

DOT-FLEET MANAGEMENT (5300) BUDGET

DEPT: DOT-Fleet Management

UNIT NO. 5300
FUND: General - 0030

Budget Summary

Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Variance
Expenditures					
Personnel Costs	\$2,860,887	\$2,737,960	\$3,181,416	\$3,293,268	\$111,852
Operation Costs	\$1,900,994	\$2,415,999	\$2,172,312	\$2,168,866	(\$3,446)
Debt & Depreciation	\$3,615,000	\$3,615,000	\$3,985,000	\$3,720,000	(\$265,000)
Capital Outlay	\$151,003	\$203,030	\$227,499	\$273,145	\$45,646
Interdept. Charges	\$1,388,532	\$1,526,395	\$1,582,862	\$1,715,591	\$132,729
Total Expenditures	\$9,916,416	\$10,498,384	\$11,149,089	\$11,170,870	\$21,781
<i>Legacy Healthcare/Pension</i>	<i>\$737,312</i>	<i>\$622,009</i>	<i>\$733,314</i>	<i>\$850,881</i>	<i>\$117,567</i>
Revenues					
Direct Revenue	\$195,662	\$230,973*	\$115,200	\$12,100	(\$103,100)
Intergov Revenue	\$15,500	\$27,075	\$15,500	\$15,500	\$0
Indirect Revenue	\$10,682,238	\$11,103,799	\$11,872,964	\$11,879,129	\$6,165
Total Revenues	\$10,893,400	\$11,361,847	\$12,003,664	\$11,906,729	(\$96,935)
Tax Levy	(\$976,984)	(\$863,463)	(\$854,575)	(\$735,859)	\$118,716
Personnel					
Full-Time Pos. (FTE)	34	34	34	34	0
Seas/Hourly/Pool Pos.	0.5	0.5	0.5	0.5	0
Overtime \$	\$69,828	\$15,997	\$69,624	\$47,228	(\$22,396)

*2014 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office for the annual CAFR.

Department Mission: Fleet Management is committed to providing a comprehensive fleet management program, including structured purchasing and preventive maintenance, that provides cost-effective customer service to all County departments.

Department Description: The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program, and educating users on safe operation and daily maintenance. This division provides three main functions: Equipment Repairs, Inventory Management, and Equipment Coordination.

Equipment Repairs maintains and manages approximately 1,877 vehicles and pieces of equipment ranging from fairway mowers and squad cars, to wheel loaders and tandem axle patrol trucks.

Inventory Management maintains and manages repair parts inventory for all Milwaukee County vehicles. Inventory Management also manages and operates four conveniently located fueling sites supplying 780,000 gallons or more of fuel annually.

Equipment Coordination researches and develops the specifications for purchasing new vehicles and equipment and works with user departments to ensure the correct piece of equipment is purchased. Fleet hosts and coordinates a semi-annual Public Auction of used equipment for Milwaukee County and other municipalities in the area.

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Strategic Program Area 1: County Fleet Maintenance

Service Provision: Administrative, Discretionary

Strategic Outcome: High Quality, Responsive Services

What We Do: Activity			
Item	2014 Actual	2015 Target	2016 Target
Number of Preventable Accidents	98	75	65
Monthly on Time Preventable Maintenance Completion	N/A	45%	65%
Monthly Fleet Mechanic Performance	N/A	95%	96%

How We Do It: Program Budget Summary					
Category	2014 Budget	2014 Actual	2015 Budget	2016 Budget	2016/2015 Var
Expenditures	\$9,916,416	\$10,498,384	\$11,149,089	\$11,170,870	\$21,781
Revenues	\$10,893,400	\$11,361,847	\$12,003,664	\$11,906,729	(\$96,935)
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FTE Positions	34.5	34.5	34.5	34.5	0

Performance Measure	2014 Actual	2015 Budget	2016 Budget
Vehicles Underutilized ¹	157	N/A	N/A*
Vehicles Exceeding Replacement Criteria	177	N/A	N/A*

*The department began to track this data in 2014 and will report in future budgets.



Photo courtesy of Andre Simms, DAS

Strategic Implementation:

This service is provided with 34.5 FTE. Overall expenditures decrease slightly as increases in costs for existing personnel are offset with decreases in costs for debt service. Outside service repair costs of \$300,000 and cost for repair parts of \$1,345,550 remain at the prior budgeted level. Debt service on vehicles decreases by \$265,000 from \$3,985,000 to \$3,720,000. This amount reflects the debt repayment for equipment previously purchased. Auction revenue within Fleet Management decreases to \$0 from \$100,000 for sale of equipment that predates the current fleet replacement program. As the new equipment is purchased under the new purchasing program, the auction revenue will be utilized towards purchasing new vehicles.

¹ Criteria for the use of Fleet vehicles can be found in the Milwaukee County Ordinance Chapter 56.22.

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The Department of Transportation and Fleet Maintenance advised all user departments that in 2016, Fleet Maintenance will begin charging user departments for their individual department's preventable accidents. Each individual department will be responsible for absorbing the costs of these avoidable accidents. Fleet Maintenance has provided user departments with all accident related information during 2015 to allow these departments to begin preparing in advance for the implementation of this initiative.

2015 VEHICLE ROLLING STOCK ON & OFF ROAD ALLOTMENT PER DEPARTMENT	
DEPARTMENT	TOTAL
Behavioral Health Division (BHD)	10
District Attorney (DA)	17
Emergency Management	2
Environmental & Energy	1
Information management Services Division (IMSD)	3
DAS-Facilities **	60
House of Correction (HOC)	49
MCDOT – Directors Office	2
MCDOT – Fleet Management ***	21
MCDOT - Highway	144
MCDOT – Transportation Services	3
Medical Examiner	3
Office for Persons with Disabilities	1
Parks *	561
Sheriff	125
Zoo	26
TOTAL	1028

* These numbers include all mowing equipment

** Includes vehicles for the Architectural & Engineering division

*** Fleet Management also maintains motor pool vehicles

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