



2011 Program Year CAPER

The CPMP 2011 Consolidated Annual Performance and Evaluation Report includes Narrative Responses to CAPER questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

GENERAL

GRANTEE: Milwaukee County, WI
CON PLAN PERIOD: 1/1/2011 to 12/31/2011

Executive Summary (92.220(b))

The Executive Summary is required. Provide a brief overview that includes major initiatives and highlights how activities undertaken during this program year addressed strategic plan objectives and areas of high priority identified in the consolidated plan.

PY 2011 Action Plan Executive Summary:

Milwaukee County presents the following Consolidated Annual Performance and Evaluation Report (CAPER) for the expenditure of Community Development Block Grant (CDBG) and HOME Investment Partnerships (HOME) funds received from the Department of Housing and Urban Development (HUD) for the period of January 1, 2011 through December 31, 2011.

BACKGROUND

The primary objective of the Community Development Block Grant Program as stated in Title I of the Housing and Community Development Act of 1974, as amended, is the development of viable urban communities. This is achieved by:

- Providing decent housing (DH),
- Providing a suitable living environment (SL), and
- Expanding economic opportunities (EO).

Each activity funded by CDBG must meet one of three national objectives:

- Benefit to low and moderate-income persons (LMI),
- Aid in the prevention or elimination of slums or blight (SB); and
- Meet a particularly urgent community development need.

No less than 70% of funds are to be spent on activities that benefit low and moderate-income persons. Spending on public service activities is limited to 15% of the program year's allocation plus 15% of the preceding year's program income.

The HOME Program was created by the National Affordable Housing Act of 1990. The intent of the program is to expand the supply of decent, safe, sanitary, and affordable housing, with primary attention to rental housing, for very low-income and low-income families. HOME funds may be used for:

- Homeowner Rehabilitation – to assist existing owner-occupants with the repair, rehabilitation, or reconstruction of their homes.
- Homebuyer Activities – to finance the acquisition and/or rehabilitation or new construction of homes for homebuyers.
- Rental Housing – affordable rental housing may be acquired and/or rehabilitated, or constructed.
- Tenant-Based Rental Assistance – financial assistance for rent, security deposits, and, under certain conditions, utility deposits may be provided to tenants.

There is a 25 percent matching obligation for HOME funds.

ACTIVITIES ADDRESSING STRATEGIC PLAN OBJECTIVES AND AREAS OF PRIORITY IN THE CONSOLIDATED PLAN

The HUD Outcome Performance Measurement System offers three possible objectives for each activity. As noted in the CPD Performance Measurement Guidebook, these are based on the broad statutory purposes of the programs and include:

- Creating Suitable Living Environments – relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment. This objective relates to activities that are intended to address a wide range of issues faced by low-and-moderate income persons, from physical problems with their environment, such as poor quality infrastructure, to social issues such as crime prevention, literacy, or health services.
- Providing Decent Housing – This objective focuses on housing activities whose purpose is to meet individual family or community housing needs.
- Creating Economic Opportunities – applies to activities related to economic development, commercial revitalization, or job creation.

The system outcome is closely aligned with the objective and helps to further refine the expected result of the objective that is sought. HUD narrowed this to three outcomes including:

- Availability / Accessibility – applies to activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low and moderate-income people, including persons with disabilities.
- Affordability – applies to activities that provide affordability in a variety of ways to low-and-moderate income people. Affordability is an appropriate objective whenever an activity is lowering the cost, improving the quality, or increasing the affordability of a product or service to benefit a low-income household.
- Sustainability – applies to activities that are aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low-and-moderate-income or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

Table 1 illustrates how activities undertaken during this program year addressed strategic plan objectives and areas of high priority identified in the 2010-2014 Consolidated Plan.

Table 1: 2011 Status of Projects and Activities by Consolidated Plan Priority Area

Project: ADA Improvements										
Project ID:										
Priority Need: The Provision of social services to selected components of the population and assurance of access to these services										
Priority 2.2: Assure physical access to services for elderly, disabled, and other special needs populations										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
City of Glendale	CITY HALL ADA DOORS	LMA	Creating Suitable Living Environment	Availability /Accessibility	CDBG (2011)	\$41,765	\$0	\$41,765	13,367 persons, households 572	
Accomplishments: Bidding and construction complete. Sub-recipient submitting paperwork for DBE/MBE/WBE participation and Davis Bacon.										
Village of Hales Corners	LIBRARY ENTRANCE ADA IMPROVEMENTS	LMA	Creating Suitable Living Environment	Availability /Accessibility	CDBG (2011)	\$23,100	\$23,100	\$0	600 persons	
City of Oak Creek	HANDICAP ACCESS - PLAYGROUND ADDITION	LMA	Creating Suitable Living Environment	Availability /Accessibility	CDBG (2011)	\$19,746	\$0	\$19,746	750 person	
Accomplishments: Installation of equipment complete.										
Village of Whitefish Bay	KLODE PARK PLAYGROUND IMPROVEMENTS- HANDICAP ACCESS	National Obj not met	Creating Suitable Living Environment	Availability /Accessibility	CDBG (2011)	\$36,960	\$18,271	\$18,689	14,160 persons	

Milwaukee County

Village of Bayside	North Shore Library ADA renovation	LMA	Creating Suitable Living Environment	Availability /Accessibility	CDBG (2011)	\$20,053	\$0	\$20,053	na	
Accomplishments: Project Cancelled										
City of Cudahy	PROPERTY MAINTENANCE PROGRAM	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$7,392.00	\$7,392.00	\$0.00	5200 households	
Easter Seals Southeast Wisconsin*	Therapy Room Renovation	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$18,480.00	\$18,480.00	\$0.00	150 persons	
City of South Milwaukee	EASTER SEALS KINDCARE FLOORING REPLACEMENT	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$13,860.00	\$13,860.00	\$0.00	520 persons	
Badger Association of the Blind & Visually Impaired*	Garage Expansion	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$18,480.00	\$0	\$18,480.00	4762 persons	
Accomplishments: Bidding and construction complete. Project in process of submitting paperwork										
Eisenhower Center, Inc.*	Replace Rooftop HVAC Units	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$27,720.00	\$27,720.00	\$0	81 persons	
Grand Avenue Club*	Facility Renovation	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$27,720.00	\$27,000	\$720	440 persons	
Milwaukee County DHHS-Housng Division	Residential Architectural Barrier Removal Program	LMC	Providing Decent Housing	Availability/ Accessibility	CDBG (2011)	\$36,960.00	\$36,960.00	\$0	11 households	NA

National Association of Black Veterans, Inc*	Rehabilitation To Residential Homeless Facility	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$27,720.00	\$27,720.00	\$0	425 persons	
Village of River Hills	Project Cancelled	National Obj not met	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$21,622.00	\$0.00	\$0 .00	na	

Project: Business Assistance
 Project ID:
 Priority Need: Economic Development and Employment

Priority 4.1: Provide assistance to private businesses with the assurance that jobs will be created as a result

Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Milwaukee County CBDP	Technical Assistance / Capacity Building	LMJ	Economic Opportunities	Availability / Accessibility	CDBG (2011)	\$27,720	\$27,100	\$620	50 persons, 30 households	Served 50 businesses
Milwaukee Urban League*	Capacity Building Program	LMJ	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$18,480	\$10,688	\$7,792	30 persons	Served 41 Businesses, Created 3 Jobs
Wisconsin Women's Business Initiative Corp.*	Business Owner - Microenterprise Development	LMJ	Economic Opportunities	Availability / Accessibility	CDBG (2011)	\$16,170	\$12,657	\$3,513	35 persons	Created 8 Full Time Jobs For Lmi People.

Project: Elderly Services Project ID: Priority Need: The Provision of social services to selected components of the population and assurance of access to these services										
Priority 2.1: Provide health and recreational services to a growing elderly and disadvantaged population										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Village of Bayside	BAYSIDE/FOX POINT SR CITIZENS CENTER OPER	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$5,247.55	\$3,449	\$0	117 persons	Served 112 Elderly
Village of Brown Deer	BROWN DEER SR CITIZENS CENTER-RENT & OPERATIONS	LMC	Creating Suitable Living Environment	Affordability	CDBG (2011)	\$23,454.00	\$23,454.00	\$0	236 persons	Served 235 Elderly
Village of Fox Point	DUNWOOD CENTER LEASE	LMC	Creating Suitable Living Environment	Affordability	CDBG (2011)	\$4,851.00	\$4,851.00	\$0	6803 persons	Served 100 Elderly
City of Cudahy	PROJECT CONCERN OF CUDAHY-ST. FRANCIS INC.	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$5,710.00	\$5,710.00	\$0	13,197 persons, 5234 households	Served 9,149 Elderly
City of Cudahy	CUDAHY-ST FRANCIS INTERFAITH OLDER ADULT PROGRAM	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$14,230.00	\$14,230.00	\$0	700 persons	Served 415 Elderly

City of Franklin	INTERFAITH HOME SUPPORT SERVICES	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$4,620.00	\$4,620.00	\$0.00	na	Served 112 Elderly & disabled
City of Franklin	SENIOR CITIZEN ACTIVITIES	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$8,039.00	\$8,039.00	\$0.00	an	Served 185 Elderly
Village of Greendale	ADULT PROGRAM SERVICES	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$9,702.00	\$9,702.00	\$0.00	100 persons	Served 396 Elderly
City of Greenfield	SENIOR CITIZEN PROGRAM COORDINATOR	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$18,480.00	\$18,480.00	\$0.00	1500 persons	Served 1789 Elderly Persons
Village of Hales Corners	SENIORS ENRICHMENT PROGRAM	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$1,848.00	\$0	\$1,848.00	150 persons	NA
Village of Hales Corners	ELDERLY PERSONS HOME SUPPORT SERVICES	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$1,386.00	\$1,386.00	\$0.00	50 persons	Served 60 Elderly People
City of Oak Creek	INTERFAITH PROGRAM FOR THE ELDERLY	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$4,778.00	\$4,778.00	\$0.00	346 persons	Served 338 Served
City of Oak Creek	SENIOR CITIZEN CLUB	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$729.00	\$0.00	\$729.00	346 persons	NA
City of Oak Creek	SALVATION ARMY	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$3,779.00	\$3779.00	\$0.00	5200 persons	12 LMI Household

City of St. Francis	SERVICE FOR ELDERLY THRU CUDAHY/ST FRANCIS INTERFA	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$6,468.00	\$6,468.00	\$0.00	720 persons	Served 470 Persons
Village of Shorewood	SENIOR RESOURCE CENTER	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$9,240.00	\$9,240.00	\$0.00	2836 persons	Served 415 Elderly persons
Village of Shorewood	SHORELINE INTERFAITH	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$2,310.00	\$2,310.00	\$0.00	2836 persons	Served 48 elderly
City of South Milwaukee	S. MILW/OAK CREEK INTERFAITH PROGRAM/ELDERLY	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$7,392.00	\$7,392.00	\$0.00	785 persons	Served 338 elderly
Granville Interfaith Program*	Neighborhood Outreach Program	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$13,860.00	\$13,860.00	\$0.00	320 persons	Served 284 elderly
City of South Milwaukee	HUMAN CONCERNS MASONARY REPAIRS	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$27,720.00	\$13,000	\$14,720	1409 households	Served 1,338 LMI
Village of Hales Corners	LIBRARY MATERIALS FOR SENIORS	LMC	Creating Suitable Living Environment	Availability/Accessibility	CDBG (2011)	\$1,386.00	\$1,386.00	\$0.00	600 persons	Served 600 elderly and disabled
City of South Milwaukee	HUMAN CONCERNS MORTGAGE	LMC	Providing Decent Housing	Affordability	CDBG (2011)	\$5,636.00	\$5,636.00	\$0.00	1409 households	Served LMI

Project: Employment Services Project ID: Priority Need: Economic Development and Employment										
Priority 4.3: Provide Gap-filling employment services necessary for households receiving public assistance to become self-sufficient.										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Council for the Spanish Speaking*	Renovations to Hillview Building	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$36,960.00	\$36,960.00	\$0	60 persons	NA
Journey House, Inc*	Workforce Readiness Program	LMJ	Economic Opportunities	Availability/ Accessibility	CDBG (2011)	\$13,860.00	\$13,413	\$447	20 persons	Served 21 LMI; 21 jobs created
Lao Family Community, Inc*	Employment Training	LMJ	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$13,860.00	\$13,860.00	\$0	30 persons	Served 21 LMI; jobs cted
Project Return*	Employment Services	LMJ	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$13,860.00	\$13,860.00	\$0	400 persons	Provided Job Training To 205 LMI People,
Wisconsin Community Services, Inc*	WCS Learn & Earn Program	LMC	Creating Suitable Living Environment	Availability/ Accessibility	CDBG (2011)	\$27,720.00	\$26,294	\$0	20 persons	Trained 7 Offenders.
Word of Hope Ministries*	Employment Services	LMJ	Economic Opportunities	Availability/ Accessibility	CDBG (2011)	\$13,860.00	\$13,860	\$0	50 persons	Trained 94 LMI Persons. Created 6 Full Time Jobs For 5 LMI People.

Project: Encouraging Homeownership										
Project ID:										
Priority Need: Increase the supply of standard, affordable housing										
Priority 1.5: Encouraging homeownership for the First-Time Homebuyers										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Legal Aid Society of Milwaukee*	Foreclosure Mediation Project	LMC	Providing Decent Housing	Affordability	CDBG (2011)	\$13,860	\$13,860	\$0.00	180 households	172 Served
Milwaukee County Housing Division	Homebuyer Assistance	LMH	Providing Decent Housing	Affordability	HOME (2011)	\$36,960	\$0.00	\$36,960		

Project: Provide Educational Opportunities										
Project ID:										
Priority Need: The Provision of social services to selected components of the population and assurance of access to these services										
Priority 2.3: Provide recreational and educational opportunities for youth, in response to growing numbers of single parent households, households with two wage earners, and those responsible for foster children.										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
City of Oak Creek	SALVATION ARMY-COMPUTER LAB	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$32,922.00	\$0	\$32,922	150 persons	

Accomplishment: Bidding and construction complete. Project in process of submitting paperwork										
CASA ROMERO*	Energy Efficient Upgrades	LMC	Creating Suitable Living Environment	Sustainability	CDBG (2011)	\$23,100.00	\$23,100	\$0	1000 persons, 400 households	
Accomplishments: Bidding and construction complete. Project in process of submitting paperwork										
Milwaukee Christian Center*	Strategies to achieve Reading Success	LMC	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$13,860.00	\$13,833	\$27	120 persons	
City of Greenfield	COMMUNITY CENTER RENOVATIONS	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$50,820.00	\$0.00	\$50,820	1500 persons	
Accomplishments: Bidding and construction complete. Project in process of submitting paperwork										
Village of West Milwaukee	COMMUNITY CENTRE IMPROVEMENTS	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$33,726.00	\$0.00	\$33,726	94 persons	
Accomplishments: Community Center improvement complete.										
Village of West Milwaukee	COMMUNITY CENTRE MAINTENANCE/UPKEEP	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$8,316.00	\$0.00	\$8,316	94 persons	
Boys & Girls Club*	Davis & LaVarnway Solar Water heating	LMA	Creating Suitable Living Environment	Sustainability	CDBG (2011)	\$18,480.00	\$18,480	\$0.00	1700 persons	

Milwaukee County

Milwaukee County Department of Parks	Milwaukee County Park Improvements	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$92,400.00	\$0.00	\$0.00	25857 persons	
Accomplishments: Project Cancelled										
Neighborhood House	project discontinued	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$6,930.00	\$0.00	\$0.00	na	
Accomplishments: Project Cancelled										

Project: Providing accessible and affordable housing Units										
Project ID:										
Priority Need: Increase the supply of standard, affordable housing										
Priority 1.2: Providing New Rental Units										
Priority 1.3: Rehabilitating Owner Occupied Housing										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Milwaukee County Housing Division	CHDO Production Set-aside	LMH	Providing Decent Housing		HOME (2011)	\$187,500	\$187,500	\$0.00		

Milwaukee County

Milwaukee County Housing Division	Wauwatosa (Consortium Share)	LMH	Providing Decent Housing	Availability / Accessibility	HOME (2011)	\$63,000.00	\$63,000.00	\$0.00		
Milwaukee County Housing Division	West Allis (Consortium Share)	LMH	Providing Decent Housing	Affordability	HOME (2011)	\$256,500	\$256,500	\$0.00		
Milwaukee County Housing Division	Home Repairs Loans	LMH	Providing Decent Housing	Affordability	HOME (2011)	\$468,000	\$468,000	\$0.00		
Milwaukee County Housing Division	Deferred Payment Home Repair Loans	LMH	Providing Decent Housing	Affordability	HOME (2011)	\$100,000	\$100,000	\$0.00		

Project: Remove Blight

Project ID:

Priority Need: Improve and Development Infrastructure

Priority 3.2: Remove blighting influences through demolition or renovation

Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Village of Fox Point	Longacre Pavilion Blight Elimination Project	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$32,340	\$0.00	\$0.00	6803 persons	

Accomplishment: Project Complete, payment in process

Project: Replacing Streets										
Project ID:										
Priority Need: Improve and Development Infrastructure										
Priority: Replace deteriorating streets, alleys, sidewalks, bridges and sewers in lower income areas or in blighted areas.										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
City of Cudahy	COLLEGE/PACKARD SIGNAL & INTERSECTION ADA	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$28,108.00	\$0.00	\$28,108	300 persons	
Accomplishments: Making adjustments to project design and costs due to new Walmart being built in area of project.										
City of Franklin	CLARE MEADOWS ADA SIDEWALK	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$37,422.00	\$0.00	\$37,422	na	
Accomplishments: Design work is complete, new cost estimates, sub-recipient in process of starting bidding.										
City of Greendale	PEDSETRIAN PATHWAY ADA ENHANCEMENTS	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$29,383.00	\$29,383	\$0.00	5326 persons	

City of St. Francis	SIDEWALK REPLACEMENT PROGRAM	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$36,960.00	\$0.00	\$36,960	40 persons	
Accomplishments: Bidding and construction complete.										
Village of Shorewood	SW AREA ALLEY IMPROVEMENTS	LMA	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$30,030.00	\$0.00	\$30,030	1969 households	
Accomplishments: Improvements to alley complete										

Project: Support for self sufficiency										
Project ID:										
Priority Need: The Provision of social services to selected components of the population and assurance of access to these services										
Priority 2.5: Provide support services for lower income households seeking self-sufficiency.										
Sponsor name	Activity	National Objectives	HUD Objective	HUD Outcome	Funding Source/ Year	Beginning Balance	Amount Expended in 2011	Funds Remaining 12.31.11	2011 GOAL	2011 PERFORMANCE
Hmong American Friendship Assn*	Parking Lot Renovation - Food Pantry	(LMA)	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$27,720	\$27,720	\$0.00	6920 persons	
Hunger Task Force*	Facility Rehabilitation	(LMA)	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$27,720	\$27,720	\$0.00	90,103 persons	

My Home, Your Home*	Boiler Replacement	(LMC)	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$23,100	\$23,100	\$0.00	920 persons	
St. Catherine Residence*	Capital Needs	LMC	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$18,480	\$18,480	\$0.00	242 persons	
St. Vincent Depaul*	Improvements to Vincent Family Resource Center	LMC	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$23,100	\$23,100	\$0.00	800 persons	
Agape Community Center*	Direct Medical Services	LMC	Creating Suitable Living Environment	Affordability	CDBG (2011)	\$13,860	\$13,860	\$0.00	250 persons	
Northcott Neighborhood House*	Facility Rehabilitation	(LMA)	Creating Suitable Living Environment	Availability / Accessibility	CDBG (2011)	\$27,720	\$27,720	\$0.00		

* Projects that may be cancelled, per HUD determination of jurisdictional issues

Summary of Resources and Distribution of Funds

- 1) Provide a description of the geographic distribution and location of investment (including areas of low-income and minority concentration).

PY 2011 CAPER #1 response:

Milwaukee County is on Lake Michigan, and is only 70 miles from the cities of Chicago and Madison Wisconsin, and the rapidly growing Fox Valley. The County is completely incorporated and contains 19 local units of government: 8 cities and 8 villages.

Communities participating in the Urban County partnership in Milwaukee County include 16 municipalities (excluding the cities of Milwaukee, West Allis and Wauwatosa) and about 244,000 people.

Funds are allocated to agencies/programs serving eligible low-and-moderate income households in the 16 participating municipalities in the Milwaukee County Consortium. Following is a list of these municipalities:

Village of Bayside	Village of Hales Corners
City of Browndeer	City of Oak Creek
City of Cudahy	Village of River Hills
Village of Fox Point	City of St. Francis
City of Franklin	Village of Shorewood
City of Glendale	City of South Milwaukee
Village of Greendale	Village of West Milwaukee
City of Greenfield	Village of Whitefish Bay

Population

Population and Race

U.S Census data show that Milwaukee County's population grew by 2% 2000 to 2009. The urban entitlement portion of Milwaukee County grew by 5% during 2000 to 2009, for a total population of 245,532. Minority groups accounted for 85% of the growth in population in the 16 communities that comprise the Urban County.

In general, growth was concentrated in the Municipalities in Milwaukee County's southern tier; the City of Franklin claimed the highest percent increase of 25%, Oak Creek the second highest at 19% and St. Francis at %14%. This geographic concentration of growth continues the trend of the past two decades, during which time Milwaukee County's suburban municipalities have become an affordable residential alternative to city of Milwaukee.

Selected Demographics of Milwaukee County (outside of Milwaukee Wauwatosa and West Allis)

	Milwaukee County (whole)	Urban County	USA
Population			
Total Population	953,864	245,532	301,461,533
Gender			
Male (%)	48.2%	48.9%	49.3%
Female (%)	51.8%	51.1%	51.1
Race			
White persons	63.8%	88.9%	74.5%
Black persons	25.2%	4.3%	12.4%
American Indian/Alaska native persons	0.6%	0.5%	0.8%
Asian persons	3.1%	3.0%	4.4%
Persons reporting two or more races	2.1%	1.7%	5.6%
Person of Hispanic or Latino origin	11.5%	5.1%	15.1%
Age			
Under 5	7.6%	6.4%	6.9%
18 years and over	74.6%	77.4%	75.4
65 years and older	11.7%	15.4%	12.4%

Low-Income Persons

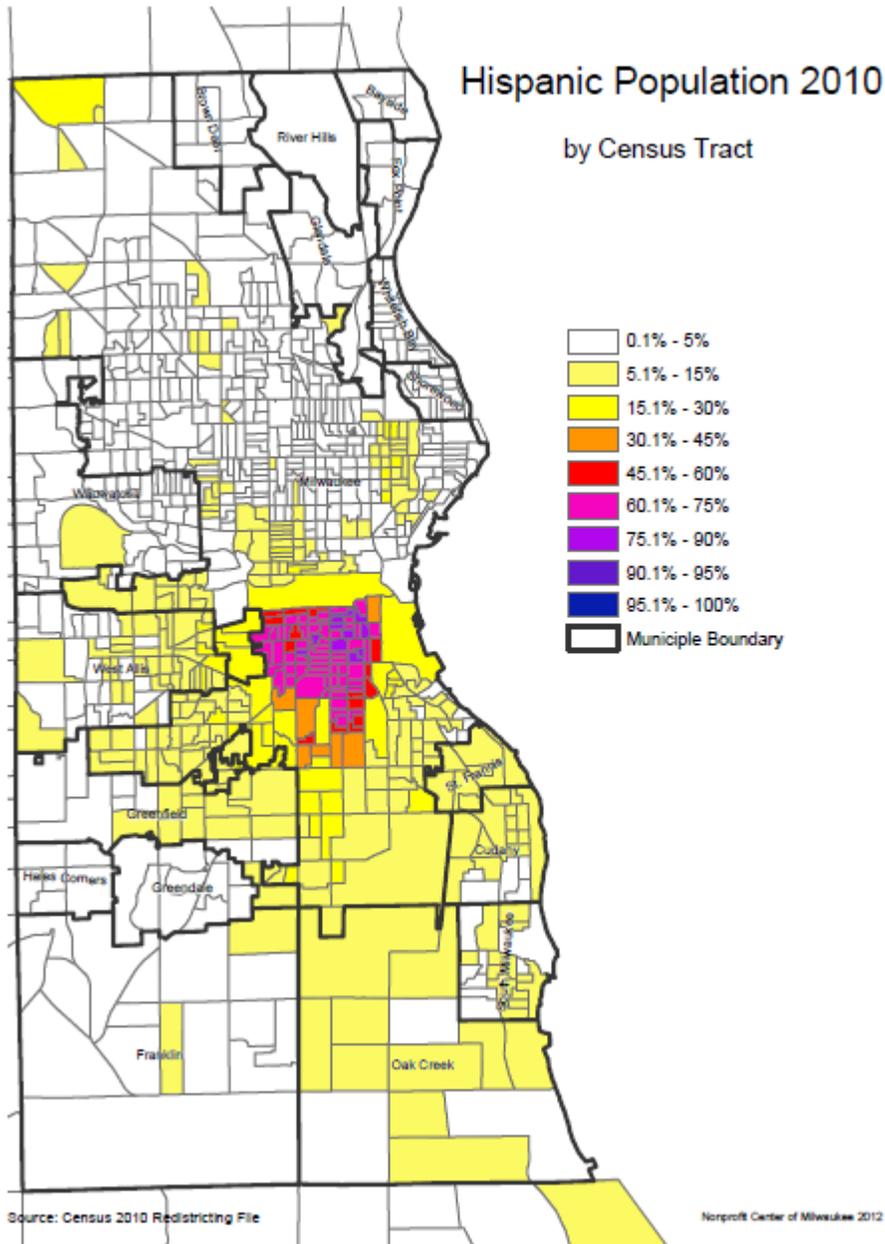
Poverty Status of Milwaukee County residents (Outside of Milwaukee, West Allis and Wauwatosa)

	% Below Poverty Level	
	Milwaukee County (whole)	Urban County
Population		
Total Population	17%	6.5%
Gender		
Male (%)	16.3%	5.5%
Female (%)	19.6%	7.3%
Race		
White persons	9.0%	5.0%
Black persons	35.4%	14.0%
American Indian/Alaska native persons	25.5%	17.0%

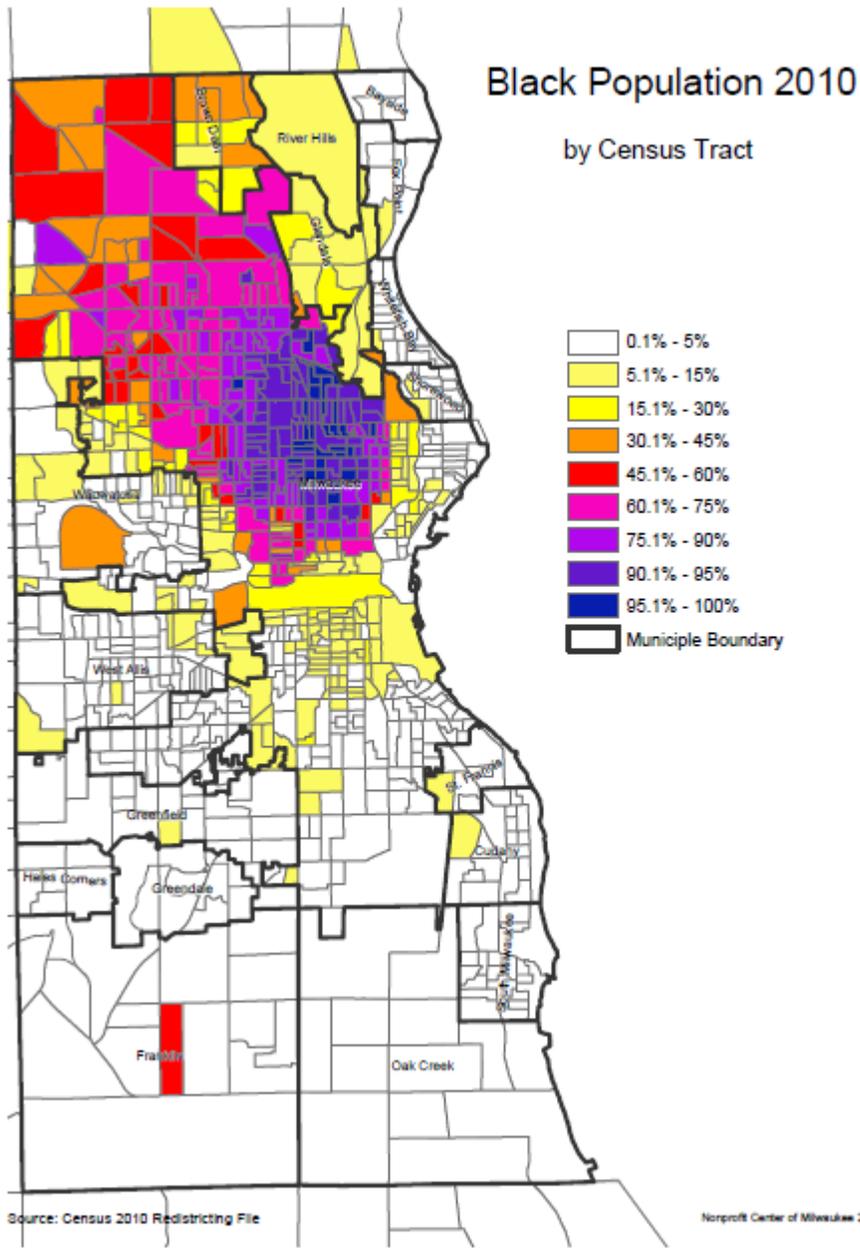
Asian persons	17.5%	11.0%
Persons reporting two or more races	21.1%	15.0%
Person of Hispanic or Latino origin	25.3%	12.0%
Age		
Under 18 Years	26.4%	6.7%
18 - 64 years and older	15.9%	6.2%
65 years and older	10.7%	7.3%

Based on the 2010 U.S. Census Bureau data, minorities are concentrated in the city of Milwaukee north side and the near southside. The African American population is concentrated in northside suburbs of Glendale and Browndeer, Hispanics are rapidly growing in Oak Creek, the South Shore, Greenfield and West Milwaukee. This is illustrated in Maps 2 and 3.

Map 2: Percent Non-White or Hispanic



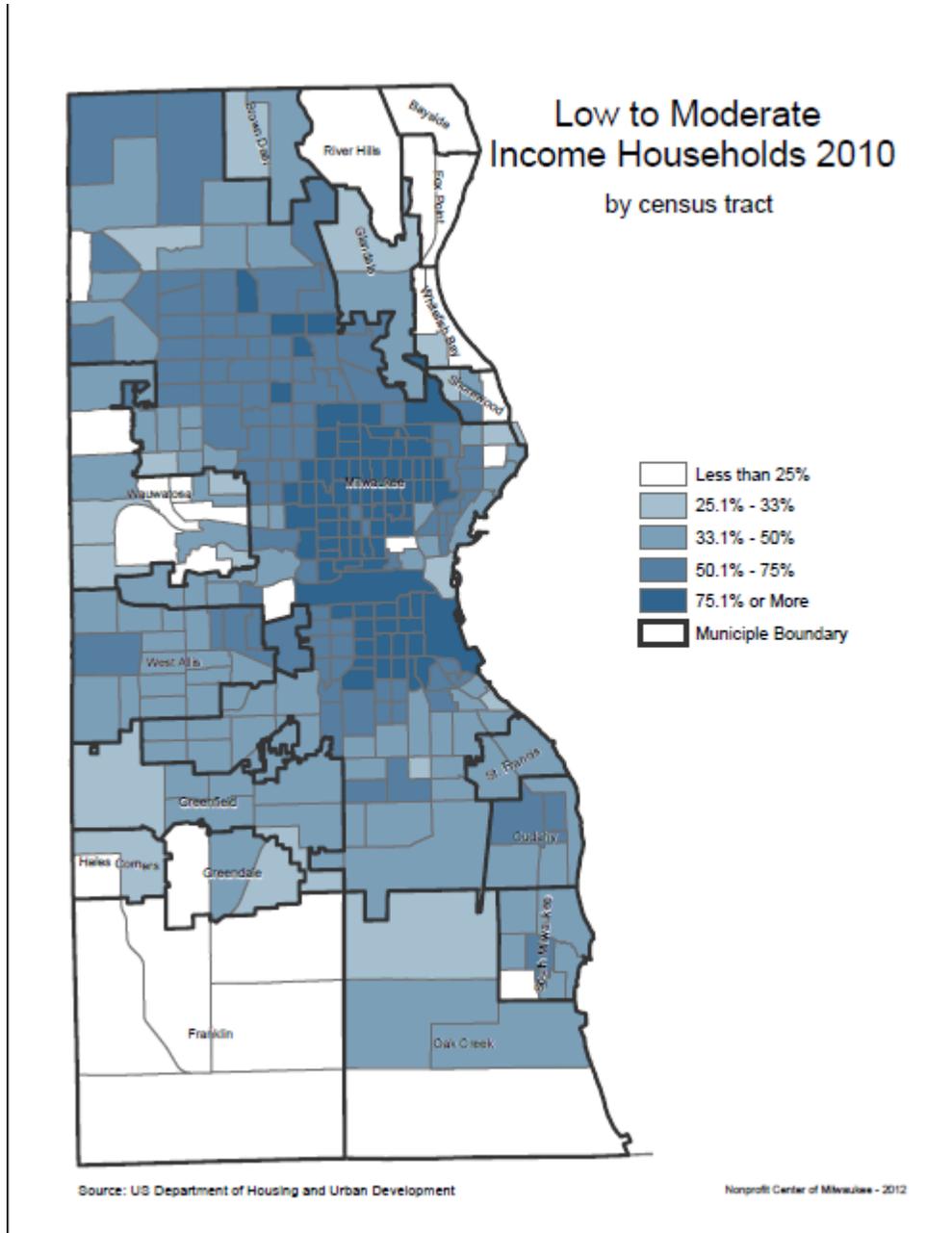
Map 3: Percent Black Population



Low-Income Persons

As illustrated in Map 3, low-and-moderate income persons in 2010 were found in most municipalities in the jurisdiction with the exception of the North Shore and Franklin. Shorewood and Hales corners have pockets of LMI persons. The Southshore and Greenfield show census tracts with LMI greater than 50%. Glendale and Brown Deer also show census tracts with a high degree of LMI households.

Map 3: Milwaukee County Census tracts with LMI household percentages.



Milwaukee County

Identifying census tract block groups where 51% or more of the residents are low-and-moderate income helps identify localities where projects may be undertaken that provide an area benefit. Milwaukee County is allowed to qualify activities based on the “exception criteria” or “upper quartile”. Currently, activities that benefit areas where at least 42.9% of the residents are LMI qualify as an area benefit. Map 3 identifies the percentage of LMI persons in a community. Table 1 identifies census tracts that meet the 42.9% threshold.

Table 1: Milwaukee County Census Tracts with 42.9% and Higher LMI Population (highlighted)

HUD Estimates of Low Moderate Income, 2011 Selected Census Tracts in Milwaukee County								
State	County	CouSub	Tract	Municipality Name	Census Tract Name	LowMod Universe	LowMod Number	LowMod Percent
55	079	05450	030100	Bayside village	Census Tract 301	4,246	735	17.3%
55	079	10375	050101	Brown Deer village	Census Tract 501.01	5,970	1,742	29.2%
55	079	10375	050102	Brown Deer village	Census Tract 501.02	5,698	2,315	40.6%
55	079	17975	180100	Cudahy city	Census Tract 1801	3,123	1,093	35.0%
55	079	17975	180200	Cudahy city	Census Tract 1802	4,580	2,568	56.1%
55	079	17975	180300	Cudahy city	Census Tract 1803	3,605	1,970	54.6%
55	079	17975	180400	Cudahy city	Census Tract 1804	2,732	1,209	44.3%
55	079	17975	180500	Cudahy city	Census Tract 1805	4,273	1,660	38.8%
55	079	27075	035100	Fox Point village	Census Tract 351	2,379	238	10.0%
55	079	27075	035200	Fox Point village	Census Tract 352	4,367	916	21.0%
55	079	27075	060100	Fox Point village	Census Tract 601	7	0	0.0%
55	079	27300	150100	Franklin city	Census Tract 1501	7,177	1,677	23.4%
55	079	27300	150200	Franklin city	Census Tract 1502	6,624	1,185	17.9%
55	079	27300	150301	Franklin city	Census Tract 1503.01	5,246	1,130	21.5%
55	079	27300	150302	Franklin city	Census Tract 1503.02	7,303	1,727	23.6%
55	079	27300	150400	Franklin city	Census Tract 1504	1,092	223	20.4%
55	079	29400	002200	Glendale city	Census Tract 22	6	6	100.0%
55	079	29400	060100	Glendale city	Census Tract 601	7,207	1,869	25.9%
55	079	29400	060200	Glendale city	Census Tract 602	5,489	1,967	35.8%
55	079	31125	140100	Greendale village	Census Tract 1401	3,137	633	20.2%
55	079	31125	140201	Greendale village	Census Tract 1402.01	5,226	1,781	34.1%
55	079	31125	140202	Greendale village	Census Tract 1402.02	5,919	1,568	26.5%
55	079	31175	019900	Greenfield city	Census Tract 199	291	23	7.9%
55	079	31175	021800	Greenfield city	Census Tract 218	27	0	0.0%
55	079	31175	120100	Greenfield city	Census Tract 1201	7,630	2,253	29.5%
55	079	31175	120201	Greenfield city	Census Tract 1202.01	3,473	1,238	35.6%
55	079	31175	120202	Greenfield city	Census Tract 1202.02	3,130	1,473	47.1%
55	079	31175	120203	Greenfield city	Census Tract 1202.03	3,400	1,271	37.4%
55	079	31175	120300	Greenfield city	Census Tract 1203	1,979	863	43.6%
55	079	31175	120400	Greenfield city	Census Tract 1204	6,198	2,288	36.9%
55	079	31175	120501	Greenfield city	Census Tract 1205.01	3,955	1,200	30.3%
55	079	31175	120502	Greenfield city	Census Tract 1205.02	4,477	2,159	48.2%
55	079	32075	130100	Hales Corners village	Census Tract 1301	4,716	1,181	25.0%
55	079	32075	130200	Hales Corners village	Census Tract 1302	2,939	714	24.3%
55	079	32075	150301	Hales Corners village	Census Tract 1503.01	0	0	N/A
55	079	58800	160100	Oak Creek city	Census Tract 1601	6,389	2,013	31.5%
55	079	58800	160201	Oak Creek city	Census Tract 1602.01	8,464	2,815	33.3%

Milwaukee County

55	079	58800	160202	Oak Creek city	Census Tract 1602.02	6,156	2,110	34.3%
55	079	58800	160300	Oak Creek city	Census Tract 1603	7,347	1,296	17.6%
55	079	68325	030100	River Hills village	Census Tract 301	0	0	N/A
55	079	68325	040100	River Hills village	Census Tract 401	1,631	214	13.1%
55	079	73725	080100	Shorewood village	Census Tract 801	2,758	798	28.9%
55	079	73725	080200	Shorewood village	Census Tract 802	3,381	1,315	38.9%
55	079	73725	080300	Shorewood village	Census Tract 803	3,962	644	16.3%
55	079	73725	080400	Shorewood village	Census Tract 804	3,493	1,904	54.5%
55	079	75125	170100	South Milwaukee city	Census Tract 1701	2,729	961	35.2%
55	079	75125	170200	South Milwaukee city	Census Tract 1702	3,510	1,471	41.9%
55	079	75125	170300	South Milwaukee city	Census Tract 1703	2,732	1,037	38.0%
55	079	75125	170400	South Milwaukee city	Census Tract 1704	3,366	830	24.7%
55	079	75125	170500	South Milwaukee city	Census Tract 1705	2,182	1,011	46.3%
55	079	75125	170600	South Milwaukee city	Census Tract 1706	3,375	2,059	61.0%
55	079	75125	170700	South Milwaukee city	Census Tract 1707	2,899	1,164	40.2%
55	079	70650	020800	St. Francis city	Census Tract 208	0	0	N/A
55	079	70650	021000	St. Francis city	Census Tract 210	0	0	N/A
55	079	70650	185100	St. Francis city	Census Tract 1851	3,450	1,697	49.2%
55	079	70650	185200	St. Francis city	Census Tract 1852	5,081	2,427	47.8%
55	079	85875	100100	West Milwaukee	Census Tract 1001	0	0	N/A
55	079	85875	110100	West Milwaukee	Census Tract 1101	4,151	2,344	56.5%
55	079	86700	070100	Whitefish Bay village	Census Tract 701	4,319	747	17.3%
55	079	86700	070200	Whitefish Bay village	Census Tract 702	5,287	461	8.7%
55	079	86700	070300	Whitefish Bay village	Census Tract 703	4,538	1,257	27.7%

Prepared by the Applied Population Laboratory, UW-Madison/Extension

Source: U.S Department of Housing and Urban Development, Community Planning and Development, Census 2000

Low and Moderate Income Summary Data

LOCATIONS OF INVESTMENT

Allocations were based geographically only in that an application was received from a participating municipality for a project primarily benefiting low-and-moderate income households in that community that met the priorities of the *Milwaukee County Consolidated Plan 2010-2014* and was recommended for funding by the CDBG Commission.

General CAPER Narratives:

2) Assessment of Three to Five Year Goals and Objectives

- a) Describe the accomplishments in attaining the goals and objectives for the reporting period.
- b) Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.

****If not using the CPMP Tool: Use Table 2A, 2B, 3B, 1C, 2C, 3A***

****If using the CPMP Tool: Use Needs Tables, Annual Housing Completion Goals, Summary of Specific Annual Objectives. (Use of these tables is sufficient, additional narrative is not required.)***

- c) If applicable, explain why progress was not made towards meeting the goals and objectives.

PY 2011 CAPER General Questions #2 response:

ACCOMPLISHMENTS

Table 5 summarizes the County's accomplishments for the five year period of the 2010-2014 Consolidated Plan using the HUD objectives and outcome categories.

The HUD Outcome Performance Measurement System offers three possible objectives for each activity. As noted in the CPD Performance Measurement Guidebook, these are based on the broad statutory purposes of the programs and include:

- Creating Suitable Living Environments – relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment. This objective relates to activities that are intended to address a wide range of issues faced by low-and-moderate income persons, from physical problems with their environment, such as poor quality infrastructure, to social issues such as crime prevention, literacy, or health services.
- Providing Decent Housing – This objective focuses on housing activities whose purpose is to meet individual family or community housing needs.
- Creating Economic Opportunities – applies to activities related to economic development, commercial revitalization, or job creation.

The system outcome is closely aligned with the objective and helps to further refine the expected result of the objective that is sought. HUD narrowed this to three outcomes including:

- Availability / Accessibility – applies to activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low and moderate-income people, including persons with disabilities.
- Affordability – applies to activities that provide affordability in a variety of ways to low-and-moderate income people. Affordability is an appropriate objective whenever an activity is lowering the cost, improving the quality, or increasing the affordability of a product or service to benefit a low-income household.

- Sustainability – applies to activities that are aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low-and-moderate-income or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

HUD uses a shorthand to identify these outcomes/objectives categories as seen in the following matrix:

Category	Availability Accessibility	/	Affordability	Sustainability
Decent Housing	DH-1		DH-2	DH-3
Suitable Living Environment	SL-1		SL-2	SL-3
Economic Opportunity	EO-1		EO-2	EO-3

Table 5: Progress toward Meeting Goals and Objectives in 2010-2014 Consolidated Plan

Objective: Decent Housing Outcome: Availability / Accessibility of Decent Housing							
Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
DH 1.1	Promote the development of owner-occupied affordable single-family housing units.	HOME	Units Constructed and Occupied by LMI	2010	0	0	0%
				2011	0	0	0%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL					0
DH 1.2	Develop affordable renter-occupied housing units.	HOME	Units Constructed and Occupied by LMI	2010	60	42	70%
				2011	60	32	100%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL					120

Objective: Decent Housing Outcome: Affordability of Decent Housing							
Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
DH 2.1	Promote the rehabilitation of existing owner-occupied housing as a means to maintain affordable housing. This includes providing energy efficiency and accessibility improvements.	CDBG; CDBG-R	Units Rehabbed	2010	70	32	46%
		CDBG; HOME		2011	120	82	68%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL					190
DH 2.2	Promote homeownership for LMI households through the provision of loans for down payment and closing cost assistance and mortgage reduction.	CDBG	Number of households assisted	2010	13	11	85%
				2011	10	1	10%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL					23
DH 2.3	Provide needed rehabilitation of affordable renter-occupied housing units.	CDBG	Units Rehabbed	2010	10	1	10%
				2011	10	10	100%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL					20

Objective: Suitable Living Environment							
Outcome: Availability / Accessibility							
Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
SL 1.1	Provide assistance to construct or rehabilitate senior centers, youth centers, and other public facilities.	CDBG	Facilities	2010	25	6	100%
				2011	19	9	47%
				2012			
				2013			
				2014			
				MULTI-YEAR GOAL			
SL 1.2	Improve accessibility to public buildings for persons with disabilities through the installation of ramps, automatic door openers, and other modifications.	CDBG	Facilities	2010	1	0	0%
				2011	1	1	100%
				2012			
				2013			
				2014			
				MULTI-YEAR GOAL			
SL 1.3	Provide needed public services to persons with low-and-moderate incomes.	CDBG	Persons assisted.	2010	19,020	14,217	75%
				2011	19,020	17,366	91%
				2012			
				2013			
				2014			
				MULTI-YEAR GOAL			

Objective: Suitable Living Environment							
Outcome: Affordability							
Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
SL 2.1	Provide assistance to provide needed infrastructure improvements.	CDBG	Facilities	2010	29	7	24%
				2011	52	21	40%
				2012			
				2013			
				2014			
				MULTI-YEAR GOAL			
SL 2.2	Promote the acquisition and demolition of blighted properties.	CDBG	Units	2010	1	0	0
				2011	1	0	0
				2012			
				2013			
				2014			
				MULTI-YEAR GOAL			

Objective: Economic Opportunity

Outcome: Availability / Accessibility

Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
EO 1.1	Provide technical assistance for persons wanting to start a business.	CDBG	Businesses assisted	2010	40	34	85%
				2011	32	57	100%
				2012			
				2013			
				2014			
			MULTI-YEAR GOAL		72	91	126%

Objective: Economic Opportunity							
Outcome: Affordability							
Number	Specific Objective	Sources of Funds	Performance Indicator	Year	Expected Number	Actual Number	Percent Complete
EO 2.1	Provide loans for micro-businesses to start-up or grow.	CDBG	Businesses assisted/jobs created	2010	0	0	0%
				2011	0	0	0%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL				0	0
EO 2.2	Provide loans for businesses meeting the priorities and requirements of the Commercial Revolving Loan Fund.	CDBG	Businesses assisted/jobs created	2010	0	0	0%
				2011	0	0	0%
				2012			
				2013			
				2014			
		MULTI-YEAR GOAL				0	0

EXPENDITURES BY ACTIVITIES

Based on information in the IDIS Expenditure Report, 100% of all HOME funds expended in 2011 were for housing assistance.

12.62% of CDBG expenditures were for public services and 39.5% were for public facilities and improvements.

PROGRESS NOT MADE TOWARD GOALS AND OBJECTIVES

Table 5 identifies the progress in meeting the goals and objectives in the 2010-2014 Consolidated Plan through the end of 2011. It is expected that each of the goals and objectives would be at least 40% complete by the end of the second year of the Consolidated Plan.

3) Affirmatively Furthering Fair Housing

a) Provide a summary of impediments to fair housing choice.

PY 2011 CAPER General Questions # 3a response:

In 2011, the County contracted with the Metropolitan Milwaukee Fair Housing Council to update the *Analysis of Impediments to Fair Housing in Milwaukee County* in accordance with Sections 104(b) (2) and 106(d)(5) of the Housing and Community Development Act of 1974, as amended. The report, available on the County web site at: <http://www.MilwaukeeCounty.com> indicated the following impediments to fair housing exist:

No.	IMPEDIMENTS TO HOUSING
1	Inadequate Fair Housing Ordinances
2	Absence of a Commitment to Enforce the Requirement to Affirmatively Further Fair Housing by Milwaukee Count’s Community Development Block Grant Program
3	Lack of Housing Units Accessible to Persons with Disabilities
4	Inadequate Affordable Housing Supply
5	Inadequacies within the Milwaukee County Rent Assistance Programs
6	Milwaukee County Lacks Monitoring of Mortgage Lenders and the Community Reinvestment Act (CRA)
7	Zoning as an Impediment: Group Homes, Community Based Residential Faculties, and Community Living Arrangements
8	Illegal Actions of Milwaukee County Municipalities: Fair Housing Litigation

9	Inadequacies of the Milwaukee County Transit System
10	Lack of Section 8 Housing Choice Voucher Availability
11	No Regional Strategic Plan for Housing
12	Constant Attack on the Community Reinvestment Act (CRA) by Banking Regulators
13	Wisconsin's Smart Growth/Comprehensive Planning Law: No Enforcement Mechanism
14	Lack of Resources/Incentives for Developers to Build for the Lowest Income Households
15	Wisconsin Housing and Economic Development Authority (WHEDA): LIHTC Allocation Scoring and Qualified Census Tract Limit Housing Opportunities
16	Suburban Policies
17	Housing Incentives – Lack of incentives for developers
18	Mortgage Lending – Discrimination in the Lending Market
19	Homeowners Insurance – Discrimination in the Homeowners Insurance Market
20	Discrimination in the Housing Sales and Rental Markets -

- b) Identify actions taken to overcome effects of impediments identified in the jurisdiction's Analysis of Impediments.

PY 2011 CAPER General Questions # 3b response:

The Housing Division of Milwaukee County used the recommendations in the *Analysis of Impediments to Fair Housing in Milwaukee County* to develop a work plan for 2011. This included:

Recommendation: Support Comprehensive Fair Housing Services

Continuing support of Metropolitan Milwaukee Fair Housing Council and its work in conducting housing discrimination complaint intake, case management, investigation and legal referral services to victims of discrimination; training of County staff and elected officials; outreach to linguistically isolated and bilingual communities and supporting mobility programs.

2011 Progress: Milwaukee County continued to support the work of the MMFHC by allocating \$25,000 to support programs, working to hold training sessions with Milwaukee County staff and elected officials and working to build stronger partnerships with the MMFHC and suburban municipalities.

Recommendation: Supporting a Countywide Housing Trust Fund

Support the development of a local Housing Trust Fund (HTF); a new, ongoing, dedicated source of revenue to support affordable housing.

2011 Progress: Milwaukee County Housing Division worked with a number of partners to develop a study on creating a Housing Trust Fund of Southeastern Wisconsin (HTF-SW) by merging three existing trust funds in the City and County of Milwaukee, with the hope of expanding to up to seven counties throughout the southeastern region of Wisconsin.

The proposal for the Housing Trust Fund of Southeastern Wisconsin (HTF-SW) would increase the pool of capital to invest in affordable housing initiatives and would provide opportunities to take greater advantage of federal funding initiatives, such as HUD's Sustainable Communities Regional Planning Grant program. Additionally, a regional trust fund would provide a structure for dialogue among multiple jurisdictions, raising awareness and collaboration between participating counties about the resources and approaches used by various communities, as opposed to a county-by-county approach.

4) Address Obstacles to Meeting Underserved Needs

Identify actions taken to address obstacles to meeting underserved needs.

PY 2011 CAPER General Questions # 4 response:

Milwaukee County, under its FY 2011 CDBG Program Year, will take the following actions to address obstacles to meeting the underserved needs:

- Provide \$2,021,662 to fund 42 housing projects creating affordable renter occupied units.
- Funded Legal Aid Society to work on the foreclosed and abandoned housing issues to help strength neighborhoods vitality for LMI persons living in the Milwaukee County jurisdiction.
- Funded the Milwaukee County Housing Division to work on the removal of architectural barrier in the City's older housing stock through rehabilitation for LMI persons living in the Milwaukee County jurisdiction.
- Funded the Milwaukee County Housing Division to help bring the older existing housing stock up to code standards for LMI persons living in the Milwaukee County jurisdiction.
- Funded the Wisconsin Women's Business Initiative Corporation and the Milwaukee County Business Development Partnership to assist business development and job creation for LMI persons living in the Milwaukee County jurisdiction.
- Funded several organizations, including Word of Hope, Milwaukee Urban League, the Eisenhower Center to provide employment training and career counseling opportunities to LMI persons living in the Milwaukee County jurisdiction.

5) Foster and Maintain Affordable Housing

Identify actions taken to foster and maintain affordable housing.

PY 2011 CAPER General Questions # 5 response:

In 2011, Milwaukee County undertook the following activities to foster and maintain affordable housing:

- Provided foreclosure mediation services to 180 LMI home-owners.
- Provided funding toward the construction of 4 affordable housing projects, creating 240 affordable units.
- Assisted 79 low-and-moderate-income households with major and minor home repairs through funding provided to Housing Division Home Repair program.

6) Leveraging Resources

- a) Identify progress in obtaining “other” public and private resources to address needs.

PY 2011 CAPER General Questions # 6a response:

The Milwaukee County Housing Division administers the Section 8 Housing Voucher Choice Program that provides eligible families and individuals the opportunity to rent housing of their choice on the private market. The demand for the program continues to outstrip the resources resulting in the Housing Division closing the waitlist for this program.

Milwaukee County Housing Division also administers a County funded Home Repair program with the same parameters of the CDBG funded program. Additionally, Milwaukee County Housing Division provides construction management for architectural barrier removal using Medicaid funding for families with children with disabilities.

- b) Describe how Federal resources from HUD leveraged other public and private resources.

PY 2011 CAPER General Questions # 6b response:

Altogether, \$2.4 million in CDBG and HOME dollars will leverage another \$24 million in public and private resources for a leveraging ratio of 1:8 resulting in a total community investment of just over \$28 million. Seventy-three CDBG projects will attract a total of \$2.6 million in additional public and private investment, while two HOME-assisted development activities (not including CHDO operating grant activities) will leverage another \$24 million. Over \$25 million in private, and other resources, including bank loans, investor equity, and cash and in-kind donations, are expected to be leveraged by county federal funds, making up 84% percent of all resources going to assisted projects. Aside from the federal entitlement funds, 84% of the funds (including tax credit financing) are coming from other sources.

An additional resource for housing and community development projects is program income received from some entitlement-funded activities. HOME and CDBG-funded rehabilitation programs generate program income through the low-interest loans that are made available to homeowners.

Others funds not reflected in Table 5 include over \$12 million in Section 8 voucher funding providing approximately 1,722 vouchers and Continuum of Care funding (Supportive Housing Program and Shelter Plus Care) totaling

over \$3,000,000 which will go to various programs targeted to homeless activities.

The following provides a summary of public and private funding sources, indicating the degree to which federal entitlement funds are being leveraged with private and non-federal sources of funds. A summary of the results shows that:

- The CDBG program leverages \$1,380,291 in projects to attract an additional \$889,491 of investment.
- The HOME program leverages \$2,021,662 in Low Income Housing Tax Projects and Section 811 Projects to attract \$38 million on investment; an 18 to 1 ratio.
- Total entitlement funding (CDBG and HOME) leverages \$2,433,841 to attract \$24,914, 719 of private capital and other non-federal funds for projects.

c) Describe how matching requirements were satisfied.

PY 2011 CAPER General Questions # 6c response:

Milwaukee County had a match waiver for 2011.

7) Citizen Participation

a) Provide a summary of citizen comments.

*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

PY 2011 CAPER Citizen Participation # 7a response:

None provided.

b) Describe how consideration was given to comments or views of citizens, received in writing or orally at public hearings, in preparing the CAPER.

PY 2011 CAPER Citizen Participation # 7b response:

N/A.

8) Institutional Structure

Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.

PY 2011 CAPER Institutional Structure # 8 response:

In FY 2011, Milwaukee County took significant steps to develop and leverage its institutional structure to be highly effective at delivering value. Actions to develop institutional structure included the following:

- **COMMUNICATION:** The CDBG/HOME programs expanded its outreach to stakeholders, including elected officials, municipalities,

service providers and community residents. Efforts included; creating a CDBG website with current information on the Milwaukee County CDBG program, providing information updates on CDBG regulation – particularly jurisdictional and documentation issues, and notifying stakeholders of important timelines and deadlines for the CDBG program.

The Housing Division also provided a significant amount of information to the Milwaukee County Board of Supervisors and the County Executive on HUD regulations on the need to document National Objectives and the need to meet jurisdictional impact as defined in HUD regulations.

- **EFFICIENCY:** The Housing Division has worked to improve the efficiency and effectiveness of the CDBG and HOME programs. Program operating policies for the HOME program were updated and the CDBG program is in the process of being fully updated.
- **ADMINISTRATION:** There have been an extensive amount of staff changes in 2011. New staff provides the CDBG and HOME programs an expanded capacity to meet the Housing Division’s administrative duties by 1) refocusing the Division’s efforts to ensure that programs are in compliance with HUD regulations and laws; 2) building a capacity to ensure broader public input in the CDBG/HOME planning processes; and 3) working to modify the system for allocating CDBG funds within the jurisdiction.

9) Monitoring

a) Describe actions taken to monitor the jurisdiction’s performance in meeting objectives and outcomes set forth in its strategic plan.

PY 2011 CAPER Monitoring # 9a response:

Milwaukee County is interested in ensuring that sub-recipients comply with all regulations governing their administrative, financial, and programmatic operations, as well as achieve their performance objectives on schedule and within budget. Training of sub-recipients in the rules and regulations governing the CDBG and HOME programs is an essential component. The monitoring process includes: training for sub-recipients on the program rules and regulations, development of a monitoring plan, performing risk assessments to identify sub-recipients that require comprehensive monitoring, development of monitoring workbooks and checklists, in-house desk audits, and on-site visits.

Laying out expectations begins with the application process and is formalized through the contractual process. Technical assistance is provided to all applicants and sub-recipients upon request. Individual meetings are held with sub-recipients, as needed, to discuss the contracts and to respond to any questions and to identify any needed technical assistance.

Monitoring of expenditures is done on an on-going basis. Invoices must be approved by the CDBG/HOME Program Coordinators. Approved expenditures are processed by the Accountant assigned to the CDBG/HOME program. These are tracked on Excel spreadsheets available to all program staff on a virtually real-time basis.

- b) Describe how and the frequency with which you monitored your activities, including sub-recipients (including sponsors or administering agents).

PY 2011 CAPER Monitoring # 9b response:

Sub-recipients/activities were selected for on-site monitoring based on the nature of the project and the sub-recipient’s record for completing an activity in a timely manner.

In 2011, 3 open activities had on-site monitoring including:

Eisenhower Center	Facility renovation
Milwaukee County Housing Division	Residential Architectural Barrier Removal Program
Milwaukee County Business Development Partnership	Capacity Building
Milwaukee County Parks	Facility Renovation

The Sub-recipient Monitoring Policy details the procedures that are followed:

- a. Contacting selected sub-recipient(s) via telephone to explain the purpose of the visit and to arrange mutually convenient dates for the monitoring visit(s).
- b. Finalizing the monitoring plan/schedule for the current year.
- c. Sending formal notification letter 3 weeks in advance to confirm the date(s) and scope of monitoring; providing a description of information that will be reviewed; specifying the expected duration of the monitoring, which staff will be involved, the work space required, and members of the sub-recipient’s staff who will need to be available.
- d. Reviewing in-house materials and sending survey requesting fiscal information to the sub-recipient (if fiscal will be monitored).
- e. Reviewing the sub-recipient’s file; IDIS data; and any other materials on hand to identify potential problem areas, as well as, areas of improved performance.
- f. Holding an entrance conference on-site with the sub-recipient’s director and appropriate fiscal and program staff to establish a clear understanding of the purpose, scope, and schedule of the monitoring.
- g. Documenting the information reviewed during the visit using the appropriate monitoring checklists and forms.
- h. Conducting an exit conference with key representatives of the sub-recipient to:
 - Present preliminary results of the visit;
 - Provide an opportunity for the sub-recipient to correct any misconceptions or misunderstandings;
 - Secure additional information from sub-recipient staff to clarify or support their positions; and
 - For any deficiency noted for which there is agreement, to provide an opportunity for sub-recipient staff to report on steps they are already taking to correct the matter.
- i. Drafting the monitoring letter specifying the findings and concerns.
- j. Following up with the sub-recipient to resolve any findings or concerns.

- c) Describe the results of your monitoring including any improvements made as a result.

PY 2011 CAPER Monitoring # 9c response:

There have been some commonalities noticed in the monitoring results. One of the issues is the need to reiterate the requirement that sub-recipients must primarily serve residents in the Milwaukee County CDBG jurisdiction. Most sub-recipients did not appear to clearly understand this requirement of the CDBG program.

d) Describe actions taken to insure compliance with program requirements, including requirements involving the timeliness of expenditures.

PY 2011 CAPER Monitoring # 9d response:

The timeliness requirement under 24 CFR Part 570.902 requires the participating jurisdiction to have no more than 1.5 times its current entitlement grant not disbursed within 60 days of the end of the current program year.

In 2011, the staff monitored the accounting and expenditure of program income, along with the expenditure of funds allocated to sub-recipients. Staff followed up with sub-recipients that were not meeting milestones and made them aware of the issues and held them accountable for meeting the milestones.

e) Describe steps/actions taken to ensure long-term compliance with housing codes, including any actions or on-site inspections undertaken during the program year.

PY 2011 CAPER Monitoring # 9e response:

The HOME requirements at 24 CFR 92.504(d) specify a minimum requirement that rental housing units assisted with HOME funds be inspected on the following basis based upon the number of total units in the project:

1-4 units must be inspected at least once every 3 years;
5-25 units must be inspected as least once every 2 years; and
26 or more units must be inspected as least once annually.

f) What is the status of your grant programs?

- i) Are any activities or strategies falling behind schedule?
- ii) Are grant disbursements timely?
- iii) Do actual expenditures differ from letter of credit disbursements?

PY 2011 CAPER Monitoring # 9f response:

- No activities or strategies are falling behind schedule
- Grant disbursements are occurring in a timely fashion.
- Actual expenditures do not differ from letter of credit disbursements.

10) Antipoverty Strategy

Describe actions taken during the last year to reduce the number of persons living below the poverty level.

PY 2011 CAPER Antipoverty Strategy #10 response:

Strategy 1 : Job Creation for Low Income Persons

- Action 1: Fund activities that support micro-enterprise development. Milwaukee County funded organizations (WWBIC, Milwaukee County Business Development Partnership and the Milwaukee Urban League) that support the development of locally owned small businesses. Small business growth is responsive for at least 80% of new job growth in the United States. Firms supported by the organizations create jobs for LMI persons in the Milwaukee County jurisdiction.
- Action 2: Fund Activities that develop the workforce and connect people to jobs. Milwaukee County funded several organizations that work to connect low income residents in the jurisdiction to jobs.
- Action 3: Enforce regulations requiring the participation of Low Income Persons on CDBG funded projects. The Milwaukee County CDBG Program enforces Davis Bacon, MBE/WBE and Section 3 hiring goals for all construction projects funded with CDBG dollars.

Strategy 2: Delivery of Social Welfare Programs

- Action: Milwaukee County provides a broad array of social services not only through its funding of CDBG activities but also through its provision of support services to improve the lives of low/moderate income people, the elderly and People with Disabilities.

The CDBG program funded the provision of services in municipalities throughout the jurisdiction; opportunities for People with Disabilities to gain access to employment and affordable housing; the Agape Community Center, which provides medical services for Low-Income residents; and the Hunger Task Force, which provides food for food pantries in the jurisdiction.

Self-Evaluation

- 11) Provide an evaluation of accomplishments. This evaluation must include a comparison of the proposed versus actual outcomes of each outcome measure submitted with the strategic plan and explain, if applicable, why progress was not made toward meeting goals and objectives.**

**If not using the CPMP Tool: Use Table 1C, 2C, 3A*

**If using the CPMP Tool: Use Summary of Specific Annual Objectives.*

(The following IDIS Reports will be reviewed to determine satisfaction of this requirement: PR03, PR06, PR23, PR80, PR81, PR82, PR83, PR84, PR85)

Consider the following when providing this self-evaluation:

- a) Describe the effect programs had in solving neighborhood and community problems.**
- b) Describe the progress made in meeting priority needs and specific objectives.**
- c) Describe how activities and strategies made an impact on identified needs.**

- d) Identify indicators that best describe the results of activities during the reporting period.**
 - e) Identify barriers that had a negative impact on fulfilling the strategic and overall vision.**
- 12) Identify whether major goals are on target and discuss reasons for those that are not on target.**
- 13) Identify any adjustments or improvements to strategies and activities that might meet your needs more effectively.**

PY 2011 CAPER Self-Evaluation # 11, 12, 13 response:

Evaluation of Accomplishments

Table 5 summarizes the County's accomplishments for the five year period of the 2010-2014 Consolidated Plan using the HUD objectives and outcome categories.

The HUD Outcome Performance Measurement System offers three possible objectives for each activity. As noted in the CPD Performance Measurement Guidebook, these are based on the broad statutory purposes of the programs and include:

- Creating Suitable Living Environments – relates to activities that are designed to benefit communities, families, or individuals by addressing issues in their living environment. This objective relates to activities that are intended to address a wide range of issues faced by low-and-moderate income persons, from physical problems with their environment, such as poor quality infrastructure, to social issues such as crime prevention, literacy, or health services.
- Providing Decent Housing – This objective focuses on housing activities whose purpose is to meet individual family or community housing needs.
- Creating Economic Opportunities – applies to activities related to economic development, commercial revitalization, or job creation.

The system outcome is closely aligned with the objective and helps to further refine the expected result of the objective that is sought. HUD narrowed this to three outcomes including:

- Availability / Accessibility – applies to activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low and moderate-income people, including persons with disabilities.
- Affordability – applies to activities that provide affordability in a variety of ways to low-and-moderate income people. Affordability is an appropriate objective whenever an activity is lowering the cost, improving the quality, or increasing the affordability of a product or service to benefit a low-income household.
- Sustainability – applies to activities that are aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low-and-moderate-income or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

HUD uses a shorthand to identify these outcomes/objectives categories as seen in the following matrix:

Category	Availability / Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

Accomplishments

Table 5 identifies the specific objectives, performance indicators, and compares the expected outcomes to the actual number achieved for the first year of the 2010-2014 Consolidated Plan.

Barriers That Had Negative Impact on Fulfilling Strategic and Overall Vision

One of the major barriers that had a negative impact on fulfilling the strategic and overall vision has been that many organizations and municipalities that apply for funding can't provide sufficient documentation that they are meeting a National Objective and jurisdictional impact, primarily because poverty is so concentrated in the city of Milwaukee.

Adjustments or Improvements to Strategies and Activities to Meet Needs More Effectively

Ensuring that 1) sub-recipients can provide sufficient documentation that a proposed activity meets a National Objective and 2) has sufficient jurisdictional impact have become a major factors in rating proposals making funding recommendations.

HOUSING

Affordable Housing

14) Evaluate progress in meeting its specific affordable housing objectives, including:

- a) Comparison of proposed numeric goals (from the strategic plan and annual plan) with the actual number of extremely low-income, low-income, and moderate-income renter and owner households assisted during the reporting period.

***If not using the CPMP Tool:** Use Table 2A, 3B, 2B, 1C, 2C, 3A)

***If using the CPMP Tool:** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER Affordable Housing # 14a response:

Table 9: Households Served in 2011 Compared to Goals by Median Family Income

Activity	Median Family Income				2011 Goal
	Extremely Low	Low	Moderate	Total	
Homebuyer Assistance	0	1	0	1	0
Production of New Units	0	31	0	31	0

Table 9: Households Served in 2011 Compared to Goals by Median Family Income

Activity	Median Family Income				2011 Goal
	Extremely Low	Low	Moderate	Total	
Rehabilitation of Existing Units	3	44	5	52	0
Rental Assistance	231	1491	0	1722	10
Total	234	1,567	5	1,806	101

- b) Report the number of households served meeting the Section 215 requirements of affordable housing (essentially meeting the definitions in 24 CFR 92.252 and 92.254 for renters and owners, respectively).
- c) Describe efforts to address worst case needs (defined as low-income renters with severe cost burden, in substandard housing, or involuntarily displaced).

PY 2011 CAPER Affordable Housing # 14c response:

The minor home repair program was developed in response to the growing number of applications for major home repairs that were being denied by financial institutions, as the households could not meet the required loan-to-value ratios. The minor home repair program is a loan program that is designed to address those housing conditions that are in violation of local housing codes along with health and safety concerns.

- d) Description of efforts to address the accessibility needs of persons with disabilities.

PY 2011 CAPER Affordable Housing # 14d response:

In 2011 Milwaukee County provided construction management to 25 Medicare clients for architectural barrier removal in addition to the grant made through CDBG. Home modification range from ramps, lifts, bathroom modification, door widening, to very specialized projects for children with autism. HOME dollars were also used for 10 units at Bradley Crossing which will have accessible rental units for families.

Public Housing Strategy

- 15) Describe actions taken during the last year to improve public housing and resident initiatives.

PY 2011 CAPER Public Housing #15 response:

Milwaukee County does not own or manage Public Housing units.

Barriers to Affordable Housing

- 16) Describe actions taken during the last year to eliminate barriers to affordable housing.

PY 2011 CAPER Barriers to Affordable Housing #16 response:

The 2010-2014 Consolidated Plan identified barriers to affordable housing as housing costs rising at a rate disproportionate to family incomes; lack of affordable rental housing units, cost of infill development, and the zoning and permitting process.

Actions to eliminate barriers to affordable housing in 2011 included the following:

- Development of 240 units of affordable rental housing in the Glendale, Greendale, Brown Deer, and Wauwatosa, 42 of which were HOME assisted;
- Continuation of the foreclosure mediation program as a means to promote affordable home ownership; and
- Continuation of the minor and major home rehabilitation program for owner-occupied housing as a means to maintain affordable housing.

Lead-based Paint

17) Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.

PY 2011 CAPER Lead-based Paint #17 response:

Milwaukee County works to reduce lead-based paint hazards through making sure housing is lead-safe and by improving the detection and treatment of lead poisoning in children.

Milwaukee County requires, via the agreements with sub-recipients, compliance with the Lead-Based Paint requirements set forth in 24 CFR Part 35. This includes meeting the requirements for notification, identification and stabilization of deteriorated paint, identification and control of lead-based paint hazards, and identification and abatement of lead-based paint hazards. The *Protect Your Family From Lead in Your Home* pamphlet developed by the EPA, HUD, and the U.S. Consumer Product Safety Commission is also distributed.

Given the urgency to address the lead-abatement issue and the dire consequences for not doing so in an aggressive and timely manner to low/moderate income population in its jurisdiction, Milwaukee County is committed to the following actions and activities to address the need to reduce lead-based paint hazards in its rehabilitation and homeownership programs.

Rehabilitation Programs:

Milwaukee County continued to ensure that:

- Applicants for rehabilitation funding received the required lead-based paint information and understand their responsibilities.
- The level of Federal rehabilitation assistance is properly calculated and the applicable lead-based paint requirements determined.
- Properly qualified personnel perform risk management, paint testing, lead hazard reduction, and clearance services when required.
- Required lead hazard reduction work and protective measures are incorporated into project rehabilitation specifications.
- Risk assessment, paint testing, lead hazard reduction, and clearance work are performed in accordance with the applicable standards established in 24 CFR Part 35.
- Required notices regarding lead-based paint evaluation, presumption, and hazard reduction are provided to occupants and documented.
- Program documents establish the rental property owner's responsibility to perform and document ongoing lead-based paint maintenance activities, when applicable.

- Program staff monitors owner compliance with ongoing lead-based paint maintenance activities.

Homeownership Programs:

Milwaukee County continued to ensure that:

- Applicants for homeownership assistance receive adequate information about lead-based paint requirements.
- Staff properly determined whether proposed projects are exempt from some or all lead based paint requirements.
- A proper visual assessment is performed to identify deteriorated paint in the dwelling unit, any common areas servicing the unit, and exterior surfaces of the building.
- Prior to occupancy, properly qualified personnel perform paint stabilization and the dwelling passes a clearance exam in accordance with the standards established in 24 CFR Part 35, Subpart R.
- The home purchaser receives the required lead-based paint pamphlet and notices.

HOMELESS

Homeless Needs

18) Identify actions taken to address needs of homeless persons.

PY 2011 CAPER Homeless Needs #18 response:

The Milwaukee Continuum of Care proposes a three-prong strategy to address chronic homelessness:

Milwaukee County operates Safe Haven and Shelter Plus Care programs to address homelessness and these programs are a part of the County's Housing continuum to ensure proper transitions into permanent housing. The Milwaukee County Safe Haven Program is a "soft entry" housing program that works with homeless individuals using a housing first strategy. The goal of this program is to not only provide housing but to link individuals with proper services ensuring the transition into permanent housing. Many homeless individuals who participate in the Milwaukee County Safe Haven program end up in permanent housing through Shelter Plus Care.

The Milwaukee County Shelter Plus Care tenant based program has approximately 500 participants. Through this permanent housing program, individuals receive rental assistance as well as permanent case management services. Milwaukee County also operates two Project Based Shelter Plus Care grants that house chronically homeless individuals.

Milwaukee County, through local tax levy, directly funds several non-profit agencies that assist with transitioning individuals into permanent housing. Many of these agencies are represented through the Milwaukee Continuum of Care.

The Housing Division has made tremendous strides in increasing the number of permanent supportive housing units in Milwaukee County. Since 2008, approximately 450 units of new housing have been created for homeless and disabled individuals. The Housing Division also provides funding for on-site services at these locations to ensure that individuals are able to maintain their permanent housing placements once they are housed.

19) Identify actions to help homeless persons make the transition to permanent housing and independent living.

PY 2011 CAPER Homeless Need #19 response:

Milwaukee County Behavioral Services provides a model of proactive discharge planning and service coordination that has been replicated around the country. The challenge now is to align other institutions' policies and practices accordingly. Should a person be chronically homeless and need psychiatric stabilization, they will return to or be admitted to a homeless funded program. Milwaukee's BHD's planned Access to Recovery Network, a collaborative of the Wisconsin Department of Corrections and the BHD will provide reintegration planning for ex-offenders re-entering the community and funding to provide housing for these individuals.

The Milwaukee Continuum of Care *10-Year Plan to End Homelessness* includes a specific goal and objective relating to the development of a discharge coordination policy that will prevent homelessness resulting from discharge from foster care, health care facilities, mental health facilities and corrections. Milwaukee County continues to play a critical role in the implementation of this Plan.

Milwaukee County is a member of the Prevention and Emergency Services Work Group of the 10-Year Plan. The Work Group has included discharge planning as one of its top priorities for its package of recommendations for inclusion in the final 10-Year Plan. The relevant goal recommended by the Prevention and Emergency Services Work Group is "To stabilize at-risk individuals and families to prevent homelessness." The specific corresponding objective is "To target prevention efforts to people leaving institutional settings including psychiatric inpatient care, corrections, hospitals, and foster care through the establishment of a discharge coordination policy."

The planned strategy for achieving a community-wide discharge coordination policy is to address one major system each year starting with the Bureau of Milwaukee Child Welfare foster care system (2010) and moving to mental health facilities, health care facilities and corrections in subsequent years (2011-2013).

The Milwaukee County Housing Division works seamlessly with the Behavioral Health Division to ensure that individuals transitioning into permanent housing have the services in place to assist them in being successful. The best example of this has been the recent growth in permanent supportive housing units. Many of these units have been subsidized through Shelter Plus Care and Project Based Section 8 subsidies that are administered by the Housing Division. Two projects for 2011 were completed using these subsidies. Referrals for these developments are accepted from the Behavioral Health Division and case management activities are coordinated between the two divisions.

20) Identify actions taken to implement a continuum of care strategy for the homeless and new Federal resources obtained during the program year, including from the Homeless SuperNOFA.

***If not using the CPMP Tool:** Use Table 3B, 1C

**If using the CPMP Tool: Use Needs/Homeless, Needs/Non-Homeless, Annual Housing Completion Goals, Summary of Specific Annual Objectives.*

PY 2011 CAPER Homeless Needs #20 response:

In 2011, Milwaukee County undertook the following actions to prevent homelessness:

- Operated the Homeless Prevention Program to provide security deposits and short-term rent assistance to low-income disabled individuals who are at risk of becoming homeless
- The Housing Division assisted with discharge planning activities for individuals who have been admitted to psychiatric units. This included short term rent assistance from local tax levy as well as necessary referrals for services.
- The Housing Division used Homeless Prevention and Rapid Rehousing funds to provide medium term rental assistance and case management services for disabled individuals.
- Milwaukee County continued to Project Base more rental assistance for those that need permanent supportive housing.

Specific Homeless Prevention Elements

21) Identify actions taken to prevent homelessness.

PY 2011 CAPER Specific Homeless Prevention #21 response:

In 2011, Milwaukee County undertook the following actions to prevent homelessness:

- **Landlord/tenant mediation** including dispute resolution, case management and the provision of short-term rental assistance to individuals and families who are at imminent risk of eviction and homelessness.
- **Legal services** including eviction prevention assistance to low-income renters who are at risk of homelessness due to nonpayment of rent, foreclosure, or other circumstance.
- **Prevention of homelessness related to foreclosure of rental units** by providing assistance to Section 8 households which are subject to 5-day eviction orders as a result of foreclosure on the unit in which they are residing.
- **Development of a discharge coordination policy.**
- **Redesign and implementation of an effective central intake/referral/diversion system** that will effectively and appropriately redirect individuals and families to utilization of family and community supports to prevent homelessness and a resulting shelter stay when those resources are available.

Emergency Shelter Grants (ESG)

22) Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).

PY 2011 CAPER ESG # 22 response:

Milwaukee County assisted 104 households in 2011 through the Homeless Prevention Program funded through the Emergency Shelter Grant system. This was done through a partnership with Community Advocates. All of the individuals served were very low income and had a diagnosable mental illness.

23) Assessment of Relationship of ESG Funds to Goals and Objectives

a) Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.

****If not using the CPMP Tool:*** Use Table 2A, 3B, 2B, 1C, 2C, 3A)

****If using the CPMP Tool:*** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER ESG Evaluate Progress # 23a response:

Not applicable.

b) Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.

PY 2011 CAPER ESG # 23b response:

N/A

24) Matching Resources

a) Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.

PY 2011 CAPER ESG # 24 response:

Not applicable.

25) State Method of Distribution

a) States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as sub-recipients.

PY 2011 CAPER ESG # 25 response:

Not applicable.

26) Activity and Beneficiary Data

- a) Completion of attached Emergency Shelter Grant Program Performance Chart or other reports showing ESG expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.

PY 2011 CAPER ESG # 26a response:

The total allocation amount for the Homeless Prevention Program was \$75998.00.

- b) Homeless Discharge Coordination
 - i) As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.
 - ii) Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.

PY 2011 CAPER ESG # 26b response:

By Wisconsin statute, individuals cannot be discharged from a County facility into homelessness if the population of the County is over 500,000. Milwaukee County is covered under this statute.

NON-HOMELESS SPECIAL NEEDS

Non-homeless Special Needs

*Refer to the Non-homeless Special Needs Table in the Needs.xls workbook or Table 1C.

- 27) Identify actions taken to address special needs of persons that are not homeless but require supportive housing, (including persons with HIV/AIDS and their families).

PY 2011 CAPER Non-homeless Special Needs #26 response:

Milwaukee County has strategically focused on the production of permanent supportive housing units for those who are receiving Milwaukee County mental health services. Milwaukee County has partnered with developers and social service agencies to create 450 new supportive housing units since 2008. A majority of these units are set aside for individuals who do not meet the definition of homelessness but are very low income and need additional mental health support services to maintain their housing.

The County has used tax levy funds for the on-site service and had also created the Special Needs Housing Trust Fund which has contributed to over \$3 million towards construction costs for these developments. The Milwaukee County contribution has led to approximately \$64 million in leveraged funds for this population.

COMMUNITY DEVELOPMENT

Community Development Block Grant

- 28) Assessment of Relationship of CDBG Funds to Goals and Objectives
 a) Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.

***If not using the CPMP Tool:** Use Table 2A, 3B, 2B, 1C, 2C, 3A)
***If using the CPMP Tool:** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER CDBG Assessment # 28a response:

As detailed in Table 1, during 2011, Community Development Block Grant (CDBG) activities were conducted in accordance with the priority goals and objectives identified in the Consolidated Plan. Milwaukee County received \$1,416,840 in entitlement grants funds in 2011, had current program year income of \$65,166. Funds were distributed among affordable housing services, public facilities/improvements, public services, economic development, and administration costs. As stated in statutory requirements, a jurisdiction cannot spend more than 15% of its allocation on public services and no more than 20% on administrative costs, irrespective of actual expenditures during the program year.

According to the Integrated Disbursement and Information System PR26 Financial Summary Report dated 2/26/2012, Milwaukee County spent 20.4% of its 2011 funds on public services and 27.5% on administration costs.

Actual expenditures totaled \$1,013,441 on IDISPR26 and IDIS PR23. The actual expenditures of funds by category based on IDIS-C04PR23 was:

Activity	Expenditure
Housing, including acquisition	41,542
Economic Development	85,761
Public Facilities/Improvements	400,145
Public Services/Other	207,098
Planning/Administration	278,895
Total	\$1,013,441

- b) Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.

***If not using the CPMP Tool:** Use Table 2A, 3B, 2B, 1C, 2C, 3A)
***If using the CPMP Tool:** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER CDBG Progress Evaluation # 28b response:

Progress toward meeting the goals for providing affordable housing along with the number of types of households served may be found in Tables 1, 5, 7, and 8, as well as, the 2011 Annual Affordable Housing Completion Goals included as a separate file.

- c) Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.

PY 2011 CAPER CDBG LMI Benefit # 28c response:

According to the Integrated Disbursement and Information System PR26 Financial Summary Report, 89.63% of funds expended by Milwaukee County in 2011 benefited persons who were low-and-moderate income.

29) Changes in Program Objectives

- a) Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.

PY 2011 CAPER CDBG #29 response:

2011 is the second year of the 2010-2014 Consolidated Plan. There was no major changes in program objectives.

30) Assessment of Efforts in Carrying Out Planned Actions

- a) Indicate how grantee pursued all resources indicated in the Consolidated Plan.
- b) Indicate how grantee provided certifications of consistency in a fair and impartial manner.
- c) Indicate how grantee did not hinder Consolidated Plan implementation by action or willful inaction.

PY 2011 CAPER CDBG # 30 response:

Milwaukee County has pursued all resources that were indicated in the Consolidated Plan.

Milwaukee County provided certificates of consistency, when requested to do so, by applicants for HUD programs in a fair and impartial manner.

Milwaukee County has not hindered the implementation of the Consolidated Plan by action or willful inaction.

31) For Funds Not Used for National Objectives

- a) Indicate how use of CDBG funds did not meet national objectives.
- b) Indicate how use of CDBG funds did not comply with overall benefit certification.

PY 2011 CAPER CDBG #31 response:

The use of CDBG funds did not meet the National Objectives for LMA activities in non-LMI communities; specifically communities located in the North Shore of Milwaukee and other communities that do not have LMI% greater than 42.9%.

All other CDBG funds were used for activities that met national objectives. This is detailed further in Table 1.

Based on IDIS report PR0 26, 89.63% of funds expended in 2011 benefited persons who were low and moderate income. This is in compliance with the overall benefit certification.

- 32) Anti-displacement and Relocation – for activities that involve acquisition, rehabilitation or demolition of occupied real property
- a) Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.

PY 2011 CAPER CDBG # 32a response:

There were no activities in 2011 that triggered relocation requirements.

- b) Describe steps taken to identify households, businesses, farms or nonprofit organizations that occupied properties subject to the Uniform Relocation Act or Section 104(d) of the Housing and Community Development Act of 1974, as amended, and whether or not they were displaced, and the nature of their needs and preferences.

PY 2011 CAPER CDBG # 32b response:

Not applicable.

- c) Describe steps taken to ensure the timely issuance of information notices to displaced households, businesses, farms, or nonprofit organizations.

PY 2011 CAPER CDBG # 32c response:

Not applicable.

- 33) Low/Mod Job Activities – for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons

- a) Describe actions taken by grantee and businesses to ensure first consideration was or will be given to low/mod persons.

PY 2011 CAPER CDBG # 33a response:

There are no instances where jobs were made available but not taken by low- or moderate-income persons.

- b) List by job title of all the permanent jobs created/retained and those that were made available to low/mod persons.

PY 2011 CAPER CDBG # 33b response:

Job Title	Full-Time or Part-Time	No of Hours per Week	Number of Positions Hired	Number Filled by LMI Persons
General Labor	FT	40	5	5
General Labor	PT	15	1	1

Cleaner	PT	20	3	3
Customer Service	PT	15	3	3
Customer Service	FT	40	1	1
Security	PT	20	3	3
Security	FT	40	1	1
Food Service	PT	15	3	3
Food Service	FT	40	10	10
Personal Care	FT	40	1	1
Assembler	FT	40	3	3
Assistant	FT	40	1	1
Machine Operator	FT	40	14	14
Packer	FT	40	1	1
Teacher	FT	40	1	1
Flooring Installer	FT	40	1	1
Dog Groomer	FT	40	1	1
Manager	FT	40	1	1
Cashier	FT	40	2	2
Stylist	FT	40	1	1
			57	57

- c) If any of jobs claimed as being available to low/mod persons require special skill, work experience, or education, provide a description of steps being taken or that will be taken to provide such skills, experience, or education.

PY 2011 CAPER CDBG # 33c response:

No jobs claimed required special skill, work experience, or education.

- 34) Low/Mod Limited Clientele Activities – for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit

- a) Describe how the nature, location, or other information demonstrates the activities benefit a limited clientele at least 51% of who are low- and moderate-income.

PY 2011 CAPER CDBG # 34a response:

Milwaukee County requires that sub-recipients gather and maintain information on family size and income in order to demonstrate that at least 51 percent of the clientele served are low and moderate-income persons.

35) Program income received

- a) Detail the amount repaid on each float-funded activity.**

PY 2011 CAPER CDBG # 35a response:

Milwaukee County has no float-funded activities.

- b) Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.**

PY 2011 CAPER CDBG # 35b response:

According to IDIS – C04PR01, in 2011 Milwaukee County received program income of:

CDBG – RL	\$65,165.76
HOME – BL	\$286,960.00
Total	\$352,125.76

c) Detail the amount of income received from the sale of property by parcel.

PY 2011 CAPER CDBG # 35c response:

Milwaukee County has no income from the sale of parcels.

36) Prior period adjustments – where reimbursement was made this reporting period for expenditures (made in previous reporting periods) that have been disallowed, provide the following information:

a) The activity name and number as shown in IDIS;

PY 2011 CAPER CDBG # 36a response:

Not applicable.

b) The program year(s) in which the expenditure(s) for the disallowed activity (ies) was reported;

PY 2011 CAPER CDBG # 36b response:

Not applicable.

c) The amount returned to line-of-credit or program account; and

PY 2011 CAPER CDBG # 36c response:

Not applicable.

d) Total amount to be reimbursed and the time period over which the reimbursement is to be made, if the reimbursement is made with multi-year payments.

PY 2011 CAPER CDBG # 36d response:

Not applicable.

37) Loans and other receivables

a) List the principal balance for each float-funded activity outstanding as of the end of the reporting period and the date(s) by which the funds are expected to be received.

PY 2011 CAPER CDBG #37a response:

Milwaukee County had no float-funded activities.

b) List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.

PY 2011 CAPER CDBG #37b response:

Description	# loans	Source of Principal		
		CDBG	HOME	County
Emergency	147	\$420,572.13		
Welfare (bad debt)	910			\$294,508.59
Suburban, CDBG	35	\$230,725.80		
County-wide Levy	661			\$1,000,122.70
Deferred	61	\$97,833.00	\$554,705.62	
Suburban, HOME	142		\$1,215,529.80	
Glendale, CDBG	4	\$30,989.00		
Cudahy, CDBG	5	\$6,818.00		
Milwaukee, Levy	3			\$18,727.09
Wauwatosa, HOME	24		\$222,018.68	
Greenfield, CDBG	10	\$41,469.00		
Oak Creek, CDBG	1	\$13,127.91		
Other HOME Projects				
CHDO	5		\$2,370,810.68	
Non-CHDO	3		\$1,210,000.00	
TOTALS	2011	\$841,534.84	\$5,573,064.78	\$1,313,358.38

c) List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness.

PY 2011 CAPER CDBG #37c response:

At the end of 2011, Milwaukee County had 66 outstanding home loans that were deferred with a principal balance owed of \$652,538.00. Loans are due when the home is no longer the principal residence of the mortgage holder.

- d) Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.**

PY 2011 CAPER CDBG #37d response:

Milwaukee County has opted to collect what may appear to be “bad debt” through Tax Return Intercept Program instead of writing-off the debt.

- e) Provide a List of the parcels of property owned by the grantee or its sub-recipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period.**

PY 2011 CAPER CDBG #37e response:

At the end of 2011 there were no properties available for sale that had been acquired with CDBG funds.

38) Lump sum agreements

- a) Provide the name of the financial institution.**

PY 2011 CAPER CDBG #38a response:

Not applicable.

- b) Provide the date the funds were deposited.**

PY 2011 CAPER CDBG #38b response:

Not applicable.

- c) Provide the date the use of funds commenced.**

PY 2011 CAPER CDBG #38c response:

Not applicable.

- d) Provide the percentage of funds disbursed within 180 days of deposit in the institution.**

PY 2011 CAPER CDBG #38d response:

Not applicable.

NEIGHBORHOOD REVITALIZATION STRATEGY AREA (NRSA)

- 39) Jurisdictions with HUD-approved neighborhood revitalization strategy must describe progress against benchmarks for the program year.

PY 2011 CAPER NRSA # 38 response:

Not applicable.

HOME/ADDI

HOME/ American Dream Down Payment Initiative (ADDI)

NA

40) Assessment of Relationship of HOME Funds to Goals and Objectives

- a) Assess the use of HOME funds in relation to the priorities, needs, goals, and specific objectives in the strategic plan, particularly the highest priority activities.

***If not using the CPMP Tool:** Use Table 2A, 3B, 2B, 1C, 2C, 3A)

***If using the CPMP Tool:** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER HOME Assessment # 40a response:

Table 1 and the Summary of Specific Annual Objective details the use of HOME funds in relationship to the priorities, needs, goals, and specific objectives in the strategic plan.

Milwaukee County received \$1,143,939 in formula grants funds in 2011 and had no program income. Funds were expended for the following activities:

Administration	\$84,923
Home Ownership	\$1,000
Housing Rehabilitation	\$392,161
Rental Housing	\$2,536,570

In the Consolidated Plan, the highest priority activities were for rehabilitation of existing owner-occupied housing. These activities have also been funded using CDBG dollars. The next highest priority was for promoting homeownership of low-and-moderate income households through the provision of mortgage reduction loans. This was followed by the development of additional affordable housing units.

- b) Evaluate progress made toward meeting goals for providing affordable housing using HOME funds, including the number and types of households served.

***If not using the CPMP Tool:** Use Table 2A, 3B, 2B, 1C, 2C, 3A)

***If using the CPMP Tool:** Use Need/Housings, Needs/Community Development, Annual Housing Completion Goals, Summary of Specific Annual Objectives.

PY 2011 CAPER HOME Progress Evaluation # 40b response:

HOME housing activities undertaken by the County addressed the Consolidated Plan priorities of 1) rehabilitation of existing owner-occupied housing, 2) home ownership, and 3) providing for the acquisition, construction, and renovation of affordable rental housing.

As noted in IDIS C04PR23, of the 51 units completed in 2011, the area median income of the homeowners was:

10 units – 0-30%
14 units – 31-50%
7 units – 51-60%
20 units – 61-80%

- c) Indicate the extent to which HOME funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.

PY 2011 CAPER HOME # 40c response:

100% of the County's HOME-funded activities met the Congressional standards of benefit to extremely low-income, low-income, and moderate-income persons as reported by sub-recipients.

41) HOME Match Report

- a) Use HOME Match Report HUD-40107-A to report on match contributions for the period covered by the Consolidated Plan program year.

Milwaukee County was under a Match Waiver for 2011

42) HOME MBE and WBE Report

- a) Use Part III of HUD Form 40107 to report contracts and subcontracts with Minority Business Enterprises (MBEs) and Women's Business Enterprises (WBEs).

This is a separate file submitted at the time of this report.

43) Assessments

- a) Detail results of on-site inspections of rental housing.

PY 2011 CAPER HOME Rental # 43a response:

The HOME requirements at 24 CFR 92.504(d) specify a minimum requirement that rental housing units assisted with HOME funds be inspected on the following basis based upon the number of total units in the project:

1-4 units must be inspected at least once every 3 years;
5-25 units must be inspected as least once every 2 years; and
26 or more units must be inspected as least once annually.

- b) Describe the HOME jurisdiction's affirmative marketing actions.

PY 2011 CAPER HOME # 43b response:

Milwaukee County has adopted an Affirmative Marketing Plan for rental and homebuyer projects containing 5 or more HOME assisted housing units. Milwaukee County's Affirmative Marketing Plan requires that all sub-recipients of HOME funding submit an affirmative marketing plan that includes the following:

- a. Methods for informing the public, owners, and potential tenants about Federal fair housing laws and their fair housing policy (e.g., use of commercial media, use of

community contacts, use of the Equal Housing Opportunity logo or slogan in press releases, solicitations to owners, and written communication);

- b. Requirements and practices each owner must adhere to in order to carry out affirmative marketing procedures and requirements;
 - c. Procedures to be used by owners to inform and solicit applications from persons in the housing market area who are not likely to apply for the housing without special outreach (e.g., use of community organizations, places of worship, employment centers, fair housing groups, or housing counseling agencies);
 - d. Addresses the items in CFR 92.351.
- c) Describe outreach to minority and women owned businesses.

PY 2011 CAPER HOME/ADDI # 43c response:

CFR 92.351 (b) requires each participating jurisdiction to prescribe procedures acceptable to HUD to establish and oversee a minority outreach education program within its jurisdiction to ensure the inclusion, to the maximum extent possible, of minorities and women, and entities owned by minorities and women, in all contracts entered into by the participating jurisdiction and to assure that minority business enterprises and women business enterprises are used when possible in the procurement of property and services.

In order to facilitate the use of minority and women owned businesses, Milwaukee County maintains on its public website a listing of resources for small businesses, as well as, a listing of certified business enterprises. This includes those certified as a minority business, women business, disadvantaged business, and emerging small business. This may be found at:
http://www.countyofmilwaukee.com/oeo/pdf/targeted_business_directory.pdf

The Milwaukee County Office of Community Development Business Partnership continues to serve all County Departments in meeting goal in using Minority- Women- and Disadvantaged Business Enterprises.

HOPWA

Specific HOPWA Objectives

- 44) Assessment of Relationship of HOPWA Funds to Goals and Objectives.
- a) Assess the use of HOPWA funds in relation to the priorities, needs, goals, and specific objectives in the strategic plan, particularly the highest priority activities.

****If not using the CPMP Tool: Use Table 2A, 1C, 2C, 3A)***

****If using the CPMP Tool: Use Need/Housings, Summary of Specific Annual Objectives.***

PY 2011 CAPER Specific HOPWA Objectives # 43 response:

Milwaukee County did not receive HOPWA funds.

- b) Evaluate progress made towards meeting the goals of providing affordable housing using HOPWA funds, including the number and types of households served.

***If not using the CPMP Tool:** Use Table 2A, 1C, 2C, 3A)

***If using the CPMP Tool:** Use Need/Housings, Summary of Specific Annual Objectives.

PY 2011 CAPER Specific HOPWA Objectives # 43 response:

Milwaukee County did not receive HOPWA funds.

To report progress under the general and HOPWA specific requirements, the grantee may integrate the HOPWA elements in their standard CAPER report or establish a HOPWA-specific narrative by completing the following information. IDIS Report PR80 has useful financial and accomplishments information for end of year reporting.

HOPWA EXECUTIVE SUMMARY

- 45) Provide an executive summary (1-3 pages) and a specific objectives narrative which address the following:
 - a) Grantee and Community Overview.
 - i) A brief description of the grant organization, the area of service, the name of the program contact(s), and a broad overview of the range/type of housing activities, along with information on each sponsor by name, main project site by zip code and related organization information.
 - b) Annual Performance under the Action Plan
 - i) Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
 - ii) Evaluate the progress in meeting the project's objectives for providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
 - iii) Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
 - iv) Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan. Report the number of stewardship units of housing which have been created through acquisition, rehabilitation or new construction with any HOPWA funds.
 - v) Describe any other accomplishments recognized in the community due to the use of HOPWA funds, including any projects in developmental stages that are not operational.
 - vi) Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Strategic Plan.
 - c) Barriers or Trends Overview
 - i) Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement;

- ii) Describe any expected trends facing the community in meeting the needs of persons with HIV/AIDS, and provide any other information important in providing services to persons with HIV/AIDS.
 - iii) Note any evaluations, studies, or other assessments of the HOPWA program available to the public.
- d) Project Accomplishment Data:
- i) Complete and submit CAPER Performance Chart 1 Planned Goals and Chart 2 Actual Performance;
 - ii) Complete and submit CAPER Performance Chart 3 for Housing Stability Outcomes, HOPWA Outcomes on Access to Care and Support in conjunction with HOPWA-funded Housing assistance, Monthly Household Income in conjunction with HOPWA-funded Housing Assistance, and HOPWA Outcomes on Access to Care and Support not in conjunction with HOPWA-funded Housing Assistance.

PY 2011 CAPER HOPWA Executive Summary response:

Milwaukee County did not receive HOPWA funds.

OTHER NARRATIVE

Include any CAPER information that was not covered by narratives in any other section.

PY 2011 CAPER Other Narrative response: