

DOT-TRANSIT (5600) BUDGET

DEPT: DOT-Transit

UNIT NO. 5600  
FUND: Enterprise - 0083

**Budget Summary**

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
<b>Expenditures</b>					
Personnel Costs	\$0	\$0	\$0	\$0	\$0
Operation Costs	\$154,205,814	\$149,843,746	\$160,182,288	\$157,456,195	(\$2,726,093)
Debt & Depreciation	\$2,424,376	\$2,198,814	\$2,437,503	\$2,391,532	(\$45,971)
Capital Outlay	\$460,000	\$889,633	\$320,000	\$185,000	(\$135,000)
Interdept. Charges	\$2,416,284	\$2,119,536	\$2,434,954	\$3,050,717	\$615,763
<b>Total Expenditures</b>	<b>\$159,506,474</b>	<b>\$155,051,729</b>	<b>\$165,374,745</b>	<b>\$163,083,444</b>	<b>(\$2,291,301)</b>
<b>Revenues</b>					
Direct Revenue	\$49,865,902	\$47,806,411	\$49,534,651	\$45,803,159	(\$3,731,492)
Intergov Revenue	\$91,121,855	\$91,587,654	\$95,821,935	\$94,830,580	(\$991,355)
Indirect Revenue	\$0	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$140,987,757</b>	<b>\$139,394,065</b>	<b>\$145,356,586</b>	<b>\$140,633,739</b>	<b>(\$4,722,847)</b>
<b>Tax Levy</b>	<b>\$18,518,717</b>	<b>\$15,657,664</b>	<b>\$20,018,159</b>	<b>\$22,449,705</b>	<b>\$2,431,546</b>
<b>Personnel *</b>					
<b>Full-Time Pos. (FTE)</b>	0	0	0	0	0
<b>Seas/Hourly/Pool Pos.</b>	0	0	0	0	0
<b>Overtime \$</b>	\$0	\$0	\$0	\$0	\$0

\* The Personnel table above represents Milwaukee County employees. Transit staff are employees of Milwaukee Transport Services (MTS), Inc., a quasi-governmental instrumentality of Milwaukee County.

**Department Mission:** The Milwaukee County Transit System (MCTS) exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

**Department Description:** The Director’s Office of the Milwaukee County Department of Transportation (MCDOT) provides County oversight of MCTS as well as conducts various transit related studies and prepares and administers Federal and State transit grants. Division personnel also facilitate the acquisition of capital equipment and provide the Architecture & Engineering Division (A&E) of the Department of Administration Services (DAS) with capital improvement recommendations for MCTS facilities.

Milwaukee Transport Services, Inc. (MTS), as a quasi-governmental instrumentality of Milwaukee County, manages and operates the Milwaukee County Transit System, including paratransit services. MTS uses transit facilities and equipment owned and provided by Milwaukee County.

Paratransit services include demand responsive transportation and orientation to transportation services. These services complement the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible. ADA-eligible riders, as well as those 65 and older, are also eligible for the Growing Opportunities program pass (GO Pass) that allows for unlimited free rides on all MCTS buses.

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**Strategic Program Area 1: Paratransit**

**Service Provision: Mandated**

**Strategic Outcome: Quality of Life**

<b>What We Do: Activity Data</b>			
<b>Activity</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>
Van Trips per Hour	1.95	1.93	1.93
Ridership	557,272	555,500	550,139
Cost Per Ride	\$29.17	\$30.40	\$29.11

<b>How We Do It: Program Budget Summary</b>					
<b>Category</b>	<b>2014 Budget</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>	<b>2016/2015 Var</b>
<b>Expenditures</b>	\$16,338,384	\$16,338,295	\$17,073,810	\$16,273,736	(\$800,074)
<b>Revenues</b>	\$14,132,802	\$14,712,033	\$15,964,264	\$14,834,608	(\$1,129,656)
<b>Tax Levy</b>	\$2,205,582	\$1,626,262	\$1,109,546	\$1,439,128	\$329,582
<b>FTE Positions</b>	0	0	0	0	0

<b>How Well We Do It: Performance Measures</b>			
<b>Performance Measure</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>
Cost per Trip by Mode			
Van	\$31.87	\$32.93	\$32.37
Agency	\$14.69	\$15.27	\$15.47
Taxi	\$18.36	\$19.38	\$17.51

**Strategic Implementation:**

Paratransit services include demand responsive transportation and orientation to transportation services. These services complement the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible. Paratransit will continue to maintain Milwaukee County border-to-border service. The paratransit cash fare for 2016 remains unchanged at \$3.50 per one-way trip, and the trip subsidy paid by Managed Care Organizations (MCO's) will remain \$16.55 (\$20.05 including the \$3.50 per one-way trip fare).

Overall tax levy for paratransit will increase \$329,582 primarily due to a \$1 million decrease in trip subsidies paid to the program by the MCO's, that is partially offset by a 3% reduction in van rides based on utilization, and a 5% reduction in cost per ride due to the recent RFP process.

MCTS will continue to coordinate with the Office for Persons with Disabilities and other County agencies to provide free rides on the fixed route system for eligible persons with disabilities through the New Freedom Initiative, with the goal of continuing to expand mobility and reducing the need for paratransit service. Free fixed-route rides will also be available to those 65 and over through the GO Pass program.

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**Strategic Program Area 2: Fixed Route**

**Service Provision: Discretionary**

**Strategic Outcome: Quality of Life**

<b>What We Do: Activity</b>			
<b>Activity</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>
Buses in Fleet	405	397	412
Buses Operated in Peak Hour	331	341	354
Annual Bus Miles	17,457,798	18,313,725	18,416,499
Annual Bus Hours	1,345,689	1,410,679	1,419,838
Total Passengers	41,014,263	N/A	N/A
Cost per Mile	\$7.95	\$8.10	\$7.93
Cost per Passenger	\$3.21	N/A	N/A
Revenue per Passenger	\$0.95	N/A	N/A

<b>How We Do It: Program Budget Summary</b>					
<b>Category</b>	<b>2014 Budget</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>	<b>2016/2015 Var</b>
<b>Expenditures</b>	\$143,168,090	\$138,713,434	\$148,300,935	\$146,809,708	(\$1,491,227)
<b>Revenues</b>	\$126,854,955	\$124,682,032	\$129,392,322	\$125,799,131	(\$3,593,191)
<b>Tax Levy</b>	\$16,313,135	\$14,031,402	\$18,908,613	\$21,010,577	\$2,101,964
<b>FTE Positions</b>	0	0	0	0	0

<b>How Well We Do It: Performance Measures</b>			
<b>Performance Measure</b>	<b>2014 Actual</b>	<b>2015 Budget</b>	<b>2016 Budget</b>
Farebox Recovery Ratio	29.54%	28.89%	28.38%
Passengers per Bus Hour	30.48	N/A	N/A
Cost per Bus Hour	\$103.08	\$105.13	\$102.91

Due to the implementation of the new farebox system, the methodology for reporting ridership is under review.

**Strategic Implementation:**

The 2016 fixed-route service increases by 119,195 miles (0.7%) and 11,270 hours (0.7%), and include two Metro Express routes (Gold and Purple) funded with \$5.7 million in Congestion Mitigation and Air Quality (CMAQ) funds, and Routes 6, 61 and 279 funded with \$2.9 million in Zoo Interchange litigation funds. Overall operational costs for fixed-route service increase slightly. Wages and salaries are increasing \$1.4 million due to anticipated labor contract increases and the addition of ten bus operators, offset by a decrease in fuel expenses of \$1.8 million.

Route 51 is extended south into St. Francis to the new FBI headquarters building on a six-month trial basis at a net cost of \$150,000 to determine ridership levels and long-term financial feasibility.

Existing fare structure remains at 2015 levels. M-Card Lite, a limited use smartcard, is introduced as a new fare form that is only available to social service agencies and non-profit organizations. These organizations have previously distributed paper tickets to clients. M-Card Lite is an alternative to the MCTS M-CARD. It will not be made available to the general public due to high administrative costs associated with limited use smart cards; agencies and non-profits can purchase M-Card Lite for:

- \$2.00 for one 90-minute pass
- \$4.00 for two 90-minute passes.

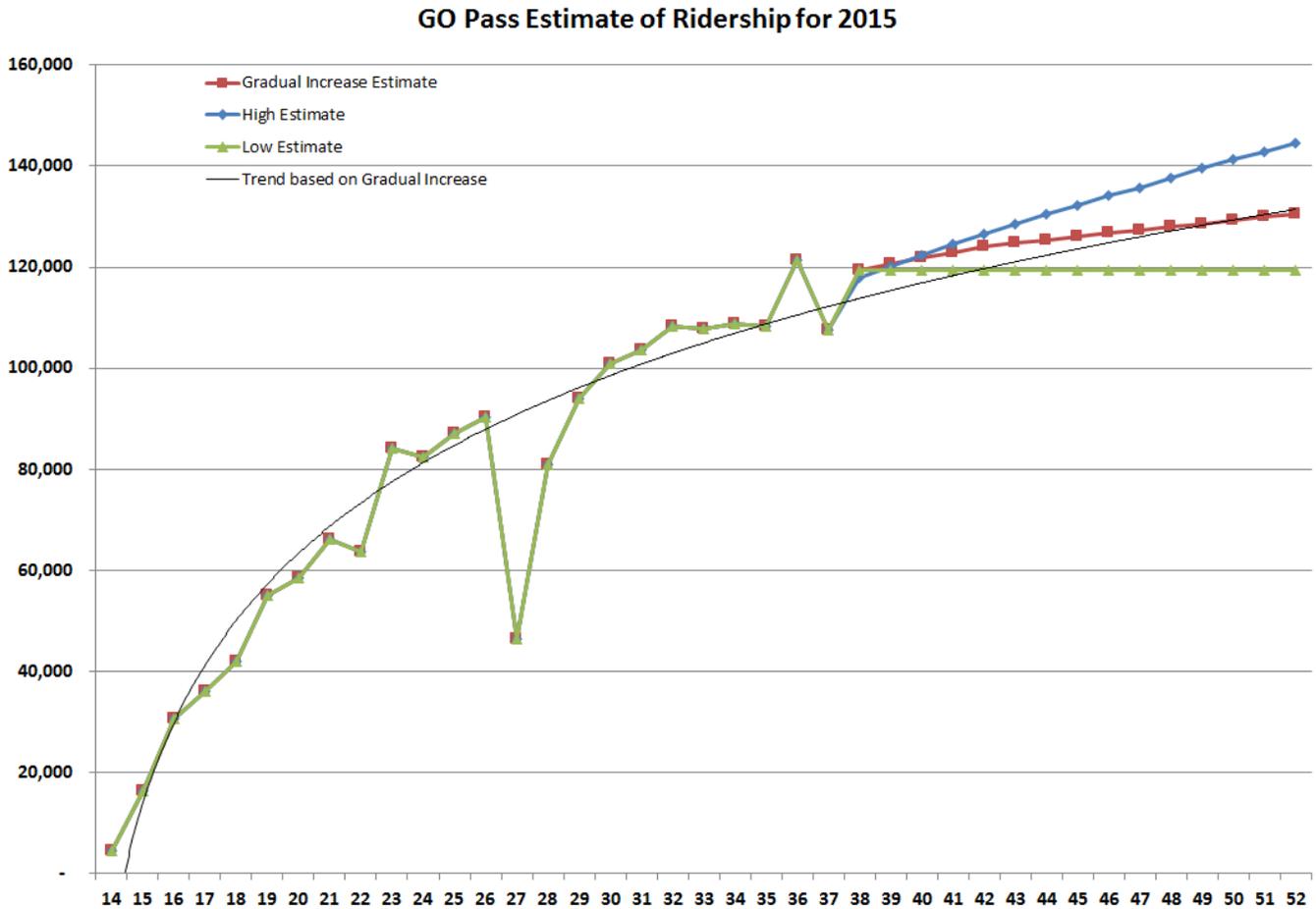


Figure 1. Weekly rides per week for the GO Pass. The ATU strike occurred during week 27.

Passenger fare revenues (passenger abatement) decrease \$2.7 million from \$40.3 million to \$37.6 million to reflect downward revenue trends that appear to be correlated with increases in GO Pass ridership. Figure 1 above shows current-year GO Pass weekly rides through week 38, along with three different estimates for the remainder of the year (low, high, and a gradual increase) based on available data. An analysis of the GO Pass program will be conducted in 2016 with participation from the Department of Administrative Services, the Department of Transportation, and the Comptroller's Office to better understand the revenue trends and impact of the GO Pass. An appropriation of \$100,000 has also been provided in the event that the services of a transit industry consultant become necessary. A report on the findings will be presented to the County Board on or about the end of the 2<sup>nd</sup> quarter.

Funding of \$300,000 is provided for professional services related to planning for the bus rapid transit (BRT) initiative, and \$200,000 is provided for professional services to oversee building and grounds management for Transit facilities. This service will be overseen by the DOT Director's Office with costs charged to the Transit system.

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FARE NAME	CURRENT FARE	PROPOSED FARE	COMMENT
<b>Cash Fares</b>			
Adult	\$2.25	\$2.25	No change from current fare
Premium	\$3.25	\$3.25	No change from current fare
Concession (Half-Fare)	\$1.10	\$1.10	No change from current fare
<b>Advance Purchase Fares</b>			
Adult Tickets	\$1.75	\$1.75	Value deduction smart card; replaces paper tickets
Premium Tickets	\$2.35	\$2.35	Value deduction smart card; replaces paper tickets
Concession (Half-Fare) Tickets	\$1.10	\$1.10	Value deduction smart card; replaces paper tickets
<b>Pass Fares</b>			
1-Day Adult Pass	\$4.00	\$4.00	Purchased in advance at ready fare outlet
1-Day Adult Pass	\$5.00	\$5.00	Loaded on existing smartcard at fare box
1-Day Premium Pass	\$6.00	\$6.00	Purchased in advance at ready fare outlet or loaded
1-Day Concession Pass	\$2.00	\$2.00	Purchased in advance at ready fare outlet
1-Day Concession Pass	\$3.00	\$3.00	Loaded on existing smartcard at fare box
3-Day Adult Pass	\$12.00	\$12.00	Purchased at ready fare outlet
3-Day Premium Pass	\$18.00	\$18.00	Purchased at ready fare outlet
3-Day Concession Pass	\$6.00	\$6.00	Purchased at ready fare outlet
3-Day Concession Premium Pass	\$9.00	\$9.00	Purchased at ready fare outlet
7-Day Adult Pass	\$17.50	\$17.50	Replaces paper calendar based pass. Purchased at ready fare outlet or on-line
7-Day Premium Pass	\$24.00	\$24.00	Purchased at ready fare outlet or on-line
7-Day Concession Pass	\$11.00	\$11.00	Purchased at ready fare outlet or on-line
31-Day Adult Pass	\$64.00	\$64.00	Replaces paper calendar based pass. Purchased at ready fare outlet or on-line
31-Day Premium Pass	\$85.00	\$85.00	Purchased at ready fare outlet or on-line
31-Day Concession Pass	\$32.00	\$32.00	Purchased at ready fare outlet or on-line
<b>Other Special Fares</b>			
Student Pass	\$16.50	\$16.50	Valid weekdays, available to schools only
U-PASS	\$45.00	\$45.00	Per semester
Commuter Value Pass	\$201.00	\$201.00	Per quarter
New Freedom Pass	Free	Free	Free to eligible paratransit clients
Transfer	Free	Free	When paying cash, transfer encoded on passenger's smartcard
M-Card Lite: One 90 minute pass	N/A	\$2.00	Available to social service agencies / non-profits
M-Card Lite: Two 90 min. passes	N/A	\$4.00	Available to social service agencies / non-profits
Paratransit Fare	\$3.50	\$3.50	Per one way trip

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The MCTS budget includes anticipated revenue contracts that will exceed \$300,000, and in accordance with Wisconsin Statute 59.52(31), require approval from the County Board. Passage of the MCTS budget will allow the Department of Transportation to apply for and execute the following revenue grant contracts in 2016:

- State Urban Mass Transit Operating Assistance Contract (Section 85.20)
- State Urban Mass Transit Paratransit Assistance Contract (Section 85.205)
- State Specialized Transportation Assistance Program for Counties (Section 85.21)
- State Traffic Mitigation Contract – Zoo Interchange Project
- Federal Urbanized Area Formula (Section 5307)
- Federal Bus and Bus Facilities Formula (Section 5339)