DOT-AIRPORT (5040) BUDGET

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	$26,496,078	$24,266,924	$26,802,307	$28,491,883	$1,689,573
Operation Costs	$26,851,541	$24,695,484	$27,289,255	$26,419,126	($870,129)
Debt & Depreciation	$20,013,072	$23,891,392	$23,767,309	$25,145,435	$1,378,126
Capital Outlay	$655,325	$249,600	$536,000	$486,000	($50,000)
Interdept. Charges	$10,181,652	$9,919,732	$11,136,952	$11,452,924	$315,972
Total Expenditures	**$84,197,668**	**$83,023,132**	**$89,531,823**	**$91,995,368**	**$2,463,545**
Legacy Healthcare/Pension	*$5,866,430*	*$4,882,985*	*$5,949,551*	*$6,805,087*	*$855,536*
Revenues					
Direct Revenue	$83,623,268	$82,343,915	$89,025,973	$91,388,663	$2,362,690
Intergov Revenue	$175,000	$193,095	$145,000	$195,000	$50,000
Indirect Revenue	$399,400	$486,122	$360,850	$411,705	$50,855
Total Revenues	**$84,197,668**	**$83,023,132**	**$89,531,823**	**$91,995,368**	**$2,463,545**
Tax Levy	**$0**	**$0**	**$0**	**$0**	**$0**
Personnel					
Full-Time Pos. (FTE)	273.6	273.6	269.6	268.6	-1
Seas/Hourly/Pool Pos.	5.7	5.7	5.7	5.7	0
Overtime $	$823,752	$1,392,349	$932,544	$922,392	($10,152)

* 2014 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office, for the annual CAFR

Department Mission: The Airport Division will plan, enhance, operate and maintain efficient, cost-effective air transportation facilities that meet the current and future needs of the region, airlines and tenants while remaining responsive to the concerns of the Airport's neighboring residents.

Department Description: The Airport Division provides the administrative services and manages all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are divided into the following service areas of responsibility: GMIA, MKE Regional Business Park (the former 440th Air Force Base), and Lawrence J. Timmerman Airport.

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

Strategic Program Area 1: General Mitchell International Airport

Service Provision: **Discretionary**

Strategic Outcome: **Economic Opportunity**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
Enplanements	3,278,820	3,306,000	3,469,000
Total Passengers	6,554,152	6,612,000	6,938,000
Landed Weight (total) 000 lb unit	4,389,521	4,497,978	4,691,703

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$82,281,613	$81,404,662	$87,643,078	$90,066,816	$2,423,738
Revenues	$83,126,590	$81,732,948	$88,424,775	$90,734,492	$2,309,717
Tax Levy	($844,977)	($328,286)	($781,697)	($667,676)	$114,021
FTE Positions		270.6	266.6	265.6	-1

Although tax levy is shown in this service area, no tax levy is actually received. This amount reflects the subsidy paid by airport users to operate the Lawrence J. Timmerman Airport and the MKE Business Park. Any surplus or deficit is settled annually with the airlines per the terms of the airline lease agreements resulting in an overall $0 property tax levy for the County's airport system.

How Well We Do It: Performance Measures				
Performance Measure	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**
Airport Cost Per Enplanement	$26.68	$25.32	$27.08	$26.52
Customer Satisfaction Survey	4.02	3.92	4.02	4.00
Non-Airline revenue as a % of Airport Revenue	61.7%	62.2%	61.9%	60.3%

General Mitchell International Airport is broken down into the following operating sections to fulfill its mission.

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

SECTION PROGRAM DESCRIPTION:

Administration is responsible for general administration, planning, accounting, payroll, budget, marketing, procurement, airside and landside business development and operations. Administration of the noise mitigation program and ongoing noise monitoring and abatement activities is also handled in this section.

Parking Operations records the various expenses of operating the parking structure, debt service and associated interest expense on the parking structure. This group also oversees all GMIA ground transportation activities including taxi, shuttle, limousine and off-airport operators providing services to and from GMIA. Parking revenue fees are collected and accounted for by this section.

Maintenance is responsible for the Airport's structures and grounds. This includes custodial, HVAC and electrical services, snow plowing and grass cutting.

Environmental and Safety is responsible for activities related to workplace safety, compliance with governmental safety requirements, glycol recovery programs and wastewater treatment programs.

Airside Operations is responsible for keeping the airfield and ramp areas open for business at all times. This area oversees the day-to-day activities of the airport and ensures compliance with Federal Aviation Administration (FAA), and state and local regulations. This section coordinates emergency responses, construction activities, special events and snow removal.

Landside Operations oversees day-to-day terminal operations. This section addresses passenger safety issues and coordinates terminal construction activities, special events, snow removal (on the roadway) and signage issues. This section ensures that ground transportation operators are properly licensed and are in compliance with the standards set forth in Milwaukee County General Ordinances.

Fire Protection maintains 24/7 staffing to deal with emergency situations on the airfield, within the terminal, parking structure and parking lots. This section responds to emergency needs involving airlines, patrons, tenants and airport staff.

Safety and Security is responsible for the safety and security functions within the airfield perimeters, working closely with other agencies and taking necessary actions to keep the Airports in compliance with FAA and TSA standards and regulations.

Strategic Implementation:

Mergers and consolidations within the airline industry have resulted in fewer airline carriers in the overall commercial air service marketplace. These reduced numbers of carriers are flying fuller aircraft but a decreased number of flights. While the results have been profitable for the air carriers, airports are experiencing relatively flat air service and revenues. Therefore, in this environment of flat air service and stagnate airport revenues, the primary GMIA budget goal is to control expenditure growth to the extent possible to ensure GMIA remains attractive to air service carriers.

Overall expenditures are higher in 2016 when compared to the prior budget year reflecting the increased cost of continuing operations at GMIA. Expenditure increases occur in a few major areas for 2016. While salaries were held flat, costs for employee benefits including health insurance and pension resulted in an overall increase of $2.5 million. Depreciation increased by $1.4 million as a result of completion of the baggage claim building renovation, completed airfield safety and improvement projects, and the in-line baggage security screening building.

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

A combination of increased revenues and expenditure reduction initiatives are included in the 2016 budget to cover overall increases in costs over the prior year budget.

Revenue enhancements:

Car rental concession revenues increase slightly by $301,288 from $9,164,400 to $9,465,688.

Parking revenue is up slightly by $159,847 from $29,366,750 to $29,526,597. Parking rates charged to the public are unchanged.

Landing fees charged to airlines is projected to increase $2,188,636 based on projected increases in air service from $21,209,164 to $23,397,800.

Terminal rent increased modestly by $118,680 from $9,261,597 to $9,380,277. However, due to the de-hubbing of Frontier Airlines and resulting decreased space rented by Frontier, the total rented terminal space has decreased. Per the terms of Airline Lease Agreement, the total terminal expense is shared by the airlines based on sq. ft. rented. Therefore, rent rates per sq. ft. charged to the airlines are projected to increase from $38.86 to $62.47 (public space) and $29.16 to $46.86 (non-public space).

Expenditure reduction initiatives for 2016:

The Vacancy and Turnover rate was maintained at 4 percent to more accurately reflect the amount of time needed to recruit and fill specialized positions.

The Department of Administrative Service—Risk Management Division is centralizing the Safety management function countywide. As a result of this initiative, a position of Emergency and Safety Program manager is transferred from the Department of Transportation—Airport to Risk Management. While this position will report to Risk Management, it will serve the needs of the Department of Transportation—Airport.

Expense reductions in commodities and services were made where possible to offset increases.

The Airport will continue to coordinate with County Fleet Management for the lease-to-own or purchase of Airport specific vehicles and/or equipment.

Passenger Facility Charge (PFC) Amendment Authorization

In 2016, the Airport is authorized to continue the PFC Amendment process with the FAA to continue PFC collections at the current $4.50 rate.

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

Strategic Program Area 2: MKE Regional Business Park

Service Provision: **Committed**

Strategic Outcome: **Economic Opportunity**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
This Service does not have Activity Data			

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$1,430,153	$1,067,770	$1,338,809	$1,370,124	$31,315
Revenues	$825,000	$1,040,110	$856,545	$1,010,494	$153,949
Tax Levy	$605,153	$27,660	$482,264	$359,630	($122,634)
FTE Positions		1	1	1	0

How Well We Do It: Performance Measures				
Performance Measure	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**
Performance measures have not yet been created for this service				

Strategic Implementation: The MKE Regional Business Park service area is responsible for the rental of existing buildings for aviation and business purposes and maintains the buildings and property to that purpose. Overall tax levy in this service area is reduced $122,634 from $482,264 to $359,630. Operating costs increased $31,315 due to the repair, maintenance, and operation of MKE Regional Business Park facilities. The expenditures are offset by an increase in building rental revenue of $153,949 from $856,545 to $1,010,494. This revenue is expected to continue to increase over the next several years as more buildings become occupied.
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For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

Strategic Program Area 3: LJ Timmerman General Aviation

Service Provision: **Committed**

Strategic Outcome: **Economic Opportunity**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
This Service does not have Activity Data			

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$485,902	$550,700	$549,936	$558,428	$8,492
Revenues	$246,078	$250,074	$250,503	$250,382	($121)
Tax Levy	$239,824	$300,626	$299,433	$308,046	$8,613
FTE Positions		2	2	2	0

How Well We Do It: Performance Measures				
Performance Measure	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**
Aircraft operations	30,500	31,432	30,500	30,500

Strategic Implementation: The Lawrence J. Timmerman Airport is located on the northwest side of Milwaukee and is the general aviation reliever airport in Milwaukee County's airport system. Revenues and expenditures associated with the operation of LJT are governed by the terms of the airline lease agreements. Revenue at LJT has been flat, with a modest increase in expenses, resulting in an increased subsidy of $8,613 from airlines serving GMIA.

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DOT-Airport Budgeted Positions				
Title Code	**2015 Budget**	**2016 Budget**	**2016/2015 Variance**	**Explanation**
Accountant 2	2	2	0	
Accountant 3	3	3	0	
Accountant 4-NR	2	2	0	
Accting Manager Airport	1	1	0	
Airport Business Mgr	1	1	0	
Airport Cont Ctr Op	9	9	0	
Airport Emerg Mgmt Coord	1	1	0	
Airport Maint Manager	1	1	0	
Airport Marketing & PR Coord	1	1	0	
Airport Mktg & Pub Rel Mgr	1	1	0	
Airport Mtce Asst Supt	2	2	0	
Airport Mtce Wkr	61	61	0	
Airport Mtce Wkr Asst	37	37	0	
Airport Mtce Wkr Asst IC	3	3	0	
Airport Mtce Wkr IC	5	5	0	
Airport Oper Coord	5	5	0	
Airport Oper Coord 2	11	11	0	
Airport Operations Manager	1	1	0	
Airport Opers Mgr Landside	1	1	0	
Airport Planner	1	1	0	
Airport Properties Mgr	1	1	0	
Airport Properties Mgr NR	1	1	0	
Airport Pub Saf & Sec Coord 2	2	2	0	
Airport Pub Saf & Secur Manage	1	1	0	
Airport Security Operator	2	2	0	
Asst Airport Noise Prog Mgr TC	1	1	0	
Asst Airport Oper Mgr Landside	1	1	0	
Asst Airport Pub Safe/Sec Mgr	1	1	0	
Asst Airpt Maint Supv	6	6	0	
Asst Airpt Oper Mgr	2	2	0	
Asst Chief of Air Res & Firefg	6.6	6.6	0	
Asst Facilities Supv	3	3	0	
Auto And Eq Parts Tech	1	1	0	
Auto And Eq Serv Supv	1	1	0	
Auto And Eq Serv Tech	8	8	0	
Auto And Eq Serv Tech I-C	1	1	0	
Chief of Airpt Res & Fire Figh	1	1	0	
Clerical Asst 1	1	1	0	
Clerical Asst 1 Nr	1	1	0	
Contract Payment Spec	1	1	0	
Electrical Mech	1	1	0	
Electrical Mech Dot	8	8	0	
Electrical Mech Supv	2	2	0	

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

Electronic Mechanic	1	1	0	
Ex Director Airport	1	1	0	
Exdir2-Dep Airport Dir	1	1	0	
Exdir2-Deparptdir-Finad	1	1	0	
Exdir2-Deparptdir-Oprmn	1	1	0	
Executive Assistant Airport	1	1	0	
Facilities Supv	1	1	0	
Firefighter Equip Oper	26	26	0	
Fiscal Asst 2	1	1	0	
Geographic Info Sys Coord	1	1	0	
GIS Specialist	1	1	0	
Heating And Vent Mech 1	8	8	0	
Heating And Vent Mech 2	2	2	0	
Maintenance Supv Airport	1	1	0	
Manager Environmental	1	1	0	
Manager Information Technology	1	1	0	
Manager Marketing Airport	1	1	0	
Market Pubrelcoord Airport	1	1	0	
Mgmt Asst - TPW	1	1	0	
Network Tech Spec IV Airport	3	3	0	
Noise Program Coord-PR 32M	1	1	0	
Operating and Mtce Supv	1	1	0	
Plumber	2	2	0	
Safety Manager	1	0	-1	Transfer Out DAS–Risk Mgmt
Secretarial Asst	1	1	0	
Secretarial Asst Nr	1	1	0	
Secretary Nr	1	1	0	
Senior Exec Asst DPW NR	1	1	0	
Steamfitter Temp Contrl	2	2	0	
Stores Clerk 1	1	1	0	
TOTAL Full-Time	269.6	268.6	-1	
Airport Ground Wrkr Sea	1.4	1.4	0	
Airport Intern	3.4	3.4	0	
Airport Worker - Seasonal	0.3	0.3	0	
Student Intern	0.6	0.6	0	
TOTAL Seas/Hourly/Pool	5.7	5.7	0	
GRAND TOTAL	**275.3**	**274.3**	**-1**	

For purposes of presentation, a change in tax levy is identified for each budget highlight; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DOT-HIGHWAY MAINTENANCE (5100) BUDGET

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	$12,041,260	$12,061,161	$12,473,603	$13,433,165	$959,562
Operation Costs	$2,367,559	$2,632,134	$2,533,137	$2,334,478	($198,659)
Debt & Depreciation	$0	$0	$0	$0	$0
Capital Outlay	$20,900	$9,359	$110,400	$32,000	($78,400)
Interdept. Charges	$6,298,325	$6,684,822	$7,055,689	$7,412,926	$357,237
Total Expenditures	**$20,728,044**	**$21,387,477**	**$22,172,829**	**$23,212,569**	**$1,039,740**
Legacy Healthcare/Pension	*$2,737,362*	*$2,313,248*	*$2,725,058*	*$3,226,506*	*$501,448*
Revenues					
Direct Revenue	$247,600	$352,918	$216,300	$242,700	$26,400
Intergov Revenue	$17,554,798	$18,843,439	$18,996,445	$19,793,287	$796,842
Indirect Revenue	$1,702,486	$1,440,643	$1,697,289	$1,915,211	$217,922
Total Revenues	**$19,504,884**	**$20,637,000**	**$20,910,034**	**$21,951,198**	**$1,041,164**
Tax Levy	**$1,223,160**	**$750,478**	**$1,262,795**	**$1,261,371**	**($1,424)**
Personnel					
Full-Time Pos. (FTE)	128.1	128.1	127.5	127.5	0
Seas/Hourly/Pool Pos.	0.5	0.5	0.5	1.5	1
Overtime $	$412,368	$881,467	$425,016	$526,320	$101,304

Department Mission: The Highway Division will strive to provide the highest level of service and maintenance on expressways and State and County trunk highways within Milwaukee County so that motorists have access to safe, functional roadways at the lowest possible cost as well as provide cost-effective planning, design and implementation services necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, and traffic control facilities.

Department Description: As part of the Department of Transportation, the Highway Division is comprised of the Highway Maintenance and Transportation Services sections.

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

Strategic Program Area 1: Highway Maintenance

Service Provision: **Mandated**

Strategic Outcome: **Personal Safety**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
This Service Does Not Have Activity Data			

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$18,754,571	$19,845,835	$20,123,435	$21,020,658	$897,223
Revenues	$17,714,076	$19,080,508	$19,144,723	$19,954,987	$810,264
Tax Levy	$1,040,495	$765,328	$978,712	$1,065,671	$86,959
FTE Positions	116.5	116.5	117	117	0

Performance Measure	2014 Budget	2015 Budget	2016 Budget
Cost per Lane Mile of Maintaining County Trunk Highways	$8,150	$8,086	$8,372
Cost per Lane Mile of Maintaining State Trunk Highways	$8,289	$8,967	$9,388

Strategic Implementation:

The Highway Maintenance service area is responsible for providing State and County Highway maintenance. State Highway maintenance provides general and winter maintenance on the expressways and state trunk highways within Milwaukee County. All costs related to state highway maintenance are 100 percent offset by state reimbursement revenue. The reimbursement program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current Wisconsin Highway Maintenance Manual's actual cost provision, and material purchases authorized by the Wisconsin Department of Transportation. County Highway Maintenance provides general and winter maintenance on the County Trunk Highway (CTH) system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, snow and ice control, traffic signal maintenance, highway signing and pavement marking. Total revenue increases by $810,264 from the prior year to $19,954,987. Comprised primarily of an increase of $796,864 in State revenues.

Overall expenditures are $897,223 higher in 2016 when compared to the 2015 adopted budget. Costs for employee personal services increase by $700,964 from $11,116,988 to $11,817,952 primarily due to significant increases in fringe benefit costs. Interdepartmental Charges from other County departments providing services to Highway Maintenance increase by a net of $368,009.

DEPT: DOT-Highway Maintenance UNIT NO. 5100
FUND: General - 0001

The section includes 117 FTE to provide these services. Two part time student interns are created to geotag transportation assets once the previously approved Highway Billing Replacement capital project is fully implemented. One position of Senior Analyst—GIS is transferred from DOT-Highway Division to DOT-Director's Office. The GIS function is being housed in the DOT-Director's Office since its application is of a broader department-wide nature.

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

Strategic Program Area 2: Transportation Engineering

Service Provision: **Administrative**

Strategic Outcome: **Personal Safety**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
This Service Does Not Have Activity Data			

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$1,973,473	$1,541,642	$2,049,394	$2,191,911	$142,517
Revenues	$1,790,808	$1,556,492	$1,765,311	$1,996,211	$230,900
Tax Levy	$182,665	($14,850)	$284,083	$195,700	($88,383)
FTE Positions	12	12	11	12	1

Performance Measure	2014 Budget	2015 Budget	2016 Budget
Pavement Sufficiency Ratings	N/A	N/A	N/A
Bridge Sufficiency Ratings	N/A	N/A	N/A

Strategic Implementation:
The Transportation services area provides planning, design, and construction management for capital projects on County Trunk Highways (CTH) and County-owned bridges. Highway Engineering provides planning, design, and construction activities for Highway Capital Improvement Projects and Local Road Improvement Projects as required by state law. Bridge Engineering provides planning, design, and construction of new bridges and the rehabilitation of existing County-owned bridges. As mandated by state law, Bridge Engineering oversees the biennial bridge inspections of all County-owned bridges and administers the Local Bridge Program for all municipality-owned bridges in Milwaukee County. Traffic Engineering provides planning, design, and implementation of projects needed to maintain and improve the safety, operational efficiency, and functional integrity of the County's highway network, including projects in the Congestion Mitigation and Air Quality Program and Highway Safety Improvement Program. Traffic Engineering is also responsible for the implementation of the sign inventory program and the use of mitigation funds. Construction Engineering is responsible for field inspection, construction management, and contract administration of highway, bridge, and traffic projects.

The division is requesting 12 FTE to perform this service, an increase of 1.0 FTE from 2015 which is the result of funding 1.0 FTE Resident Contract Manager-Highway position that was previously unfunded.

Overall expenditures increase $142,517 primarily due to increases in employee fringe benefit costs.

DOT-HIGHWAY MAINTENANCE (5100) BUDGET

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

DOT-Highway Maintenance Budgeted Positions				
Title Code	**2015 Budget**	**2016 Budget**	**2016/2015 Variance**	**Explanation**
Asst Highway Maint Manager	1	1	0	
Asst Hiway Mtce Supv	4	4	0	
Cement Mason	3	3	0	
Clerical Asst 2 Nr	1	0	-1	2015 current year action
Construction Coordinator	2	2	0	
Dir of Highway Operations	1	1	0	
Electrical Mech Dot	3	3	0	
Electrical Mech Suphiwa	1	1	0	
Engineer	3	3	0	
Engnrng Technician	1	1	0	
Fiscal Analyst	1	1	0	
Fiscal Asst 2	1	1	0	
Highway Maint Manager	1	1	0	
Highway Mtce Supv	5	5	0	
Highway Mtce Wkr 1-3	86.6	86.6	0	
Manager Financial	1	1	0	2015 current year action
Managing Eng Constr	1	1	0	
Managing Eng Traf Des & Const	1	1	0	
Parks/Highway Maint Worker	5.9	5.9	0	
Res Cont Mgr Highway	0	1	1	Fund
Secretarial Asst Nr	1	1	0	
Sr Analyst Financial Capital	1	1	0	
Sr Analyst GIS	0	0	0	2015 current year action created 1 & Transfer out DOT-Dir Office
Transpor Design & Cons Eng Mgr	1	1	0	
Transpor & Hiway Maint Supv	1	1	0	
Full-Time Pos. (FTE)	**127.5**	**127.5**	**0**	
Dispatch Clerk Seas	0.5	0.5	0	
Student Intern	0	1	1	Create
Seas/Hourly/Pool Pos.	**0.5**	**1.5**	**1**	
TOTAL	**128**	**129**	**1**	

DOT-FLEET MAINTENANCE (5300) BUDGET

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	$2,860,887	$2,737,960	$3,181,416	$3,339,955	$158,539
Operation Costs	$1,900,994	$2,415,999	$2,172,312	$2,187,150	$14,838
Debt & Depreciation	$3,615,000	$3,615,000	$3,985,000	$3,720,000	($265,000)
Capital Outlay	$151,003	$203,030	$227,499	$216,004	($11,495)
Interdept. Charges	$1,388,532	$1,526,395	$1,582,862	$1,675,703	$92,841
Total Expenditures	**$9,916,416**	**$10,498,384**	**$11,149,089**	**$11,138,812**	**($10,277)**
Legacy Healthcare/Pension	*$737,312*	*$622,009*	*$733,314*	*$842,959*	*$109,645*
Revenues					
Direct Revenue	$195,662	$230,973*	$115,200	$12,100	($103,100)
Intergov Revenue	$15,500	$27,075	$15,500	$15,500	$0
Indirect Revenue	$10,682,238	$11,103,799	$11,872,964	$11,904,212	$31,248
Total Revenues	**$10,893,400**	**$11,361,847**	**$12,003,664**	**$11,931,812**	**($71,852)**
Tax Levy	**($976,984)**	**($863,463)**	**($854,575)**	**($793,000)**	**$61,575**
Personnel					
Full-Time Pos. (FTE)	34	34	34	34	0
Seas/Hourly/Pool Pos.	0.5	0.5	0.5	0.5	0
Overtime $	$69,828	$15,997	$69,624	$47,228	($22,396)

*****2014 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office for the annual CAFR.

Department Mission: Fleet Management is committed to providing a comprehensive fleet management program including a structured purchasing and preventive maintenance program that provides cost-effective customer service to all County departments.

Department Description: The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program, and educating users on safe operation and daily maintenance. This department consists of three functions: Equipment Repairs, Inventory Management, and Equipment Coordination.

Equipment Repairs maintains and manages approximately 1,877 vehicles and pieces of equipment ranging from fairway mowers and squad cars to wheel loaders and tandem axle patrol trucks.

Inventory Management maintains and manages approximately $640,000 in inventory of repair parts for all Milwaukee County vehicles. Inventory Management also manages and operates four conveniently located fueling sites supplying 780,000 plus gallons of fuel annually.

Equipment Coordination researches and develops the specifications for purchasing new vehicles and equipment and works with user departments to ensure the correct piece of equipment is purchased. Fleet hosts and coordinates a semi-annual Public Auction of used equipment for Milwaukee County and other municipalities in the area.

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

Strategic Program Area 1: County Fleet Maintenance

Service Provision: **Administrative, Discretionary**

Strategic Outcome: **High Quality, Responsive Services**

What We Do: Activity			
Item	**2014 Actual**	**2015 Target**	**2016 Target**
Number of Preventable Accidents	98	75	65
Monthly on Time Preventable Maintenance Completion	N/A	45%	65%
Monthly Fleet Mechanic Performance	N/A	95%	96%

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$9,916,416	$10,498,384	$11,149,089	$11,138,812	($10,277)
Revenues	$10,893,400	$11,361,847	$12,003,664	$11,931,812	($71,852)
Tax Levy	($976,984)	($863,463)	($854,575)	($793,000)	$61,575
FTE Positions	34.5	34.5	34.5	34.5	0

Performance Measure	2014 Actual	2015 Budget	2016 Budget
Vehicles Underutilized[1]	157	N/A	N/A*
Vehicles Exceeding Replacement Criteria	177	N/A	N/A*

*The department began to track this data in 2014 and will report in future budgets.

Photo courtesy of Andre Simms, DAS

Strategic Implementation:
This service is provided with 34.5 FTE. Overall expenditures decrease slightly as increases in costs for existing personnel are offset with decreases in costs for debt service. Outside service repair costs of $300,000; and cost for repair parts of $1,345,550 remain at the prior budgeted level. Debt service on vehicles decreases by $265,000 from $3,985,000 to $3,720,000. This amount reflects the debt repayment for equipment previously purchased. Auction revenue within Fleet Management decreases to $0 from $100,000 for sale of equipment that predates the current fleet replacement program. As the new equipment is purchased under the new purchasing program the auction revenue will be utilized towards purchasing new vehicles.

[1] Criteria for the use of Fleet vehicles can be found in the Milwaukee County Ordinance Chapter 56.22.

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

The Department of Transportation and Fleet Maintenance advised all user departments that in 2016, Fleet Maintenance will begin charging user departments for their individual department's preventable accidents. Each individual department will be responsible for absorbing the costs of these avoidable accidents. Fleet Maintenance has provided user departments with all accident related information during 2015 to allow these departments to begin preparing in advance for the implementation of this initiative.

2015 VEHICLE ROLLING STOCK ON & OFF ROAD ALLOTMENT PER DEPARTMENT	
DEPARTMENT	TOTAL
Behavioral Health Division (BHD)	10
District Attorney (DA)	17
Emergency Management	2
Environmental & Energy	1
Information management Services Division (IMSD)	3
Facilities **	60
House of Correction (HOC)	49
MCDOT – Directors Office	2
MCDOT – Fleet Management ***	21
MCDOT - Highway	144
MCDOT – Transportation Services	3
Medical Examiner	3
Office for Persons with Disabilities	1
Parks *	561
Sheriff	125
Zoo	26
TOTAL	1028

* These numbers include all mowing equipment

** Includes vehicles for the Architectural & Engineering division

*** Fleet Management also maintains motor pool vehicles

DOT-FLEET MAINTENANCE (5300) BUDGET

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

Photo courtesy of Andre Simms, DAS

Photo courtesy of Andre Simms, DAS

DOT-Fleet Maintenance Budgeted Positions				
Title Code	**2015 Budget**	**2016 Budget**	**2016/2015 Variance**	**Explanation**
Analyst Financial	1	1	0	JEQ 1
Assistant Fleet	1	0	-1	JEQ 2
Assistant Fleet-	0	1	1	JEQ 2
Auto And Eq Parts Tech	3	3	0	
Auto And Eq Serv Tech Asst	2	2	0	
Exdir2-Dir Fleet	1	1	0	
Facilities MtcWkr Fleet	1	1	0	
Ironworker DPW	2	2	0	
Lead Mechanic	4	0	-4	JEQ 3
Lead Mechanic-	0	4	4	JEQ 3
Manager Fleet	1	1	0	JEQ 4
Manager Parts	1	1	0	JEQ 5
Mechanic	15	0	-15	JEQ 6
Mechanic-	0	15	15	JEQ 6
Supervisor Fleet	2	2	0	
Total Full-Time	34	34	0	

Ironworker Seasonal	0.5	0.5	0	
Total Seas/Hourly/Pool	0.5	0.5	0	

DOT-TRANSIT (5600) BUDGET

DEPT: DOT-Transit

UNIT NO. 5600
FUND: Enterprise - 0083

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	$0	$0	$0	$0	$0
Operation Costs	$154,205,814	$149,843,746	$160,182,288	$157,202,075	($2,980,213)
Debt & Depreciation	$2,424,376	$2,198,814	$2,437,503	$2,391,532	($45,971)
Capital Outlay	$460,000	$889,633	$320,000	$185,000	($135,000)
Interdept. Charges	$2,416,284	$2,119,536	$2,434,954	$2,722,127	$287,173
Total Expenditures	**$159,506,474**	**$155,051,729**	**$165,374,745**	**$162,500,734**	**($2,874,011)**
Revenues					
Direct Revenue	$49,865,902	$47,806,411	$49,534,651	$47,983,392	($1,551,259)
Intergov Revenue	$91,121,855	$91,587,654	$95,821,935	$94,830,580	($991,355)
Indirect Revenue	$0	$0	$0	$0	$0
Total Revenues	**$140,987,757**	**$139,394,065**	**$145,356,586**	**$142,813,972**	**($2,542,614)**
Tax Levy	**$18,518,717**	**$15,657,664**	**$20,018,159**	**$19,686,762**	**($331,397)**
Personnel *					
Full-Time Pos. (FTE)	0	0	0	0	0
Seas/Hourly/Pool Pos.	0	0	0	0	0
Overtime $	$0	$0	$0	$0	$0

* The Personnel table above represents Milwaukee County employees. Transit staff are employees of Milwaukee Transport Services (MTS), Inc., a quasi-governmental instrumentality of Milwaukee County.

Department Mission: The Milwaukee County Transit System (MCTS) exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

Department Description: The Director's Office of the Milwaukee County Department of Transportation (MCDOT) provides County oversight of MCTS as well as conducts various transit related studies and prepares and administers Federal and State transit grants. Division personnel also facilitate the acquisition of capital equipment and provide the Architecture & Engineering Division (A&E) of the Department of Administration Services (DAS) with capital improvement recommendations for MCTS facilities.

Milwaukee Transport Services, Inc. (MTS), as a quasi-governmental instrumentality of Milwaukee County, manages and operates the Milwaukee County Transit System, including paratransit services. MTS uses transit facilities and equipment owned and provided by Milwaukee County.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible. ADA-eligible riders, as well as those 65 and older, are also eligible for the Growing Opportunities program pass (GO Pass) that allows for unlimited free rides on all MCTS buses.

Strategic Program Area 1: Paratransit

Strategic Outcome: Quality of Life

What We Do: Activity Data			
Activity	**2014 Actual**	**2015 Budget**	**2016 Budget**
Van Trips per Hour	1.95	1.93	1.93
Ridership	557,272	555,500	569,712
Cost Per Ride	$29.17	$30.40	$28.37

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$16,338,384	$16,338,295	$17,073,810	$16,383,043	($690,767)
Revenues	$14,132,802	$14,712,033	$15,964,264	$14,980,488	($983,776)
Tax Levy	$2,205,582	$1,626,262	$1,109,546	$1,402,555	$293,009
FTE Positions	0	0	0	0	0

How Well We Do It: Performance Measures			
Performance Measure	**2014 Actual**	**2015 Budget**	**2016 Budget**
Cost per Trip by Mode			
Van	$31.87	$32.93	$31.00
Agency	$14.69	$15.27	$15.41
Taxi	$18.36	$19.38	$17.45

Strategic Implementation:
Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible. Paratransit will continue to maintain Milwaukee County border-to-border service. The paratransit cash fare for 2016 remains $3.50 per one-way trip, the same as 2015, and the trip subsidy paid by Managed Care Organizations (MCO's) will remain $16.55 ($20.05 including the $3.50 per one-way trip fare).

Overall tax levy for paratransit will increase $293,009 primarily due to a $981,602 decrease in trip subsidies paid to the program by the MCO's. The paratransit budget will benefit by expected savings in the next contract for van service, which will commence on November 1, 2015. It is anticipated that a new paratransit van contract will yield savings for Milwaukee County due to increased competition.

MCTS will continue to coordinate with the Office for Persons with Disabilities and other County agencies to continue to provide free rides on the fixed route system for eligible persons with disabilities through the New Freedom Initiative, with the goal of continuing to expand mobility and reducing the need for paratransit service. Free fixed-route rides will also be available to those 65 and over through the GO Pass program.

Strategic Program Area 2: Fixed Route

Strategic Outcome: Quality of Life

What We Do: Activity			
Activity	**2014 Actual**	**2015 Budget**	**2016 Budget**
Buses in Fleet	405	397	412
Buses Operated in Peak Hour	331	341	354
Annual Bus Miles	17,457,798	18,313,725	18,416,499
Annual Bus Hours	1,345,689	1,410,679	1,419,838
Total Passengers	41,014,263	N/A	N/A
Cost per Mile	$7.95	$8.10	$7.93
Cost per Passenger	$3.21	N/A	N/A
Revenue per Passenger	$0.95	N/A	N/A

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$143,168,090	$138,713,434	$148,300,935	$146,117,690	($2,183,245)
Revenues	$126,854,955	$124,682,032	$129,392,322	$127,833,484	($1,558,838)
Tax Levy	$16,313,135	$14,031,402	$18,908,613	$18,284,206	($624,407)
FTE Positions	0	0	0	0	0

How Well We Do It: Performance Measures			
Performance Measure	**2014 Actual**	**2015 Budget**	**2016 Budget**
Farebox Recovery Ratio	29.54%	28.89%	28.38%
Passengers per Bus Hour	30.48	N/A	N/A
Cost per Bus Hour	$103.08	$105.13	$102.91

Due to the implementation of the new farebox system, the methodology for reporting ridership is under review.

Strategic Implementation:
The 2016 fixed-route service increases by 102,774 miles (0.6%) and 9,159 hours (0.6%), and include two Metro Express routes (Gold and Purple) funded with $5.7 million in Congestion Mitigation and Air Quality (CMAQ) funds, and Routes 6, 61 and 279 funded with $2.9 million in Zoo Interchange litigation funds. Overall operational costs for fixed-route service decrease slightly. Wages and salaries are increasing $1.4 million due to anticipated labor contract increases and the addition of ten bus operators, offset by a decrease in fuel expenses of $1.8 million.

Passenger fare revenues (passenger abatement) decrease $707,000 from $40,293,000 to $39,586,000 to reflect downward revenue trends. Existing fare structure remains at 2015 levels. M-Card Lite, a limited use smartcard, is introduced as a new fare form that is only available to social service agencies and non-profit organizations. These organizations have previously distributed paper tickets to clients. M-Card Lite is an alternative to the MCTS M-CARD. It will not be made available to the general public due to high administrative costs associated with limited use smart cards; however, agencies and non-profits can purchase M-Card Lite for:

- $2.00 for one 90-minute pass
- $4.00 for two 90-minute passes.

Funding of $300,000 is provided for professional services related to the bus rapid transit (BRT) initiative.

DEPT: DOT-Transit

UNIT NO. 5600
FUND: Enterprise - 0083

FARE NAME	CURRENT FARE	PROPOSED FARE	COMMENT
Cash Fares			
Adult	$2.25	$2.25	No change from current fare
Premium	$3.25	$3.25	No change from current fare
Concession (Half-Fare)	$1.10	$1.10	No change from current fare
Advance Purchase Fares			
Adult Tickets	$1.75	$1.75	Value deduction smart card; replaces paper tickets
Premium Tickets	$2.35	$2.35	Value deduction smart card; replaces paper tickets
Concession (Half-Fare) Tickets	$1.10	$1.10	Value deduction smart card; replaces paper tickets
Pass Fares			
1-Day Adult Pass	$4.00	$4.00	Purchased in advance at ready fare outlet
1-Day Adult Pass	$5.00	$5.00	Loaded on existing smartcard at fare box
1-Day Premium Pass	$6.00	$6.00	Purchased in advance at ready fare outlet or loaded
1-Day Concession Pass	$2.00	$2.00	Purchased in advance at ready fare outlet
1-Day Concession Pass	$3.00	$3.00	Loaded on existing smartcard at fare box
3-Day Adult Pass	$12.00	$12.00	Purchased at ready fare outlet
3-Day Premium Pass	$18.00	$18.00	Purchased at ready fare outlet
3-Day Concession Pass	$6.00	$6.00	Purchased at ready fare outlet
3-Day Concession Premium Pass	$9.00	$9.00	Purchased at ready fare outlet
7-Day Adult Pass	$17.50	$17.50	Replaces paper calendar based pass. Purchased at ready fare outlet or on-line
7-Day Premium Pass	$24.00	$24.00	Purchased at ready fare outlet or on-line
7-Day Concession Pass	$11.00	$11.00	Purchased at ready fare outlet or on-line
31-Day Adult Pass	$64.00	$64.00	Replaces paper calendar based pass. Purchased at ready fare outlet or on-line
31-Day Premium Pass	$85.00	$85.00	Purchased at ready fare outlet or on-line
31-Day Concession Pass	$32.00	$32.00	Purchased at ready fare outlet or on-line
Other Special Fares			
Student Pass	$16.50	$16.50	Valid weekdays, available to schools only
U-PASS	$45.00	$45.00	Per semester
Commuter Value Pass	$201.00	$201.00	Per quarter
New Freedom Pass	Free	Free	Free to eligible paratransit clients
Transfer	Free	Free	When paying cash, transfer encoded on passenger's smartcard
M-Card Lite: One 90 minute pass	N/A	$2.00	Available to social service agencies / non-profits
M-Card Lite: Two 90 min. passes	N/A	$4.00	Available to social service agencies / non-profits
Paratransit Fare	$3.50	$3.50	Per one way trip

The MCTS budget includes anticipated revenue contracts that will exceed $300,000, and in accordance with Wisconsin Statute 59.52(31), require approval from the County Board. Passage of the MCTS budget will allow the Department of Transportation to apply for and execute the following revenue grant contracts in 2016:

- State Urban Mass Transit Operating Assistance Contract (Section 85.20)
- State Urban Mass Transit Paratransit Assistance Contract (Section 85.205)
- State Specialized Transportation Assistance Program for Counties (Section 85.21)
- State Traffic Mitigation Contract – Zoo Interchange Project
- Federal Urbanized Area Formula (Section 5307)
- Federal Bus and Bus Facilities Formula (Section 5339)

DOT-DIRECTOR'S OFFICE (5800) BUDGET

DEPT: DOT-Director's Office

UNIT NO. 5800
FUND: General - 0001

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	$901,640	$896,790	$1,052,099	$1,099,095	$46,996
Operation Costs	$38,517	$21,757	$49,392	$82,101	$32,709
Debt & Depreciation	$0	$0	$0	$0	$0
Capital Outlay	$10,800	$6,450	$0	$0	$0
Interdept. Charges	($893,260)	($845,595)	($861,491)	($941,196)	($79,705)
Total Expenditures	**$57,697**	**$79,402**	**$240,000**	**$240,000**	**$0**
Legacy Healthcare/Pension	*$201,820*	*$175,809*	*$191,075*	*$224,334*	*$33,259*
Revenues					
Direct Revenue	$174,825	$214,445	$240,000	$240,000	$0
Intergov Revenue	$0	$0	$0	$0	$0
Indirect Revenue	$0	$0	$0	$0	$0
Total Revenues	**$174,825**	**$214,445**	**$240,000**	**$240,000**	**$0**
Tax Levy	**($117,128)**	**($135,043)**	**$0**	**$0**	**$0**
Personnel					
Full-Time Pos. (FTE)		6	7	7	0
Seas/Hourly/Pool Pos.		0	0	0	0
Overtime $		$0	$0	$0	$0

Department Mission: The mission of the Department of Transportation (DOT) - Director's Office is to provide essential management and support services to DOT divisions through oversight, coordination and technical assistance.

Department Description: The DOT- Director's Office is responsible for the management of DOT's administrative functions and transportation planning. Administrative functions include establishment and implementation of department policies and procedures, personnel administration, accounting, budgeting, safety and training and general public information services. The DOT consists of the following divisions: Transit/Paratransit, Fleet Management, Airport, and Highway.

The Transportation Planning section provides technical and professional expertise for multimodal and transit planning and coordination, as well as transit system development and oversight. The Transportation Planning section aggressively identifies, applies for, and professionally manages state and federal grant funds that reduce tax levy support for County transportation projects.

DEPT: DOT-Director's Office

UNIT NO. 5800
FUND: General - 0001

Strategic Program Area 1: Director of Transportation

Service Provision: **Administrative**

Strategic Outcome: **High Quality, Responsive Services**

What We Do: Activity			
Item	**2014 Actual**	**2015 Budget**	**2016 Budget**
This service does not have activity data			

How We Do It: Program Budget Summary					
Category	**2014 Budget**	**2014 Actual**	**2015 Budget**	**2016 Budget**	**2016/2015 Var**
Expenditures	$57,697	$79,402	$240,000	$240,000	$0
Revenues	$174,825	$214,445	$240,000	$240,000	$0
Tax Levy	($117,128)	($135,043)	$0	$0	$0
FTE Positions		6	7	7	0

Performance Measure	2014 Actual	2015 Budget	2016 Budget
Performance Measures have not yet been created for this service			

Strategic Implementation:

The DOT- Director's Office continues the best practice of charging the DOT Divisions for the net cost of operating the Director's Office after applying non-county revenue received for administration of the towing program.

The Department of Administrative Services—Risk Management Division is centralizing the Safety Management function countywide. As a result of this initiative, a position of Emergency and Safety Program Manager is transferred from the DOT—Director's Office to Risk Management. While this position will report to Risk Management, it will serve the needs of DOT—Highway Division and DOT—Fleet Maintenance.

One position of Senior Analyst—GIS is transferred from DOT—Highway Division to DOT—Director's Office. The GIS function is being housed in the DOT—Director's Office since its application is of a broader department wide nature.

DOT-DIRECTOR'S OFFICE (5800) BUDGET

DEPT: DOT-Director's Office

UNIT NO. 5800
FUND: General - 0001

DOT-Director's Office Budgeted Positions				
Title Code	**2015 Budget**	**2016 Budget**	**2016/2015 Variance**	**Explanation**
Director Business Admin	1	1	0	
Emerg & Safety Program Mgr	1	0	-1	Transfer Out—DAS Risk Mgm
Ex Director Transportation	1	1	0	
Sr Analyst--GIS	0	1	1	Transfer In—DOT Highway
Sr Assistant Executive	0	1	1	JEQ 1
Sr Executive Assistant	1	0	-1	JEQ 1
Sr Manager Financial	1	1	0	
Sr Manager Grants Compliance	1	1	0	
Sr Manager Grants Development	1	1	0	
TOTAL	7	7	0	