## DEPT: DOT-Fleet Maintenance

UNIT NO. 5300 FUND: General - 0030

## **Budget Summary**

Category	2013 Budget	2013 Actual	2014 Budget	2015 Budget	2015/2014 Variance
		Expenditur	es		
Personnel Costs	\$2,850,317	\$2,880,328	\$2,860,887	\$3,152,715	\$291,828
Operation Costs	\$2,053,952	\$2,377,407	\$1,900,994	\$2,172,312	\$271,318
Debt & Depreciation	\$2,875,000	\$2,875,000	\$3,615,000	\$3,985,000	\$370,000
Capital Outlay	\$143,631	\$182,006	\$151,003	\$227,499	\$76,496
Interdept. Charges	\$1,615,837	\$1,438,559	\$1,388,532	\$1,595,316	\$206,784
Total Expenditures	\$9,538,737	\$9,753,300	\$9,916,416	\$11,132,842	\$1,216,426
Legacy Healthcare/Pension	\$657,484	\$691,213	\$737,312	\$733,314	(\$3,998)
		Revenues	3		
Direct Revenue	\$211,067	\$193,353*	\$195,662	\$115,200	(\$80,462)
Intergov Revenue	\$17,000	\$17,316	\$15,500	\$15,500	\$0
Indirect Revenue	\$10,547,498	\$10,537,742	\$10,682,238	\$11,845,158	\$1,162,920
Total Revenues	\$10,775,565	\$10,748,411	\$10,893,400	\$11,975,858	\$1,082,458
Tax Levy	(\$1,236,828)	(\$995,111)	(\$976,984)	(\$843,016)	\$133,968
Personnel					
Full-Time Pos. (FTE)	34	34	34	34	0
Seas/Hourly/Pool Pos.	0.5	0.5	0.5	0.5	0
Overtime \$	\$70,284	\$20,544	\$69,828	\$69,624	(\$204)

\*2013 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office for the annual CAFR.

**Department Mission:** Fleet Management is committed to providing a comprehensive fleet management program, including a structured purchasing and preventive maintenance program that provides cost-effective customer service to all County departments.

**Department Description:** The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program, and educating users on safe operation and daily maintenance. This department consists of three functions: Equipment Repairs, Inventory Management, and Equipment Coordination.

Equipment Repairs maintains and manages approximately 1,875 vehicles and pieces of equipment ranging from fairway mowers and squad cars to wheel loaders and tandem axle patrol trucks.

Inventory Management maintains and manages approximately \$370,000 in inventory of repair parts for all Milwaukee County vehicles. Inventory Management also manages and operates four conveniently located fueling sites supplying 750,000 plus gallons of fuel annually.

Equipment Coordination researches and develops the specifications for purchasing new vehicles and equipment and works with user departments to ensure the correct piece of equipment is purchased. Fleet hosts and coordinates a semi-annual Public Auction of used equipment for Milwaukee County and other municipalities in the area.

## Strategic Program Area 1: County Fleet Maintenance

Service Provision: Administrative, Discretionary

Strategic Outcome: High Quality, Responsive Services

What We Do: Activity				
Item	2013 Actual	2014 Budget	2015 Budget	
Cost per mile of equipment	.7842	N/A	N/A*	
Average cost per unit mileage equipment	\$8,283.53	N/A	N/A*	
Cost per hour of equipment	10.1096	N/A	N/A*	
Average cost per unit hourly equipment	\$9,958.08	N/A	N/A*	

How We Do It: Program Budget Summary					
Category	2013 Budget	2013 Actual	2014 Budget	2015 Budget	2015/2014 Var
Expenditures	\$9,538,737	\$9,753,297	\$9,916,416	\$11,132,842	\$1,216,426
Revenues	\$10,775,565	\$5,601,648	\$10,893,400	\$11,975,858	\$1,082,458
Tax Levy	(\$1,236,828)	\$4,151,649	(\$976,984)	(\$843,016)	\$133,968
FTE Positions	34.5	34.5	34.5	34.5	0

Performance Measure	2013 Actual	2014 Budget	2015 Budget
Vehicles Underutilized <sup>1</sup>	160	N/A	N/A*
Vehicles Exceeding Replacement Criteria	207	N/A	N/A*

\*The department began to track performance measure data in 2014 and record it in future budgets.



Photo courtesy of Andre Simms, DAS

## Strategic Implementation:

This service is provided with 34.5 FTE. Operating costs increase \$271,318 from \$1,900,994 to \$2,172,312, which can be attributed to an increase in estimated utility costs of \$70,000 as a result of replacing steam heat with natural gas; an increase in outside service repair costs of \$50,000 from \$250,000 to \$300,000; and an increase in repair parts of \$205,550 from \$1,140,000 to \$1,345,550. Debt service on vehicles is increased by \$370,000 from \$3,615,000 to \$3,985,000. This amount reflects the debt repayment for equipment previously purchased. Auction revenue within Fleet Management decreases \$75,000 from \$175,000 to \$100,000 because as the equipment purchased under the new purchasing program is replaced, the individual user departments receive the revenue.

<sup>&</sup>lt;sup>1</sup> Criteria for the use of Fleet vehicles can be found in the Milwaukee County Ordinance Chapter 56.22.

2015 VEHICLE ROLLING STOCK ON & OFF ROAD ALLOTMENT PER DEPARTMENT		
DEPARTMENT	TOTAL	
Behavioral Health Division (BHD)	8	
Coggs	9	
District Attorney (DA)	13	
Department of Health and Human Services (DHHS)	2	
Environmental & Energy	1	
Information management Services Division (IMSD)	3	
Facilities **	43	
House of Correction (HOC)	49	
MCDOT – Directors Office	2	
MCDOT – Fleet Management ***	20	
MCDOT - Highway	142	
MCDOT – Transportation Services	3	
Medical Examiner	3	
Office for Persons with Disabilities	1	
Parks *	535	
Sheriff	165	
Zoo	26	
TOTAL	1046	

\* These numbers include all mowing equipment

\*\* Includes vehicles for the Architectural & Engineering division

\*\*\* Fleet Management also maintains motor pool vehicles



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