the County's release of such property from the lien of its first mortgage.
4. Provide that gross sale proceeds paid to the County per par. 3, above, shall be credited against the outstanding installment payments due the County in the inverse order of the due dates for such installment

payments, thereby shortening the payment schedule.

5. Provide that in consideration of UWM Innovation Park, LLC's payment of the initial $5 million at closing, Milwaukee County will release from its first mortgage the amount of land necessary to construct the "accelerator building" being funded by a U.S. Economic Development Administration grant (not to exceed two acres).
6. Provide that the County will agree to release from its first mortgage those portions of the site that the City of Wauwatosa requests be dedicated to the City or must be granted to a utility company to accommodate the installation of public improvements and site infrastructure, such as streets, sewer, water, gas and electric.
7. Provide that all philanthropic funds in excess of $1.8 million received for the acquisition of the Innovation Park property be paid to Milwaukee County within thirty (30) days of receipt, and credited against the next installment payment due the Milwaukee County.
8. Provide that the County Executive and County Clerk, or other appropriate County official(s) are authorized to execute any and all releases and/or terminations to eliminate the appropriate exceptions to the title commitment for closing.

;and

WHEREAS, at its meeting on January 24, 2011, the Committee on Economic and Community Development recommended the following:

1. Extend the closing date to February 15, 2011, with the initial $5 million payment due at closing.
2. Extend each of the purchase price installment payment dates after closing by twenty-four months as follows:

    - Second $5 million payable on February 15, 2014
    - $887,500 payable on February 15, 2015
    - $887,500 payable on February 15, 2016
    - $887,500 payable on February 15, 2017
    - $887,500 payable on February 15, 2018

3. Provide that 75% of all gross sale proceeds from a sale of real property in UWM Innovation Park shall be paid to Milwaukee County in consideration of the County's release of such property from the lien of its first mortgage.
4. Provide that gross sale proceeds paid to the County per par. 3, above, shall be credited against the outstanding installment payments due the County in the inverse order of the due dates for such installment payments, thereby shortening the payment schedule.

5. Provide that in consideration of UWM Innovation Park, LLC's payment of the initial $5 million at closing, Milwaukee County will release from its first mortgage the amount of land necessary to construct the "accelerator building" being funded by a U.S. Economic Development Administration grant (not to exceed two acres).
6. Provide that the County will agree to release from its first mortgage those portions of the site that the City of Wauwatosa requests be dedicated to the City or must be granted to a utility company to accommodate the installation of public improvements and site infrastructure, such as streets, sewer, water, gas and electric.
7. Provide that all philanthropic funds in excess of $1.8 million received for the acquisition of the Innovation Park property be paid to the County within 30 days of receipt, and credited against the next installment payment due Milwaukee County.
8. Provide that the County Executive and County Clerk, or other appropriate County official(s) are authorized to execute any and all releases and/or terminations to eliminate the appropriate exceptions to the title commitment for closing.

; and

WHEREAS, staff recognizes that the uncertain economic environment has had a material adverse impact on UWM's fundraising ability for the Innovation Park project and the importance of the project to UWM, the County and the region again calls for a unified partnership to accomplish this mutually beneficial objective; and

WHEREAS, each partner is contributing toward the project; the City of Wauwatosa by creation of a $12 million Tax Incremental Financing District for the project infrastructure, the U.S. Department of Commerce with a $5.4 million grant toward construction of the first building and Milwaukee County by conveying the needed land for the project at fair market value, while protecting environmental components of the land; now, therefore,

BE IT RESOLVED, the Milwaukee County Board of Supervisors hereby approves the following revisions to the Purchase Agreement and Development Agreement with UWM:

1. Extend the closing date to February 15, 2011, with the initial $5 million payment due at closing.
2. Extend each of the purchase price installment payment dates after closing by twenty-four months as follows:

   - Second $5 million payable on February 15, 2014
   - $887,500 payable on February 15, 2015
   - $887,500 payable on February 15, 2016

- $887,500 payable on February 15, 2017
- $887,500 payable on February 15, 2018

3. Provide that 75% of all gross sale proceeds from a sale of real property in UWM Innovation Park shall be paid to Milwaukee County in consideration of the County's release of such property from the lien of its first mortgage.
4. Provide that gross sale proceeds paid to the County per par. 3, above, shall be credited against the outstanding installment payments due the County in the inverse order of the due dates for such installment payments, thereby shortening the payment schedule.
5. Provide that in consideration of UWM Innovation Park, LLC's payment of the initial $5 million at closing, Milwaukee County will release from its first mortgage the amount of land necessary to construct the "accelerator building" being funded by a U.S. Economic Development Administration grant (not to exceed two acres).
6. Provide that the County will agree to release from its first mortgage those portions of the site that the City of Wauwatosa requests be dedicated to the City or must be granted to a utility company to accommodate the installation of public improvements and site infrastructure, such as streets, sewer, water, gas and electric.
7. Provide that all philanthropic funds in excess of $1.8 million received for the acquisition of the Innovation Park property be paid to the County within 30 days of receipt, and credited against the next installment payment due Milwaukee County.
8. Provide that the County Executive and County Clerk, or other appropriate County official(s) are authorized to execute any and all releases and/or terminations to eliminate the appropriate exceptions to the title commitment for closing.

; and

BE IT FURTHER RESOLVED, that no later than the date of the final approval of the Eschweiler Building Plans by the city of Wauwatosa, UWM Innovation Park, LLC shall develop a management plan and budget for the approximate 11.4-acre Habitat Protection Area (Outlot 1) consistent with the Habitat Restoration Landscape Plan, dated December 11, 2009 and adopted by County Board Resolution File No. 09-14(a)(n) on December 17, 2009. UWM Innovation Park, LLC shall work with the Friends of the Monarch Trail to develop the management plan and mutually agreed upon budget to implement the plan within Outlot 1.

BE IT FURTHER RESOLVED, the County Executive and County Clerk, or other appropriate County officials are authorized to execute an amendment or an amended Purchase Agreement and Development Agreement, after Corporation Counsel approval,

incorporating the aforementioned revisions to the Purchase Agreement and Development Agreement as well as the authority to execute any and all releases and/or terminations to eliminate the appropriate exceptions in the title commitment for closing and the release of aforementioned lands from its first mortgage.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 10, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: From UWM Innovation Park, LLC requesting an amendment to the Real Property Purchase Agreement for County-owned land in the Northeast Quadrant of the County Grounds in the City of Wauwatosa.

FISCAL EFFECT:

☐ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☒ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure		
	Revenue		
	Net Cost		
Capital Improvement Budget	Expenditure		
	Revenue	-5,000,000	-887,500
	Net Cost	5,000,000	887,500

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. An amendment to the Real Property Purchase Agreement is being requested by the Department of Transportation and Public Works. The request is seeking to change the payment schedule by UWM in order to postpone some of the payments further into the future.

B. The change in the schedule of payments would result in a $5,000,000 shortfall in 2011 revenue that was budgeted in a number of capital projects. The change in payment schedule will also result in $887,500 less revenue in 2012 compared to the original agreement. The total nominal value of the original agreement and the amended agreement are each $13,550,000. Since the cash flows under the amended agreement are being received over a longer period of time, the net present value of the amended agreement is $342,615 less than the original agreement.

C. The amended agreement would result in a shortfall of $5,000,000 of revenue that is budgeted in the 2011 Adopted Capital Improvements Budget. The projects that would be impacted are WP174 Parks Major Maintenance ($100,000) (Domes HVAC Repairs & Upgrades), WP186 Parks Naturalization ($61,000), WZ600 Zoo Master Plan ($200,000), WO114 Countywide Infrastructure Improvements ($2,848,382), WO205 Fiscal Automation Program ($65,000), WO444 BHD/MCSO Electronic Medical Records System ($500,000), WO514 War Memorial Window Replacement and Reseal ($42,000), WO515 War Memorial Window Ledge Leak Repairs ($15,300), and WO949 Inventory and Assessment

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

of County Buildings ($1,168,318). In 2012, the amended schedule would decrease anticipated revenue by $887,500 compared the original agreement. The complete schedule of payments is listed below:

Year Revenue is Recorded	Current Schedule of Payments		Revised Schedule of Payments
2010	$5,000,000		$5,000,000
2011	$5,000,000		$0
2012	$887,500		$0
2013	$887,500		$5,000,000
2014	$887,500		$887,500
2015	$887,500		$887,500
2016			$887,500
2017			$887,500

D. The discount rate used for the calculation of the net present value was 2%. This is based on the County's current investment rates. The DAS consulted with the County's Financial Advisors regarding the discount rate.

Department/Prepared By Craig Dillmann

Authorized Signature

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

File No. 11-76
(Journal, February 3, 2011)

(ITEM 7) From the Director, Community Business Development Partners seeking authorization to amend Chapters 32 and 56 of the Milwaukee County Code of General Ordinances that would require approval of the Milwaukee County Board of Supervisors and involvement of the Office of Community Business Development Partners in any future contracts related to services that were previously provided by Milwaukee County Employees, by recommending adoption of the following:

A RESOLUTION

WHEREAS, Milwaukee County wishes to ensure Disadvantaged Business Enterprises (ACDBEs) have every opportunity to bid or respond to requests for products or services that Milwaukee County purchases or contracts for; and

WHEREAS, Milwaukee County's policy is "to comply with all federal and state requirements relating to disadvantaged business enterprises and to require participation of disadvantaged business enterprises (DBEs) and airport concession disadvantaged business enterprises (ACDBEs) in county procurement, professional services, time and material, and public works contracting"; and

WHEREAS, the federal regulations were amended in February 1999 to strengthen the DBE programs of recipients of U.S. DOT funding; and

WHEREAS, the Milwaukee County Board approved changes mandated by the U.S. DOT in May 2000, including amending Chapters 42 and 56.30 to conform to those changes; and

WHEREAS, in 2010, the Milwaukee County Board adopted revisions to county ordinances so that Board approval would be required for contracts that would implement privatization of services provided by county employees; and

WHEREAS, as part of that revision, administrators were charged with following adopted county policies related to working with the Office of Community Business Development Partners to incorporate disadvantaged businesses in the contracts; and

WHEREAS, the language effecting these changes appears to be limited to only the initial contracts related to privatization, not to subsequent renewal or re-solicitation of contracts for such services; and

WHEREAS, it is therefore necessary that Chapters 32 and 56 be amended to provide for Milwaukee County Board review and approve of the continued use of private sector services providers for services previous provided by county employees, and

WHEREAS, there are significant opportunities for the use of certified Disadvantaged Business Enterprises (DBEs) in providing services to Milwaukee County; and

WHEREAS, these opportunities can strengthen the local economy; and

WHEREAS, the Committee on Economic and Community Development, at its January 24, 2011 meeting, recommended approval of the request (vote 7-0); now, therefore,

BE IT RESOLVED, that the County Board of Supervisors authorizes and directs the Director, Department of Administrative Services (or designee), to work with the Procurement Administrator, and the Director of the Office of Community Business Development Partners, the Director of Audit, and the County Board Staff to update the policies and procedures contained in the County's Administrative Manual to conform to amendments to Chapters 32 and 56.30 to ensure clarity and compliance with said chapters as amended.

AMENDED ORDINANCES

SECTION 1. Section 32.20 of the General Ordinances of Milwaukee County as amended to and including _____ hereby amended as follows:

(17) "Service Contract" means an agreement ~~for services where an existing County position will be abolished or where an existing position will be unfunded or where a County employee will be subject to layoff or reduced work hours which are~~ primarily related to staff services including, but not limited to, housekeeping, security, landscaping, maintenance and other non-professional services.

SECTION 6. Section 32.25 (7) (e) of the General Ordinances of Milwaukee County as amended to and including _____ hereby amended as follows:

(e) Annually the county board shall adopt by resolution a recommended minimum percentage goal for the participation of disadvantaged business enterprise vendors in contracts awarded pursuant to chapter 32. Such goals are not mandatory; however, the purchasing administrator shall make diligent efforts to achieve or exceed such annual participation goals.

SECTION 2. Section 56.30 of the General Ordinances of Milwaukee County as amended to and including _____ hereby amended as follows:

(1)(g) "Service Contract" means an agreement ~~for services where an existing County position will be abolished or where an existing position will be unfunded or where a County employee will be subject to layoff or reduced work hours which are~~ primarily

89 related to staff services including, but not limited to, housekeeping, security, landscaping,
90 maintenance and other non-professional services.
91

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 20 , 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: Amdendments to Milwaukee County General Ordinacnces Chapter 32 and 56.30 based upon Milwaukee County Board approvded in January. 2011 to provide County Board approval and CBDP involvement in any future contracts related to services previously provided by County employees.

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. Adoption of Amendendts to the Milwaukee County Ordinances Chapters 32 and 56.30 will ensure County Board approval and the involvement of the Office of Community Business Devellpment Partners in any future contracts related to services that were previously provided by County employees and provide correct and current information regarding poractive clear, steps for compliance with Milwaukee County Disadvanataged Business Enterpriser (DBE) Program rules administered by by County Board Office Community Business Development Parttners (CBDP).

B. There are no direct cost related to these amendments .

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Department/Prepared By Mildred Hyde-Demoze

Authorized Signature

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

File No. 11-75
(Journal, February 3, 2011)

(ITEM 8) From the Interim Director, Department of Health and Human Services, requesting authorization to accept $575,000 ($500,000 for project costs and $75,000 for CHDO operating costs) in federal HOME Community Housing Development Organization (CHDO) funds and HOME program income to Movin' Out, Inc. to provide 11 housing units for persons with permanent disabilities in Brown Deer, by recommending adoption of the following:

AN AMENDED RESOLUTION

WHEREAS, Milwaukee County with the Cities of Wauwatosa and West Allis participates as a Consortium in the federal HOME Investments Partnerships Program; and

WHEREAS, HOME participants are required to set aside 15% of each annual allocation for use by non-profit Community Housing Development Organizations (CHDOs) to produce HOME eligible housing; and

WHEREAS, having been designated a County CHDO, Movin' Out, Inc., as co-developer and in partnership with General Capital Group and with Jewish Family Services, has requested $500,000 to be used in conjunction with federal Section 42 Affordable Housing Tax Credits to construct a 60 unit affordable housing project, of which 11 units would be reserved for, in conjunction with long term care services provided to, persons with disabilities, at approximately Bradley Road and Sherman Boulevard in Brown Deer; and

WHEREAS, Movin' Out also seeks $75,000 in CHDO operating funds to maintain local staff to oversee the project and the provision of services, and to pursue further projects; and

WHEREAS, Movin' Out's proposal presents an opportunity to provide affordable income and rent capped, newly constructed units to persons with disabilities that are integrated into the community; and

WHEREAS, the HOME CHDO set-aside fund balance is $66,219, and there is $279,995 in program income (repayments from prior HOME loans), for a total of $346,214 currently available to the County; and

WHEREAS, the HOME CHDO set-aside for 2011 is estimated to be $170,000, and further program income of $58,786 is anticipated in 2011; and

WHEREAS, Movin' Out has indicated that a commitment of $346,214 in funds now available, with additional funding of $228,786 contingent upon its receipt by the County,

for a total of $575,000, would significantly enhance the pending application for Housing Tax Credits; and

WHEREAS, the Committee on Economic and Community Development, at its January 24, 2011 meeting, recommended approved of the request (vote 6-0); now, therefore,

BE IT RESOLVED, that the Interim Director of the Department of Health and Human Services, or her designee, is authorized and directed to enter into a development agreement consistent with HOME requirements, to provide $500,000 in HOME CHDO funds and HOME program income, as a 0%, deferred payment loan, payable in full in 30 years, to Movin' Out, Inc, to construct 11 units for persons with disabilities, at Bradley Road and Sherman Boulevard, Brown Deer, contingent upon receipt of pending HOME funds and anticipated program income, and award of Section 42 Affordable Housing Tax Credits: and

BE IT FURTHER RESOLVED, that the Interim Director of the Department of Health and Human Services, or her designee, is authorized and directed to enter into an agreement consistent with HOME requirements to provide $75,000 in CHDO operating funds to Movin' Out, Inc; and

BE IT FURTHER RESOLVED, that the Interim Director of the Department of Health and Human Services is authorized and directed to carry out all steps necessary to accomplish the objective of this resolution.

MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: Oct 14, 2009

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: From the Interim Director, Department of Health and Human Services, Requesting Authorization to Accept Community Housing Development Funds for Housing for Persons with Disabilities

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure		
	Revenue		
	Net Cost		
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Federal HOME funds now available to allocate to this project include a CHDO set-aside balance of $66,219 and $279,995 in program income (repayments of previous HOME loans), for a total of $346,214.

This project anticipates, and funding commitment is contingent upon receipt of, a pending HOME CHDO set-aside of $170,000, and future program income of $58,786, for total project funding of $575,000.

Department/Prepared By Milwaukee County DHHS, Gary Bottoni, Program Coordinator

Authorized Signature Kerri Lydsey

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

Supervisor James Schmitt Chairperson,
From the Committee on Intergovernmental Relations reporting on:

File No. 11-87/11-63
(Journal, February 3, 2011)

(ITEM 1) A resolution by Supervisor Mayo seeking a change in State statutes to permit Milwaukee County to establish a health care expenditure stabilization fund, by recommending adoption of the following:

A RESOLUTION

WHEREAS, the Milwaukee County 2011 Adopted Budget appropriates $138.6 million for health care benefit expenditures for employees and retirees; and

WHEREAS, Milwaukee County is "self-insured" for health care benefits which, by nature, makes it difficult to precisely project actual health care expenditures each year; and

WHEREAS, the County purchases "stop-loss" insurance to cover claims above a certain threshold and to hedge against possible deficits that could have a significant fiscal impact on the County's bottom line; and

WHEREAS, current state law prohibits Milwaukee County from creating reserve accounts, except for debt service, emergency needs or if required by an external funding source; and,

WHEREAS, the establishment of a health care expenditure stabilization reserve account would help the County protect itself against fluctuations in health care expenditures and, depending on the amount in the reserve, may allow the County to achieve savings by reducing its stop-loss insurance needs; and

WHEREAS, a funded reserve account is also viewed positively by outside bond rating agencies as it is seen as an additional protection that the County will be available to meet its debt service obligations; and

WHEREAS, if State policymakers permit the County to create a health care expenditure stabilization fund, Milwaukee County policymakers would be afforded an opportunity to develop guidelines and procedures for its use prior to implementation; and

WHEREAS, at its meeting on January 31, 2011, the Committee on Intergovernmental Relations recommended approval of the said request (vote 6-0); now, therefore,

43 BE IT RESOLVED, that the Milwaukee County Board of Supervisors hereby supports
44 a change in State law to permit Milwaukee County to establish and fund a health care
45 expenditure stabilization reserve account for employee/retiree health care expenditures in
46 order to protect against fluctuations that are typical in a self-insured health care plan; and
47
48 BE IT FURTHER RESOLVED, that the Director of Intergovernmental Relations is
49 authorized and directed to communicate this resolution to State policymakers and work to
50 implement this change in State law.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: 1/20/11

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: A resolution seeking a change in State statutes to permit Milwaukee County to establish a health care expenditure stabilization fund

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☒ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated. [1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

Approval of this resolution will not require an expenditure of funds, however it will require staff time to communicate and advocate for its passage to state policymakers. This resolution does not obligate the funding of a health care expenditure stabilization reserve account..

Department/Prepared By Steve Cady, Fiscal and Budget Analyst, County Board

Authorized Signature Stephen J. Cady

Did DAS-Fiscal Staff Review? ☐ Yes ☒ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

File No. 11-84/11-52
(Journal, February 3, 2011)

(ITEM 2) From the County Executive requesting adoption of a resolution urging the State of Wisconsin to redirect or designate any revenue generated in Milwaukee County from the eighteen-dollar rental car tax as a local dedicated funding source for transit, to the Milwaukee County Transit System (MCTS); by recommending adoption of the following:

A RESOLUTION

WHEREAS, the State of Wisconsin Legislature authorized the Southeastern Regional Transit Authority (SERTA) to levy a rental car tax of up to $18 per car in Milwaukee, Racine and Kenosha counties to fund the local share of construction and operating costs for the KRM commuter line, a rail line that would connect downtown Milwaukee to Racine, Kenosha and the southern suburbs of Milwaukee County; and

WHEREAS, for every dollar of a rental car tax, $400,000 to $450,000 would be raised, which could translate to as much as $7.2 million per year from a full $18 rental car tax, the large majority of which would be generated within Milwaukee County; and

WHEREAS, the SERTA has not imposed the rental car tax, while awaiting federal permission to start preliminary engineering; and

WHEREAS, federal officials have indicated they won't grant approval to build the KRM until the existing Milwaukee County Transit System (MCTS) is financially stabilized; and

WHEREAS, a separate 3% Milwaukee County car rental tax helps fund the Wisconsin Center District, which runs the Frontier Airlines Center, U.S. Cellular Arena and Milwaukee Theatre; and

WHEREAS, the State of Wisconsin also imposes a 5% statewide rental car tax that generates about $7 million a year for the state transportation fund; and

WHEREAS, MCTS has endured service cuts and continues to search for and identify a dedicated local funding source other than the property tax to avoid further erosion of an already strained system; and

WHEREAS, the Milwaukee County Transit System is a key part of the economic job-creating engine in Milwaukee County, and any revenue generated and redirected to MCTS will be used for economic development purposes, to get people to and from their jobs, their schools and to patronize places of business; and

WHEREAS, it is reasonable and prudent for the State of Wisconsin to redirect any revenue generated in Milwaukee County from the eighteen-dollar rental car tax for the local share of Kenosha-Racine-Milwaukee (KRM) construction, to the Milwaukee County Transit System to stabilize local transit; and

WHEREAS, given that the car rental tax has been approved by the Governor and the Legislature for transit purposes; and given the complete lack of movement on a dedicated sales tax for mass transit in Milwaukee County, as passed in 2008 as part of a County-wide referendum; and given the State of Wisconsin's past and pending budget deficits, the car rental fee is the best and most viable alternative at this time to fund mass transit; and

WHEREAS, at its meeting on January 31, 2011, the Committee on Intergovernmental Relations recommended REJECTION of the said request (vote 4-2); now, therefore,

BE IT RESOLVED, the Milwaukee County Board of Supervisors hereby urges the Governor of the State of Wisconsin and the Legislature to redirect or designate any revenue generated in Milwaukee County from the eighteen-dollar rental car tax as a local dedicated funding source for transit to the Milwaukee County Transit System.

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MILWAUKEE COUNTY FISCAL NOTE FORM

DATE: January 21, 2011

Original Fiscal Note ☒

Substitute Fiscal Note ☐

SUBJECT: From the County Executive requesting adoption of a resolution urging the State of Wisconsin to redirect or designate any revenue generated in Milwaukee County from the eighteen-dollar rental car tax as a local dedicated funding source for transit, to the Milwaukee County Transit System (MCTS).

FISCAL EFFECT:

☒ No Direct County Fiscal Impact

☐ Existing Staff Time Required

☐ Increase Operating Expenditures
(If checked, check one of two boxes below)

☐ Absorbed Within Agency's Budget

☐ Not Absorbed Within Agency's Budget

☐ Decrease Operating Expenditures

☐ Increase Operating Revenues

☐ Decrease Operating Revenues

☐ Increase Capital Expenditures

☐ Decrease Capital Expenditures

☐ Increase Capital Revenues

☐ Decrease Capital Revenues

☐ Use of contingent funds

Indicate below the dollar change from budget for any submission that is projected to result in increased/decreased expenditures or revenues in the current year.

	Expenditure or Revenue Category	Current Year	Subsequent Year
Operating Budget	Expenditure	0	0
	Revenue	0	0
	Net Cost	0	0
Capital Improvement Budget	Expenditure		
	Revenue		
	Net Cost		

DESCRIPTION OF FISCAL EFFECT

In the space below, you must provide the following information. Attach additional pages if necessary.

A. Briefly describe the nature of the action that is being requested or proposed, and the new or changed conditions that would occur if the request or proposal were adopted.
B. State the direct costs, savings or anticipated revenues associated with the requested or proposed action in the current budget year and how those were calculated.[1] If annualized or subsequent year fiscal impacts are substantially different from current year impacts, then those shall be stated as well. In addition, cite any one-time costs associated with the action, the source of any new or additional revenues (e.g. State, Federal, user fee or private donation), the use of contingent funds, and/or the use of budgeted appropriations due to surpluses or change in purpose required to fund the requested action.
C. Discuss the budgetary impacts associated with the proposed action in the current year. A statement that sufficient funds are budgeted should be justified with information regarding the amount of budgeted appropriations in the relevant account and whether that amount is sufficient to offset the cost of the requested action. If relevant, discussion of budgetary impacts in subsequent years also shall be discussed. Subsequent year fiscal impacts shall be noted for the entire period in which the requested or proposed action would be implemented when it is reasonable to do so (i.e. a five-year lease agreement shall specify the costs/savings for each of the five years in question). Otherwise, impacts associated with the existing and subsequent budget years should be cited.
D. Describe any assumptions or interpretations that were utilized to provide the information on this form.

A. The resolution urges the State of Wisconsin to redirect or designate any revenue generated in Milwaukee County from the eighteen-dollar rental car tax as a local dedicated funding source for transit, to the Milwaukee County Transit System (MCTS).

B. An expenditure of staff time to pursue the legislation would be incurred.

C. Since the resolution urges State action, there is no direct budgetary impact at this time.

D. No assumptions were made.

Department/Prepared By John Ruggini

Authorized Signature _____

Did DAS-Fiscal Staff Review? ☒ Yes ☐ No

[1] If it is assumed that there is no fiscal impact associated with the requested action, then an explanatory statement that justifies that conclusion shall be provided. If precise impacts cannot be calculated, then an estimate or range should be provided.

MILWAUKEE COUNTY BOARD

MEETING OF FEBRUARY 3, 2011

ITEMS PLACED ON FILE BY THE COUNTY BOARD CHAIRMAN

* * * * *

10-3 From Milwaukee County Clerk, submitting a listing of Summons & Complaints, Discrimination Complaints, et. al., served on the County Clerk in behalf of the County of Milwaukee.

10-6 From Domnitz & Skemp, SC, submitting a Claim on 12/9/10 on behalf of Kristina Johnson, for damages and injuries allegedly sustained while a passenger on a Milwaukee Transport Services, Inc. bus.

10-6 From Marvin Paluszynski, submitting a Notice of Claim on 12/6/10 for injuries and damages allegedly sustained due to an accident involving a Milwaukee County Sheriff's vehicle.

10-6 From Jamel Whiteside, submitting a Notice of Claim on 12/9/10 for injuries and damages allegedly sustained due an injury sustained in the Milwaukee County Detention Facility.

11-6 From Weigel, Carlson, Blau & Clemens, SC, submitting a Notice of Injury on 1/4/11 on behalf of Taylor Octavia Williams for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Vaitys Law Office, submitting a Notice of Claim on 1/7/11 on behalf of Jo Anne Morris for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Keith Bennett, submitting a Notice of Claim on 12/22/10 for damages and injuries allegedly sustained in an accident involving a Milwaukee County Highway Vehicle.

11-6 From Gruber Law Offices, submitting a Notice of Injury on 12/27/10 on behalf of Cassius Clacks, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From McCormick Law Office, submitting a Notice of Circumstances of Claim on 1/13/11 on behalf of Brenda Gray, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Atty Gary S. Greenberg, submitting a Notice of Circumstances of Claim on 1/12/11 on behalf of Marlyce Jones, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Atty Gary S. Greenberg, submitting a Notice of Circumstances of Claim on 1/12/11 on behalf of Destiny Thompson, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Gruber Law Offices, submitting a Notice of Injury on 1/26/11 on behalf of Mikhail Blinder, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-6 From Domnitz & Skemp, SC, submitting a Claim on 11/19/11 on behalf of Audrey Lee, for damages and injuries allegedly sustained while a passenger on a Milwaukee Transport Services, Inc. bus.

11-6 From Phillips, Cymerman & Stein, SC, submitting a Claim on 1/27/11 on behalf of Victor Lewis, for damages and injuries allegedly sustained in an accident at the Milwaukee Public Museum.

11-6 From Atty Daniel Snyder, submitting a Claim on 1/26/11 on behalf of Heather Stueber, Arnold Stueber, Jove Stueber and Jove Stueber for damages and injuries allegedly sustained in an accident involving the Milwaukee County Mental Health Complex.

MILWAUKEE COUNTY TRANSIT SYSTEM CLAIMS

COUNTY BOARD MEETING OF

FEBRUARY 3, 2011

* * * * *

10-4 From Atty. Russell D. Bohach, submitting a Claim on 12/10/10 in behalf Brandon Brand of for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

10-4 From Decarius Keys, submitting a Claim on 12/21/10 for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

10-4 From Phillips, Cymerman & Stein, S.C., submitting a Claim on 12/14/10 in behalf of Renee LaViolette for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

10-4 From Luvenia Williams, submitting a Claim on 12/17/10 for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-4 From Weigel, Carlson, Blau & Clemens, SC, submitting a Claim on 1/4/11 on behalf of Rose Hunt for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-4 From McClario, Helm & Bertling, S.C., submitting a Claim on 1/11/11 on behalf of George Kasica for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-4 From Gruber Law Offices, submitting a Notice of Injury on 1/11/11 on behalf of Constance Payne, for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-4 From Phillips, Cymerman & Stein, S.C., submitting a Claim on 1/21/11 in behalf of Jean McCoy-Garner for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

11-4 From Centofanti Phillips, S.C., submitting a Claim on 1/19/11 in behalf of Linda Hass for damages and injuries allegedly sustained in an accident involving a Milwaukee Transport Services, Inc. bus.

OFFICE OF THE COUNTY CLERK

JOSEPH J. CZARNEZKI • COUNTY CLERK

MEMO

DATE: January 27, 2011

TO: The Honorable County Board of Supervisors

FROM: Joseph J. Czarnezki, County Clerk

SUBJECT: Summons & Complaints, et. al.

The following is a listing of all legal papers served on the Office of the County Clerk, in behalf of Milwaukee County, for the period December 13, 2010 through January 27, 2011:

SUMMONS & COMPLAINT (Rec. 12-13-10) – Tri City National Bank, Plaintiff vs. Alfonso Velasques, et. al., Defendants

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Romaro Giles

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Ronald L. Toliver

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Jerry Irby Sr.

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Daniel M. Hankins

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Charles W. Morris

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Antonio T. Coleman

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Charles E. Bishop

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-15-10) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Harold B. Beckman

SUMMONS & COMPLAINT (Rec. 12-16-10) – BAC Home Loan Servicing, LP, Plaintiff vs. Austin Rodriguez, Milwaukee County, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-16-10) – BAC Home Loan Servicing, LP, Plaintiff vs. Billy J. Smith, Milwaukee County, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-20-10) – Barbara J. Vance, Milwaukee County, et. al., Plaintiffs vs. Sidney A. Clark, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-22-10) – Margaret Bach, Aaron Bach, Plaintiffs vs. Milwaukee County, et. al., Defendants

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-27-10) alleging violation of Title VII of the Civil Rights Act, filed in behalf of Caribe J. Baker

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-28-10) alleging violation of Title VII of the Civil Rights Act, filed in behalf of Dion L. Jones

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 12-27-10) alleging violation of the Americans with Disabilities Act, filed in behalf of Melody Williams

SUMMONS & COMPLAINT (Rec. 12-22-10) – HSBC Bank USE, NA, Plaintiff vs. Roy Rodriguez, Nelida Malave, Milwaukee County, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-22-10) – Mary C. Oden, et. al., Plaintiffs vs. Milwaukee County Dept. of Health and Human Services, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-22-10) – Deutsche Bank National Trust Company, as Trustee for Ameriquest Mortgage Securities, Inc., Plaintiff vs. Johnny Kidd, Tondalaya Kidd, Milwaukee County, et. al., Defendants

AMENDED SUMMONS & COMPLAINT (Rec. 12-27-10) – The Estate of Vicky Anderson, et. al., Plaintiffs and Milwaukee County, et. al., Involuntary Plaintiffs, vs. Countryview Group Home, LLC, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 12-28-10) – State Farm Mutual Automobile Insurance Company, Plaintiff vs. Glen Adams, Milwaukee County, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 1-13-11) – BAC Home Loans Servicing, L.P., et. al., Plaintiff vs. Jer V. Xiong, Sher Xiong, Milwaukee County, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 1-14-11) – Andrea Brown, Plaintiff and Milwaukee County, Involuntary Plaintiff vs. Schindler Elevator Corporation, et. al., Defendants

SUMMONS & COMPLAINT (Rec. 1-27-11) – Roy M. Felber, as President and on behalf of the Milwaukee Deputy Sheriff's Association and Philip H. Wentzel, Plaintiffs vs. Milwaukee County, Sherriff David A. Clarke, Jr., et. al., Defendants

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 1-27-11) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Patrick C. Doyle

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 1-27-11) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Shonda J. Ray

NOTICE OF CHARGE OF DISCRIMINATION (Rec. 1-27-11) alleging violation of the Wisconsin Fair Employment Act, filed in behalf of Curtis S. Elliott