*Photo from the Courthouse roof courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

# MILWAUKEE COUNTY

## 2015 RECOMMENDED OPERATING AND CAPITAL BUDGETS

**Chris Abele**

**Milwaukee County Executive**

GOVERNMENT FINANCE OFFICERS ASSOCIATION

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## Milwaukee County

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For the Fiscal Year Beginning

**January 1, 2014**

Executive Director

# Introductory Section

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- County Executive & Budget Staff
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OFFICE OF THE COUNTY EXECUTIVE

*Milwaukee County*

CHRIS ABELE • COUNTY EXECUTIVE

October 1, 2014

While we have improved the fiscal health of Milwaukee County each of the past three years, we still have a long way to go to get to the sustainable place we need to be. The 2015 Recommended Budget presented fiscal challenges and difficult choices, as I have in years past, I am facing these issues head on. The 2015 Recommended Budget continues to strengthen our fiscal position to the million residents we serve and the 4,000 employees. This $1.3 billion budget takes significant steps to update the County's infrastructure, realign services models and centralize various functions that are currently spread out across the County.

We spent months working to create a budget that is fair to taxpayers and the men and women who provide Milwaukee County services. Despite facing a $32 million deficit, this budget does not raise taxes or significantly increase fees, it invests in mental health care, keeps bus fares flat, improves county roads and bridges, continues serving our veterans and greatly increases funding for public safety.

For our employees, I am proud that we once again avoid furlough days and will offer a complete benefits package that is competitive with other functional organizations and businesses in the city, county, state and country. The budget also provides new learning and development opportunities for employees.

Below are a number of highlights of my Recommended Budget.

Chris

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# Improving Milwaukee County's Fiscal Picture

Over the three previous budgets, Milwaukee County's fiscal outlook has significantly improved. In 2011, the Public Policy Forum looked at Milwaukee County's fiscal trend and predicted that by 2014 the County would be facing an $86 million deficit. Instead, thanks to tough decisions we made, we passed a budget in 2014 that did not raise taxes and cut tens of millions of dollars from the structural deficit. That's the good news, the bad news is that, despite the significant improvements made over the past few years, Milwaukee County still faces a long-term fiscal imbalance. The Office of the Comptroller has estimated that over the five-year period from 2015 to 2019, the annual structural deficit will increase from $32 million in 2015 to $94 million if no sustainable, long-term decisions are made to the County's current operations.

There are many items included in the 2015 Recommended Budget designed to specifically address this fiscal imbalance:

- **Providing Services Differently**: Working with the private sector, non-profit service providers or other municipalities can result in significant long-term savings for the County. The 2015 Recommended Budget includes new service models in Behavioral Health, Facilities Management, the Zoo, the Office of the Sheriff, and other areas.
- **Reducing the County's Footprint**: The 2015 Recommended Budget includes a significant reduction in its outstanding maintenance requirements and operating costs by reducing infrastructure that is outdated and expensive to maintain by:
    - Closing and demolishing the City Campus facility, which is significantly inefficient as office space, expensive to maintain and has significant capital needs.
    - If approved by the County Board, demolishing the Estabrook Dam, which is the most environmentally-protective option that also eliminates ongoing maintenance costs and future infrastructure costs.
    - If approved by the County Board, selling O'Donnell parking garage to Northwestern Mutual, who will invest millions of dollars in upgrades and maintain access to the public.
- **Increasing Operating Efficiency**: The 2015 Recommended Budget includes a significant change to how the County provides many of its internal administrative functions, with the goal of providing significant time and cost savings in the long-term. These efforts include:
    - Centralization of information technology procurement and maintenance to ensure standardization and better vendor management.
    - Centralization of the procurement process with a new paperless, online e-procurement system that will enable all County employees to purchase from preferred vendors at standardized, and often lower, prices.
    - Ongoing utilization of Continuous Improvement processes that adopt lean-management principles.
    - Strengthened financial management policies that will direct large, unanticipated one-time revenues to projects that enhance efficiency, drive economic development, and build debt reserves for the future pre-payment of debt obligations.
- **Increasing Benefit Cost Sharing**: Fringe benefits, mainly health insurance and pension, continue to represent a major cost driver for the County. The 2015 Recommended Budget continues cost sharing of health care costs between the employees and the County by increasing premiums and deductibles to compare with similar sized public and private sector organizations. The goal of cost sharing is to keep employees and retirees accountable for their health care utilization, while not increasing the burden of health care costs on County services.

- **Building Reserves**: The 2015 Recommended Budget builds debt service reserve to nearly $13 million, the highest level in recent history. Rating agencies judge the soundness of the County's finances, and one important aspect of stability is the level of reserves. A high credit rating can help the County reduce its debt service costs, which in turn will help make resources available for operating County programs.
- **Utilizing One-Time Revenues Properly**: The use of one-time, non-recurring revenues to finance ongoing, long-term operations is not sustainable. The 2015 Recommended Budget continues to implement sound financial policies regarding the use of one-time revenues by requiring that they be directed towards economic development initiatives, to projects that enhance efficiency through the Innovation Fund, and towards the Debt Service Reserve for the future defeasance of debt.

## Public Safety Improvements

The 2015 Recommended Budget once again takes a number of steps to improve public safety across Milwaukee County, including:

- $3.9 million more in tax levy for the Milwaukee County Sheriff's Office.
- The creation of a new "Violent Crime Task Force" in the District Attorney's Office.
- Forty-one (41) new Correctional Officers at the House of Correction.
- Consolidation of dispersed emergency management services into the Office of Emergency Management, a new division that improves emergency management functions across Milwaukee County.

***Sheriff's Office***

The Recommended Budget provides the Sheriff's Office the fiscal flexibility to support additional deputies in mandated service areas, while focusing the Department on its core mission of serving a fully-incorporated county. The $3.9 million increase in tax levy is one of the single biggest increases in 2015 to any department, division or office Countywide.

The budget also:

- Features more than $1.8 million in capital projects including an in squad car camera system and iris scan enrollment and reading system.

- Transitions the Parks Patrol to the municipalities, which already cover most calls and are in geographic locations to optimize response time and effort. As it has in years past, the idea to shift Parks Patrols to the local police agencies who can better handle the task has strong support from city and village leaders and law enforcement agencies countywide.

- Allows for a possible transition of coverage at the County Grounds in Wauwatosa to the Wauwatosa Police Department, who have a higher capacity to investigate incidents in the area.

***Violent Crime Task Force***

The 2015 Recommended Budget includes the creation of a new "*Violent Crime Task Force*" in the District Attorney's Office and also expands the DA's "*Witness Protection Unit*." The additions are the results of working with the District Attorney's Office to address specific gaps in the criminal justice system.

The "*Violent Crime Task Force*" will expand investigations into violent crimes that are referred to the DA's Office. Prosecutors believe this unit will be particularly helpful for investigating non-fatal shootings and other violent crimes, with the goal of preventing fatal shootings and other violent crime.

The additions in the "*Witness Protection Unit*" will provide a more comprehensive program to better ensure the safety of witnesses who are often key to the successful prosecution of criminal cases.

***Enhance and Expand Programming at the House of Correction***

Since moving under the administration in 2013, the HOC has undergone significant improvements. The HOC has added dozens of programs for inmates, including job training, GED classes and drug and alcohol treatment. Study after study shows that inmates who take part in education and training behind bars are far less likely to reoffend and end up back in custody.

The HOC, in the last year, has implemented a robust work program. Instead of sitting in their cells all day as they used to, inmates are now working. Eligible inmates are cleaning up parks, highways and festival grounds and working with the Hunger Task Force at its community farm. The HOC has also vastly expanded their print shop to include silk screening for county departments and non-profit agencies. They are also expanding their recycling program with the goal of being one of the main recycling agencies in the County.

These new and expanded programs gives inmate important work experience, allows them to be productive members of society, and saves significant tax dollars. In 2014 the programs are estimated to save more than $200,000.

The 2015 Recommended Budget adds 41 new Correctional Officers to the HOC. The new CO positions will reduce the reliance on overtime, a significant cost burden on the department, and allow the HOC to expand programming.

***Office of Emergency Management***

The 2015 Recommended Budget puts Milwaukee County in line with best practices across the state and country by creating the Office of Emergency Management (OEM). As it is in other governments like Brown, Dane and Waukesha Counties, the OEM will be a single organization that is part of the administration. This change will increase coordination of key services within Milwaukee County, as well as between the County and local governments. Currently, Milwaukee County's emergency services are fragmented across three departments and divisions.

The functions included in the new Office are:

- Emergency Management and Preparedness, currently in the Office of the Sheriff
- Emergency Communications & Dispatch, in the Office of the Sheriff
- Emergency Medical Services, in the Department of Health & Human Services
- Radio Communications, in the Department of Administrative Services

## Continuing Mental Health Care Improvements

The 2015 Recommended Budget includes $1.6 million more for the Behavioral Health Division and programmatic changes that will continue to build community capacity and improve service across Milwaukee County. The additions were approved by the Mental Health Board in August.

As in his previous three budgets, County Executive Abele's proposed budget continues to redesign the mental health system in Milwaukee County to be increasingly community-based, person-centered, trauma-informed, and recovery-oriented.

The budget continues efforts to reduce admissions to the Psychiatric Crisis Service (PCS) Emergency Room, particularly involuntary admissions/emergency detentions. From 2010-2013 there was a 23% reduction in emergency detentions and a 32% reduction of inpatient admissions. These reductions are a result of:

- Increased use of community-based crisis services such as the Crisis Mobile Team and the Crisis Assessment & Response Team (CART).
- Partnership with the Milwaukee Police Department.
- The addition of two crisis resource centers in the community.
- A redesigned access clinic that provides medication and therapy referral to the uninsured.

Additional highlights include:

- Investments in community-based mental health services, including expanded care coordination to support service delivery, as well as re-entry to the community for individuals who are frequent clients.
- Complete closure of long-term care facilities and transition to community-based services. Hilltop closure is planned for the end of 2014 and Rehab-Central at the end of 2015.
- Adjusted staffing models to improve coverage, increase support for higher acuity patients, and reduce overtime, a significant burden on the department.
- Continued creation of a culture of quality and safety using Joint Commission expectations and pursue Joint Commission accreditation by mid-year 2015.
- Addition of a six-person quality assurance team to support focus on quality.
- Completed implementation of the Electronic Medical Records system.

## Upgrading Milwaukee County Infrastructure

The 2015 Recommended Capital Budget includes more than $78 million in capital investments in the County's infrastructure, including $15.8 million in cash financing. The cash financing plan for 2015 is about $5 million above the County's stated goal of financing 20% of projects with cash. By continuing to expand the use of cash financing, the County can address deferred maintenance without incurring more long-term debt.

The 2015 Recommended Capital Budget continues to emphasize improving safety in County facilities and managing long-term costs by eliminating outdated assets and technology. Highlights include:

- $10.1 million in funding to improve the condition of County highways and bridges.
- $3.8 million in funding to demolish the City Campus office building and make it ready for re-development.
- $8.7 million for improvements to infrastructure in the County parks including:
    - If approved by the County Board, $1.7 million is provided for demolishing the Estabrook Dam, which is the most environmentally-protective option that also eliminates ongoing maintenance costs and future infrastructure costs.

    - $3.8 million to complete the reconstruction of a heavily-utilized section of the Menomonee River Parkway in Wauwatosa.
    - $830,000 to improve the Oak Leaf Trail in Grant Park.
    - $550,000 to repair the historic suspension bridge in Hoyt Park.
- $1.8 million to purchase election machines for each municipality, a partnership that will save the County millions of dollars in programming costs.
- $4.2 million to make improvements to the War Memorial Center and Art Museum.
- $2 million to finish upgrading the County's public safety radio system in cooperation with Waukesha County to a new digital format.
- $4.8 million to continue the bus replacement program in the transit system.
- $2.8 million to continue to improve the County's outdated information technology systems, including planning funds for a project that would transition several applications off obsolete mainframe technology as well as funds to improve the County's disaster recovery capabilities.

## Department on Aging Continues Award Winning Programs

The Milwaukee County Department on Aging (MCDA) continues to provide strong direction to ensure relevant, innovative, and robust opportunities are available for our 153,000 seniors. MCDA has exceeded its established performance goals, created unique and invaluable partnerships throughout the county, state, and nation, and creatively brought in funding for current and new programming and services.

From 2013 to date, MCDA has received a combined twelve awards and honors for its superior efforts to create a community where older adults can live independently. Amidst challenging financial times across county, state, and federal budgets, MDSA successfully brought in $500,000 in supplemental funds to guarantee there was no disruption in programs and services, build capacity, and promote departmental growth.

The 2015 Recommended Budget provides funding and strategic measures to maintain and enhance current services, programs and opportunities for Milwaukee County older adults.

Highlights include:

- Creation of a dementia-capable department and dementia-friendly community where older adults and their caregivers have services and resources that are germane to their needs.
- Engaging older adults and the community in the re-modernization of the Milwaukee County Senior Dining Program to stay consistent with current and future needs of seniors.
- Formation of a systems approach inclusive of a coordinated community response to addressing abuse in later life.
- Continuance of partnership development with Milwaukee County seniors and upward of 50 agencies such as the State of Wisconsin, AARP, UW-Madison, UW-Milwaukee, Interfaith Older Adult Programs, Pastors United, and local Public Health departments that assist MCDA with leveraging its financial and human capital resources.

## Expanding Housing Initiatives

The 2015 Recommended Budget increases funding for safety net housing services and supportive housing. The budget also creates a model program to serve individuals with severe alcohol addictions.

Highlights include:

- Expand Community Housing Placement services by adding a second Community Intervention Specialist. This position is designed to assist those being discharged from the House of Correction, homeless shelters, and other community support facilities in securing safe housing. The current Community Intervention Specialist is receiving NAMI's Advocate of the Year award.
- Increase Supportive Housing Units from 491 to 529. Supportive housing units offer individuals affordable homes and easy access to the supports and services they need to stay housed, safe and healthy.
- Create a ***Harm Reduction Housing*** model to assist individuals with severe alcohol addictions who have not been successfully served in current treatment models or housing. This model, used successfully in New York, Chicago, Minneapolis and Seattle, is expected to reduce detox admissions, emergency room visits, and jail bookings.
- Expansion of case management services in the ***Safe Haven*** program. The current four locations have been serving more and more homeless individuals coming directly from the streets, rather than being referred by shelters.
- Provide on-site peer support and housing support services at Mercy House Lakefront's new development on Milwaukee's east side, which is expected to be completed in November of 2015.

## Support for Veterans

As he has since taking office, County Executive Abele is expanding resources for veterans in Milwaukee County and across the state. The 2015 Recommended Budget continues support for the Purple Heart Pass Program. To date, 400 veterans have taken advantage of the free program. The budget also continues to support the Veterans Job Fairs organized by the Milwaukee County Veterans Service Office. The job fairs are continuing to grow, with a record number of employers attending the event in October.

Other highlights include:

- Create resource center for veterans to allow them easy and supportive access to the internet and other applications by adding computer workstation kiosks in the County Veterans Department office.
- Continue funding $30,000 for the Needy Veteran's Fund, which provide emergency financial aid to veterans and their families.
- Significant investment in capital projects at the War Memorial Center.

## Strengthening Transit

For the fourth straight year, County Executive Abele is introducing a budget that improves the County's transit system. Once again, his budget does not include any bus fare increases or increases in the daily paratransit fare. The budget adds more than one million route miles and includes funding for a feasibility study to convert buses and facilities to Compressed Natural Gas (CNG), a cleaner fuel source.

## Improving Milwaukee County Zoo

The 2015 Recommended Budget includes a proposal to improve the Milwaukee County Zoo and ensure a stable revenue stream. The Zoo is recommending to partner with Service Systems Associates, or SSA, to run the Zoo's concessions, merchandise and catering operations for five years.

SSA has 31 zoo partners in 16 different states which served approximately 25 million guests in 2012. Some of the zoos include: Louisville Zoo, Dallas Zoo, Denver Zoo, Detroit Zoo, Honolulu Zoo, Houston Zoo, Los Angeles Zoo, Minnesota Zoo, Zoo Miami, Zoo Boise and Utah's Hogle Zoo.

Under the proposed contract, SSA would spend at least $3 million of their own money to improve buildings at the zoo. The County would still own the buildings. SSA is also guaranteeing a minimum payment to the County every year that will increase as sales increase (projected $1.7 million in 2015, rising to $2.1 million by 2019) and SSA will spend $150,000 of their own money to market the Milwaukee County Zoo.

SSA has guaranteed to hire all full-time food and retail Zoo staff and offer eco-friendly and fair-trade products. 2015 commitments for rentals with outside vendors will be honored and people will still be allowed to bring their own food into the Zoo.

## Increasing Child Support Services

The Child Support Services Department is one of the many success stories at Milwaukee County since County Executive Abele took office in 2011. In 2012, 2013 and 2014 Child Support Services set performance records across the department. In 2013 they were named the *Wisconsin Child Support Department of the Year*.

The 2015 Recommended Budget provides funding to build on that success while also addressing a continuing decrease in state funding. The budget continues the partnership between Child Support and the District Attorney's Office. This partnership started in 2014 and has seen significant success, including the arrest of a man who owes $250,000 for the care of his children. That case gained international attention and immediately created a deterrent effect. In the days after the story broke, the department saw an increase in parents who owed money to their children coming forward to get in good standing.

Highlights include:

- Continuing to operate our highly successful Pathways to Responsible Fatherhood Grant, which helps provide key supportive services to 1,750 low income dads in the Milwaukee area every year. The Child Support Services Department received a $1.8 million grant to continue this award-winning fatherhood program. They are the **only** child support agency in the country to receive the grant for 2014-2015.
- Restructuring the Department to move the call center to the Wisconsin Support Collection Trust Fund to handle routine calls, allowing the Department to:
    - Avoid a $1 million upgrade to its phone answering system.
    - Redeploy several employees from the call center to value added work to improve service and reduce wait times.
    - Improve customer service.

## Enhancing Intergovernmental Cooperation

The 2015 Recommended Budget includes a number of intergovernmental agreements that enhance countywide and regional cooperation and create more sustainable programs. Highlights include:

- Countywide election machines. This project is part of an innovative agreement that will save costs at both the County and municipal levels. The County will purchase election machines for each municipality and the municipalities will reimburse the County for 30% of the election machine costs. As part of the agreement, the City of Milwaukee's election commission will provide programming services for the County and all 18 municipalities. This initiative is expected to save over $3 million over the next 12 years.
- $2 million to finish upgrading the County's public safety radio system in cooperation with Waukesha County to a new digital format. This intergovernmental initiative saved $500,000 in capital costs and will save $1.5 to $2 million in operating cost over the life of the system.
- Nearly $1 million to offset municipal costs in assuming Park Patrol duties in County parks with another $500,000 available for patrolling County grounds.
- A savings of more than $13.5 million over two years through a collaborative RFP for medical and prescription administrative costs with the City of Milwaukee and Milwaukee Public Schools.

## Matching County Footprint to Current Workforce and Mission

The 2015 Recommended Budget includes a significant reduction in its outstanding maintenance requirements by reducing infrastructure that is outdated and expensive to maintain. Highlights include:

- $3.8 million to close and demolish the City Campus facility, which is inefficient as office space, expensive to maintain and has significant capital needs. This move will result in future operating cost savings of over $400,000 annually and $28 million in future capital costs by relocating staff out of City Campus and demolishing the building to allow redevelopment of site. County staff will continue to work with partners at the City of Milwaukee and in the community to redevelop the land.
- If approved by the County Board, $1.7 million is provided for demolishing the Estabrook Dam, which is the most environmentally-protective option that also eliminates ongoing maintenance costs and future infrastructure costs.
- $700K for long-range space planning for County facility needs, focusing on the Safety Building and County Grounds.
- If approved by the County Board, sell O'Donnell parking garage to Northwestern Mutual, who will invest millions of dollars in upgrades and maintain access to the public.

## Increasing Efficiency across the County

The 2015 Recommended Budget takes a number of steps to increase efficiency and centralize administrative functions, particularly in Information Technology (IT) and the Procurement Division. The County currently has a decentralized process for the procurement and management of IT, meaning funds for purchases of hardware, software, consulting, or other IT-related items are provided to individual departments. Departments may utilize these funds to purchase any IT-related items, so long as they stay within their expenditure budgets. As a result, departments do not need to work proactively

with the Information Management Services Division (DAS-IMSD) to ensure IT purchases are compatible with other County systems or the most cost-effective option.

The current decentralized structure has led to significant issues, including:

- Over 50 % of IT spend is decentralized across departments. These technology assets are managed in isolation of other similar assets.
- Milwaukee County has over 10,000 software applications and / or versions to support its 4,000 employees.
- The County prints over 32 million pages from its copiers each year due to a high number of personal printers.

Beginning in 2015, IMSD will be responsible for purchasing and managing technology for the County. Departments will continue to be "Business Owners" working in partnership with IMSD.

Another major initiative to drive efficiency in 2015 is the launch of an E-Procurement system. The new paperless, online "E-Procurement" system will enable all County employees to purchase from preferred vendors at standardized – and often lower -- prices.

The new system is estimated to save $450,000 in 2015 and $1 million by 2016.

Long term, this project will provide:

- Greater visibility into County spending.
- Price leverage for high volume purchases.
- Compliance with County policies.
- More straightforward and easier processing.

Other efficiency highlights include:

- Ongoing utilization of Continuous Improvement processes that adopt lean-management principles. Already, the first two initiatives are moving into the implement stage:
    - The Human Resources hiring team is implementing changes to the hiring process that will result in a 25% reduction in wasted time.
    - The Procurement team and County Stakeholders, have identified productivity improvement that will result in a 36% reduction in waste in the process of purchasing goods and services.
- Creation of a Business Office in DAS that will consolidate accounting, budget, grant management and other administrative support for the Department. The Office is funded by centralization of these functions from within the Department and does not result in any net new positions.
- Adding a grant writer position to help departments seek and acquire additional funding. This person will help increase the County's access to new revenue streams.
- Strengthened financial management policies that will direct one-time revenues to projects that enhance efficiency, drive economic development, and build debt reserves for the future pre-payment of debt obligations.

## Expanding Employee Training and Leadership Development

The 2015 Recommended Budget includes two major initiatives to provide additional training for employees:

- A new cloud-based, online Learning Management System will provide employees access to all of the County's internal training opportunities, plus thousands of online training courses. Employees will have the ability to develop and track their own learning plans.
- Managers will be able to monitor all compliance training and required certifications as well as track and report on learning activity across the organization. To learn more about this new tool, visit: http://www.cornerstoneondemand.com/learning.
- A new leadership program, Leadership Excellence, will help high-potential County managers lead change, improve employee engagement, and build a workforce focused on results.

## Managing and Reducing County Risk

The 2015 Recommended Budget migrates the in-house administration of workers' compensation claims handling to a third party administrator for more efficient claims adjusting. The budget also enhances risk management programs throughout the County by conducting comprehensive exposure assessments and targeting loss prevention and safety training efforts to minimize claim drivers.

## Cultural Facility Match Funding

Milwaukee County is home to numerous world class cultural facilities, including museums and art venues. Many of the County-owned cultural buildings, however, have significant deferred maintenance, as outlined in the Public Policy Forum's 2013 report, "Pulling Back the Curtain: Assessing the needs of major arts, cultural, recreational, and entertainment assets in Milwaukee County."

The 2015 Recommended Budget begins a process to address these needs by working towards formal agreements with institutions that we do not currently have and requiring matching county funds dollar-for-dollar with funds raised by the cultural facilities. Also, as we are asking county staff and departments to reduce spending, county-supported institutions will see a 5% decrease in the 2015 operating budget allocated by the County.

# Milwaukee County Executive
## Chris Abele

### Director of Administrative Services
**Don Tyler**

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- Joel Saltzman, Project Analyst, Information Management Services Division
- Staff of the Office of the Comptroller

# Milwaukee County Board of Supervisors

| | |
|---|---|
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| First Vice-Chair | Peggy Romo West, 12th District |
| Second Vice-Chair | Steve F. Taylor, 9th District |
| | |
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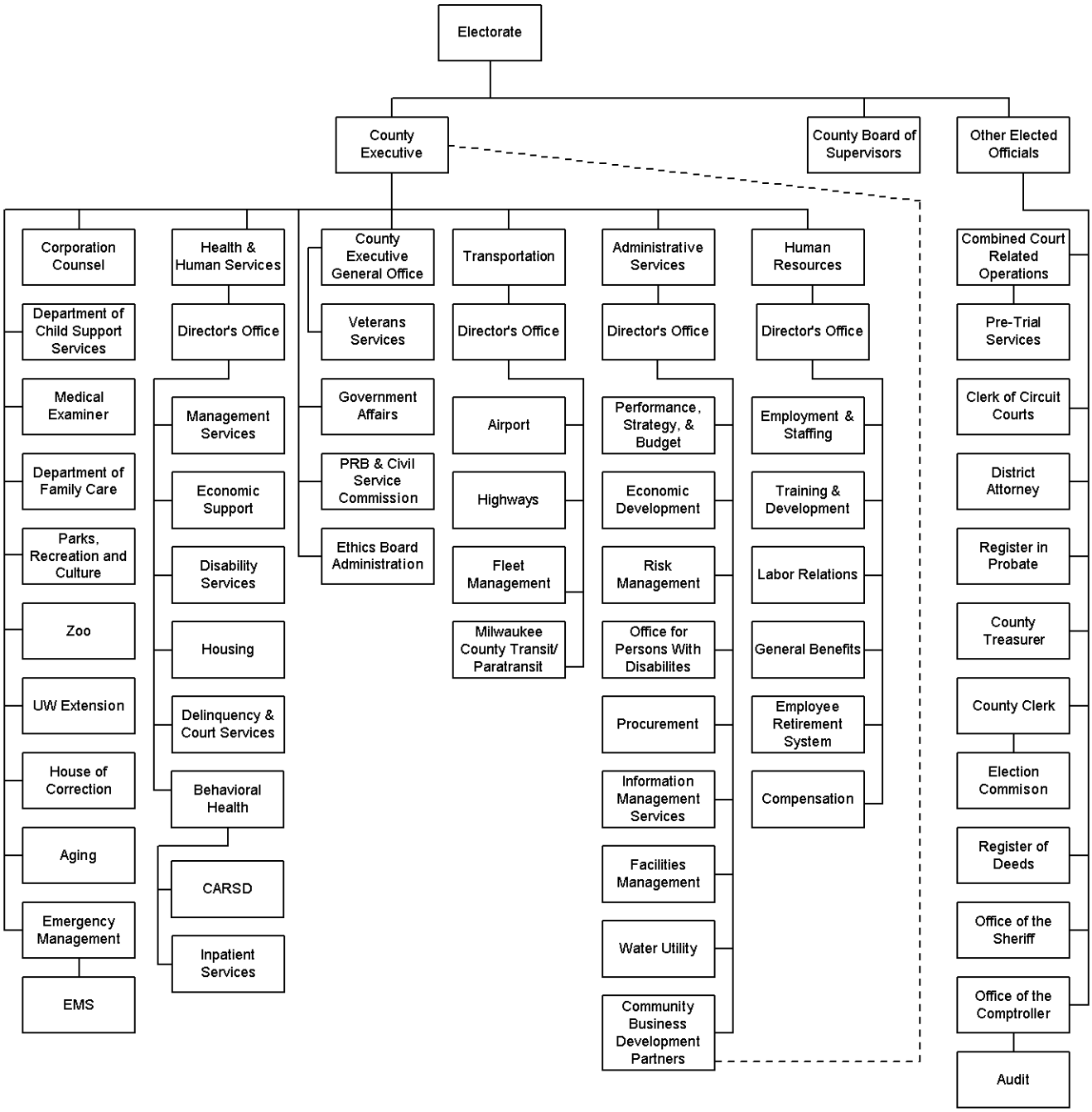
# Milwaukee County Organizational Chart



# Budget Narrative Reader's Guide

The budget narrative serves as the County's business plan for the upcoming year. It provides information to taxpayers, policymakers, stakeholders, community groups, and other interested parties about what the County intends to provide with the resources provided to it. The goal of the budget narrative is to present this business plan in a format that is easy to read and informative for everyone who has an interest in the County. We seek to achieve this goal in part by adopting best practices, which are exemplified by the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award, which the County won in 2014.

**Structure of the Narrative**

Each departmental narrative starts with one or more summary pages. The first page shows expenditures, revenues, and tax levy for the entire department. New in 2015 is a line showing how much of each department's resources are consumed by retiree fringe benefits, when applicable.

Staffing information for the entire department shows FTEs based on full-time and part-time (seasonal, hourly, pool, etc.) positions, and overtime by dollars. Following this information is a brief overview of the department's mission and structure.

After the departmental summary pages, the narrative shows detailed information about each program, including:

- **Service Provision:** This indicates whether the program is mandated by State or Federal law, committed via contract or other long-standing relationship, discretionary, or administrative in nature. Administrative program areas generally assist other County departments with basic business functions.

- **Strategic Outcome:** This indicates the plank of the County's mission statement, to which the program is most closely aligned. The County's Mission Statement reads,

  *Milwaukee County Government will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all its people.*

  For instance, in many of the programs within the Office of the Sheriff, the Strategic Outcome are listed as "personal safety"; likewise in many administrative departments, the Strategic Outcome are listed as "high quality, responsive services". Please see the "Performance-based Budgeting" section for additional detail.

- **"What We Do"**: indicates activity data that shows "how much" service is provided, for instance the number of aquatics attendees at parks or the number of individuals served in the senior meal program.

- **"How We Do It"**: this displays the resources dedicated to this program, including expenditures, revenues, tax levy, and total FTEs, including full and part-time positions (note that this figure <u>does not</u> include FTE equivalents for overtime, special premium, salary adjustment, shift differential, or vacancy and turnover).

- **"How Well We Do It"**: this displays performance measures for the program area. Many departments have identified and developed performance measures for several program areas; more will be created and included in future budget years, as this is intended to be an iterative process.

- **Strategic Implementation**: This provides an overview of how the resources provided to the program area will be used to achieve the performance measures (where developed) and help the County achieve its mission in the upcoming year, and provides information on significant changes.

# Community Profile

Milwaukee County was formed in 1835 when it was part of the Michigan Territory. Prior to that, the area had been settled by a variety of Native American tribes, and was explored by French Priests and traders as far back as 1674. The name "Milwaukee" is generally believed to be derived from a Native American term meaning "good land"[1].

*Photo of the entrance to General Mitchell International Airport courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

Today Milwaukee County is, by population, the largest county in the State of Wisconsin and the 47th largest in the United States with 956,023 residents. Milwaukee County is one of the few fully-incorporated counties in the United States and includes 19 municipalities that range from a large urban center in the City of Milwaukee with 597,900 residents to small villages such as Bayside with a population of 4,389.

The County anchors the Greater Milwaukee Metropolitan Area, which has a population of more than 2 million and includes seven neighboring counties: Waukesha, Racine, Washington, Ozaukee, Dodge, Jefferson, and Walworth.

As in many other major urban areas in the upper Midwest, the regional economy in the 20th century was based on heavy manufacturing. As the manufacturing sector has declined nationally since the 1970s, the region has transitioned to attract economic growth based on high-tech, light manufacturing and service-oriented industries; now developing into a worldwide leader in freshwater sciences and technology.

The tables on the following pages provide some demographic and economic data about Milwaukee County.

[1] Wisconsin Historical Society, online at http://www.wisconsinhistory.org/dictionary/index.asp?action=view&term_id=3824&term_type_id=2&term_type_text=places

County Data[2]:

| Basic Data | Milwaukee County | Wisconsin |
|---|---|---|
| Land area in square miles, 2010 | 241 | 54,158 |
| Population, 2013 estimate | 956,023 | 5,742,713 |
| Population Density (Population per Square Mile) | 3,967 | 106 |
| **Demographic Data** | **Milwaukee County** | **Wisconsin** |
| Persons under 5 years, percent, 2013 | 7% | 6% |
| Persons under 18 years, percent, 2013 | 25% | 23% |
| Persons 65 years and over, percent, 2013 | 12% | 15% |
| High school graduate or higher | 86% | 90% |
| Bachelor's degree or higher | 28% | 26% |
| Veterans, 2008-2012 | 54,937 | 423,264 |
| **Economic Data** | **Milwaukee County** | **Wisconsin** |
| Housing units, 2013 | 416,621 | 2,633,330 |
| Homeownership rate, 2008-2012 | 51.9% | 68.6% |
| Median value of owner-occupied housing units | $162,900 | $169,000 |
| Households, 2008-2012 | 379,711 | 2,286,339 |
| Median household income, 2008-2012 | $43,599 | $52,627 |
| Private nonfarm establishments, 2012 | 19,384 | 138,246 |
| Private nonfarm employment, 2012 | 449,241 | 2,388,855 |
| Manufacturers shipments, 2007 ($1000) | 19,065,361 | 163,563,195 |
| Merchant wholesaler sales, 2007 ($1000) | 10,955,307 | 59,996,244 |
| Retail sales, 2007 ($1000) | 10,207,295 | 72,283,321 |
| Retail sales per capita, 2007 | $10,720 | $12,904 |
| Accommodation and food services sales, 2007 ($1000) | 1,570,614 | 9,247,311 |
| Building permits, 2012 | 654 | 12,041 |

*Photo of research work at the Milwaukee County Research Park, courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

[2] U.S. Census Bureau Quickfacts, online at: http://quickfacts.census.gov/qfd/states/55/55079.html

| Principal Taxpayers | |
|---|---|
| Taxpayer | 2013 Equalized Value |
| Mayfair Mall LLC | $376,625,000 |
| Bayshore Town Center LLC | $319,668,000 |
| Northwestern Mutual Life | $305,534,000 |
| US Bank Corp. | $262,409,000 |
| BRE Southridge Mall LLC | $154,152,000 |
| Wal-Mart/Sam's Club | $143,991,000 |
| Mandel Group | $142,394,000 |
| Marcus Corp/Milw. City Center/Pfister | $128,949,000 |
| Metropolitan Associates | $125,725,000 |
| Columbia St. Mary's | $113,595,000 |

*Source: 2013 Milwaukee County Comprehensive Annual Financial Report, Office of the Comptroller*

| 10 Largest Private-Sector Employers | | | |
|---|---|---|---|
| Employer | Industry | 2013 Employees | % of Total County Employment |
| Aurora Health Care | Health Care | 24,462 | 5.8% |
| Wheaton Franciscan | Health Care | 11,171 | 2.6% |
| Froedtert & Comm. Health | Health Care | 8,982 | 2.1% |
| Roundy's Supermarkets | Retail Supermarkets | 8,400 | 2.0% |
| Medical College of WI | Medical School | 5,417 | 1.3% |
| Northwestern Mutual | Insurance & Investments | 5,000 | 1.2% |
| ProHealth Care Inc. | Health Care | 4,819 | 1.1% |
| Columbia St. Mary's | Health Care | 4,542 | 1.1% |
| Children's Hospital of WI | Health Care | 4,447 | 1.1% |
| Rockwell Automation | Industrial Automation | 4,273 | 1.0% |

*Source: 2013 Milwaukee County Comprehensive Annual Financial Report, Office of the Comptroller*

# Budget Summary

- 2015 Budget FAQ's
- Tax Levy Summary
- County Share of Property Tax Levy
- Budget Assumptions
- Performance Budgeting
- Long-Range Fiscal Analysis
- Expenditure Analysis
- Revenue Analysis
- Countywide FTE Positions
- Sunset Positions

# 2015 Budget FAQ's

A budgetary best-practice recommended by the Government Finance Officers Association (GFOA) is to provide a list of the questions that might be most frequently asked about this year's budget. This is the familiar term FAQs. Some of the most pertinent questions related to the budget are as follows:

**How much would this budget raise my property taxes?**

The change in individual property tax bills is subject to a number of factors, including changes across the County in equalized values, and tax levy changes made by local governments, the State of Wisconsin, and other taxing districts.

The cost to operate County government makes up 17 percent of the total property taxes levied, so other units of government and taxing districts combined have a significant impact on your individual property tax bill. However, the 2015 budget includes **no increase** in the County's overall property tax levy of $279 million. This means that while individual tax payers may see a change in the County's share of taxes on their bills, this would be due to changes in equalized value across the County and not in the total amount of tax levied.

**What fees would increase, and why?**

It is prudent to charge fees for some County services, such as discretionary programs, to reduce the property tax levy burden, or on other programs where recipients generally have an ability to pay. Many of the fees the County charges are actually set by the State of Wisconsin, such as recording fees for mortgage documents. Fees are a relatively small part of the County's total operating revenue.

As costs to provide services continually rise and support from the State and Federal governments do not keep pace, it is sometimes necessary to raise fees to generate additional non-tax levy revenues. In 2015, there are fee increases in the following areas (see the specific departmental narratives for additional detail):

- **Parks, Recreation & Culture**: Several fee increases are necessary in 2015 to provide additional support for discretionary programs that enhance our quality of life, including:
    - Daily admissions and annual passes increase at the County's pools.
    - Daily admissions and annual passes increase at the County's two community centers.
    - Permits for leagues, field rentals and building rentals.
    - New daily and yearly pass fees for cross country skiing trails to offset trail maintenance.

- **Medical Examiner**: The fee charged for autopsies referred to the County increase slightly.

- **Office for Persons with Disabilities**: Building rental and camp rates increase between 10 and 25 percent.

**Why is a Department of Emergency Management being created?**

Emergency management includes a wide variety of programs that are critical to public safety in Milwaukee County. These services include:

- Provision of the countywide public safety radio network, which is utilized by most of the first responders in Milwaukee County. This system is being upgraded in partnership with Waukesha County.

- Coordination of Emergency Medical Services (EMS) among municipal and private service providers and hospitals. Milwaukee County provides dispatch coordination with hospitals, technical advice, training, and a subsidy to municipalities for EMS services.

- Emergency Management Services, which includes coordination of and training for first responders during natural disasters, accidents, or attacks.

- 911 communications and law enforcement dispatch, which answers many cellular 911 calls made in the County and helps dispatch law enforcement officers.

*Dispatch Center at General Mitchell Int'l Airport, Courtesy of Andre Simms, Budget Analyst with the Department of Administrative Services*

Prior to the 2015 budget these services were provided in three different departments, including the Office of the Sheriff, the Department of Administrative Services, and the Department of Health and Human Services. Additionally there is no clear guidance on who is responsible for many of the assets (facilities, communication equipment, etc.) in the current structure. This decentralized structure leads to a lack of coordination and communication between the County and municipalities that rely on these services, and within the County itself, a situation that introduces risk, wastes time and taxpayer resources.

During development of the 2015 budget, other models for providing these services were examined and it was generally found that in similar Wisconsin counties such as Dane, Waukesha and Brown, these services are consolidated into a single department under the County Executive. There was also communication with County management and staff that provide these services, many first responders and local officials, who generally support the consolidation idea because of the weaknesses identified above.

A business plan has been developed for the new department. This plan, and more information on the analysis of this issue, can be found on the Office of Performance, Strategy & Budget's Budget Blog at: http://www.milwaukeecountypsb.com

**What services would be provided through new service models instead of County employees in this budget and why? Are any services being brought "in-house"?**

The County faces significant ongoing fiscal pressures that force it to examine how all of its services are provided. In some cases, a private or non-profit firm can provide more efficient and better quality services for the County at costs far lower than would result by using County employees. Currently, the County contracts out with many service providers to best deliver services to our community in the most efficient way. Reasons for this vary from organizations having specialized expertise and training to the heavy burden of the County's fringe benefit costs. Savings can also result if the County pays for outcomes, not simply time spent.

The 2015 budget includes several significant service model changes, listed below. Please see the individual department's budget narrative for additional detail on each initiative.

- **Department of Administrative Services**: Security services at certain County facilities would be provided by a service provider instead of by County staff. A Request for Proposals for this service was issued during the summer of 2014 so that a vendor can be in place on January 1, 2015. Additionally, elevator maintenance will be provided through a contract in 2015.

- **Zoo**: Concessions will be operated by a service provider effective January 1, 2015. A Request for Proposals was issued for this service in June, and a contract is awarded in the budget (see the narrative for the Zoo, Department number 9500). In addition to guaranteed revenues, the chosen provider will provide approximately $3 million in capital improvements over a five-year period to concessions and retail-related facilities that the County cannot afford to make.

- **Behavioral Health**: The Community Support Program Downtown and Southside locations will have all 290 caseloads assumed by community providers through a purchase of service contract. The initiative will produce tax levy savings of $559,132 including personnel, other expenditures and revenue reductions. This initiative includes the purchase of community slots, including continued implementation of the Assertive Community Treatment (ACT)/Integrated Dual Disorder Treatment (IDDT) models begun in 2014.

- **Office of the Sheriff**: The 2015 Budget includes a transition of the Park Patrol to municipal governments, who already respond to most calls for service in the Parks and are more geographically prepared to do so; and provides for a possible transition of security services at the County Grounds in Wauwatosa to a new service provider that may be identified in the third quarter of 2014.

- **Child Support Services**: The 2015 Budget includes the transition of call center operations from County Staff to the Wisconsin Support Collections Trust Fund. This effort will allow several County staff to transition to more value-added child support services.

- **House of Correction**: Medical and mental health services for inmates are currently being provided on a hybrid basis by both a service provider and County staff. The service provider has shown to be an effective and cost-efficient in its efforts, and therefore will take over the entire medical and mental health unit in 2015.

- **Department of Parks, Recreation and Culture**: The Nature in the Parks program will be provided by County staff in 2015. This program had previously been provided by staff of the University of Wisconsin Extension. The program is being brought "in-house" because it can be done more cost-effectively with County staff.

**What changes are being made to address the County's long-term fiscal imbalance?**

It has been well-documented that Milwaukee County faces a significant long-term fiscal imbalance. The Office of the Comptroller has estimated that over the five-year period from 2015 to 2019, the annual structural deficit will increase from $32 million in 2015 to $94 million if no sustainable, long-term decisions are made to the County's current operations.

There are many items included in the 2015 budget designed to specifically address this imbalance:

- **Providing Services Differently**: As noted above, utilizing service providers or other municipalities can result in significant long-term savings for the County. The 2015 Budget includes utilization of new service models in Behavioral Health, Facilities Management, the Zoo, the Office of the Sheriff, and other areas.

- **Reducing the County's Footprint**: The 2015 Budget includes a significant reduction in its outstanding maintenance requirements by reducing infrastructure that is outdated and expensive to maintain by:
    - Closing and demolishing the **City Campus** facility, which is significantly inefficient as office space, expensive to maintain and has significant capital needs.
    - Demolishing the **Estabrook Dam** and replacing it with a more environmentally-friendly option that also reduces ongoing maintenance costs.
    - Closing four **wading pools** that have very low use, high capital infrastructure needs, and are located close to other aquatics amenities.
    - Planning for the sale of the **O'Donnell** parking structure, which has significant operating costs and capital improvement needs.

- **Efficiency Measures**: The 2015 budget includes significant changes to how the County provides many of its internal administrative functions, with the goal of providing significant time and cost savings in the long-term. These efforts include:
    - Centralization of information technology procurement and maintenance to ensure standardization and better vendor management.
    - Centralization of the procurement process with a new paperless, online "E-procurement" system that will enable all County employees to purchase from preferred vendors at competitive and standardized prices.
    - Ongoing utilization of Continuous Improvement processes that adopt lean-management principles.
    - Strengthening financial management policies that will direct large, unanticipated one-time revenues to projects that enhance efficiency, drive economic development, and build debt reserves for the future pre-payment of debt obligations.

- **Increased Benefit Cost Sharing**: Fringe benefits, mainly health insurance and pension, continue to represent a major cost driver for the County. The 2015 budget continues efforts to make employees and retirees more accountable for their health care utilization by increasing premiums and deductibles to compare with other functional organizations.

- **Building Reserves**: The County borrows several millions of dollars annually to finance its capital improvement program. Interest rates have a significant impact on debt service costs over a long period of time, which can make less resources available for operating County programs. One of the ways the County can reduce its debt service is by achieving a high credit rating. Rating agencies judge the soundness of the County's finances and one important aspect of stability is having reserves. The 2015 Budget works towards this goal by building up the Debt Service Reserve cash balance to nearly $13 million, the highest level in recent history.

- **Limit Borrowing**: The County has generally held to a self-imposed limit on borrowing for capital projects. The 2015 Budget continues this policy by adhering to the cap of approximately $38.6 million, and by utilizing cash financing for 29 percent of the 2015 capital program.

- **Utilize One-Time Revenues Properly**: The use of one-time, non-recurring revenues to finance ongoing, long-term operations is not sustainable. The 2015 Budget continues to implement sound financial policies regarding the use of one-time revenues by requiring that they be directed towards economic development initiatives, projects that enhance efficiency through the Innovation Fund, and towards the Debt Service Reserve for the future defeasance of debt.

**Why is Information Technology Being Centralized?**

The County has a decentralized process for the procurement and management of information technology (IT). Budgets for the purchase of hardware, software, consulting, or other IT-related items are provided to individual departments. Departments may utilize these funds to purchase any IT-related items, so long as they stay within their expenditure budgets. This means many departments do not work proactively with the Information Management Services Division (DAS-IMSD) to ensure its IT purchases are compatible with other County systems, not duplicative, or the most cost-effective option.

The current decentralized structure has led to:

- Multiple versions and licenses of the same software package across departments. DAS-IMSD estimates that the County currently has ***more than 10,000*** software applications and/or application versions for its 4,600 employees.

- Different departments use different systems to do the same thing. For instance, several different software solutions are utilized across the County to manage facility maintenance efforts. None of the solutions talk to one another, meaning departments cannot share information on maintenance

needs; the County does not have comprehensive information on its maintenance efforts; and many of the solutions do not provide sufficient data for performance measurement or other analysis.

- Individual departments often purchase a solution and then inform DAS-IMSD that it needs to be supported. This sets DAS-IMSD up to fail its customers when it is not brought in on the front end of the purchase and/or it may not have the resources or ability to support the department in the timeframe desired.

By failing to view IT from a countywide viewpoint, it is extremely difficult to provide adequate, cost-effective, and appropriate human and capital resources in DAS-IMSD.

This decentralized structure does not conform to budgeting best practices. The Government Finance Officers Association (GFOA) has developed best practices for IT budgeting and project management. In summary, the GFOA recommends centralizing IT budgets within the organization's IT agency, requiring departments to submit business cases for significant IT projects, and taking an organization-wide view of how IT is utilized.

*Photo of Motorola radio system for Milwaukee County courtesy of Andre Simms, Budget Analyst in the Department of Administrative Services*

Based on these issues, the 2015 Budget places accountability for ensuring that IT purchases are made on a Countywide strategic basis, and in the most cost-effective manner, on the County's Chief Information Officer within DAS-IMSD.

**What are the key capital investments being made in this budget?**

The 2015 Capital Budget includes more than $78.6 million in capital investments in the County's infrastructure. The 2015 capital budget continues to emphasize improving safety in County facilities and managing long-term costs by eliminating outdated assets and technology. The Capital Budget adheres to the County's bonding cap. Highlights of the capital budget include:

- While not a capital improvement item, the 2015 Budget plans for the possible sale of the O'Donnell Park parking structure, which will significantly reduce ongoing operating costs and avoid eventual replacement costs of $57 million to $76 million.

- $10.1 million in funding to improve the condition of County highways and bridges.

- $3.8 million in funding to demolish the City Campus office building and make it ready for re-development.

- $8.7 million for improvements to infrastructure in the Parks including:
  - $1.7 million in funding to demolish the Estabrook Dam, an environmentally-friendly option that reduces the County's ongoing maintenance costs.
  - $3.8 million to complete the reconstruction of a heavily-utilized section of the Menomonee River Parkway in Wauwatosa.
  - $830,000 to improve the Oak Leaf Trail in Grant Park.
  - $550,000 to repair the historic suspension bridge in Hoyt Park.

- $1.8 million in funding to purchase election machines for each municipality. This project is part of an innovative agreement that will save costs at both the County and municipal levels. The project

is part of a proposed agreement where the City of Milwaukee's election commission would provide programming services for the County and all 18 municipalities, while the municipalities would reimburse the County for approximately 30 percent of the election machine costs. This agreement will result in reduced programming costs for municipalities and the County; the estimated net savings including the capital investment is $3 million over a 12-year period.

- $4.2 million to make improvements to the War Memorial.

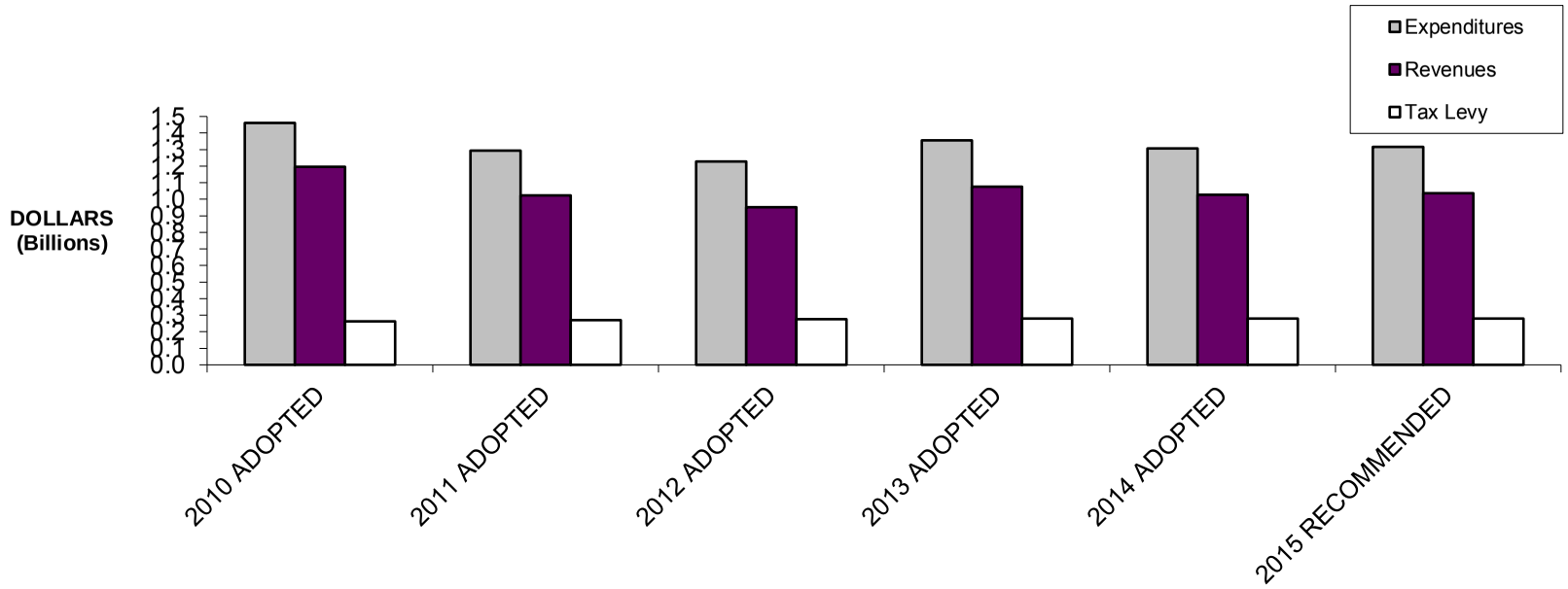
- $2 million to continue upgrading the County's public safety radio system in cooperation with Waukesha County to a new digital format.

- $4.8 million to continue to the bus replacement program in the Transit system

- $2.8 million to continue to improve the County's outdated information technology systems, including planning funds for a project that would transition several applications off of obsolete mainframe technology, and improvements to the County's disaster recovery capabilities.

# RECOMMENDED 2015 BUDGET FOR GENERAL COUNTY PURPOSES

| | 2014 ADOPTED | 2015 RECOMMENDED | CHANGE | PERCENT |
|---|---|---|---|---|
| EXPENDITURE | $1,306,950,614 | $1,316,311,910 | $9,361,296 | 0.72% |
| REVENUE | 1,027,629,418 | 1,036,990,714 | 9,361,296 | 0.91% |
| TAX LEVY | $279,321,196 | $279,321,196 | $0 | 0.00% |



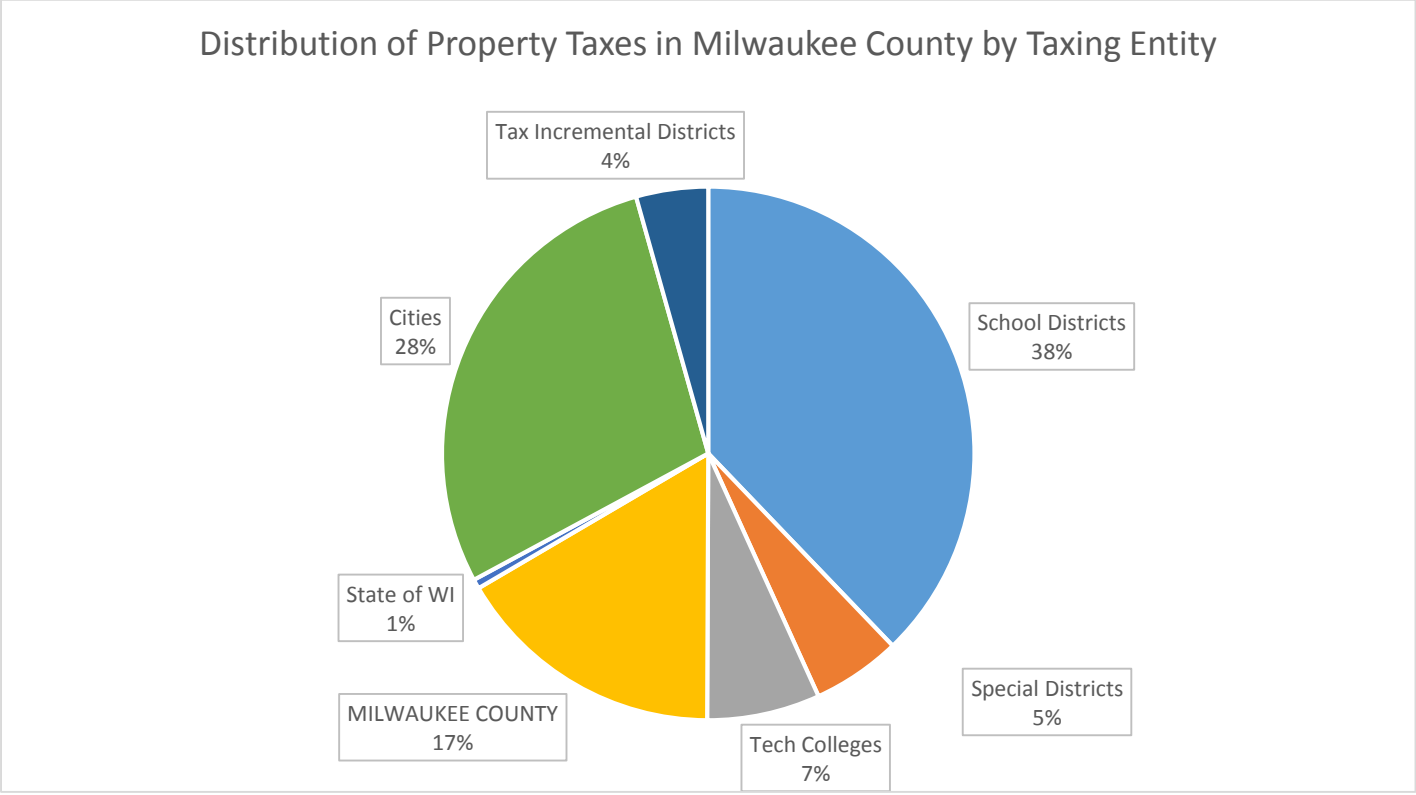
# County Share of Property Taxes

The 2015 Budget for Milwaukee County levies approximately $279.3 million in taxes on property during the year, unchanged from the 2013 and 2014 Adopted Budgets.

In 2014, according to data gathered by the Public Policy Forum, citizens and business will pay a total of approximately $1.7 billion in property taxes to the various taxing entities in the County. These entities include:

- Milwaukee County government
- Municipal governments (cities & villages)
- School Districts
- Technical Colleges
- The State of Wisconsin
- Special Districts (such as the Milwaukee Metropolitan Sewerage District or the Southeast Wisconsin Regional Planning Commission)
- Tax Incremental Finance Districts

Of this $1.7 billion total, Milwaukee County government makes up about 17 percent in 2014.



# 2015 Budget Assumptions

The Department of Administrative Services - Office of Performance, Strategy and Budget (PSB) and the County Executive utilized the most recent version of the "Municast" five-year forecast, produced by the Office of the Comptroller, to develop broad assumptions about the 2015 budget as a foundation when starting to develop the County budget. The figures below represent some of the significant known or estimated items that would have to be considered when *starting* the budget process.

***Employee and Retiree Fringe Benefits***
After increasing rapidly in the early 2000's, the rate of growth in health care costs has slowed significantly (see the Long Range Fiscal Forecast section for additional detail). This has been due to a variety of factors, including market factors and changes in plan design that have made the County's health care consumers more cost-conscious.

The five-year forecast assumes a 3.5 percent increase in health insurance costs over the 2014 budget, down from 4.9 percent the previous year. This reduced rate of growth results from a surplus in health care costs in 2013. By using the lower 2013 base, the assumption resulted in an increase of approximately $4.2 million in additional cost over the 2014 budget, rising from $120.2 million to $124.4 million.

Regarding pension costs, the spring 2014 valuation of the Employee Retirement System (ERS) indicates costs will rise by $9.8 million, or 16 percent. The large increase is due largely to the end of the 5-year period of amortization of a $45 million settlement in 2010 as well as actuarial data updates. The "normal cost", the value of benefits being earned by existing employees, decreases by $900,000, while the amortization of the unfunded liability increases by $10.7 million. Active employee pension contributions decline by $100,000 or 1 percent. Principal and interest payments on Pension Obligation Bonds issued in 2009 are also considered fringe benefits, and are essentially unchanged from 2014 at $33 million.

***Salaries & Wages***
The five-year forecast assumes a 2.5 increase in total salaries and wages for 2015. This includes the full-year cost of the 1 percent cost of living adjustment provided in April 2014, plus step increases and another cost of living adjustment in January 2015 for a total expenditure impact of approximately $5.3 million.

***State Aids & Federal Revenues***
State aids made up approximately 19 percent of County revenue in the 2014 Adopted Budget. The five-year forecast and 2015 base budget assumed no change in state aids; due to uncertainty over the federal fiscal outlook, all federal revenues were also assumed to remain flat in the base budget.

***Living Wage Ordinance***
In 2014 the Milwaukee County Board passed an ordinance that requires many Milwaukee County contractors to provide pay rates of at least $11.32 per hour. The Office of the Comptroller estimated that this ordinance would have a tax levy impact of approximately $1.5 million in 2015, though that analysis was based on a higher minimum wage rate than was ultimately adopted and included in the Behavioral Health Division, which is no longer subject to the ordinance. The Comptroller's estimate also included a cost of $2.6 million in costs to the Family Care program, which would have to be financed with the program's reserve as increased State support is not available.

***Sales Tax***
The five-year forecast assumed local option sales tax revenues would increase by 1.8 percent over the 2014 Adopted Budget, an increase of $1.03 million. This assumption is based on continuing to finance approximately $9.4 million in capital projects with sales tax revenues, leaving approximately $58.1 million in sales tax proceeds available for the operating budget.

***Inflation***
The five-year forecast assumes a 1.8 percent inflation rate, based on early 2013 data provided by the Wisconsin Department of Revenue and the U.S. Department of Commerce – Bureau of Economic Analysis.

***Debt Service***
The five-year forecast projected that Debt Service, not including Pension Obligation Bond debt, was projected to decline by 24 percent, or $18 million, in 2015, due mainly to the completion of debt service payments on outstanding debt that was refinanced in 2003.

# Performance Budgeting

**Overview**

The Department of Administrative Services – Office of Performance, Strategy and Budget (DAS-PSB, began to develop a comprehensive, Countywide strategic planning effort in 2012. The goal of this strategic planning process will be to identify desirable community outcomes, and link these to core business functions and measureable program outcomes across departments.

This endeavor builds on prior strategic planning efforts. In the late 1990s, the County embarked on a comprehensive strategic planning effort that included the creation of performance measures. Many of these performance measures were included in the 2003 Adopted Budget; however the effort to implement strategic planning and performance measurement was discontinued. In 2009, the County created the Long Range Strategic Plan Steering Committee, which explored performance measures and created long term strategic goals related to employee fringe benefits and facilities planning.

**Mission Statement & Strategic Outcomes**

The County is now integrating its budget process with a larger move towards performance management. Components of the County's mission statement, developed through a strategic planning process in the 1990s, have been incorporated into a set of Strategic Outcomes. The County's mission statement reads as follows:

> *"Milwaukee County Government will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all its people."*

Based on the Mission Statement and the strategic planning process, the Strategic Outcomes to be achieved by Milwaukee County are as follows:

- High Quality, Responsive Services
- Enhancement of Self-Sufficiency
- Enhancement of Personal Safety
- Enhancement of Economic Opportunity
- Enhancement of Quality of Life

The Milwaukee County Budget links each program area within its departments with one of these Strategic Outcomes where appropriate. For instance, the Operations Division at the Zoo is targeted at the Strategic Outcome of enhanced quality of life, and the Department of Child Support Services will work towards the Strategic Outcome of enhanced self-sufficiency. The chart below shows how every distinct program area by department is linked to a component of the Mission Statement. Note only the primary Strategic Outcome is listed, but that many services achieve multiple Strategic Outcomes (for instance, those programs that primarily achieve Personal Safety certainly contribute to Quality of Life). For administrative program areas that primarily support other County operations, the Strategic Outcome will be listed as "Administrative".

***Performance Measures***

In addition to linking service areas with Strategic Outcomes, the County budget shows how well the service is being provided. DAS-PSB works continuously with departments to develop performance measures in as many service areas as possible. The goal is to create a collaborative process whereby departments create their own performance measures as a way of challenging their management and staff to continue exemplary performance or improve on their existing performance levels.
The County seeks to develop performance measures that SMART goals, meaning goals that are:

S = Specific
M = Measureable
A = Achievable

R = Relevant
T = Time-Bound

DAS-PSB and the departments make every effort to create iterative performance measures that meet these criteria. Performance measures differ from activity data, which are also shown (when available) in the service-area narratives. Activity data are an important measure of *how much* of a service is provided, but do not inform policymakers or the public *how well* that service is provided. “How well” a service is provided can be a measure of quality – such as ratings on customer surveys or attainment of a positive audit finding, or a measure of efficiency – such as how long it takes to perform a task.

# Long Range Fiscal Analysis

Since 2009, Milwaukee County has utilized a five-year model to forecast future expenditures and revenues, grouped by type. This analysis provides taxpayers, policymakers and the public with an insight into the fiscal situation faced by the County.

This analysis has consistently shown that the County faces a long-term structural deficit. When the model was first utilized after passage of the 2009 budget, it projected that if annual budgets were balanced using only one-time measures, the County would face a $79 million deficit in 2010 that would grow to $153 million by 2014. Expenditures were forecast to grow by 6.1 percent annually while revenues would rise by only 3.7 percent annually.

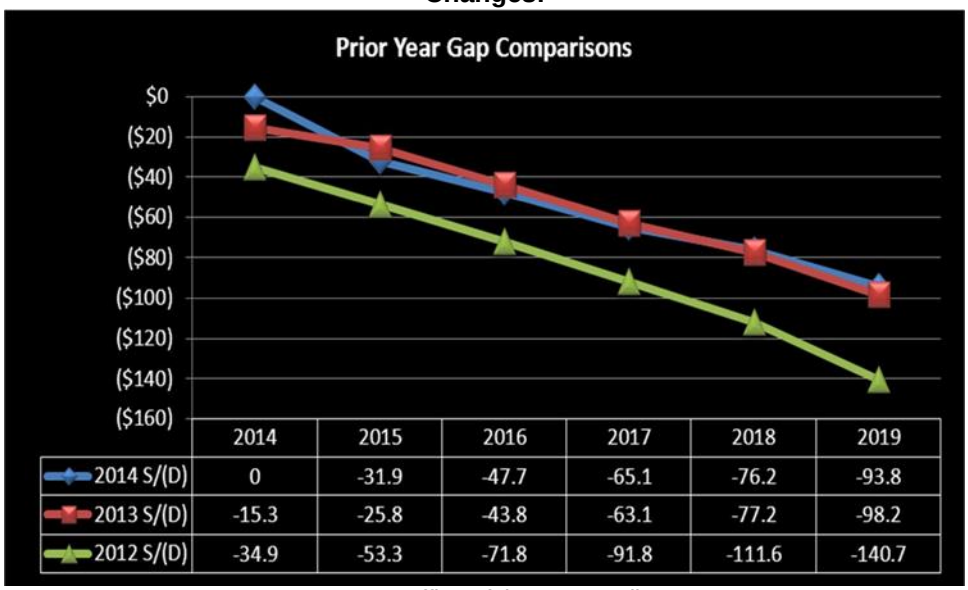
The forecast showed that labor costs, especially fringe benefits, were a major driver of this structural imbalance. It projected that with no changes in headcount or benefits policies, fringe benefits would rise from $212 million in 2009 to $340 million in 2014. Fringe benefits as a share of total county expenditures would rise from 16 percent to 20 percent. The analysis also showed that the County faces a significant lack of revenue flexibility, with a high reliance on State and Federal revenues and limited discretionary alternatives other than property taxes, which are capped by State law.

With the County's revenue flexibility limited by State law, managing expenditures is the only significant option to achieve fiscal sustainability. Therefore, beginning in 2010, the County has made significant structural changes, including in wage and benefit structure, such as:

- Realigning the share of health care costs borne by employees and retirees.
- Requiring, as mandated 2011 Wisconsin Act 10, employees to contribute to their defined benefit pension plan.
- Stabilizing pension costs by issuing Pension Obligation Bonds in 2009.
- Reducing headcount through a variety of policy changes, such as the State takeover of the Income Maintenance program, selectively contracting certain services such as housekeeping, consolidations of duties, and other position reductions.
- Mainstreaming overtime, sick leave policies, and other risk-type policies such as workers' compensation, to reduce payouts and liability accruals.

The impact of these structural changes is shown in table 1 on the next page, which compares the forecasted structural imbalance for the five-year period of 2014-2018 after the passage of each annual budget since 2012. Compared to the forecast in 2009, fringe benefits are budgeted at $189.2 million in 2015, or 14 percent of total expenditures.

**Table 1 – Change in County's Projected Structural Deficit Since 2009 Due to Policy and Economic Changes:**




| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|---|---|---|---|---|---|---|
| 2014 S/(D) | 0 | -31.9 | -47.7 | -65.1 | -76.2 | -93.8 |
| 2013 S/(D) | -15.3 | -25.8 | -43.8 | -63.1 | -77.2 | -98.2 |
| 2012 S/(D) | -34.9 | -53.3 | -71.8 | -91.8 | -111.6 | -140.7 |

*Source: Office of the Comptroller*

**Expenditures Continue to Grow Faster than Revenues**

Table 1 above illustrates the impact these decisions had on the forecasted structural deficit, demonstrating that the structural deficit is growing at a lower rate than it was four years ago. The model now shows that:

- Expenditures are now forecast to rise 4.7 percent annually, an improvement from 6.1 percent in the 2009 forecast, but still outstripping revenue growth.

- Much of the expenditure growth remains due to fringe benefit costs. The June 2014 five-year forecast report from the Office of the Comptroller estimates that,

  *"Fringe Benefits including pension and healthcare will grow 21.8 percent during the five-year forecast period. This is less than the five-year forecast projections in 2012 and 2013 of 36 percent and 29 percent, respectively, but still remains a significant financial obligation for the County. Fringe benefits for healthcare are projected to grow annually by about 7.5 percent, totaling $102.9 million or 31.5 percent over the five-year period".*

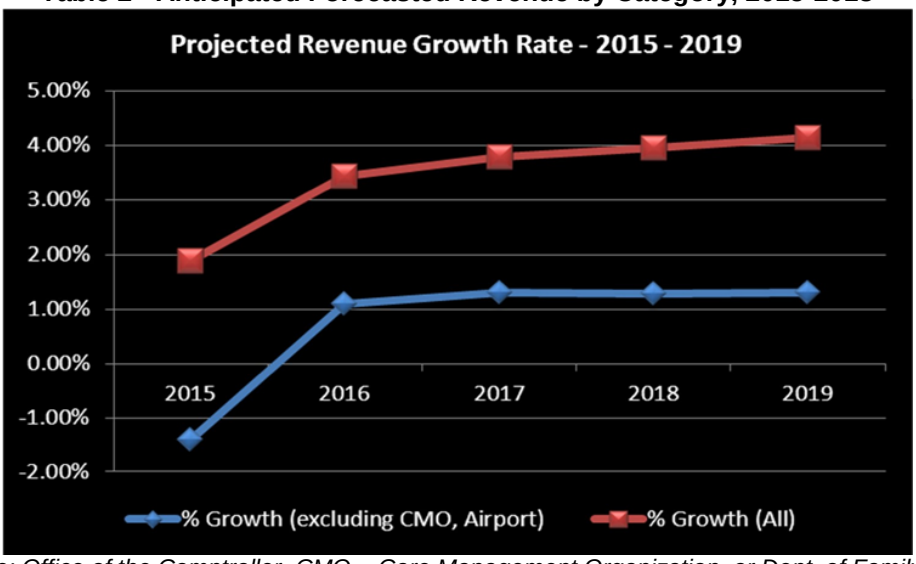
**Revenue Growth Continues to be Constrained**

The County continues to operate under strict tax levy caps, and new sources of revenue are limited. Revenues are projected to rise by 3.4 percent annually - essentially unchanged from the 2009 forecast.

The most recent five-year forecast report from the Office of the Comptroller forecasts that:

*"Low growth rates are attributable to mostly flat revenue projections for State and Federal resources, as well as discretionary resources that are mostly forecasted to grow at CPI over the forecast period. This suggests that the County will be able to do little with respect to revenue and managing the structural deficit, unless new revenue sources become available".*

**Table 2 - Anticipated Forecasted Revenue by Category, 2015-2018**

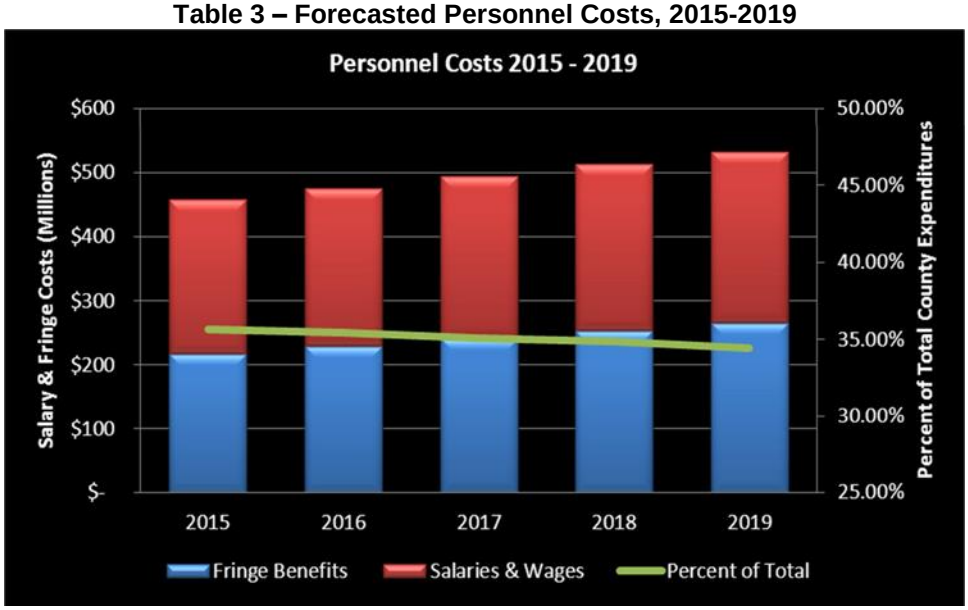



*Source: Office of the Comptroller. CMO = Care Management Organization, or Dept. of Family Care*

## Personnel Costs Remain a Key Driver

While recent fiscal policy has "bent the structural deficit curve", the County continues to need to make significant structural changes to achieve long-term sustainability.

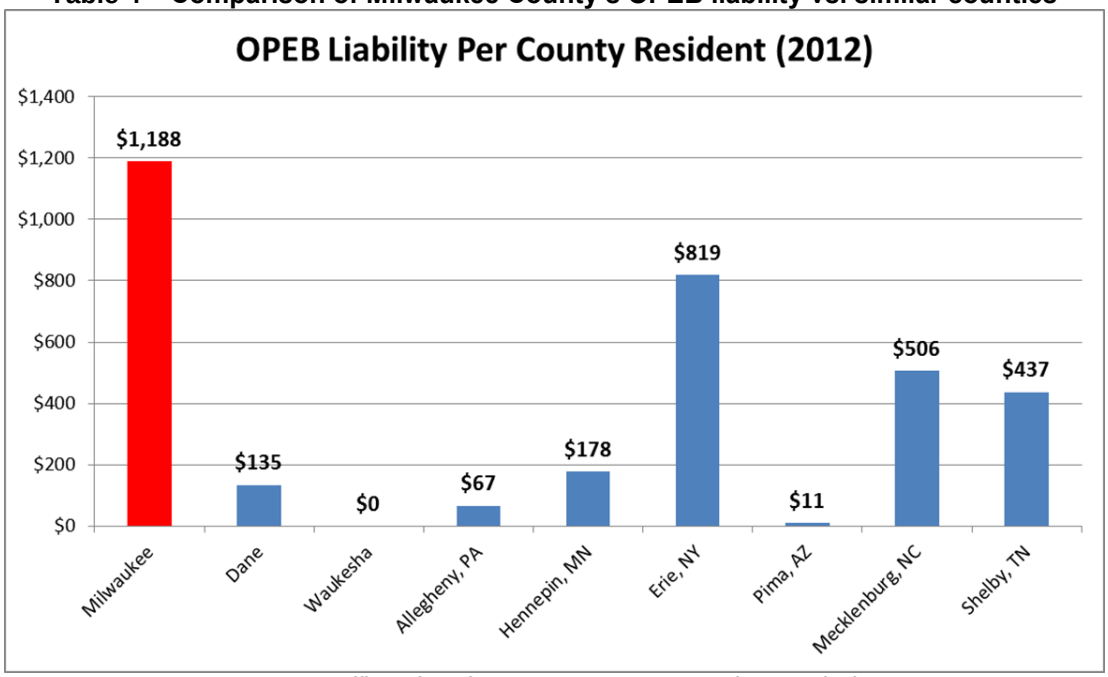
**Table 3 – Forecasted Personnel Costs, 2015-2019**




*Source: Office of the Comptroller*

This trend is apparent when considering the County's outstanding liabilities owed to current and future retirees. As of the end of 2012, the County had a liability for "other post-employment benefit costs (OPEB)" of approximately $1.2 billion. This liability is mainly in the form of health insurance benefits promised to current and future retirees. On a per-capita basis, the County's OPEB liability is approximately $1,188 per Milwaukee County resident, far higher than similar counties in Wisconsin and nationwide.

**Table 4 – Comparison of Milwaukee County's OPEB liability vs. similar counties**




*Source: Office of Performance, Strategy & Budget Analysis*

**Debt Reduction is a Key Driver to Sustainability**

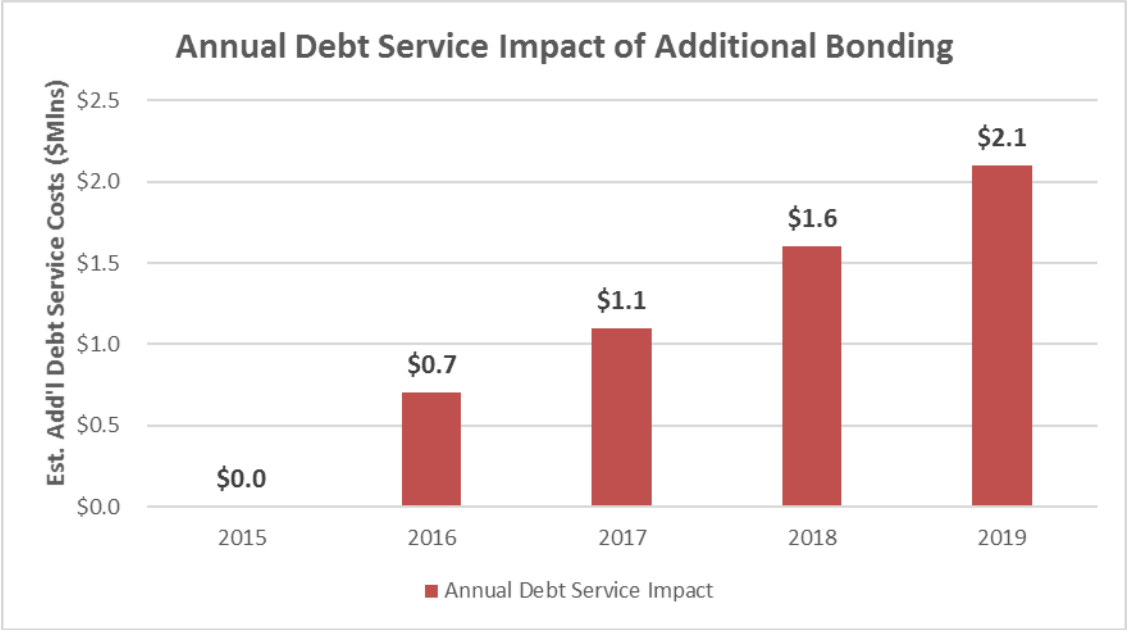
Servicing debt continues to be a drag on the County and channels resources away from funding core services. The County's general obligation debt service costs decline by $14.3 million in 2015 and, assuming continued adherence to the present general obligation bonding levels, should remain relatively flat in the coming years (note this table does not include pension obligation bond debt service, which is considered with fringe benefits).

The Office for Performance, Strategy and Budget (PSB) has worked with the Office of the Comptroller to determine the magnitude on the property tax levy of an annual increase in bonding of $5 million over the current cap. The result would be an annual tax levy increase of approximately $500,000 to $700,000, resulting in a cumulative increase of $2.1 million by 2019.

General obligation bonding debt service is funded by the Sales Tax in Milwaukee County. After funding debt service, surplus sales tax revenues are allocated to cash finance capital projects. This amount is approximately $11 million in 2015. This level of sales tax funding enables the County to utilize cash financing for approximately 29 percent of its share of total capital project costs (net of federal, state, or other outside financing); in excess of the policy goal of 20 percent.

Any remaining sales tax revenue is then allocated to the operating budget to fund programs. Utilizing non-debt funds for capital projects minimizes future debt service obligations, which makes more sales tax funding available to support capital improvements or programs in the operating budget. In 2015, excess sales tax revenue of $11 million is available to finance capital projects while $21 million is available to support general operations. Conversely, issuing additional debt results in higher future debt service costs, which reduce the amount of excess sales tax available to support programing in the operating budget.

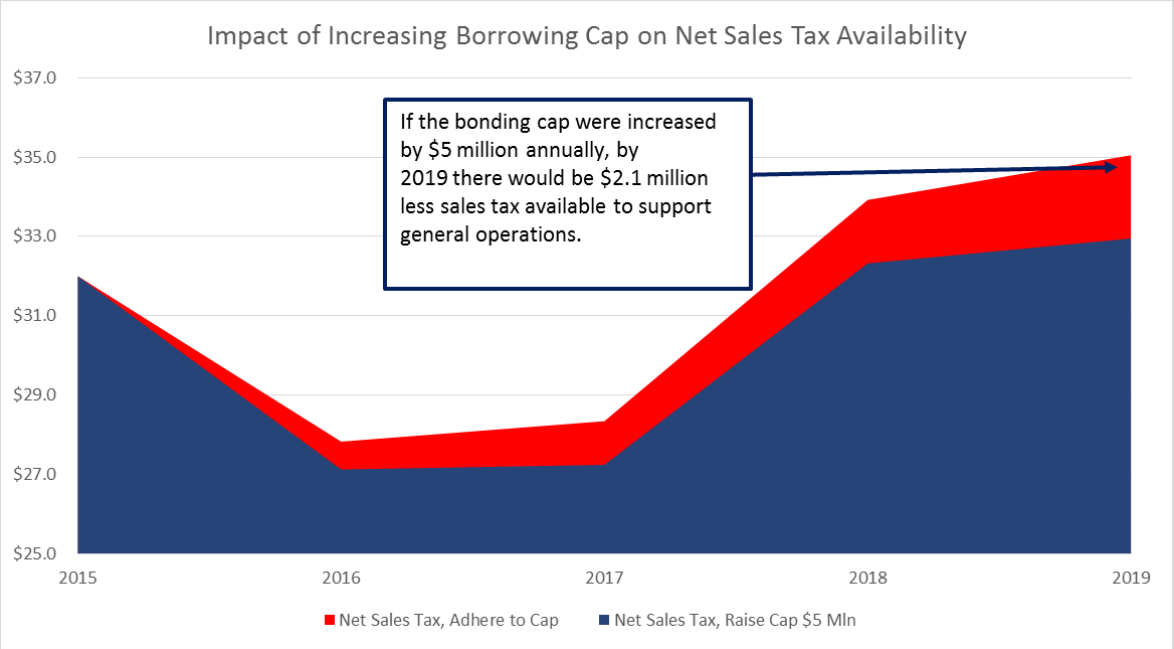
**Table 5 – Impact on Tax-Supported Debt Service of borrowing additional $5 million over current cap, 2015-2019.**




*Source: Joint analysis by the Office of Performance, Strategy & Budget & Office of the Comptroller*

Based on the chart above, if the self-imposed bonding cap were raised by $5 million, the cumulative impact on sales tax required to support debt service obligations would result in additional debt service costs of $2.1 million by 2019. This results in less sales tax to support the operating budget by 2019 as shown in chart 6 below:

**Table 6 – Impact of borrowing additional $5 million over current cap on excess sales tax availability, 2015-2019.**




*Source: Analysis by the Office of Performance, Strategy & Budget based on Office of the Comptroller's Five-Year Forecast*

**County Continues to Face Fiscal Challenges**

The forecast shows that the County has made significant progress in addressing its fiscal imbalance each year since the forecast model was introduced, even during a prolonged period of tepid economic growth. In the long term revenues are still forecast to rise less rapidly than expenditures, mainly due to recent trends in and uncertainty regarding state and federal revenues. While the rate of growth of expenditures has dropped significantly, mainly due to fringe benefit changes described above, the County will continue to face fiscal pressures due to this imbalance.

This situation requires, over the coming years, continued examination of service levels and delivery models, the prudent use of one-time revenues to drive operational efficiencies that reduce costs, and a continual focus on reducing debt. Additionally, a thorough examination of the County's facilities is necessary in order to reduce the County's future capital requirements and bring future needs in line with the County's ability to support capital funding. The County does not have the fiscal flexibility to add additional debt service to adequately address the deferred maintenance that has accumulated over decades. Therefore, the County must prioritize its facilities and focus on those that deliver core services and those that operate in the most cost-efficient manner. This will allow the County to eliminate underutilized facilities that have high operating costs and facilities that would require significant capital expenditure to maintain.

# 2015 Expenditure Analysis

**Overview**

The 2015 gross expenditure budget is $1,316,311,910, an increase of $9,361,297 or less than 1 percent from the 2014 Adopted Budget. The 2015 expenditure budget includes $1,237,739,623 for departmental and non-departmental operations and debt service, and $78,572,287 for capital projects. In comparison with the 2014 Adopted Budget, operating budget expenditures increase by $10,998,164 or 1 percent, and capital budget expenditures decline by $1,461,932 or 1.8 percent.

The 2015 budget reduces the number of expenditure appropriation units by which budgetary control is exercised from nine to eight. Two appropriation units utilized in 2014, services and commodities, are merged in 2015 into "Operation Costs". This level of budgetary control is in line with the level of controls utilized by other large counties in Wisconsin. For instance, Waukesha County utilizes four appropriation units, while Dane County has no such units. This structure will provide increased flexibility for departments to manage their expenditure budgets and reduce the need for fund transfers that can delay operations. The new structure also meets Generally Accepted Accounting Principles. For the purpose of the budget narrative, the appropriation unit "Other Charges" is also included with Operation Costs due to its similar nature.

| Budget Narrative Appropriation Units | Included Budgetary Control Appropriation Units: |
|---|---|
| Personal Services | Personal Services |
| Operation Costs | Operation Costs<br>Other Charges |
| Debt & Depreciation | Debt & Depreciation |
| Capital Outlay | Capital Outlay<br>Capital Contra |
| Interdept Charges | Internal Service Charges<br>Abatements |

A comparison of countywide totals for 2012 actual, 2013 Budget, and the 2014 Budget, including operating and capital expenditures, for these combined appropriation units are shown below:

| APPROPRIATION UNIT | 2013 Actual(a) | 2014 Budget | 2015 Budget | $ Change from 2014 | % Change from 2014 |
|---|---|---|---|---|---|
| Personal Services(b) | $427,771,871 | $432,440,530 | $422,512,200 | ($9,928,330) | -2% |
| Operation Costs (c) | $688,748,534 | $704,613,333 | $731,716,359 | $27,103,026 | 4% |
| Debt & Depreciation | $372,744,204 | $129,218,584 | $119,757,816 | ($9,460,768) | -7% |
| Capital Outlay | $141,018,537 | $79,462,195 | $81,647,405 | $2,185,210 | 3% |
| Internal Service Charges (c) | $10,792,245 | ($38,784,029) | ($39,321,870) | ($537,841) | 1% |
| **TOTAL Expenditures** | **$1,641,075,391** | **$1,306,950,613** | **$1,316,311,910** | **$9,361,297** | **1%** |

*(a) = 2013 actual expenditures do not include encumbrances carried forward into 2014*

*(b) = Active and Legacy fringe benefits are budgeted centrally in organization 1950 - Employee Fringe Benefits and then allocated to departmental budgets. These costs are budgeted in the Personal Service appropriation unit in both the departments and in Organization 1950, which includes an abatement to prevent the double-counting. For the purposes of this table, this abatement has been moved out of the Abatements appropriation unit and into the Personal Services appropriation to give a more accurate portrayal of actual costs.*

*(c ) = In 2015, the object used to adjust for internal service charges in Org Unit 1930 is transferred from the Operation Cost to the Internal Service Charges appropriation unit. 2013 and 2014 data is re-stated for comparative purposes.*

**2015 Expenditure Highlights by Category**

**Personal Services,** including the abatement related to employee/retiree fringe benefits discussed above, decline by $9.96 million, or 2 percent, from the 2014 Adopted Budget. This change is mainly due to a reduction in the number of budgeted positions Countywide by approximately 263 FTE. Significant staffing reductions include the transition from inpatient hospital services in the Behavioral Health Division to a system of community-based care in the Behavioral Health Community Services division of the Department of Health and Human Services (BHCS), reductions in the Department of Administrative Services, and reductions in the Office of the Sheriff. Countywide reductions in staffing result in reduced salary and social security expenditures of $8.9 million.

Gross fringe benefit costs increase by $206,000, from $189 million in 2014 to $189.2 million. Pension costs increase by $8.4 million, mainly because the five-year amortization period on a $45 million award related to pension benefits expired in 2014. Health care costs decrease by $8.6 million, mainly as a result of reduced prescription drug benefit costs, which decline by 20 percent or $6 million to $23.6 million. Health care benefits decline by $3 million due to the implementation of voluntary Medicare Advantage plans for age 65+ retirees, an increase in deductibles of $1.2 million, and an estimated surplus of nearly $5 million on the 2014 base cost.

**Operation Costs** increase by $27.1 million or 4 percent due to a variety of factors, including:

- Purchase of service contracts in the Community Services Branch of the Behavioral Health Division increase by $11.8 million, including an $8.8 million increase due to a change in the Medicaid billing model that allows the Community Services Branch to submit claims on behalf of the community providers operating mental health programs. An increase of $1.4 million provides for the purchase of community slots due to the outsourcing of the Community Support Program.
- Inmate medical and mental health services provided by the House of Correction are transitioned to a fully-contracted basis in 2015, for an increase of $5.5 million.
- Property insurance premiums budgeted in Risk Management increase by $1 million, and workers' compensation costs increase by $2.5 million.
- Building security services at the Courthouse Complex are provided by contract in 2015, resulting in a $1.2 million increase in security fees.
- Security and Law Enforcement Services in the Parks, at the County Grounds and at the County Zoo are transitioned to service agreements with municipalities, resulting in operating cost increases of $1.7 million, which are offset by personal services savings in the Office of the Sheriff.

An additional significant increase in Operation Costs is in the House of Correction, which includes full-year funding of the contract with Armor for inmate medical and mental health services. This arrangement, replaces county-funded positions with contracted positions through attrition and results in a net increase in operating costs of approximately $6.4 million in 2014. Another significant increase is related to the transition to community-based services for individuals with mental illnesses, which largely offset the associated staffing reductions referenced above and results in increases over 2013 of approximately $4.8 million.

**Capital Outlay** increases by $2.2 million or 3 percent over to 2014. Expenditures in this appropriation unit in the Capital budget are essentially unchanged at $68.7 million. Operating Capital Outlay, not including items related to Capital Outlay/Depreciation Contra (see the Non-Departmental Expenditure narrative, agency 1940, for additional detail), including funding for major maintenance, increases by $2.2 million.

**Internal Service Charges** including the net total of abatements and crosscharges between County departments declines by $537,841 or 1 percent in 2015. This figure includes a re-statement of previous years based on changing how the offset for interdepartmental charges is budgeted.

**2015 Expenditure Highlights by Functional Area**

Below are summaries of major changes within most departments or organizational units by Functional Area for the Operating Budget. Please review the specific organizational or capital project narrative for more detailed information. If a department is not listed it is because its expenditure budget did not change materially (less than 2 percent) from the 2014 Adopted Budget.

**Legislative & Executive**

Expenditures decrease by $575,782 or 14 percent in the **Office of the County Board** mainly due to a reallocation of legacy fringe benefits due to the reduced number of budgeted positions from previous years, and the transfer of one graphic arts position to the Department of Administrative Services – Business Office.

The expenditure increase of $89,122 or 24 percent in the **Office of Government Affairs** is almost entirely related to the allocation of interdepartmental charges and legacy fringe benefits for the first time in 2015. It did not have such expenditures budgeted in 2014 because it was a new department.

Expenditures in the **Office of Veterans' Services** decline by $13,439 or 4 percent mainly due to the unfunding of one vacant position.

**General Government**

Expenses decrease in the **Election Commission** by $333,750 or 34 percent from the 2014 Adopted Budget, largely due to the biannual election cycle that will less more activity in an odd year.

Expenditures are increased in the **Office of the County Clerk** by $75,385 or 6 percent mainly due to increased legacy fringe benefit costs and interdepartmental charges as a result of staffing increases implemented in 2014.

Expenses in the **Office of the Register of Deeds** decrease by $660,657 or 16 percent mainly due to the elimination of the Redaction program, as required by State Law. Funding for this program was appropriated at $675,000 in 2014, which was entirely offset by surcharges on real estate document recordings; in addition one position is unfunded in 2015.

**Administrative**

Department of Administrative Services – General Fund Programs

General Fund divisions in the Department of Administrative Services are combined into a single agency in 2015. Expenditures in the General Fund operations in the Department of Administrative Services increase by $9.5 million or 25 percent in 2015. This is primarily related to the creation of a new general fund section of the Information Management Services Division (IMSD). The 2015 budget shifts all expenditures for software maintenance agreements and licenses, and for software purchases into this program area from all operating departments. The total amount of expenditures shifted in from operating departments is $6.9 million. Additionally, expenditures in the Facilities Management Division increase by $1.5 million, mainly due to increased internal crosscharges. A new Business Office is created that shifts in one position from the internal service fund portion of IMSD.

Department of Administrative Services – Internal Service Funds

Expenses increase in the **DAS-Risk Management Division** by $3.9 million or 54 percent primarily due to Workers' Compensation costs, especially for legacy cases that occurred in late 2013 and early 2014. Total workers' compensation costs, including medical and lost time liabilities, increase by $2.6 million or 76 percent to nearly $6 million in 2015. It is anticipated that the utilization of a third-party administrator for

workers' compensation claims will provide more robust claims management and prevention that should significantly reduce these costs in future years. In addition, the County was notified in mid-2014 that its annual premium for property insurance would increase by $1 million to $1.6 million.

Expenditures in the **DAS-Information Management Services Division (DAS-IMSD),** adjusted to account for the transfer of the radio program to the Department of Emergency Management, decrease by $500,000 or 4 percent mainly due to reduced depreciation costs.

In the **Department of Human Resources**, expenditures are increased by $666,204 or 10 percent mainly due to the transfer in of background investigation costs from the DAS-Risk Management division in the amount of $250,000, additional training services, and cost-to-continue factors.

In the **Civil Service Commission and Personnel Review Board,** expenditures increase by $114,746 or 40 percent mainly due to increased funding for outside legal services.

Expenditures increase in the **Office of the Corporation Counsel** by $308,094 or 18 percent, mainly due to the full-year implementation of a new Principal Corporation Counsel position and associated operating costs of $30,000 intended to handle open records requests; in addition abatements related to charges for service to other County departments are reduced to reflect actual allocations.

**Courts & Judiciary**

Expenditures in the **Combined Court Operations (Courts)** increase by $1.6 million or 4 percent in 2015. The 2015 budget is largely a cost-to-continue budget, with increases in personal services of $677,712 based on largely unchanged staffing levels, and $305,669 in operating costs based on recent experience.

Expenditures in the **Department of Child Support Services** are increased by $633,555 or 3 percent, mainly based on cleaning up and eliminating 2014 expenditure abatements of $278,856 from charges to other departments for expenditures that are not reimbursed by federal child support program revenues.

In **Courts Pre-Trial Services**, expenditures are reduced by $466,414 or 11 percent mainly due to the expiration of a federal grant that offsets expenses for the Milwaukee County Central Liaison Unit and an expansion of testing services in the Drug Treatment Court.

**Public Safety**

Expenditures are increased in the **Office of the District Attorney** by $918,705 or 2 percent. The increase is mainly due to the creation of four additional investigator positions, plus training and supply costs of approximately $500,000, to create a new violent crimes investigation unit and to expand the Victim Witness program.

A new **Department of Emergency Management** is created in 2015, with expenditures of $11 million. The new department includes four program areas shifted in from other departments: The Emergency Management and 911 Communications/Dispatch sections are shifted in from the Office of the Sheriff, the Emergency Medical Services (EMS) section is shifted in from the Department of Health and Human Services, and the Public Safety Radio section is shifted in from DAS-IMSD. Expenditures in these program areas largely represent cost-to-continue funding, other than a reduction of $500,000 in the budget for EMS supplies due to past over-budgeting, and the creation of a new Director of Emergency Management.

Net of programs shifted to the new Department of Emergency Management, expenditures in the **Office of the Sheriff** increase by $1.1 million or less than 1 percent. The small increase in expenditures is mainly due to savings from transitioning non-mandated, non-core services such as Park Patrol and County Grounds security to municipalities.

Expenditures in the **Office of the Medical Examiner** increase by $244,960 or 5 percent, mainly as a result of cost-to-continue factors plus operating capital outlay of approximately $55,000 to replace outdated equipment.

**Transportation**

Expenditures in the **Department of Transportation (DOT) Airport Division** decrease by $5.1 million or 6 percent from 2014. This is largely due to an increase in debt service and depreciation costs based on the recent completion of several very large capital projects, including the In-line baggage claim.

Expenditures in the **DOT-Highway Maintenance Division** increase by $1.3 million or 6 percent from 2014. This is mainly due to increased interdepartmental charges from the Fleet Division due to vehicle and equipment maintenance, debt service and depreciation.

In the **DOT-Fleet Management Division**, expenditures increase by $1.2 million or 12 percent over 2014. The increase is mainly due to increased debt and depreciation charges, additional repair parts expenditures based on experience, and cost-to-continue for existing staff.

Expenditures in the **DOT-Transit Division** increase by $6.5 million or 6 percent from 2014. The increase is mainly from the addition of two new Metro Express routes (27X and 10/30X) funded with Congestion Mitigation and Air Quality (CMAQ) funds, and other new service funded by the Zoo Interchange litigation agreement.

In the **DOT-Director's Office**, expenditures increase by $182,303, mainly due to a correction in the interdepartmental charge to DOT divisions from the 2014 budget.

**Health & Human Services**

In the **Department of Health and Human Services (DHHS)**, expenditures increase by $1.2 million or 1 percent from 2014 (this figure is restated to include the shift of the Community Access to Recovery Services Division and Emergency Medical Services from this Division). The increased expenditures are primarily related to the creation of a new Crisis Resource Center in the Disabilities Services Division.

In the **Behavioral Health Division** (BHD), expenditure changes include $800,000 increase for medical malpractice and building reserve funds, $5 million increase related to patient care in Crisis Services and Acute Inpatient Units, and $8.8 million increase to reflect that the Community Services Branch will now be processing provider claims to Medicaid. These increases are offset by a $5.2 million decrease in Wraparound Milwaukee due to decreased enrollment, and $11 million in reductions related to the closure of long-term care facilities.

**Recreation & Culture**

In the **Department of Parks, Recreation, and Culture**, expenditures increase by $2.8 million, or 7 percent over 2014. The increase is mainly due to cost-to-continue factors for personnel ($1.1 million) and increased interdepartmental charges ($1.3 million).

Contributions to the **County Fund for Performing Arts, the Marcus Center for the Performing Arts, the Villa Terrace/Charles Allis Art Museums, and the County Historical Society** are reduced by 5 percent from their 2014 contribution amounts due to ongoing County fiscal constraints, and to encourage these organizations to seek more self-sufficient models of operation.

**Debt Service**

Expenses for corporate purpose Debt Service decrease by $12.5 million or 20 percent. Principal payments decrease by $13.1 million, or 17 percent, and interest payments decline by $1.2 million, due primarily to the expiration of debt that was re-financed to a longer term in 2003. These reductions are partially offset by reduced interest abatement from charging other departments for interest costs of $1.8 million.

**Non-Departmental Expenditures**

The **Appropriation for Contingencies** is decreased by $353,593 in 2015. This includes an increase in the unallocated contingency account for emergencies of $624,077 over 2014, which is funded primarily with one-time revenues as the result of Tax Incremental Financing district closures in the City of Milwaukee. This increase is offset by a reduction in funding in the Allocated Contingency of $977,670. Allocated Contingency items include $1.2 million to offset the possibility that major tenants at the County Grounds will refuse to pay fire protection charges, $350,000 for DAS-Facilities Management for major maintenance in the dispatch facility in the Safety Building, and $750,000 to assist departments in absorbing the new $1.5 million aggregate deductible for property insurance claims.

Expenditures for **Law Enforcement Grants** increase by $1,495,964 to provide funding for law enforcement services in the Parks ($1,150,000), and at the County Grounds and County Zoo ($511,000) through the implementation of service agreements with local municipalities.

Funding for the **Litigation Reserve** increases by $195,001 or 56 percent due mainly to ongoing increases in the use of outside legal firms related to several significant legal issues.

**Chart 1 – Total Expenditures by Functional Area:**

**County Budget Expenditure Comparison (Capital & Operating)**

| TOTAL Operating & Capital Expenditures by Functional Area | 2013 Actual | 2014 Budget | 2015 Budget | $ Change from 2014 Budget | % Change from 2014 Budget |
|---|---|---|---|---|---|
| Legislative & Executive(b) | $7,437,515 | $6,190,006 | $5,710,818 | ($479,188) | -8% |
| Administration(b) | $113,741,397 | $99,992,200 | $112,769,735 | $12,777,535 | 13% |
| General Government | $12,659,333 | $15,226,322 | $14,374,404 | ($851,918) | -6% |
| Courts & Judiciary | $61,635,792 | $64,467,167 | $67,199,600 | $2,732,433 | 4% |
| Public Safety | $169,997,888 | $168,019,381 | $175,470,724 | $7,451,343 | 4% |
| Transportation & Public Works | $311,437,069 | $261,496,763 | $279,143,890 | $17,647,127 | 7% |
| Health & Human Services | $569,847,781 | $573,291,907 | $569,019,853 | ($4,272,054) | -1% |
| Recreation & Culture | $92,680,468 | $94,512,937 | $90,817,275 | ($3,695,662) | -4% |
| Debt Service | $290,412,793 | $63,793,941 | $51,312,072 | ($12,481,869) | -20% |
| Non-Departmental Revenues | $0 | $0 | $0 | $0 | 0% |
| Non-Departmental Expenditures(a) | $11,225,354 | ($40,040,011) | ($49,506,461) | ($9,466,450) | 24% |
| **TOTAL** | **$1,641,075,390** | **$1,306,950,613** | **$1,316,311,910** | **$9,361,297** | 1% |

*(a) = The budgets for some Non-Departmental Expenditure organizations are technical in nature and do not have actual expenditures. These budgets include 1930 - Offset to Internal Service Charges and 1985 - Capital Outlay Depreciation Contra.*

*(b) = 2013 actual expenditures for Legislative & Executive and Administration Functional Areas have been re-stated to account for the transfer of Community Business Development Partners to the Administration Functional Area as a division within the Department of Administrative Services*

**Chart 2 – Operating Budget Expenditures by Functional Area**

| Operating Budget Expenditure Comparison | | | | | |
|---|---|---|---|---|---|
| **Functional Area** | **2012 Actual** | **2014 Budget** | **2015 Budget** | **$ Change from 2014** | **% Change from 2014** |
| Legislative & Executive(b) | $7,437,515 | $6,190,006 | $5,710,818 | ($479,188) | -8% |
| Administration(b) | $71,358,641 | $73,887,117 | $86,958,877 | $13,071,760 | 18% |
| General Government | $12,659,333 | $15,226,322 | $14,374,404 | ($851,918) | -6% |
| Courts & Judiciary | $61,635,792 | $64,467,167 | $67,199,600 | $2,732,433 | 4% |
| Public Safety | $168,988,342 | $165,527,141 | $174,173,276 | $8,646,135 | 5% |
| Transportation & Public Works | $220,119,134 | $228,331,299 | $242,631,666 | $14,300,367 | 6% |
| Health & Human Services | $566,905,777 | $572,843,251 | $568,009,257 | ($4,833,994) | -1% |
| Recreation & Culture | $74,670,190 | $76,690,161 | $76,876,114 | $185,953 | 0% |
| Debt Service | $290,412,793 | $63,793,941 | $51,312,072 | ($12,481,869) | -20% |
| Non-Departmental Revenues | $0 | $0 | $0 | $0 | 0% |
| Non-Departmental Expenditures (a) | $11,225,354 | ($40,040,011) | ($49,506,461) | ($9,466,450) | 24% |
| **TOTAL** | **$1,485,412,871** | **$1,226,916,394** | **$1,237,739,623** | **$10,823,229** | 1% |

*(a) = The budgets for some Non-Departmental Expenditure organizations are technical in nature and do not have actual expenditures. These budgets include 1930 - Offset to Internal Service Charges and 1985 - Capital Outlay Depreciation Contra.*

*(b) = 2013 actual expenditures for Legislative & Executive and Administration Functional Areas have been re-stated to account for the transfer of Community Business Development Partners to the Administration Functional Area as a division within the Department of Administrative Services*

**Chart 3 – Capital Budget Expenditures by Functional Area**

| Capital Budget Expenditure Comparison | | | | | |
|---|---|---|---|---|---|
| **Functional Area** | **2012 Actual** | **2014 Budget** | **2015 Budget** | **$ Change from 2014** | **% Change from 2014** |
| Legislative & Executive | $0 | $0 | $0 | $0 | 0% |
| Administration | $42,382,756 | $26,105,083 | $25,810,858 | ($294,225) | -1% |
| General Government | $0 | $0 | $0 | $0 | 0% |
| Courts & Judiciary | $0 | $0 | $0 | $0 | 0% |
| Public Safety | $1,009,546 | $2,492,240 | $1,297,448 | ($1,194,792) | 100% |
| Transportation & Public Works | $91,317,935 | $33,165,464 | $36,512,224 | $3,346,760 | 10% |
| Health & Human Services | $2,942,004 | $448,656 | $1,010,596 | $561,940 | 125% |
| Recreation & Culture | $18,010,278 | $17,822,776 | $13,941,161 | ($3,881,615) | -22% |
| Debt Service | $0 | $0 | $0 | $0 | 0% |
| Non-Departmental Revenues | $0 | $0 | $0 | $0 | 0% |
| Non-Departmental Expenditures | $0 | $0 | $0 | $0 | 0% |
| **TOTAL** | **$155,662,519** | **$80,034,219** | **$78,572,287** | **($1,461,932)** | -2% |

*(a) = The budgets for some Non-Departmental Expenditure organizations are technical in nature and do not have actual expenditures. These budgets include 1930 - Offset to Internal Service Charges and 1985 - Capital Outlay Depreciation Contra.*

*(b) = 2013 actual expenditures for Legislative & Executive and Administration Functional Areas have been re-stated to account for the transfer of Community Business Development Partners to the Administration Functional Area as a division within the Department of Administrative Services*

Please see the Capital Budget for additional detail about 2015 budgeted capital projects.

# 2015 Revenue Analysis

**Overview**

The 2015 revenue budget is $1,316,311,910, an increase of $9,361,297 or 1 percent from the 2014 Adopted Budget. The 2015 revenue budget includes $1,237,739,622 for departmental and non-departmental operations and debt service, and $78,572,288 for capital projects. In comparison with the 2014 Adopted Budget, operating budget revenues increase by $10,998,164 or 1 percent, and capital budget revenues decline by $1,461,932 or 2 percent.

**Revenue Projection Methodology**

Realistic, conservative and accurate revenue estimates are one of the key building blocks in the development of a fiscally sound budget. The County combines four primary projection methods, mentioned below, and based on the unique characteristics of forecasted revenue:

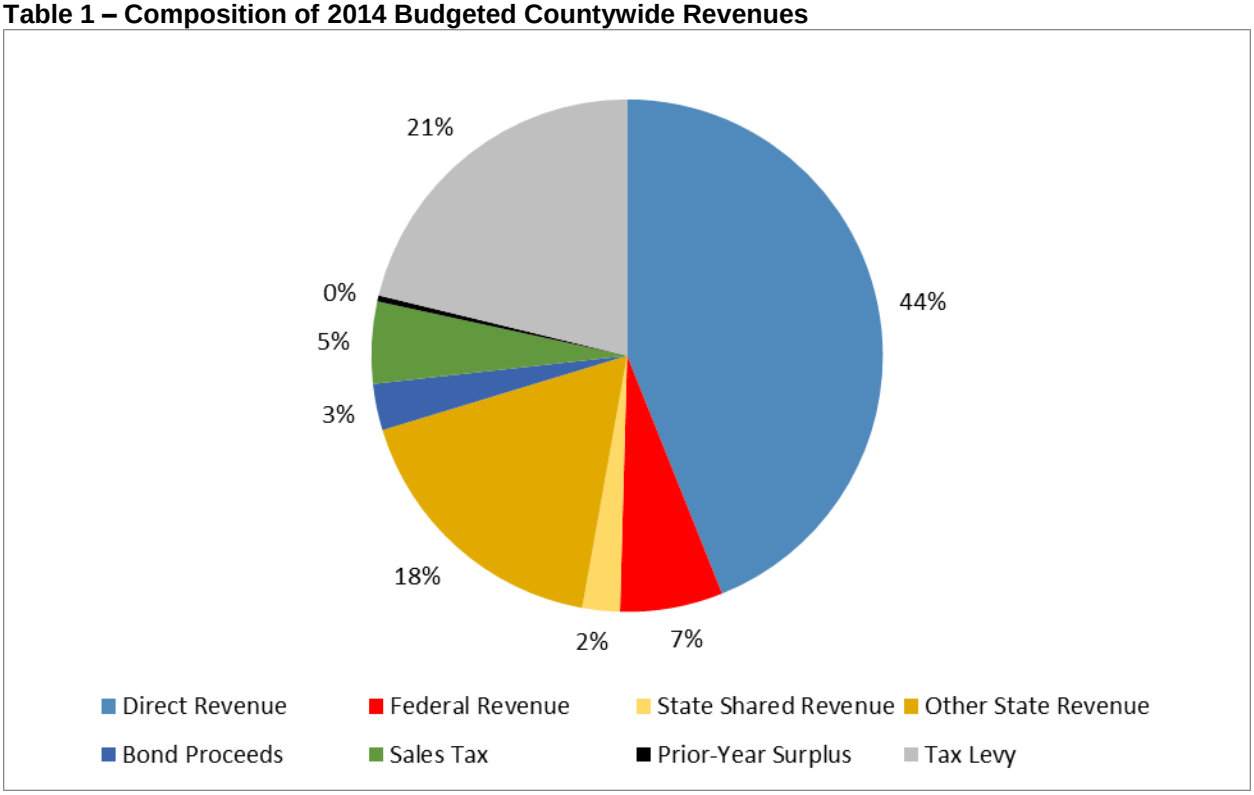
1. Informed and Expert Judgment (e.g., the advice of a department head).
2. Deterministic Technique (e.g., formula based).
3. Time Series Technique (e.g., trend analysis, rolling averages).
4. Estimates from external sources or appropriated in adopted legislation (e.g., State and Federal governments).

As in the expenditure analysis, several revenue appropriation units are combined into categories for illustration purposes in the departmental and non-departmental narratives. The combinations of major revenue types include the following:

| Departmental Narrative Appropriation Unit | **Included Revenue Appropriation Units:** |
|---|---|
| Indirect Revenues | **Indirect Revenues** |
| State and Federal Revenues | **Federal Revenues**<br>**State Shared Revenue**<br>**Other State Revenues** |
| Other Direct Revenues | **Direct Revenue**<br>**Bond Proceeds**<br>**Sales Tax**<br>**Prior Year Surplus** |
| Property Tax Levy | **Property Tax Levy** |

Forty-four percent of the County's $1.3 billion revenue budget, or $578 million, includes direct charges for services in 2015; this amount is re-stated in the tables at the end of the analysis to reflect a change in methodology for offsetting interdepartmental revenues to avoid double-counting. Property tax levy represents twenty-one percent of budgeted revenues at $279.3 million. State Aids, including Basic Community Aids, Youth Aids, General Transportation Aids, Transit Aids, Airport funding, and other funding represent 18 percent of total revenues, or $230.7 million; State Shared Revenue is budgeted at $31.2 million and represents an additional two percent of total revenues, for a combined share of 20 percent from the State of Wisconsin. Federal revenues are seven percent of the total, and sales tax represents five percent. The remaining eight percent, totaling $43.6 million, includes indirect revenues, bond proceeds, and prior-year surplus (see chart next page).

**Table 1 – Composition of 2014 Budgeted Countywide Revenues**




**2015 Revenue Highlights by Category**

**Direct Revenues,** not including sales tax, bond proceeds, or prior-year surplus, increase by $1 million or less than 1 percent in 2015. Significant changes to Direct Revenues include:

- The use of the Debt Service Reserve Fund to offset sales tax and property tax levy costs for debt service is decreased by $7 million in 2015. Of the County's $22 million surplus in 2012, $17 million was deposited into the Debt Service Reserve fund. This fund may be used, per State Law, for debt service costs, cash financing capital projects, providing cash financing for the refinancing of outstanding debt, or emergencies. The decrease in the use of the Debt Service Reserve Fund is designed to build up cash reserves to continue to improve the County's overall fiscal situation and to help improve debt ratings. The decrease is mostly attributable to a significant decrease in debt service costs.

  This results a balance in the Debt Service Reserve of approximately $13 million upon completion of the 2015 budget process, above the County's stated goal of maintaining a balance of at least $10 million in the fund (see the Financial Policies section for additional detail).

- Revenue primarily from Patient Services at inpatient nursing homes in the Behavioral Health Division is reduced by $4.4 million due to the transition away from institutionalized care and towards a community-based system.

- Total direct revenues increase at the airport by $5.1 million, including landing and terminal space rental fees that are increased by $1.4 million, and parking fees increase by $1.6 million. The increase is mainly to offset increasing depreciation and debt service costs.

- Total direct revenues in the Department of Parks, Recreation and Culture are increased by $446,919 or 2 percent due to new concession opportunities and various fee increases.

- Revenues at the zoo decline by $4.6 million or 23 percent primarily due to correcting budget figures that were over-estimated based on recent actual collections.

- Revenues in the Register of Deeds are reduced by $1.1 million or 22 percent. This is primarily due to the expiration, per State law, of a real estate document recording fee that was utilized for redaction of personal information from older documents. This fee was budgeted at $695,439 in 2014. Due to weakening of the real estate and mortgage refinancing markets, general recording fees also decrease by $480,000 or 23 percent.

- Revenue from traffic tickets and fines in the Office of the Sheriff declines by $1 million, and commissions on executions and civil process service fees decline by a total of $536,000.

- Other Miscellaneous Revenues increase by $1.4 million or 15 percent to $10.7 million, mainly due to the anticipated closure of a Tax Incremental Financing (TIF) district in the City of Wauwatosa, for which $1.6 million is anticipated. This funding is directly related to increase cash financing in the capital budget of $1.3 million and operating capital expenditures of $313,000. Two TIF district closures in the City of Milwaukee are budgeted at $480,000, which is utilized to increase the Appropriation for Contingencies.

**Sales Tax** revenue is increased countywide by $1.7 million in 2015, from $66.5 million to $68.2 million, due to rising collections in 2014.

In the operating budget, sales tax revenue is essentially unchanged from 2014 at $57.2 million, while $11 million is provided for capital projects, an increase of $1.5 million. The increase in sales tax allocation to capital projects is mainly the result of utilizing one-time TIF revenues described above to offset sales tax funding for Debt Service on a one-time basis.

**State and Federal Revenues** increase by $5.5 million or 2 percent in 2015. Significant changes include:

- State Shared Revenue increases by $83,342 or less than one percent based on updated estimates from the State Department of Revenue, mainly related to utility payments.

- At the Behavioral Health Division, reductions include $4.4 million reduced revenue due to long-term care facility closures, $1.5 million made to Wisconsin Medicaid Cost Reporting and State Plan Amendment revenues, and $4.9 million due to a projected reduction of youth enrollment in Wraparound Milwaukee. These are offset by $8.8 million increased revenue to reflect that the Community Service Branch will process provider claims to Medicaid and $4.4 million increased revenue in Crisis Services and Acute Inpatient Units.

- In the Department of Health and Human Services, changes include $770,000 increased revenue related to Medicaid and State revenue to support the new Crisis Resource Center and $400,000 increase in Wisconsin Medicaid Cost Reporting revenue.

- In the Department of Transportation (DOT)-Transit Division, state revenues are increased by $4.7 million based on the Urban Mass Transit Operating Assistance Program and the settlement from the Zoo Interchange litigation.

- In the DOT-Highways Division, reimbursement for State highway maintenance is increased by $1.3 million based on the expected 2015 maintenance agreement between the State of Wisconsin and Milwaukee County (to be released in November 2014). General Transportation Aids are

essentially unchanged from the 2014 Adopted Budget level of $3.6 million based on the 2013-2015 State Biennial Budget.

- Revenue paid by the federal government for the housing of prisoners at the Milwaukee County Jail is reduced by $251,105 due to a reduction in the number of prisoners housed at the facility.

- Based on the 2013-2015 Wisconsin State Budget, General Purpose support for Child Support Services is increased by $687,053, or 31 percent. However, the State Department of Children and Families has issued a draft formula for the distribution of these funds that would eliminate this increase. As a result, $324,000 is budgeted in an allocated contingency account within the Appropriation for Contingencies to account for this possibility so that expanded service is not put in jeopardy. Federal match revenue for Child Support Services is increased by approximately $1,219,899 for 2014.

- Computer exemption revenue increases by $326,198 based on updated information provided by the State Department of Revenue.

**Indirect Revenues,** which are charged by County departments to other departments for services, are increased by an adjusted amount of $4.5 million in 2015. The large increase is primarily related to the centralization of information technology purchases, which results in charges for software purchases and maintenance agreements of $5 million. Charges for Risk Management Services, especially workers' compensation costs and premiums for property insurance increase by $4.4 million. Offsetting these increases are reduced charges for space to County departments by the Facilities Management Division of the Department of Administrative Services of approximately $1.2 million related to the closure of City Campus and other cost reduction measures; as well as several reductions in other areas.

## County Budget Revenue Comparison (Capital & Operating)

| SOURCE | 2013 Actual | 2014 Budget | 2015 Budget | $ Change from 2014 Budget | % Change from 2014 Budget |
|---|---|---|---|---|---|
| Direct Revenue | $625,178,772 | $577,043,843 | $578,056,073 | $1,012,230 | 0% |
| Federal Revenue | $113,441,485 | $83,847,112 | $85,629,891 | $1,782,779 | 2% |
| State Shared Revenue | $31,118,751 | $31,080,305 | $31,163,647 | $83,342 | 0% |
| Other State Revenue | $241,316,908 | $226,689,320 | $230,335,438 | $3,646,118 | 2% |
| Bond Proceeds | $278,280,268 | $37,476,557 | $38,585,665 | $1,109,108 | 3% |
| Sales Tax | $65,487,981 | $66,492,280 | $68,220,000 | $1,727,720 | 3% |
| Prior-Year Surplus | $5,000,000 | $5,000,000 | $5,000,000 | $0 | 0% |
| Indirect Revenue | $59,347,933 | $0 | $0 | $0 | 0% |
| **Tax Levy** | **$279,321,196** | **$279,321,196** | **$279,321,196** | **$0** | **0%** |
| **TOTAL** | **$1,719,686,708** | **$1,306,950,613** | **$1,316,311,910** | **$9,361,297** | **1%** |

## Operating Budget Revenue Comparison

| SOURCE | 2013 Actual | 2014 Budget | 2015 Budget | $ Change from 2014 Budget | % Change from 2014 Budget |
|---|---|---|---|---|---|
| Direct Revenue | $572,215,315 | $568,508,668 | $572,806,681 | $4,298,013 | 1% |
| Federal Revenue | $60,514,204 | $62,691,320 | $63,059,779 | $368,459 | 1% |
| State Shared Revenue | $31,118,751 | $31,080,305 | $31,163,647 | $83,342 | 0% |
| Other State Revenue | $225,881,064 | $223,762,319 | $229,168,588 | $5,406,269 | 2% |
| Bond Proceeds(b) | $238,577,518 | $10,000 | $0 | ($10,000) | -100% |
| Sales Tax | $60,086,228 | $57,055,255 | $57,219,731 | $164,476 | 0% |
| Prior-Year Surplus(a) | $5,000,000 | $5,000,000 | $5,000,000 | $0 | 0% |
| Indirect Revenue | $59,347,933 | $0 | $0 | $0 | #DIV/0! |
| **Tax Levy(a)** | **$276,710,470** | **$278,808,526** | **$279,321,196** | **$512,670** | **0%** |
| **TOTAL** | **$1,550,644,897** | **$1,226,916,393** | **$1,237,739,622** | **$10,823,229** | **1%** |

*(a) = Reflects Budgeted Figures in 2013 Actuals*

*(b) = Mainly reflects proceeds from refunding of bonds which are booked in Agency 9960-Debt Service*

## Capital Budget Revenue Comparison

| SOURCE | 2013 Actual | 2014 Budget | 2015 Budget | $ Change from 2014 Budget | % Change from 2014 Budget |
|---|---|---|---|---|---|
| Direct Revenue | $52,963,457 | $8,535,175 | $5,249,392 | ($3,285,783) | -38% |
| Federal Revenue | $52,927,281 | $21,155,792 | $22,570,112 | $1,414,320 | 7% |
| State Shared Revenue | $0 | $0 | $0 | $0 | #DIV/0! |
| Other State Revenue | $15,435,844 | $2,927,001 | $1,166,850 | ($1,760,151) | -60% |
| Bond Proceeds(b) | $39,702,750 | $37,466,557 | $38,585,665 | $1,119,108 | 3% |
| Sales Tax | $5,401,753 | $9,437,025 | $11,000,269 | $1,563,244 | 17% |
| Prior-Year Surplus | $0 | $0 | $0 | $0 | #DIV/0! |
| Indirect Revenue | $0 | $0 | $0 | $0 | #DIV/0! |
| **Tax Levy(a)** | **$2,610,726** | **$512,670** | **$0** | **($512,670)** | **-100%** |
| **TOTAL** | **$169,041,811** | **$80,034,220** | **$78,572,288** | **($1,461,932)** | **-2%** |

*(a) = Reflects Budgeted Figures in 2013 Actuals*

# COMPARISON OF FUNDED FULL-TIME POSITION EQUIVALENTS

**By Functional Area**

| Org. | | Description | | 2011 | 2012 | 2013 | 2014 | 2015 | 2015/2014 CHANGE |
|---|---|---|---|---|---|---|---|---|---|
| **LEGISLATIVE AND EXECUTIVE** | | | | | | | | | |
| 1000 | 12, 14 | County Board | | 58.5 | 56.9 | 56.4 | 31.0 | 30.0 | **(1.0)** |
| 1001 | 1 | County Board- Audit Department | | 16.0 | 16.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 1011 | | County Executive-General Office | | 9.0 | 9.5 | 9.5 | 9.0 | 9.0 | **0.0** |
| 1020 | 12 | County Executive-Intergovernmental Relations | | 0.0 | 0.0 | 0.0 | 3.0 | 3.0 | **0.0** |
| 1021 | | County Executive-Veterans Service | | 6.0 | 6.0 | 5.5 | 5.5 | 5.0 | **(0.5)** |
| | | **TOTAL LEGISLATIVE AND EXECUTIVE** | **#** | **89.5** | **88.4** | **71.4** | **48.5** | **47.0** | **(1.5)** |
| **STAFF** | | | | | | | | | |
| 1040 | | DAS-Office of Community Development Partners | | 6.0 | 6.0 | 7.7 | 8.0 | 7.0 | **(1.0)** |
| 1110 | | Civil Service Commission | | 5.0 | 5.0 | 5.0 | 5.0 | 5.2 | **0.2** |
| 1120 | | Personnel Review Board | | 7.3 | 7.3 | 7.3 | 7.2 | 7.2 | **0.0** |
| 1905 | | Ethics Board | | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | **0.0** |
| 1130 | | Corporation Counsel | | 19.7 | 18.8 | 19.0 | 19.0 | 20.0 | **1.0** |
| 1135 | 2 | Dept. of Labor Relations | | 2.8 | 3.5 | 3.0 | 0.0 | 0.0 | **0.0** |
| 1019 | | Dept. of Admin. Services- Office for Persons with Disabilities | | 4.1 | 4.1 | 4.1 | 4.1 | 3.0 | **(1.1)** |
| 1140 | 3 | Dept. of Human Resources | | 0.0 | 50.6 | 55.8 | 54.9 | 55.2 | **0.3** |
| 1140 | 3 | Dept. of Admin. Services-Human Resources | | 14.2 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 1188 | 3 | Dept. of Admin. Services-Employee Benefits | | 23.0 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5700 | 4,6,14 | Dept. of Admin. Services-Facilities Management | | 0.0 | 154.5 | 163.9 | 176.7 | 129.5 | **(47.2)** |
| 1150 | | Dept. of Admin. Services- Risk Management | | 5.1 | 5.0 | 7.0 | 5.0 | 5.0 | **0.0** |
| 1151 | 1, 14 | Dept. of Admin. Services- Fiscal Affairs | | 42.7 | 44.1 | 13.2 | 11.5 | 21.0 | **9.5** |
| 1152 | | Dept. of Admin. Services- Procurement | | 5.5 | 7.5 | 7.5 | 6.7 | 8.0 | **1.3** |
| 1160 | 13, 14 | Dept. of Admin. Services- Information Management Services | | 61.3 | 58.0 | 58.9 | 53.0 | 45.0 | **(8.0)** |
| 1192 | 9 | Dept. of Admin. Services-Economic Development | | 0.0 | 9.0 | 8.0 | 8.0 | 9.0 | **1.0** |
| | | **TOTAL STAFF** | **#** | **197.3** | **374.1** | **360.9** | **359.9** | **315.9** | **(44.0)** |
| **COURTS AND JUDICIARY** | | | | | | | | | |
| 2000 | | Combined Court Related Operations | | 284.9 | 285.8 | 284.2 | 288.8 | 289.2 | **0.4** |
| 2430 | | Department of Child Support Services | | 150.5 | 137.8 | 140.7 | 150.5 | 148.8 | **(1.7)** |
| 2900 | | Courts-Pre Trial Services | | 0.0 | 1.0 | 1.0 | 1.0 | 1.0 | **0.0** |
| | | **TOTAL COURTS AND JUDICIARY** | **#** | **435.4** | **424.6** | **425.9** | **440.3** | **439.0** | **(1.3)** |
| **GENERAL GOVERNMENTAL SERVICES** | | | | | | | | | |
| 3010 | | Election Commission | | 6.5 | 7.4 | 6.7 | 6.5 | 5.1 | **(1.4)** |
| 3090 | | County Treasurer | | 8.5 | 8.5 | 7.5 | 7.5 | 7.5 | **0.0** |
| 3270 | 12 | County Clerk | | 7.1 | 7.0 | 7.0 | 12.0 | 12.0 | **0.0** |
| 3400 | | Register of Deeds | | 35.7 | 34.9 | 32.9 | 31.9 | 30.0 | **(1.9)** |
| 3700 | 1,12 | Office of the Comptroller | | 0.0 | 0.0 | 43.0 | 57.0 | 58.7 | **1.7** |
| | | **TOTAL GENERAL GOVERNMENTAL SERVICES** | **#** | **57.8** | **57.8** | **97.1** | **114.9** | **113.3** | **(1.6)** |
| **PUBLIC SAFETY** | | | | | | | | | |
| 4000 | 5,13 | Office of the Sheriff | | 1,385.9 | 1,265.9 | 777.3 | 744.1 | 688.8 | **(55.3)** |
| 4300 | 5 | House of Correction | | 0.0 | 0.0 | 359.4 | 452.2 | 388.6 | **(63.6)** |
| 4500 | 10 | District Attorney | | 155.1 | 148.2 | 150.0 | 158.6 | 160.9 | **2.3** |
| 4800 | 11,13 | Emergency Preparedness | | | | | | 66.2 | **66.2** |
| 4900 | | Medical Examiner | | 27.5 | 27.6 | 28.3 | 28.2 | 28.8 | **0.6** |
| | | **TOTAL PUBLIC SAFETY** | **#** | **1,568.5** | **1,441.6** | **1,315.0** | **1,383.1** | **1,333.3** | **(49.8)** |
| **TRANSPORTATION AND PUBLIC WORKS** [6] | | | | | | | | | |
| 5040 | | Airport | | 271.7 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5070 | | Transportation Services | | 14.5 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5080 | 4 | Architectural, Engineering and Environmental Services | | 35.2 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5100 | 7 | Highway Maintenance | | 125.1 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5300 | 8 | Fleet Management | | 34.6 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5700 | 4 | Facilities Management | | 85.0 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| 5800 | 9 | Director's Office | | 13.2 | 0.0 | 0.0 | 0.0 | 0.0 | **0.0** |
| | | **TOTAL TRANSPORTATION AND PUBLIC WORKS** | **#** | **579.3** | **0.0** | **0.0** | **0.0** | **0.0** | **0.0** |

| Org. | Description | | 2011 | 2012 | 2013 | 2014 | 2015 | 2015/2014 CHANGE |
|---|---|---|---|---|---|---|---|---|
| **DEPARTMENT OF TRANSPORTATION** [6] | | | | | | | | |
| 5040 | Airport | | 0.0 | 290.5 | 289.1 | 288.3 | 284.3 | **(4.0)** |
| 5100 [7] | Highway Maintenance | | 0.0 | 128.1 | 136.6 | 135.3 | 138.4 | **3.1** |
| 5300 [8] | Fleet Management | | 0.0 | 35.0 | 34.1 | 34.1 | 35.1 | **1.0** |
| 5800 [9] | Director's Office | | 0.0 | 7.0 | 7.0 | 6.0 | 8.1 | **2.1** |
| | **TOTAL TRANSPORTATION** | # | **0.0** | **460.5** | **466.8** | **463.7** | **465.9** | **2.2** |
| **HEALTH AND HUMAN SERVICES** | | | | | | | | |
| 6300 [11] | DHHS-Behavioral Health Division | | 843.7 | 837.4 | 801.0 | 577.1 | 606.1 | **29.0** |
| 7900 | Department on Aging | | 77.0 | 77.2 | 73.0 | 76.0 | 75.7 | **(0.3)** |
| 7990 | Department of Family Care | | 79.1 | 64.4 | 64.6 | 72.2 | 73.2 | **1.0** |
| 8000 [11] | Department of Health and Human Services | | 663.1 | 313.8 | 314.6 | 448.8 | 294.2 | **(154.6)** |
| | **TOTAL HEALTH AND HUMAN SERVICES** | # | **1,662.9** | **1,292.8** | **1,253.2** | **1,174.1** | **1,049.2** | **(124.9)** |
| **PARKS, RECREATION AND CULTURE** | | | | | | | | |
| 9000 | Parks Division | | 487.2 | 458.2 | 391.1 | 363.6 | 373.3 | **9.7** |
| 9500 | Zoological Department | | 257.5 | 254.3 | 254.7 | 252.7 | 201.0 | **(51.7)** |
| 9910 | University Extension | | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | **0.0** |
| | **TOTAL RECREATION AND CULTURE** | # | **745.5** | **713.3** | **646.5** | **617.1** | **575.1** | **(42.0)** |
| | **TOTAL - ALL OPERATING DEPARTMENTS** | # | **5,336.2** | **4,853.1** | **4,636.7** | **4,601.6** | **4,338.7** | **(262.9)** |

[1] In 2013, the Office of the Comptroller was created as its own department. Positions in this department were previosuly budgeted in the County Board-Department of Audit and in the Central Accounting section of DAS-Fiscal Affairs.

[2] Prior to the 2010 Budget, Labor Relations was a division of the Department of Administrative Services. The 2010 Budget created the Department of Labor Relations. In 2014, the Department of Labor Relations is merged into the Department of Human Resources

[3] The 2012 Budget created the Department of Human Resources and includes the former divisions of DAS - Employee Benefits and DAS - Human Resources. In addition, in 2010 within the DAS - Human Resources Division, 14.0 FTE Human Resource field staff were transferred to their respectives Departments; the 2012 Budget reversed this initiative and transferrs them back to the Department of Human Resources.

[4] The 2012 Budget created the Department of Administrative Services - Facilities Management Division. This includes the former Department of Transportation and Public Works (DTPW) divisions of Facilities Maintenance and Architectural and Engineering. The MCAMLIS Section of the former DTPW division of Architecture and Engineering was transferred to the DAS division of Economic Development as part of the 2012 Budget.

[5] In 2009, the Sheriff's Office took responsibility for the House of Corrections. The reorganization was first reflected in the 2010 Budget. The 2013 Budget re-created the House of Corrections as a separate entity.

[6] The 2012 Budget reorganized all of the former divisions of DTPW into either the Department of Transportation or the Department of Administrative Services.

[7] The 2012 Budget created the Department of Transportation and reorganizes the former DTPW division of Transportation Services and Highway Maintenance into a new Division of Highways.

[8] The 2012 Budget created the Department of Transportation and includes the former DTPW division of Fleet Management.

[9] The 2012 Budget created the Department of Transportation and includes the former DTPW division of Director's Office except for Real Estate Services and Economic Development, which are transferred to the DAS-Economic Development Division.

[10] FTE Counts in the Office of the District Attorney include Deputy District Attorneys and Senior Assistant District Attorneys who are State Employees but who chose to retain County benefits in the 1990s. These positions are not reflected in the FTE Count in the Departmental Budget Narrative. In 2013 there was seven total positions and in 2014 there will be six total positions.

[11] The 2014 Budget shifted the Community Services Branch, Alcohol and Other Drug Abuse (AODA) program, Wraparound (now collectively known as Behavioral Health Community Services), and Emergency Medical Services (EMS) from the DHHS-Behavioral Health Division to the Department of Health and Human Services. The 2015 Budget shifted these programs back to the Behavioral Health Division, with the exception of EMS which was shifted to the new Department of Emergency Preparedness.

[12] The 2014 Budget contains several position changes related to 2013 Wisconsin Act 14. Two intergovernmental relations positions were shifted out of the Office of the County Board and into the Office of the County Executive. The 2014 Budget creates the County Executive-Office of Intergovernmental Relations (Org 1020), which contains 3.0 FTE positions. Additionally in 2013, 4.0 FTE committee clerk and 1.0 FTE support positions were shifted out of the Office of the County Board and into the Office of the County Clerk, and another 4.0 FTE positions were created in the Office of the Comptroller for research services.

[13] The 2015 Budget creates the Department of Emergency Preparedness, which includes positions shifted out of the Office of the Sheriff, the Department of Health & Human Services (see footnote 11), and the Information Management Services Division of the Department of Administrative Services.

[14] The 2015 Budget creates the Business Office within the Department of Administrative Services. Eight positions are transferred from the Information Management Services and Facilities Management Divisions, one is transferred in from the County Board, and one new position is created.

The 2015 Budget includes all reclassification and reallocation actions recommended by the Department of Human Resources up to and including the July 2014 committee cycle. All newly created positions have been reviewed by the Department of Human Resources and are created at the budgeted pay grades and title codes.

*Note that the FTE totals above include Overtime, Special Premium, Salary Adjustment, Shift Differential, and Vacancy and Turnover Adjustments*

# Grant-Funded Sunset Positions

Per the adopted County Financial Policies, the following positions are funded by grants, and therefore are anticipated to sunset (be abolished) on the effective date listed, unless the department identifies other non-tax levy resources to fund the position.

| Department | Position | Grant Source | County File No. | Est. Sunset Date |
|---|---|---|---|---|
| Health & Human Services | Human Services Program Analyst | Various WRAP Sources | 13-942 | September 30, 2015 |
| Health & Human Services | Program Evaluator | Healthier Wisconsin Partnership Program Grant | 14-71 | December 31, 2015 |
| Aging | Dementia Care Specialist | State of Wisconsin Dept. of Health Services Aging/Disabilities Resource Center Contract | 14-505 | December 31, 2015 |

The 2015 adopted County Financial Policies also require the Office of Performance, Strategy & Budget to develop grant acceptance and management procedures that include the creation of Limited Term Employees that are not benefit eligible. In future years these positions will also be listed in this table.

# Budget Policies

- Budget Process & Calendar
- Financial Management Policies
- Basis of Budgeting
- Fund Balance Policy
- Fund Descriptions
- Budgeted Funds
  - Functional Area by Fund Type
  - Department by Fund

# Budget Process & Calendar

Milwaukee County's Budget represents the County's business plan for the coming year, and shows taxpayers and stakeholders how the County services link to these broad building blocks of our community.

**THE BUDGET PROCESS**

State Statute 59.60 governs the annual budget process for Milwaukee County. Each department is required to submit requested operating and capital (as part of a five-year capital plan) budgets to the Director of Administrative Services no later than mid-July. On or before August 15, the Department of Administrative Services (DAS) is required to submit a summary of the requests to the County Executive and County Board, and the County Executive is required to hold public hearings on the requests. DAS is required to analyze the operating and capital requests and assist the County Executive in making "changes in the proposed budget that in the executive's or administrator's discretion are considered desirable or proper" (§59.60 (6) (a)).

The resulting Executive's Budget is then presented to the County Board on or before October 1. The Board then considers and may adopt amendments to the County Executive's Budget, and must hold a public hearing on the budget no later than the first Monday in November. After adopting amendments and holding the public hearing, the Committee on Finance, Personnel and Audit submits the amended budget to the County Board, which adopts the final Budget in mid-November. After the Budget has been adopted and a detailed summary of appropriations is provided to County departments, the DAS-Office of Performance, Strategy & Budget and Comptroller's Office monitor the Budget during the fiscal year. This monitoring involves periodic checks of expenditures against appropriations, reviewing actual revenue compared to budgeted revenue and reviewing requests for transfer of appropriations. This completes the budget process.

## Annual Budget Process:

| | |
|---|---|
| **March through May** | DAS-PSB develops budget assumptions for the upcoming fiscal year. Tax levy targets are submitted to the operating departments. Budget instructions and forms are submitted to department administrators. The County Executive also holds listening sessions to solicit input from the public. |
| **Early May** | Capital Budget requests are submitted by County agencies to the Department of Administrative Services-Facilities Management Division. |
| **No later than July 15** | Operating Budget requests and revenue estimates are submitted by County agencies to DAS-PSB. |
| **June/July** | Department Administrators present the programmatic impacts of their budgetary requests. The Department of Administrative Services and the County Executive review agency budget submittals. |
| **August 15th** | Per State Statute, DAS-PSB submits to the County Board a summary of requested budgets. |
| **No Later than October 1** | County Executive presents to the County Board the Executive Budget for the subsequent year. This is then referred to the Board's Finance, Personnel and Audit Committee for review and recommendation. |
| **October 1 - to 1st Week in November** | Finance, Personnel and Audit Committee reviews the County Executive Budget. |
| **November - Not later than First Monday in the Month** | County Board public hearing on Budget, inviting members of general public to comment on the Executive Budget and Finance, Personnel and Audit Committee changes to date. |
| **Monday after First Thursday in November** | County Board annual meeting and the adoption of the Budget and tax levies. During this meeting, the County Board acts on the amendments and recommendations submitted by the Finance, Personnel and Audit Committee relative to the County Executive's Budget as well as amendments submitted by individual County Board members. |
| **January 1 of the Following Year** | Departments translate Budget to public services. |

# Financial Management Policies

Milwaukee County's long- and short-term financial policies are derived from various sources; primarily including AAA-rated peer counties and the Government Finance Officers Association (GFOA).

The State of Wisconsin Statutes prescribes the basic budgeting standards for county governments. These financial policies establish the basis of accounting in conformance with Generally Accepted Accounting Principles (GAAP). Below is a description of the County's fiscal management policies for a variety of topics including revenues, operating expenditures, capital improvements, debt, risk management, grants, use of one-time revenues, information technology purchases, and other items.

**Balanced Budget**

It will be the adopted policy of Milwaukee County that the County's budget is balanced. Total expenditures will be funded by a combination of various external revenue sources (e.g., intergovernmental sources, grants, fees, or fines), property taxes, sales taxes, and funds appropriated from available fund balances.

**Operating Budget - Revenue Policy**

The County relies on the property tax and has implemented the local option sales tax to fund state and local programs and services. Property taxes account for about 21 percent of total revenues. The local option sales tax provides approximately 5 percent of total revenues. State Statutes also allow for collection of a local motor vehicle registration fee. Milwaukee County has not implemented this option.

The County attempts to maintain a diversified and stable revenue stream.

The County continues its efforts for greater reliance on true user fee service charges to help offset reductions of federal/state funding and to balance reliance on property tax revenues. Service fee charges (user fees) are implemented for services that can be individually identified and where costs can be directly related to the level of service provided. The County's budgeting philosophy is to annually review and provide at least nominal inflationary increases on appropriate user fees charges for service to reflect increasing costs of providing those services.

Services that have a countywide benefit shall, in general, be financed with broad-based revenue sources such as property tax levy and state aids. Services where the customer determines the use shall, in general, be financed with user fees, charges, and other revenues related to the level of service provided.

County staff are required to follow good billing and recording practices, and to engage in aggressive collections of outstanding debts. All such outstanding debts will be forwarded to the County's collections program as soon as possible.

The County maximizes its return on investment consistent with its investment policy as required by County Ordinance 15.215; however, the County will also follow all Internal Revenue Service policies with regards to the investment of bond proceeds. Investment income is used to reduce reliance on the property tax levy and fund capital projects. Investment return is limited due to emphasis on the safety of the principal, rather than the return on investments, and its investments reflect that policy, which is also required by State Statute. Deposits with financial institutions should either be covered by Federal depository insurance and State governmental insurance, subject to availability of funds in the State's Deposit Guarantee Fund or collateralized with government securities held in a separate financial institution in the County's name. The County's investment policy states that all securities shall be properly designated as an asset of Milwaukee County and held in safekeeping by a third-party custodial bank or other third-party custodial institution, chartered by the United States Government or the State of Wisconsin and no withdrawal of such securities, in whole or in part, shall be made from safekeeping except by the County Treasurer or a designee.

Due to strict limits placed on the County by the State regarding use of surplus funds and fund balances, one-time revenues and fund balances shall not be used to fund ongoing operating expenses, other than reducing taxpayer costs for debt service.

The County shall actively seek to increase revenues through the sale of excess assets; proceeds from which shall be utilized for one-time investments.

Revenue budgets shall be based on documented assumptions; significant budgeted increases in revenue shall be based on data and explained in the budget narrative.

Sales and Use Tax revenues shall be applied toward county expenditures as follows:

a. Pay general obligation debt service costs;
b. Cash finance capital improvement projects;
c. Pre-pay outstanding bonds;
d. Pre-fund employee benefit costs or fund unanticipated or extraordinary annual increases in such costs; or
e. Supplement the Appropriation for Contingencies

**Operating Budget – Expenditure Policy**

Under Wisconsin State Statute, no payment may be authorized or made and no obligation incurred against the County unless the County has sufficient appropriations for each payment. Budgetary control over expenditures is maintained by a formal appropriation and encumbrance system. Encumbrances are charged against appropriations when purchase orders, contracts, or other commitments are incurred. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this policy is void. A county officer who knowingly violates this policy is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause.

Every appropriation excepting an appropriation for capital expenditure or major repair lapses at December 31, to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure or a major repair continues in force until the purpose for which it was made has been accomplished or abandoned or three years pass without any expenditure or encumbrance. The County Board of Supervisors approves carryovers recommended by the Department of Administrative Services – Office of Performance, Strategy and Budget (DAS-PSB).

The legal level of control for each budget is by department. Once the Budget is adopted, transfers of appropriations among departments require approval by the Board of Supervisors. Supplemental appropriations for the purpose of public emergencies or from the contingency appropriation may be made from unanticipated revenues received or surplus, as defined by resolution adopted by a vote of two-thirds of the members of the Board of Supervisors. Supplemental appropriations from the issuance of tax anticipation notes require an affirmative vote of three-fourths of the members of the Board of Supervisors.

**Land Sales & Other One-Time Revenues**

It shall be the general policy of Milwaukee County that significant one-time revenues shall be utilized for one-time purposes that drive operational efficiency and fiscal sustainability. All previous resolutions related to the use of one-time funds are null and void.

Large one-time revenues and proceeds from the sale of land and/or facilities ***shall not*** be used to offset ongoing operating costs of county government.

Large, unanticipated one-time revenues not related to grants, insurance proceeds, or other previously-identified projects or uses shall be utilized as follows:

- If the revenue is from a county asset that is being sold and the asset has outstanding debt, the County will use the proceeds to defease the outstanding debt and pay all associated costs of defeasance.

- If the Office of the Comptroller is projecting a countywide deficit at the time funds are received, the Office of Performance, Strategy and Budget may recommend that all or part of the proceeds be deposited into the Appropriation for Contingencies.

- If funding is not deposited into the Appropriation for Contingencies, the department(s) that managed or otherwise had responsibility for the asset being sold or that receives the revenue source may request that all or a portion of the funding be utilized for one-time needs in that department. The request must be made within two weeks of receipt of the proceeds. The request shall be submitted to the County Executive and the Office of Performance, Strategy and Budget, who will analyze the request based on its effect on fiscal and operational sustainability, and overall fit with the strategic direction of the County.

- If the department(s) described above do not request utilization of the funds, or do not make a request in a timely manner, or there are surplus proceeds available after any projects are approved subject to the provision above, the funds will be utilized as follows:
    - Fifteen percent (15%) shall be made available for economic development projects funded through the Economic Development Fund. The Economic Development Director shall manage these funds.
    - Thirty-five percent (35%) shall be deposited into the Debt Service Reserve.
    - Fifty percent (50%) shall be made available to departments on a competitive basis for innovative ideas that help drive operational efficiency, fiscal sustainability, and that further the County's overall strategic direction and mission. The Office of Performance, Strategy and Budget shall manage these funds, notify departments of availability, coordinate the evaluation of project requests, and make the funds available to departments. Departments that receive funds shall issue an informational report to the County Executive and the relevant policy oversight committee no more than six months after funding is made available.

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**Grants**

The Office of Performance, Strategy & Budget shall create and maintain a Grants Management Policy. Grant funds will be expected to cover their full cost and not be looked at in simple terms as "free" funding. All positions and other expenditures funded in whole or part by grant revenues shall sunset upon expiration of the grant period, unless DAS-PSB verifies that the item(s) leverages cost savings or operational efficiencies that justify ongoing support.

**Operating Budget Forecast**

The Office of the Comptroller will develop and annually update a five-year financial forecasting system, which will include projections of revenues, expenditures, future costs of current budget decisions and costs, and debt service.

**Debt Management and Capital Finance**

The County has adopted the following debt management and capital finance policy goals:

- Tax supported debt service costs shall not exceed actual sales and use tax revenues.

- Direct debt shall not exceed 1.5 percent of equalized property value.

- Financing terms shall not exceed 16 years.
- Average principal maturities shall not exceed 10 years.
- Direct debt per capita shall not exceed $500.
- Bond insurance will be used when it provides a net economic benefit.
- Corporate purpose bond issues are limited to an increase of 3 percent based on the previous Adopted Capital Budget corporate purpose bond amount.

**Unrestricted Fund Balance Policy**

Unlike most other local governments in Wisconsin and across the Country, Milwaukee County's ability to retain unrestricted fund balance is extremely limited. Wisconsin State Statute 59.60(6)(b)(3) requires Milwaukee County to budget a prior year surplus or deficit in the next budget year. For example, a $5 million surplus from 2013 must be budgeted as revenue in the 2015 budget. There are two alternatives to this requirement:

The County may, under State Statute 59.60(5)(g), place surplus funds in a "sinking fund" for the "redemption or repurchase of bonds", or for emergency needs. This sinking fund is referred to as the Debt Service Reserve Fund in Milwaukee County. In 2014, the County passed a resolution that split the 2013 surplus so that $5 million would be applied to the 2015 budget, and the remainder deposited into the Debt Service Reserve Fund.

State Statute 59.60(13)(b)(3) provides for a tax stabilization fund, into which surpluses may be deposited. However, this statute allows the County to utilize this fund only in order to prevent a tax levy increase of 3 percent or greater over the prior year. 2013 Wisconsin Act 20 (the State's 2013-2015 Biennial Budget) retained limits on property tax levy increases that make this occurrence highly unlikely. To date the County has not utilized this fund.

Due to these statutory restrictions, the County is not able to develop an unrestricted fund balance, and therefore the County has no need to implement an unrestricted fund balance policy.

**Debt Service Reserve**

Bond rating agencies strongly recommend that sufficient funds be reserved to account for emergencies and other unavoidable, unplanned, one-time expenses. Meeting this recommendation results in increased ability to respond to unanticipated expenses and improved bond ratings, which results in lower interest rates for debt and reduced ongoing debt service costs. Therefore, Debt Service Reserve funds, excluding bond proceeds, shall be utilized only to:

a. Reduce taxpayer costs for debt service;
b. Provide cash financing for one-time capital projects, or for one-time operating items that result in improved County service and/or reduced ongoing County costs in future years;
c. Provide cash financing for the refinancing of debt when financially advantageous;
d. Respond to emergencies as allowed by §59.60 (5) (g).

In order to ensure sufficient funding for emergencies and one-time expenses and with the goal of improvement in the County's ability to respond to emergencies, and improve bond ratings, the County will seek to build and maintain a minimum balance of $10 million in the Debt Service Reserve.

**Risk Management**

Realizing the importance of maintaining a safe workplace for the benefit of both its employees and the general public, all County employees will follow proper risk management practices, which will result in a

safer workplace which will enable the County to maintain a high level of professionalism, courtesy, and quality of service, while protecting its human and financial resources. The Director of Risk Management will develop a comprehensive risk management program and will chair a countywide safety committee that will promulgate best practices in all departments and elected offices.

**Information Technology**

An Information Technology Steering Committee is created in 2015 to review and approve information technology purchase requests (hardware or software) with a unit cost of greater than $500. Per best practices identified by the Government Finance Officers of America & Canada, all funds for information technology purchases with a unit cost of greater than $500 are budgeted in the Information Management Services Division of the Department of Administrative Services (DAS-IMSD). No County department or office may purchase information technology-related items with a unit cost greater than $500. The Chief Information Officer will develop by 2015 an administrative process by which departments receive DAS-IMSD approval for replacement items (commodities), updated maintenance agreements or software license renewals that exceed this amount; however the administrative process must require that any request for new or replacement software applications or significant hardware upgrades or purchases must be approved by an Information Technology Steering Committee.

**Budget Documents**

The County's Annual Adopted Budget is published in two sections, Operating and Capital, as follows:

The Operating Budget includes five major sections:

1. The Introductory Section provides basic information about the County, such as elected officials, a community profile, and a countywide organizational chart; and the Budget document, such as the table of contents.

2. The Budget Summary Section provides information about the budget from a countywide perspective, including analysis of: the short and long-term factors that influence the annual budget and the County's long-term fiscal situation; performance measures; analysis of major revenue and expenditure changes; information about the county's major funds, and budgeted positions.

3. The Budget Policies Section provides information about the County's budget and financial management policies, the budget process calendar, basis of budgeting, and policies regarding the use of fund balances.

4. The Departmental Narratives Section includes the detailed narratives for each individual department, including major changes, detailed revenue and expenditure analysis, and resources, activity data, and performance measures by service area.

5. The Supplemental Information Section includes additional information such as a glossary, operating authority and purpose for each department, and an index.

The Capital Budget includes project-by-project detail and five-year planning goals, objectives, and funding requirements. Beginning with the 2015 Capital Budget, the Office of Performance, Strategy & Budget will develop a new Capital Budget narrative that includes many of the same elements as are found in the Operating Budget.

Effective in 2015, bound paper copies of the Budget Documents will no longer be produced and the documents will be displayed on the County's website. In order to reduce energy consumption, resources and paper waste, all other interested parties should download and print the budget documents from the County website or may request a copy on CD format from the Office of Performance, Strategy & Budget.

**Performance Management and Budgeting**

The County's Strategic Outcomes are the components of the Mission Statement, as defined above: High-Quality, Responsive Services; enhancement of Self-Sufficiency, enhancement of Personal Safety, enhancement of Economic Opportunity, and enhancement of Quality of Life. Based on these strategic outcomes, all Departments and Offices will:

1. Identify distinct Program Areas.

2. Link Program Areas with the most appropriate Strategic Outcome.

3. Endeavor to develop Performance Measures that show progress of that Program Area towards achieving the Strategic Outcomes.

**Property Tax Levy Increase Limits**

Enrolled 2013 Wisconsin Act 20 (2013-2015 State Budget) imposed new local tax levy increase limits for the 2012 and 2013 budgets. The law allows a County to increase its total property tax levy for the 2014 or 2015 Budgets by the percentage change in the County growth in equalized value due to net new construction between the previous year and the current year. The tax levy cap includes the following exemptions:

- the Federated Library system tax levy;
- debt service tax levy (including any debt that was refinanced or refunded);
- bridge and culvert repair aids to towns paid with County tax levy;
- an exemption provision to allow for payments of consolidated (shared) services and emergency management services (Milwaukee County utilized approximately $3 million of this exemption, or one-half of the available amount, in the 2013 Adopted Budget);
- Unused tax levy authority up to a maximum of 1.5% of the prior year levy could be carried forward by a super majority vote of the County Board. If Milwaukee County were to use this 1.5% prior year levy, the County would be required to reduce tax levy by an amount equal to the change in pre-2005 debt. This would require a levy reduction of approximately $20 million in 2015, as noted by the Office if the Comptroller's September 18 memo. Milwaukee County ***will not*** utilize this option.

**Property Tax Levy Rate Limit**

The 2013-15 State Budget effectively eliminated levy rate limits.

# Basis of Budgeting

In accordance with Generally Accepted Accounting Principles (GAAP), the accounts of the County are maintained on the basis of funds. Each fund is a separate fiscal and accounting entity. The various funds are grouped into the following categories:

**Governmental Funds**

Governmental funds utilize the modified accrual basis of accounting, except for the treatment of the Fund Balance Reserved for Appropriations. For budget purposes, the Fund Balance Reserved for Appropriations is reflected as other financing sources, whereas for accounting purposes it is reflected as part of fund balance.

Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures and commitments of the current period. Expenditures are recognized when the related liability is incurred, if measurable.

General Fund

The General Fund is used to account for all financial resources, except those required to be accounted for in another fund.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources and the payment of principal and interest on long-term general obligation debt.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources segregated for the acquisition of construction of major capital facilities other than those financed by proprietary funds.

**Proprietary Funds**

Proprietary funds utilize the accrual basis of accounting. Under the accrual basis, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.

Enterprise Funds

The Enterprise Funds are used to account for operations that provide services which are financed primarily by user charges or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.

Internal Service Funds

The Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments in the County or to other governmental entities, on a cost-reimbursement basis.

# Fund Balance Policy

Unlike most other local governments in Wisconsin and across the Country, Milwaukee County's ability to retain unrestricted fund balance is extremely limited. Wisconsin State Statute 59.60(6)(b)(3) requires Milwaukee County to budget a prior-year surplus or deficit in the next budget year. For example, a $5 million surplus from 2012 must be budgeted as revenue in the 2014 budget. There are two alternatives to this requirement:

- The County may, under State Statute 59.60(5)(g), place surplus funds in a "sinking fund" for the "redemption or repurchase of bonds", or for emergency needs. This sinking fund is referred to as the Debt Service Reserve Fund in Milwaukee County. In 2013, the County passed a resolution that split the 2012 surplus so that $5 million would be applied to the 2014 budget, and the remainder deposited into the Debt Service Reserve Fund. It is the policy of Milwaukee County to maintain a balance of no less than $10 million in this fund.

- State Statute 59.60(13)(b)(3) provides for a tax stabilization fund, into which surpluses may also be deposited. However, this statute allows the County to utilize this fund only in order to prevent a tax levy increase of 3 percent or greater over the prior year. 2013 Wisconsin Act 20 (the State's 2013-2015 Biennial Budget) retained limits on property tax levy increases that make this occurrence highly unlikely. To date the County has not utilized this fund.

Due to these statutory restrictions, the County is not able to develop an unrestricted fund balance, and therefore the County has no need to implement an unrestricted fund balance policy. The County is adopting, effective with the 2014 budget, a number of financial policies that govern the use of unanticipated revenues and funds in the Debt Service Reserve Fund. Please see the "Financial Policies" section for further detail.

# Fund Descriptions

The following are summaries of the County's budgeted funds. The County's Comprehensive Annual Financial Report considers five of the funds below to be "major funds": the General Fund, the Airport Fund, the Transit Fund, the Debt Service Fund, and the combined Capital Projects Funds.

## General Fund (Fund 0001)

The General Fund is the government's primary operating fund. It accounts for and reports all financial resources of the general government, except those resources required to be accounted for in another fund. Various funds (below) are subsidiary funds of the General Fund and are assigned a separate fund number for tracking purposes related to State and Federal funding.

### *Family Care (Fund 002)*

This fund accounts for costs and revenues of the Department of Family Care, which operates the State Family Care program. This department coordinates all long-term care services, including home and community based services and institutional services for eligible elders and the disabled who require publicly-funded long-term care services.

### *Fleet Management (Fund 0030)*

Primary use of this fund is to account for the costs associated with the maintenance, repairs and centralized fueling of all County-owned motorized equipment. Costs are billed to user departments based on work orders, time and material costs.

### *Central Services (Fund 0031)*

This fund formerly accounted for operation, maintenance, and security of county-owned facilities that are under the management of the Department of Administrative Services-Facilities Management Division including the Courthouse, Jail, Safety Building, City Campus, Vel Phillips Juvenile Justice Center, and Coggs Building. This fund is essentially eliminated in 2015 as the Facilities Management Division is transferred to the General Fund in 2015.

### *Behavioral Health Division (Fund 0077)*

This fund is used to account for the costs associated with the mental health research, patient activities and special events, and compensated absence payouts for BHD retirees.

### *Expendable Trust Funds (Various)*

A number of expendable trust funds exist in several departments to account for and report the proceeds of specific revenue sources that are committed to expenditures for specified purposes. These funds exist for the Zoo, Department of Parks, Recreation and Culture, Office for Persons with Disabilities, Behavioral Health Division, Fleet Maintenance, Facilities Management, Airport (used for the collection of Passenger Facility Charge Revenues), and Risk Management. The Budget includes budgeted appropriations in the Zoo, Office for Persons with Disabilities, and Behavioral Health Division expendable trust finds. See the narratives for these departments for additional details.

## Debt Service Fund (Fund 0016)

The Debt Service Fund accounts for and reports the accumulation of resources that are restricted, committed or assigned for the payment of principal and interest on long-term general obligation debt.

## Capital Project Funds (Various)

These funds, which are separated by functional area, report the financial resources that are restricted, committed or assigned for the acquisition or construction of major capital facilities and other capital assets.

## Enterprise Funds (Various)

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

*Airport (Fund 0076)*

The Airport Fund accounts for the operations of General Mitchell International and Timmerman Airports. Airport passenger facility charges and related capital expenditures are not accounted for in the airport's enterprise fund but are accounted for as a special revenue fund.

*Transit (Fund 0083)*

The Transit Fund accounts for the operations of the Milwaukee County Transit System.

## Internal Service Funds (Various)

Internal service funds are used to account for the financing of goods or services provided by one department to other departments of the County, or to other governmental entities, on a cost-reimbursement basis.

*IMSD (Fund 0026)*

This fund is used to account for electronic data processing, graphics, applications, radio, mainframe, desktop support and replacement, and telecommunications services provided to County departments.

*Water Utility (Fund 0029)*

This fund is used to account for maintenance of the water distribution system that is located on the Milwaukee County grounds and provides service to County departments.

*Risk Management (Fund 0040)*

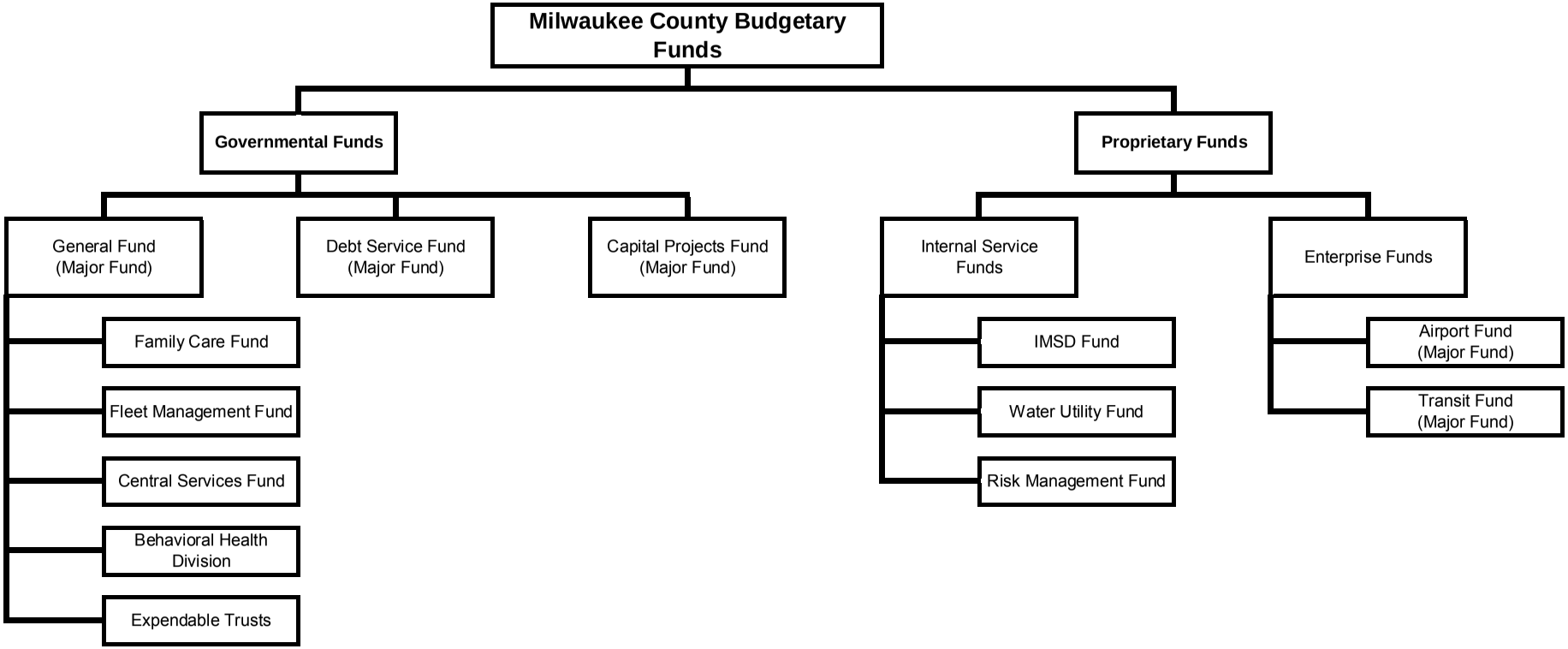
This fund accounts for risk financing, loss control and insurance-related activities for the County and its employees.

## 2015 Functional Area Summary by Fund Type

| REVENUES | GENERAL FUND(a) | ENTERPRISE | INTERNAL SERVICE | DEBT | CAPITAL PROJECTS | TOTAL |
|---|---|---|---|---|---|---|
| Legislative & Executive | $13,000 | | | | | $13,000 |
| Administration | $40,302,202 | | $30,134,483 | | $25,810,858 | $96,247,543 |
| General Government | $9,541,640 | | | | | $9,541,640 |
| Courts & Judiciary | $29,489,375 | | | | | $29,489,375 |
| Public Safety | $25,709,553 | | | | $1,297,448 | $27,007,001 |
| Transportation & Public Works | $33,032,482 | $191,048,524 | | | $36,512,224 | $260,593,230 |
| Health & Human Services | $488,524,487 | | | | $1,010,596 | $489,535,083 |
| Recration & Culture | $34,825,033 | | | | $13,941,162 | $48,766,195 |
| Debt Service | | | | $15,237,724 | | $15,237,724 |
| Non-Departmental Revenues | $105,061,546 | | | | | $105,061,546 |
| Non-Departmental Expenditures | ($44,501,623) | | | | | ($44,501,623) |
| **TAX LEVY** | **$225,099,555** | **$18,147,293** | | **$36,074,348** | **$0** | **$279,321,196** |
| **TOTAL** | **$947,097,250** | **$209,195,817** | **$30,134,483** | **$51,312,072** | **$78,572,288** | **$1,316,311,910** |

| EXPENDITURES | GENERAL FUND(a) | ENTERPRISE | INTERNAL SERVICE | DEBT | CAPITAL PROJECTS | TOTAL |
|---|---|---|---|---|---|---|
| Legislative & Executive | $5,710,818 | | | | | $5,710,818 |
| Administration | $56,824,394 | | $30,134,483 | | $25,810,858 | $112,769,735 |
| General Government | $14,374,404 | | | | | $14,374,404 |
| Courts & Judiciary | $67,199,600 | | | | | $67,199,600 |
| Public Safety | $174,173,276 | | | | $1,297,448 | $175,470,724 |
| Transportation & Public Works | $33,435,849 | $209,195,817 | | | $36,512,224 | $279,143,890 |
| Health & Human Services | $568,009,256 | | | | $1,010,596 | $569,019,852 |
| Recration & Culture | $76,876,114 | | | | $13,941,162 | $90,817,276 |
| Debt Service | $0 | | | $51,312,072 | | $51,312,072 |
| Non-Departmental Revenues | $0 | | | | | $0 |
| Non-Departmental Expenditures | ($49,506,461) | | | | | ($49,506,461) |
| **TOTAL** | **$947,097,250** | **$209,195,817** | **$30,134,483** | **$51,312,072** | **$78,572,288** | **$1,316,311,910** |

*(a) = General fund includes subsidiary funds as noted in the Fund Descriptions section. These subsidiary funds include Family Care, Fleet Management, Central Services, Behavioral Health Division, and Expendable Trust Funds*


Milwaukee County Budgetary Funds
Governmental Funds
Proprietary Funds
General Fund (Major Fund)
Debt Service Fund (Major Fund)
Capital Projects Fund (Major Fund)
Internal Service Funds
Enterprise Funds
Family Care Fund
Fleet Management Fund
Central Services Fund
Behavioral Health Division
Expendable Trusts
IMSD Fund
Water Utility Fund
Risk Management Fund
Airport Fund (Major Fund)
Transit Fund (Major Fund)

# Section 1 – Departmental Operating Narratives

## By Functional Area:

- Legislative & Executive
- General Government
- Administrative
- Courts & Judiciary
- Public Safety
- Transportation
- Health & Human Services
- Parks, Recreation & Culture
- Debt Service
- Non-Departmental Revenues
- Non-Departmental Expenditures

# Legislative & Executive Function

## Agency Budget Narratives

- County Board of Supervisors
- County Executive General Office
- County Executive – Office of Government Affairs
- County Executive – Office of Veterans' Services

COUNTY BOARD (1000) BUDGET

DEPT: County Board

UNIT NO. 1000
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $5,450,777 | $4,529,129 | $3,507,847 | $2,797,510 | ($710,337) |
| Operation Costs | $447,327 | $505,124 | $111,500 | $150,235 | $38,735 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $758,336 | $763,880 | $416,265 | $512,085 | $11,790 |
| **Total Expenditures** | **$6,656,440** | **$5,798,133** | **$4,035,612** | **$3,459,830** | **($575,782)** |
| *Legacy Healthcare-Pension* | *$1,115,471* | *$1,175,687* | *$1,261,382* | *$670,733* | *($600,196)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $1,581 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$1,581** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$6,656,440** | **$5,796,552** | **$4,035,612** | **$3,459,830** | **($575,782)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 56.6 | 56.6 | 30 | 30 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 1 | 1 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The mission of the Board of Supervisors is to enhance self-sufficiency, personal safety, economic opportunity and quality of life of the citizens of Milwaukee County, consistent with the County's Mission Statement.

**Department Description:** The Milwaukee County Board of Supervisors is a body of 18 representatives elected by residents of 18 supervisory districts in the County. Services include 18 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons, plus staff.

DEPT: County Board

UNIT NO. 1000
FUND: General - 0001

## Strategic Program Area 1: County Board

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is Not Yet Tracked for this Program Area | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $6,656,440 | $5,798,133 | $4,035,612 | $3,459,830 | ($575,782) |
| **Revenues** | $0 | $1,581 | $0 | $0 | $0 |
| **Tax Levy** | $6,656,440 | $5,796,552 | $4,035,612 | $3,459,830 | ($575,782) |
| **FTE Positions** | 56.6 | 56.6 | 31 | 31 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
The 2015 budget continues to implement Act 14 and is the same for personnel and substantially similar to the 2014 budget in terms of expenditures. The County Board will have 8.0 FTE Legislative Assistant 3 positions with the ability to underfill the positions at Legislative Assistant 2 salary level, and two hourly positions.

The 2015 budget provides funding in order to provide staffing flexibility, all staff positions may be filled subject to available appropriations.

COUNTY EXECUTIVE (1011) BUDGET

DEPT: County Executive

UNIT NO. 1011
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $1,138,374 | $1,195,500 | $1,150,622 | $1,166,164 | $15,542 |
| Operation Costs | $29,500 | $10,296 | $115,934 | $114,541 | ($1,393) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $158,380 | $158,126 | $179,483 | $186,245 | $6,762 |
| **Total Expenditures** | **$1,326,254** | **$1,363,922** | **$1,446,039** | **$1,466,950** | **$20,911** |
| *Legacy Healthcare-Pension* | *$194,579* | *$207,094* | *$231,629* | *$244,982* | *$13,353* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$0** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$1,326,254** | **$1,363,922** | **$1,446,039** | **$1,466,950** | **$20,911** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 9.5 | 9.5 | 9 | 9 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The Milwaukee County Executive will work to create a safe, enjoyable and prosperous community for all people in Milwaukee County by providing leadership, guidance and vision, and managing and directing high-quality, responsive and cost-effective government services.

**Department Description:** The County Executive is the elected chief executive officer for Milwaukee County. The County Executive has the following duties and responsibilities: coordinate and direct all administrative and management functions of County government; appoint, supervise, and direct all department heads and members of boards and commissions; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

## Strategic Program Area 1: General Office

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Total Executive Branch Staff* | 3,395 | 3,080 | 3,022 |
| Operating Expenditures, Executive Branch | $1,356,107,751 | $1,063,923,924 | $1,038,162,061 |
| Business Lines Managed | 26 | 27 | 28 |

** =The Executive Branch staffing level for 2013 Actual represents the budget figure.*

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,326,254 | $1,363,922 | $1,446,039 | $1,466,950 | $20,911 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $1,326,254 | $1,363,922 | $1,446,039 | $1,466,950 | $20,911 |
| **FTE Positions** | 9.5 | 9.5 | 9 | 9 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Eight staff positions are provided in 2015 to assist the County Executive in day-to-day administrative oversight and management of the office. Operation costs decline slightly based on past experience.

GOVERNMENT AFFAIRS (1020) BUDGET

DEPT: OFFICE OF GOVERNMENT AFFAIRS

UNIT NO. 1020
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $0 | $0 | $322,767 | $348,479 | $25,712 |
| Operation Costs | $0 | $0 | $55,000 | $95,000 | $40,000 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $0 | $0 | $0 | $23,410 | $23,410 |
| **Total Expenditures** | **$0** | **$0** | **$377,767** | **$466,889** | **$89,122** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$0** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$0** | **$0** | **$377,767** | **$466,889** | **$89,122** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 3 | 3 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The mission of the Office of Government Affairs is to represent the interests of Milwaukee County before Local, State, and Federal governments. The Office will also build productive relationships with other governmental units, non-profit agencies, and the private sector in order to identify areas where services can be shared, consolidated, or otherwise cooperatively enhanced in order to improve service and reduce costs to taxpayers.

**Department Description:** The Office includes three full-time positions. The operating budget is used to support the efforts of the representation of the county in local, state, and federal government affairs matters and to fund membership dues for intergovernmental organizations and affiliations.

DEPT: OFFICE OF GOVERNMENT AFFAIRS

UNIT NO. 1020
FUND: General - 0001

## Strategic Program Area 1: Intergovernmental Relations

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is Not Yet Collected for this Program Area | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $377,767 | $466,889 | $89,122 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $0 | $0 | $377,767 | $466,889 | $89,122 |
| **FTE Positions** | 0 | 0 | 3 | 3 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been Created for this Program Area | | | | |

**Strategic Implementation:**
Funding is provided for three full-time positions to represent the County's interests before other units and levels of government through lobbying efforts. Operating costs increase by $70,000 mainly based on a year of experience in operating this office plus additional funding due to the anticipated higher workload related to the State of Wisconsin's 2015-2017 Biennial budget.

VETERAN'S SERVICES (1021) BUDGET

DEPT: Veteran's Services

UNIT NO. 1021
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $231,775 | $197,135 | $239,597 | $216,033 | -$23,564 |
| Operation Costs | $65,575 | $57,540 | $67,723 | $69,088 | $1,365 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $20,797 | $20,779 | $23,268 | $32,028 | $8,760 |
| **Total Expenditures** | **$318,147** | **$275,454** | **$330,588** | **$317,149** | **-$13,439** |
| *Legacy Healthcare-Pension* | *$55,665* | *$58,401* | *$64,134* | *$63,687* | *-$447* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $13,000 | $13,000 | $13,000 | $13,000 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$13,000** | **$13,000** | **$13,000** | **$13,000** | **$0** |
| | | | | | |
| **Tax Levy** | **$305,147** | **$262,454** | **$317,588** | **$304,149** | **-$13,439** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 3 | 3 | 3 | 2 | -1 |
| **Seas/Hourly/Pool Pos.** | 3 | 3 | 3 | 3 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** To serve all the veterans of Milwaukee County and their families with dignity and compassion by providing prompt and courteous assistance in the preparation and submission of claims for benefits to which they may be entitled and to serve as their principal advocate on veterans' related issues.

**Department Description:** To assist veterans and their families in determining eligibility for the full range of State and Federal veteran's benefits. As part of this process, employees obtain and screen source documents, identify eligible programs, and facilitate the application process. Throughout the year, briefings and seminars are conducted at public venues to increase the awareness of veterans programs and benefits.

DEPT: Veteran's Services

UNIT NO. 1021
FUND: General - 0001

## Strategic Program Area 1: Veteran's Services

**Service Provision:** **Mandated**

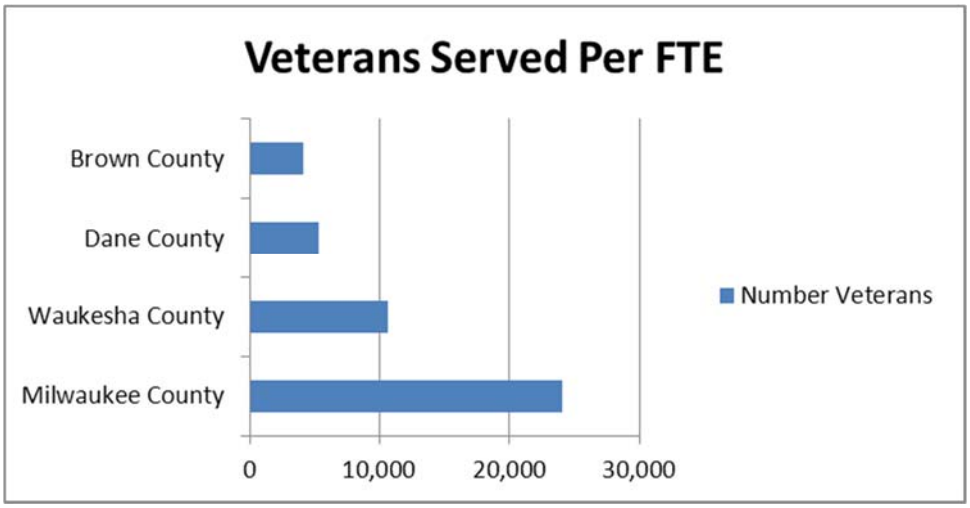
**Strategic Outcome:** **Self-Sufficiency**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Information requests | 12,000 | 12,000 | 12,000 |
| Number of Outreach events conducted | 56 | 60 | 70 |
| Number of Veterans assisted with determining federal veterans benefit eligibility | 600 | 600 | 600 |
| Number of veterans assisted with determining state veterans benefit eligibility | 520 | 450 | 450 |
| Number of Federal applications Submitted | 332 | 300 | 300 |
| Number of State applications submitted | 994 | 750 | 750 |
| Dollar amount of approved State applications | $482,951 | $400,000 | $400,000 |
| Veterans Served per FTE | 24,019 | 24,019 | 24,019 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $318,147 | $275,454 | $330,588 | $344,475 | $13,887 |
| **Revenues** | $13,000 | $13,000 | $13,000 | $13,000 | $0 |
| **Tax Levy** | $305,147 | $262,454 | $317,588 | $331,475 | $13,887 |
| **FTE Positions** | 6 | 6 | 6 | 5 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of information requests responded to within 1 business day | 95% | 95% | 95% | 95% |
| Percent of submitted federal applications approved | 63% | 75% | 63% | 80% |
| Percent of submitted federal application dollars approved* | N/A | N/A | N/A | N/A |
| Percent of submitted state applications approved | 87% | 82% | 87% | 87% |
| Percent of submitted state application dollars approved* | N/A | N/A | N/A | N/A |

*****The department will begin tracking these performance measures in 2014.




**Strategic Implementation:**
The service area is reduced, by unfunding a vacant position. The Needy Veteran's Fund is sustained at $30,000 which provides limited emergency financial aid to veterans and/or their families, including providing, within guidelines, aid for emergency loss of income, emergency travel, burial of indigent veterans, and security deposit for homeless veterans moving into independent living.

The Director will work with IMSD to create a resource center for veterans to allow them easy and supportive access to the internet by adding computer workstation kiosks in the office of Veteran's Services. The County Executive's Office and Veteran's Service Office will pursue grant funding and other non-tax revenue sources to create this resource.

# General Government Function

## Agency Budget Narratives

- **Office of the County Treasurer**
- **Office of the County Clerk (Including Election Commission)**
- **Office of the Register of Deeds**
- **Office of the Comptroller**

COUNTY TREASURER (3090) BUDGET

DEPT: County Treasurer

UNIT NO. 3090
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $726,204 | $696,766 | $720,976 | $743,529 | $22,553 |
| Operation Costs | $895,827 | $430,214 | $800,727 | $723,772 | ($76,955) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $5,907 | $0 | $0 | $0 |
| Interdept. Charges | $107,128 | $105,974 | $104,178 | $130,995 | $26,817 |
| **Total Expenditures** | **$1,729,159** | **$1,238,861** | **$1,625,881** | **$1,598,296** | **($27,585)** |
| *Legacy Healthcare-Pension* | $160,578 | $168,969 | $172,886 | $168,516 | ($4,370) |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $5,116,661 | $5,758,268 | $5,116,411 | $4,826,000 | ($290,411) |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$5,116,661** | **$5,758,268** | **$5,116,411** | **$4,826,000** | **($290,411)** |
| | | | | | |
| **Tax Levy** | **($3,387,502)** | **($4,519,407)** | **($3,490,530)** | **($3,227,704)** | **$262,826** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 7 | 7 | 7 | 7.5 | 0.5 |
| **Seas/Hourly/Pool Pos.** | 0.5 | 0.5 | 0.5 | 0 | -0.5 |
| **Overtime $** | $0 | $15 | $0 | $0 | $0 |

**Department Mission:** The Milwaukee County Treasurer's Office will provide prompt, high-quality services to sustain the overall operation of County government for the benefit of its citizens by efficiently carrying out the functions of cash receipt and disbursement, property tax services, and investment.

**Department Description:** The Office of the Treasurer has two distinct service areas.

The Banking Services and Property Tax Collection service area is responsible for banking functions, bank account and money management, and the collection of delinquent property taxes for 18 municipalities throughout the County. The County purchases delinquent tax receivables from municipalities and then collects outstanding balances and administers foreclosure proceedings.

The Investment Management service area is responsible for the short-term investment of operating funds not needed for immediate use. The County sets the investment policy, and independent contracted investment advisors directly manage the funds to maximize investment revenue.

DEPT: County Treasurer

UNIT NO. 3090
FUND: General - 0001

## Strategic Program Area 1: Banking Services & Delinquent Property Tax Collection

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Checks Issued | 78,041 | 100,000 | 100,000 |
| Delinquent Tax Notices Processed | 3,564 | 8,000 | 8,000 |
| Unpaid Property Tax Parcels Submitted | 3,359 | 6,000 | 6,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,469,159 | $1,001,662 | $1,365,881 | $1,338,296 | ($27,585) |
| **Revenues** | $3,405,250 | $4,359,430 | $3,405,000 | $3,505,000 | $100,000 |
| **Tax Levy** | ($1,936,091) | ($3,357,768) | ($2,039,119) | ($2,166,704) | ($127,585) |
| **FTE Positions** | 7.5 | 7.5 | 7.5 | 7.5 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been developed for this service area. | | | | |

**Strategic Implementation:**
7.5 FTE are provided in this program area to oversee banking functions and money management. One half-time Student Intern is eliminated and one half-time Assistant Accounting Treasury is created due to workload changes. The 2015 budget for this service area maintains the same level of service. Tax levy decreases $127,585 in 2015 primarily due to a decrease in personal property tax refunds (based on actual experience and a reduction in banking fees), and centralization of certain IT expenditures.

DEPT: County Treasurer

UNIT NO. 3090
FUND: General - 0001

## Strategic Program Area 2: Investment Management

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service Area has no Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $260,000 | $237,199 | $260,000 | $260,000 | $0 |
| **Revenues** | $1,711,411 | $1,398,838 | $1,711,411 | $1,321,000 | ($390,411) |
| **Tax Levy** | ($1,451,411) | ($1,161,639) | ($1,451,411) | ($1,061,000) | $390,411 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Return on Investment | 0.45% | 0.46% | 0.49% | 0.53% |
| Investment Income per dollar spent on Investment Advisory Services | $6.58 | $8.85 | $6.58 | $5.08 |

**Strategic Implementation:**
Based on continued low interest rates, investment income is budgeted at the same level as the 2014 Budget.

| Statistical Reporting Data | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Earnings on all Funds (net of Mark-to-Market) | $917,639 | $2,347,071 | $1,877,000 |
| Earnings on Trust Fund Reserves and other Deferred Interest Liabilities | ($415,296) | ($400,660) | ($347,000) |
| Earnings on Bonds Allocated to Capital Fund and Debt Service Fund | ($286,576) | ($235,000) | ($209,000) |
| General Fund Earnings | $215,767 | $1,711,411 | $1,321,000 |

COUNTY CLERK (3270) BUDGET

DEPT: County Clerk

UNIT NO. 3270
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $938,514 | $995,212 | $1,314,109 | $1,360,761 | $46,652 |
| Operation Costs | $339,540 | $490,158 | $761,379 | $405,855 | ($355,524) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $198,416 | $198,225 | $196,705 | $247,182 | $50,477 |
| **Total Expenditures** | **$1,476,470** | **$1,683,595** | **$2,272,193** | **$2,013,798** | **($258,395)** |
| *Legacy Healthcare-Pension* | $183,107 | $192,729 | $209,289 | $248,910 | $39,621 |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $526,075 | $552,590 | $526,895 | $522,200 | ($4,695) |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$526,075** | **$552,590** | **$526,895** | **$522,200** | **($4,695)** |
| | | | | | |
| **Tax Levy** | **$950,395** | **$1,131,005** | **$1,745,298** | **$1,491,598** | **($253,700)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 13.5 | 13.5 | 18.2 | 14 | -1.2 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $17,604 | $4,371 | $6,312 | $2,796 | ($3,516) |

**Department Mission:** To support the activities of the Milwaukee County Board of Supervisors, the election activities of the Milwaukee County Election Commission, the general operations of County government, and to provide the highest quality services to the public at the lowest cost to the taxpayers.

**Department Description:** The independently elected County Clerk administers and records the proceedings of the County Board of Supervisors, maintains all legislative files, staffs County Board meetings and committees, updates existing ordinances and publishes new ordinances online. The County Clerk issues marriage licenses and domestic partnership declarations, registers all lobbyists and lobbying principals and reports lobbying registrations and expenditures to the County Board, County Executive, and the public. The Office of the County Clerk serves as an information clearing house by: receiving and processing claims, court summons and complaints naming Milwaukee County; maintaining the central file of county deeds, contracts, insurance policies, agreements, leases, easements, and certificates of title for all county-owned vehicles; administering oaths of office and maintaining record of such oaths; receiving and publicly opening all sealed bids for County public improvement projects; and maintaining a file of qualified public improvement contractors. The County Clerk accepts and processes passport applications, sells Milwaukee County Transit System tickets and Wisconsin Department of Natural Resources licenses and permits. The County Clerk also processes lien notices and actions against contractors performing County public improvements. The County Clerk also serves as executive director of the Milwaukee County Election Commission and provides support services to the Election Commission

DEPT: County Clerk

UNIT NO. 3270
FUND: General - 0001

## Strategic Program Area 1: County Clerk

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity Data** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Marriage Licenses Issued | 4,684 | 4,689 | 4,681 |
| Duplicate Marriage License/Domestic Partnership | 81 | 90 | 90 |
| Marriage License/ Domestic Partnership Waivers | 354 | 340 | 350 |
| Domestic Partnership Declarations Issued | 64 | 61 | 62 |
| County Board Files Maintained | 962 | 1,000 | 1,000 |
| County Ordinances Published | 14 | 25 | 19 |
| County Board Proceedings Published | 15 | 13 | 13 |
| Contractor Lien Notices/Vendor Levies | 29 | 50 | 25 |
| Contractor Qualification Statements | 93 | 150 | 110 |
| Claims Processed | 226 | 300 | 240 |
| Summons and Complaints Processed | 182 | 225 | 185 |
| New Contracts Assigned to Files | 55 | 100 | 55 |
| Lobbying Registrations | 50 | 60 | 55 |
| Oaths of Office Administered | 145 | 150 | 150 |
| Wisconsin DNR Licenses Sold | 387 | 600 | 400 |
| Passport Applications Processed | 1,247 | 1,000 | 1,100 |
| Documents Notarized | 5,256 | 5,000 | 5,265 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $820,518 | $893,792 | $1,279,398 | $1,354,783 | $75,385 |
| **Revenues** | $475,325 | $482,185 | $474,295 | $469,450 | ($4,845) |
| **Tax Levy** | $345,193 | $411,607 | $805,103 | $885,333 | $80,230 |
| **FTE Positions** | 7 | 7 | 12 | 12 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Customer Satisfaction Rating | N/A | N/A | N/A | 90% “Completely Satisfied” or “Excellent” |

**Strategic Implementation:**
12 staff positions are provided in 2015 to assist the County Clerk in carrying out his required duties. Operating costs are unchanged from 2014.

DEPT: County Clerk

UNIT NO. 3270
FUND: General - 0001

## Strategic Program Area 2: Election Commission

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Elections | 2 | 4 | 2 |
| Special Elections | 8 | 0 | 6 |
| Recounts | 0 | 0 | 0 |
| State/City/Muni/SchBd Referendum | 1 | 2 | 2 |
| Campaign Finance Statements | 150 | 195 | 175 |
| Nomination Papers | 8 | 4 | 9 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $655,952 | $789,803 | $992,795 | $659,015 | ($333,780) |
| **Revenues** | $50,750 | $70,405 | $52,600 | $52,750 | $150 |
| **Tax Levy** | $605,202 | $719,398 | $940,195 | $606,265 | ($333,930) |
| **FTE Positions** | 6.5 | 6.5 | 6.2 | 5 | -1.2 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this service area | | | |

**Strategic Implementation:**
The Milwaukee County Election Commission is directed and guided by the Wisconsin Governmental Accountability Board – Elections Division in the administration of elections. A cooperative working relationship with State election administrators and municipal clerks within Milwaukee County is necessary in order to effectively administer elections in Milwaukee County.

Operating costs and part-time staffing decrease in 2015 due to a reduction in the number of elections compared to 2014.

REGISTER OF DEEDS (3400) BUDGET

DEPT: Register of Deeds

UNIT NO. 3400
FUND: General - 0001

**Budget Summary**

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $2,681,418 | $2,645,269 | $2,599,829 | $2,499,539 | ($100,290) |
| Operation Costs | $1,347,637 | $1,299,878 | $1,176,480 | $267,370 | ($909,110) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $455,811 | $450,209 | $387,634 | $769,377 | $348,743 |
| **Total Expenditures** | **$4,484,866** | **$4,395,356** | **$4,163,943** | **$3,503,286** | **($660,657)** |
| *Legacy Healthcare-Pension* | $625,433 | $653,708 | $675,026 | $644,464 | ($30,562) |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $5,401,536 | $5,108,079 | $4,976,470 | $3,888,000 | ($1,088,470) |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $108,647 | $108,647 |
| **Total Revenues** | **$5,401,536** | **$5,108,079** | **$4,976,470** | **$4,006,154** | **($979,823)** |
| | | | | | |
| **Tax Levy** | **($916,670)** | **($712,723)** | **($812,527)** | **($439,361)** | **$319,166** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 30.9 | 30.9 | 29.9 | 28 | (1.1) |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $78,984 | $116,314 | $80,280 | $50,256 | ($30,024) |

**Department Mission:** To provide timely, secure, accurate, archival accessible and cost-effective record systems and services that are delivered in a prompt and courteous manner.

**Department Description:** The Register of Deeds includes the following seven program areas:

- Program Area 1: Administration provides overall management and guidance for the Register of Deeds Office.
- Program Area 2: Real Estate Services is responsible for compliance with State Statutes regarding the indexing and scanning of all public real estate indices.
- Program Area 3: Vital Statistics maintains files on birth, death and marriage records, declarations of domestic partnerships and change of name orders according to State Statute. Records are updated and changed due to legitimization and adoption.
- Program Area 4: Document Examining & Cashier Services is responsible for receiving and dispersing all monies as required by the department and is responsible for determining if real estate documents submitted for recording meet statutory requirements; reviews Wisconsin Department of Revenue Real

Estate Transfer data; provides written and verbal explanations to title companies, lawyers and the general public as to why documents are rejected for recording; and process documents submitted electronically.

- Program Area 5: Tax Listing Services is responsible for reviewing tax descriptions; assigning new tax key numbers due to real estate boundary changes; maintaining plat books and property records; assisting in preparation of petitions for foreclosure action and providing copies of real estate document recordings to local assessors.
- Program Area 6: Land Records Modernization in 2014 this service area was removed from the Register of Deeds and placed in the Milwaukee County Automated Mapping and Land Information System (MCAMLIS) program in Economic Development.
- Program Area 7: Redaction; in 2014, the Redaction program has ceased to collect revenues, however it is included in this budget as it can still draw down funds that it has collected and carried over.

DEPT: Register of Deeds

UNIT NO. 3400
FUND: General - 0001

## Strategic Program Area 1: Administration

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| DOC (WI Dept. of Commerce) Recordings | 1,088 | 800 | 800 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $678,214 | $676,190 | $640,026 | $702,721 | $62,695 |
| **Revenues** | $536 | $283 | $231 | $0 | ($231) |
| **Tax Levy** | $677,678 | $675,907 | $639,795 | $702,721 | $62,926 |
| **FTE Positions** | 5 | 5 | 4 | 4 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
The administration program area provides leadership and oversight for the operations of the Register of Deeds Office. Staffing levels for this program area remain unchanged.

DEPT: Register of Deeds

UNIT NO. 3400
FUND: General - 0001

## Strategic Program Area 2: Real Estate Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity Data** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Real Estate Searches | 366 | 400 | 400 |
| Termination of Joint Tenancy | 1,534 | 1,500 | 1,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,109,645 | $1,147,855 | $1,117,114 | $971,984 | ($145,390) |
| **Revenues** | $4,050,000 | $3,819,382 | $3,862,000 | $3,470,000 | ($392,000) |
| **Tax Levy** | ($2,940,355) | ($2,671,527) | ($2,744,886) | ($2,498,016) | $246,870 |
| **FTE Positions** | 9.9 | 9.9 | 7.9 | 6 | -1.9 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of time that recorded paper documents were scanned into the imaging system within 2 business days after the recorded date | 86% | 100% | 90% | 100% |
| Percent of indexed data verified within 10 business days after the indexed date. | 0% | 6% | 50% | 50% |
| Percent of time that inquiries for Real Estate Research are responded to within 1 business day of receipt | 93.5% | 96.6% | 95% | 96% |

**Strategic Implementation:**
Real Estate Services is responsible for compliance with State Statutes regarding the indexing and scanning of all public real estate indices. One position is transferred to Cashier Services, and one vacant position is eliminated.

## Strategic Program Area 3: Vital Statistics

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity Data** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Vital Statistics Placed on File | 28,924 | 30,000 | 30,000 |
| Cert Copies: Birth, Death, Marriage | 94,918 | 95,000 | 95,000 |
| Vital Statistics Correct, No Fee | 3,431 | 4,000 | 4,000 |
| Vital Statistics No Fee – Veterans | 228 | 200 | 200 |
| Marriage Registration | 4,454 | 4,500 | 4,500 |
| Genealogy | 459 | 400 | 400 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $794,556 | $768,742 | $780,223 | $767,462 | ($12,761) |
| **Revenues** | $387,000 | $417,022 | $413,800 | $413,500 | ($300) |
| **Tax Levy** | $407,556 | $351,720 | $366,423 | $353,962 | ($12,461) |
| **FTE Positions** | 8 | 8 | 8 | 8 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of time that death records and marriage records were examined and processed within 2 business days of receipt | 99% | 100% | 100% | 100% |
| Percent of mail requests for the purchase of vital records sent out within 2 business days of receipt | 97% | 100% | 100% | 100% |

**Strategic Implementation:**
Vital Statistics maintains files on birth, death and marriage records, declarations of domestic partnerships and change of name orders according to State Statute. Records are updated and changed due to legitimization and adoption. Staffing levels in this program area remain unchanged from 2014.

DEPT: Register of Deeds UNIT NO. 3400
FUND: General - 0001

## Strategic Program Area 4: Document Examination & Cashier Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity Data** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Recordings | 131,502 | 137,000 | 137,000 |
| Transfer Tax | 10,563 | 9,000 | 9,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $617,428 | $597,849 | $602,838 | $636,733 | $33,895 |
| **Revenues** | $0 | ($191) | $0 | $0 | $0 |
| **Tax Levy** | $617,428 | $598,040 | $602,838 | $636,733 | $33,895 |
| **FTE Positions** | 7 | 7 | 6 | 7 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of time that electronic documents were recorded within 2 business days of receipt | 97.6% | 98% | 99% | 99% |
| Percent of time that paper documents were recorded within 2 business days of receipt | 49% | 48% | 70% | 70% |

**Strategic Implementation:**
Document Examining & Cashier Services is responsible for receiving and dispersing all monies as required by the department and is responsible for determining if real estate documents submitted for recording meet statutory requirements; reviews Wisconsin Department of Revenue Real Estate Transfer data; provides written and verbal explanations to title companies, lawyers and the general public as to why documents are rejected for recording; and process documents submitted electronically. One position is transferred from Real Estate Services.

DEPT: Register of Deeds

UNIT NO. 3400
FUND: General - 0001

## Strategic Program Area 5: Tax Listing Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $326,023 | $308,451 | $321,936 | $315,739 | ($6,197) |
| **Revenues** | $5,000 | $5,033 | $5,000 | $4,500 | ($500) |
| **Tax Levy** | $321,023 | $303,418 | $316,936 | $311,239 | ($5,697) |
| **FTE Positions** | 3 | 3 | 3 | 3 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of times when previous month's assessor information was sent to each municipality by the 15th of each month | 4 months in 12 | All 12 months | 7 months in 12 | All 12 months |

**Strategic Implementation:**
Tax Listing Services is responsible for reviewing tax descriptions; assigning new tax key numbers due to real estate boundary changes; maintaining plat books and property records; assisting in preparation of petitions for foreclosure action and providing copies of real estate document recordings to local assessors. Staffing in this program area remains constant at 3 positions.

## Strategic Program Area 6: Land Records Modernization

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $274,000 | $233,031 | $6,367 | $108,647 | $102,280 |
| **Revenues** | $274,000 | $247,800 | $0 | $108,647 | $108,647 |
| **Tax Levy** | $0 | ($14,769) | $6,367 | $0 | ($6,367) |
| **FTE Positions** | 1 | 1 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
In 2014 this service area was removed from the Register of Deeds and placed in the Milwaukee County Automated Mapping and Land Information System (MCAMLIS) program in the Economic Development Division of the Department of Administrative Services. One position remains in the Register of Deeds and is crosscharged to the MCAMLIS program.

DEPT: Register of Deeds

UNIT NO. 3400
FUND: General - 0001

## Strategic Program Area 7: Redaction

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of documents redacted | 235,340 | N/A | N/A |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $685,000 | $663,238 | $695,439 | $0 | ($695,439) |
| **Revenues** | $685,000 | $618,750 | $695,439 | $0 | ($695,439) |
| **Tax Levy*** | $0 | $44,488 | $0 | $0 | $0 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

***Prior to the implementation of the Redaction program, the Register of Deeds received redaction revenue that was kept in a special fund until the program began. Although tax levy is shown in 2012, the department did not actually use tax levy. Funds were taken from the special fund to fund this expense. However, balance sheet account info is not shown in BRASS, resulting in tax levy being shown above.

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Pursuant to Wisconsin State Statues, Chapter 59, Section 59.43, as of 2015 a $5 surcharge on recording fees that previously was retained by Register of Deeds for a redaction program is instead sent to the State of Wisconsin for its statewide parcel mapping project. As a result, the Register of Deeds is no longer collecting for its redaction program; however the redaction program will continue to make expenditures from funds collected in previous years with zero effect on the tax levy.

COMPTROLLER (3700) BUDGET

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $4,700,758 | $4,266,811 | $5,882,639 | $6,016,411 | $223,772 |
| Operation Costs | $576,440 | $588,703 | $599,622 | $560,274 | ($39,348) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $501,090 | $485,978 | $682,044 | $529,339 | ($89,705) |
| **Total Expenditures** | **$5,778,288** | **$5,341,492** | **$7,164,305** | **$7,259,024** | **$94,719** |
| *Legacy Healthcare-Pension* | *$861,889* | *$917,867* | *$1,236,179* | *$1,132,864* | *($103,315)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $74,700 | $81,531 | $174,700 | $196,793 | $22,093 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$74,700** | **$81,531** | **$174,700** | **$196,793** | **$22,093** |
| | | | | | |
| **Tax Levy** | **$5,703,588** | **$5,259,961** | **$6,989,605** | **$7,062,231** | **$72,626** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 43 | 43 | 57 | 60 | 2 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** In accordance with Wisconsin Statute 59.255, the elected Comptroller maintains Milwaukee County's accounting books, monitors and reports on budget versus actual fiscal results, prepares annual financial reports of the government and government agencies, and analyzes proposals for the use of County funds. The Office of the Comptroller works to ensure that fiscal decisions are made based on sound financial information.

**Department Description:** The Office of the Comptroller is made up of seven service areas:

- Program Area 1: Administration/Fiscal Analysis provides management of the Office, and reviews fiscal notes and special studies.
- Program Area 2: Central Accounting is responsible for preparation of countywide monthly financial reports, publication of the Comprehensive Annual Financial Report, and maintenance of various accounting systems.
- Program Area 3: Central Payables is responsible for countywide vendor payment procedures.
- Program Area 4: Central Capital is responsible for the issuance of debt and for monitoring departmental capital programs financed with debt.
- Program Area 5: Central Payroll is responsible for countywide payroll procedures.
- Program Area 6: Audit Services is responsible for auditing the fiscal concerns of Milwaukee County, monitoring the propriety of departmental recordkeeping throughout the County, auditing, agencies receiving County funds or providing services to the County, and maintaining a hotline service to receive information regarding waste, fraud and abuse of Milwaukee County resources.

- Program Area 7: The Research Services Division is responsible for providing research and analysis, drafting resolutions and ordinances, and providing independent and nonpartisan research services for the County Board and the County Executive at their request.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 1: Administration

**Service Provision:** **Mandated**

**Strategic Outcome:** **High-Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $792,797 | $773,365 | $1,094,261 | $1,156,750 | $62,489 |
| **Revenues** | $50,000 | $56,815 | $50,000 | $50,000 | $0 |
| **Tax Levy** | $742,797 | $716,550 | $1,044,261 | $1,106,750 | $62,489 |
| **FTE Positions** | 0 | 0 | 6 | 5.9 | -0.1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Administration & Fiscal analysis is responsible for the management and coordination of the Office of the Comptroller. Staffing levels for this service decrease to reflect the actual staff time used in this program area. Expenditures increase due to increased employee costs.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 2: Central Accounting

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $692,884 | $509,359 | $727,525 | $756,745 | $29,220 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $692,884 | $509,359 | $727,525 | $756,745 | $29,220 |
| **FTE Positions** | 0 | 0 | 7 | 7 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Central Accounting is responsible for the timely and accurate preparation of countywide financial reports. Staffing levels for this service remain unchanged.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 3: Central Payables

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $926,019 | $925,235 | $939,675 | $947,887 | $8,212 |
| **Revenues** | $0 | $0 | $100,000 | $122,093 | $22,093 |
| **Tax Levy** | $926,019 | $925,235 | $839,675 | $825,794 | ($13,881) |
| **FTE Positions** | 0 | 0 | 10 | 10 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Accounts payable is responsible for establishing countywide payment procedures. Staffing levels for this service remain unchanged.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 4: Central Capital

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $277,482 | $231,782 | $275,318 | $309,298 | $33,980 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $277,482 | $231,782 | $275,318 | $309,298 | $33,980 |
| **FTE Positions** | 0 | 0 | 2 | 2 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Capital/Debt monitoring is responsible for creating County Board resolutions for issuing debt, as well as monitoring debt financed departmental capital programs. Staffing levels for this service remain unchanged.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 5: Central Payroll

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $445,082 | $476,224 | $1,070,486 | $1,021,909 | ($48,577) |
| **Revenues** | $24,700 | $24,716 | $24,700 | $24,700 | $0 |
| **Tax Levy** | $420,382 | $451,508 | $1,045,786 | $997,209 | ($48,577) |
| **FTE Positions** | 0 | 0 | 12 | 12 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Payroll is responsible for Countywide payroll processing. Staffing levels for this area remain unchanged. Expenditures decline due mainly to a reduction in legacy fringe benefit charges.

DEPT: Comptroller

UNIT NO. 3700
FUND: General - 0001

## Strategic Program Area 6: Auditing Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,644,024 | $2,425,527 | $2,607,597 | $2,659,802 | $52,205 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $2,644,024 | $2,425,527 | $2,607,597 | $2,659,802 | $52,205 |
| **FTE Positions** | 0 | 0 | 16 | 18 | 2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Audit Services is responsible for auditing the fiscal concerns of Milwaukee County. Staffing levels for this area increase by 2 in accordance with the Living Wage Ordinance.

## Strategic Program Area 7: Research Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $449,443 | $406,633 | ($42,810) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $0 | $0 | $449,443 | $406,633 | ($42,810) |
| **FTE Positions** | 0 | 0 | 4 | 4 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
Research Services is responsible for analyzing and drafting resolutions and ordinances. Staffing levels for this service remain unchanged. Expenditures decline mainly due to reduced legacy fringe benefit charges.

# Administrative Function

## Agency Budget Narratives

- Personnel Review Board & Civil Service Commission
- Ethics Board
- Corporation Counsel
- Department of Human Resources
- Department of Administrative Services

PERSONNEL REVIEW BOARD AND CIVIL SERVICE COMMISSION (1120) BUDGET

DEPT: Personnel Review Board and Civil Service Commission

UNIT NO. 1120
FUND: General – 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $213,025 | $196,068 | $223,460 | $237,351 | $13,891 |
| Operation Costs | $19,925 | $17,564 | $31,925 | $130,010 | $98,085 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $29,926 | $29,218 | $31,547 | $34,317 | $2,770 |
| **Total Expenditures** | **$262,876** | **$242,850** | **$286,932** | **$401,678** | **$114,746** |
| *Legacy Healthcare/Pension* | *$28,954* | *$30,583* | *$38,117* | *$43,125* | *$5,008* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $117 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$117** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$262,876** | **$242,733** | **$286,932** | **$401,678** | **$114,746** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 1.5 | 1.5 | 2.2 | 2.2 | 0 |
| **Seas/Hourly/Pool Pos.** | 10.8 | 10.8 | 10 | 10 | 0 |
| **Overtime $** | $0 | $16 | $0 | $0 | $0 |

**Department Mission:** The mission of the Milwaukee County Personnel Review Board (PRB) and Civil Service Commission (CSC) is to assure fair and impartial due process hearings for the suspension, demotion, or discharge of County employees in the classified service as provided by law and serve the residents of Milwaukee County by conducting hearings and rendering decisions regarding alleged merit violations and appeals of actions taken by the Director of Human Resources. In addition, the Civil Service Commission is responsible for the adoption and amendment of rules and regulations governing the merit system.

**Department Description:** Chapter 63 of the Wisconsin State Statutes establishes a Civil Service Commission in Milwaukee County. The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. Chapter 33 of the Milwaukee County General Ordinances shifts certain duties of the Civil Service Commission to a separate Personnel Review Board. The PRB provides a quasi-judicial forum in which to hear disciplinary suspensions, demotions, or charges for discharge from County service; acts as arbitrator by providing a final review of grievance appeals by classified civil service employees who are not currently subject to a bargaining agreement; ensures the proper execution of County

civil service rules, policies, and procedures; and acts as an independent fact finder in determining whether violations of the Ethics Code exist in cases referred to the PRB by the Milwaukee County Ethics Board.

2015 Budget proposes consolidation of Personal Review Board and Civil Service Commission to create efficiencies.

DEPT: Personnel Review Board and Civil Service Commission

UNIT NO. 1120
FUND: General – 0001

## Strategic Program Area 1: Personnel Review Board

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2012** | **2013** | **2014 Projected** |
| Number of Meetings | 29 | 28 | 33 |
| Number of Hearings | 199 | 213 | 252 |
| Number of Cases Pending Before the PRB | 311 | 278 | 310 |
| Number of BHD Cases Pending Before the PRB | 48 | 53 | 51 |
| Number of Determinations Appealed to the Circuit Court (Average number since 2000 = 2) | 2 | 3 | 4 |
| Number of Pending Cases at the Circuit Court (Average number since 2000 = 4) | 5 | 5 | 7 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $247,362 | $227,698 | $271,300 | $343,215 | $71,915 |
| **Revenues** | $0 | $117 | $0 | $0 | $0 |
| **Tax Levy** | $247,362 | $227,581 | $271,300 | $343,215 | $71,915 |
| **FTE Positions** | 7.3 | 7.3 | 7.2 | 7.2 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2012** | **2013** | **2014 as of September** | **2015 Budget** |
| Average Number of Days to Resolve a Case | 166 | 170 | 152 | 120 |
| Cases Closed in 90 Days | 63 (20%) | 94 (33%) | 83 (45%) | 140 (55%) |

**Strategic Implementation:**
The 2015 staffing level maintains 3.0 FTE of support staff that charge 75% of their time to the PRB and 5.0 FTE PRB Member positions. Tax levy increases $71,915 due to increased legacy costs and increased legal services required to carry out the PRB's mission.

**Increased Legal Services**
An additional $56,000 is budgeted for increased legal costs. As in 2014, 2015 will likely require additional legal services, court fees and transcripts due to outside guidance required on the law, uncertainties created in the jurisdiction of PRB by recent developments in state and municipal law and above average number of the decisions appealed to the Circuit Court for the reasons listed above.

As of April 10, 2014, the PRB no longer has jurisdiction over cases related to Behavioral Health and Development (BHD) employees, which may help relieve some of the pressure on the operation costs. However, the increase in non-BHD cases over the past several years indicates that, even without hearing BHD proceedings, the PRB is likely continue to see an increased caseload in 2015. The PRB will revisit how the removal of BHD cases from its docket affects its operating costs based on more information and data about the change.

DEPT: Personnel Review Board and Civil Service Commission

UNIT NO. 1120
FUND: General – 0001

## Strategic Program Area 2: Civil Service Commission

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is not yet tracked for this service | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $15,514 | $15,152 | $15,632 | $58,463 | $42,831 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $15,514 | $15,152 | $15,632 | $58,463 | $42,831 |
| **FTE Positions** | 5 | 5 | 5 | 5 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area. | | | | |

**Strategic Implementation:**
The 2015 Budget includes an increase of $42,831. In 2014, through Act 203, the State of Wisconsin changed the reporting structure of the Behavioral Health Division (BHD). BHD is now governed by an independent Mental Health Board. Suspensions and/or discharges of BHD employees will now be heard before the Civil Service Commission instead of the Personnel Review Board (PRB). 2015 Budget increase due to outside counsel legal fees and temporary staffing.

ETHICS BOARD (1905) BUDGET

DEPT: Ethics Board

UNIT NO. 1905
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $59,078 | $62,032 | $62,545 | $69,460 | $6,915 |
| Operation Costs | $17,455 | $20,590 | $22,505 | $20,105 | ($2,400) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $983 | $727 | $809 | $3,526 | $2,717 |
| **Total Expenditures** | **$77,516** | **$83,349** | **$85,859** | **$93,091** | **$7,232** |
| *Legacy Healthcare/Pension* | *$9,569* | *$10,036* | *$12,562* | *$14,170* | *$1,608* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$0** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$77,516** | **$83,349** | **$85,859** | **$93,091** | **$7,232** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0.5 | 0.5 | 0.8 | 0.8 | 0 |
| **Seas/Hourly/Pool Pos.** | 0.2 | 0.2 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The mission of the Milwaukee County Ethics Board is to assure the confidence of the general public in the integrity of Milwaukee County government. The Board assures all Milwaukee County employees, office holders, candidates for public office, and citizens serving on boards and commissions of Milwaukee County are complying with the Ethics Code requirements as outlined in Chapter 9 of the Milwaukee County General Ordinances.

**Department Description:** The Milwaukee County Ethics Board will fulfill its Mission by acting as the primary source of interpretation of the Milwaukee County Ethics Code; responding to requests for advisory opinions regarding various activities as they pertain to the Ethics Code; assessing potential areas of risk with respect to violations of the Ethics Code; providing periodic applied ethics education relevant to the Ethics Code; examining requests for investigation and verified complaints; and enforcing the Ethics Code through the hearing and resolution process.

DEPT: Ethics Board

UNIT NO. 1905
FUND: General - 0001

## Strategic Program Area 1: Ethics Board

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Projected** | **2015 Budget** |
| Opinion Requests – Written | 22 | 20 | 25 |
| Opinion Requests - Oral | 22 | Unknown | 8 |
| Meetings | 4 | 6 | 4 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $77,516 | $83,349 | $85,859 | $93,091 | $7,232 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $77,516 | $83,349 | $85,859 | $93,091 | $7,232 |
| **FTE Positions** | 0.7 | 0.7 | 0.8 | 0.8 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been developed for this Service Area | | | | |

**Strategic Implementation:**
The 2014 Budget maintains the same level of service and includes minor cost-to-continue increases due to legacy health care and pension expenditures. This service maintains three support staff members that charge 25 percent of their time to the Ethics Board.

CORPORATION COUNSEL (1130) BUDGET

DEPT: Corporation Counsel

UNIT NO. 1130
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $2,580,611 | $2,404,691 | $2,608,070 | $2,748,248 | $140,178 |
| Operation Costs | $188,652 | $208,746 | $207,852 | $139,214 | ($68,638) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | ($1,121,136) | ($996,420) | ($1,115,526) | ($878,972) | $236,554 |
| **Total Expenditures** | **$1,648,127** | **$1,617,017** | **$1,700,396** | **$2,008,490** | **$308,094** |
| *Legacy Healthcare/Pension* | *$455,553* | *$492,452* | *$525,736* | *$697,591* | *$171,855* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $120,000 | $198,355 | $150,000 | $120,000 | ($30,000) |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$120,000** | **$198,355** | **$150,000** | **$120,000** | **($30,000)** |
| | | | | | |
| **Tax Levy** | **$1,528,127** | **$1,418,662** | **$1,550,396** | **$1,888,490** | **$388,094** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 19 | 19 | 20 | 20 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** Ensure that Milwaukee County, its officers, employees and agents adhere to all applicable legal requirements, and minimize personal and fiscal liability for the aforementioned group.

**Department Description:** The Office of the Corporation Counsel serves as chief legal counsel to all Milwaukee County departments, employees and elected officials. Its three main functions are:

- Providing general legal advice
- Providing quasi-prosecutorial functions in mental health, guardianship and protective placement, and open records and public meetings
- Providing litigation defense services that are billed to the Wisconsin County Mutual Insurance Corporation.

By County ordinance, this office also serves as chief legal counsel to the Milwaukee County Employees Retirement System.

DEPT: Corporation Counsel

UNIT NO. 1130
FUND: General - 0001

## Strategic Program Area 1: Corporation Counsel

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,648,127 | $1,617,017 | $1,700,396 | $2,008,490 | $308,094 |
| **Revenues** | $120,000 | $198,355 | $150,000 | $120,000 | ($30,000) |
| **Tax Levy** | $1,528,127 | $1,418,662 | $1,550,396 | $1,888,490 | $338,094 |
| **FTE Positions** | 19 | 19 | 20 | 20 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
The 2015 budget maintains the same level of service as 2014. Revenues are reduced to reflect a more accurate forecast. Staffing levels remain unchanged in 2015.

HUMAN RESOURCES (1140) BUDGET

DEPT: Human Resources

UNIT NO. 1140
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $5,880,827 | $5,308,231 | $5,710,284 | $6,021,629 | $311,345 |
| Operation Costs | $325,915 | $273,042 | $284,245 | $582,426 | $298,181 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $42,398 | $0 | $0 | $0 |
| Interdept. Charges | $675,249 | $676,640 | $543,074 | $599,752 | $56,678 |
| **Total Expenditures** | **$6,881,991** | **$6,300,311** | **$6,537,603** | **$7,203,807** | **$666,204** |
| *Legacy Healthcare/Pension* | *$889,791* | *$943,492* | *$1,193,227* | *$1,343,267* | *$150,040* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $1,483,690 | $1,294,282 | $1,427,062 | $1,441,028 | $13,966 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$1,483,690** | **$1,294,282** | **$1,427,062** | **$1,441,028** | **$13,966** |
| | | | | | |
| **Tax Levy** | **$5,398,301** | **$5,006,029** | **$5,110,541** | **$5,762,779** | **$652,238** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 51 | 51 | 57 | 57 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0.5 | 0 | -0.5 |
| **Overtime $** | $9,156 | $10,886 | $5,076 | $12,072 | $6,996 |

**Department Mission:** The Department of Human Resources (DHR) will provide Milwaukee County with quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive, customer service driven work environment. DHR will focus on helping Milwaukee County build a fully engaged workforce, and ultimately become an "employer of choice." We will build a total rewards environment at Milwaukee County to enhance service, quality and efficiency. This includes developing programs and practices that establish competitive compensation practices, cost-effective yet competitive employee and retiree benefits plans, encourage a healthy work-life balance, support career development, improve internal communications, and reward employees for their service and results. DHR will also build management and leadership competency across the County through training and development initiatives, to ensure leaders have both the skills and the tools necessary to effectively lead employees to success. DHR maintains an appropriate balance between employee and management rights, and strives to build a culture of accountability for leaders and employees. At all times, DHR will assure adherence to Civil Service Rules, State, Federal Laws and regulations and policies related to human resources and EEO/affirmative action.

**Department Description:** The Department of Human Resources consists of seven (6) service areas which include the Director's Office, Health Benefits, Employee Retirement Services (ERS), Compensation, Employment & Staffing and Training , Development & Employee Relations.

## Strategic Program Area 1: Director's Office & HR Partners

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is not yet tracked for this service | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,455,211 | $2,703,801 | $1,031,157 | $1,044,471 | $13,314 |
| **Revenues** | $6,200 | ($247) | $6,200 | $6,200 | $0 |
| **Tax Levy** | $2,449,011 | $2,704,047 | $1,024,957 | $1,038,271 | $13,314 |
| **FTE Positions** | 21 | 21 | 4.5 | 4.0 | -0.5 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area. | | | |

**Strategic Implementation:**
The Director's Office develops and drives overall long-term vision for DHR, while ensuring effective departmental execution on a day-to-day basis in addition to administering human resources programs, leading key County initiatives, and assisting County departments in identifying strategies for training and staff development. This office partners with executive leaders on developing human capital solutions for Milwaukee County, including overall workforce planning and talent management. In addition, this office is responsible for the HR staff's achievement of goals, professional development, and overall service to the County. Managing the regular flow of visitors through the lobby, and maintenance of personnel files, are also functions of this office.

To help offset increase in operating costs, the intern position is unfunded in 2015.

## Strategic Program Area 2: Health Benefits

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Life Status Events Processed** | NA | 950 | 950 |
| **Customer Service Calls** | NA | 5,500 | 5,500 |
| **Customer Service Emails** | NA | 500 | 500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $705,797 | $606,115 | $638,395 | $653,271 | $14,876 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $705,797 | $606,115 | $638,395 | $653,271 | $14,876 |
| **FTE Positions** | 5 | 5 | 5 | 5 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Wellness Participation** | N/A | N/A | 63% | 70% |
| **Response to initial Benefit inquiries within 1 business day** | N/A | N/A | NA | 95% |

**Strategic Implementation:**
The Health Benefits service area is responsible for providing administration, enrollment, and ongoing employee support for all non-pension benefit plans including, but not limited to, active and retiree medical and life insurance, dental, supplemental disability, and wellness.

Health Benefits continues to execute ongoing audits to maintain the integrity of the enrollment data. All potential savings from this program will be reflected in organization 1950 Fringe Benefits through avoided health care claims experience. The division also executed a number of key contracts in 2014, including Wellness, Medical, Pharmacy, and FSA administration. The fiscal impact of these contracts is reflected in organization 1950 Fringe Benefits.

## Strategic Program Area 3: Retirement

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Number of retirees receiving benefits** | 7,928 | 7,998 | 8,150 |
| **Retirements Processed** | 352 | 286 | 276 |
| **Process out Deceased Members** | 275 | 235 | 269 |
| **Customer Service Calls** | 6832 | 7283 | 10,000 |
| **Customer Service Emails** | 1720 | 4300 | 3500 |
| **Research Legal Issues / Compliance** | 147 | 82 | 110 |
| **Respond to Open Records Requests** | 16 | 9 | 20 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,477,490 | $1,281,025 | $1,420,862 | $1,434,828 | $13,966 |
| **Revenues** | $1,477,490 | $1,294,528 | $1,420,862 | $1,434,828 | $13,966 |
| **Tax Levy** | $0 | ($13,503) | $0 | $0 | $0 |
| **FTE Positions** | 12 | 12 | 13 | 13 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Pension fund rate of return** | N/A | 15.2% | 8% | TBD |

*The department will begin collecting performance measure data in 2014 and will report it in future budgets.

**Strategic Implementation:**
The Employee Retirement Services Division is responsible for transitioning active members to retirement and includes conducting individual retirement sessions, performing benefit calculations, determining eligibility, generating payments, and providing resource information and support service referrals. This service has no tax levy as the expenditures are funded with Employee Retirement System (ERS) revenue.

The Retirement service area will continue to streamline opportunities to improve operational effectiveness, and will continue to utilize the co-development concept aimed at reducing ongoing reprogramming and maintenance fees incurred using a hosted pension system. Due to revenue offsets in ERS, savings from this effort are realized in the annual ERS funding request.

## Strategic Program Area 4: Compensation

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Number of Compensation Requests** | N/A | N/A | TBD |
| **Number of positions reviewed in Job Analysis project** | 531 | 3,635 | TBD |
| **Recommended compensation adjustments** | 74 | 231 YTD | TBD |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $377,931 | $390,768 | $468,159 | $651,819 | $183,660 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $377,931 | $390,768 | $468,159 | $651,819 | $183,660 |
| **FTE Positions** | 1 | 1 | 4 | 6 | 2 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area. | | | |

**Strategic Implementation:**
This division is responsible for developing, managing, and administering competitive, equitable, and innovative compensation programs designed to attract, engage, and retain employees. This division also manages HR Systems and confidential employee data for Milwaukee County. This service is maintained with six positions. The increase over 2014 is due to the centralization of the HRIS data entry function in Human Resources which resulted in creation of two new positions, as approved by Board action in April 2014, to ensure improved data integrity and mitigate risk by securing confidential employee data. The Division continues to execute a County-wide evaluation of all jobs including, but not limited to titles, content, descriptions, market competitive pay, internal equity, and compliance.

## Strategic Program Area 5: Employment & Staffing

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Job Requisitions** | 450 | 467 | 450 |
| **Applications Processed** | 45,136 | 47,000 | 45,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $722,126 | $664,762 | $748,027 | $1,105,472 | $357,445 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $722,126 | $664,762 | $748,027 | $1,105,472 | $357,445 |
| **FTE Positions** | 7 | 7 | 7 | 7 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Cycle Time** | N/A | N/A | 45 days |

**Strategic Implementation:**
The Employment area develops, administers, and monitors employee selection processes for all positions in the Milwaukee County Classified Service, as well as many positions in the unclassified service. This effort includes recruitment, posting job vacancies, assessment of applicant qualifications, the development and administration of applicant examinations, and the certification of qualified candidates to department heads and appointing authorities.

The Employment Division continues to seek ways to provide high quality candidates for County departments in a competitive market. Recruiting systems will be upgraded for better applicant qualifying and better interaction with applicants and departments. Background checks of job finalists are centralized at a projected cost of $21,500 to establish consistent practices and enhance quality control, as well as increase county-wide efficiency. Additionally, the contract for pre-employment physical assessments, vaccination management and drug testing transferred to the Employment Division from Risk Management at a budget amount of $250,000. An RFP for these services was released in the 3rd quarter of 2014, for implementation January 1, 2015.

## Strategic Program Area 6: Training & Development/Employee Relations

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Number of grievances** | 37 | 45 | 45 |
| **Number of employment investigations** | 32 | 30 | 30 |
| **Training Sessions** | 213 (3 programs) | 200 (11 programs) | 220 |
| **Training Participants** | 2,993 | 1,600 | 2,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,143,436 | $653,840 | $2,231,003 | $2,313,946 | $82,943 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $1,143,436 | $653,840 | $2,231,003 | $2,313,946 | $82,943 |
| **FTE Positions** | 5 | 5 | 24 | 22 | -2 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Respond to all employee issues within 24 hours** | N/A | N/A | 100% |

**Strategic Implementation:**
The Employee Relations service area is committed to enhancing workplace relationships, improving the overall work environment, maintaining productive working relationships, mitigating employment-related risk for Milwaukee County, and ultimately helping business units achieve results. This is achieved by balancing the needs of employees with the responsibilities of management to effectively lead teams to successful outcomes. Key functions include conducting investigations, coaching managers on employee matters, providing tools and resources to employees and managers, consulting on employee and manager performance management, addressing workplace conflict or concerns, collaborating with Corporation Counsel on legal matters, and connecting employees and managers with a wide array of HR services. This area is also responsible for certain labor negotiations and EEO reporting.

Training and Development is committed to building a learning environment at Milwaukee County, for employees and leaders to develop their skills and abilities, paving the way for career growth and opportunity

at Milwaukee County. Training and Development is responsible for designing, acquiring, and administering employee and management training and development programs, including broad training with applications to all County employees (such as Diversity, Workplace Harassment Awareness training, New Supervisor training, Customer Service training, Title VII, etc).

In 2015, training and development plans to further boost current efforts with the addition of a learning management system (LMS) to optimize our employee capabilities and talents by delivering highly targeted customized learning and development experiences. Training solutions within the system will actively address core competencies, performance gaps, and efficiency. The 2015 budget includes $50,000 for development and implementation of the Leadership Excellence program to engage high-potential managers and build skill and administrative excellence through experiential learning. Through these efforts, training and development will build competence, build a more engaged workforce, and position Milwaukee County to be an employer of choice.

This area also leads Milwaukee County's diversity efforts, striving to honor inclusiveness, advocating for education, awareness, acceptance, and outreach in the workplace and community. The Milwaukee County Diversity Committee is composed of department teams representing the many functional areas throughout Milwaukee County. Currently, there are approximately forty-five individual members.

To help offset increase in operating costs, two positions in employee relations are unfunded in 2015.

DEPARTMENT OF ADMINISTRATIVE SERVICES (1151) BUDGET

DEPT: Administrative Services

UNIT NO: 1151
FUND: Various

## Budget Summary

UNIT NO: 1151

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $29,193,430 | $26,376,034 | $29,353,554 | $27,730,948 | ($1,622,606) |
| Operation Costs | $27,461,299 | $30,244,184 | $28,689,932 | $39,681,957 | $10,992,025 |
| Debt & Depreciation | $1,832,320 | $1,079,686 | $1,510,184 | $1,260,237 | ($249,947) |
| Capital Outlay | $1,477,883 | $1,230,282 | $2,170,419 | $2,610,610 | $440,191 |
| Interdept. Charges | $4,009,879 | $4,175,850 | $3,527,238 | $5,943,059 | $2,415,821 |
| **Total Expenditures** | **$63,974,811** | **$63,106,036** | **$65,251,327** | **$77,226,811** | **$11,975,484** |
| *Legacy Healthcare-Pension* | *$5,192,422* | *$5,526,282* | *$6,433,602* | *$6,792,768* | *$359,166* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $11,515,907 | $7,541,753* | $12,723,377 | $12,947,183 | $223,806 |
| Intergov Revenue | $1,304,355 | $1,354,589 | $1,495,778 | $579,580 | ($916,198) |
| Indirect Revenue | $48,214,999 | $46,975,453 | $46,449,895 | $55,323,894 | $8,873,999 |
| **Total Revenues** | **$61,035,261** | **$55,871,795*** | **$60,669,050** | **$68,850,657** | **$8,181,607** |
| | | | | | |
| **Tax Levy** | **$2,939,550** | **$7,234,241*** | **$4,582,277** | **$8,376,154** | **$3,793,877** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 267.5 | 267.5 | 279.8 | 226.5 | -53.3 |
| **Seas/Hourly/Pool Pos.** | 6.5 | 6.5 | 4.5 | 3.5 | -1 |
| **Overtime $** | $139,048 | $689,545 | $119,328 | $135,576 | $16,248 |

*2013 Actuals have been restated to remove the year-end entries made by the Comptroller's Office for the annual CAFR.

**Department Mission:** The Department of Administrative Services ("DAS"), through its Divisions, will provide high quality and responsive support services to Milwaukee County.

**Department Description:** The Department of Administrative Services provides a wide variety of internal services to County Departments to assist them in achieving their Strategic Outcomes, as well as many services to the public. The Department includes the following divisions:

- **Office for Persons with Disabilities (OPD):** strives to effectively employ Milwaukee County and community resources to assure that people with disabilities share equally in programs, services and facilities of the County. The Office will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all people with disabilities.

- **Community Business Development Partners (CBDP):** works to increase overall economic viability for small and disadvantaged businesses (SBEs and DBEs) in Milwaukee County.

- **Risk Management:** provides a comprehensive risk management program that minimizes liabilities to the County and to ensure the health and safety of our employees, residents, and guests utilizing County services and facilities.

- **Fiscal Affairs:** provides high quality, efficient and responsive management, financial services and administrative business functions to the County Executive, County Board and County departments to enable the delivery of financially sound and effective services to the community.

- **Procurement:** obtains goods and services for Milwaukee County departments, agencies, and institutions in a manner that enhances the quality of life in Milwaukee County and fully utilizes all segments of the business community.

- **Information Management Services Division (IMSD):** collaboratively develops and provides secure, cost effective solutions that meet the needs of Milwaukee County government and its citizens.

- **Economic Development:** provides high–quality, efficient, and responsive services to enhance economic opportunity and quality of life for all of the people in Milwaukee County.

- **Facilities Management (including Architecture, Engineering & Environmental Services (AE&ES) County Grounds Utilities):** provides asset management and preservation of County owned assets and property, and ensures that all County-owned buildings are clean, safe, user-friendly, and meet the needs of all tenants, employees and the general public as well as provide technical services to plan, design, construct, manage, operate and preserve Milwaukee County's natural resources and public facilities, in a sustainable and energy efficient manner.

The 2015 Budget is being presented in a consolidated fashion to reflect its true nature as a large, multi-faceted department that provides a diverse variety of services to internal County, as well as external customers. Because the Department of Administrative Services is structurally one department with many divisions, for accounting control purposes its various divisions will be considered as parts of one single agency beginning in 2015.

## Strategic Program Area 1: DAS Management

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Total DAS Employees Managed | 274 | 284 | 254 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | ($168,148) | ($181,424) | $0 | $504,699 | $504,699 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | ($168,148) | ($181,424) | $0 | $504,699 | $504,699 |
| **FTE Positions** | 2 | 2 | 3 | 3 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | | |

**Strategic Implementation:**
This program area provides overall management and guidance for the eight divisions and 254 employees of the Department of Administrative Services (DAS) that provide the wide variety of services described below. The tax levy change in this program area because these costs will no longer be charged out to other program areas, and is offset by a corresponding decrease in tax levy in the rest of the department. Accounting for this crosscharge change, expenditures increase by $18,701 or 3.8 percent over the 2014 Budget.

## Strategic Program Area 2: DAS Business Office

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is not yet tracked for this service | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $0 | $885,930 | $885,930 |
| **Revenues** | $0 | $0 | $0 | $20,000 | $20,000 |
| **Tax Levy** | $0 | $0 | $0 | $865,930 | $865,930 |
| **FTE Positions** | 0 | 0 | 0 | 10 | 10 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance measures have not yet been developed for this program area | | | | |

**Strategic Implementation:**
This program area is newly created in 2015 and represents a consolidation of accounting, budget, grant management, and other administrative staff from other DAS divisions with the goal of providing the Department Director and Director of Operations a more seamless and consolidated operational view of the department. This program area will also be responsible for operating and capital budget development and monitoring for all of DAS, assisting divisions with fiscal reporting to the Office of the Comptroller, and will assist the Information Management Systems Division in transition of printer and copier leases and maintenance agreements during 2015 (see narrative on copier and printer replacement below).

Eight of the 10 positions in this office are transferred in from other DAS divisions[1]. A new position that provides graphic arts services is created. This position will support the department in creating educational tools, website items, and intranet design; and will provide graphics arts services to all interested offices and departments. A new grant coordinator position is created in 2015 that will provide countywide support and coordination for grant writing and administration, with an overall goal of increasing grant revenues. The position will also be expected to cover its direct cost and seek to offset indirect overhead costs in future years; however for 2015 such revenue is conservatively budgeted at $20,000, which represents approximately one-quarter of the 2015 position cost. These new positions are offset by abolishment of vacant positions in the Facilities Management program area (see detailed narrative below).

[1] One Accountant 2 position (as transferred from the Facilities Management - Director's Office program area) is abolished upon vacancy.

## Strategic Program Area 3: Procurement

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Active Price Agreements | Not Measured | 414 | 300 |
| # of Requisitions processed to Purchase Orders per Month | Not Measured | 210 | 160 |
| # of Sealed Bids | Not Measured | 30 | 80 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $991,668 | $828,273 | $926,788 | $1,021,356 | $94,568 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $991,668 | $828,273 | $926,788 | $1,021,356 | $94,568 |
| **FTE Positions** | 7.5 | 7.5 | 7 | 8 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Vendors Participating in Sealed Bids (% increase over prior year) | Not Measured | Not Measured | 50% | +25% over 2014 Results |
| Time required to process a requisition into a purchase order (PC) (in days) | Not Measured | Not Measured | 3.25 | 1.75 |

**Strategic Implementation:**
One new position is created in 2015 to manage the new centralized e-procurement system that was started in late 2014. The new system is estimated to lead to significant purchasing savings over a three-year period, including a budgeted countywide reduction in services and commodities approximately $400,000 in 2015. To better reflect the needs of the division, one management position is abolished and replaced with a contracts administrator position that will assist in continuing the centralization and professionalization of procurement and contracts management. The cost of this new position is offset through the abolishment of vacant positions in the Facilities Management program area (see detailed narrative below).

## Strategic Program Area 4: Community Business Development Partners

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This service does not have activity data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,143,618 | $961,229 | $1,066,647 | $996,795 | ($69,852) |
| **Revenues** | $258,236 | $118,714 | $181,392 | $0 | ($181,392) |
| **Tax Levy** | $885,382 | $842,515 | $885,255 | $996,795 | $111,540 |
| **FTE Positions** | 8 | 8 | 8 | 7 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | | |

**Strategic Implementation:**
In 2015, CBDP will continue to develop and further execute a comprehensive business outreach program for small and disadvantaged enterprises that provides value and services. Ongoing efforts will include the promotion of the Revolving Loan Fund, and a series of educational seminars.

Tax levy increases mainly because the division cannot charge its services to capital projects based on the advice of the County's bond counsel. To help offset this increase, operating costs are reduced and one vacant position is unfunded.

## Strategic Program Area 5: Performance, Strategy & Budget

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Budgets Produced | 2 | 2 | 1* |
| Organizational Budgets | 74 | 83 | 82 |
| Total Expenditure Budget | $1,641,075,390 | $1,306,950,613 | $1,316,311,910 |

* = The capital and operating budget narratives are being combined into a single narrative in 2015.

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,572,392 | $1,185,148 | $1,352,964 | $1,295,244 | ($57,720) |
| **Revenues** | $0 | $28 | $0 | $0 | $0 |
| **Tax Levy** | $1,572,392 | $1,185,120 | $1,352,964 | $1,295,244 | ($57,720) |
| **FTE Positions** | 15.9 | 15.9 | 8 | 7 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Bond Agency Rating | Fitch IBCA: AA+<br>Moody's: Aa2<br>S&P: AA | Fitch IBCA: AA+<br>Moody's: Aa2<br>S&P: AA | Fitch IBCA: AA+<br>Moody's: Aa2<br>S&P: AA | Fitch IBCA: AA+<br>Moody's: Aa2<br>S&P: AA |
| Satisfaction Survey | N/A | 95% | 95% | 95% |

**Strategic Implementation:**
This program area will continue to provide long-range fiscal service, strategic planning and budget development for Milwaukee County and will continue to lead the County's Continuous Improvement program that is based on lean principles.

One clerical position is unfunded in 2015. Operating costs decrease slightly based on recent experience.

## Strategic Program Area 6: Reimbursement

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of TRIP Accounts | 39,575 | 39,250 | 39,250 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | ($111,724) | ($1,567) | $144,787 | $129,115 | ($15,672) |
| **Revenues** | $0 | $324 | $0 | $0 | $0 |
| **Tax Levy** | ($111,724) | ($1,891) | $144,787 | $129,115 | ($15,672) |
| **FTE Positions** | 1 | 1 | 1.2 | 1 | -0.2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area. | | | | |

**Strategic Implementation:**
One position continues to coordinate this function in 2014, which provides approximately $450,000 in revenue for Milwaukee County annually and manages more than 39,000 outstanding debt accounts. This service will continue to be provided by Professional Placement Services in 2015 utilizing their contract with the State of Wisconsin.

| Contracts | | |
|---|---|---|
| Description | Vendor | Amount |
| Collections Services | Professional Placement Services | *$0 |

* = Expenditure amount is $0 because the contract is contingency-based, where the vendor retains a portion of collected revenue as payment.

## Strategic Program Area 7: IMSD - Administration & Business Development

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| % of total county expenditures | 1.26% | 1.21% | 1.21% |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,610,871 | $2,336,161 | $2,508,075 | $2,570,374 | $62,299 |
| **Revenues** | $2,610,871 | $487,484 | $2,508,075 | $2,570,374 | $62,299 |
| **Tax Levy** | $0 | $1,848,677 | $0 | $0 | $0 |
| **FTE Positions** | 15.5 | 15.5 | 16.5 | 14.5 | -2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| % of projects on schedule and within budget | n/a | n/a | 85% | 87% |

**Strategic Implementation:**
This program area is responsible for IMSD business development, project management, and administrative support. This area works directly with County departments and outside agencies to build effective and productive relationships, analyzes County business needs, develops critical solutions and manages projects to successful completion in a value driven portfolio framework. Fiscal and procurement duties are transferred to the Business Office program area.

2015 Budget reflects transfer of one position to DAS Business Office and elimination of one vacant position and replacement with consulting services.

## Strategic Program Area 8: IMSD - Application Development

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Application Related Service Tickets | 965 | 1,945 | 2,108 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,265,863 | $2,223,211 | $2,134,965 | $2,078,805 | ($56,160) |
| **Revenues** | $2,265,863 | $2,231,620 | $2,134,965 | $2,078,805 | ($56,160) |
| **Tax Levy** | $0 | ($8,409) | $0 | $0 | $0 |
| **FTE Positions** | 13 | 13 | 12 | 13 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Email Availability | 99.56% | 99.56% | 99.60% | 99.60% |

**Strategic Implementation:**
The IMSD Application Service team provides service for solving business needs with software applications. Responsibilities include development, implementation, maintenance, management, and support for countywide software on a variety of platforms. Application Services is also responsible for analyzing and interacting with project teams to determine business needs and provide solutions to meet critical County functions.

2015 Budget includes the transfer in of one position from Technical Services to better reflect needs of the division.

## Strategic Program Area 9: IMSD - Technical Services

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Storage Capacity (TB) | 236 | 250 | 250 |
| Number of Switches Maintained | 342 | 350 | 395 |
| Number of Routers Maintained | 38 | 38 | 44 |
| Number of Wireless Access Points | 215 | 250 | 290 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,439,042 | $4,106,217 | $4,558,917 | $4,123,029 | ($435,888) |
| **Revenues** | $4,439,042 | $4,203,928 | $4,558,917 | $4,123,029 | ($435,888) |
| **Tax Levy** | $0 | ($97,711) | $0 | $0 | $0 |
| **FTE Positions** | 16 | 16 | 16 | 13 | -3 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Web Services Availability | 99.75% | 99.25% | 99.80% | 99.55% |

**Strategic Implementation:**
The IMSD Technical Services program area provides research, acquisition, installation, maintenance, and support services for Countywide telecommunications/data network infrastructure, server and storage networks. This includes administering the County's voice and data communications systems and responsibility for architecture, design, planning, configuration and provisioning of the County's wide area network and local area networks (WAN/LAN), remote access services, network security/firewall management, Wi-Fi and internet services, and voice, video and conferencing services. This program area also maintains and supports the County server and storage environments.

2015 Budget reflects transfer of one position to Application Development, elimination of two vacant positions and replacement with consulting services to better reflect needs of the division.

## Strategic Program Area 10: IMSD - Personal Computer Support

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Service Tickets Opened | 36,150 | 40,000 | 40,000 |
| PCs Maintained | 3,523 | 3,500 | 3,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,792,418 | $2,999,297 | $1,724,238 | $1,593,767 | ($130,471) |
| **Revenues** | $1,792,418 | $2,006,017 | $1,724,238 | $1,593,767 | ($130,471) |
| **Tax Levy** | $0 | $993,280 | $0 | $0 | $0 |
| **FTE Positions** | 10 | 10 | 9 | 6 | -3 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| % of helpdesk tickets resolved | 97% | 98.6% | 99.5% | 99.5% |

**Strategic Implementation:**
The IMSD-Personal Computer Support program area is responsible for first and second level technical support, workstation refresh, software management (license management and electronic software distribution), and mobile device administration. The PC support team also administers County technology standards as well as IT service management standards and processes including change management, problem management, etc.

2015 Budget reflects elimination of three vacant positions and replacement with consulting services to better reflect needs of the division.

## Strategic Program Area 11: IMSD - Mainframe

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Mainframe IDs maintained | 1,958 | 1,939 | 1,962 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,275,594 | $2,979,473 | $3,171,608 | $3,206,843 | $35,235 |
| **Revenues** | $3,275,594 | $2,995,963 | $3,171,608 | $3,206,843 | $35,235 |
| **Tax Levy** | $0 | ($16,490) | $0 | $0 | $0 |
| **FTE Positions** | | 1 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| CJIS* Availability | 99.99% | 99.99% | 100.00% | 100.00% |
| Advantage Availability | 97.70% | 98.31% | 98.50% | 99.00% |

*** =** Criminal Justice Information System

**Strategic Implementation:**
The IMSD-Mainframe Service team oversees the Enterprise Mainframe Server and administers, maintains and supports the Criminal Justice Information System, Advantage Financial System, Juvenile Information Management System and a multitude of programmatic interfaces. Mainframe Services also includes the Operations Center which manages tape backup/recovery services for all County enterprise systems.

DEPARTMENT OF ADMINISTRATIVE SERVICES (1151) BUDGET

UNIT NO: 1151

DEPT: Administrative Services

FUND: Various

## Strategic Program Area 12: IMSD - Copier & Printer Management

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Copiers and Printers Managed | N/A | N/A | TBD |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $0 | $531,002 | $531,002 |
| **Revenues** | $0 | $0 | $0 | $531,002 | $531,002 |
| **Tax Levy** | $0 | $0 | $0 | $0 | $0 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been Created for this Program Area | | | | |

**Strategic Implementation:**
This program area is newly created in 2015 to centralize the costs related to printer and copier purchasing, replacement and maintenance. $531,002 in funding is transferred into this program area from other County departments and offices in 2015. Management of copier and printer leases and maintenance agreements will transition to the DAS Business Office during 2015. The long-term goal of this centralization is to standardize the County's equipment purchases and vendor agreements, which will lead to long-term cost reductions and is in line with information technology budget practices developed by the Government Finance Officers Association.

## Strategic Program Area 13: IMSD - Software Management

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Applications Managed | N/A | N/A | TBD |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $0 | $6,852,887 | $6,852,887 |
| **Revenues** | $0 | $0 | $0 | $5,096,457 | $5,096,457 |
| **Tax Levy** | $0 | $0 | $0 | $1,756,430 | $1,756,430 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been Created for this Program Area | | | | |

**Strategic Implementation:**
This program area is newly created in 2015 to centralize the costs related to software and hardware purchases due to the centralization of information technology in 2015. Budgets for the following items are transferred from departments into this program area:

- 6022 – Computer Access Info Services*
- 6147 – Professional Services-Data Processing*
- 6517 – DP Software Lease/Licensing (software & application maintenance agreements & licenses)*
- 6637 – R/M Computer Equipment*
- 6807 – DP Edcation
- 7915 – Computer Software
- 7917 – DP Supplies
- 8552 – Mach & Equip New (Capital – Dept. of Emergency Management only)
- 8557 – Computer Equip-New (Cap)
- 8558 – Computer Equip-Repl (Cap

* = Budgets for these objects are charged back to departments in the amount that was included in the 2015 request. DAS-IMSD will manage purchases and contracts in the future with the goal of reducing these costs in future years. For objects that are not charged back to departments, DAS-IMSD will develop a process by which departments may request purchases utilizing these funds. DAS-IMSD will evaluate these requests and work with departments to utilize the most cost-effective options. Because many of these purchases are funded with tax levy, this program area is within the General Fund but is managed by DAS-IMSD.

## Strategic Program Area 14: Facilities Management - Director's Office

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This program area does not yet have activity data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $678,121 | $348,187 | $298,010 | $0 | ($298,010) |
| **Revenues** | $678,121 | $136,586* | $298,010 | $0 | ($298,010) |
| **Tax Levy** | $0 | ($211,601) | $0 | $0 | $0 |
| **FTE Positions** | 12 | 12 | 10 | 2 | -8 |

*2013 Actuals have been restated to remove the year-end entries made by the Comptroller's Office for the annual CAFR.

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been developed for this program area. | | | | |

**Strategic Implementation:**
The Director's Office provides centralized budget and support functions as well as overall management and oversight of the Facilities Management division. Functions include development and management of the division's budget, revenue tracking, contract coordination, records retention, and centralized accounting.

Overall expenditures ($701,350) net to $0 as all costs in this program area are crosscharged within the Department of Administrative Services – Facilities Management division. The 2015 Budget transfers out six positions to the newly created DAS-Business Office program area and two positions are transferred to the Facilities Maintenance program area.

## Strategic Program Area 15: Facilities Management - Architecture & Engineering

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Capital Projects Managed | 117 on-going; 69 new* | 165 on-going; 58 new* | TBD |

*NEW projects reflect those that are adopted through the annual capital improvement budget process and/or established through current year action.

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,593,668 | $4,186,010 | $4,564,339 | $4,406,481 | ($157,858) |
| **Revenues** | $4,795,914 | $4,355,873 | $4,923,637 | $4,923,637 | $0 |
| **Tax Levy** | ($202,246) | ($169,863) | ($359,298) | ($517,156) | ($157,858) |
| **FTE Positions** | 32.5 | 32.5 | 30.5 | 30.5 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget*** | **2013 Actual*** | **2014 Budget*** | **2015 Budget*** |
| At least 80% of Capital Projects Completed within 36 Months [2] | 71 projects closed out | 39 projects closed out | 22 projects closed out to date | TBD |

*Currently the data available provides the number of projects closed out rather than the % of projects closed out within 3 years of funding being approved. Since tracking of this performance measure began in 2013, this measure will not be available until the beginning of 2016.

**Strategic Implementation:**
The *Architecture & Engineering* program area provides professional and technical services related to the maintenance, construction and rehabilitation of the public infrastructure and preservation of the natural resources of Milwaukee County. *Architectural Services unit* provides planning, design and construction management services for implementation of space planning, building maintenance, remodeling, additions and new construction for all County departments. *Airport Engineering unit* provides planning, design and construction management services for all major maintenance and capital projects at General Mitchell International and Lawrence J. Timmerman Airports. *Civil Engineering and Site Development* unit provides planning, design and construction management services for implementation of civil engineering public works projects and land surveying services.

Overall expenditures decrease due to reductions in Interdepartmental Charges of $122,120, Personal Services of $41,155, and Commodities of $30,054. This is partially offset by an increase in Services of $35,471. Revenue remains level for 2015 for this program area and is primarily derived from charges to capital projects and technical services provided to other County departments.

[2] IRS regulations require the expenditure of bond proceeds within three years of issuance.

## Strategic Program Area 16: Facilities Management - Environmental Services

**Service Provision:** **Administrative**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Capital and Major Maintenance Projects Reviewed for Energy Efficiency and Sustainability | N/A | N/A | 94 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,420,253 | $1,145,784 | $1,466,811 | $1,244,873 | ($221,938) |
| **Revenues** | $622,247 | $810,541 | $609,863 | $505,930 | ($103,933) |
| **Tax Levy** | $798,006 | $335,243 | $856,948 | $738,943 | ($118,005) |
| **FTE Positions** | | 5 | 6 | 6 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Review 98% of Capital and Major Maintenance Projects with the Objective of Improving Energy Efficiency and Sustainability | N/A | N/A | N/A | 94 of 96 projects or 98% of projects reviewed |

**Strategic Implementation:**
The *Environmental Services* program area provides technical guidance, management, and development of sustainability functions related to the County's building and infrastructure assets, assists in coordinating county-wide sustainability efforts and is responsible for the implementation of the County's Green Print Initiative. This program area provides technical and managerial services concerning environmental issues including sustainability to all County departments. Environmental issues addressed include the incorporation of green building concepts, environmental due-diligence for property acquisition and disposal, procurement of grant funding, stormwater management and hazardous substance control (asbestos, lead, PCBs, mercury, pesticides/herbicides, etc.). Environmental Services also assists departments county-wide to monitor underground storage tanks, landfills, air quality, recycling, solid waste, water quality and brownfields properties in regard to compliance with local, state and federal regulations.

The *Office of Sustainability* works to integrate environmental sustainability into Milwaukee County operations, infrastructure, and services. The Office supports and leads efforts to conserve natural resources, lower the County's operating costs, and improve the quality of life for Milwaukee County citizens. During 2015, the Office will implement initiatives to further decrease the County's energy and fuel consumption, improve its solid waste diversion, and promote environmental awareness and stewardship.

Overall expenditures decrease mainly due to reductions in Interdepartmental Charges ($206,864) as a result of centrally budgeting the City Campus space charge in the Facilities Maintenance program area. Revenue decreases by $103,933 due to reduced charges to capital projects, environmental services provided to other County departments and non-County agencies.

## Strategic Program Area 17: Facilities Management - Facilities Maintenance

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Emergency Work Orders | N/A | N/A | 1,000 |
| Number of Preventative Maintenance Work Orders | N/A | N/A | 750 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $21,698,466 | $22,032,043 | $24,405,200 | $26,607,366 | $2,202,166 |
| **Revenues** | $22,932,453 | $23,005,871 | $24,632,773 | $25,951,376 | $1,318,603 |
| **Tax Levy** | ($1,233,987) | ($973,828) | ($227,573) | $655,990 | $883,563 |
| **FTE Positions** | 122 | 122 | 137 | 91 | -46 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of Emergency Work Orders Responded | N/A | N/A | 90% | 100% |
| Percent of Work Orders Completed | N/A | 92% | 90% | 92% |

**Strategic Implementation:**
Facilities Maintenance provides property management, tenant services and maintenance, housekeeping, security and skilled trades services to various private entities and County departments (comprised of over 3.9 million square feet). *Maintenance Operations* functions include daily custodial services for public areas and repair services, grounds care and snow removal, provision of centralized electrical, mechanical and engineering services, security operations, and maintenance of the various utility distribution systems. *Management Services* provides property management and lease administration functions. *Facilities Assessment Team* provides building systems condition assessment inspection services related to County-owned facilities.

Highlights of additional significant changes are follows:

*Consolidated Facilities Plan Implementation*

To more effectively plan for county-wide space needs and management of County assets, the 2015 Budget includes $700,000 in funding for services related to ongoing implementation of the Consolidated Facilities Plan (CFP) and potential relocation of staff within county-owned facilities to improve operational efficiencies and reduce ongoing costs. Policymakers will receive reports on the following elements of the plan:

***Agreement with the State for Marcia P. Coggs Center***
The County has agreed to a lease at the Marcia P. Coggs Center that will provide approximately the same level of rental revenue as the sum of rent payments plus information technology reimbursements in 2014. This rental revenue is budgeted in DAS-Facilities Management in the amount of $2.7 million in 2015, a shift from the Information Management Services Division of approximately $800,000.

***Comprehensive Plan for County Grounds***
The Economic Development Division continues to pursue broad discussions with the City of Wauwatosa, Milwaukee County Research Park, Froedert and Children's Hospital, Milwaukee Medical College and other community organizations and institutions to begin to shape a long term strategy for maintaining a Milwaukee County government presence at the County Grounds as the Behavioral Health Division (BHD) continues to transition to a community based service model.

***Courthouse Complex Plan***
The CFP Committee is beginning its initial data gathering work specifically related to the development of a strategy for the Safety Building.

The CFP Committee has begun phasing into some initial research work regarding various options related to consolidation of Milwaukee County Courts and alternatives for the Office of the Medical Examiner, the Community Correction Center and the 6th & State Street lot.

*Closing of City Campus*

Current County tenants are scheduled to vacate no later than the first quarter of 2015. Accordingly, the 9-story and 5-story portions of City Campus are anticipated to be closed and current County tenants will be moved to leased office space.[3] Lease costs (for County tenants) are budgeted centrally in the Facilities Maintenance program area. These actions result in a 2015 estimated net tax levy savings of approximately $331,000, which includes the abolishment of five (vacant) positions in the Facilities Maintenance section.

The 2015 Capital Improvements Budget includes $3.8 million for the demolition of City Campus (capital project WC11201).

*Security Contract*

In order to provide a more efficient service, the security function will be contracted in 2015. This results in improved service and net tax levy savings of approximately $72,000 and the abolishment of 32 positions. Estimated savings are anticipated to be significantly higher in 2016 and beyond as the one-time unemployment compensation costs of $250,000 will drop-off.

This action also results in cost avoidance in the form of:

- Due to various staff absences (i.e. personal days, sick calls, etc.), additional in-house security staff would be required to ensure that all entrances are open during normal business hours

- Risk transfer by eliminating high exposure liabilities and insurance obligations associated with maintaining an in-house security team

[3] Pursuant to County Board file #14-702, authorization to enter into lease agreements for City Campus tenants was adopted by the County Board on a vote of 17-0. The net estimated tax levy savings of $331,000 assumes County tenants are moved into the leased office facilities by 2014 Year-End. Projections within the (#14-702) report assumed City Campus tenants moved out by April 20, 2015, which reflected lower 2015 savings of $229,000 as a result.

*Elevator Service Privatization*

Currently, there are 61 elevators in Facilities Maintenance that are maintained by three FTE's Elevator Constructors plus additional service from a national outside elevator service firm. Due to the potential liability of operating and maintaining these elevators with County staff, the service provider agreement is expanded in 2015 to include full third party assumption of all exposures associated with the external maintenance. This action results in an estimated net tax levy savings of $230,000 and the abolishment of three positions.[4]

*Housekeeping – Living Wage Impact*

Housekeeping costs were initially anticipated to decrease by approximately $170,500 from $1.59 million in 2014 to $1.42 million in 2015. In order to comply with the County's living wage ordinance, approximately $357,000 was added to the $1.42 million estimate, resulting in total housekeeping cost of $1,780,918 for 2015 (or an overall increase of approximately $186,500 from 2014).

*Additional Position Actions*

- Seven (vacant) positions are abolished for a tax levy savings of approximately $606,800.
- One position is transferred to the newly created DAS-Business Office program area.
- Two positions are transferred in from the Director's Office program area.

[4] One-time unemployment compensation costs are budgeted at approximately $29,000 for 2015.

## Strategic Program Area 18: Facilities Management - Water Utility

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity*** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Cubic Feet of Water Service | 53,374,595 | 53,360,425 | 42,267,551 |
| Cubic Feet of Sewer Service | 37,423,986 | 53,360,425 | 28,528,237 |
| Cubic Feet of Storm Water Service | 53,374,595 | 53,360,425 | 42,267,551 |

*Consumption

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,087,687 | $3,350,182 | $4,648,570 | $4,662,432 | $13,862 |
| **Revenues** | $4,087,687 | $2,865,560* | $4,648,506 | $4,662,432 | $13,926 |
| **Tax Levy** | $0 | $484,622 | $64 | $0 | ($64) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

*2013 Actuals have been restated to remove the year-end entries made by the Comptroller's Office for the annual CAFR.

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Operation Cost per 1,000/CF of Water Service | $42.00 | $35.81 | $46.50 | $56.70 |
| Operation Cost per 1,000/CF of Sewer Service | $18.00 | $15.05 | $21.00 | $27.87 |
| Operation Cost per 1,000/CF of Storm Water Service | $2.90 | $.44 | $3.20 | $2.62 |

**Strategic Implementation:**
The systems provide water, sewer, storm and fire services to County and non-County entities located on the grounds. The expenses of the Water Utility are fully funded by revenue from users, which are assessed based on each entity's share of total consumption. Consumption is metered for water usage and sewer, storm and fire are functions of that water consumption.

The 2015 Budget includes a total expenditure increase of $13,862. Debt & Depreciation costs increase by $371,615 and is partially offset by a reduction in Service and Other Charges of $297,319 and Interdepartmental Charges of $60,434.[5] All Expenditures are offset by fees paid by users of the water system.

[5] Utilities include water, sewer, electricity, and stormwater charges. These specific utility services are supplied and charged to Milwaukee County's Water Utility system as follows: The City of Wauwatosa charges for sewer and stormwater services; the City of Milwaukee provides water services; WE Energies provides the electrical services.

The fire protection charge will continue to be budgeted in the Water Utility and charged out to all County Grounds users of the water system.[6] Payment from some non-County users of the water system has been challenging. The County will continue to pursue payment for these charges.[7] In light of this, approximately $1.24 million is included in the Appropriations for Contingences Budget (Org Unit 1945) to account for potential non-payment from non-County water system users.

[6] As part of the 2012 Adopted Budget, fire protection charges were transferred from the DAS-Facilities Management Division to the Water Utility in order to more accurately allocate the this charge to all user-tenants located on the County Grounds. Fire protection charges for 2015 are estimated at $1.31 million. Approximately $1.24 million of this cost is charged to non-County water system users with the balance ($78,446) charged to County users.

[7] Prior to the transfer of the fire protection charge to the Water Utility in 2012, DAS-Facilities Management, DAS-Fiscal Affairs, and Corporation Counsel staff reviewed the existing fire protection agreement(s) as well as any applicable state statutes, county ordinance, and/or existing agreements between the non-County water system users and the County.

## Strategic Program Area 19: Risk Management

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Workers' Compensation Claims | 570 | 555 | 590 |
| Contract Reviews | 389 | 566 | 550 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $8,345,206 | $9,068,415 | $7,393,506 | $11,368,231 | $3,974,725 |
| **Revenues** | $8,345,206 | $8,232,237 | $7,393,506 | $11,368,231 | $3,974,725 |
| **Tax Levy** | $0 | $836,178 | $0 | $0 | $0 |
| **FTE Positions** | 7 | 7 | 5 | 5 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Program Area | | | | |

**Strategic Implementation:**
The Third Party Administration of Workers' Compensation claims is a model presently used by most other Wisconsin counties and is consistent with a best practice approach to claims handling. In addition to more efficient claims management in the areas of investigation, medical cost containment, and claim closure, this initiative will address the significant reporting issues identified by the State of Wisconsin Department of Workforce Development. A significant spike in the number of workers' compensation claims occurred in the second half of 2013 that resulted in costs significantly over budget in 2014. This is anticipated to continue into 2015. As a result, workers' compensation costs (including medical, lost time, etc.) increase by $2.6 million to $6 million, the costs of which are charged out to County departments and offices.

Also in 2015, the County's deductible for property insurance is increased from $200,000 in the aggregate to $1.5 million in the aggregate, and the $500 per claim deductible increased to a $5,000 per claim deductibles. Because it is unknown which departments will be required to pay these deductibles, tax levy in this amount is budgeted in the Appropriation for Contingencies. The premium for property insurance rises by $1 million to $1.6 million, which is allocated to County departments and offices.

Other operating costs remain largely unchanged. Insurance premiums remain static for all lines of coverage with the exception of the property coverage. Funding for pre-employment physicals and occupational health vaccinations was moved from the Risk Management budget to the Human Resources budget for more accurate process and control measures. Due to management turnover and the County's risk management actuary being unable to update cost allocation figures, charges are allocated Countywide at the same rates as the 2014 Adopted Budget. A new actuary will be retained by the County for the 2016 Budget.

## Strategic Program Area 20: Economic Development

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Jobs Created* | N/A | 737 | 756 |

*Jobs created consists of (estimated) new construction costs (related to the sale of County-owned properties) divided by an average of 24 direct and indirect jobs per $1,000,000 in estimated construction costs.

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $392,011 | $1,013,005 | $352,312 | $302,936 | ($49,376) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $392,011 | $1,013,005 | $352,312 | $302,936 | ($49,376) |
| **FTE Positions** | 2 | 2 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Generate at Least $1,000,000 in New Tax Base | N/A | $24,400,000 | $20,000,000 | $19,000,000 |

**Strategic Implementation:**
The Economic Development program area provides management and oversight of the DAS-Economic Development division, development and administration of business and job retention/development activities focused within Milwaukee County; and continuing the County's connection with regional economic development planning efforts.

Included in the Economic Development Budget are the following memberships and support for economic development agencies that support the work and mission of the Economic Development Division: Milwaukee Area Workforce Funding Alliance ($10,000), East Wisconsin Counties Railroad Consortium ($25,000), Midwest BikeShare, Inc. ($7,500), CEO for Cities ($1,500), International Economic Development Council ($2,000), Wisconsin Economic Development Association ($2,000), Visit Milwaukee ($25,000), Milwaukee 7: Workforce Development (via Milwaukee Development Corporation) ($10,000). These memberships are critical to the functionality of the Economic Development Division and the constituencies it serves. These memberships have previously been approved by the County pursuant to resolution 14-500.

## Strategic Program Area 21: Economic Development - Real Estate

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Land Sale Revenue* | $2,573,685 | $400,000 | $400,000 |
| Lease Revenue | $1,611,354 | $756,500 | $806,274 |

*The 2013 Actual represents actual land sale revenue and lease revenue. The 2014 and 2015 budgets only include $400,000 in land sale proceeds (as budgeted in this program area) due to the dynamic nature of real estate negotiations involving multiple stakeholders. This conservative approach is consistent with a past budget practice. The decrease in lease revenue from 2013 to 2014 is attributable to loss of air space leases used for parking revenue due to I-794 construction.

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,439,188 | $1,036,581 | $862,863 | $973,924 | $111,061 |
| **Revenues** | $2,156,500 | $1,914,779 | $1,156,500 | $1,206,274 | $49,774 |
| **Tax Levy** | ($717,312) | ($878,198) | ($293,637) | ($232,350) | $61,287 |
| **FTE Positions** | 3 | 3 | 4 | 5 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Generate at Least $750,000 in Land Sale Revenue** | N/A | $6,445,373 | $7,500,000 | $8,685,000 |

** The 2014 and 2015 budgets reflect estimated new land sale revenue based on existing conditions (which are subject to change). As such, the 2013 and 2014 budgets are goals, and therefore not budgeted in the actual program area.

**Strategic Implementation:**
The Real Estate program area administers the leasing, acquisition and disposition of a wide variety of buildings and vacant property owned by Milwaukee County.

The 2015 Budget includes the creation of a Lease Manager to begin the process of centralizing and standardizing the lease management process for the County.

## Strategic Program Area 22: Economic Development - MCAMLIS

**Service Provision:** **Mandated**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| In 2014 MCAMLIS modified its web viewer. Previously activity data was measured by web site visits. The modified web viewer allows the MCAMLIS division to track activity in a different way. Modified activity data will be presented as part of the 2016 Budget. | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $752,080 | $904,108 | $1,074,373 | $842,000 | ($232,373) |
| **Revenues** | $752,080 | $738,844 | $1,074,373 | $842,000 | ($232,373) |
| **Tax Levy** | $0 | $165,264 | $0 | $0 | $0 |
| **FTE Positions** | 3 | 3 | 3 | 3 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| In 2014 MCAMLIS modified its web viewer. Previously activity data was measured by web site visits. The modified web viewer allows the MCAMLIS division to track activity in a different way. Modified activity data will be presented as part of the 2016 Budget. | | | | |

**Strategic Implementation:**
The Milwaukee County Automated Mapping and Land Information System (MCAMLIS) program area is the County's Land Information Office. Pursuant to Section 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), MCAMLIS may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps suitable for local planning.

Expenditures have been decreased by $232,373 to better align the budget to actual performance results. MCAMLIS receives no tax levy as expenditures are offset by revenue generated mainly from document recording fees ($840,000 for 2015).[1]

[1] 105,000 recorded documents are estimated for the 2015 Budget.

DEPARTMENT OF ADMINISTRATIVE SERVICES (1151) BUDGET

UNIT NO: 1151

FUND: Various

DEPT: Administrative Services

## Strategic Program Area 23: Office for Persons with Disabilities

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Transportation Accommodations – Eligibility Trips | n/a | 170 | 170 |
| Will-O-Way Rentals | 154 | 150 | 150 |
| Sign Language Interpreter Work Orders | 96 | 100 | 100 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $888,005 | $991,897 | $1,124,167 | $1,028,722 | ($95,445) |
| **Revenues** | $154,500 | $176,709 | $180,500 | $170,500 | ($10,000) |
| **Tax Levy** | $733,505 | $815,188 | $943,667 | $858,222 | ($85,445) |
| **FTE Positions** | 4 | 4 | 4 | 3 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area. | | | | |

**Strategic Implementation:**
Service levels remain unchanged in 2015 from 2014 budget levels. As a response to increasing costs and demand for services, Will-O-Way rental rates and day camp fees increase between 10% and 25% and operating costs reduce within operations to better suit the needs of OPD in 2015. One position is unfunded in 2015.

The space to be vacated by Family Care in Underwood Park is expected to be occupied by Goodwill effective January 2, 2015.

## DAS-OPD Expendable Trust Fund (Org. 0601)

Since 1983, the Milwaukee County Commission for Persons with Disabilities has maintained an expendable trust fund to benefit Milwaukee County residents with disabilities. Consistent with applicable Milwaukee County policy and procedure, the Commission initiates fiscal actions that require concurrence with the County Board of Supervisors and the County Executive. Through its actions, the Commission also fosters activities that support contributions to the corpus of the trust. Expenditures include support for disability-related community events. Revenues are derived from grants donations and/or advertising.

| Expenditure | Revenue | Tax Levy |
|---|---|---|
| $25,000 | $25,000 | $0 |

# Courts & Judiciary Function

## Agency Budget Narratives

- **Combined Court-Related Operations**
- **Courts Pre-Trial Services**
- **Department of Child Support Services**

COURTS (2000) BUDGET

DEPT: Combined Court Related Operations

UNIT NO. 2000
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $26,560,973 | $26,084,817 | $27,020,675 | $27,698,387 | $677,712 |
| Operation Costs | $8,043,977 | $8,209,973 | $8,319,003 | $8,624,672 | $305,669 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $15,750 | $14,936 | $15,000 | $26,300 | $11,300 |
| Interdept. Charges | $4,130,327 | $4,003,648 | $6,380,372 | $7,018,155 | $637,783 |
| **Total Expenditures** | **$38,751,027** | **$38,313,374** | **$41,735,050** | **$43,367,514** | **$1,632,464** |
| *Legacy Healthcare/Pension* | *$5,518,799* | *$5,820,370* | *$6,378,590* | *$6,387,386* | *$8,796* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $4,039,252 | $3,288,039 | $3,654,200 | $3,172,829 | ($481,371) |
| Intergov Revenue | $5,181,326 | $5,576,290 | $7,946,671 | $8,112,972 | $166,301 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$9,220,578** | **$8,864,329** | **$11,600,871** | **$11,285,801** | **($315,070)** |
| | | | | | |
| **Tax Levy** | **$29,530,449** | **$29,449,045** | **$30,134,179** | **$32,081,713** | **$1,947,534** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 288 | 288 | 289 | 289 | 0 |
| **Seas/Hourly/Pool Pos.** | 9 | 9 | 9 | 9 | 0 |
| **Overtime $** | $1,645 | $2,448 | $0 | $0 | $0 |

**Department Mission:** The mission of Combined Court Related Operations (Courts) is to ensure public safety by providing judges, attorneys, persons proceeding without an attorney and all other persons involved in Circuit Court proceedings or other functions of the Circuit Court with courteous, proficient and professional services.

**Department Description** Courts includes the Chief Judge and what were formerly three separate departments: Family Court Commissioner, Register in Probate and County-funded State Court Services/Clerk of Circuit Court. The Chief Judge is the Administrative Chief of the First Judicial Administrative District, which is solely comprised of Milwaukee County. The Chief Judge is responsible for the oversight of administration of judicial activities in the 47 Circuit Courts within the District. Courts are broken into ten program areas.

The Administration Division, under direction of the Clerk of Circuit Court/Court Services Director, plans, directs and coordinates the operations of all the divisions of the Circuit Court. It includes General Administration, Budget and Accounting, Appeals, Jury Management and Management Information units. Administration coordinates automation and the purchase and distribution of equipment and supplies. It also prepares statistical reports for the court system and prepares cases for appeal to the State Appellate Court.

The Criminal Division hears, tries, and determines all matters for pretrial, trial and post-conviction proceedings in felony, misdemeanor and traffic matters. Within the Criminal Division, the Misdemeanor Courts conduct proceedings on matters in which jury demands have been filed in the municipal courts in Milwaukee County. The Clerk, Criminal Court Division, consults with litigants and attorneys on procedural matters; processes the records

for the court; receives cases from the municipal courts; accounts for and disperses fees and fines to the County Treasurer; prepares judgment rolls and case records; issues warrants and necessary documents for court actions including the issuance of occupational licenses in operating while intoxicated cases; and maintains records for the automated JUSTIS System.

The Children's Court Division consults with petitioners, court appointed guardians, probation officers and other officials. It exercises jurisdiction over matters involving persons under the age of 18 regarding delinquency, dependency, neglect, guardianships, detention and termination of parental rights. It directs the preparation of legal processes, court orders and vouchers and maintains and files Children's Court records, including disposition of cases. This division also processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings.

The Civil Court Division adjudicates small claims, large claims, replevin, and eviction actions. The Clerk of Circuit Court, Civil Division, consults with litigants and attorneys on procedural matters; calculates costs and records judgments; maintains the central court files for civil and family matters; directs the work of the clerical staff of the court; assigns and calendars all cases in the Civil Division of the Circuit Court; and supervises the processing of civil appeals to the State Court of Appeals.

The Family Court area hears all actions affecting family. Within this area, there are three sections. General office conducts hearings for the family matters of separation, divorce, domestic abuse, and harassment. Child Support Enforcement (CSE) conducts paternity hearings and monitors the job search task for those individuals liable for child support. Family Court Mediation Services which provides family mediation services and custody studies.

The Probate Division has two sections: Probate Administration and Probate Court Support. Probate Administration manages and maintains all wills deposited for safekeeping or filed for probate, all probate records of estates, trusts, guardianships of persons and estates, conservatorship, protective placements and involuntary commitments. Probate Court Support assists the courts assigned probate jurisdiction in adjudicating matters involving probate, trusts, guardianships of persons and estates, conservatorship, protective placements, involuntary commitments, temporary restraining orders and injunctions in individuals at risk cases.

The Family Drug Treatment Grant Division is responsible for grant oversight in relation to drug treatment.

The Permanency Plan Review Division provides children in out-of-home situations with a review every six months by the court.

The Self Help Services, Milwaukee Justice Center (MJC), was founded as a collaboration and partnership between the Milwaukee Bar Association, Marquette University Law School, and Milwaukee County. It is a volunteer-based community service project founded on the premise that everyone deserves meaningful access to the justice system, regardless of economic situation or access to legal services.

## Strategic Program Area 1: Administration

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $5,650,950 | $5,452,554 | $5,761,899 | $6,368,210 | $606,311 |
| **Revenues** | $222,058 | $51,773 | $158,620 | $46,893 | ($111,727) |
| **Tax Levy** | $5,428,892 | $5,400,781 | $5,603,279 | $6,321,317 | $718,038 |
| **FTE Positions** | | 39.5 | 39.5 | 39.5 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area, under direction of the Clerk of Circuit Court/Court Services Director, continues to plan, direct and coordinate the operations of the other divisions of the Circuit Court. This is the general management and fiscal arm of the Combined Courts operation. This program area is also responsible for the management of grants related to the improvement of Court services. One vacant clerical position is eliminated and one attorney position is added. Overall expenditures increase due to increases in crosscharges. Operating costs are largely unchanged.

The following contracts are being included in the 2015 Budget in lieu of review and approval by the County Board during the 2015 fiscal year:

| Contracts | | |
|---|---|---|
| **Description** | **Vendor** | **Amount** |
| Copy Services | Midwest Medical Records, Inc. | $21,000 |
| Legal Resource Center | State of Wisconsin | $174,829 |

## Strategic Program Area 2: Criminal Court

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $9,857,484 | $9,421,994 | $9,578,917 | $9,876,536 | $297,619 |
| **Revenues** | $2,804,819 | $2,568,044 | $2,420,002 | $2,260,349 | ($159,653) |
| **Tax Levy** | $7,052,665 | $6,853,950 | $7,158,915 | $7,616,187 | $457,272 |
| **FTE Positions** | | 86.5 | 84 | 84 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for the hearing, trying, and determining all matters for pretrial, trial and post-conviction proceedings in felony, misdemeanor and traffic matters. The Criminal Court program area provides expenditure authority for 24 total courtrooms, including 14 felony, seven misdemeanor, two intake, and one preliminary courtroom.

Services continue to be provided by 84.0 FTE. Expenditures increase in 2015 due increases in crosscharges and psychiatrist fees based on recent history.

## Strategic Program Area 3: Children's Court

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $7,904,364 | $7,548,927 | $7,896,660 | $7,748,493 | ($148,167) |
| **Revenues** | $1,134,894 | $1,142,417 | $1,227,981 | $1,132,437 | ($95,544) |
| **Tax Levy** | $6,769,470 | $6,406,510 | $6,668,679 | $6,616,056 | ($52,623) |
| **FTE Positions** | | 34.5 | 34.5 | 34 | -0.5 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for matters involving persons under the age of eighteen and is responsible for 11 total courtrooms.

Services continue to be provided by 34.0 FTEs. Adversary counsel fees increase based on recent trends, while state grant revenue decreases due to projected decreases in payments from the State of Wisconsin.

## Strategic Program Area 4: Civil Court

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $8,397,387 | $8,442,833 | $9,331,002 | $9,540,142 | $209,140 |
| **Revenues** | $3,023,118 | $2,739,365 | $3,574,610 | $3,395,606 | ($179,004) |
| **Tax Levy** | $5,374,269 | $5,703,468 | $5,756,392 | $6,144,536 | $388,144 |
| **FTE Positions** | | 75 | 81 | 79 | -2 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for small claims, large claims, replevin, and eviction actions. This program area provides services in 16 total courtrooms, including 9 civil, 5 small claims, and 2 probate courtooms.

Services continue to be provided by 79.0 FTEs in this program area. Two vacant clerical positions are eliminated. Expenditures increase due to increased crosscharges. Revenues decrease to a lower number of anticipated foreclosure filings.

## Strategic Program Area 5: Family Court

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,316,906 | $3,316,204 | $5,081,791 | $5,488,653 | $406,862 |
| **Revenues** | $785,760 | $745,361 | $2,668,720 | $2,882,408 | $213,688 |
| **Tax Levy** | $2,531,146 | $2,570,843 | $2,413,071 | $2,606,245 | $193,174 |
| **FTE Positions** | | 33 | 32 | 33 | 1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for hearings on family matters such as divorce and domestic abuse, conducting paternity hearings, and provides mediation for families and custody studies. The Family Court program area supports a total of 15 courtrooms staffed by Judges and Commissioners.

This program area contains Family Court Mediation Services costs which are entirely offset with revenues collected from filling fees, user fees, and from a portion of marriage license fees for no taxy impact. If, during 2015, the actual revenue received from these sources exceeds actual expenditures, the State mandates that the excess revenue be set-aside in a reserve account to offset future operating costs in this section. For 2015, a contribution of $48,654 from the reserve is budgeted. As of December 31, 2013, the total balance in the reserve account was $337,326. One clerical position is added in 2015.

## Strategic Program Area 6: Probate

**Service Provision:** **Mandated**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,652,001 | $2,693,845 | $2,747,542 | $2,933,131 | $185,589 |
| **Revenues** | $419,656 | $366,480 | $366,755 | $373,262 | $6,507 |
| **Tax Levy** | $2,232,345 | $2,327,365 | $2,380,787 | $2,559,869 | $179,082 |
| **FTE Positions** | | 20 | 21 | 21 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for all probate records filed with the Courts. Services continue to be provided by 21.0 FTEs. Operating costs increase due to increased Guardian ad Litem fees to be consistent with other program area attorney fees.

## Strategic Program Area 7: Family Drug Treatment Court

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $216,000 | $219,977 | $220,953 | $218,000 | ($2,953) |
| **Revenues** | $216,000 | $241,529 | $218,000 | $218,000 | $0 |
| **Tax Levy** | $0 | ($21,552) | $2,953 | $0 | ($2,953) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is primarily responsible for the Family Drug Treatment Court Grant administration. This area has no staff dedicated to it. Operating costs remain unchanged.

These contracts are included in the 2015 Budget in lieu of separate review and approval from the County Board during the fiscal year:

| Contracts | | |
|---|---|---|
| **Description** | **Vendor** | **Amount** |
| Group Moderator | Meta House | $5,000 |
| Evaluator | Planning Council | $45,000 |
| Coordinator | Rebecca Foley | $65,000 |
| Sustainability Consultant | Jan Wilberg | $10,000 |

## Strategic Program Area 8: Permanency Plan Review

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $614,273 | $596,214 | $605,183 | $615,701 | $10,518 |
| **Revenues** | $614,273 | $648,360 | $605,183 | $615,701 | $10,518 |
| **Tax Levy** | $0 | ($52,146) | $0 | $0 | $0 |
| **FTE Positions** | | 5 | 5 | 5.5 | 0.5 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for the Permanency Plan Review Grant. The grant has a total expenditure authority of $615,701, which is offset by matching State revenues. This grant project provides children in an out-of-home situation with reviews every six months by the court. Revenue from the Bureau of Milwaukee Child Welfare funds all of the staff dedicated to this program area. 5.5 FTEs are provided to oversee the grant and provide services.

## Strategic Program Area 9: Self Help Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $141,662 | $620,826 | $511,103 | $578,648 | $67,545 |
| **Revenues** | $0 | $361,000 | $361,000 | $361,145 | $145 |
| **Tax Levy** | $141,662 | $259,826 | $150,103 | $217,503 | $67,400 |
| **FTE Positions** | | 1 | 1 | 2 | 1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This program area is responsible for the oversight of the Milwaukee Justice Center (MJC), which is a collaborative partnership between the Milwaukee Bar Association, Marquette University Law School, and Milwaukee County. This program area is also responsible for the Foreclosure Mediation project. The Department of Justice is anticipated to continue to award this pass-through grant, and Metro Milwaukee Foreclosure Mediation Services, Inc. is the vendor awarded through the grant process. There is no tax levy involved with the foreclosure mediation project. One position is transferred from another service area. In 2015, one clerical position is added.

The following contract is being included in the 2015 Budget in lieu of review and approval by the County Board during the 2015 fiscal year:

| Contracts | | |
|---|---|---|
| **Description** | **Vendor** | **Amount** |
| Foreclosure Mediation | Metro Milwaukee Foreclosure | $361,000 |

PRE-TRIAL SERVICES (2900) BUDGET

DEPT: Pre-Trial Services

UNIT NO. 2900
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $120,104 | $116,896 | $125,427 | $138,422 | $12,995 |
| Operation Costs | $4,765,911 | $4,022,880 | $3,779,498 | $4,212,181 | $432,683 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $18,920 | $0 | $0 | $0 |
| Interdept. Charges | $185,649 | $172,292 | $371,364 | $392,100 | $20,736 |
| **Total Expenditures** | **$5,071,664** | **$4,330,988** | **$4,276,289** | **$4,742,703** | **$466,414** |
| *Legacy Healthcare/Pension* | *$7,417* | *$7,966* | *$17,786* | *$27,955* | *$10,169* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $598,101 | $602,142 | $542,378 | $717,289 | $174,911 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$598,101** | **$602,142** | **$542,378** | **$717,289** | **$174,911** |
| | | | | | |
| **Tax Levy** | **$4,473,563** | **$3,728,846** | **$3,733,911** | **$4,025,414** | **$291,503** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 1 | 1 | 1 | 1 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The mission of Pretrial Services is to enhance public safety and the processing and adjudication of criminal cases, reduce unnecessary jail bed utilization, and safely maintain in the community those individuals who are deemed appropriate for pretrial release by monitoring their compliance with release conditions and ensuring defendants' appearance in court.

**Department Description:** The Chief Judge and the Judicial Review Coordinator are responsible for operation, fiscal management and monitoring of all pretrial contracts, programs and program outcomes.

DEPT: Pre-Trial Services

UNIT NO. 2900
FUND: General - 0001

## Strategic Program Area 1: Pre-Trial Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Self-Sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Activity Data is in the Process of Being Tracked. | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $5,071,664 | $4,330,988 | $4,276,289 | $4,742,703 | $166,414 |
| **Revenues** | $598,101 | $602,142 | $542,378 | $717,289 | $128,911 |
| **Tax Levy** | $4,473,563 | $3,728,846 | $3,733,911 | $4,025,414 | $37,503 |
| **FTE Positions** | 1 | 1 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | |

**Strategic Implementation:**
This Division is responsible for Pretrial services and universal screening which are funded in order to reduce unnecessary and costly jail bed utilization, reduce pretrial misconduct, and enhance the efficient operation of the Court System. The goals of the Department are to develop and implement dashboard reporting to demonstrate pretrial services program outcomes and impact of Universal Screening on the jail population and expand pretrial services and drug treatment court capacity by actively seeking state and federal grants, and cooperation with neighboring jurisdictions for program expansion.

Operating costs increase due to the expiration of a federal grant that offsets expenses for the Milwaukee County Central Liaison Unit and an expansion of testing services in the Drug Treatment Court.

DEPT: Pre-Trial Services UNIT NO. 2900

FUND: General - 0001

The following contracts are included in the 2015 Budget in lieu of separate review and approval from the County Board during the fiscal year.

| Contracts | | |
|---|---|---|
| **Description** | **Vendor** | **Amount** |
| Universal Screening | Justice Point | $1,024,432 |
| TAD Grant Operating | Justice Point | $371,200 |
| Drug Treatment Court Coordinator | Justice Point | $102,230 |
| OWI/Scram Program | Wisconsin Community Services | $432,599 |
| Pre-Trial Drug Testing | Wisconsin Community Services | $170,500 |
| GPS Monitoring/Release Preparation | Justice Point | $1,692,256 |
| Early Interventions Central Liaison Unit | Justice Point | $300,000 |
| BJA DTC Grant-Trauma Informed Care/CBT | Justice Point | $63,273 |
| BJA DTC Grant-Trauma Informed Care/CBT | UW-Milwaukee | $24,116 |

CHILD SUPPORT SERVICES (2430) BUDGET

DEPT: Child Support Services

UNIT NO. 2430
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $12,914,407 | $11,905,387 | $13,333,063 | $13,339,148 | $6,085 |
| Operation Costs | $3,153,891 | $2,759,735 | $2,975,273 | $3,168,381 | $350,267 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $28,850 | $1,885 | $28,850 | $12,264 | ($16,586) |
| Interdept. Charges | $4,231,753 | $4,324,380 | $2,118,642 | $2,569,590 | $450,949 |
| **Total Expenditures** | **$20,328,901** | **$18,991,387** | **$18,455,828** | **$19,089,383** | **$633,556** |
| *Legacy Healthcare/Pension* | *$2,683,105* | *$2,823,441* | *$4,014,994* | *$3,115,123* | *($899,871)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $911,375 | $852,385 | $777,275 | $775,846 | ($1,429) |
| Intergov Revenue | $18,088,904 | $17,144,879 | $16,475,714 | $16,710,439 | $234,724 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$19,000,279** | **$17,997,264** | **$17,252,989** | **$17,486,285** | **$233,295** |
| | | | | | |
| **Tax Levy** | **$1,328,622** | **$994,123** | **$1,202,839** | **$1,603,098** | **$400,259** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 140.7 | 140.5 | 150 | 145 | -5 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $8,928 | $8,928 | $24,996 | $24,996 | $0 |

**Department Mission:** To promote family stability by improving the quality of life for children in Milwaukee County. Through the utilization of federal, state, and community resources, the Department establishes paternity for children without a legal father, establishes and enforces fair support orders for children with an absent parent, and efficiently collects and effectively disburses support payments to children's families.

**Department Description:** CSS implements the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 49.22 and 59.53(5) of the Wisconsin Statutes, under contract with Wisconsin's Department of Children and Families. State-managed public assistance programs refer cases for child support services when a custodial parent or child is eligible for benefits. Parents or custodians who do not receive public benefits may also apply for federally funded child support services. Individuals choosing not to apply for services may receive limited child support services funded by County tax levy and fees for services. CSS works cooperatively with State agencies and other County departments to comply with Federal and State IV-D program mandates, including providing parent location services, establishing paternity and establishing and enforcing child and medical support orders in local and interstate cases.

DEPT: Child Support Services

UNIT NO. 2430
FUND: General - 0001

## Strategic Program Area 1: Child Support Services

**Service Provision:** **Mandated**

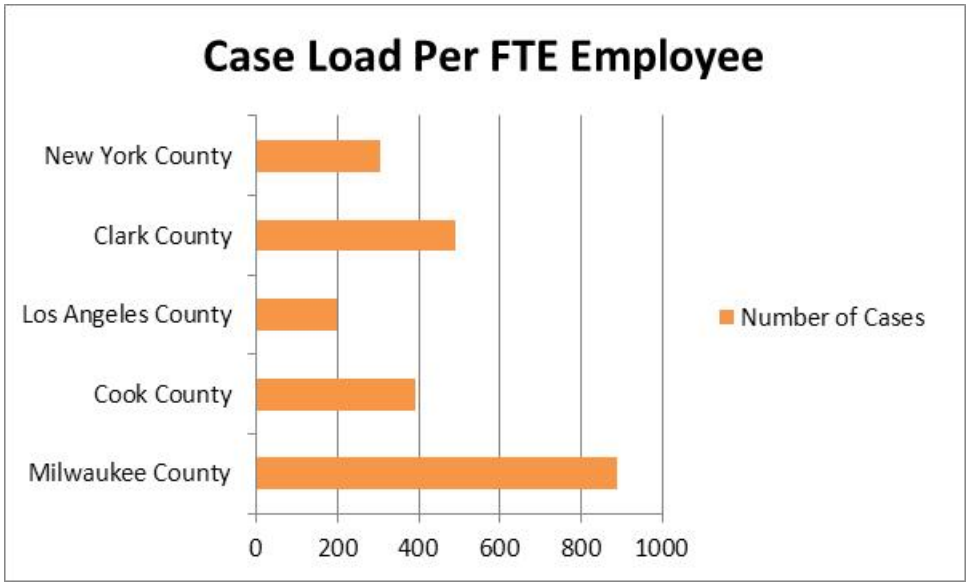
**Strategic Outcome:** **Self Sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Total IV-D Cases | 123,578 | 124,000 | 125,000 |
| Court Orders Established | 10,148 | 9,100 | 9,400 |
| Paternities Established | 8,812 | 8,900 | 9,100 |
| Cost Efficiency Measure* | 145 | 116 | 140 |
| Call Volume to Call Center | 120,135 | 120,000 | 135,000 |
| Office Walk-Ins | 30,457 | 31,000 | 31,500 |
| Case Load Per FTE Employee | 879 | 890 | 822 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $20,328,901 | $18,991,387 | $18,455,828 | $20,730,184 | $2,274,357 |
| **Revenues** | $19,000,279 | $17,997,264 | $17,252,989 | $18,544,732 | $1,291,743 |
| **Tax Levy** | $1,328,622 | $994,123 | $1,202,838 | $2,185,452 | $982,614 |
| **FTE Positions** | | 140.5 | 150 | 145 | -5 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Paternity Establishment Rate | 93.75% | 95.29% | 94.00% | 80.00+% |
| Order Establishment Rate** | 80.75% | 81.00% | 81.00% | 80.00+% |
| Support Collection Rate | 57.00% | 57.25% | 57.25% | 60.00% |
| Arrears Collection Rate | 49.00% | 49.25% | 49.25% | 50.90% |

* Measures number of paternities and court orders established per FTE.
****** Measures the percent of cases where child support has been ordered by the Courts. Order establishment is the process of obtaining an order for child support and medical support from a parent who is not living with and not directly supporting his/her child.




**Strategic Implementation:**

Beginning in 2015, Trust Fund call center operations will be provided by the Wisconsin State Child Support Trust Fund; call center positions will be reallocated to providing more high-value Child Support services, while five vacant positions are eliminated.

Due to changes in performance funding by the State of Wisconsin, Department of Children & Families, revenue is reduced $361,308, or 9% to $3,828,929.

# Public Safety Function

## Agency Budget Narratives

- Office of the Sheriff
- House of Correction
- Office of the District Attorney
- Department of Emergency Management
- Medical Examiner

SHERIFF (4000) BUDGET

DEPT: Sheriff

UNIT NO. 4000
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget[1] | 2013 Actual[1] | 2014 Budget[1] | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $69,631,924 | $69,851,970 | $65,360,132 | $64,454,048 | ($906,084) |
| Operation Costs | $5,349,388 | $4,587,592 | $4,730,022 | $3,656,140 | ($1,073,882) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $96,000 | $254,884 | $166,267 | $959,810 | $793,543 |
| Interdept. Charges | $5,200,234 | $4,553,311 | $4,155,723 | $6,482,311 | $2,326,588 |
| **Total Expenditures** | **$80,277,546** | **$79,247,759** | **$74,412,144** | **$75,552,309** | **$1,140,165** |
| *Legacy Healthcare-Pension* | *$13,879,869* | *$14,400,769* | *$15,556,639* | *$14,545,655* | *($1,010,984)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $6,020,581 | $5,607,803 | $5,988,123 | $3,974,750 | ($2,013,373) |
| Intergov Revenue | $5,893,273 | $5,875,779 | $5,555,223 | $4,805,349 | ($749,874) |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$11,913,854** | **$11,483,582** | **$11,543,346** | **$8,780,099** | **($2,763,247)** |
| | | | | | |
| **Tax Levy** | **$68,363,692** | **$67,764,177** | **$62,868,798** | **$66,772,210** | **$3,903,412** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 678 | 678 | 637 | 618 | -19 |
| **Seas/Hourly/Pool Pos.** | 23.7 | 23.7 | 7.2 | 6.1 | -1.1 |
| **Overtime $** | $3,361,344 | $5,884,8456 | $4,017,864 | $3,725,844 | ($292,020) |

**Department Mission:** The Office of the Sheriff exists to serve the public. The Office of the Sheriff is committed to creating a culture of service that views the citizens as customers whose satisfaction is absolutely essential to their success. Public safety is a priority for the protection of citizens. Performance matters.

**Department Description:** The Office of the Sheriff is comprised of state mandated and discretionary functions. Mandated functions include the county jail, court security and expressway patrol.

**2015 Recommended Budget Summary**

The 2015 Recommended Budget for the Office of the Sheriff is provided as a “lump sum” amount to acknowledge the Sheriff’s constitutional and statutory authority to deploy resources as the Office sees fit. It is anticipated and expected that the Office of the Sheriff will manage its staffing and expenditures within this allocated amount. The Comptroller shall have responsibility to ensure that the Sheriff complies with this expenditure authority, as approved

[1] Figures for the 2013 Budget, 2013 Actual, and 2014 Budget have been re-stated for comparative purposes to reflect the transfer of 911 Communications & Dispatch and Emergency Management to the newly created Department of Emergency Preparedness

by the County Board and County Executive. The Sheriff is also encouraged to share data on his Office's activity and performance in order to help shape future allocations to the department.

The Sheriff chose to fill a significant number of management and administrative positions for which no funding was provided, resulting in a significant deficit in 2014. Therefore, effective January 1, 2015, all unfunded positions in the Office of the Sheriff are abolished. Only funded positions are authorized and may be filled during the year.

The budget puts in place the Sheriff's projected revenue reductions of $2.8 million, as well as the Sheriff's requested increase in fringe and other Countywide costs of $1.8 million, for a total tax levy impact of $4.6 million. This increase is offset with reductions due to new service models for security at the County Grounds and Parks, and a lump sum reduction (abatement) of a total of $1.9 million. The net impact is a tax levy increase of $3.9 million[2].

Additionally, this budget retains eleven Deputy Sheriff positions that may be allocated as the Office of the Sheriff sees fit. Five new Correctional Officer and two new Corrections Officer Lieutenant positions are also created

Other changes in the Office of the Sheriff include:

**Emergency Management and 911 Communications**

Emergency Management and 911 Communications/Dispatch programs are transferred to the new Department of Emergency Management to consolidate similar services, including Emergency Medical Services and radio communications, and enhance the County's ability to collaborate with municipalities to provide more effective emergency services.

This structure is used around the country, as well as locally by counties such as Waukesha, Brown, Dane, where the Emergency Management Coordinator is responsible for 911 communications, public safety agency dispatch, and emergency preparedness services.

This transfer will ensure efficient and effective management of the existing facility and equipment, enabling policymakers to base decisions on accurate data that should be, but has not been made readily available. Furthermore, this consolidation will lead to more cooperation with municipalities and other County public safety agencies with the goal of improving efficiency and service quality. Please see the narrative for the Department of Emergency Management (Agency 4800) for further detail.

**Park Patrol**

The 2015 budget shifts the Park Patrol unit to municipalities, who already provide this service without compensation. These agencies have resources that are more closely located to the parks, they can include parks in their routine deployments and they have more familiarity with neighborhoods in which the parks are located. Their investigative staff already handles the vast majority of incidents due to their community experience and investigative capabilities. With regard to the downtown lakefront, it is anticipated that an arrangement with the Milwaukee Police Department (MPD) will reduce taxpayer costs and improve safety by providing a seamless, integrated patrol force in the lakefront parks and in the neighborhoods west of the parks, where MPD must routinely keep officers in reserve. The Sheriff routinely closes the lakefront on extremely short notice and pushes crowds into these areas. In non-lakefront parks in the City of Milwaukee, MPD will enhance their routine neighborhood patrols in the parks, which is more efficient than utilizing Sheriff's Deputies that drive from park to park from locations downtown or in Wauwatosa.

Funding of $10,000 is provided to municipalities, not specifically for patrol services, as they have already been providing this service to the public. Rather, the funding is to facilitate data collection and sharing – something that has never been done. The County will be able to utilize these data to analyze the need and adequacy of resources

[2] Note these figures are adjusted to account for the shift of 911 communications/dispatch and emergency management to the new Department of Emergency Management.

available for this service. MPD will receive an additional $970,000 to support patrol of high-volume parks, such as the lakefront.

**County Grounds**

Law enforcement services in the County Grounds Security unit, including the County Zoo, are transferred to the Wauwatosa Police Department in 2015. Most of the functions that are currently located on County Grounds are no longer County functions and the local police department has higher capacity and more experience to respond to incidents and lead investigations.

DEPT: Sheriff

UNIT NO. 4000
FUND: General - 0001

| 2015 Office of the Sheriff - Funded and Authorized Positions | |
|---|---|
| **Title** | **Funded & Authorized Positions** |
| Accountant 2 | 1.0 |
| Accountant 3 | 1.0 |
| Accounting-Manager | 1.0 |
| Adm Asst | 2.0 |
| Adm Asst NR | 5.0 |
| Clerical Asst 1 | 4.0 |
| Clerical Asst 2 | 34.0 |
| Clerical Asst 2 Hrly | 3.7 |
| Clerical Asst 2 Nr | 1.0 |
| Clerical Spec Sheriff | 3.0 |
| Corr Manager | 4.0 |
| Corr Offcr 1 DOT | 2.0 |
| Corr Offcr 1 Sheriff | 260.0 |
| Corr Offcr Lt | 15.0 |
| Dep Sheriff 1 | 226.0 |
| Dep Sheriff 1 Bl Sp | 1.0 |
| Dep Sheriff Lt | 9.0 |
| Dep Sheriff Sgt | 12.0 |
| Exdir1-Sheriffdepburdir | 2.0 |
| Exdir2-Sherdeptadmnstrt | 1.0 |
| Fiscal Asst 1 | 6.0 |
| Fiscal Asst 2 | 1.0 |
| Fiscal Spec | 2.0 |
| Investigator Hr | 2.4 |
| Office Coord Sheriff | 1.0 |
| Overtime | 73.8 |
| Public Safety Fis Admin | 1.0 |
| Public Safety Fisc Anls | 2.0 |
| -RC-Fiscal Asst 1 | 2.0 |
| Sheriff | 1.0 |
| Sheriff Sales Coordinator | 1.0 |
| Sheriffs Dept Captain | 5.0 |
| Shift Differential | 3.7 |
| Special Premium | 14.9 |
| Stores Clerk 1 Sheriff | 9.0 |
| Stores Clerk 2 | 1.0 |
| Stores Clerk 3 | 1.0 |
| Training Academy Assistant | 1.0 |
| Vacancy & Turnover | (26.7) |
| **Grand Total** | **689.8** |

HOUSE OF CORRECTION (4300) BUDGET

DEPT: House of Correction

UNIT NO. 4300
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $45,214,713 | $43,059,470 | $41,283,002 | $34,799,749 | ($6,483,253) |
| Operation Costs | $11,270,335 | $15,835,682 | $19,547,696 | $25,179,189 | $5,631,493 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $233,205 | $1,782,785 | $435,175 | $395,175 | ($40,000) |
| Interdept. Charges | $1,585,342 | $2,866,983 | $2,644,329 | $3,193,901 | $549,572 |
| **Total Expenditures** | **$58,303,595** | **$63,544,920** | **$63,910,202** | **$63,568,014** | **($342,188)** |
| *Legacy Healthcare/Pension* | *$10,358,129* | *$10,878,254* | *$11,092,021* | *$9,839,831* | *($1,252,190)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $3,185,957 | $4,785,519 | $3,377,851 | $4,054,550 | $676,699 |
| Intergov Revenue | $1,859,507 | $2,013,765 | $1,859,507 | $2,400,000 | $540,493 |
| Indirect Revenue | $50,000 | $66,178 | $0 | $0 | $0 |
| **Total Revenues** | **$5,095,464** | **$6,865,462** | **$5,237,358** | **$6,454,550** | **$1,217,192** |
| | | | | | |
| **Tax Levy** | **$53,208,131** | **$56,679,458** | **$58,672,844** | **$57,106,090** | **($1,566,754)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 446.5 | 446.5 | 416.8 | 367 | -49.8 |
| **Seas/Hourly/Pool Pos.** | 5.8 | 5.8 | 5.8 | 0 | -5.8 |
| **Overtime $** | $940,980 | $3,935,590 | $939,444 | $1,203,528 | $264,084 |

**Department Mission:** The Milwaukee County House of Correction is dedicated to providing a safe and secure environment for staff, the community and inmates. The House of Correction is an honorable organization of committed staff with the integrity to adapt, overcome and achieve. The House of Correction will maintain and ensure a safe and secure environment that consists of correctional programs to rehabilitate and reintroduce our citizens back into the community. The Milwaukee House of Correction will meet the daily challenges, assuring that all persons are treated fairly with dignity and respect, while afforded the opportunity and encouragement to reach their full potential.

**Department Description:** The functions of the House of Correction (HOC) are defined in Chapters 302, 303, 304 and 973 of the Wisconsin Statutes. This institution receives and maintains custody of all sentenced inmates in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides programs of work release, rehabilitation, education, work, recreation and training; provides medical, dental and other necessary services in conjunction with the Detention branch of the Sheriff's Department; and releases inmates upon expiration of sentence, upon orders of the courts or other recognized authorities. Section 302.315 of the Wisconsin Statutes permits, but does not require, this institution to

receive and maintain custody of pretrial inmates at the request of the Milwaukee County Sheriff. The department also operates a program of home detention using electronic surveillance equipment and other systems of control.

The HOC is comprised of the following program areas: Administration, House of Correction, Inmate Medical and Mental Health, and HOC Inmate Programing.

The Administration program area consists of Central Administration and Business Office and is responsible for the day to day functions of the Department and finance, accounting, and budgeting.

The HOC includes the dog handler unit (K9 unit), dormitories, infirmary beds, food service, canteen, warehouse, maintenance, and the power plant. The State of Wisconsin Department of Corrections approved rated inmate capacity for the HOC is 1,810; actual housing or bed capacity is 2,112 – and consists of: 82 segregation beds/cells, 12 infirmary beds and 548 dormitory beds in the North building (ACC-North); 1,170 dormitory beds in the South building (ACC-South); and 300 dormitory beds in the Franklin Lotter building. The 2015 budget is based on an inmate average daily population (ADP) of 1,600 inmates housed at the HOC Correctional Facilities.

Inmate Medical and Mental Health consists of the Medical Unit and Psychiatric Services.

The HOC Inmate Programming program area includes Industries Administration, Laundry, Graphics Shop, and the Day Reporting Center. Inmate industries provide basic vocational training and meaningful work experience in business and industrial operations for inmates, offsetting expenses with revenues produced by providing useful products and services to public and not-for-profit agencies. The Day Reporting Center has been relocated to the HOC (from the Department of Pretrial Services) in order to give the HOC an expanded role in inmate programming. As the HOC begins to implement new inmate programming, it will begin to track individuals participating in programming, and will eventually be able to report the impact of inmate programming by partnering with the Combined Courts Department and Pretrial Services Department.

The Department is committed to operating efficiently and is dedicated to community safety, outreach and service.

## Strategic Program Area 1: Administration

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Number of Cost Saving Initiatives Implemented** | NA | 10 | 12 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,229,887 | $3,697,270 | $4,065,756 | $4,718,867 | $653,111 |
| **Revenues** | $408,792 | $58,148 | $408,792 | $352,150 | ($56,642) |
| **Tax Levy** | $2,821,095 | $3,639,122 | $3,656,964 | $4,366,717 | $709,753 |
| **FTE Positions** | 28.2 | 28.2 | 28.2 | 29 | 0.8 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Service | | | | |

**Strategic Implementation:**
The Administrative Division of the House of Correction (HOC) is responsible for the day to day operation and management of the facility including the finance, accounting, and budgeting for the HOC. This division also handles the monetary transactions and expenses in each inmate's account. This area is further responsible for inmate food and medical services and oversight for the contract for food and medical services at the County Jail and HOC.

29.0 FTEs are provided to oversight and management of the House of Correction. A clerical position and an hourly position are eliminated while a professional position is added and another position is transferred from another service area.

## Strategic Program Area 2: House of Correction

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Daily Population | 1,572 | 1,600 | 1,600 |
| Number of Preventive Maintenance Work Orders* | N/A | N/A | N/A |
| Total Number of Work Order Performed* | N/A | N/A | N/A |

*A new work order system is in the process of installation. Work order activity data will be tracked in future years

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $41,703,668 | $39,135,383 | $34,259,128 | $34,609,914 | $350,786 |
| **Revenues** | $4,563,172 | $6,699,462 | $4,183,066 | $4,096,400 | ($86,666) |
| **Tax Levy** | $37,140,496 | $32,435,921 | $30,076,062 | $30,513,514 | $437,452 |
| **FTE Positions** | 289 | 289 | 258 | 291 | 33 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | |

**Strategic Implementation:**
This Division is responsible for running the day-to-day operation of the actual House of Correction facility, including, but not limited to dormitories and segregation cells and K9 unit.

The 2015 budget provides a net increase of 36.0 Corrections Officers in this area. In previous years, the House of Correction was understaffed and relied on overtime to provide services. In 2013, overtime costs exceeded $3.5 million. In 2015, overtime in this program area is budgeted at $1,037,220. Additionally, 5 clerical positions are eliminated, their duties will be absorbed by the Corrections Officers. 3 mechanical positions are added and one position is transferred to another service area. 73 vacant and unfunded positions are abolished. These positions are not needed and there is no fiscal impact.

DEPT: House of Correction

UNIT NO. 4300
FUND: General - 0001

## Strategic Program Area 3: Inmate Medical & Mental Health

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Daily patient population (CJF and HOC) | 2,505 | 2,400 | 2,400 |
| Number of Intake Screenings | NA | 39,770 | 40,000 |
| Number of Psychiatric Visits | NA | 30,502 | 31,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $12,218,372 | $18,909,537 | $20,359,794 | $18,660,510 | ($1,699,284) |
| **Revenues** | $40,000 | $1,185 | $40,000 | $33,000 | ($7,000) |
| **Tax Levy** | $12,178,372 | $18,908,352 | $20,319,794 | $18,627,510 | ($1,692,284) |
| **FTE Positions** | 121.1 | 121.1 | 91.3 | 0 | -91.3 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Patients served within 10 minutes* | N/A | N/A | N/A |
| Number of inmate movements | N/A | 2,500 | 1,300 |

*Tracking mechanism is under development with the new CORE EMR system

**Strategic Implementation:**
This Division is responsible for the medical and mental health of the inmates at both the HOC and the County Jail.

In 2015, services are provided by contracting with Armor Correctional Services to provide inmate medical and mental health services. 91 positions are eliminated while overall expenditures decrease by approximately $1.7 million while providing the same level of service.

## Strategic Program Area 4: HOC Inmate Programming

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Self-Sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Average daily usage of Huber Program | 199 | 200 | 250 |
| Average daily participation at in-house work programs | 371 | 339 | 375 |
| Average daily inmates on electronic monitoring | 207 | 338 | 340 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,151,668 | $1,802,730 | $5,225,524 | $5,578,723 | $353,199 |
| **Revenues** | $83,500 | $106,667 | $605,500 | $1,973,000 | $1,367,500 |
| **Tax Levy** | $1,068,168 | $1,696,063 | $4,620,024 | $3,605,723 | ($1,014,301) |
| **FTE Positions** | 14 | 14 | 45 | 47 | 2 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Eligible offender education programs completed (GED, High School, etc.) | 244 | 100 | 150 |
| Career and technical training certificates earned | 0 | 100 | 200 |
| Substance abuse treatment courses completed | 42 | 50 | 150 |
| GPS and SCRAM Compliance rate | 99.7% | 99.8% | 99.9% |

**Strategic Implementation:**
This Program area is responsible for providing inmates personal growth achievement options, education and vocational training and meaningful work experience in business and industrial operations, offsetting expenses with revenues earned by providing useful products and services to public and not-for-profit private agencies, and by charging the applicable inmates daily fees as required in State Statutes. The goals and objectives of inmate programming are to provide inmates the tools, skill and insights to address their criminogenic needs and to facilitate and/or assist them in their attempt to not re-offend once they are released from custody. The Programming division now also includes the Day Reporting Center (DRC) and the HOC Huber and Electronic Monitoring programs.

In 2015, one position is eliminated and three positions are added for a net increase of two positions. Huber revenues increase based on actual revenue collections.

DISTRICT ATTORNEY (4500) BUDGET

DEPT: District Attorney

UNIT NO. 4500
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $13,187,341 | $12,556,268 | $13,529,941 | $13,862,682 | $332,741 |
| Operation Costs | $3,338,968 | $2,905,870 | $2,884,280 | $3,286,805 | $402,525 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $53,475 | $60,909 | $54,180 | $81,435 | $27,255 |
| Interdept. Charges | $1,802,452 | $1,750,241 | $1,605,396 | $1,761,579 | $156,184 |
| **Total Expenditures** | **$18,382,236** | **$17,273,288** | **$18,073,796** | **$18,992,501** | **$918,704** |
| *Legacy Healthcare/Pension* | *$2,811,979* | *$2,957,040* | *$3,189,676* | *$3,176,003* | *($13,673)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $73,750 | $84,263 | $75,750 | $61,600 | ($14,150) |
| Intergov Revenue | $6,245,923 | $5,871,014 | $5,746,655 | $6,078,613 | $331,958 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$6,319,673** | **$5,955,277** | **$5,822,405** | **$6,140,213** | **$317,808** |
| | | | | | |
| **Tax Levy** | **$12,062,563** | **$11,318,011** | **$12,251,391** | **$12,852,288** | **$600,896** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | | 145 | 149.5 | 152.5 | 3.0 |
| **Seas/Hourly/Pool Pos.** | | 5.4 | 8.9 | 8.5 | -0.4 |
| **Overtime $** | $145,224 | $120,140 | $160,272 | $160,272 | $0 |

**Department Mission:** The mission of the Milwaukee County District Attorney's Office is to promote public peace and safety by just and vigorous prosecution; to seek and do impartial justice by ensuring that the guilty are punished and the innocent go free; to protect the health and welfare of children who are victims of child abuse and neglect; and to safeguard the rule of law and promote citizens' participation in law enforcement by treating all persons who come in contact with the criminal justice system with fairness, dignity and respect.

**Department Description:**

***District Attorney Functions:*** The district attorney is responsible for the following duties: plans and organizes the prosecution of all criminal, juvenile and applicable ordinance violations in Milwaukee County; recruitment and staffing of all professional positions and making major assignments of personnel and cases; and coordination and supervision of all department activities and approval and control over all departmental policies, procedures and activities.

***Chief Deputy District Attorney Functions:*** The chief deputy district attorney is responsible for the following duties: supervision of all division functions and oversight of the implementation of all departmental policies and procedures; supervision of liaisons with other county officials and departments, city, state, federal officials, law enforcement agencies and community groups; serving as office liaison to the legislature and initiation and review of proposals for criminal and juvenile law legislation; supervision of the homicide and public integrity units; the

extradition of defendants from other states on felony charges; and proceedings related to the extradition of uncooperative witnesses on felony cases to or from Milwaukee County.

| | |
|---|---|
| District Attorney | 1 |
| Chief Deputy District Attorney | 1 |
| County Staff | 5.5 |
| Assistant District Attorneys | 9.75 |

***MILWAUKEE COUNTY DISTRICT ATTORNEY'S OFFICE CASELOAD STATISTICS -- FILINGS***

| ***Workload Statistics*** | ***2011*** | ***2012*** | ***2013*** | ***2012/13 Change*** |
|---|---|---|---|---|
| *Felony* | *6,099* | *6,143* | *5,695* | *(448)* |
| *Misdemeanor* | *7,362* | *6,713* | *5,510* | *(1,203)* |
| *Criminal Traffic* | *2,796* | *2,792* | *2,724* | *(68)* |
| *Children in Need of Protective Services (CHIPS)* | *1,621* | *1,353* | *1,343* | *(10)* |
| *Juvenile Delinquency* | *1,632* | *1,725* | *1,476* | *(249)* |
| *TPR (Termination of Parental Rights)* | *312* | *278* | *346* | *68* |

*Community Prosecution and General Crimes Division*: The community prosecution division consists of the community prosecutors, who serve six of the seven Milwaukee police districts and the cities of South Milwaukee and West Allis. The general crimes division staffs all general felony and misdemeanor courts and presents evidence, argues motions, negotiates cases, and conducts jury and court trials for all general felony, misdemeanor and applicable ordinance violations in Milwaukee County. The division staffs five general felony courts and six general misdemeanor and intake courts in Milwaukee County circuit court, and strives to ensure application of uniform negotiation policies in general felony, misdemeanor, and ordinance cases, and to develop and maintain systems to ensure the highest quality of prosecution and speedy disposition of general felony, misdemeanor, and ordinance violation cases**.** The early intervention unit in the general crimes division screens and identifies case referrals of nonviolent offenders whose criminal risk can be safely managed by community-based programs in the Milwaukee County diversion, deferred prosecution, drug treatment court, or veterans' treatment initiative programs.

| **Division Personnel** | |
|---|---|
| Deputy District Attorney | 1 |
| County Staff | 7 |
| Assistant District Attorneys | 36.5 |

***Administrative and Investigations Divisions*:** The investigation division, which is headed by the chief investigator, supervises district attorney investigators, who investigate police shootings of civilians and deaths in police custody, public corruption, major multi-jurisdictional crimes, industrial deaths and injuries, as well as providing post-charging investigation on major crimes, and maintain office security. The investigators also run the witness protection program which seeks to insure that witnesses who are threatened or intimidated are able to safely appear and testify in court by focusing enforcement efforts on prosecuting offenders and offering specialized security services to victims and witnesses. The division is divided into a witness protection unit and a special investigations unit that are each supervised directly by a deputy chief investigator. The special investigations unit has the capability to perform criminal intelligence analysis and forensic computer and cell phone analysis in support of investigations and charged criminal cases. The special investigations unit includes two investigators who provide direct law enforcement / investigative support to the Department of Child Support Services and to the assistant district attorney who is assigned to that mission. The chief investigator also assists the deputy district attorney in charge of administration with long range planning, all phases of internal management including the administration of discipline, and the preparation of the county budget.

The administrative division also administers the department's state and county budgets and fiscal systems, develops and coordinates grants and revenues, and controls the expenditure of funds. The division also supervises the criminal child support unit, and supervises internal management, including inventory, purchasing systems and procedures, record management and statistics as well as organizing, staffing, directing and coordinating clerical functions. The division is also responsible for long-range planning, and maintaining liaison with the administrative and fiscal personnel of the state, Milwaukee County, law enforcement agencies and other governmental organizations.

***Administrative and Investigations Divisions*:**

| Administrative Division Personnel | |
|---|---|
| Deputy District Attorney | 1 |
| Assistant District Attorney | 1 |
| County Staff | 22 |

| Investigator Division Personnel | |
|---|---|
| Chief Investigator | 1 |
| County Staff | 16 |

***Violent Crimes and Sensitive Crimes Division:*** The violent crimes division staffs the specialized criminal courts for homicide, sexual assault, felony drug, and firearms cases, and presents evidence, argues motions, negotiates cases, and conducts jury and court trials for all felony violations in the specialized felony Milwaukee County felony courts. The division, which consists of the homicide, sensitive crimes, sensitive crimes victim witness services, violent crimes – drug, and violent crimes – firearms units, staffs seven specialized felony courts in Milwaukee County circuit court and strives to ensure application of uniform negotiation policies in violent crimes' cases, and to develop and maintain systems to ensure the highest quality of prosecution and speedy disposition of violent crimes' cases. The sensitive crimes division includes the domestic violence unit, sensitive crimes unit, and child abuse and protection unit.

| | |
|---|---|
| Deputy District Attorney | 1 |
| County Staff | 26.5 |
| Assistant District Attorneys | 40 |

***Juvenile Division:*** The juvenile division performs the following functions: reviews all referrals for possible delinquency prosecution and orders additional investigation as required; provides legal advice to the Vel Phillips Juvenile Justice Center staff; drafts and files petitions to declare juveniles delinquent or in need of protection and services (CHIPS) under Chapters 48 and 938 of Wisconsin Statutes; prepares and argues waivers of jurisdiction from juvenile court to adult court; prosecutes all delinquency and CHIPS actions in the juvenile court of Milwaukee County; reviews and prosecutes all matters involving termination of parental rights in the juvenile court of Milwaukee County; conducts a continuing education and informational program for law enforcement personnel, social services agencies, child protection social workers and citizens on latest developments and practices in juvenile law; and directs the victim/witness services unit of the Vel Phillips Juvenile Justice Center, including the witness notification and subpoena functions.

| Juvenile Division Personnel | |
|---|---|
| Deputy District Attorney | 1 |
| County Staff | 25 |
| Assistant District Attorneys | 27.25 |

***Information Technology Division:*** The information technology division manages the district attorney's computer network downtown and at the Vel Phillips Juvenile Justice Center which is part of the statewide district attorney computer network; manages the database and user accounts for the State DA case management system PROTECT, manages the Pro-Phoenix law enforcement report management software and database; manages district attorney connections to the county mainframe for the CJIS, JIMS, Advantage, and BRASS applications; trains district attorney staff in office computer applications; prepares courtroom exhibits and presentation equipment and copies, edits and converts electronic media in criminal and juvenile cases; and manages district attorney facilities in the Safety Building and Criminal Justice Facility. The office maintains a forensic computer examination capability with specialized computers and storage devices.

| Information Technology Personnel | |
|---|---|
| IT Director | 1 |
| County Staff | 2 |

***Victim/Witness Division:*** The victim/witness division provides comprehensive services as required by law to crime victims and witnesses on criminal cases; and includes the Outreach process unit, which serves subpoenas and other process on criminal and juvenile cases.

| Victim/Witness Personnel | |
|---|---|
| Victim/Witness Coordinator | 1 |
| County Staff | 42 |

**State Prosecutors and the County Payroll and Benefit System:** The district attorney's budget includes 6 FTE prosecutors who elected to remain in the Milwaukee County Employee Retirement System and retain county fringe benefits when district attorneys became state employees on January 1, 1990. There are also 8 FTE prosecutors on the state payroll who retained county fringe benefits when district attorneys became state employees. The budget reflects county payments to prosecutors on the county payroll and state reimbursement for these payments as well as the actual county cost of fringe benefits provided to the 14 FTE prosecutors with county fringe benefits. The county is reimbursed biweekly for salary, social security, and retirement benefits and semi-annually for health, dental, and life insurance. Wis. Stat. §§ 978.12(5)&(6) provide that state reimbursement must be based on actual county fringe benefits' costs or comparable state costs, whichever is less.

DEPT: District Attorney

UNIT NO. 4500
FUND: General - 0001

## Strategic Program Area 1: Investigations & Criminal Prosecutions

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2012 Actual** | **2013 Budget** | **2014 Budget** |
| This program area does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $18,382,236 | $17,273,288 | $18,073,796 | $18,992,501 | $918,705 |
| **Revenues** | $6,319,673 | $5,955,277 | $5,822,405 | $6,140,213 | $317,808 |
| **Tax Levy** | $12,062,563 | $11,318,011 | $12,251,391 | $12,852,288 | $600,897 |
| **FTE Positions** | | 150.4 | 158.5 | 161 | 2.5 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2012 Actual** | **2013 Budget** | **2014 Budget** |
| Performance Measures have not yet been created for this program area | | | |

**Strategic Implementation:**
The Office of the District Attorney is responsible for targeting, investigating, successfully prosecuting and incarcerating shooters, other illegal gun offenders, and other violent criminals through the coordinated efforts of the community prosecution, general crimes, and violent crimes units. The 2015 budget continues to prioritize the reduction of crime by coordinating efforts of the community prosecution, general crimes, and violent crimes units by assigning each general crimes and violent crimes teams to one or more Milwaukee Police Districts and adjoining suburbs to promote accountability and facilitate investigation and prosecution of criminal gangs and violent offenders. The District Attorney's Office is committed to maintaining at least the current service levels in both quantity and quality.

The 2015 budget provides a net increase of 2.5 positions. One paralegal is added while 2.5 clerical positions are eliminated. Two investigative positions are provided in the newly created Violent Crimes Task Force and two additional investigative positions are added to the Witness Protection Unit.

EMERGENCY MANAGEMENT (4800) BUDGET

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget[1] | 2013 Actual[1] | 2014 Budget[1] | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $5,320,371 | $5,342,007 | $5,268,435 | $5,655,129 | $286,694 |
| Operation Costs | $5,161,935 | $4,817,560 | $4,652,198 | $3,491,045 | ($1,161,153) |
| Debt & Depreciation | $547,830 | $332,022 | $412,913 | $330,285 | ($82,628) |
| Capital Outlay | $30,000 | $11,252 | $30,000 | $91,500 | $61,500 |
| Interdept. Charges | $2,170,762 | $1,811,971 | $1,767,726 | $1,416,029 | ($351,697) |
| **Total Expenditures** | **$13,230,898** | **$12,314,812** | **$12,131,272** | **$10,983,988** | **($1,147,284)** |
| *Legacy Healthcare/Pension* | *$1,172,243* | *$1,233,517* | *$1,274,413* | *$1,216,332* | *($58,081)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $543,752 | $372,609 | $393,752 | $344,943 | ($48,809) |
| Intergov Revenue | $536,687 | $506,268 | $507,591 | $592,311 | $84,720 |
| Indirect Revenue | $1,542,352 | $1,324,923 | $1,472,187 | $1,231,612 | ($240,575) |
| **Total Revenues** | **$2,622,791** | **$2,203,800** | **$2,373,530** | **$2,168,866** | **($204,664)** |
| | | | | | |
| **Tax Levy** | **$10,608,107** | **$10,111,012** | **$9,757,742** | **$8,815,122** | **($942,620)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 60.2 | 60.2 | 60.5 | 65.5 | 5 |
| **Seas/Hourly/Pool Pos.** | 6.5 | 6.5 | 6.5 | 6.5 | 0 |
| **Overtime $** | $77,136 | $176,550 | $81,024 | $177,684 | $96,660 |

**Department Mission:** The mission of the Department of Emergency Management is to provide a comprehensive and integrated emergency management system that coordinates County and municipal resources to ensure Management and proper response in natural and man-made disasters. This Department will coordinate and assist the municipalities and various County departments in preparation of emergency plans, as well as the management of public safety communications for Milwaukee County.

[1] The 2013 Budget, 2013 Actual, and 2014 Budget fiscal and position data have been restated for comparative purposes.

DEPT: Emergency Management UNIT NO. 4800
FUND: General - 0001

**Department Description:** The Department of Emergency Management includes four program areas: Emergency Preparedness, Communications, Radio Services, and Emergency Medical Services. Emergency Management provides direction and guidance to all County and municipal agencies, as well as the private sector, in the development of individual emergency plans. This Department also coordinates efforts during any natural or man-made disaster in the County. They are responsible for monitoring of severe weather watches, warnings and special statements issued by the National Weather Service and provide this information to other local government departments including public safety and public works agencies. Communications handles cellular 911 phone calls except for calls originating in the City of Milwaukee and some municipalities. This area also is responsible for dispatch services for the Sheriff's Department, House of Correction, and District Attorney's Law Enforcement Unit.

The 2014 budget transfers the emergency management and communications service areas from the Office of the Sheriff to a newly created Department of Emergency Management, in keeping with best practices across the State and Country. This transfer achieves significant goals. First, it will ensure efficient and effective management of the existing facility and equipment, enabling policymakers to base decisions on accurate data that should be made readily available. The department will also work cooperatively with municipalities and other County public safety agencies to seek shared or consolidated services where opportunities exist, which will improve efficiency and service quality, and to save taxpayer dollars. A consolidated department will also be able to work more collaboratively with other County departments in coordinating responses to large events.

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

## Strategic Program Area 1: Emergency Preparedness

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| 911 Phone Calls | 323,754 | Not Available | Not Available |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $944,990 | $880,213 | $950,792 | $896,765 | ($54,027) |
| **Revenues** | $536,687 | $506,468 | $507,591 | $592,311 | 84,720 |
| **Tax Levy** | $408,303 | $373,745 | $443,201 | $304,454 | ($138,747) |
| **FTE Positions** | 6 | 6 | 6 | 7 | 1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | |

**Strategic Implementation:**
This program area is responsible for providing direction and guidance to all County and municipal agencies, and the private sector, in the development of individual emergency plans. This service area has been moved from the Office of the Sheriff to the newly created Department of Emergency Management in an effort to broaden and expand the roles of Emergency Management in the County. This program area will work towards a cooperative relationship across County departments, other local government entities and private entities to be the main contact in any emergency situation, especially those situations where there is a need for shared resources and collaboration.

In 2015, six positions are transferred from the Office of the Sheriff and one Director position is created to oversee the day-to-day operation of the Communications program area and manage the long-term goals of the service area.

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

## Strategic Program Area 2: 911 Communications

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This program area does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,646,613 | $3,508,204 | $3,348,703 | $3,640,339 | $291,636 |
| **Revenues** | $0 | $2,040 | $0 | $0 | $0 |
| **Tax Levy** | $3,646,613 | $3,506,164 | $3,348,703 | $3,640,339 | $291,636 |
| **FTE Positions** | 24 | 24 | 23 | 26 | 3 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | |

**Strategic Implementation:**
This program area is responsible for handling cellular 911 phone calls, except for calls originating in the City of Milwaukee and some municipalities, and provides dispatch services for the Office of the Sheriff, House of Correction, and District Attorney's Law Enforcement Unit. This service area is moved into the newly created Department of Emergency Management from the Office of the Sheriff.

This service area will focus on updating outdated equipment and software over the next few years. Funding has been provided for this focus in past budgets, but has been moved. It is the goal of the Communications program area to market their dispatch services to local municipalities in Milwaukee County. More effective and efficient services for communications in Milwaukee County will be offered through potential expansion of their services into local municipalities via a contract for service.

In 2015, 23 positions are transferred from the Office of the Sheriff, two dispatch positions are created, and one position is created to provide administrative oversight.

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

## Strategic Program Area 3: Radio Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This program area does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,542,352 | $1,327,915 | $1,472,187 | $901,327 | ($570,860) |
| **Revenues** | $1,542,352 | $1,324,923 | $1,472,187 | $1,231,612 | ($240,575) |
| **Tax Levy** | $0 | $2,992 | $0 | ($330,285) | (330,285) |
| **FTE Positions** | 1 | 1 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this program area | | | |

**Strategic Implementation:**
This program area is responsible for managing the county-wide 800 MHz radio system and network. The system currently has 9 towers supporting law enforcement, fire department, and EMS (Emergency Medical Services) for 17 municipalities, and other county, state, and municipal agencies. This program area, and one position, is moved into the newly created Department of Emergency Management from the Department of Administrative Services – Information Management Services Division (DAS-IMSD). All operating costs continue to be charged to user departments. Revenues exceed expenditures due to an abatement for depreciation costs, as this program is transitioned from an internal service fund to a general fund operation.

DEPT: Emergency Management

UNIT NO. 4800
FUND: General - 0001

## Strategic Program Area 4: Emergency Medical Services

**Service Provision:** **Committed**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Total Communications Center Contacts | 78,457 | 80,205 | 82,611 |
| Milwaukee County EMS Vehicle Communication Contacts | 62,291 | 63,805 | 65,719 |
| Students Enrolled in Initial Paramedic Training Courses | 28 | 29 | 42 |
| Number of American Heart Association (AHA) Classes Taught by Milwaukee County EMS Education Center Staff | 140* | 75 | 150* |
| Number of EMS Continuing Education Classes Held | 170 | 170 | 170 |
| Transfer Students Enrolled in Paramedics Course | 51 | 20 | 50 |
| Number of EMS System Field Evaluation Sessions Conducted by Quality Management Staff | Not captured | 25 | 50 |

*Certification lasts for two years so class volumes fluctuate every other year.

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $7,096,943 | $6,598,479 | $6,359,590 | $5,545,557 | ($814,033) |
| **Revenues** | $543,752 | $370,369 | $393,752 | $344,943 | ($48,809) |
| **Tax Levy** | $6,553,191 | $6,228,110 | $5,965,838 | $5,200,614 | ($765,224) |
| **FTE Positions** | 29.2 | 29.2 | 30.5 | 31.5 | 1.0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of Total Number of Data Elements Corrected in Patient Care Records | 0.130% | 0.125% | 0.128% |
| Number of Treatment Timelines Tracked for Confirmed Heart Attack Patients | 289 | 300 | 320 |
| Number of Treatment Timelines Tracked for Acute Stroke Patients | 288 | 290 | 300 |

**Strategic Implementation:**
31.5 FTE provide education, communications and operations of pre-hospital emergency medical care. $1.5 million EMS subsidy is budgeted for the Milwaukee County municipalities in 2015 as a part the four-year EMS agreement. One position is created to provide fiscal support for the department. The expenditure reduction reflects a correction in the budget for medical supplies based on history. There is no change to the EMS operational model as a result of the transition to the Department of Emergency Management.

MEDICAL EXAMINER (4900) BUDGET

DEPT: Medical Examiner

UNIT NO. 4900
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $3,470,072 | $3,308,990 | $3,537,754 | $3,659,486 | $121,732 |
| Operation Costs | $755,557 | $719,857 | $850,626 | $779,310 | ($71,316) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $2,600 | $62,543 | $0 | $60,700 | $60,700 |
| Interdept. Charges | $436,048 | $442,542 | $443,124 | $526,968 | $83,844 |
| **Total Expenditures** | **$4,664,277** | **$4,533,932** | **$4,831,504** | **$5,076,464** | **$244,960** |
| *Legacy Healthcare/Pension* | *$612,682* | *$657,732* | *$717,469* | *$742,958* | *$25,489* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $1,771,535 | $1,692,639 | $2,051,211 | $2,158,325 | $107,114 |
| Intergov Revenue | $8,500 | $58,438 | $7,257 | $7,500 | $243 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$1,780,035** | **$1,751,077** | **$2,058,468** | **$2,165,825** | **$107,357** |
| | | | | | |
| **Tax Levy** | **$2,884,242** | **$2,782,855** | **$2,773,036** | **$2,910,639** | **$137,603** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 28 | 28 | 28.1 | 27.5 | -0.6 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $89,892 | $75,249 | $50,232 | $73,188 | $22,956 |

**Department Mission:** The mission of the Milwaukee County Medical Examiner's Office is to promote and maintain the highest professional standards in the field of death investigation; to provide a timely, accurate and legally defensible determination of the cause and manner of death; to enhance public health and safety through reducing the incidence of preventable deaths; to foster public awareness and support the advancement of professional, medical, and legal education; and to protect the interests of deceased individuals, their loved ones, and the communities it serves.

**Department Description:** The Milwaukee County Medical Examiner's Office is charged with investigating and determining the cause, circumstances and manner in each case of sudden, unexpected or unusual deaths. The Medical Examiner also provides services in the areas of public health and safety, including, detecting tuberculosis, hepatitis, meningitis and other infectious diseases and taking the proper precautions against the spread of disease, coordinating with other public health and safety organizations and entities to reduce the incidence of preventable deaths, issuing death certificates for deaths investigated by this office, conducting cremation investigations for all Milwaukee County deaths in which cremation is selected as a means of disposition, maintaining a forensics toxicology laboratory for testing blood and body fluid specimens for the presence of drugs, poisons or other toxic agents, and hosting an annual two-day seminar designed to educate pathologists, coroners, attorneys, law enforcement officers, and other health professionals on a variety of topics relating to forensics science.

DEPT: Medical Examiner

UNIT NO. 4900
FUND: General - 0001

## Strategic Program Area 1: Medical Examiner

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Autopsies** | 1,280 | 1,150 | 1,200 |
| Referral Autopsies | 312 | 260 | 300 |
| Death Certificates | 1,639 | 1,800 | 1,800 |
| Cremations Permits | 3,834 | 4,000 | 4,300 |
| Deaths Investigated | 5,698 | 6,000 | 6,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,664,277 | $4,533,932 | $4,831,504 | $5,076,464 | $244,960 |
| **Revenues** | $1,780,035 | $1,751,077 | $2,058,468 | $2,165,825 | $107,357 |
| **Tax Levy** | $2,884,242 | $2,782,855 | $2,773,036 | $2,910,639 | $137,603 |
| **FTE Positions** | 28 | 28 | 28.1 | 27.5 | -0.6 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Pass Rate for Forensics Board | 100% | 100% | 100% | 100% |
| Accreditation by the National Association of Medical Examiners | Achieved | Achieved | Achieved | Achieved |
| Accreditation by the Accreditation Council for Graduate Medical Education | Achieved | Achieved | Achieved | Achieved |

**Strategic Implementation:**
The Milwaukee County Medical Examiner's Office strives to meet and exceed the public's expectations with respect to accurate, timely, comprehensive, and compassionate death investigations and ensure full and effective cooperation with law enforcement, District Attorney, and other interested parties while maintaining the role of impartial participant in the criminal justice process.

The 2015 budget provides 25.5 FTEs to continue performing services. Operating costs are reduced by $71,316 from 2014 mainly due to the centralization of information technology; however funding for cremation services for unclaimed bodies is increased by $15,000 due to the elimination of burial support subsidies in the Department of Health & Human Services.

# Transportation Function

## Agency Budget Narratives

- Airport
- Highway Maintenance
- Fleet Management
- Transit System
- DOT Director's Office

DOT-AIRPORT (5040) BUDGET

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $26,090,206 | $26,223,773 | $26,496,078 | $26,578,044 | $81,966 |
| Operation Costs | $25,728,710 | $22,991,241 | $26,851,541 | $27,289,255 | $437,714 |
| Debt & Depreciation | $23,703,500 | $23,039,511 | $20,013,072 | $23,767,309 | $3,754,237 |
| Capital Outlay | $536,000 | ($367,968) | $655,325 | $536,000 | ($119,325) |
| Interdept. Charges | $10,939,400 | $10,209,672 | $10,181,652 | $11,103,932 | $922,280 |
| **Total Expenditures** | **$86,997,816** | **$82,096,229** | **$84,197,668** | **$89,274,540** | **$5,076,872** |
| *Legacy Healthcare/Pension* | *$4,989,000* | *$5,242,391* | *$5,866,430* | *$5,949,551* | *$83,121* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $86,475,596 | $81,395,660* | $83,623,268 | $88,768,690 | $5,145,422 |
| Intergov Revenue | $125,000 | $235,412 | $175,000 | $145,000 | ($30,000) |
| Indirect Revenue | $397,220 | $465,157 | $399,400 | $360,850 | ($38,550) |
| **Total Revenues** | **$86,997,816** | **$82,096,229** | **$84,197,668** | **$89,274,540** | **$5,076,872** |
| | | | | | |
| **Tax Levy** | **$0** | **$0** | **$0** | **$0** | **$0** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 272.3 | 272.3 | 273.6 | 269.6 | -4 |
| **Seas/Hourly/Pool Pos.** | 5.7 | 5.7 | 5.7 | 5.7 | 0 |
| **Overtime $** | $819,432 | $1,088,021 | $823,752 | $932,544 | $108,792 |

* 2013 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office, for the annual CAFR

**Department Mission:** The Airport Division will plan, enhance, operate and maintain efficient, cost-effective air transportation facilities that meet the current and future needs of the region, airlines and tenants while remaining responsive to the concerns of the Airport's neighboring residents.

**Department Description:** The Airport Division provides the administrative services and manages all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are divided into the following service areas of responsibility: GMIA, MKE Regional Business Park (the former 440th Air Force Base), and Lawrence J. Timmerman Airport.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

## Strategic Program Area 1: General Mitchell International Airport

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Enplanements** | 3,266,306 | 3,156,000 | 3,340,612 |
| **Total Passengers** | 6,525,181 | 6,312,000 | 6,681,224 |
| **Landed Weight (total) 000 lb unit** | 4,522,952 | 4,320,863 | 4,533,899 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $84,750,439 | $80,289,744 | $82,281,613 | $87,388,278 | $5,106,665 |
| **Revenues** | $85,982,066 | $88,084,394 | $83,126,590 | $88,167,492 | $5,040,902 |
| **Tax Levy** | ($1,231,627) | ($7,794,650) | ($844,977) | ($779,214) | $65,763 |
| **FTE Positions** | 277 | 277 | 276.3 | 272.3 | -4 |

Although tax levy is shown in this program area, no tax levy is actually received. This amount reflects the subsidy paid by airport users to operate the Lawrence J. Timmerman Airport and the MKE Business Park. Any surplus or deficit is settled annually with the airlines per the terms of the airline lease agreements resulting in an overall $0 property tax levy for the County's airport system.

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Airport Cost Per Enplanement | $22.60 | $25.14 | $26.68 | $27.53 |
| Customer Satisfaction Survey | 4.02 | 4.02 | 4.02 | 4.00 |
| Non-Airline revenue as a % of Airport Revenue | 59.9% | 63.3% | 61.7% | 61.3% |

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

General Mitchell International Airport is broken down into the following operating sections to fulfill its mission.

**SECTION PROGRAM DESCRIPTION**:

**Administration** is responsible for general administration, planning, accounting, payroll, budget, marketing, procurement, and airside and landside business development and operations. Administration of the noise mitigation program and ongoing noise monitoring and abatement activities is also handled in this section.

**Parking Operations** records the various expenses of operating the parking structure, debt service and associated interest expense on the parking structure addition. This group also oversees all GMIA ground transportation activities including taxi, shuttle, limousine and off-airport operators providing services to and from GMIA. Parking revenue fees are collected and accounted for by this section.

**Maintenance** is responsible for the Airport's structures and grounds. This includes custodial, HVAC and electrical services as well as snow plowing and grass cutting.

**Environmental and Safety** is responsible for activities related to workplace safety, compliance with governmental safety requirements, glycol recovery programs and wastewater treatment programs.

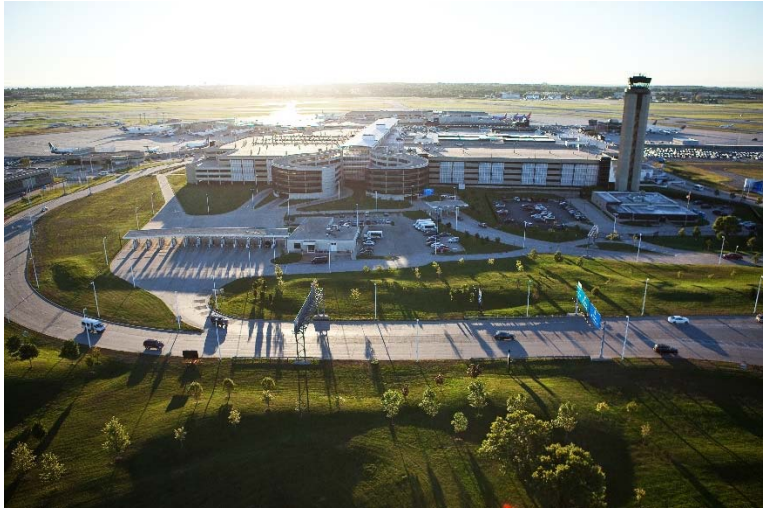


*Photo courtesy of Harold Mester, GMIA*

**Airside Operations** is responsible for keeping the airfield and ramp areas open for business at all times. This area oversees the day-to-day activities of the airport and ensures compliance with Federal Aviation Administration (FAA), state and local regulations. This section coordinates emergency responses, construction activities, special events and snow removal.

**Landside Operations** manages day-to-day terminal operations. This section addresses passenger safety issues and coordinates terminal construction activities, special events, snow removal (on the roadway) and signage issues. This section ensures that ground transportation operators are properly licensed and are in compliance with the standards set forth in Milwaukee County General Ordinances.

**Fire Protection** maintains 24/7 staffing to deal with emergency situations on the airfield and within the terminal, parking structure and parking lots. This section responds to emergency needs involving patrons, tenants and airport staff.

**Safety and Security** is responsible for the safety and security functions within the airfield perimeters, working closely with other agencies and taking necessary actions to keep the Airports in compliance with FAA and TSA standards and regulations.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

**Strategic Implementation:**

Mergers and consolidations within the airline industry have resulted in fewer airline carriers in the overall commercial air service marketplace. These reduced numbers of carriers are flying fuller aircraft but a decreased number of flights. While the results have been profitable for the air carriers, airports are experiencing relatively flat or decreased air service and revenues. Therefore, in this environment of decreased air service and stagnant airport revenues, the primary GMIA budget goal is to control expenditure growth to the extent possible to ensure GMIA remains attractive to air service carriers.

Overall expenditures are higher in 2015 when compared to the prior budget year reflecting the increased cost of continuing operations at GMIA. Expenditure increases occur in a few major areas for 2015. Costs for debt service increase by $3,173,593 offset by an increase in Passenger Facility Charge (PFC) revenue of $1,002,554 for a net cost increase of $2,171,039. 2015 begins the debt service payments related to the 2013 General Airport Revenue Bonds that include a portion of the debt for the major remodeling of the Baggage Claim Building.

A combination of increased revenues and expenditure reduction initiatives are included in the 2015 Budget to cover overall increases in costs over the prior year budget.

**Revenue enhancements**:

Parking rates increase $0.50 per day for all parking locations and a $1.00 a day for the Train Station lot. Based upon expected utilization and the rate change, revenues increase $1,615,000 from $27,400,000 to $29,015,000.

Revenue of $122,000 is also included in 2015 to reflect the parking privilege fee assessed on a per space basis ($38.51 per space for 3,168 parking spaces) enacted through an approved ordinance change by Milwaukee County in April 2013.

Concession revenues increase slightly by $254,945 from $14,873,735 to $15,128,680 to better align with actual revenue experience. The concession revenues also reflect the five year rental car agreements which are $9,164,000.

**Expenditure reduction initiatives for 2015**:

The Vacancy and Turnover rate was increased from 3 to 4 percent to more accurately reflect the amount of time needed to recruit and fill specialized positions.

Five (5) vacant funded positions are eliminated - 1.0 FTE Airport Marketing Research Analyst, 1.0 FTE Airport Operations Coordinator 2, 1.0 FTE Clerical Assistant 2, 1.0 FTE Contract Specialist Airport, and 1.0 FTE Airport Maintenance Worker. 1.0 FTE Airport Maintenance Assistant Superintendent is created.

The Airport will continue to coordinate with County Fleet Management for the lease-to-own or purchase of Airport specific vehicles and/or appropriate equipment.

In 2015 the Airport may issue a series of requests for information or requests for proposals related to the management and operations of the security, fire protection, and custodial functions of the Airport System.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

## Strategic Program Area 2: MKE Regional Business Park

**Service Provision:** **Committed**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,792,703 | $1,223,929 | $1,430,153 | $1,338,010 | ($92,143) |
| **Revenues** | $800,000 | $737,541 | $825,000 | $856,545 | $31,545 |
| **Tax Levy** | $992,703 | $486,388 | $605,153 | $481,465 | ($123,688) |
| **FTE Positions** | 1 | 1 | 1 | 1 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance measures have not yet been created for this service | | | | |

**Strategic Implementation:** The MKE Regional Business Park service area is responsible for the rental of existing buildings for aviation and business purposes and maintains the buildings and property to that purpose. Overall tax levy in this service area is reduced by $123,688 due to a reduction in costs of $92,143 related to the repair, maintenance, and operation of MKE Regional Business Park facilities. The operating costs in this budget are for the oversight and management of the Business Park and one-time costs of bringing older vacant buildings up to standards so they are rentable. The expenditures are partially offset by an increase in building rental revenue of $31,545. This revenue is expected to continue to increase over the next several years as more buildings become occupied.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DEPT: DOT-Airport

UNIT NO. 5040
FUND: Enterprise - 0076

## Strategic Program Area 3: LJ Timmerman General Aviation

**Service Provision:** **Committed**

**Strategic Outcome:** **Economic Opportunity**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $454,673 | $582,556 | $485,902 | $548,252 | $62,350 |
| **Revenues** | $215,750 | $244,243 | $246,078 | $250,503 | $4,425 |
| **Tax Levy** | $238,923 | $338,313 | $239,824 | $297,749 | $57,925 |
| **FTE Positions** | 2 | 2 | 2 | 2 | 0 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Aircraft operations | 30,494 | 30,500 | 30,500 |

*Photo courtesy of Harold Mester, GMIA*

**Strategic Implementation:** The Lawrence J. Timmerman Airport is located on the northwest side of Milwaukee and is the general aviation reliever airport in the County's airport system. Revenues and expenditures associated with the operation of LJT are governed by the terms of the airline lease agreements. Revenue increases by $4,425, which can be attributed to an increase in Fixed Base Operator revenue.

For purposes of presentation, a change in tax levy is identified for each Program Area; however, the Airport's actual tax levy is $0 because as an enterprise fund its expenses are charged to all airport users.

DOT-HIGHWAY MAINTENANCE (5100) BUDGET

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $12,202,743 | $11,678,134 | $12,041,260 | $12,363,599 | $322,339 |
| Operation Costs | $2,171,019 | $1,839,456 | $2,367,559 | $2,533,137 | $165,578 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $47,064 | $45,308 | $20,900 | $110,400 | $89,500 |
| Interdept. Charges | $6,543,016 | $6,362,911 | $6,298,325 | $7,055,871 | $757,546 |
| **Total Expenditures** | **$20,963,842** | **$19,925,809** | **$20,728,044** | **$22,063,007** | **$1,334,963** |
| *Legacy Healthcare/Pension* | *$2,394,308* | *$2,521,816* | *$2,737,362* | *$2,725,058* | *($12,304)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $207,600 | $184,447 | $247,600 | $216,300 | ($31,300) |
| Intergov Revenue | $17,924,831 | $17,978,507 | $17,554,798 | $18,902,559 | $1,347,761 |
| Indirect Revenue | $1,746,388 | $1,290,065 | $1,702,486 | $1,697,765 | ($4,721) |
| **Total Revenues** | **$19,878,819** | **$19,453,019** | **$19,504,884** | **$20,816,624** | **$1,311,740** |
| | | | | | |
| **Tax Levy** | **$1,085,023** | **$472,790** | **$1,223,160** | **$1,246,383** | **$23,223** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 126.8 | 126.8 | 128.1 | 127.4 | -0.7 |
| **Seas/Hourly/Pool Pos.** | 0.5 | 0.5 | 0.5 | 0.5 | 0 |
| **Overtime $** | $412,008 | $600,779 | $412,368 | $425,016 | $12,648 |

**Department Mission:** The Highway Division will strive to provide the highest level of service and maintenance on expressways and State and County trunk highways within Milwaukee County so that motorists have access to safe, functional roadways at the lowest possible cost, as well as provide cost-effective planning, design and implementation services necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, and traffic control facilities.

**Department Description:** As part of the Department of Transportation, the Highway Division is comprised of the Highway Maintenance and Transportation Services sections.

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

## Strategic Program Area 1: Highway Maintenance

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service Does Not Have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $18,876,707 | $18,548,513 | $18,754,571 | $20,013,117 | $1,258,546 |
| **Revenues** | $18,044,022 | $18,172,395 | $17,714,076 | $19,050,837 | $1,336,761 |
| **Tax Levy** | $832,685 | $376,118 | $1,040,495 | $962,280 | ($78,215) |
| **FTE Positions** | 114.3 | 114.3 | 116.5 | 116.9 | 0.4 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Cost per Lane Mile of Maintaining County Trunk Highways | $6,540 | $8,150 | $8,243 |
| Cost per Lane Mile of Maintaining State Trunk Highways | $8,511 | $8,289 | $9,544 |

**Strategic Implementation:**
The Highway Maintenance service area is responsible for providing State and County Highway maintenance. State Highway maintenance provides general and winter maintenance on the expressways and state trunk highways within Milwaukee County. All costs related to state highway maintenance are 100 percent offset by state reimbursement revenue. The reimbursement program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current Wisconsin Highway Maintenance Manual's actual cost provision, and material purchases authorized by the Wisconsin Department of Transportation. County Highway Maintenance provides general and winter maintenance on the County Trunk Highway (CTH) system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, snow and ice control, traffic signal maintenance, highway signing and pavement marking.

*Photo courtesy of Andre Simms, DAS*

The section includes 116.9 FTE to provide these services. This is an increase over 2014 of 0.4 FTE which is a result of increasing the funding for 13 Highway Maintenance Worker 1 Temporary Appointments (TA) by

0.07 FTE each and 15 Park Highway Maintenance Workers for winter season work by 0.03 FTE each. The increased funding will align the budget with the actual weeks worked by these positions. The Highway Maintenance Worker I TA positions will be funded for 22 weeks (up from the 2014 level at 19 weeks). The Park Highway Maintenance Workers will be funded for 20 weeks (up from the 2014 level at 19 weeks).

Overall expenditures are higher in 2015 when compared to the prior budget year. Expenditure increases occur in a few major areas. Costs for employee fringe benefits increase by $133,847 due primarily to increases for active healthcare and pension. Interdepartmental Charges from other County departments providing services to Highway Maintenance increase $741,921 primarily due to an increase in charges from Fleet Management to fund debt service on equipment previously purchased for highway purposes as well as to cover expected costs for parts and staffing to service the equipment. Charges from Risk Management and for Central Services allocation also increase by $189,717 and $112,308 respectively. Other smaller general expenditure increases occur within the Highway Maintenance budget to cover the purchase of roadway salt, roadway repair materials, and fuel.

Increased costs are offset with an additional $1,280,360 of state highway maintenance revenue which is increased from $15,655,856 to $16,936,216. This revenue is based upon the expected 2015 Routine Maintenance Agreement (RMA) between Milwaukee County and the State of Wisconsin which covers the increased costs for work completed on State Trunk Highways and Expressways. The final amount of the RMA will be released by the State in November 2014 and will set forth service levels. Should the State reduce reimbursable costs, the Highway Maintenance Section staff will take corrective action and reduce maintenance expenditures on State Trunk Highways and Expressways to match state funding levels. Additional revenue increases totaling $56,401 are a result of changes in General Transportation Aids and the recovery of accident proceeds.

General Transportation Aids (GTA) revenue is estimated at $1,960,321, representing a four percent increase over the prior year based upon the state budget for 2015. An updated estimate of the GTA payment amount from the State to Milwaukee County for 2015 will not be available until October 2014.

DEPT: DOT-Highway Maintenance

UNIT NO. 5100
FUND: General - 0001

## Strategic Program Area 2: Transportation Engineering

**Service Provision:** **Administrative**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service Does Not Have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,087,135 | $1,377,296 | $1,973,473 | $2,049,890 | $76,417 |
| **Revenues** | $1,834,797 | $1,280,624 | $1,790,808 | $1,765,787 | ($25,021) |
| **Tax Levy** | $252,338 | $96,672 | $182,665 | $284,103 | $101,438 |
| **FTE Positions** | 13 | 13 | 12 | 11 | -1 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Pavement Sufficiency Ratings | N/A | N/A | N/A |
| Bridge Sufficiency Ratings | N/A | N/A | N/A |

**Strategic Implementation:**
The Transportation services area provides planning, design, and construction management for capital projects on County Trunk Highways (CTH) and County-owned bridges. Highway Engineering provides planning, design, and construction activities for Highway Capital Improvement Projects, County Highway Action Program Projects, and Local Road Improvement Projects as required by state law. Bridge Engineering provides planning, design, and construction of new bridges and the rehabilitation of existing County-owned bridges. As mandated by state law, Bridge Engineering oversees the biennial bridge inspections of all County-owned bridges and administers the Local Bridge Program for all municipality-owned bridges in Milwaukee County. Traffic Engineering provides planning, design, and implementation of projects needed to maintain and improve the safety, operational efficiency, and functional integrity of the County's highway network, including projects in the Congestion Mitigation and Air Quality Program and Highway Safety Improvement Program. Traffic Engineering is also responsible for the implementation of the sign inventory program and the use of mitigation funds. Construction Engineering is responsible for field inspection, construction management, and contract administration of highway, bridge, and traffic projects.

Staffing is reduced by unfunding one vacant position. Overall expenditures increase $76,417 primarily due to increases in employee salaries and wages. An additional $60,000 is provided for outside professional service costs to continue meeting the requirements for state mandated bridge inspections and reporting.

Interdepartmental charges are increased $44,707. This includes an increase of $33,227 in professional services crosscharges that are abated. The abatement offsets an internal crosscharge within the department that is used to track tax levy funded projects through the work authorization process. The request includes increased professional service costs for project planning, staff training, and capital budget development.

DOT-FLEET MAINTENANCE (5300) BUDGET

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $2,850,317 | $2,880,328 | $2,860,887 | $3,152,715 | $291,828 |
| Operation Costs | $2,053,952 | $2,377,407 | $1,900,994 | $2,172,312 | $271,318 |
| Debt & Depreciation | $2,875,000 | $2,875,000 | $3,615,000 | $3,985,000 | $370,000 |
| Capital Outlay | $143,631 | $182,006 | $151,003 | $227,499 | $76,496 |
| Interdept. Charges | $1,615,837 | $1,438,559 | $1,388,532 | $1,595,316 | $206,784 |
| **Total Expenditures** | **$9,538,737** | **$9,753,300** | **$9,916,416** | **$11,132,842** | **$1,216,426** |
| *Legacy Healthcare/Pension* | *$657,484* | *$691,213* | *$737,312* | *$733,314* | *($3,998)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $211,067 | $193,353* | $195,662 | $115,200 | ($80,462) |
| Intergov Revenue | $17,000 | $17,316 | $15,500 | $15,500 | $0 |
| Indirect Revenue | $10,547,498 | $10,537,742 | $10,682,238 | $11,845,158 | $1,162,920 |
| **Total Revenues** | **$10,775,565** | **$10,748,411** | **$10,893,400** | **$11,975,858** | **$1,082,458** |
| | | | | | |
| **Tax Levy** | **($1,236,828)** | **($995,111)** | **($976,984)** | **($843,016)** | **$133,968** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 34 | 34 | 34 | 34 | 0 |
| **Seas/Hourly/Pool Pos.** | 0.5 | 0.5 | 0.5 | 0.5 | 0 |
| **Overtime $** | $70,284 | $20,544 | $69,828 | $69,624 | ($204) |

*****2013 Actual revenues have been restated to remove the year end entries made by the Comptroller's Office for the annual CAFR.

**Department Mission:** Fleet Management is committed to providing a comprehensive fleet management program, including a structured purchasing and preventive maintenance program that provides cost-effective customer service to all County departments.

**Department Description:** The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program, and educating users on safe operation and daily maintenance. This department consists of three functions: Equipment Repairs, Inventory Management, and Equipment Coordination.

Equipment Repairs maintains and manages approximately 1,875 vehicles and pieces of equipment ranging from fairway mowers and squad cars to wheel loaders and tandem axle patrol trucks.

Inventory Management maintains and manages approximately $370,000 in inventory of repair parts for all Milwaukee County vehicles. Inventory Management also manages and operates four conveniently located fueling sites supplying 750,000 plus gallons of fuel annually.

Equipment Coordination researches and develops the specifications for purchasing new vehicles and equipment and works with user departments to ensure the correct piece of equipment is purchased. Fleet hosts and coordinates a semi-annual Public Auction of used equipment for Milwaukee County and other municipalities in the area.

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

## Strategic Program Area 1: County Fleet Maintenance

**Service Provision:** **Administrative, Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Cost per mile of equipment | $0.7842 | N/A | N/A* |
| Average cost per unit mileage equipment | $8,283.53 | N/A | N/A* |
| Cost per hour of equipment | $10.1096 | N/A | N/A* |
| Average cost per unit hourly equipment | $9,958.08 | N/A | N/A* |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $9,538,737 | $9,753,297 | $9,916,416 | $11,132,842 | $1,216,426 |
| **Revenues** | $10,775,565 | $5,601,648 | $10,893,400 | $11,975,858 | $1,082,458 |
| **Tax Levy** | ($1,236,828) | $4,151,649 | ($976,984) | ($843,016) | $133,968 |
| **FTE Positions** | 34.5 | 34.5 | 34.5 | 34.5 | 0 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Vehicles Underutilized[1] | 160 | N/A | N/A* |
| Vehicles Exceeding Replacement Criteria | 207 | N/A | N/A* |

*****The department began to track performance measure data in 2014 and record it in future budgets.

*Photo courtesy of Andre Simms, DAS*

**Strategic Implementation:**
This service is provided with 34.5 FTE. Operating costs increase $271,318 from $1,900,994 to $2,172,312, which can be attributed to an increase in estimated utility costs of $70,000 as a result of replacing steam heat with natural gas; an increase in outside service repair costs of $50,000 from $250,000 to $300,000; and an increase in repair parts of $205,550 from $1,140,000 to $1,345,550. Debt service on vehicles is increased by $370,000 from $3,615,000 to $3,985,000. This amount reflects the debt repayment for equipment previously purchased. Auction revenue within Fleet Management decreases $75,000 from $175,000 to $100,000 because as the equipment purchased under the new purchasing program is replaced, the individual user departments receive the revenue.

[1] Criteria for the use of Fleet vehicles can be found in the Milwaukee County Ordinance Chapter 56.22.

DEPT: DOT-Fleet Maintenance

UNIT NO. 5300
FUND: General - 0030

| 2015 VEHICLE ROLLING STOCK ON & OFF ROAD ALLOTMENT PER DEPARTMENT | |
|---|---|
| DEPARTMENT | TOTAL |
| Behavioral Health Division (BHD) | 8 |
| Coggs | 9 |
| District Attorney (DA) | 13 |
| Department of Health and Human Services (DHHS) | 2 |
| Environmental & Energy | 1 |
| Information management Services Division (IMSD) | 3 |
| Facilities ** | 43 |
| House of Correction (HOC) | 49 |
| MCDOT – Directors Office | 2 |
| MCDOT – Fleet Management *** | 20 |
| MCDOT - Highway | 142 |
| MCDOT – Transportation Services | 3 |
| Medical Examiner | 3 |
| Office for Persons with Disabilities | 1 |
| Parks * | 535 |
| Sheriff | 165 |
| Zoo | 26 |
| | |
| TOTAL | 1046 |

* These numbers include all mowing equipment

** Includes vehicles for the Architectural & Engineering division

*** Fleet Management also maintains motor pool vehicles

*Photo courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

*Photo courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

DOT-TRANSIT (5600) BUDGET

DEPT: DOT-Transit

UNIT NO. 5600
FUND: Enterprise - 0083

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $0 | $0 | $0 | $0 | $0 |
| Operation Costs | $158,520,001 | $146,868,510 | $154,205,814 | $159,522,288 | $5,316,474 |
| Debt & Depreciation | $2,424,376 | $2,185,692 | $2,424,376 | $2,437,503 | $13,127 |
| Capital Outlay | $487,500 | $365,792 | $460,000 | $320,000 | ($140,000) |
| Interdept. Charges | $2,478,091 | $2,645,696 | $2,416,284 | $2,477,486 | $61,202 |
| **Total Expenditures** | **$163,909,968** | **$152,065,690** | **$159,506,474** | **$164,757,277** | **$5,250,803** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $50,131,508 | $48,992,026 | $49,865,902 | $50,788,049 | $922,147 |
| Intergov Revenue | $94,899,600 | $88,107,098 | $91,121,855 | $95,821,935 | $4,700,080 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$145,031,108** | **$137,099,124** | **$140,987,757** | **$146,609,984** | **$5,622,227** |
| | | | | | |
| **Tax Levy** | **$18,878,860** | **$14,966,566** | **$18,518,717** | **$18,147,293** | **($371,424)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 0 | 0 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

* The Personnel table above represents Milwaukee County employees. Transit staff are currently employees of a private company, Milwaukee Transport Services (MTS), Inc., which operates the transit system under contract to Milwaukee County.

**Department Mission:** The Milwaukee County Transit System (MCTS) exists to provide reliable, convenient and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

**Department Description:** A private company, Milwaukee Transport Services, Inc. (MTS), continues to manage and operate the Milwaukee County Transit System (MCTS) under an extension of its contract through the end of 2014. However, in accordance with 2014 Budget Amendment 1A040, it is the policy of Milwaukee County to bring management and operation of transit in-house. Subsequent to the 2014 Budget Amendment 1A040, County Board Resolution File No. 14-312 directed Corporation Counsel and the Comptroller to examine alternatives to a fully insourced transit management model and to instead develop and submit for Federal Transit Administration (FTA) approval a “blended” transit management model. This blended model would in essence provide for continued transit management under a restructured relationship between the County and MTS as a not-for-profit private transit operator. A letter has been submitted to the FTA, and the County is currently awaiting a response. Administration will work with the County Board to devise a contingency plan if a timely response is not received from the FTA.

Per discussion with the Comptroller, the structure of this budget has been prepared assuming in 2015 the County will continue the financial purchasing of transit services in the same manner as prior years.

DEPT: DOT-Transit

UNIT NO. 5600
FUND: Enterprise - 0083

## Strategic Program Area 1: Paratransit

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity | | | |
|---|---|---|---|
| **Activity*** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Van Trips per Hour | 1.94 | 1.98 | 1.95 |
| Ridership | 544,357 | 569,400 | 555,500 |
| Cost Per Ride | $28.69 | $28.55 | $30.32 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $18,958,132 | $15,709,686 | $16,338,384 | $17,088,271 | $749,887 |
| **Revenues** | $17,618,932 | $18,112,540 | $14,132,802 | $16,295,662 | $2,162,860 |
| **Tax Levy** | $1,339,200 | ($2,402,854) | $2,205,582 | $792,609 | ($1,412,973) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Cost per Trip by Mode | | | |
| Van | $31.25 | $31.44 | $32.98 |
| Agency | $14.13 | $14.36 | $15.32 |
| Taxi | $18.62 | $18.92 | $19.43 |

* Van Trips per Hour represent productivity of contractors providing paratransit van services. Contractors are paid an hourly rate and retain passenger fares, which creates an incentive for increased productivity. Decreases in ride demand diminish opportunities to optimize efficiency of service schedules therein reducing productivity.

**Strategic Implementation:**
Paratransit operations include the provision of demand-responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit-eligible. Paratransit will continue to maintain Milwaukee County border-to-border service.

Overall tax levy in this area is decreased $1,412,973 and can be attributed to an increase in program revenues of $2,162,860, partially offset by an increase in costs of $749,887. The increase in expenditures is the result of contract increases for purchased transportation expense, partially offset by a slight decrease in the number of trips. The paratransit cash fare for 2015 remains $3.50 per one-way trip, the same as 2014.

The trip subsidy paid by Managed Care Organizations (MCO) will increase $4.00 to $16.55 which will recover more of the actual cost of providing this service. The cost per ride in 2013 was $31.25 for van service and $18.62 for taxi service. Estimated trips decrease 13,900 from 569,400 to 555,500 due to human services agencies utilizing alternate transportation services. The increase in revenue is primarily the result of the increase in subsidies paid by MCO's.

In 2015, MCTS will continue to coordinate with the Office for Persons with Disabilities and other County agencies to provide free rides on the fixed route system for eligible persons with disabilities through the New Freedom Initiative, with the goal of expanding mobility and reducing the need for paratransit service.

## Strategic Program Area 2: Fixed Route

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Buses in Fleet | 396 | 391 | 391 |
| Buses Operated in Peak Hour | 322 | 341 | 341 |
| Annual Bus Miles | 17,244,868 | 17,277,703 | 18,313,725 |
| Annual Bus Hours | 1,328,034 | 1,324,206 | 1,410,679 |
| Revenue Passengers | 36,451,283 | 38,550,000 | 37,600,00 |
| Total Passengers | 43,008,924 | 45,410,000 | 44,291,000 |
| Cost per Mile | $7.51 | $7.81 | $7.57 |
| Cost per Revenue Passenger | $3.55 | $3.50 | $3.69 |
| Revenue per Revenue Psgr. | $1.10 | $1.10 | $1.10 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $144,951,836 | $136,536,004 | $143,168,090 | $147,669,006 | $4,500,916 |
| **Revenues** | $127,412,176 | $118,986,583 | $126,854,955 | $130,314,322 | $3,459,367 |
| **Tax Levy** | $17,539,660 | $17,369,421 | $16,313,135 | $17,354,684 | $1,041,549 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| Performance Measure** | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Fare box Recovery Ratio | 30.86% | 31.41% | 29.73% |
| Passengers per Bus Hour | 32.38 | 34.29 | 31.40 |
| Cost per Bus Hour | $102.67 | $108.12 | $104.93 |
| On-Time Performance | | 90% | 90% |

** Definitions:
- Fare box recovery ratio represents the portion of total expenditures that are covered by fare revenues. Decreases in the fare box recovery ratio are a result of decreases in revenue coupled with increases in expenses.

- Passengers per bus hour (PBH) represent total passenger rides with respect to total annual bus hours of service. PBH is a common transit efficiency measure that decreases as ridership decreases or as bus hours are increased at a faster rate than ridership increases. The passenger component of this measure in previous budgets used revenue passengers; this measure now reflects total PBH, which more accurately depicts passenger demand and the supply of service needed to meet that demand.

- Cost per bus hour represents total transit expenditures with respect to total annual bus hours of service. Cost per bus hour decreases when annual bus hours increase at a faster rate than the increase in annual expenses; in 2015 there is administrative capacity for additional bus hours, hence a decrease in cost per bus hour. The cost component of this measure in previous budgets reflected costs that excluded Milwaukee County expenses and cross-charges; costs now used in this measure include total transit expenditures that reflect the fully loaded cost to Milwaukee County.

-On time performance represents the portion of buses that are on-time with respect to their scheduled locations. This is an indicator of service reliability in terms of schedule adherence. To be on time a bus cannot arrive more than 2 minutes early or 5 minutes late to a timepoint. A new methodology for measuring the statistic enabled by a software upgrade has been used since January 2014.

**Strategic Implementation:**

The 2015 Fixed-Route service levels are increasing by 1,036,022 miles (6 percent) and 86,473 hours (6.5 percent). This service increase includes the addition of two new Metro Express routes (27X and 10/30X) funded with Congestion Mitigation and Air Quality (CMAQ) funds, and other new service funded by the Zoo Interchange litigation agreement. Operations costs increase $4,500,916 from $143,168,090 to $147,669,006 primarily due to the additional service being provided. Passenger fare revenues decrease $1,195,000 from $42,410,000 to $41,215,000 based on current ridership trends. CMAQ funds in the amount of $5.7 million per year from 2015 through 2017 are available to cover the costs of the two new Metro Express routes. Zoo Interchange litigation funds in the amount of $2.6 million per year from 2015 through 2018 are available to provide new traffic mitigation service.

The Milwaukee County Department of Transportation (MCDOT) typically enters into various mitigation contracts with the Wisconsin Department of Transportation (WisDOT) each year. These contracts provide for increased transit services to lessen any negative impact to the traveling public of temporary routing detours, delays, etc. that are often a result of construction related activities. In 2015, MCDOT is authorized to enter into transit mitigation contracts, which are fully reimbursed by WisDOT, in an amount not to exceed $500,000 and for administrative appropriation transfers to be processed to reflect each contract.

Funding of $250,000 for a feasibility study to convert MCTS buses and facilities to Compressed Natural Gas (CNG) is provided. CNG can potentially provide reduced fuel costs and fewer emissions.

The budget includes $80,000 to construct a structured query language (SQL) server style database system that will provide MCDOT with real time access to MTS financial and statistical information. This project will improve fiscal monitoring capabilities and enhance County access to its transit data.

DEPT: DOT-Transit

UNIT NO. 5600
FUND: Enterprise - 0083

| PROPOSED FARE NAME | CURRENT FARE | PROPOSED FARE | COMMENT |
|---|---|---|---|
| **Cash Fares** | | | |
| Adult | $2.25 | $2.25 | No change from current fare |
| Premium | $3.25 | $3.25 | No change from current fare |
| Concession (Half-Fare) | $1.10 | $1.10 | No change from current fare |
| | | | |
| **Advance Purchase Fares** | | | |
| Adult Tickets | 10/$17.50 | $1.75 | Value deduction smart card; replaces paper tickets |
| Premium Tickets | 10/$23.50 | $2.35 | Value deduction smart card; replaces paper tickets |
| Concession (Half-Fare) Tickets | 10/$11.00 | $1.10 | Value deduction smart card; replaces paper tickets |
| | | | |
| **Pass Fares** | | | |
| 1-Day Adult Pass | New Product | $4.00 | Purchased in advance at ready fare outlet |
| 1-Day Adult Pass | New Product | $5.00 | Loaded on existing smartcard at fare box |
| 1-Day Premium Pass | New Product | $6.00 | Purchased in advance at ready fare outlet or loaded |
| 1-Day Concession Pass | New Product | $2.00 | Purchased in advance at ready fare outlet |
| 1-Day Concession Pass | New Product | $3.00 | Loaded on existing smartcard at fare box |
| | | | |
| 3-Day Adult Pass | New Product | $12.00 | Purchased at ready fare outlet |
| 3-Day Premium Pass | New Product | $18.00 | Purchased at ready fare outlet |
| 3-Day Concession Pass | New Product | $6.00 | Purchased at ready fare outlet |
| 3-Day Concession Premium Pass | New Product | $9.00 | Purchased at ready fare outlet |
| | | | |
| 7-Day Adult Pass | $17.50 | $17.50 | Replaces paper calendar based pass. Purchased at ready fare outlet or on-line |
| 7-Day Premium Pass | New Product | $24.00 | Purchased at ready fare outlet or on-line |
| 7-Day Concession Pass | New Product | $11.00 | Purchased at ready fare outlet or on-line |
| | | | |
| 31-Day Adult Pass | $64.00 | $64.00 | Replaces paper calendar based pass. Purchased at ready fare outlet or on-line |
| 31-Day Premium Pass | New Product | $85.00 | Purchased at ready fare outlet or on-line |
| 31-Day Concession Pass | New Product | $32.00 | Purchased at ready fare outlet or on-line |
| | | | |
| **Other Special Fares** | | | |
| Student Pass | $16.50 | $16.50 | Valid weekdays, available to schools only |
| U-PASS | $45.00 | $45.00 | Per semester |
| Commuter Value Pass | $201.00 | $201.00 | Per quarter |
| New Freedom Pass | Free | Free | Free to eligible paratransit clients |
| Transfer | Free | Free | When paying cash, transfer encoded on passenger's smartcard |
| | | | |
| Paratransit Fare | $3.50 | $3.50 | Per one way trip |

DOT-DIRECTOR'S OFFICE (5800) BUDGET

DEPT: DOT-Director's Office

UNIT NO. 5800
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $993,352 | $862,149 | $901,640 | $1,137,313 | $235,673 |
| Operation Costs | $33,662 | $12,492 | $38,517 | $49,392 | $10,875 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $10,800 | $0 | ($10,800) |
| Interdept. Charges | ($886,795) | ($886,225) | ($893,260) | ($946,705) | ($53,445) |
| **Total Expenditures** | **$140,219** | **($11,584)** | **$57,697** | **$240,000** | **$182,303** |
| *Legacy Healthcare/Pension* | *$182,166* | *$195,514* | *$201,820* | *$191,075* | *($10,745)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $269,180 | $227,548 | $174,825 | $240,000 | $65,175 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$269,180** | **$227,548** | **$174,825** | **$240,000** | **$65,175** |
| | | | | | |
| **Tax Levy** | **($128,961)** | **($239,132)** | **($117,128)** | **$0** | **$117,128** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 7 | 7 | 6 | 8 | 2 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $4,765 | $0 | $0 | $0 |

**Department Mission:** The mission of the Department of Transportation (DOT) - Director's Office is to provide essential management and support services to DOT divisions through oversight, coordination and technical assistance.

**Department Description:** The DOT- Director's Office is responsible for the management of DOT's administrative functions and transportation planning. Administrative functions include establishment and implementation of department policies and procedures, personnel administration, accounting, budgeting, safety and training and general public information services. The DOT consists of the following divisions: Transit/Paratransit, Fleet Management, Airport, and Highway.

The Transportation Planning section provides technical and professional expertise for multimodal and transit planning and coordination, as well as transit system development and oversight. The Transportation Planning section aggressively identifies, applies for, and professionally manages state and federal grant funds that reduce tax levy support for County transportation projects.

DEPT: DOT-Director's Office

UNIT NO. 5800
FUND: General - 0001

## Strategic Program Area 1: Director of Transp. & Pub Works

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This service does not have activity data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $140,219 | ($11,584) | $57,697 | $240,000 | $182,303 |
| **Revenues** | $269,180 | $227,548 | $174,825 | $240,000 | $65,175 |
| **Tax Levy** | ($128,961) | ($239,132) | ($117,128) | $0 | $117,128 |
| **FTE Positions** | 7 | 7 | 6 | 8 | 2 |

| Performance Measure | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Performance Measures have not yet been created for this service | | | |

**Strategic Implementation:**
In 2015, the Director's Office will continue efforts to create a coordinated Safety and Emergency Management Program across all DOT divisions. The goal of this program is to provide a uniform approach to safety and emergency management across the divisions within the department.

A new Transportation Analyst is created to provide research on transportation related policy items. The DOT-Director's Office continues the best practice of charging the DOT Divisions for the net cost of operating the Director's Office after applying non-county revenue received for administration of the towing program.

# Health & Human Services Function

## Agency Budget Narratives

- **Department of Health & Human Services (DHHS)**
- **DHHS – Behavioral Health Division**
- **Department on Aging**
- **Department of Family Care**

DHHS (8000) BUDGET

DEPT: DHHS

UNIT NO. 8000
FUND: General – 0001

## Budget Summary

| Category | 2013 Budget[1] | 2013 Actual[1] | 2014 Budget[1] | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| **Personnel Costs** | $28,681,245 | $27,255,363 | $27,237,941 | $26,998,066 | ($239,875) |
| **Operation Costs** | $43,077,689 | $40,437,394 | $43,201,673 | $43,959,371 | $757,698 |
| **Debt & Depreciation** | - | - | - | - | - |
| **Capital Outlay** | $345,456 | $155,753 | $90,120 | $95,000 | $4,880 |
| **Net Crosschrge/Abatemnt** | $13,276,238 | $13,629,840 | $13,552,069 | $14,275,192 | $723,123 |
| **Total Expenditures** | **$85,380,628** | **81,448,351** | **84,081,803** | **$85,327,629** | **$1,245,826** |
| *Legacy Healthcare/Pension* | *$6,289,822* | *$6,593,217* | *$6,684,989* | *$6,492,131* | *($192,858)* |
| | | | | | |
| **Revenues** | | | | | |
| **Direct Revenue** | $3,688,095 | $5,562,972 | $2,828,218 | $4,336,980 | $1,508,762 |
| **Intergov Revenue** | $59,927,295 | $61,393,976 | $59,329,971 | $61,638,720 | $2,308,749 |
| **Indirect Revenue** | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$63,615,390** | **$66,956,948** | **$62,158,189** | **$65,975,700** | **$3,817,511** |
| | | | | | |
| **Tax Levy** | **$21,765,238** | **$14,491,403** | **$21,923,613** | **$19,351,929** | **($2,571,684)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 318.1 | 281.0 | 293.8 | 293.3 | -0.5 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $551,136 | $1,001,979 | $584,988 | $584,952 | ($36) |

**Department Mission:**
The mission of the Milwaukee County Department of Health and Human Services (DHHS) is to secure human services for individuals and families who need assistance in living a healthy, independent life in our community.

**Department Description:**
The Department of Health and Human Services (DHHS) includes the following program areas: Director's Office & Management Services, Delinquency and Court Services, Disabilities Services, Housing and Emergency Medical Services.

For 2015, the Community Services Branch and Wraparound Milwaukee are transferred back to department 6300 as the Community Access to Recovery Services Division (CARSD). Emergency Medical Services is transferred to the Department of Emergency Management, org unit 4800.

[1] Prior year financials have been restated to remove org 8600 – Emergency Medical Services and org unit 8700 – CARSD. For fiscal history of these departments, please see see org 4800 – Emergency Preparedness for Emergency Medical Services and 6300 for CARSD.

## Strategic Program Area 1: Director's Office & Management Services

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| ***Home Energy*** | | | |
| Households Applied | 62,191 | 62,000 | 62,000 |
| ***211-Impact*** | | | |
| Customer Contacts | 202,008 | 210,000 | 210,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $5,707,368 | $6,401,817 | $3,245,279 | $3,967,756 | $722,477 |
| **Revenues** | $5,449,292 | $6,376,973 | $2,915,523 | $3,392,008 | $476,485 |
| **Tax Levy** | $258,076 | $24,844 | $329,756 | $575,748 | $245,992 |
| **FTE Positions** | 36.0 | 29.0 | 22.0 | 22.3 | 0.3 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Fiscal & Budget Staff/FTE | 3.6% | 3.1% | 3.2% |
| Revenue dollars/fiscal staff | $6,792,138 | $6,255,194 | $6,489,077 |
| Contract dollars spent/ contract management staff | $3,927,929 | $4,124,587 | $3,239,719 |

**Strategic Implementation:**
The Director's Office and Management Services provide administrative guidance, accounting support, and contract oversight to all DHHS program areas. The 2015 budget creates a new Quality Assurance organizational unit within the DHHS Management Services Division to enhance capacity and develop a more proactive and standardized approach to quality assurance and quality improvement practices across the department.

Expenditures increase $722,477 primarily due to increased crosscharges.

Revenues increase $476,485 due to enhanced audit recoveries.

Two positions are created. One position is eliminated in April, 2015. One position is transferred to the Behavioral Health Division.

## Strategic Program Area 2: Delinquency & Court Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of New Referrals Received | 2,175 | 2,500 | 2,350 |
| Number of Youth Committed to DOC | 130 | 140 | 140 |
| Average Daily Population for Juvenile Correctional Institution (DOC) | 128.2 | 146.2 | 135.0 |
| Average Daily Population for Child Caring Institution (DOC) | 10.6 | 11.0 | 11.0 |
| Community-Based Alternative Programming Enrollees | 3,814 | 4,147 | 4,400 |
| Number of Youth Brought to Juvenile Detention Center | 3,093 | 3,211 | 3,200 |
| Number of Admissions to Juvenile Detention Center | 2,518 | 2,774 | 2,400 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $40,092,338 | $37,560,645 | $40,290,779 | $40,258,157 | ($32,622) |
| **Revenues** | $24,633,146 | $28,827,561 | $25,848,320 | $27,656,951 | $1,808,631 |
| **Tax Levy** | $15,459,192 | $8,733,084 | $14,442,459 | $12,601,206 | ($1,841,253) |
| **FTE Positions** | 178.6 | 158.0 | 171.6 | 173.0 | 1.4 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Youth Successfully Completing the First Time Juvenile Offender Program | 78% | 75% | 75% |
| Youth Successfully Completing pre-dispositional Programs | 68% | 70% | 70% |
| Youth Successfully Completing post-Dispositional (Non-correctional alternative) Programs | 62% | 65% | 70% |
| Youth Successfully Completing the Milwaukee County Accountability Program (MCAP) | 23% | 50% | 50% |

**Strategic Implementation:**
Delinquency & Court Services (DCSD) consists of Administration, Community-based Alternative Programming, and the Juvenile Detention Center. Administration provides administrative oversight, clerical support, grant coordination and quality assurance to all DCSD program areas. Community-based Alternative Programming administers a variety of services and programs intended to divert youth from court and provide them the opportunity to become more productive citizens of their communities. The Juvenile Detention Center is a 120-bed juvenile detention facility.

In 2015, DCSD plans to fully implement the Juvenile Justice Reform and Reinvestment Initiative started in 2012. This initiative has no tax levy impact.

DCSD will continue in the statewide collaboration with the Juvenile Detention Alternative Initiative (JDAI) through the system reform effort with Annie E. Casey Foundation and the Department of Justice. Through DCSD's work with the JDAI, new programs and initiatives are being implemented that will assist with meeting the needs of the youth, families and community safety while working to decrease the use of secure detention and correctional placements.

DCSD is increasing the rate for group homes based on actual costs of operation and service utilization. DCSD is also expanding the funding for the Court/Capias Abatement Project to assist youth with attending their intake inquiries and initial court appearances. Overall, there is a $500,000 increase in expenditures related to these programs. However, there are decreases in crosscharges, services, and commodities to which results in a net decrease in expenditures of $32,622.

DCSD will continue to participate in the Juvenile Accountability Block Grant which supports the Targeted Monitoring Program to provide an alternative to traditional correctional placement for higher risk youth referred on firearm offenses or other serious chronic offending behavior. There is a 10 percent ($4,806) local funding match associated with this grant revenue.

Revenue is increased by $1,808,631. This is due to an increase in Youth Aids revenue of $1,600,000.

Position changes include two positions created as 2014 current-year actions, one full-time and one part-time position created in 2015. Two vacant positions are eliminated.

## Strategic Program Area 3: Disabilities Services Division

**Service Provision:** **Mandated**

**Strategic Outcome:** **Self-Sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Children's Long Term Support Waiver Enrollees | 776 | 795 | 743 |
| Birth-3 Early Intervention Enrollees | 3,152 | 3,778 | 3,554 |
| Family Support Enrollees | 544 | 539 | 561 |
| Clients in Community Living Support Services | 146 | 358 | 199 |
| Clients in Work, Day and Employment Services (Adult) | 27 | 38 | 30 |
| Information and Assistance Phone Calls | 25,208 | 25,416 | 26,488 |
| Number of Disability Resource Center Referrals Processed | 3,314 | 5,346 | 3,630 |
| Family Care Enrollments Completed | 1,918 | 1,833 | 2,036 |
| Number of IDAP cases processed | 1,083 | 1,200 | 1,124 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $17,478,659 | $15,803,241 | $17,370,018 | $18,070,464 | $700,446 |
| **Revenues** | $14,235,750 | $14,745,347 | $14,431,761 | $15,761,357 | $1,329,596 |
| **Tax Levy** | $3,242,909 | $1,057,894 | $2,938,257 | $2,309,107 | ($629,150) |
| **FTE Positions** | 70.5 | 63.0 | 70.0 | 68.0 | (2.0) |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Average Monthly Clients - CLTS Autism | 431 | 450 | 431 |
| Average Monthly Clients - CLTS Non-Autism | 229 | 250 | 216 |
| DHS FSP Allocation Expenditure | $625,037 | $786,000 | $774,180 |
| MA Match Rate Disability Resource Center | 48.86% | 50.0% | 48.43% |
| Respite Home Average Length of Stay (Days) | 47 | 60 | 47 |

**Strategic Implementation:**
The Disabilities Services Division consists of Administration, Children's Services, and Adult Services. Children's Services includes early intervention, Birth to Three, Family Support and Children's Long-Term Support (CLTS) Medicaid Waiver programs including the intensive autism benefit. Adult Services includes services provided by the Disability Resource Center such as information and assistance, service access and prevention, disability benefits specialist services, options counseling and Family Care enrollment.

Expenditures increase $700,446 and revenues increase $1,329,596. This is primarily related to the following programs:

An appropriation of $1,300,000 for a new Crisis Resource Center (CRC) for individuals with Intellectual/Developmental Disabilities (ID/DD) and a co-occurring mental illness. This expenditure is offset by Medicaid revenue of $120,000, $400,000 in State revenue, a one-time carryover of $250,000 in revenue from 2014, a one-time use of $250,000 in reserve funds and $280,000 in tax levy. In addition, the implementation of the CRC is contingent upon the receipt of $400,000 from the State or an alternative funding source.

The $154,544 contract for the Community Consultation Team for individuals with ID/DD is moved to CSB in org 6300 from DSD to more accurately reflect the service being provided.

There is a $310,000 reduction related to the elimination of the General Burial Assistance Program. This program was formerly part of Milwaukee County's Economic Support Division and was closely associated with the State-funded Medicaid Burials program. The program was transferred to the Disabilities Services Division (DSD) in January 2012 when the State assumed responsibility for the Economic Support Division. Since that time, DSD has worked to reduce the costs of this program through rate adjustments and thorough eligibility determination efforts which ensure that all those who may have eligibility for Medicaid Burials are referred to the State.

It should be noted that the burial program has provided primarily supplemental funding for families who often have access to other sources of funding, such as Medicaid. The program does not cover the entire cost of burial services. It is anticipated that families will continue to utilize other sources of funding to provide burial services.

The Medical Examiner's Office has a statutory obligation under Chapter 979.09 of Wisconsin Statutes to cover expenses of burial or cremation of unclaimed bodies. The budget transfers $15,000 from DSD's budget to the Medical Examiner's budget to cover the costs of unclaimed bodies.

The budget increases Wisconsin Medicaid Cost Reporting (WIMCR) revenue by $400,000 to reflect actual experience. Medicaid revenue generated through Targeted Case Management is also increased by $100,000 based on prior year experience. $100,000 increase is related to an increase in Medicaid Waiver funding related to a purchase of service contract with United Cerebral Palsy.

Community Advocates will assume full program oversight and management of the Interim Disability Assistance Program (IDAP).

Position actions include unfunding four positions and creating two.

## Strategic Program Area 4: Housing Division

**Service Provision:** **Committed / Discretionary**

**Strategic Outcome:** **Self-Sufficiency / Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number Supportive Housing Units Placed in Service | 446 | 491 | 529 |
| Number of Families Receiving Rent Assistance | 1,730 | 1,760 | 1,765 |
| Number of households served by construction services | 38 | 55 | 55 |
| Number of Individuals Placed by Community Intervention Specialist | n/a | 100 | 150 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $22,102,263 | $21,682,649 | $23,175,726 | $23,031,252 | ($144,474) |
| **Revenues** | $19,297,202 | $17,007,067 | $18,962,585 | $19,165,384 | $202,799 |
| **Tax Levy** | $2,805,061 | $4,675,581 | $4,213,141 | $3,865,868 | ($347,273) |
| **FTE Positions** | 33.0 | 31.0 | 30.2 | 30.0 | (0.2) |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Occupancy Rate of Pathways to Permanent Housing | 100% | 90% | 95% |
| Individuals Exiting to Permanent Housing in Pathways Program | 61% | 70% | 70% |
| Individuals Maintaining Permanent Housing in Shelter Plus Care | 98% | 88% | 88% |
| Families on Housing Voucher Waitlist | 600 | 540 | 525 |

**Strategic Implementation:**
The Housing Division strives to provide Milwaukee County residents in need with a safety net, decent and safe affordable housing, and a connection to opportunities to improve their quality of life using available funding sources in a targeted, efficient manner. The division administers the following programs utilizing approximately 30 FTEs: Special Needs Housing, Housing Choice Voucher Program, Community Development Block Grant (CDBG), and HOME/Home Repair loans.

Expenditure changes include the implementation of the Harm Reduction Housing model at a cost of $300,000 to assist individuals with severe alcohol addictions who have not been successfully served in current treatment models

for housing. Other expenditure increases include $55,000 for the Safe Haven program, and $20,000 for Mercy housing Development. Interdepartmental charges are reduced by $145,082. Other operating accounts are realigned to actual experience.

A one-time appropriation of $100,000 is split evenly between the Guest House of Milwaukee to provide case management services for homeless individuals and Impact 211 for the implementation of a Coordinated Entry system to better manage shelter placement. The increased funding will help the shelters transition towards sustainability in a time of reduced federal funding.

Revenue is increased by $202,799. This is primarily related to an increase of $450,000 in Comprehensive Community Services revenue. State grant revenue and miscellaneous revenue is aligned with actual experience.

Position actions include creating one position and eliminating one position.

DHHS - BEHAVIORAL HEALTH DIVISION (6300) BUDGET

DEPT: Behavioral Health Division

UNIT NO. 6300
FUND: General – 0077

## Budget Summary

| Category | 2013 Budget | 2013 Actual[1] | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $75,737,832 | $72,759,275 | $71,051,105 | $63,170,918 | ($7,880,187) |
| Operation Costs | $97,764,772 | $107,681,607 | $112,548,386 | $116,149,061 | $3,600,676 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $446,875 | $480,701 | $642,839 | $576,500 | ($66,339) |
| Net Crosscharge/Abatement | ($4,043,421) | ($4,308,313) | ($4,448,681) | ($300,900) | $4,147,781 |
| **Total Expenditures** | **$169,906,458** | **$176,613,270** | **$179,793,649** | **$179,595,580** | **$(198,069)** |
| *Legacy Healthcare/Pension* | *$15,334,428* | *$15,755,562* | *$17,463,489* | *$15,700,213* | *$(2,000,469)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $59,012,384 | $74,102,447 | $65,786,401 | $66,840,693 | $1,054,292 |
| Intergov Revenue | $54,364,995 | $57,825,026 | $56,533,125 | $53,655,546 | ($2,877,579) |
| **Total Revenues** | **$113,377,379** | **$131,928,038** | **$122,319,526** | **$120,921,174** | **($1,823,287)** |
| | | | | | |
| **Tax Levy** | **$56,529,079** | **$44,685,232** | **$57,474,123** | **$59,099,341** | **$1,625,218** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 801 | 747 | 670.5 | 585.3 | (85.2) |
| **Seas/Hourly/Pool Pos.** | 29.9 | 24.5 | 26.0 | 31.0 | 5.0 |
| **Overtime $** | $3,114,576 | $3,568,114 | $2,695,080 | $1,188,504 | ($1,506,576) |

**Department Mission:** The Milwaukee County Department of Health and Human Services – Behavioral Health Division will be a Center of Excellence for person-centered, high-quality best practice-based mental health services in collaboration with community partners.

**Wisconsin Act 203:** Wisconsin Act 203 (Wis. Stats 51.41) transferred all control of mental health functions from the Milwaukee County Board of Supervisors to a newly-created, Milwaukee County Mental Health Board (MCMHB).

The Behavioral Health Division Budget represents the policy changes and funding levels adopted by the Milwaukee County Mental Health Board, with exception of the fringe benefit, employee compensation and internal service (crosscharge) costs due to their countywide nature.

**Department Description:** The Behavioral Health Division (BHD) consists of Management and Support Services, Adult Crisis Services, Adult and Child Acute Inpatient Services, Rehab Central Nursing Facility, Community Services Branch, and Wraparound Milwaukee. The Hilltop Nursing Facility will close in late 2014.

[1] 2013 Actuals have been restated to show that Emergency Preparedness Services has been moved to Org 4800 – Emergency Management.

DEPT: Behavioral Health Division UNIT NO. 6300
FUND: General – 0077

In this budget, the Community Services Branch and Wraparound Milwaukee are transferred to department 6300 as the Community Access to Recovery Services Division (CARSD). This structure is consistent with Wisconsin Act 203. For 2015, Emergency Medical Services is transferred to the new Department of Emergency Management.

In this budget, the Community Services Branch and Wraparound Milwaukee are now transferred back to department 6300 as the Community Access to Recovery Services Division (CARSD). This structure is consistent with Wisconsin Act 203. For 2015, Emergency Medical Services is transferred to 4800 - Emergency Management.

DEPT: Behavioral Health Division

UNIT NO. 6300
FUND: General – 0077

## Strategic Program Area 1: Management & Support Services

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This program area does not have activity data. | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Variance** |
| **Expenditures** | $1,292,227 | $1,277,300 | $1,987,920 | $3,494,643 | $1,506,723 |
| **Revenues** | $3,998,629 | $14,313,917 | $3,245,324 | $1,666,137 | ($1,579,187) |
| **Tax Levy** | ($2,706,402) | ($13,046,634) | ($1,257,404) | $1,828,506 | $3,085,910 |
| **FTE Positions** | 175.3 | 131.4 | 151.7 | 143.6 | (8.1) |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Overtime Costs / Personal Services Costs | 4% | 3% | 2% |
| Revenue dollars / fiscal staff | $4,750,735 | $4,217,915 | $4,081,429 |
| Patient revenue collected / Billed revenue | 44.7% | 38.2% | 43.3% |

**Strategic Implementation:**
Management and Support Services provides fiscal management, compliance, administration, patient accounts and admissions, management information systems, dietary and medical records, and environment of care for the entire facility.

Expenditures in the department are increased due to the establishment of a medical malpractice reserve of $400,000, the BHD building reserve fund of $400,000, and $245,571 in increased Electronic Medical Records support. Other changes include an increase in crosscharges and a decreases in service charges based on actual experience.

Revenues are decreased by $1,579,187, primarily due to adjustments made to Wisconsin Medicaid Cost Reporting and State Plan Amendment revenues for 2015.

Due to the recent redesign efforts at BHD, including the complete closure of the long-term care facilities, 18.9 FTE are eliminated Jan 1, 2015, 1.0 FTE is eliminated July 1, 2015, and 0.2 FTE is eliminated Nov 1, 2015.

One full-time position is created, one position is funded and 1.2 FTE seasonal positions are created. One position is transferred from the Department of Health and Human Services.

## Strategic Program Area 2: Adult Crisis Services

**Service Provision:** **Mandated**

**Strategic Outcome:** **Self-sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| ***Psychiatric Crisis Services*** | | | |
| Admissions | 11,464 | 11,068 | 10,681 |
| ***Access Clinic*** | | | |
| Number of Clients Served | 6,978 | 6,576 | 6,576 |
| ***Crisis Mobile*** | | | |
| Number of Mobiles Completed | 1,716 | 1,642 | 1,806 |
| Number of Mobiles Requested by Law Enforcement | 291 | 370 | 463 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $20,200,965 | $20,470,356 | $21,155,153 | $23,663,320 | $2,508,167 |
| **Revenues** | $11,340,126 | $11,967,188 | $10,711,680 | $11,522,653 | $810,973 |
| **Tax Levy** | $8,860,839 | $8,503,168 | $10,443,473 | $12,140,667 | $1,697,194 |
| **FTE Positions** | 106.2 | 128.9 | 110 | 118 | 8 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percent of clients returning to PCS within 90 days | 33% | 27% | 27% |
| Percent of Time on Waitlist Status | 1% | 5% | 5% |
| Clients transferred to private facilities from PCS | 16% | 23% | 23% |

**Strategic Implementation:**
Adult Crisis Services operates the Psychiatric Crisis Service Emergency Room, Access Clinic, Crisis Line, Crisis Mobile Team, and Crisis Stabilization Centers.

Expenditures are increased by $2,508,167 due to increases in personnel costs and administrative overhead crosscharges within BHD.

9.2 FTE's Nursing Asst 1 and 2.0 FTEs RN1 are created related to a new staffing model. 3.2 FTE are transferred to other areas within BHD. The goal of this staffing model is to decrease the mandatory and non-mandatory overtime burden on employees, improve safety and quality of care for clients and employees, as well as decrease overtime costs. Overtime is correspondingly reduced by 4.7 FTEs.

Patient revenues are increased by $810,973.

## Strategic Program Area 3: Inpatient Services (Adult and Children)

**Service Provision:** **Mandated**

**Strategic Outcome:** **Self-sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| ***Acute Adult Inpatient*** | | | |
| Average Daily Census | 59 | 54 | 60 |
| Number of Admissions | 1,456 | 1,200 | 1,142 |
| Number of Patient Days | 21,363 | 20,000 | 21,900 |
| Average Length of Stay (Days) | 14.7 | 14.0 | 16.4 |
| ***Child and Adolescent Inpatient Services*** | | | |
| Average Daily Census | 8 | 6 | 11 |
| Number of Admissions | 829 | 1,250 | 1,005 |
| Number of Patient Days | 2,930 | 2,500 | 4,380 |
| Average length of Stay (Days) | 3.5 | 2 | 3.4 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $36,746,719 | $33,661,635 | $33,696,594 | $36,374,352 | $2,677,278 |
| **Revenues** | $10,718,143 | $11,585,066 | $10,968,733 | $14,606,010 | $3,637,277 |
| **Tax Levy** | $26,028,576 | $22,076,569 | $22,727,861 | $21,768,342 | ($959,519) |
| **FTE Positions** | 187.3 | 202.1 | 183.7 | 202.8 | 19.1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| ***Acute Adult Inpatient*** | | | |
| Percent of clients returning to Acute Adult within 90 days | 24% | 19% | 18% |
| Patients Responding Positively to Satisfaction Survey | 72% | 72% | 72% |
| ***Child and Adolescent Inpatient Services*** | | | |
| Percent of children who return to CAIS within 90 days | 19% | 17% | 15% |
| Patients Responding Positively to Satisfaction Survey | 78% | 75% | 75% |

**Strategic Implementation:**
Inpatient Services provides four licensed psychiatric hospital units with three specialized programs for adults and one specialized unit for children and adolescents.

Average daily census projections for both the Child and Adult units were increased temporarily to reflect the unexpected closing of acute beds at several private hospitals. Furthermore, recent trends have shown that patients that are admitted to BHD have been higher acuity and require a longer period of time for their symptoms to stabilize.

A demand capacity analysis completed by the Human Services Research Institute, in collaboration with the Public Policy Forum, determined that an average daily census of between 54 to 60 acute inpatient beds are adequate at BHD in the short-term to meet the current demand of the community. BHD will continue to closely monitor acute-bed capacity in the community. As capacity is created within the private health system and further community-based services are expanded, additional bed reductions may occur.

Expenditures increase by $2,677,278. Prescription medication expenditures are increased by $633,998 increases to reflect actual experience. Professional service contracts are increased $891,602 for contract and temporary staff.

Revenue increases by $3,637,277 to account for the budgeted increase of inpatient beds from 54 in 2014 to 60 in 2015. The budget also assumes $250,000 increased revenue related to the Affordable Care Act wherein previously uninsured individuals will be provided coverage.

19.6 FTEs Nursing Asst 1 and 2.2 FTE's RN1 are created related to implement a new staffing model. 2.7 FTE are transferred to other areas within BHD. The goal of this staffing model is to decrease the mandatory and non-mandatory overtime burden on employees, improve safety and quality of care for clients and employees, as well as decrease overtime costs. Overtime is reduced by 7.4 FTEs to partially cover the staffing increase.

## Strategic Program Area 4: Inpatient Services - Nursing Facilities Hilltop and Central

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Self-sufficiency**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity – Rehab Central** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Average Daily Census | 56 | 56 | 14 |
| Number of Patient Days | 20,497 | 20,440 | 4,513 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $26,595,480 | $28,244,961 | $21,590,283 | $10,527,101 | ($11,063,182) |
| **Revenues** | $10,269,809 | $9,033,879 | $6,283,577 | $1,818,678 | ($4,464,899) |
| **Tax Levy** | $16,325,670 | $19,211,082 | $15,306,706 | $8,708,423 | ($6,598,283) |
| **FTE Positions** | 165.2 | 155.6 | 116.1 | 50.3 | (65.8) |

**Strategic Implementation:**
Furthering an initiative that started in 2014, the Rehabilitation Center-Central is budgeted to close in November 2015 by transitioning current residents to community-based settings.

The closure will result in an expenditure reduction of $11,063,182 including personnel, dietary, pharmacy, security and other patient expenses. The savings are offset by a loss of $4,464,899 in patient revenue due to the declining census. These savings are reinvested in the Community Access to Recovery Services Division (CARSD). The full impact of the savings will be realized in 2016.

65.8 annualized positions are eliminated related to the closure of the two long-term care facilities.

## Strategic Program Area 5: Community Access to Recovery Services Division (CARSD)

**Service Provision:** **Mandated**

**Strategic Outcome:** **Self-sufficiency / Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| ***Adult Day Treatment*** | | | |
| Number of Visits | 3,888 | 3,888 | 3,888 |
| ***AODA – clients seen for:*** | | | |
| Detoxification – All Levels | 5,939 | 6,334 | 5,566 |
| Outpatient Treatment | 2,384 | 2,574 | 2,500 |
| Medication Assisted Treatment | 171 | 175 | 180 |
| ***Family Intervention Support Services*** | | | |
| Number of Clients Served | 869 | 550 | 800 |
| ***CATC Wraparound*** | | | |
| Number of Clients Served | 1,195 | 1,205 | 1,205 |
| ***Wraparound, Non-court ordered*** | | | |
| Number of Clients Served | 563 | 475 | 500 |
| ***Mobile Urgent Treatment*** | | | |
| Number of Clients Seen | 1,682 | 1,785 | 1,800 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $85,071,067 | $92,959,017 | $101,363,698 | $105,536,155 | $4,172,466 |
| **Revenues** | $77,050,672 | $85,017,970 | $91,110,212 | $90,882,761 | ($227,451) |
| **Tax Levy** | $8,020,395 | $7,941,047 | $10,253,486 | $14,653,394 | $4,399,917 |
| **FTE Positions** | 130.5 | 115.8 | 135.1 | 101.7 | (33.4) |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Provider agencies completed a NIATx change project | 60% | 60% | 62% |
| Average Satisfaction Survey Score | 78.5% | 70%+ | 75% |
| Percent of outpatient clients screened for Medicaid and placed with a Medicaid certified agency | 23% | 23% | 40% |
| ***Average Dollars expended per Community Support Program slot*** | | | |
| County-run (2013 Capacity of 337) | $13,939 | $13,939 | n/a |
| Non-County-run (2013 Capacity of 963) | $3,723 | $3,832 | $4,418 |
| ***Wraparound*** | | | |
| Average Daily Number of REACH enrollees | 340 | 350 | 400 |
| Family Satisfaction with Care Coordination (5.0 Scale) | 4.72 | 4.50 | 4.60 |
| Percent of Total Youth in Wraparound Programming Using Residential Treatment Care | 19.0% | 15.0% | 17.0% |

**Strategic Implementation:**
The 2014 Budget previously incorporated Wraparound Milwaukee and the Community Services Branch (CSB) into the Department of Health and Human Services (Department 8000) as a separate division. With the passage of the Mental Health Bill (Wis Stats 51.41) in June of 2014, this division, now known as the Community Access to Recovery Services Division – CARSD, is transferred back to 6300 – Behavioral Health Division.

In 2015, CARSD will continue to focus on providing community based mental health and substance use disorder services with a focus on assisting consumers in leading healthy, productive lives in the community.

Revenues are decreased by $227,451; expenditures are increased $4,172,457. These changes are primarily related to the following programmatic changes:

- In Wraparound Milwaukee, revenues and expenditures are decreased $4,916,889 and $5,275,604 respectively. This is due to a reduction in enrollment of 200 youth, from 1,300 in the 2014 budget to an anticipated 1,100 in 2015. Net tax levy savings in Wraparound is $749,222 for 2015.

- CSB expenditures are increased $2,326,200 to provide for partial year funding of community placements for Rehab Central clients.

- Revenues and expenditures are increased by $8.8 million to reflect that CSB will now be processing provider claims to Medicaid. This has no net effect on tax levy.

- CSB will contract for two eight-bed Community Based Residential Facilities at a cost of $699,282. These expenditures are partially offset by $384,605 Medicaid revenue.

- The Comprehensive Community Services program, which began in 2014, will be fully implemented in 2015. $500,000 additional revenue for Targeted Case Management and Community Support Program services.

- $250,000 increased revenue is anticipated related to increased insurance coverage under the Affordable Care Act.

- For the last ten years, Milwaukee County has received a federal discretionary grant called Access to Recovery (ATR) that has served as the financial structural support for the WIser Choice voucher network for treatment and recovery support services for individuals with a substance use disorder. On an annual basis, 5,000 individuals receive services through WIser Choice, 3,200 for clinical treatment services. CSB applied for a $3 million grant extension of the original ATR which is scheduled to end in September 2014. Given the extreme competitive nature of the grant and the smaller pool of federal funds, Milwaukee County was not recommended for an ATR award. In order to continue to serve its current population in need of substance use disorder treatment and recovery support services, the budget reflects a tax levy amount of $1.5 million as a partial replacement for the loss of the ATR grant.

  Leveraging the financing opportunities created by the Affordable Care Act (ACA) will serve as the primary response to the loss of federal funds. Clients who were not previously eligible for Medicaid due to diagnosis are now eligible for Medicaid coverage under the ACA. All uninsured individuals applying for substance use disorder treatment services will be assisted in making an application for healthcare coverage as part of the intake process. Additionally, CSB will recommend participation in CCS or Targeted Case Management to extend the treatment and recovery pathway and to maximize third party reimbursement for Medicaid covered services. It is anticipated that many of the recommended clinical services will be accessed through an individual's health care coverage. However, CSB does not anticipate any reduction in the number of clients receiving recovery support services delivered through the WIser Choice network.

  This change reflects a reduction in expenditures of $923,369, revenues of $2,459,781 and tax levy increase of $1,536,412.

- BHD will outsource the caseload currently covered by BHD's Community Support Program (CSP) – Downtown and Southside locations and have all 290 caseloads assumed by community providers through a purchase of service contract. The initiative will produce savings of $559,132 including personnel, other expenditures and revenue reductions. This overall savings includes $1,397,220 for the purchase of community slots, including continued implementation of the Assertive Community Treatment (ACT)/Integrated Dual Disorder Treatment (IDDT) models begun in 2014.

- The $154,544 contract for the Community Consultation Team for individuals with ID/DD is moved to CSB from DSD in org 8000 to more accurately reflect the service being provided.

39.6 FTE are eliminated and 8 positions are created in the Community Service Branch.

3 positions are eliminated in Wraparound, 1 position was created as a current year action in 2014.

## EXPENDABLE TRUST ACCOUNTS

The following are expendable trust accounts, which may be utilized only for purposes which are legally mandated or where a formal trust relationship exists. The expenditures from these organizational units are limited to the purpose specifically designated by the donor. These trusts are not included as part of the BHD operating budget.

| Org Unit | Description of Expendable Trust | | Projected Balances as of 12/31/14 |
|---|---|---|---|
| | | | |
| 878 | MHD - Research Fund | | $217,724 |
| | Referred to as the Frieda Brunn Mental Health Research Fund. This fund was created in 1970 for the purpose of supporting mental health research. Expenditure recommendations from the fund are made by the Research Committee at BHD. | | |
| | Expenditure | Revenue | |
| | $10,000 | $10,000 | |
| | | | |
| 879 | MHD - Patient Activities and Special Events | | $89,364 |
| | This fund is comprised of various trusts which stipulate the expenditures should be made to provide for patient activities and special events. | | |
| | Expenditure | Revenue | |
| | $7,600 | $7,600 | |

AGING (7900) BUDGET

DEPT: Aging

UNIT NO. 7900
FUND: General – 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $7,306,937 | $7,149,179 | $7,479,639 | $7,555,098 | $75,459 |
| Operation Costs | $8,534,587 | $8,442,732 | $8,148,102 | $9,662,787 | $1,514,685 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $100,000 | $117,509 | $135,995 | $100,000 | ($35,995) |
| Interdept. Charges | $2,522,212 | $2,513,041 | $2,597,520 | $1,026,047 | ($1,571.473) |
| **Total Expenditures** | **$18,463,736** | **$18,222,462** | **$18,361,256** | **$18,343,932** | **($17,324)** |
| *Legacy Healthcare/Pension* | *$1,541,291* | *$1,629,086* | *$1,735,610* | *$1,743,528* | *($7,918)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $1,221,416 | $1,187,744 | $1,230,964 | $1,329,925 | $98,961 |
| Intergov Revenue | $15,839,664 | $16,174,277 | $15,848,708 | $15,980,518 | $432,845 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$17,061,080** | **$17,362,021** | **$17,079,672** | **$17,310,443** | **$230,771** |
| | | | | | |
| **Tax Levy** | **$1,402,656** | **$860,441** | **$1,281,584** | **$1,033,489** | **($248,095)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 76 | 77 | 78 | 78 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $19,056 | $30,411 | $12,060 | $0 | ($12,060) |

**Department Mission:** To affirm dignity and value of older adults of the County by supporting their choices for living in and giving to our community.

**Department Description:** The Milwaukee County Department on Aging (MCDA) serves as Milwaukee County's Area Agency on Aging under the Older Americans Act and is the County's designated unit to administer federal and state aging programs. The Department plans, serves, and provides opportunities for the needs of Milwaukee County's large and diverse older adult population.

The Department integrates multiple federal and state revenue streams including the Older Americans Act, the Senior Community Services Program, Specialized Transportation Assistance Program for Counties (S85.21), Elder Abuse, Adult Protective Services, Base Community Aids (BCA), Resource Center Allocation, 100% Time Reporting, available private matching grants, and other contributions to fund programing and services for older adults in Milwaukee County.

## Strategic Program Area 1: Administration

**Service Provision:** **Mandated**

**Strategic Outcome:** **High quality, responsive services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| This Service does not have Activity Data | | | |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $2,707 | $0 | $0 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $0 | $2,707 | $0 | $0 | $0 |
| **FTE Positions** | 6 | 6 | 6 | 6 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of SMART Goals Accomplished | 88% | 89% | 90% |
| Number of Audit Exceptions | 0 | 0 | 0 |

**Strategic Implementation:**
Department on Aging Administration continues to provide quality operations, budgeting, community relations, new initiative development and community collaboration on behalf of and with the older adults of Milwaukee County.

MCDA continues to coordinate its work efforts and seek to collaborate on more resources and revenue sources with the Department of Health and Human Services. The two departments share accounting staff, coordination of Chapter 55 compliance, evidence-based prevention/coordination and Aging Disability Resource Center Governing Board support.

Administrative service area expenditures total $1,206,466, a decrease of $147,723. These costs are charged out to other Aging program cost centers for accounting and reimbursement purposes. The costs of this service area are represented in the expenditure tables of other Aging program areas.

## Strategic Program Area 2: Aging Resource Center

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of people contacted at outreach events | 10,157 | 14,000 | 16,000 |
| Number of consumer calls | 24,163 | 28,000 | 28,500 |
| Newly trained EBP program leaders | 54 | 59 | 60 |
| Number of elderly completed evidence based prevention (EBP) programs | 427 | 349 | 350 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $8,290,811 | $7,711,985 | $8,122,401 | $8,006,110 | ($116,291) |
| **Revenues** | $8,629,459 | $9,020,081 | $8,809,626 | $8,461,937 | ($347,689) |
| **Tax Levy** | ($338,648) | ($1,308,096) | ($687,225) | ($455,827) | 231,398 |
| **FTE Positions** | 61 | 61 | 63 | 62 | -1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| 100% Time Reporting Medicaid Match | 38.18% | 39.00% | 39.50% |

**Strategic Implementation:**
The Aging Resource Center (ARC) is a centralized resource in Milwaukee County to obtain information and assistance for persons 60 years and older. ARC provides options counseling for seniors and their families, functional eligibility determination, Medicaid application assistance and enrollment into one of several local publicly funded long-term care programs. Court ordered corporate guardian services are the responsibility of Milwaukee County and are provided through the ARC. Extensive outreach and evidence based prevention programs are conducted by the ARC. The Aging Resource Center is developing the capability to provide support to individuals diagnosed with dementia and their care givers can receive the services and resources needed to live quality lives.

Expenditures decrease by $116,291 primarily due to decreases in crosscharges and the elimination of one position.

Revenues decrease by $347,689. Resource Center Allocation grant funds are increased by $80,000. 100% Time Reporting funds increase by $50,979. $461,775 in BCA funding is transitioned to programs in the Area Agency.

Position changes include one grant-funded position created in 2014, one position is transferred to the senior meal program and one is eliminated.

## Strategic Program Area 3: Area Agency

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of county-wide collaborative public education, information and social community events and presentations | 8 | 9 | 10 |
| Number of professional public meetings coordinated and staffed by Area Agency staff. | 118 | 130 | 136 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,081,439 | $4,249,668 | $4,048,121 | $4,097,033 | $48,912 |
| **Revenues** | $3,746,277 | $3,716,492 | $3,655,070 | $4,069,785 | $414,715 |
| **Tax Levy** | $335,162 | $533,176 | $393,051 | $27,248 | ($365,803) |
| **FTE Positions** | 7 | 6 | 6 | 6 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of contracts meets total assessment and monitoring compliance | 89% | 89% | 90% |
| Aggregate Older American Act Programs Attended by Committee and Council Members | 542 | 565 | 575 |

**Strategic Implementation:**
The Department on Aging serves as the local Area Agency on Aging. This program uses federal funds through the Older American's Act to provide support to Commission on Aging committees, councils, and workgroups. The Area Agency on Aging, in concert with the Commission on Aging and its committees and councils, by Federal designation is the lead community agency in the planning, research, program development, advocacy and oversight relative to all aging issues on behalf of all residents ages 60 and older in Milwaukee County. The Area Agency unit administers federal, state, local and private funds through purchase contracts through local community-based agencies to implement a comprehensive network of support services that assist Milwaukee County older adults in remaining independent in their homes for as long as possible. Focus areas include, but are not limited to wellness programming, transportation, neighborhood outreach, advocacy, LGBT outreach, nutrition, and other essential services.

Expenditures increase $48,912. This is related to personal services increase of $22,034. Other accounts are adjusted to actual spending.

Revenues increase by $414,715 primarily due to reallocation BCA funds from the Aging Resource Center.

## Strategic Program Area 4: Senior Meal Program

**Service Provision:** **Mandated**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Meal Sites Open | 29 | 29 | 26 |
| Meals Served at Meal Sites | 294,363 | 289,664 | 285,000 |
| Home Delivered Meals | 312,798 | 309,616 | 315,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,644,834 | $4,806,618 | $4,696,788 | $4,762,915 | $66,127 |
| **Revenues** | $4,685,344 | $4,625,447 | $4,614,976 | $4,738,721 | $123,745 |
| **Tax Levy** | ($40,510) | $181,171 | $81,812 | $24,194 | ($57,618) |
| **FTE Positions** | 2 | 3 | 3 | 4 | 1 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Percentage of Congregate Diners reporting satisfaction | 90% | 95% | 96% |
| Percentage of Home Delivered Meals consumers reporting satisfaction | 90% | 95% | 96% |
| Number of Volunteer Hours Reported | 60,303 | 72,965 | 69,000 |
| Number of days between referrals and assessments | 10 | 10 | 7 |

**Strategic Implementation:**
The Department on Aging continues to provide nutritious, balanced hot lunches at community dining sites and home delivered meals around the County in order to promote independent living for older adults. Medicaid supported long-term care member meal purchases by the Milwaukee County Department of Family Care and community organizations I-Care and IRIS continue in 2015 through the MCDA Senior Meal Program for reimbursement for meals provided.

Expenditures are increased by $66,127. This is primarily related to an increase in personal services and increases in purchase of service contracts related to the meal program.

Revenues increase by $123,745. This includes $36,559 in Older Americans Act funds, $33,961 in required meal reimbursements for Medicaid program meal participation and $25,000 in allowable carryover donations.
One position is transferred from the ARC program.

## Strategic Program Area 5: Senior Centers

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of members | 7,553 | 7,628 | 7,800 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,446,652 | $1,451,484 | $1,493,946 | $1,477,874 | ($16,072) |
| **Revenues** | $0 | $0 | $0 | $40,000 | $40,000 |
| **Tax Levy** | $1,446,652 | $1,451,484 | $1,493,946 | $1,437,874 | ($56,072) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Newly scheduled activities | 86 | 88 | 120 |
| ***Average Satisfaction Survey Score**** | | | |
| Rose Senior Center | 88% | 90% | 92% |
| Kelly Senior Center | 81% | 83% | 85% |
| McGovern Senior Center | 85% | 87% | 89% |
| Washington Senior Center | 87% | 89% | 91% |
| Wilson Senior Center | 83% | 85% | 87% |

**Each November at least 100 seniors are given an 11-question survey gauging their satisfaction with different aspects of the senior center. These results are aggregated and presented above.*

**Strategic Implementation:**
The Department on Aging provides tax levy funding for programs and services and facilities major maintenance at the 5 county-owned senior centers. These offer a wide variety of social and recreational activities, exercise and dance classes, including arthritis exercise, educational and art activities, computers with internet access, pool tables holiday parties/special events, Senior Advocacy groups, volunteer and donation opportunities for older adults. The senior centers also serve as congregate meal sites and home-delivered meal dispatch sites, food share distribution sites as well as temporary refuge during inclement weather in times of the extremes of winter and summer.

Capital outlay expenditures are reduced by $35,995.

Revenue is increased by $40,000 to reflect enhanced outreach efforts related to several major fundraising events and senior center donation innovations.

FAMILY CARE (7990) 2015 BUDGET

DEPT: Family Care

UNIT NO. 7990
FUND: General – 0002

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget[1] | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $7,027,385 | $6,293,631 | $7,573,989 | $7,741,273 | $167,284 |
| Operation Costs | $286,448,565 | $275,879,553 | $275,239,899 | $273,701,977 | ($1,537,922) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $37,800 | $178,753 | $34,300 | $7,000 | ($27,300) |
| Interdept. Charges | $1,302,921 | $1,342,624 | $1,363,666 | $3,274,255 | $1,910,589 |
| **Total Expenditures** | **$294,816,671** | **$283,694,671** | **$284,211,854** | **$284,724,505** | **$512,651** |
| *Legacy Healthcare/Pension* | *$1,523,474* | *$1,614,493* | *$1,597,452* | *$1,607,332* | *$9,880* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $294,816,671 | $291,298,586 | $284,211,854 | $284,724,505 | $512,651 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$294,816,671** | **$291,298,586** | **$284,211,854** | **$284,724,505** | **$512,651** |
| | | | | | |
| **Tax Levy** | **$0** | **($7,604,025)** | **$0** | **$0** | **$0** |
| **Impact on Reserve[2]** | **$1,435,812** | **($7,604,025)** | **($56,706)[3]** | **$3,242,327** | **$3,299,033** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 64 | 63 | 76 | 73 | -3 |
| **Seas/Hourly/Pool Pos.** | 0 | 2 | 0 | 0 | 0 |
| **Overtime $** | $32,556 | $10,794 | $15,420 | $10,296 | ($5,124) |

**Department Mission:** The Milwaukee County Managed Care Organization (MCO) operated by the Department of Family Care respects the dignity and personal autonomy of each member by honoring choice and promoting the member's continued participation in the community, by providing a continuum of quality, cost-effective long-term care to its members, and by supporting the families and caregivers of its members.

**Department Description:** The Milwaukee County Department of Family Care administers the Family Care (MCDFC) benefit for both the aged (over age 60) and disabled populations (ages 18-59), who are determined to be eligible by a Resource Center in the counties of Milwaukee, Racine, Kenosha, Ozaukee, Sheboygan, Walworth, Washington and Waukesha**.** MCDFC is responsible for working with members to create member centered plans that meet the member's outcomes with high quality, cost effective services. MCDFC contracts with more than 1,100 service providers and monitors the quality of those services that members receive. The

[1] The 2014 Budget is the adopted consolidated MCDFC budget. Since the adoption of the 2014 budget a fund transfer has been approved that has changed the numbers above due to changes in enrollment and the 2014 capitation rates. The adopted budget after the approved fund transfer is as follows: Expenditures $287,673,294 Revenues $284,046,509 Net Income / (Loss) ($3,626,785).

[2] Draw from/(Contribution to)

[3] ($56,706) Contribution to Reserves from the 2014 Adopted Budget was used to reduce the Net Income / (Loss) in the 2014 approved fund transfer.

department has successfully served more than 22,997 members during the past fourteen years by embracing a set of core values and a philosophy that is the foundation of the Family Care program.

MCDFC has strong quality indicators and is fiscally sound. The 2015 budget does show a withdrawal from reserves as identified on the line above "Impact on Reserves". This is primarily due to:

1. An anticipated increase of $3,025,000 in costs for Supportive Home Care workers due to the implementation of the Living Wage Ordinance;
2. A lower capitation rate for 2014 (which is the rate used to create the 2015 budget);
3. A decrease in enrollment in Milwaukee County;

Assuming current enrollment, capitation rates, and the fiscal impact of the Living Wage Ordinance, MCDFC will exhaust reserves in less than 7 years. After reserves have been exhausted, MCDFC will require tax levy from Milwaukee County in order to continue providing the Family Care benefit.

DEPT: Family Care

UNIT NO. 7990
FUND: General – 0002

## Strategic Program Area 1: Family Care Milwaukee

**Service Provision:** **Committed**

**Strategic Outcome:** **Quality of Life**

The table below displays the 2014 Capitation rates used in the 2015 Budget.

| Capitation Rate Summary (Per Member Per Month) | | |
|---|---|---|
| **Location** | **Nursing Home Level of Care** | **Non-Nursing Home Level of Care** |
| **Milwaukee** | **$2,677.19** | **$544.66** |

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Average Annual Enrollment** | | | |
| Milwaukee | 8,008 | 7,839 | 7,875 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget[4]** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $285,699,809 | $281,353,179 | $278,640,076 | $276,574,679 | ($2,065,397) |
| **Revenues** | $285,776,831 | $288,181,911 | $278,525,611 | $274,043,896 | ($4,481,715) |
| **Tax Levy** | ($77,022) | ($6,828,733) | $114,465 | $2,530,783 | $2,416,318 |
| **Impact on Reserves[5]** | $0 | ($6,828,733) | $57,759 | $5,773,110 | $5,715,351 |
| **FTE Positions** | 64 | 63 | 76 | 73 | -3 |

| How Well We Do It: Performance Measures | | | |
|---|---|---|---|
| **Performance Measure** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Members satisfied with the services they receive | 93.1% | 95% | 95.0% |
| Members utilizing Supported Independent Living Services | 420 | 504 | 556 |
| Administrative Expenses / Total Expenses | 5.27% | 5.85% | 6.09% |

[4] The 2014 Budget is the MCDFC budget for the Milwaukee County Region. Since the adoption of the 2014 budget a fund transfer has been approved that has changed the numbers above due to changes in enrollment and the 2014 capitation rates. The adopted budget after the approved fund transfer is as follows: Average Enrollment 8,027 Expenditures $281,854,264 Revenues $276,555,910 Net Income / (Loss) ($5,298,354).

[5] Draw from /(Contribution to)

MCDFC continues to administer the Family Care benefit for the aged and disabled populations in Milwaukee County. As with past practice, the capitation rates currently in effect for 2014 were used to establish the 2015 budget as 2015 capitation rates are unavailable from the Wisconsin Department of Health Services. Total 2015 Family Care capitation revenues have decreased by $10,560,049 due to a decrease in the Milwaukee County enrollment at the nursing home level of care by 202 members, while there was a budgeted increase in non-nursing home level of care enrollees of 437 members. In addition, the capitation rates for nursing home level of care and non-nursing home level of care decreased $99.86 and $41.76, respectively. The decrease in capitation revenues was partially offset by an increase in member obligation revenue of $2,703,745. Member service expenses decreased by $2,907,630.

Professional Service contract expenditures decreased by $76,853 primarily due to the Wisconsin Physician Services (WPS) MCDFC's Third Party Administrator (TPA) costs decreasing from a budgeted decrease in Milwaukee County enrollment. Contractual short – term staffing increased by $100,000 to provide temporary staffing support during unexpected staff vacancies and special projects within the department.

Miscellaneous revenue is increased by $133,440 as a result of the following three MCO's leasing MCDFC's IT system in 2015: ContinuUs, Lakeland Care District and Care Wisconsin First. Each MCO pays a rate based on the number of enrollees it serves.

1.0 FTE is created and 4.0 FTE are abolished.

## Strategic Program Area 2: Family Care Racine and Kenosha

**Service Provision:** **Committed**

**Strategic Outcome:** **Quality of Life**

The table below displays the 2014 Capitation rates used in 2015 Budget.

| Capitation Rate Summary (Per Member Per Month) | | |
|---|---|---|
| **Location** | **Nursing Home Level of Care** | **Non-Nursing Home Level of Care** |
| **Racine / Kenosha** | **$3,158.88** | **$544.66** |

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Average Annual Enrollment** | | | |
| Racine and Kenosha | 76 | 110 | 189 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget[6]** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $9,116,862 | $2,239,781 | $4,133,511 | $6,136,894 | $2,003,383 |
| **Revenues** | $9,039,840 | $2,968,730 | $4,239,462 | $7,824,046 | $3,584,584 |
| **Tax Levy** | $77,022 | ($728,949) | ($105,951) | ($1,687,152) | ($1,581,201) |
| **Impact on Reserves[7]** | $0 | ($728,949) | ($105,951) | ($1,687,152) | ($1,581,201) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

MCDFC continues to administer the Family Care benefit for the aged and disabled populations in Racine and Kenosha counties. As with past practice, the capitation rates currently in effect for 2014 were used to establish the 2015 budget as 2015 capitation rates are unavailable from the Wisconsin Department of Health Services. Total 2015 capitation revenues have increased by $3,052,859 due to an increase in the Racine and Kenosha enrollment which is based on historical experience and current trends. Total member service expenditures increased by $2,134,691 as a result of the increase in enrollment.

[6] The 2014 Budget is the MCDFC budget for Racine and Kenosha counties. Since the adoption of the 2014 budget a fund transfer has been approved that has changed the numbers above due to changes in enrollment and the 2014 capitation rates. The adopted budget after the approved fund transfer is as follows: Average Enrollment 144 Expenditures $4,727,858 Revenues $5,977,536
Net Income / (Loss) $1,249,678

[7] Draw from /(Contribution to)

DEPT: Family Care

UNIT NO. 7990
FUND: General – 0002

## Strategic Program Area 3: Family Care Region 6 (Walworth, Waukesha, Washington, Ozaukee and Sheboygan)

**Service Provision:** **Committed**

**Strategic Outcome:** **Quality of Life**

The table below displays the 2014 capitation rates used in the 2015 budget,

| Capitation Rate Summary (Per Member Per Month) | | |
|---|---|---|
| **Location** | **Nursing Home Level of Care** | **Non-Nursing Home Level of Care** |
| **Washington/Waukesha** | **$3,422.52** | **$544.66** |
| **Ozaukee/Walworth/Sheboygan** | **$3,117.14** | **$544.66** |

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **Average Annual Enrollment** | | | |
| Racine and Kenosha | 4 | 35 | 70 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget[8]** | **2013 Actual** | **2014 Budget[9]** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $101,601 | $1,438,267 | $2,012,932 | $574,665 |
| **Revenues** | $0 | $147,945 | $1,446,781 | $2,856,563 | $1,409,782 |
| **Tax Levy** | $0 | ($46,343) | ($8,514) | ($843,631) | ($835,117) |
| **Impact on Reserves[10]** | $0 | ($46,343) | ($8,514) | ($843,631) | ($835,117) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

MCDFC continues to administer the Family Care benefit for the aged and disabled populations in Ozaukee, Sheboygan, Walworth, Washington and Waukesha counties. As with past practice the capitation rates currently in effect for 2014 were used to establish the 2015 budget as 2015 capitation rates are unavailable from the Wisconsin Department of Health Services. Family Care capitation revenues have increased by $1,413,009 due to an increase in the Region 6 enrollment which is based on historical experience and current trends. Total member service expenditures increased by $462,495 as a result of the increase in enrollment.

[8] Region 6 began 7/1/2013, and a fund transfer was established to create budgeted expenditures of $206,625, revenues of $206,625 and net income $0.

[9] The 2014 Budget is the MCDFC budget for Ozaukee, Sheboygan, Walworth, Washington and Waukesha counties. Since the adoption of the 2014 budget a fund transfer has been approved that has changed the numbers above due to changes in enrollment and the 2014 capitation rates. The adopted budget after the approved fund transfer is as follows: Average Enrollment 37 Expenditures $1,091,173 Revenues $1,513,064 Net Income / (Loss) $421,891

[10] Draw from /(Contribution to)

# Recreation & Culture Function

## Agency Budget Narratives

- Department of Parks, Recreation & Culture
- Zoological Department
- University of Wisconsin - Extension

**Consolidated Non-Departmental Cultural Contributions:**

- Fund for the Arts
- County Historical Society
- Federated Library System
- Marcus Center for the Performing Arts
- Milwaukee Public Museum
- Villa Terrace/Charles Allis Museum
- War Memorial
- Art Museum

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $26,342,869 | $24,664,589 | $25,864,522 | $27,003,440 | $1,138,918 |
| Operation Costs | $9,324,726 | $9,902,053 | $9,751,291 | $10,124,700 | $373,409 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $911,376 | $802,479 | $1,090,887 | $1,109,706 | $18,819 |
| Interdept. Charges | $5,540,754 | $5,408,812 | $6,098,762 | $7,410,810 | $1,312,048 |
| **Total Expenditures** | **$42,119,725** | **$40,777,933** | **$42,805,462** | **$45,648,656** | **$2,843,194** |
| *Legacy Healthcare/Pension* | *$4,280,169* | *$4,477,930* | *$4,762,664* | *$5,102,017* | *$339,353* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $17,470,595 | $17,647,058 | $17,887,465 | $18,334,384 | $446,919 |
| Intergov Revenue | $184,113 | $140,975 | $168,546 | $159,114 | ($9,432) |
| Indirect Revenue | $0 | $12,756 | $0 | $0 | $0 |
| **Total Revenues** | **$17,654,708** | **$17,800,789** | **$18,056,011** | **$18,493,498** | **$437,487** |
| | | | | | |
| **Tax Levy** | **$24,465,017** | **$22,977,144** | **$24,749,451** | **$27,155,158** | **$2,405,707** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 212.6 | 212.6 | 212.6 | 214.2 | 1.6 |
| **Seas/Hourly/Pool Pos.** | 194.3 | 262.4 | 165.3 | 170.6 | 5.3 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The Mission of the Milwaukee County Parks Department is to sustain the legacy of our world-class park system by managing and conserving natural, cultural, and recreational resources for the benefit of the community.

**Department Description:**
Serving the largest county in the state, the Milwaukee County Parks system offers over 154 parks and parkways totaling over 15,000 acres of recreational enjoyment. Long viewed as the gem of the County, the Park System offers year-round activities, including pools, Lake Michigan beaches, community and recreation centers, botanical gardens and conservatory, tennis courts, golf courses, family aquatic centers and more than 180 athletic fields for a variety of sports, including baseball, softball, rugby, soccer and volleyball. The Park System's 117-mile Oak Leaf Trail is used for biking, in-line skating, cross-country skiing, running and walking.

## Strategic Program Area 1: Administration

**Service Provision:** **Administrative**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Per Capita tax levy support for Parks | $23.17 | $25.19 | $26.35 |
| Park Acreage | 15,261 | 15,261 | 15,316 |
| Acres/1000 Residents | 15.827 | 15.827 | 15.827 |
| Number of Friends Groups | 65 | 65 | 65 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,288,588 | $2,231,993 | $2,420,804 | $2,874,435 | $453,631 |
| **Revenues** | $26,355 | $38,799 | $27,195 | $22,966 | ($4,229) |
| **Tax Levy** | $2,262,233 | $2,193,194 | $2,393,609 | $2,851,469 | $457,860 |
| **FTE Positions** | 10.8 | 10.8 | 11.5 | 13.2 | 1.7 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Value of volunteer contribution | $1,215,000 | $983,385 | $1,230,000 | $1,275,000 |

**Strategic Implementation:**
This program area includes administrative functions such as finance, contracts, partnerships, advocacy and outreach. The staffing change includes unfunding one vacant position and the reallocation of staff within the Parks department. The tax Levy increase is primarily due to an increase in personnel services and in central service cross charges.

The Parks Department will work with the Department of Administrative Services to identify funding to support the Parks Amenities Matching Fund grant program to maximize partner contributions towards beautification, maintenance and repair efforts.

*Photo courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Strategic Program Area 2: Park Operations & Regions

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Oak Leaf Trail miles | 118 | 120 | 123 |
| Number of parkway miles | 60 | 60 | 60 |
| Percent of Parkland that is natural/agricultural areas | 66.7% | 66.7% | 66.7% |
| Number of Athletic Fields | 226 | 220 | 220 |
| Number of Dog Exercise Areas | 6 | 8 | 8 |
| Parks maintained | 154 | 156 | 156 |
| Operating grants awarded | $130,099 | $130,014 | $130,014 |
| Acres mowed | 3,095 | 3,100 | 3,100 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $14,728,774 | $12,290,277 | $14,220,446 | $13,477,048 | ($743,398) |
| **Revenues** | $572,913 | $645,004 | $597,058 | $629,030 | $31,972 |
| **Tax Levy** | $14,155,861 | $11,645,273 | $13,623,388 | $12,848,018 | ($775,370) |
| **FTE Positions** | 147.9 | 147.9 | 145.4 | 95.3 | -50.1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Satisfaction Rating – Building Rentals | n/a | n/a | 75% | 75% |
| Satisfaction Rating – Dog Exercise Areas | n/a | n/a | 70% | 70% |
| Sustainability ratio - Dog Exercise Areas | 217% | 149% | 140% | 140% |

**Strategic Implementation:**
This program area includes the day-to-day operation and maintenance of green space, athletic fields and courts, picnic sites, rental facilities, wading pools, parking lots, and roadways. In addition, staff provides mowing and snow plowing services at Lakeshore State Park and mowing services at 12 Milwaukee Water Works facilities.

Staffing reflects a reduction due to the reallocation of staff within the Parks department. The tax Levy decrease is primary due to the cost associated with reallocating staff.

In 2015 the following wading pools will be removed from services, which will result in long-term operational savings and will reduce future major maintenance cost:

- **Hales Corners** - 50 years old, needs new piping and new deck within 4 years at a projected cost of at least $175,000.
- **Wedgewood** - 49 years old, needs sand filter conversion, new protective coating and caulk, piping and inlet replacement, concrete within 4 years at a projected cost of at least $225,000. There are two wading pools within 1.5 miles from Wedgewood.
- **Vogel** - 47 years old, needs new protective coating and caulk and sand filtration conversion within 4 years at a projected cost of at least $30,000; needs a new pipe liner before the 2015 season due to a cracked pipe. There are two wading pools and one splash pad located within 1.5 miles from Vogel.
- **Cannon-** 47 years old, needs sand filtration conversion and protective coatings and caulk within 4 years at a project cost of at least $50,000. There is one wading pool located 1.2 miles from Cannon. There is documented water loss in 2014 season so pressure testing of the piping system needs to be done to determine extent of damage and repair prior to 2015 season.

Demolition costs of approximately $100,000 will be funded within the Department's operating capital outlay appropriations.

## Strategic Program Area 3: Park Maintenance (Skilled Trades)

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of work orders completed | 4,102 | 4,100 | 4,200 |
| Number of buildings maintained* | 258 | 254 | 255 |
| Square footage of buildings maintained* | 1,861,933 | 1,904,433 | 1,907,433 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $919,995 | $635,881 | $1,115,709 | $1,487,728 | $372,019 |
| **Revenues** | $1,369 | $17,923 | $1,256 | $1,245 | ($11) |
| **Tax Levy** | $918,626 | $617,958 | $1,114,453 | $1,486,483 | $372,030 |
| **FTE Positions** | 25 | 25 | 25 | 27.8 | 2.8 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Cost per square foot maintained | $0.48 | $0.32 | $0.56 | $0.56 |

*Data from insurance schedule

**Strategic Implementation:**
This program area maintains facilities and amenities and provides skilled trades in the areas of plumbing, electrical, carpentry, heating and cooling, ironwork, and other services to ensure health and safety and code compliance. One new position is created and seasonal staffing is increased. The tax Levy increase is primarily due to an increased personnel cost and central service cross charges.

## Strategic Program Area 4: Golf

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Rounds of Golf played – Regular | 256,874 | 260,000 | 260,000 |
| Rounds of Golf played – Par 3 | 21,479 | 21,500 | 21,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,592,267 | $5,087,132 | $5,277,616 | $5,750,107 | $472,491 |
| **Revenues** | $6,522,504 | $6,188,549 | $6,375,750 | $6,325,596 | ($50,154) |
| **Tax Levy** | ($1,930,237) | ($1,101,417) | ($1,098,134) | ($575,489) | $522,645 |
| **FTE Positions** | 25.9 | 25.9 | 24.1 | 36.1 | 12 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Satisfaction rating | n/a | n/a | 75% | 75% |
| Sustainability Ratio – Regular | 137% | 124% | 130% | 135% |
| Gain per round – Regular | $6.86 | $5.22 | $6.04 | $6.50 |
| Sustainability Ratio - Par 3 | 50% | 45% | 47% | 50% |
| Cost per round – Par 3 | $6.01 | $8.21 | $7.11 | $6.01 |

**Strategic Implementation:**
This program area maintains the professional quality of the County golf courses and provides golf expertise related to lessons, merchandising, and sales. It is important to note that the operating tax levy surplus of $575,489 does not reflect debt service costs on past golf-related capital projects, which are budgeted in Org. 9960 – Debt Service.

Staffing reflects a reallocation of staff within the Parks department. The tax levy increase is primarily due to increased utility costs and to Fleet cross charges resulting from increased debt service costs on vehicles and equipment purchased in 2013 and 2014. Service revenue has been reduced to reflect actual rental experience.

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Strategic Program Area 5: Aquatics

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Total attendance | 261,371 | 265,000 | 270,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,677,007 | $2,806,679 | $2,598,775 | $2,851,599 | $252,824 |
| **Revenues** | $945,408 | $976,967 | $1,194,042 | $1,224,351 | $30,309 |
| **Tax Levy** | $1,731,599 | $1,829,712 | $1,404,733 | $1,627,248 | $222,515 |
| **FTE Positions** | 58.5 | 58.5 | 49.8 | 51.2 | 1.4 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Levy Cost per Swimmer (Indoor Pools) | $7.90 | $9.27 | $8.58 | $8.50 |
| Levy Cost per Swimmer (Deep Well Pools) | $4.15 | $5.93 | $4.94 | $4.50 |
| Levy Cost per Swimmer (Water Parks) | ($0.10) | $1.65 | $0.00 | $0.00 |
| Sufficiency Ratio* (Indoor Pools) | 27.1% | 24.3% | 27.8% | 27.8% |
| Sufficiency Ratio* (Deep Well Pools) | 28.5% | 24.0% | 27.0% | 27.0% |
| Sufficiency Ratio* (Water Parks) | 101.4% | 80.0% | 100.0% | 100.0% |

*Share of cost coved by fees.

**Strategic Implementation:**
This program area operates and maintains the indoor and outdoor pools and water parks for public use.

Staffing reflects an increase of 1.4 FTE due to the reallocation of staff with the Parks department. The tax levy increase is due to increased personnel cost. Overall program revenues will increase from daily and annual pass fee increases as set by the Parks Director.

## Strategic Program Area 6: McKinley Marina

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of slip rentals | 638 | 640 | 640 |
| Number of season boat launch permits | 408 | 425 | 450 |
| Number of daily boat launches | 5,176 | 5,200 | 5,200 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $931,526 | $1,244,987 | $1,042,230 | $1,204,886 | $162,656 |
| **Revenues** | $2,483,554 | $2,468,619 | $2,478,587 | $2,529,150 | $50,563 |
| **Tax Levy** | ($1,552,028) | ($1,223,632) | ($1,436,357) | ($1,324,264) | $112,093 |
| **FTE Positions** | 1 | 1 | 2 | 6.7 | 4.7 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| User Satisfaction Survey | n/a | n/a | 70% | 70% |
| Occupancy Ratio | 93% | 93% | 93% | 93% |

**Strategic Implementation:**
This program area supports the McKinley Marina, the County's only public lakefront marina.

Staffing reflects a reallocation of staff within the Parks department. The tax levy increase is due to increased personnel cost. There is a slight increase in revenue due to anticipated sales increases.

## Strategic Program Area 7: Horticulture & Nature Education

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Boerner Botanical Gardens attendance | 115,659 | 117,000 | 117,000 |
| Mitchell Park Domes attendance | 197,230 | 180,000 | 195,000 |
| Wehr Nature Center attendance | 50,879 | 51,000 | 51,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,735,118 | $3,840,060 | $3,634,069 | $3,788,547 | $154,478 |
| **Revenues** | $1,090,287 | $1,120,640 | $1,030,676 | $1,337,272 | $306,596 |
| **Tax Levy** | $2,644,831 | $2,719,420 | $2,603,393 | $2,451,275 | ($152,118) |
| **FTE Positions** | 32.5 | 32.5 | 27.4 | 29.9 | 2.5 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Satisfaction rating – Boerner | n/a | n/a | 80% | 80% |
| Satisfaction rating – Domes | n/a | n/a | 80% | 80% |
| Satisfaction rating – Wehr | n/a | n/a | 80% | 80% |
| Sustainability ratio* – Boerner | 26% | 32% | 35% | 35% |
| Sustainability ratio* – Domes/Greenhouse | 44% | 43% | 47% | 47% |
| Sustainability ratio* – Wehr | 8% | 9% | 9% | 9% |

*Share of cost covered by revenues

**Strategic Implementation:**
This program area maintains horticulture facilities at the Mitchell Park Conservatory (Domes), Boerner Botanical Gardens, Greenhouses and Wehr Nature Center.

Staffing increases mainly because contract with the University of Wisconsin Cooperative Extension to operate the Nature in the Parks services agreement is eliminated in 2015. The Parks will assume these responsibilities and provide programming and land management services through the creation of four positions. The Greenhouses will be fully operational with a plan to restore plant sales and maximize the space for other revenue opportunities which accounts for the revenue increase.

*Photo of Boerner Botanical Gardens courtesy of Andre Simms, Budget Analyst, Department of Administrative Services.*

## Strategic Program Area 8: Community Centers

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Memberships – King & Kosciuszko | 1,627 | 1,650 | 1,650 |
| Daily passes - King & Kosciuszko | 18,094 | 18,250 | 18,500 |
| Court hours for indoor rentals – Sports Complex | 4,207 | 4,250 | 4,275 |
| Outdoor field rentals – Sports Complex | 321 | 325 | 330 |
| Special Events- Sports Complex | 10 | 13 | 15 |
| Total attendance – King Center | 86,272 | 87,000 | 88,000 |
| Total attendance – Kosciuszko Center | 62,793 | 65,000 | 65,500 |
| Total attendance – Sports Complex | 186,800 | 190,000 | 195,000 |
| Total attendance – Wilson Recreation | 59,678 | 60,000 | 62,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,442,549 | $2,440,779 | $2,063,109 | $2,577,300 | $514,191 |
| **Revenues** | $725,273 | $804,327 | $686,744 | $742,290 | $55,546 |
| **Tax Levy** | $1,717,276 | $1,636,452 | $1,376,365 | $1,835,010 | $458,645 |
| **FTE Positions** | 24.6 | 24.6 | 11 | 22 | 11 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Satisfaction rating - King | n/a | n/a | 80% | 80% |
| Satisfaction rating - Kosciuszko | n/a | n/a | 80% | 80% |
| Satisfaction rating – Sports Complex | n/a | n/a | 80% | 80% |
| Satisfaction rating – Wilson Recreation | n/a | n/a | 80% | 80% |
| Sustainability ratio* – King Center | 25% | 26% | 26% | 28% |
| Sustainability ratio* – Kosciuszko Center | 23% | 30% | 30% | 35% |
| Sustainability ratio* – Sports Complex | 116% | 115% | 116% | 116% |
| Sustainability ratio* – Wilson Recreation | 30% | 43% | 45% | 45% |

*Share of cost covered by revenues

DEPT: Parks, Recreation & Culture UNIT NO. 9000
FUND: General - 0001

**Strategic Implementation:**
This program area maintains and provides services at the Dr. Martin Luther King, Jr. Community Center, Kosciuszko Community Center, Wilson Sports Complex, and the Milwaukee County Sports Complex.

Staffing reflects a reallocation of staff within the Parks department. Expenditures increase in personnel services due to the reallocation of staff and in services due to higher utility costs.

Program revenues at the community centers will increase through modest daily and annual pass fee increases. That additional revenue will be invested back into the centers to upgrade fitness equipment. Sports Complex revenues will increase with the addition of special rates for off peak times to increase rentals.

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Strategic Program Area 9: Land Resources Management

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Soft trail miles maintained (hiking/biking) | 60 | 60 | 60 |
| Number of playgrounds | 113 | 113 | 113 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,189,256 | $4,129,145 | $4,550,015 | $4,910,250 | $360,234 |
| **Revenues** | $155,952 | $181,590 | $158,078 | $188,200 | $30,122 |
| **Tax Levy** | $4,033,304 | $3,947,555 | $4,391,937 | $4,722,050 | $330,112 |
| **FTE Positions** | 38.6 | 38.6 | 38 | 40 | 2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Natural areas management ratio* | 20% | 12% | 12% | 12% |
| Number of work orders completed | N/A | 511 | 550 | 575 |

*Actively managed natural area as a proportion of total natural areas

**Strategic Implementation:**
This program area maintains natural areas and trails, maps existing and new trails, and installs trail signage. The program area is also responsible for the maintenance and safety of playgrounds. Crews are responsible for the maintenance of Parks' woodlands inventory and of roadway and landscape maintenance.

*Photo in Boerner Botanical Gardens courtesy of Andre Simms, Budget Analyst, Department of Administrative Services*

Staffing changes include unfunding four vacant positions, reallocating staff with the Parks department, and creating two positions by insourcing the Nature in the Parks program, the cost of which is offset by the elimination of the service contract to the University of Wisconsin Cooperative Extension.

Expenditure increases are due primarily to Fleet cross charges for new equipment and higher repair costs and to provide $35,000 in funding to match anticipated State and Federal grant awards. Revenue increases are due primarily to the implementation of additional organized hikes and tours, a result of overwhelming community feedback through the Parks Interest and Use Survey.

## Strategic Program Area 10: Planning & Development

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number Capital development projects | 25 | 21 | 15 |
| Number of Right of Entry permits | 61 | 68 | 55 |
| Number of Land Conveyances | 10 | 3 | 6 |
| Number of Master Plans completed | 3 | 2 | 6 |
| Value of County-funded parks capital projects | $8,113,679 | $8,993,500 | $7,005,000 |
| Value of non-county funded projects | $11,369,591 | $3,249,855 | TBD |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,256,082 | $903,482 | $1,424,007 | $1,507,189 | $83,182 |
| **Revenues** | $104,584 | $152,228 | $105,039 | $152,000 | $46,961 |
| **Tax Levy** | $1,151,498 | $751,254 | $1,318,968 | $1,355,189 | $36,221 |
| **FTE Positions** | 5 | 5 | 6.2 | 6.5 | 0.3 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Deferred maintenance addressed | 7.9% | 7.9% | 8.0% | 10.0% |

**Strategic Implementation:**
This program area prepares the capital budget, provides in-house design and master planning for parks and trails, reviews the plans provided by consultants, conducts long and short range system planning including setting goals and priorities relating to the future development of the Parks System, manages and oversees the land assets including land acquisitions and dispositions, easements, and right-of-entry permitting, develops and maintains the geographic information system (GIS), which includes an inventory of park facilities and assets, and provides mapping and analysis, identifies grants, selects projects, prepares application materials and provides applications and implements grant projects, and maintains historical records and archives.

Staffing reflects a reallocation of staff within the Parks department. Expenditure increases are due primarily an increases in personnel services and cross charges. Revenue increases are due primarily to increased rental permits.

Parks Department will work with the Department of Administrative Services to identify funding to engage in a ten-year system wide Needs Assessment Study to identify facility and program needs, including community surveys to identify recreational programming, open space, natural resources and park needs, which will result in a comprehensive plan for land, asset and program management. The Parks will work with the Office of Sustainability on the development of a comprehensive, department-wide Energy Management Plan.

## Strategic Program Area 11: Downtown

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $787,619 | $1,077,699 | $794,422 | $163,962 | ($630,460) |
| **Revenues** | $1,939,705 | $1,701,149 | $1,944,560 | $401,682 | ($1,542,878) |
| **Tax Levy** | ($1,152,086) | ($623,450) | ($1,150,138) | ($237,720) | $912,418 |
| **FTE Positions** | 3 | 3 | 4 | 0 | -4 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performance Measures have not yet been created for this Program Area | | | | |

**Strategic Implementation:**
This program area maintains and operates several downtown-region parks and facilities. Expenditures and revenues reflect the pending sale of the O'Donnell Parking Structure, effective after the second quarter of 2015. Operating costs for the structure are reduced by $526,893, and revenues are reduced by $1.5 million. It is important to note that the net levy surplus budgeted and realized in previous years does not include debt service costs related to past capital projects related to the structure, which are budgeted in Agency 9960 – Debt Service. The structure does not realize a significant tax-levy surplus on a countywide basis. It shall be the policy of Milwaukee County that net proceeds (after debt service) of any sale of the O'Donnell parking structure shall be placed into an endowment fund that may be used to leverage matching funds for improvements in the parks.

Staff and operating costs for downtown-area parks reallocated to the central region, which is included in program area 2 – Park Operations and Regions. This consolidated central region unit will continue the operations, maintenance, and oversight of the downtown parks as well as the ten Lake Park Unit parks and the mowing contract for Lakeshore State Park and other Milwaukee Water Works sites.

## Strategic Program Area 12: Concessions

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of catering events | 254 | 260 | 260 |
| Number of food & beverage locations | 40 | 40 | 40 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,369,653 | $2,047,474 | $1,403,602 | $2,818,193 | $1,414,591 |
| **Revenues** | $1,589,123 | $1,618,738 | $1,655,048 | $2,730,995 | $1,075,947 |
| **Tax Levy** | ($219,470) | $428,736 | ($251,446) | $87,198 | $338,644 |
| **FTE Positions** | 9.9 | 9.9 | 7.8 | 34 | 26.2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| $ earned per patron - Golf | $2.61 | $2.75 | $3.00 | $3.25 |
| $ earned per patron - Aquatics | $1.08 | $1.10 | $1.15 | $1.20 |
| Sustainability Ratio | 116% | 104% | 110% | 110% |

**Strategic Implementation:**
This program area manages concessions, including golf courses, at 40 locations throughout the Parks System.

Staffing reflects a reallocation staff from with the Parks department and the creation of one new position to assist with the expansion of revenue-generating concession initiatives. Revenues increase by $1,075,947 primarily as a result of those new concession initiatives. Corresponding expenditure increases for these initiatives total $710,000, which includes the staffing increases and additional commodities.

## Strategic Program Area 13: Marketing

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of events – Parks own | 104 | 89 | 100 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $671,525 | $585,818 | $615,154 | $537,088 | ($78,066) |
| **Revenues** | $23,761 | $2,131 | $5,400 | $2,200 | ($3,200) |
| **Tax Levy** | $647,764 | $583,687 | $609,754 | $534,888 | ($74,866) |
| **FTE Positions** | 5 | 5 | 4 | 3 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| TBA | | | | |

**Strategic Implementation:**
This program area is responsible for marketing and communications, graphic design, and promotion services for Parks events, activities, and programs through television, radio and print media connections, social media, and website administration.

Staffing reflects reallocation of staff within the Parks department. Expenditures increase mainly due to personnel services.

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Strategic Program Area 14: Public Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of building rentals | 2,386 | 2,500 | 2,500 |
| Number of athletic field permits | 8,662 | 8,750 | 8,750 |
| number of athletic programs | 29 | 35 | 35 |
| Number of special events | 571 | 590 | 610 |
| Number of dog park permits | 3,502 | 3,650 | 3,700 |
| Number of picnic rentals | 3,202 | 3,300 | 3,350 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,131,459 | $1,079,999 | $1,228,303 | $1,275,573 | $47,270 |
| **Revenues** | $1,463,920 | $1,858,935 | $1,761,578 | $2,181,321 | $419,743 |
| **Tax Levy** | ($332,461) | ($778,936) | ($533,275) | ($905,748) | ($372,473) |
| **FTE Positions** | 13.8 | 13.8 | 16.3 | 13.9 | -2.4 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Booking ratio* – picnic shelters | 79.5% | 39.9% | 45% | 50% |
| Booking ratio* – picnic sites (no shelters) | 62.3% | 27.6% | 35% | 40% |
| Booking ratio* – buildings | 44% | 61.0% | 65% | 66% |
| Booking ratio* – ball diamonds | 18% | 11.2% | 12% | 12% |
| Booking ratio* – athletic fields | 9% | 6.4% | 7.5% | 7.5% |

*Share of available rentals

**Strategic Implementation:**
This program area includes organized sports leagues, picnic and building rentals, and coordinates special events throughout the Parks System.

Staffing reflects the reallocation of staff within the Parks departments. Expenditures increased due to an increase in personnel services. Revenue increases are due partially to athletic field/league permit and building permit fees increases. Disc Golf Courses will transition from volunteer management and maintenance to the Parks Department, which will result in an increase in expenditures for Park Operations. Those expenditures will be offset by new revenue with the creation of daily and yearly pass fees. Other new revenue will be generated by the creation of daily and yearly pass fees for cross country skiing to offset expenditures related to trail grooming and maintenance.

In addition, staff will pursue partnerships to expand sporting opportunities through tournaments, races, and programming and amusement opportunities throughout the system.

DEPT: Parks, Recreation & Culture

UNIT NO. 9000
FUND: General - 0001

## Strategic Program Area 15: Security & Training

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of citations | 1,008 | 900 | 1,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $398,307 | $376,528 | $417,202 | $424,750 | $7,549 |
| **Revenues** | $10,000 | $25,190 | $35,000 | $25,200 | ($9,800) |
| **Tax Levy** | $388,307 | $351,338 | $382,202 | $399,550 | $17,349 |
| **FTE Positions** | 5.5 | 5.5 | 5.5 | 5.3 | -0.2 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **TBD** | | | | |

**Strategic Implementation:**
This program area manages training and continuing education for Parks employees, administers the Park Ranger program, and department-level risk management functions including insurance scheduling, claims, and employee safety and health programming.

Staffing reflects the reallocation of staff within the Parks department.

ZOO (9500) BUDGET

DEPT: Zoo

UNIT NO. 9500
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $13,530,344 | $13,165,462 | $13,498,925 | $12,709,000 | ($789,925) |
| Operation Costs | $8,997,429 | $8,415,759 | $9,641,788 | $7,332,669 | ($2,309,119) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $520,688 | $423,067 | $524,179 | $573,901 | $49,722 |
| Interdept. Charges | $1,555,095 | $1,493,271 | $1,676,864 | $2,182,656 | $505,792 |
| **Total Expenditures** | **$24,603,556** | **$23,497,559** | **$25,341,756** | **$22,798,226** | **($2,543,530)** |
| *Legacy Healthcare/Pension* | *$2,404,359* | *$2,525,159* | *$2,762,701* | *$2,742,818* | *($19,883)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $19,684,801 | $17,605,497 | $19,826,372 | $15,204,245 | ($4,622,127) |
| Intergov Revenue | $0 | $11,935 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$19,684,801** | **$17,617,432** | **$19,826,372** | **$15,204,245** | **($4,622,127)** |
| | | | | | |
| **Tax Levy** | **$4,918,755** | **$5,880,127** | **$5,515,384** | **$7,593,981** | **$2,078,597** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 125.8 | 123.8 | 125.8 | 127.8 | 2 |
| **Seas/Hourly/Pool Pos.** | 129 | 129 | 128.1 | 77.3 | -50.8 |
| **Overtime $** | $398,544 | $372,265 | $295,644 | $301,560 | $5,916 |

**Department Mission:** The Milwaukee County Zoo will inspire public understanding, support, and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth, and provide an environment for personal renewal and enjoyment for guests.

**Department Description:** The Milwaukee County Zoo includes five sections that provide services in support of Wisconsin's largest zoo: Administration and Finance is responsible for general oversight of all Zoo functions; Public Affairs & Services increases public use, enjoyment, and awareness of the Zoo facility; Operations includes business management of the Zoo's major revenue sources; Maintenance & Facilities provides for the maintenance, improvement, and overall grooming of the Zoo Grounds; Animal Management & Health cares for and manages the Zoo's animal collection to allow for conservation, propagation, and display.

*Photo courtesy of the Milwaukee County Zoo*

## Strategic Program Area 1: Administration & Finance

**Service Provision:** **Discretionary**

**Strategic Outcome:** **High Quality, Responsive Services**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Zoo Attendance | 1,332,395 | 1,309,500 | 1,309,500 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $5,773,208 | $4,953,688 | $5,946,176 | $6,317,207 | $371,031 |
| **Revenues** | $1,698,125 | $1,452,227 | $4,108,002 | $3,828,390 | ($279,612) |
| **Tax Levy** | $4,075,083 | $3,501,461 | $1,838,174 | $2,488,817 | $650,643 |
| **FTE Positions** | 16.5 | 16.5 | 17.5 | 16.5 | -1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Net Levy cost per Visitor | $3.64 | $4.77 | $4.21 | $6.34 |
| Average visitor spending | $14.58 | $14.29 | $15.14 | $14.70 |
| AZA Accreditation Status | Accredited | Accredited | Accredited | Accredited |
| Zoo Sustainability Ratio | 80% | 75% | 78.3% | 70% |

**Strategic Implementation:**
This program area includes cash management, financial and capital project planning including facilities design and construction management, accounts payable and receivable, personnel and payroll, reception, radio dispatch, information technology, safety and security services, employee training, contract review, program and audience evaluation and research services, oversight of Zoo's Green, Guest Services and Safety committees and other general office services.

The State of Wisconsin Department of Transportation (WIDOT) Zoo Interchange project continues into 2015 creating navigation challenges for Zoo guests. In addition to on/off ramp freeway closings and closure of parts of the freeway, the Bluemound and Wisconsin Avenue bridges will be down at different times for reconstruction in 2015. In light of this, gate admission fees and parking remain unchanged at the 2014 levels. Both Zoo and WIDOT staff are working together to publicize the best routes to arrive at the Zoo, which also includes signage.

In 2014, the Zoo received $8.5 million from the WIDOT for land acquisition. To alleviate parking issues from the loss of parking spaces in the main lot, the Zoo will construct in 2015 a new West parking lot and new entrance along with amenities to create a “sense of arrival” similar to the main parking lot. This project is fully funded by revenues from WIDOT.

Staffing reflects a decrease of one position due to the contracting of services for of concessions, catering, novelties and warehouse operations. The tax levy increase is mainly due to increased central services cross charges and to better reflect realistic revenue projections. Rental revenue is now included in the commission payment from Service Systems Associates, which is recorded in the Operations program area. The Zoo will continue to have the flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation

The Zoo Director's maintains authority to discount or waive admission fees and to provide one free admission day during the months of January, February, March, October, November and December. The April free day was replaced with the month of October due to capacity issues in the main parking lot while the West parking lot is being built. The West parking lot will open for Memorial Day weekend.

The Zoo is also authorized to enter into the following Professional Service Contracts in 2015. They are included in the budget in lieu of separate review and approval during the budget year. These contracts are with an identified vendor.

| Contract Amount | Description | Provider |
|---|---|---|
| $176,700 | Sea Lion Show | Oceans of Fun, Inc. |
| $103,107 | Mold-a-Ramas | William A. Jones Co. |
| $315,000 | Dinosaur Exhibit | Billings Productions |
| $0* | Retail, Catering & Concessions | Service Systems Associates |
| $92,000 | Raptor Bird Show | World Bird Sanctuary |

*Contract amount is $0 because the contract is contingency based, with a guaranteed minimum revenue amount plus a percentage of excess revenues.

## Strategic Program Area 2: Public Affairs & Services

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Advertising Expenditures | $499,883 | $481,000 | $481,000 |
| Group Sales Revenue | $1,768,591 | $2,360,222 | $2,357,222 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $2,932,388 | $2,687,888 | $2,915,034 | $2,816,345 | ($98,689) |
| **Revenues** | $3,863,487 | $3,463,291 | $3,749,716 | $3,118,712 | ($631,004) |
| **Tax Levy** | ($931,099) | ($775,403) | ($834,682) | ($302,367) | $532,315 |
| **FTE Positions** | 19.6 | 19.6 | 19.6 | 19.7 | 0.1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Guest experience survey: Extremely or Very Satisfied | 96% | 98% | 96% | 96% |
| Guest educational value survey "Extremely or Very Educational" | 94% | 96% | 94% | 94% |

**Strategic Implementation:**
This program area is responsible for public relations, promotional activities, special events and programs, group sales and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility. This division consolidates efforts and activities of marketing, special programs, and group sales rentals into a single division for improved coordination of promotional efforts.

There are no staffing changes in the 2015 budget. The tax levy increased to better reflect realistic revenue projections. Event revenue is now included in the commission payment from Service Systems Associates, which is recorded in the Operations program area.

*Photo courtesy of the Milwaukee County Zoo*

## Strategic Program Area 3: Operations Division

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| General Admission Revenue | $3,660,459 | $4,032,053 | $4,032,053 |
| Concession/Catering Revenue | $3,186,823 | $3,796,201 | $3,819,353 |
| Novelty Revenue | $1,749,558 | $1,747,508 | $1,645,149 |
| Rides Revenue | $1,080,667 | $1,359,989 | $1,308,143 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,643,676 | $4,522,594 | $4,811,638 | $1,537,297 | ($3,274,341) |
| **Revenues** | $14,072,189 | $12,650,624 | $11,917,654 | $8,206,143 | ($3,711,511) |
| **Tax Levy** | ($9,428,513) | ($8,128,031) | ($7,106,016) | ($6,668,846) | $437,170 |
| **FTE Positions** | 84.9 | 84.9 | 84 | 34 | -50 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Guest Survey: Excellent or Very Good Food Service | 86% | 84% | 88% | 88% |
| Guest Survey: Excellent or Very Good at Retail Outlets | 91% | 87% | 91% | 91% |
| Guest Survey: Excellent or Very Good Service at Ride Locations | 94% | 92% | 94% | 94% |
| Guest Survey: Excellent or Very Good Service at Gates/Admissions | 88% | 88% | 88% | 90% |

Note: Operational revenues in this section do not include admissions and other revenue accounts generated from other divisions.

**Strategic Implementation:**
This program area includes business functions related to the Zoo's major revenue sources such as admissions, parking, a miniature train ride, a Zoomobile ride and a carousel ride. Staff from this service area also oversees revenue generating contracts with outside vendors.

The Zoo will enter into a contract with Service Systems Associates (SSA) to operate concessions, catering, novelties sales, catering and warehouse operations for a five year period, 2015-2019. This contract includes an investment, form SSA, of up to $3,000,000 in capital improvements and $150,000 in marketing promotions during the contract period. The projected commission in 2015 is $1,700,000, of which $1,450,000 is guaranteed and included in the 2015 budget. The projected commission of $1,700,000 is comparable to the 2012 and 2013 net operation results for retails and concession sales. Zoo attendees will still have the option to bring in their own food.

DEPT: Zoo UNIT NO. 9500

FUND: General - 0001

Staffing reflects a net decrease of 50 FTE, mainly seasonal positions, due to the contracting of services for concessions, catering, novelties sales and warehouse operations. One new position is being added to manage the contract and Visitors Services section.

## Strategic Program Area 4: Maintenance & Facilities

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Work Orders Completed | 1,235 | 1,100 | 1,100 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,430,680 | $4,105,170 | $4,334,251 | $4,635,895 | $301,644 |
| **Revenues** | $0 | $10,882 | $0 | $0 | $0 |
| **Tax Levy** | $4,430,680 | $4,105,170 | $4,334,251 | $4,635,895 | $301,644 |
| **FTE Positions** | 58.7 | 58.7 | 58.7 | 59.7 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Guest Survey: Excellent or Very Good Cleanliness | 86% | “A” Priority = 95%<br>All Others = 90% | 88% | 88% |
| Work Orders completed in a timely manner | 96% | 94% | 96% | 96% |

**Strategic Implementation:**
This program area provides for the maintenance, improvement and overall grooming of the grounds which are critical to visitor satisfaction and return visits. Also included are mechanical and preventative maintenance programs for equipment, ventilating, air-conditioning and heating systems and minor electrical and plumbing repairs and housekeeping and general cleaning of the entire Zoo. There are 17 buildings requiring HVAC care and an additional 20 buildings to maintain along with the 200 acres of zoo grounds.

Staffing reflects a net increase of one position, which includes the abolishment of one position and the creation of another and the addition of one new position to assist with the contracting of services for concessions, catering, novelties sales and warehouse operations. The tax levy increase is mainly due to an increase in personnel cost and Fleet Management cross charges.

In 2015, the Zoo will work with the University of Wisconsin Stevens Point Waste Management Intern Program to examine the Zoo’s waste stream and the costs associated with both the Zoo’s recycling and waste disposal in an effort to find operational and cost efficiencies.

## Strategic Program Area 5: Animal Management & Health

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Species in collection | 372 | 435 | 435 |
| # of Specimens in collection | 2,724 | 3,200 | 3,200 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $6,823,604 | $7,228,239 | $7,334,657 | $7,491,482 | $156,825 |
| **Revenues** | $51,000 | $40,408 | $51,000 | $51,000 | $0 |
| **Tax Levy** | $6,772,604 | $7,187,831 | $7,283,657 | $7,440,482 | $156,825 |
| **FTE Positions** | 74.2 | 74.2 | 74.2 | 75.2 | 1 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Participation in AZA Species Survival Plans | Yes | Yes | Yes | Yes |
| % of time Animals are displayed to public | N/A | N/A | N/A | N/A |

*Zoo staff will track this performance measure in 2014 to set a benchmark level. In future years, the Zoo will strive to increase the amount of time animals are displayed to the public.

**Strategic Implementation:**

*Photo courtesy of the Milwaukee County Zoo*

This program area is responsible for the care and management of the Zoo's extensive animal collection to allow for conservation, propagation, and display. This includes monitoring and maintaining the animals and providing safe and enriching environments, well-balanced and nutritious diets, and high-quality preventive and clinical veterinary care for 3,200 mammals, birds, fish, amphibians, reptiles and invertebrates with 435 species represented. The animal facilities are designed and programs 19 presented to provide educational and entertaining experiences for the visitors. This division is also responsible for developing and managing local, regional, national, and international conservation and research programs to help protect and preserve animal species in their native habitats.

One new position is created that specializes in elephant care. The tax levy increase is mainly due to an increase in personnel cost and a projected increase in animal food cost, which is based on 2013 experience.

## RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0320)

The Railroad Fund exists for the purpose of recording the receipt of all revenue derived from the operation of the Zoo's miniature passenger railroad. Expenditures include personnel costs for engineers and operators, repair and maintenance of locomotives, and other commodities and supplies.

| Expenditure | Revenue | Tax Levy |
|---|---|---|
| $906,558 | $906,558 | $0 |

## SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0319)

The Specimen Fund exists for the purpose of recording receipts from the sale of animals. Disbursements are to be made for the purchase of animals and related expenditures such as freight and express charges on the shipment of animals.

| Expenditure | Revenue | Tax Levy |
|---|---|---|
| $48,044 | $48,044 | $0 |

UW EXTENSION (9910) BUDGET

DEPT: UW Extension

UNIT NO. 9910
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $55,902 | $58,071 | $57,205 | $75,127 | $17,922 |
| Operation Costs | $204,020 | $168,393 | $228,415 | $233,332 | $4,917 |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $220,292 | $219,588 | $222,806 | $219,638 | ($3,168) |
| **Total Expenditures** | **$480,214** | **$446,052** | **$508,426** | **$528,097** | **$19,671** |
| *Legacy Healthcare/Pension* | *$12,798* | *$13,244* | *$14,748* | *$14,573* | *($175)* |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $144,350 | $110,600 | $121,680 | $110,000 | ($11,680) |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$144,350** | **$110,600** | **$121,680** | **$110,000** | **($11,680)** |
| | | | | | |
| **Tax Levy** | **$335,864** | **$335,452** | **$386,746** | **$418,097** | **$31,351** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0.8 | 0.8 | 0.8 | 0.8 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** Milwaukee County – UW Cooperative Extension's mission is to facilitate people's use of university knowledge to make informed decisions that enrich their lives and enhance their communities. Cooperative Extension offers over 30 different educational and technical assistance programs, reaching over 73,000 county residents of all ages. A trained volunteer force of over 5,000 individuals allows the department to extend educational programming to even more County residents each year. A special effort is made to reach those who are traditionally underserved including people of color, low-income families, and people with disabilities.

**Department Description:** UW Extension is made up of Administration and four educational program areas: **Administration** is responsible for supporting educators and support staff; **4-H Youth Development** offers children and youth (K-5 – grade 13) cutting-edge and relevant opportunities to learn real-world skills that will prepare them for the challenges of today and tomorrow. **Community Natural Resources and Economic Development** (CNRED) stresses community building, economic revitalization, water quality and other natural resource improvements, waste management, small business development, local government education, strategic planning, non-profit and neighborhood organizational development. **Family Living** provides training in the areas of parenting, food science and nutrition education, poverty awareness, and professional development for home visitors; **Urban Agriculture** and **Horticulture** provide county land to grow food, information, training and support in horticulture and urban agriculture that increases the social and economic impacts on people and communities.

DEPT: UW Extension

UNIT NO. 9910
FUND: General - 0001

## Strategic Program Area 1: University of Wisconsin Extension

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number served in Family Living program | 6,631 | 6,631 | 6,631 |
| Number served in Natural Areas program | 1,297 | 1,297 | 1,297 |
| Number served in Horticulture & Urban Agriculture program | 39,408 | 39,408 | 39,408 |
| Number served in Youth Development program | 19,670 | 19,670 | 19,670 |
| Number served in Community Development program | 4,880 | 4,880 | 4,880 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $480,214 | $446,052 | $508,426 | $528,097 | $19,671 |
| **Revenues** | $144,350 | $110,600 | $121,680 | $110,000 | ($11,680) |
| **Tax Levy** | $335,864 | $335,452 | $386,746 | $418,097 | $31,351 |
| **FTE Positions** | 0.8 | 0.8 | 0.8 | 0.8 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **4-H Youth Development** | | | | |
| High school & college student learn new work-related skills through summer employment | N/A | 6 | 6 | 6 |
| Children & youth receive knowledge & instruction in Environmental education | N/A | 12,352 | 12,352 | 12,352 |
| Youth develop their skills in Science, Technology, Engineering and Math (STEM) | N/A | 329 | 703 | 329 |
| Number of student to visit UW campuses | N/A | 255 | 524 | 275 |
| **Community Development/Natural Resources (CNRED)** | | | | |
| Central city neighbor-hoods residents trained in Leadership Development | N/A | N/A | 30 | 30 |
| Educational programs provided to residents and organizations in | N/A | 1170 | 1170 | 1170 |
| **Family Living** | | | | |

| | | | | |
|---|---|---|---|---|
| Development Screening Training provided to childcare providers & early childhood educators | N/A | 404 | 300 | 300 |
| Participants in the Nutrition Education Program | N/A | 6,070 | 6,070 | 6,070 |
| **Horticulture/Urban Agriculture** | | | | |
| Number of Community Garden Rental | N/A | 2,525 | 2,525 | 2,525 |
| Number of trainees in the Master Gardener Certification & Community Service Program | N/A | 4721 | 4721 | 4721 |
| Number of Trainees in the Urban Apiary Programs | N/A | 27 | 27 | 27 |
| Number served by Horticulture Helpline & Walk-in Service | N/A | 746 | 746 | 746 |

**Strategic Implementation:** Milwaukee County-UW Extension program will continue to maintain overall service levels in the number of people served and the quality of educational programs provided. The tax levy increase is due to increases in personnel cost and a decrease in revenue generated by the elimination of one educator who was funded by the State of Wisconsin.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $0 | $0 | $0 | $0 | $0 |
| Operation Costs | $6,882,741 | $9,240,393 | $7,074,960 | $6,883,845 | ($191,115) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | $0 | $0 | $0 | $0 | $0 |
| **Total Expenditures** | **$6,882,741** | **$9,240,393** | **$7,074,960** | **$6,883,845** | **($191,115)** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $0 | $0 | $0 | $0 | $0 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$0** | **$0** | **$0** | **$0** | **$0** |
| | | | | | |
| **Tax Levy** | **$6,882,741** | **$9,240,393** | **$7,074,960** | **$6,883,845** | **($191,115)** |
| | | | | | |
| **Personnel*** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 0 | 0 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

***No County staff is employed by the Cultural Institutions.***

**Department Mission:** The cultural institutions strive to enrich the quality of life for all Milwaukee County citizens and visitors by providing an opportunity to experience history, the arts, and the pursuit of knowledge.

**Department Description:** The cultural institutions include: Fund for the Arts (or CAMPAC), Milwaukee County Historical Society, Milwaukee County Federated Library System, Marcus Center, Milwaukee Public Museum, Charles Allis and Villa Terrace Museum(s), War Memorial Center, and Milwaukee Art Museum.

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

## Strategic Program Area 1: Fund for the Arts

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Agencies receiving Community/Cultural Events CAMPAC Funding | 4 | 6 | 4 |
| # of Agencies receiving Matching Grants CAMPAC Funding | 36 | 36 | 36 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $321,035 | $320,116 | $321,035 | $304,983 | ($16,052) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $321,035 | $320,116 | $321,035 | $304,983 | ($16,052) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **TBD*** | | | | |

***Please note:** CAMPAC will begin to collect supportive data for number of full-time equivalent employees

**Strategic Implementation:**
The Milwaukee County Fund for the Arts, through the Milwaukee County Cultural Artistic and Musical Programming Advisory Council (CAMPAC), allocates County property tax dollars to support and encourage cultural and artistic activities which have an important impact on the economic well-being and quality of life of the community. CAMPAC funding is allocated among three program areas: Matching Grants, Community Cultural Events and Administrative Services.

The contribution to the County Fund for Performing Arts has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Community/Cultural Event Programming | $ 22,000 | $ 22,000 | $ 22,000 |
| Matching Grants Program | 289,277 | 286,035 | 269,983 |
| Program Administration | 10,369 | 13,000 | 13,000 |
| Other | - | - | - |
| ***Total Expenditures*** | **321,646** | **321,035** | **304,986** |
| **Revenues** | | | |
| ***Milwaukee County Contribution*** | *321,646* | *321,035* | *304,986* |
| ***Total Revenue*** | $ 321,646 | 321,035 | 304.986 |
| ***Budget Surplus/(Deficit):*** | **-** | **-** | **-** |
| ***County Contribution as % of Total Revenue:*** | **100%** | **100%** | **100%** |

## Strategic Program Area 2: Historical Society

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual (est)** | **2014 Budget** | **2015 Budget*** |
| Attendance-Public (General) | 4,000 | 6,780 | 8,000 |
| Attendance-Public (Programming) | 250 | 300 | 5,000 |
| Attendance-Other | 3,000 | 3,000 | 6,400 |
| Research Requests | 200 | 324 | 1,100 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $206,167 | $206,167 | $206,167 | $195,859 | ($10,308) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $206,167 | $206,167 | $206,167 | $195,859 | ($10,308) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Annual % Increase in Patron Usage of MCHS Resource Material | 3% | 300% (2012 – 200 reqs) | 65% est. (1,000 est.) | 10% |
| Annual % Increase in Overall Attendance (for All Five MCHS Operated Facilities) | 2% | 50% (2012 – 7,250 est) | 39% est. (15,900 est.) | 20% |

**Strategic Implementation:**
Pursuant to Section 59.56(5) of the Wisconsin Statutes, the County Board may appropriate money to any historical society located in the County and incorporated under Section 44.03 for the purpose of collecting and preserving the records and salient historical features of the County. This unit maintains the historical exhibits of the Milwaukee County Historical Society and assists with other phases of the program. Funds provided to subsidize the operation of the Society are used to employ a director and associate staff. The Society acts as custodian for some non-current County records. The County appropriates funds for use by the Society pursuant to an agreement approved by the County Board of Supervisors on December 14, 1965 and renewed on May 16, 1988.

The contribution to the County Historical Society has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Wages and Benefits | $ 260,938 | $ TBA | $ 335,000 |
| Planning and Administration | 4,181 | | 8,000 |
| Facilities/Museum/Library/Collection Operation | 246,524 | | 182,075 |
| Office Expense | 45,111 | | 53,300 |
| Professional Services | 19,554 | | 20,000 |
| Advertising/Marketing/Development | 1,030 | | 37,000 |
| Publishing/Printing | 8,952 | | 23,000 |
| Special Events/Awards | 28,446 | | 42,500 |
| Other | 2,219 | | 9,500 |
| ***Total Expenditures*** | 616,955 | - | 710,375 |
| **Revenues** | | | |
| Contributions/Fundraising/Grant/Membership | 219,489 | | 174,500 |
| Programmatic/Operating | 200,224 | | 363,300 |
| Investment Income | 90,056 | | TBA |
| Other | 10,529 | | 18,500 |
| ***Milwaukee County Contribution*** | 206,167 | 206,167 | 195,859 |
| ***Total Revenue*** | $ 726,425 | 206,167 | 752,159 |
| ***Budget Surplus/(Deficit):*** | 109, 510 | - | 41,784 |
| ***County Contribution as % of Total Revenue:*** | **28%** | **-%** | **26%** |

## Strategic Program Area 3: Federated Library System

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Library Materials Circulated | 7,552,150 | 8,000,000 | 8,000,000 |
| Registered Cardholders | 569,953 | 550,000 | 600,000 |
| Library Visits | 4,671,384 | 5,100,000 | 5,100,000 |
| Program Attendees | 216,621 | 240,000 | 240,000 |
| MCFLS and CountyCat Website Page Views | 24,310,076 | 28,000,000 | 28,500,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $66,650 | $66,650 | $166,650 | $66,650 | ($100,000) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $66,650 | $66,650 | $166,650 | $66,650 | ($100,000) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Registered Cardholders Users as a Percent of Population. | 58% | 60% | 59% | 61% |

**Strategic Implementation:**
The mission of the Milwaukee County Federated Library System (MCFLS) is to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of the County.

The 2015 contribution includes the reduction of a one-time increase in expenditure authority that was granted in 2014.

## Strategic Program Area 4: Marcus Center

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Attendance-Public (Programming)* | 492,724 | 493,500 | 490,000 |
| Attendance-Private (Events/Rental)* | 31,445 | 32,000 | 33,000 |
| Attendance-Other* | 51,360 | 49,500 | 50,000 |
| Number of Events Annually | 1,675 | 1,825 | 1,800 |
| Number of Days Activity in Facility | 341 | 345 | 340 |
| Number of Performance Weeks-All Theaters by Tenant Groups** | 93 | 91 | 93 |
| Number of Performance Weeks-All Theaters by Non-Tenant Groups. | 19 | 22 | 20 |
| Free Events for Children | 62 | 60 | 65 |
| Children Outreach Events | 23 | 20 | 25 |
| Free Family, Adults, Community Events | 62 | 60 | 60 |

*Total attendance for 2013 was 575,529; 2014 Budget is 575,000; 2015Budget is 570,000. **Includes MCPA Broadway & other MCPA Productions

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,088,000 | $1,087,094 | $1,088,000 | $1,033,600 | ($54,400) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $1,088,000 | $1,087,094 | $1,088,000 | $1,033,600 | ($54,400) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| % of Customer Satisfaction w/ Events** | 99.99% | 99.99% | 99.99% | 99.99% |
| % of Customer Satisfaction with Facility** | 99.99% | 99.99% | 99.99% | 99.99% |

**The Marcus Center averages about 20 -25 complaints a year, which is less than .01%.

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**Strategic Implementation:**
The Marcus Center was built with private money in 1969 and deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The facility is home to the Milwaukee Symphony Orchestra, Milwaukee Ballet, Florentine Opera, Milwaukee Youth Symphony Orchestra, First Stage Children's Theatre, City Ballet Theatre, Hansberry-Sands Theatre Company, Broadway Series, and other performing arts groups. In addition to the Marcus Center providing a first class facility for the performing arts, the Center supports a number of free community events and activities year-round, including ethnic and cultural festivals such as Martin Luther King Day Celebration, Cantos de Las Americas, Get up and Dance!, and KidZ Days children's programming.

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Personal Services | $ 3,611,426 | $ 3,827,166 | $ 3,634,714 |
| Professional Fees | 341,995 | 360,800 | 365,910 |
| Advertising and Promotion | 141,903 | 159,500 | 168,000 |
| Meetings and Auto Allowance | 12,767 | 11,540 | 13,750 |
| Space | 341,280 | 364,201 | 399,440 |
| Telephone and Utilities | 481,193 | 510,900 | 502,650 |
| Office and Administrative Supplies | 79,472 | 121,990 | 78,440 |
| ***Total Expenditures*** | 5,010,036 | **5,356,097** | 5,162,904 |
| **Revenues** | | | |
| Hall Rental | 1,262,970 | 1,130,450 | 1,181,110 |
| Office Rental | 46,230 | 26,800 | 27,420 |
| Equipment Income | 211,792 | 227,360 | 215,115 |
| Reimbursement Income | 1,639,179 | 1,760,276 | 1,619,246 |
| Concession Income | 184,289 | 180,000 | 188,500 |
| Facility Support | 516,424 | 860,000 | 767,992 |
| Misc. Income | 78,156 | 88,720 | 129,921 |
| ***Milwaukee County Contribution*** | **1,088,000** | **1,088,000** | **1,033,600** |
| ***Total Revenue*** | $ **5,027,040** | **5,361,606** | **5,162,904** |
| ***Budget Surplus/(Deficit):*** | **17,004** | **1,171** | **-** |
| ***County Contribution as % of Total Revenue:*** | **20%** | **20%** | **20%** |

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

## Strategic Program Area 5: Milwaukee Public Museum

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Attendance-Museum* | 277,699 | 275,027 | 224,000 |
| Attendance-Theater/Planetarium* | 95,026 | 133,500 | 92,500 |
| Attendance-Exhibitions* | 102,318 | 196,000 | 89,000 |

*Total attendance for 2013 was 523,763; 2014 Budget is 604,527; 2014 Budget is 405,500

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $3,502,376 | $5,861,853 | $3,500,000 | $3,500,000 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $3,502,376 | $5,861,853 | $3,500,000 | $3,500,000 | $0 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Annual Attendance Over/(Under) the 400,000 Base Level* | 70,798 | 75,043 | 204,527 | 5,400 |
| Unrestricted Endowments Assets Over/(Under) the $2,000,000 Base Level* | $750,000 | 761,244 | $400,000 | 871,700 |
| Generate Positive Unrestricted Operating Earnings*[1] | ($809,418) | 462,061 | $417,899 | 485,000 |

*The Performance Measures identified are partially based on conditions that must be met by MPM as outlined in the LMA.

**Strategic Implementation:**
Pursuant to Wisconsin Statute 59.56(2), Milwaukee County (County) may acquire, own, operate and maintain a public museum in the County and appropriate money for such purposes. As a museum of human and natural history, MPM provides a dynamic and stimulating environment for learning. The museum interprets the world's cultural and natural heritage through collections, research, education and exhibits. It holds its collections as a public trust and is dedicated to their preservation for the enrichment of present and future generations.

In accordance with the Lease and Management Agreement, the 2015 tax levy contribution for operating support is $3,500,000.[2]

[2] The 2015 Capital Budget includes funding of $2,375,759 and an additional $55,234 is included in the DAS-Facilities budget.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Wages and Benefits | $ 7,024,828 | $ 7,768,977 | $ 7,560,646 |
| Maintenance | 563,007 | 734,244 | 766,883 |
| Utilities | 1,011,274 | 990,556 | 1,097,144 |
| Other Operating Expenses | 3,769,523 | 3,375,279 | 3,428,933 |
| Interest | 218,892 | 85,558 | 84,000 |
| Depreciation | 1,215,805 | 1,196,361 | 1,174,876 |
| Subtotal Operating Expenses | 13,803,329 | 14,150,975 | 14,112,482 |
| Other non-Operating Expenses | (1,110,055) | 554,345 | 375,000 |
| Investment (Income)/Loss | (701,396) | - | - |
| Net Restricted Contributions | (1,558,512) | (3,807,000) | (1,400,000) |
| ***Total Expenditures*** | 10,433,366 | 10,898,320 | 13,137,482 |
| **Revenues** | | | |
| Contributions/Membership/FOM Event | 4,194,561 | 3,788,789 | 4,100,000 |
| Admissions Museum/Theater/Exhibitions | 2,918,729 | 3,553,793 | 2,580,428 |
| Other Earned Income | 1,470,046 | 2,529,931 | 2,335,173 |
| Net Assets Released from Restriction | 4,084,507 | 1,193,000 | 1,600,000 |
| ***Milwaukee County Contribution*** | **6,502,376** | **3,500,000** | **3,500,000** |
| ***Total Revenue*** | $ 19,170,219 | **14,565,513** | 14,115,601 |
| ***Budget Surplus/(Deficit):*** | **8,736,853** | **3,667,193** | **978,119** |
| ***County Contribution as % of Total Revenue:*** | **34%** | **24b%** | **25%** |

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

## Strategic Program Area 6: Villa Terrace/Charles Allis Museums

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Attendance-Public (General) | 7,300 | 11,000 | 9,500 |
| Attendance-Public (Programming) | 3,216 | 6,000 | 5,000 |
| Attendance-Private (Events/Rental) | 17,364 | 20,000 | 18,000 |
| Attendance-Other | 1,842 | 2,500 | 2,200 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $207,108 | $207,108 | $207,108 | $196,753 | ($10,355) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $207,108 | $207,108 | $207,108 | $196,753 | ($10,355) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Level of customer satisfaction with the facility | 5.0 | 5.0 | 5.0 | 5.0 |

**Strategic Implementation:**
Villa Terrace Decorative Arts Museum, 2220 North Terrace Avenue and Charles Allis Art Museum, 1801 North Prospect Avenue function as a combined operation. Public programming includes monthly changing art exhibits, regularly scheduled concerts, films, workshops, an annual youth concert series and special events. The facilities are available for rent by civic, cultural, veteran, educational, business and private groups. Both museums are on the National Registry of Historic Places.

The contribution to the Villa Terrace/Charles Allis Museum has been reduced by 5 percent from their 2014 contribution amount due to ongoing County fiscal constraints, and to encourage the organization to seek more self-sufficient models of operation.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Personnel Services | $ 376,389 | $ 350,000 | $ 377,000 |
| Professional Fees | 37,660 | 47,000 | 40,000 |
| Advertising and Promotion | 47,818 | 60,000 | 50,000 |
| Space and Utilites | 202,568 | 118,000 | 200,000 |
| Office and Admin Supplies | 8,177 | 25,000 | 10,000 |
| Conference & Travel | 4,219 | 3,608 | 3,000 |
| Major Maintenance | - | 13,000 | 10,000 |
| New & Replacement Equipment | 1,920 | - | - |
| ***Total Expenditures*** | **678,751** | **616,608** | **690,000** |
| | | | |
| **Revenues** | | | |
| Friends Direct Support | 25,604 | 26,500 | 30,000 |
| Private Support | 32,572 | 30,000 | 107,247 |
| Membership | 21,676 | 28,000 | 25,000 |
| Admissions | 38,300 | 30,000 | 40,000 |
| Rental Revenue | 237,177 | 239,000 | 250,000 |
| Program Sponsorship | 8,303 | 10,000 | 10,000 |
| Grants | 5,918 | 45,000 | 30,000 |
| Interest Trust Account | 414 | 1,000 | 1,000 |
| ***Milwaukee County Contribution*** | ***207,108*** | ***207,108*** | ***196,753*** |
| ***Total Revenue*** | $* **577,072** | **616,608** | **690,000** |
| | | | |
| ***Budget Surplus/(Deficit):*** | **(101,679)** | **-** | **-** |
| ***County Contribution as % of Total Revenue:*** | **36%** | **34%** | **29%** |

CA = Charles Allis; VT = Villa Terrace

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

## Strategic Program Area 7: War Memorial Center

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Attendance-Public (General) | 11,550 | 12,000 | 15,000 |
| Attendance-Public (Programming for Veterans) | 7,358 | 6,000 | 10,000 |
| Attendance-Private (Events/Rental) | 113,9496 | 87,610 | 87,610 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $1,491,405 | $1,491,405 | $486,000 | $486,000 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $1,491,405 | $1,491,405 | $486,000 | $486,000 | $0 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| **TBD*** | | | | |

*War Memorial Center staff is developing performance measures for inclusion in the 2016 budget.

**Strategic Implementation:**
Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial, Inc. and the County of Milwaukee (County), Milwaukee County War Memorial, Inc. (WMC) presently operates the War Memorial Center (Center) jointly with the Milwaukee Art Museum, Inc. (MAM). The Center is situated at the south end of Lincoln Memorial Drive overlooking Lake Michigan and is directly adjacent to County parkland.

In accordance with the Lease and Management Agreements, the 2015 tax levy contribution for operating support is $486,000.

CULTURAL CONTRIBUTIONS (1900) BUDGET

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Personnel Services | $ 648,285 | $ 575,000 | $ 715,000 |
| Professional Fees | 172,454 | 141,250 | 125,000 |
| Advertising and Promotion | 43,010 | 62,000 | 75,000 |
| Meeting and Auto Allowance | 5,983 | 7,500 | 7,500 |
| Facility Expenses (includes Utilities) | 1,128,264 | 444,900 | 453,400 |
| Office and Administrative Supplies | 18,505 | 24,350 | 24,100 |
| Milwaukee Art Museum Bldg Services | 28,749 | - | - |
| ***Total Expenditures*** | **2,045,250** | **1,255,000** | **1,400,000** |
| | | | |
| **Revenues** | | | |
| Parking | 382,687 | 315,000 | 330,000 |
| Hall & Plaza Rental | 205,096 | 165,000 | 165,000 |
| Meeting Room Rental | 9,895 | 10,000 | 10,000 |
| Office Rental | 197,811 | 190,000 | 194,000 |
| Catering Commission | 32,428 | 27,000 | 27,000 |
| Liquor Commission | 19,667 | 13,000 | 13,000 |
| Miscellaneous | 103,721 | 49,000 | 50,000 |
| **Earned Revenues** | 951,305 | 769,000 | 789,000 |
| | | | |
| **Fundrasing** | - | - | 125,000 |
| | | | |
| Normal Tax Levy | 881,445 | 486,000 | 486,000 |
| Additional Tax Levy | 212,500 | - | - |
| ***Milwaukee County Contribution*** | ***1,093,945*** | ***486,000*** | ***486,000*** |
| ***Total Revenue*** | $ **2,045,250** | **1,255,000** | **1,400,000** |
| | | | |
| ***Budget Surplus/(Deficit):*** | **-** | **-** | **-** |
| ***County Contribution as % of Total Revenue:*** | **53%** | **39%** | **35%** |

## Strategic Program Area 8: Milwaukee Art Museum

**Service Provision:** **Discretionary**

**Strategic Outcome:** **Quality of Life**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Item** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Attendance-Public (General) | 294,320 | 261,000 | 206,888 |
| Attendance-Public (Programming) | 58,905 | 60,000 | 27,500 |
| Attendance-Private (Events/Rental) | 33,283 | 25,000 | 24,000 |
| # of Milwaukee County Visitors | 181,918 | 87,620 | 100,000 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | $0 | $1,100,000 | $1,100,000 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $0 | $0 | $1,100,000 | $1,100,000 | $0 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| # of Milwaukee County Visitors | 81,395 | 181,918 | 87,620 | 100,000 |
| Number of non-Milwaukee County Visitors | 246,943 | 210,716 | 258,380 | 158,388 |
| Customers Satisfaction with Events | 4.75 out of 5 | 4.8 out of 5 | 4.5 out of 5 | 4.5 out of 5 |
| Customers Satisfaction with the Facility | 4.7 out of 5 | 4.7 out of 5 | 4.0 out of 5 | 4.0 out of 5 |

**Strategic Implementation:**
The mission of the Milwaukee Art Museum (MAM) is to serve the community and present art as a vital source of inspiration and education. Through exhibitions and related programs, the Art Museum is committed to bring people together to inform, educate and engage in conversation around art.

In accordance with the Lease and Management Agreements, the 2015 tax levy contribution for operating support is $1,100,000.

DEPT: Cultural Contributions

UNIT NO. 1900
FUND: General - 0001

**BUDGET SUMMARY**

| | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| **Expenditures** | | | |
| Personnel expenses | $ 8,003,337 | $ 8,328,819 | $ 7,892,666 |
| Professional services | 310,380 | 345,621 | 399,597 |
| Supplies | 411,116 | 461,245 | 375,270 |
| Equipment rental/maintenance | 671,476 | 386,185 | 334,840 |
| Building repairs/maintenance | 1,069,505 | 597,121 | 643,752 |
| Insurance | 177,226 | 185,000 | 181,700 |
| Utilities | 472,126 | 1,067,613 | 1,021,913 |
| Advertising and marketing | 931,287 | 827,607 | 817,077 |
| Postage/shipping/printing | 252,487 | 311,178 | 292,610 |
| Education program | 213,712 | 236,685 | 151,099 |
| Exhibitions | 1,036,339 | 1,640,811 | 1,574,876 |
| Other | 871,792 | 450,892 | 237,380 |
| Fundraising/donor/volunteer | 160,655 | 208,450 | 357,400 |
| Bank fees | 157,406 | 164,810 | 123,190 |
| ***Total Expenditures*** | 14,738,834 | **15,212,037** | 14,373,370 |
| **Revenues** | | | |
| Annual campaign and membership | 4,710,012 | 4,954,000 | 4,690,000 |
| Grants and sponsorships | 2,912,164 | 2,497,182 | 1,783,861 |
| Admissions | 1,453,366 | 1,821,169 | 1,043,671 |
| Exhibition revenue | 275,703 | 272,729 | 315,446 |
| Facility rental | 510,460 | 553,625 | 486,285 |
| Parking | 409,167 | 369,950 | 275,000 |
| Tours | 181,487 | 200,000 | 96,000 |
| Store gross margin | 708,535 | 716,438 | 474,789 |
| Café gross margin | 1,247,526 | 1,179,225 | 1,102,927 |
| Other | 297,781 | 300,219 | 1,395,391 |
| Distribution from endowment | 1,173,108 | 1,220,500 | 1,610,000 |
| Milwaukee County War Memorial in kind | 655,336 | - | - |
| ***Milwaukee County Contribution*** | 212,500 | **1,100,000** | 1,100,000 |
| ***Total Revenue*** | $ **14,747,145** | **15,212,037** | **14,373,370** |
| ***Budget Surplus/(Deficit):*** | **8,311** | **-** | - |
| ***County Contribution as % of Total Revenue:*** | 1% | **7%** | 8% |

# Debt Service Function

## Agency Budget Narratives

- **Debt Issue Expense**
- **Debt Service**

DEBT ISSUE EXPENSE (1987) BUDGET

DEPT: Debt Issue Expense

UNIT NO. 1987
FUND: General - 0001

## Budget Summary

Beginning in 2015, the expenditures and revenues for debt issuance expense that were previously budgeted in Org. Unit 1987 – Debt Issuance Expense will instead be incorporated into Org. Unit 9960 – Debt Service.

DEBT SERVICE (9960) BUDGET

DEPT: Debt Service

UNIT NO. 9960
FUND: Debt Service - 0016

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $0 | $0 | $0 | $0 | $0 |
| Operation Costs | $0 | $0 | $0 | $0 | $0 |
| Debt & Depreciation | $107,009,294 | $342,843,284 | $105,268,403 | $90,992,998 | ($14,275,405) |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges | ($39,489,094) | ($52,430,490) | ($41,474,462) | ($39,680,926) | $1,793,536 |
| **Total Expenditures** | **$67,520,200** | **$290,412,794** | **$63,793,941** | **$51,312,072** | **($12,481,869)** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $14,036,565 | $250,302,151 | $19,863,890 | $13,487,360 | ($6,376,530) |
| Intergov Revenue | $1,920,157 | $1,851,031 | $1,740,502 | $1,750,364 | $9,862 |
| Indirect Revenue | $0 | $0 | $0 | $0 | $0 |
| **Total Revenues** | **$15,956,722** | **$252,153,182** | **$21,604,392** | **$15,237,724** | **($6,366,668)** |
| | | | | | |
| **Tax Levy** | **$51,563,478** | **$38,259,612** | **$42,189,549** | **$36,074,348** | **($6,115,201)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 0 | 0 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

*2013 actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 2013 information to be reported on a basis comparable to the subsequent year budget summaries. 2013 actual also includes transactions relating to the 2013 Pension Obligation Bond Promissory Notes and the 2013B Taxable General Obligation Pension Refunding Bonds.

**County sales and use tax revenues are dedicated primarily to the payment of general obligation debt service costs. For budgetary purposes, the County's pledge to levy ad valorem taxes for the payment of debt service payments treats sales tax revenues and property tax revenues as interchangeable.

**Department Mission/Description:** The Debt Service Fund accounts for and reports the accumulation of resources that are restricted, committed or assigned for the payment of principal and interest on long-term general obligation debt. Because these items are largely technical in nature, they have no strategic outcomes and no activity data or performance measures.

DEPT: Debt Service

UNIT NO. 9960
FUND: Debt Service - 0016

## Strategic Program Area 1: Debt Service

**Summary of Bonds and Notes Outstanding**

| Type of Issue | True Interest Rate | Date of Bond Issue | Final Maturity Date | Bonds or Notes Outstanding 12/31/14 | 2015 Requirements Principal | 2015 Requirements Interest |
|---|---|---|---|---|---|---|
| R | 3.48 | 07/01/03 | 08/01/17 | 20,085,000 | 6,750,000 | 756,385 |
| R | 3.89 | 02/01/06 | 10/01/15 | 3,065,000 | 3,065,000 | 160,913 |
| C | 4.14 | 04/01/07 | 10/01/21 | 17,705,000 | 2,525,000 | 885,250 |
| C | 4.12 | 06/01/08 | 12/01/22 | 22,680,000 | 2,835,000 | 921,375 |
| C | 3.93 | 06/01/08 | 12/01/23 | 24,300,000 | 2,700,000 | 968,625 |
| C | 5.04 | 08/01/09 | 10/01/24 | 24,775,000 | 0 | 1,221,733 |
| R | 2.00 | 08/01/09 | 10/01/16 | 4,850,000 | 2,415,000 | 124,294 |
| C | 4.87 | 11/15/09 | 08/01/24 | 28,510,000 | 1,340,000 | 1,357,563 |
| N | 2.55 | 11/15/09 | 08/01/19 | 6,455,000 | 1,485,000 | 191,869 |
| C | 4.60 | 05/01/10 | 10/01/25 | 22,725,000 | 1,530,000 | 992,743 |
| N | 2.37 | 05/01/10 | 10/01/18 | 6,580,000 | 1,580,000 | 171,313 |
| C | 4.79 | 12/21/10 | 10/01/26 | 35,545,000 | 1,580,000 | 1,645,983 |
| N | 2.82 | 12/21/10 | 10/01/20 | 6,745,000 | 965,000 | 203,675 |
| R | 1.73 | 03/15/11 | 10/01/18 | 18,005,000 | 6,225,000 | 900,250 |
| R | 1.00 | 12/03/12 | 12/01/20 | 21,365,000 | 3,570,000 | 854,600 |
| C | 2.43 | 08/14/13 | 09/01/23 | 25,095,000 | 2,790,000 | 669,150 |
| C | TBD | XX/XX/14 | TBD | 40,495,000 | 3,270,000 | 1,247,704 |
| Projected Outstanding Balance as of December 31, 2014 and Associated Debt Service | | | | $ 328,980,000 | $ 44,625,000 | $ 13,273,422 |
| Taxable GO Notes | 6.84 | 12/01/09 | 12/01/33 | $ 133,487,910 | $ 3,988,664 | $ 8,754,614 |
| Taxable GO Notes | 3.28 | 03/15/13 | 12/31/30 | 133,725,000 | 5,030,000 | 3,902,746 |
| Taxable GO Notes | 2.76 | 06/27/13 | 12/01/23 | 90,075,000 | 9,215,000 | 2,192,052 |
| | | | | $ 357,287,910 | $ 18,233,664 | $ 14,849,412 |
| Totals | | | | $ 686,267,910 | $ 62,858,664 | $ 28,122,834 |
| **Total 2015 Debt Service** | | | | | | **$ 90,981,498** |

*The 2014 Corporate Purpose Issuance has not yet been issued. The 2015 Requirements in the table above for the 2014 issuance are estimates.

Type of Issue Explanation

A -Airport Bonds
B -Building Bonds
C -Corporate Purpose Bonds
D -Detention Facility Bonds
N -General Obligation Note
R -Refunding Bonds
AR-Airport Refunding Bonds
TB-Taxable Bonds
STFLP- State Trust Fund Loan Program

**DEBT ISSUANCE EXPENSE (8026)**

Beginning in 2015, the expenditures and revenues for debt issuance expense that were previously budgeted in Org. Unit 1987 – Debt Issuance Expense will instead be incorporated into Org. Unit 9960 – Debt Service. In previous years, $11,500 of tax levy was budgeted for expenses that were not eligible to be paid from financing proceeds; this amount is unchanged for 2015.

Currently, a significant portion of debt issue expenses are paid from the proceeds of each financing. Under current federal law, up to 2 percent of each financing may be used to cover expenses related to the issue.

For 2015 it is anticipated that a single corporate purpose issuance will be done. Once the corporate purpose financing amounts have been determined and more robust debt issuance expense estimates have been identified by the Office of the Comptroller, the Department of Administrative Services will process an administrative appropriation transfer in order to make the necessary adjustments.

There is no airport financing anticipated for 2015.

**PENSION OBLIGATION BONDS**

**Pension Obligation Bond Debt Service**

In 2009, Milwaukee County sold $400 million in pension obligation bonds to improve the funding ratios of the pension system and to take advantage of higher investment rates of returns compared to the interest rate of taxable general obligation bonds. The original debt consisted of two bond issues: $265 million in taxable general obligation promissory notes for a 20-year term and $135 million in taxable pension anticipation notes for a five-year term with a December 2013 maturity date. In March 2013, the County issued taxable general obligation pension notes to replace the anticipation notes.

In 2013, the Office of the Comptroller was contacted by JP Morgan to inquire if the County would be interested in purchasing the County's outstanding 2024 notes that were part of the 2009 issue. The Office of the Comptroller subsequently received initial authorization from the County Board and County Executive to issue new pension obligation notes to refund any of the 2009 pension obligation notes that the County is able to achieve an appropriate level of savings. In June 2013, the County closed on the issuance of $99,300,000 of 2013B Taxable General Obligation Pension Refunding Bonds. These proceeds were used in order to purchase outstanding 2024 notes and the County achieved $1,571,900 of net present value savings.

The 2015 debt service costs for the pension obligation notes issued in 2009 and 2013 are $33,083,076.

To accurately reflect all benefit related costs, the pension obligation debt service expenses are budgeted in the Org. 1950 - Employee Fringe Benefits. In addition, to accurately reflect all debt service costs, this amount is also included in the principal and interest amounts within the General Debt Service Fund Budget. To avoid duplication of the debt service costs, the amount is abated in the General Debt Service Budget.

**DEBT SERVICE CONTRIBUTIONS**

**Reserve for County Bonds (4703)**

A contribution of $5,000,000 from the Reserve for County Bonds is included for 2015.

**County Fleet Debt Service Abatement**

The 2015 principal costs for the $30,045,000 issued for vehicles and equipment in 2009, 2010, 2013, and 2014 is $3,985,000. To accurately reflect all fleet-related costs, this amount is budgeted in the Org. 5300 – Fleet Management Division and crosscharged to user departments. In addition, to accurately reflect all debt service costs, this amount is also included in the principal and interest amounts within the General Debt Service Fund Budget. To avoid duplication of the debt service costs, the amount is abated in the General Debt Service Budget.

**Internal Revenue Service (IRS) Build America Bond (BAB)/Recovery Zone Bond Interest Payments Reimbursements (2410)**

In February of 2009, the U.S Congress enacted the American Recovery and Reinvestment Act (ARRA). The ARRA contained many provisions that provide Federal tax credits and stimulate the investment market. In an effort to expand the number of investors and broaden the tax-exempt municipal market, the ARRA contained provisions that allowed state and local governments to issue taxable Build America Bonds (BABs) that provide a credit to investors or credit to issuers that is equal to 35 percent of the interest costs for bonds issued in 2009 and 2010. The ARRA also provided state and local governments the opportunity to issue Recovery Zone Bonds. The Recovery Zone Bonds provide a tax credit of 45 percent on the interest payment on the bonds.

In March 2013, pursuant to the requirements of the Balanced Budget and Emergency Deficit Control Act of 1985, as amended ("Sequester") automatic spending reductions occurred across various areas of the Federal Budget.

In September 2013, the Internal Revenue Service (IRS) issued guidance regarding the sequestration reduction for reimbursements between October 1, 2013 and September 30, 2014. The sequestration rate during this period is 7.2%.

For 2015, $1,750,364 is anticipated to be received from the IRS as reimbursement for $5,218,010 of 2015 interest expenses relating to Build America Bonds and Recovery Zone Bonds. The 2015 estimate includes a reduction of 7.2% as a result of the continuing impact of Sequestration.

**Jail Assessment Surcharge (1315)**

Jail Assessment Surcharge revenue of $1,284,898 is projected to be used to pay 2015 debt service costs for the construction of the Criminal Justice Facility (CJF) as allowed by Wisconsin Statutes Section 302.46(2). The 2015 estimate is based on the previous five years of fees.

**Sale of Capital Asset (4905)**

**Doyne Hospital Sale Revenues**

Based on the sale agreement between Milwaukee County and Froedtert Memorial Lutheran Hospital (Froedtert), the County will receive annual payments over 25 years beginning in 1996 and ending in 2020 based on the net operating cash flow generated by Froedtert.

Based on the 2014 estimated payment, the budget for 2015 is projected to be $7,000,000.

| Year | Budget | Actual | Surplus/(Deficit) |
|---|---|---|---|
| 2009 | 3,190,000 | 0 | (3,190,000) |
| 2010 | 3,900,000 | 6,125,756 | 2,225,756 |
| 2011 | 6,300,000 | 8,378,000 | 2,078,000 |
| 2012 | 6,300,000 | 4,439,000 | (1,861,000) |
| 2013 | 6,075,550 | 10,798,000 | 4,722,450 |
| 2014* | 6,100,000 | 7,000,000 | 900,000 |

*2014 Actual is estimated as Froedtert is currently auditing its year-end financials. Froedtert staff anticipates final figures to be released in early October, 2014.

**Revenue from Project Rents (4999)**

Intergovernmental Cooperation Council

The County issued $2,500,000 General Obligation Building Bonds, Series 1997A on July 17, 1997 on behalf of the Intergovernmental Cooperation Council (ICC) for the development of an animal control shelter. The County and ICC have developed a final agreement as required for the release of the bond proceeds to the ICC. The ICC will repay the County for actual debt service costs on this issue.

In 2005, Milwaukee County refunded the debt, which resulted in savings of $55,643 over the life of the issue. The debt service payments reflect the savings per maturity. Reimbursement for debt service costs for 2013 totaled $229,294 and represented the final year of repayments. There was no budgeted payment for 2014 and there is no budgeted payment for 2015.

**Private Geographic Members (PGMs)**

In 2003, Milwaukee County issued general obligation bonds to finance Project WG008 – Milwaukee County Grounds Roadway Rehabilitation. Milwaukee County Ordinance 98.01 states that the Private Geographic Members (PGM's) shall share in the cost of improvements at the County Grounds on an equitable basis. The PGM's consist of Milwaukee County (DHHS – Behavioral Health Division), Froedtert Hospital, Children's Hospital, Medical College of Wisconsin, Curative Rehabilitation and Blood Center of Southeastern Wisconsin.

The cost allocations for improvements are based on a cost sharing formula that is determined by the square footage of building area that the geographic members bear to the total gross square feet of the building area of all geographic members combined. The square footage is evaluated annually and is expressed as a percentage. Presently, the allocation for the County is 17.8 percent and the combined percentage for the remaining PGM's is 82.2 percent. Therefore, 82.2 percent of the debt service costs for the roadway improvements will be paid by the remaining PGMs. The budgeted amount for 2015 is $202,462.

**INTEREST ALLOCATION (9880)**

| Org. No. | Capitalized and Operating Interest Expense for Proprietary Fund Departments | 2015 Amount |
|---|---|---|
| 1160 | DAS-Information Management Services Division [1] | $ 290,495 |
| 5041 | DOT-Airport Divison | 4,100 |
| 5300 | Fleet Management Division (Prior Year Debt Service) | 128,298 |
| 5300 | Fleet Management Division (Vehicle Initiative-Principal) | 3,985,000 |
| 5300 | Fleet Management Division (Vehicle Initiative-Interest) | 410,317 |
| 5500 | DAS - Utility | 206,304 |
| 5605 | Milwaukee County Transit/Paratransit Services | 1,132,030 |
| 5725 | DAS - Facilities Management Division | 441,306 |
| | **Sub-Total** | $ 6,597,850 |
| 1950 | Taxable Pension Obligation Notes | $ 33,083,076 |
| | **Total Estimated 2015 Debt Service Abatement** | $ 39,680,926 |

[1] The 2015 Budget moves the County's Radio function from the Department of Administrative Services- Information Management Services Division (DAS-IMSD) to the newly created Department of Emergency Preparedness. In previous years, the interest expense associated with the Radio Section was cross charged from the Debt Service Budget to DAS-IMSD Radio Section since it was part of an internal service fund department. Since the Radio Section will be part of a general fund department (Emergency Preparedness), the interest expense will no longer be cross charged to the Radio section. The 2015 interest amount for Radios is $125,427.

# Non-Departmental Revenue Function

## Agency Budget Narratives

- **Property Taxes**

**Consolidated Non-Departmental Revenue Narrative:**

- **Unclaimed Money**
- **Land Sales**
- **Potawatomi Allocation**
- **State Shared Taxes**
- **State Exempt Computer Aid**
- **County Sales Tax Revenue**
- **Prior Year Surplus**
- **Other Miscellaneous Revenue**

PROPERTY TAXES (1991) BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1991
FUND: General - 0001

| BUDGET SUMMARY | | | |
|---|---|---|---|
| | 2013 Budget | 2014 Budget | 2015 Budget |
| Property Tax Levy | $ 279,321,196 | $ 279,321,196 | $ 279,321,196 |

STATISTICAL SUPPORTING DATA

| | 2014 Budget | 2015 Budget | 2014/15 Change |
|---|---|---|---|
| General County | | | |
| Expenditures | $ 1,306,950,613 | $ 1,316,311,910 | $ 9,361,297 |
| Revenues | 990,152,860 | 998,405,049 | 8,252,189 |
| Bond Issues | 37,476,557 | 38,585,665 | 1,109,108 |
| General County Property Tax Levy | $ 279,321,196 | $ 279,321,196 | $ 0 |

PROPERTY TAXES (1991) BUDGET

DEPT: PROPERTY TAXES

UNIT NO. 1991
FUND: General - 0001

**Summary of 2015 Tax Levy**

| Dept. No. | Department Description | 2015 Budget Expenditures | 2015 Budget Revenues | 2015 Budget Tax Levy | Type Fund* |
|---|---|---|---|---|---|
| Legislative and Executive | | | | | |
| 1000 | County Board | $ 3,459,830 | $ 0 | $ 3,459,830 | GEN |
| 1011 | County Executive-General Office | 1,466,950 | 0 | 1,466,950 | GEN |
| 1020 | County Executive-Intergov Relations | 466,889 | 0 | 466,889 | GEN |
| 1021 | County Exec-Veteran's Services | 317,149 | 13,000 | 304,149 | GEN |
| | Total Legislative and Executive | $ 5,710,818 | $ 13,000 | $ 5,697,818 | |
| Staff Agencies | | | | | |
| 1120 | Personnel Review Board | $ 401,678 | $ 0 | $ 401,678 | GEN |
| 1130 | Corporation Counsel | 2,008,490 | 120,000 | 1,888,490 | GEN |
| 1140 | Human Resources | 7,203,807 | 1,441,028 | 5,762,779 | GEN |
| 1151 | Department of Administrative Services | 77,226,811 | 68,850,657 | 8,376,154 | ** |
| 1905 | Ethics Board | 93,091 | 0 | 93,091 | GEN |
| | Total Staff Agencies | $ 86,933,877 | $ 70,411,685 | $ 16,522,192 | |
| County-Wide Non-Departmental Revenues | | | | | |
| 1901 | Unclaimed Money | $ 0 | $ 1,250,000 | $ (1,250,000) | GEN |
| 1933 | Land Sales | 0 | 0 | 0 | GEN |
| 1937 | Potawatomi Revenue | 0 | 4,026,477 | (4,026,477) | GEN |
| 1993 | State Shared Taxes | 0 | 31,163,647 | (31,163,647) | GEN |
| 1994 | State Exempt Cmptr Aid | 0 | 3,797,493 | (3,797,493) | GEN |
| 1996 | Cnty Sales Tax Revenue | 0 | 57,219,731 | (57,219,731) | GEN |
| 1998 | Surplus from Prior Year | 0 | 5,000,000 | (5,000,000) | GEN |
| 1999 | Other Misc Revenue | 0 | 2,278,000 | (2,278,000) | GEN |
| | Total Non-Departmental Revenues | $ 0 | $ 105,061,546 | $ (105,061,546) | |

DEPT: PROPERTY TAXES

UNIT NO. 1991
FUND: General - 0001

**Summary of 2015 Tax Levy**

| Dept. No. | Department Description | 2015 Budget Expenditures | Revenues | Tax Levy | Type Fund** |
|---|---|---|---|---|---|
| County-Wide Non-Departmentals | | | | | |
| 1913 | Civil Air Patrol | $ 10,000 | $ 0 | $ 10,000 | GEN |
| 1921 | Human Resources/Payroll Sys | 0 | 0 | 0 | GEN |
| 1930 | Internal Service Abatement | (238,116,988) | (238,116,988) | 0 | GEN |
| 1935 | Charges to Other County Units | (12,495,824) | 0 | (12,495,824) | GEN |
| 1945 | Appropriation for Contingencies | 7,305,081 | 0 | 7,305,081 | GEN |
| 1950 | Employee Fringe Benefits | 189,235,182 | 189,235,182 | 0 | GEN |
| 1961 | Litigation Reserve | 545,001 | 0 | 545,001 | GEN |
| 1975 | Law Enforcement Grants | 2,143,287 | 0 | 2,143,287 | GEN |
| 1985 | Capital/Depreciation Contra | 1,867,800 | 4,380,183 | (2,512,383) | GEN |
| 1987 | Debt Issue Expense | 0 | 0 | 0 | GEN |
| | Total County-Wide Non-Dept | $ (49,506,461) | $ (44,501,623) | $ (5,004,838) | |
| Courts and Judiciary | | | | | |
| 2000 | Combined Court Related Services | $ 43,367,514 | $ 11,285,801 | $ 32,081,713 | GEN |
| 2430 | Department of Child Support | 19,089,383 | 17,486,285 | 1,603,098 | GEN |
| 2900 | Courts-Pre Trial Services | 4,742,703 | 717,289 | 4,025,414 | GEN |
| | Total Courts and Judiciary | $ 67,199,600 | $ 29,489,375 | $ 37,710,225 | |
| General Government | | | | | |
| 3090 | County Treasurer | 1,598,296 | 4,826,000 | (3,227,704) | GEN |
| 3270 | County Clerk | 2,013,798 | 522,200 | 1,491,598 | GEN |
| 3400 | Register of Deeds | 3,503,286 | 3,996,647 | (493,361) | GEN |
| 3700 | Comptroller | 7,259,024 | 196,793 | 7,062,231 | GEN |
| | Total General Government | $ 14,374,404 | $ 9,541,640 | $ 4,832,764 | |
| Public Safety | | | | | |
| 4000 | Sheriff | $ 75,552,309 | $ 8,780,099 | $ 66,772,210 | GEN |
| 4300 | House of Correction | 63,568,014 | 6,454,550 | 57,113,464 | GEN |
| 4500 | District Attorney | 18,992,501 | 6,140,213 | 12,852,288 | GEN |
| 4800 | Emergency Preparedness | 10,983,988 | 2,168,866 | 8,815,122 | GEN |
| 4900 | Medical Examiner | 5,076,464 | 2,165,825 | 2,910,639 | GEN |
| | Total Public Safety | $ 174,173,276 | $ 25,709,553 | $ 148,463,723 | |

**Summary of 2015 Tax Levy**

| Dept. No. | Department Description | 2015 Budget Expenditures | Revenues | Tax Levy | Type Fund** |
|---|---|---|---|---|---|
| Public Works | | | | | |
| 5040 | DOT-Airport | $ 89,274,540 | $ 89,274,540 | $ 0 | ENTER |
| 5100 | DOT-Highway Maintenance | 22,063,007 | 20,816,624 | 1,246,383 | GEN |
| 5300 | DOT-Fleet Maintenance | 11,132,842 | 11,975,858 | (843,016) | GEN |
| 5600 | Transit/Paratransit | 161,136,277 | 142,988,984 | 18,147,293 | ENTER |
| 5800 | DOT-Director's Office | 240,000 | 240,000 | 0 | GEN |
| | Total Public Works | $ 283,846,666 | $ 265,296,006 | $ 18,550,660 | |
| Health and Human Services | | | | | |
| 6300 | DHHS-Behavioral Health Division | $ 179,695,580 | $ 120,496,239 | $ 59,099,341 | GEN |
| 7900 | Department on Aging | 18,343,932 | 17,310,443 | 1,033,489 | GEN |
| 7990 | Department of Family Care | 284,724,505 | 284,724,505 | 0 | GEN |
| 8000 | Dept of Health & Human Services | 85,327,640 | 65,975,700 | 19,351,940 | GEN |
| | Total Health and Human Services | $ 567,991,657 | $ 488,506,887 | $ 79,484,770 | |
| Parks, Recreation and Culture | | | | | |
| 1908 | Milwaukee County Historical Society | $ 195,859 | $ 0 | $ 195,859 | GEN |
| 1914 | War Memorial | 486,000 | 0 | 486,000 | GEN |
| 1915 | Villa Terrace/Charles Allis | 196,753 | 0 | 196,753 | GEN |
| 1916 | Marcus Center for the Performing Arts | 1,033,600 | 0 | 1,033,600 | GEN |
| 1917 | Milwaukee Art Museum | 1,100,000 | 0 | 1,100,000 | GEN |
| 1966 | Federated Library | 66,650 | 0 | 66,650 | GEN |
| 1974 | Milwaukee County Fund for the Arts | 304,983 | 0 | 304,983 | GEN |
| 9000 | Parks, Recreation and Culture | 45,648,656 | 18,493,498 | 27,155,158 | GEN |
| 9500 | Zoological Department | 22,798,226 | 15,204,245 | 7,593,981 | GEN |
| 9700 | Museum | 3,500,000 | 0 | 3,500,000 | GEN |
| 9910 | University Extension | 528,097 | 110,000 | 418,097 | GEN |
| | Total Parks, Recreation and Culture | $ 75,858,823 | $ 33,807,743 | $ 42,051,081 | |
| Debt Service | | | | | |
| 9960 | General County Debt Service | $ 51,312,072 | $ 15,237,724 | $ 36,074,348 | DEBT |
| | Total Debt Service | $ 51,312,072 | $ 15,237,724 | $ 36,074,348 | |
| Capital Projects | | | | | |
| 1200-1876 | Capital Improvements | $ 78,572,288 | $ 78,572,288 | $ 0 | CAP |
| | Total Capital Projects | $ 78,572,288 | $ 78,572,288 | $ 0 | |

**Summary of 2015 Tax Levy**

| Dept. No. | Department Description | 2015 Budget Expenditures | 2015 Budget Revenues | 2015 Budget Tax Levy | Type Fund* |
|---|---|---|---|---|---|
| Expendable Trust Funds | | | | | |
| 601 | Office for Disabilities Trust Fund | $ 25,000 | $ 25,000 | $ 0 | TF |
| 0701-0702 | BHD Trust Funds | 17,600 | 17,600 | 0 | TF |
| 0319-0329 | Zoo Trust Funds | 1,017,290 | 1,017,290 | 0 | TF |
| | Total Expendable Trust Funds | $ 1,059,890 | $ 1,059,890 | $ 0 | |
| | Total County | $ 1,357,526,910 | $ 1,078,205,714 | $ 279,321,196 | |

Note: For Department 5600 Transit/Paratransit, the Passenger Abatement of $42,215,000 is presented as revenue rather than a negative expense

* Type of fund, according to generally accepted accounting principles (GAAP), includes the following:

| Designation | Type of Fund |
|---|---|
| GEN | General Fund |
| INTER | Internal Service Fund |
| ENTER | Enterprise Fund |
| DEBT | Debt Service Fund |
| CAP | Capital Projects Fund |
| TF | Trust Fund |

** All divisions within the Department of Administrative Services utilize the general fund with the exception of the following:

- Risk Management (INTER)
- Information Management Services (INTER)
- Water Utility (INTER)

DEPT: Non-Departmental Revenues UNIT NO. 1800
FUND: General - 0001

**NON-DEPARTMENTAL DESCRIPTION**

The objective of the non-departmental revenue agencies is to properly account for revenue sources that are not under the jurisdiction of any single department. The Office of Performance, Strategy, and Budget (DAS-PSB) has primary responsibility for budgeting and accounting for these revenues. The Non-Departmental revenue budgets are based on historical trends, current economic data, contract terms, and policy changes at the State and Federal level as appropriate.

**NON-DEPARTMENTAL REVENUE SUMMARY**

| Org | 2013 Actual | 2014 Budget | 2015 Budget | Budget Change |
|---|---|---|---|---|
| 1901 Unclaimed Money | $ 1,400,000 | $ 0 | $ 1,250,000 | $ 1,250,000 |
| 1933 Land Sales | 0 | 0 | 0 | 0 |
| 1937 Potawatomi Allocation | 3,955,694 | 4,026,477 | 4,026,477 | 0 |
| 1993 State Shared Taxes | 31,118,751 | 31,080,305 | 31,163,647 | 83,342 |
| 1994 State Exempt Computer Aid | 3,561,551 | 3,797,493 | 4,123,691 | 326,198 |
| 1996 County Sales Tax Revenue* | 65,487,981 | 66,492,280 | 68,220,000 | 1,727,720 |
| 1998 Surplus from Prior Years | 0 | 5,000,000 | 5,000,000 | 0 |
| 1999 Other Misc. Revenue | (292,873) | 882,500 | 2,278,000 | 1,395,500 |
| **TOTAL NON-DEPT. REVENUES** | $ 105,231,104 | $ 111,279,055 | $ 116,061,815 | $ 4,782,760 |

*The figure stated above is presented as gross sales tax collections for clarity. Org 1996 contains net sales tax collections in the Operating Budget $56,969,731 after allocations to capital improvements $11,000,269

## Recommended Amounts are based on the following:

- **Unclaimed Money:** Pursuant to Section 59.66 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that the Treasurer's Office possesses unclaimed money. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the General Fund of the County treasury. Every other year, the Treasurer widely advertises unclaimed funds before they are forfeited. As a result, this revenue fluctuates from one year to the next and is difficult to predict. In 2015, unclaimed funds are projected to be $1,250,000. Monies identified and submitted to the Treasurer as unclaimed from calendar years 2013 and 2014 will be published in early 2015.

  **Land Sales:** Accounts for the sale of County land approved by the County Board. As in previous years, $400,000 is budgeted in Real Estate Services to cover their operating expenditures. This represents the first $400,000 of unallocated land sales and is historically realized through the sale of foreclosed properties and other miscellaneous land.

  **Potawatomi Revenues:** Represents payments, based on Class III Net Win during the period July 1, 2014 to June 30, 2015 by the Potawatomi Bingo Casino per contract. The amount is net of allocations to operating departments (see below). The 2013 net win payment was $3,955,694. Based on actual receipts and the projected level of gaming activity, the amount is unchanged from the 2014 Budget. Allocations to departments total $1,488,523.

  <u>DHHS-Behavioral Health Division (Org. 6300)</u>

  - $337,203 to support the Community Services Section programs
  - $500,000 is budgeted to support Alcohol and Other Drug Abuse (AODA) treatment through the Non-Temporary Assistance to Needy Families (TANF) AODA Voucher System.

  <u>Department of Health and Human Services (Org. 8000)</u>

- $350,000 to increase the level of revenue in the Division's Birth-to-Three program to avoid a reduction in Federal revenue due to non-compliance with the Maintenance of Effort expenditure requirement.
- $201,320 to support the programs of the Delinquency and Court Services Division.
- $100,000 to provide case management services for homeless and disabled veterans

**State Shared Taxes:** Represents payment from the State under the County and Municipal Aid payment program. The base payment is given to each County on a per capita basis. The Utility Payment compensates local governments for costs incurred in providing services to tax exempt public utilities. Wisconsin State Statute 48.561(3) requires the Wisconsin Department of Administration to reallocate $20,101,300 from Milwaukee County's shared revenue allocation to the Wisconsin Child Welfare Program. State Shared Revenues to the County are projected to increase slightly.

| STATISTICAL SUPPORTING DATA | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Base Payment | $ 47,154,849 | $ 47,026,480 | $ 47,023,962 |
| Utility Payment | 4,065,202 | 4,065,202 | 4,240,985 |
| Subtotal State Shared Taxes | $ 51,220,051 | $ 51,091,682 | $ 51,264,947 |
| State Child Welfare Reallocation | (20,101,300) | (20,101,300) | (20,101,300) |
| Total State Shared Taxes | $ 31,118,751 | $ 30,990,382 | $ 31,163,647 |

**State Exempt Computer Aid:** Represents State payments to compensate for the exemption of computers from property tax rolls, per 1997 Wisconsin Act 237. Revenue amount is provided by the Wisconsin Department of Revenue. The 2015 Budget of $4,123,691 represents an increase of $326,198 over the 2014 Adopted Budget.

**County Sales Tax Revenue:** 2015 sales tax collections are projected to increase from the 2014 Adopted Budget. The net sales tax budgeted in Org 1996 is the gross sales tax collections of $68,220,000, less an allocation of $11,000,269 for capital improvements for a total of $57,219,731. $36,074,348 is dedicated to debt service for 2015, resulting in a net of $21,145,383 for general fund purposes.

| STATISTICAL SUPPORTING DATA | 2013 Actual | 2014 Budget | 2015 Budget |
|---|---|---|---|
| Gross Sales Tax Collections | $ 66,654,433 | $ 67,676,621 | $ 69,435,115 |
| State Administrative Fee | (1,166,452) | (1,184,341) | (1,215,115) |
| **County Sales Tax Collections** | **$ 65,487,981** | **$ 66,492,280** | **$ 68,220,000** |
| Less Sales Tax Allocated to Capital Improvements | $ (5,401,753) | $ (9,437,025) | $ (11,000,269) |
| County Net Sales Tax Collections | $ 60,086,228 | $ 57,055,255 | $ 57,219,731 |
| Less Allocations to Debt Service | (38,259,610) | (42,189,549) | (36,074,348) |
| Available for General Fund | $ 21,826,618 | $ 14,865,706 | $ 21,145,383 |

**Surplus (Deficit) from Prior Year:** Represents the County's 2013 surplus per 59.60 of Wisconsin State Statutes. The final 2013 surplus is $5,000,000.

**Other Miscellaneous Revenue:** Includes all other revenue sources, including closure of Tax Increment Financing (TIF) districts. $1,663,000 related to a TIF district in Wauwatosa for the Research Park (District #2) is budgeted to offset sales tax revenues that will be used to provide cash financing of capital projects. Any revenue for this specific TIF closure in excess of the amount budgeted in Debt Service shall be allocated in a

manner consistent with the County's financial policy related to land sales and one time revenues, in that it shall first be utilized to offset any anticipated countywide deficit and, if the County is not projecting a deficit, it shall be applied to the Innovation Fund, the Economic Development Fund, and the Debt Service Reserve. Revenue is also included for the closure of TIF Districts #30 and #44 in the City of Milwaukee totalling $480,000 that fully offsets an increase in funding in the Appropriation for Contingencies (see the Non-Departmental Expenditure narrative for detail).

# Non-Departmental Expenditures Function

## Agency Budget Narratives

- **Employee/Retiree Fringe Benefits**

**Consolidated Non-Departmental Expenditure Narrative:**

- **Appropriation for Contingencies**
- **Offset to Internal Service Charges**
- **Charges to Other County Departments**
- **Human Resources Payroll System**
- **Law Enforcement Grants**
- **Litigation Reserve**
- **Capital Outlay/Depreciation Contra**
- **Civil Air Patrol**

## Budget Summary

| Category | 2013 Budget | 2013 Actual | 2014 Budget | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | $185,917,962 | $181,501,272 | $184,615,636 | $185,440,453 | $824,817 |
| Operation Costs | $4,046,094 | $3,472,473 | $3,842,943 | $3,188,614 | ($654,329) |
| Debt & Depreciation | $0 | $0 | $0 | $0 | $0 |
| Capital Outlay | $0 | $0 | $0 | $0 | $0 |
| Interdept. Charges* | $637,117 | $637,117 | $570,991 | $606,115 | $35,124 |
| **Total Expenditures*** | **$190,601,173** | **$185,610,862** | **$189,029,570** | **$189,235,182** | **$205,612** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $16,976,607 | $17,635,675 | $18,245,835 | $21,686,120 | $3,339,978 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue* | $173,624,566 | $167,975,187 | $170,683,428 | $167,549,062 | ($3,134,366) |
| **Total Revenues*** | **$190,601,173** | **$185,568,868** | **$189,029,570** | **$189,235,182** | **$205,612** |
| | | | | | |
| **Tax Levy** | **$0** | **$41,995** | **$0** | **$0** | **$0** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 0 | 0 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

** = Charges to departments for net fringe benefit costs are converted from expenditure abatements to indirect revenues in 2015. 2013 and 2014 data has been restated for comparative purposes.*

**Department Mission:** This non-departmental unit includes expenditures for employee and retiree (legacy) fringe benefit costs, and revenues from premium contributions for those benefits.

**Department Description:** Appropriations for employee and legacy fringe benefits in this non-departmental unit include: health and dental insurance, contributions to various pension plans, life insurance, Medicare premium contributions, employee bus passes, fees required by the Affordable Care Act, and health insurance actuarial services.

The cost of these benefits, net of employee and retiree premium contributions (which are shown as direct revenues in the table above), are allocated out to departments based on their share of countywide staffing levels. This enables the County to be reimbursed for its total personnel costs to provide services.

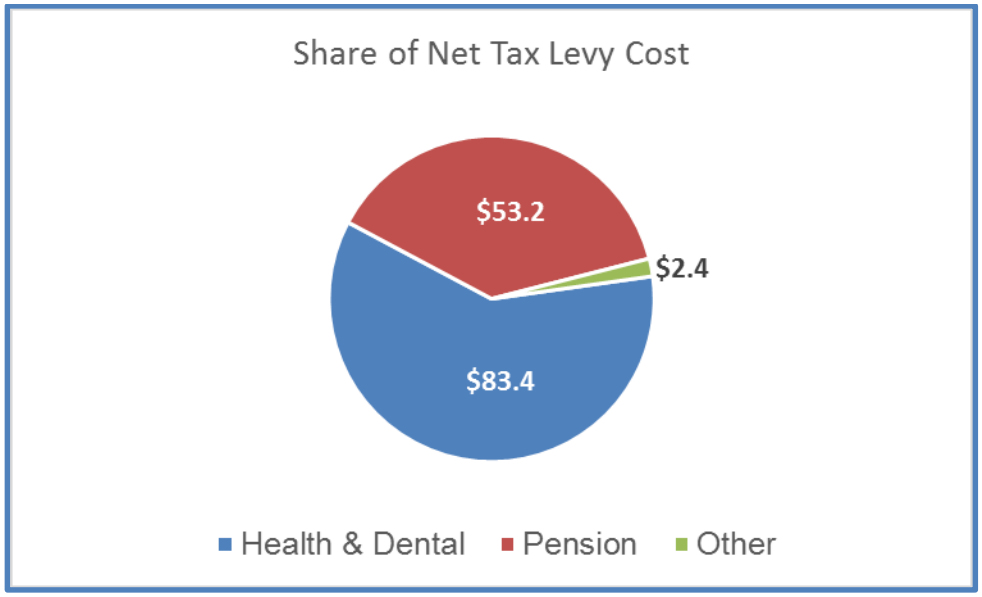
# Employee & Retiree Fringe Benefits Summary

**2014-2015 Fringe Benefit Budget Comparisons**

| ITEM | 2014 BUDGET | 2015 BUDGET | 2014-2015 Change |
|---|---|---|---|
| | | | |
| **Gross Health & Dental Costs** | $120,115,867 | $111,535,904 | ($8,579,963) |
| | + | + | |
| **Gross Pension Costs** | $65,198,296 | $73,595,776 | $8,397,480 |
| | + | + | |
| **Gross Costs - Other Benefits** | $3,715,407 | $4,103,502 | $388,095 |
| | = | = | |
| TOTAL Gross Benefit Costs | **$189,029,570** | **$189,235,182** | $205,612 |
| | - | - | |
| **Less Employee & Retiree Health Premiums** | ($7,653,777) | ($10,999,062) | $3,345,285 |
| | - | - | |
| **Less Employee & State Pension Contrib.** | ($9,524,592) | ($9,519,285) | $5,307 |
| | - | - | |
| **Less Other Benefit Revenues** | ($1,167,773) | ($1,167,773) | $0 |
| | = | = | |
| TOTAL Net Benefit Costs - Allocated to Departments | **$170,683,428** | **$167,549,062** | **($3,134,366)** |
| | - | - | |
| **Estimated Revenue Offset at 17%** | ($29,016,182.8) | ($28,483,340.5) | $532,842 |
| | = | = | |
| Approximate Tax Levy Cost, Employee & Retiree Fringe Benefits: | **$141,667,245** | **$139,065,721** | **($2,601,524)** |

The table above shows that the 2015 budget includes $189.2 million in gross fringe benefit costs. Revenues directly related to fringe benefits, such as employee and retiree health insurance premiums, employee pension contributions required by State Statute, and other revenues offset approximately $21.7 million of this total. The remainder, $167.5 million, is allocated out to departments. This is done for two primary reasons. One is to show the "true cost" of providing each service, as personnel costs including fringe benefits comprise a large share of the County's operating cost. The second reason for this allocation is that many departments receive outside revenue reimbursement for these costs, reducing the County's tax levy requirements. For instance, all personnel costs allocated to the Airport Division of the Department of Transportation are reimbursed by various fees and charges at the County's airports. In the Department of Child Support Services, approximately two-thirds of the cost is reimbursed by federal revenues. Countywide, approximately 17 percent of fringe benefit costs that are allocated out are reimbursed by outside revenue sources. The remainder, approximately $139.1 million in 2015, represents tax levy.

Of the total tax levy cost (after reimbursement from outside revenue sources) for employee and retiree fringe benefits, health and dental costs make up the largest share at approximately $83.4 million or 60 percent of the total. Pension benefits represent approximately $53.2 million or 38 percent, and other benefits such as life insurance and the employee bus pass program require $2.4 million in levy or 2 percent of the total.

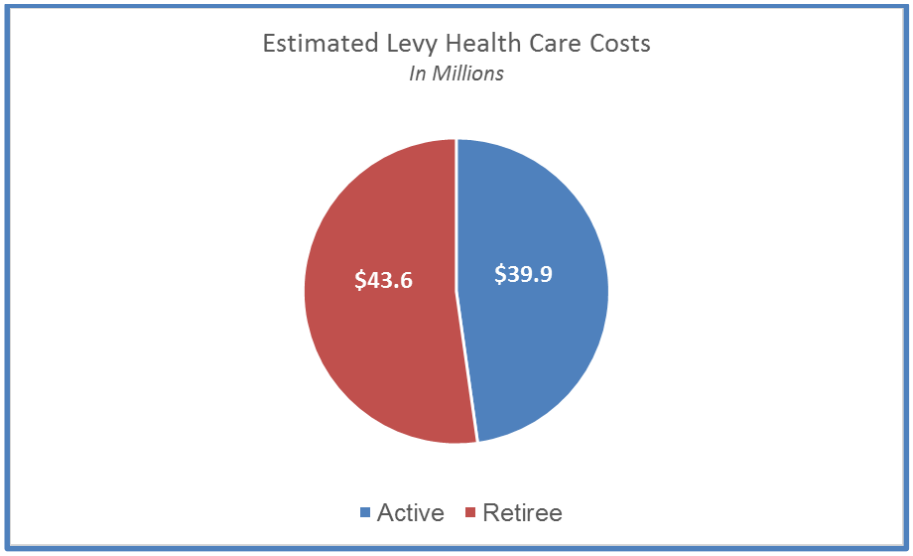



Personnel costs represent a significant portion of the County's operating expenses. However, due to past actions taken by the County, costs for retiree benefits represent a significant portion of its personnel costs. The Office of the Comptroller's five-year forecast report estimates that these costs will grow by nearly 22 percent in the next five years; in comparison the County's revenues are projected to grow by only 18.5 percent.

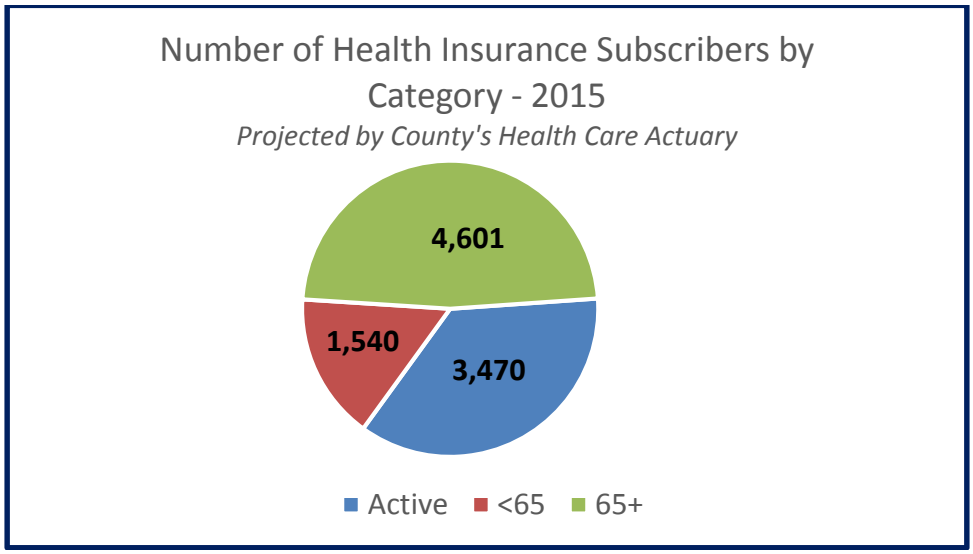
## Health & Dental Benefits Overview

The County allocates its benefit costs to active employees and retirees based on estimates provided by various sources, including the health care actuary or the Office of the Comptroller. In some cases benefits are solely categorized to either active employees (dental insurance) or retirees (Medicare Part B premium reimbursements).

For health care expenditures, which include medical claims and Medicare Part B insurance premium reimbursements, it is estimated that retirees account for a majority (52 percent) of tax levy funded benefits, while active employees represent 48 percent.




Retirees represent the largest share of health care costs for two primary reasons: One is that Medicare Part B premium reimbursements to retirees will require approximately $6 million in tax levy support in 2015 (83 percent of the gross cost of $7.2 million), and because *there are nearly two retirees to each active employee* that receives health care benefits but do not pay premiums in 2015. Therefore, the County will continue to utilize the long-standing strategy of setting cost sharing from plan design above benchmarks, and premium costs at or below large employer averages.



The 2015 Budget authorizes the Department of Human Resources to design and implement health and dental benefit plans, including the following items, within total appropriations of $99,980,849:

- Health and dental insurance benefits.
- Third-party administrative costs for health insurance, prescription drugs, dental insurance, and wellness.
- Stop loss insurance.
- Fees required by the Affordable Care Act.

This total assumes the following factors:

- Net prescription drug costs are anticipated to decline by decline by 22 percent, from $29.7 million to $23.2 million. The decline is mainly due to favorable results from issuing a request for proposals, in collaboration with the City of Milwaukee, Milwaukee Public Schools, and Milwaukee County Transit Services, inc. for a new prescription drug program administrator that includes improved reimbursements, and due to full-year implementation of the EGWP program.
- Savings of $2.6 million are projected by providing retirees age 65 and over with a voluntary Medicare Advantage plan option for Medical Coverage.

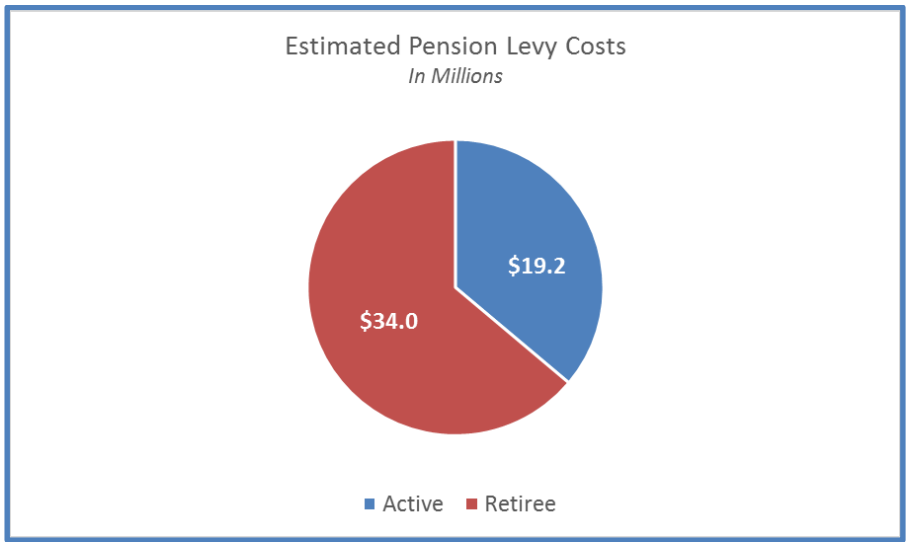
The plans to be designed will also achieve employee and retiree premium revenues of $10,999,062, an increase of $3.3 million over the 2014 Adopted Budget. This premium revenue amount charged to employees is below 20% of the active health benefit cost. This amount remains below benchmark comparisons for US Large Employers. For example, the 2014 Kaiser Family Foundation Health Benefits Report establishes the national average contribution for large employers at 19% for single coverage and 26% percent for family coverage. Similarly, other major health care surveys find single premiums for large employers at 22% single, 31% family. Regionally, the data is similar at 22% single and 29% family. Finally, across sectors, the government sector is indicated at 14% and 28% for single and family coverage, respectively.

In addition to the health plan design above, appropriations of $7,790,000 are provided for:

- Medicare Part B premium reimbursements for retirees ($7,200,000)
- Actuarial and consulting costs ($400,000)
- Opt-out payments to employees who decline health insurance benefits ($150,000)
- Employee flu shots ($40,000)

## Pension Benefits Overview

As with health care and dental benefits, the County allocates pension-related costs between active employees and retirees. For 2015, the projected tax levy cost of pension benefits is approximately $53 million. Of this total, approximately $34 million or 64 percent is allocated to retiree costs and $19.2 million or 36 percent is allocated to active employees.




The 2015 budget provides total appropriations for pension benefits of $73,595,776. This amount represents an increase over the 2014 Adopted Budget of $8.4 million or 13 percent and includes the following items:

| Item | 2015 Amount |
|---|---|
| OBRA Retirement System Contrib. | $440,000 |
| ERS Contrib. for pre-1971 employees | $17,700 |
| ERS Normal Cost | $15,769,000 |
| ERS Unfunded Actuarial Liability | $22,536,000 |
| Pension Obligation Bonds | $33,083,076 |
| Doyne Pension | $1,750,000 |
| **TOTAL Pension Costs** | **$73,595,776** |

The Employees Retirement System (ERS) and 1990 Retirement System of the County of Milwaukee ("OBRA") contributions represent amounts recommended by the County's pension actuary. The estimate for Doyne pension contribution as required by the 1989 agreement is based on information provided by Froedtert Health in September 2014. This amount is offset by revenue of $170,000, which is unchanged from 2014.

Revenues of $9.5 million are budgeted in 2015. $9.4 million of this total based on the actuary's estimated employee contribution rate required by Wisconsin State Statutes. For 2015, general employees shall contribute 5 percent of salary to the pension plan (down from 5.1 percent in 2014), while public safety employees shall contribute 5.3 percent (up from 5.2 percent in 2014. Revenue from the State of Wisconsin for Mecca/Miles employees is budgeted at $95,000 based on the most recent agreement with the State for space rental at the Marsha Coggs Human Services Center.

## Budget Summary

| Category | 2013 Budget[1] | 2013 Actual[1] | 2014 Budget[1] | 2015 Budget | 2015/2014 Variance |
|---|---|---|---|---|---|
| **Expenditures** | | | | | |
| Personnel Costs | ($173,624,566) | ($167,975,187) | ($170,683,428) | ($167,549,062) | $3,134,366 |
| Operation Costs | $6,726,391 | $2,711,020 | $10,465,997 | $11,935,541 | $1,469,544 |
| Debt & Depreciation | ($4,015,841) | $0 | ($3,623,951) | ($3,015,516) | $608,435 |
| Capital Outlay | $4,723,530 | $0 | $3,966,850 | $4,883,316 | $916,466 |
| Interdept. Charges | ($69,973,793) | ($9,863,041) | ($69,216,549) | ($85,031,750) | ($15,815,201) |
| **Total Expenditures** | **($236,164,279)** | **($175,127,208)** | **($229,091,081)** | **($238,777,471)** | **($9,686,390)** |
| | | | | | |
| **Revenues** | | | | | |
| Direct Revenue | $3,972,163 | $2,837,416 | $2,996,850 | $4,380,183 | $1,383,333 |
| Intergov Revenue | $0 | $0 | $0 | $0 | $0 |
| Indirect Revenue | ($234,372,435) | ($167,975,187) | ($229,864,216) | ($238,116,988) | ($8,252,772) |
| **Total Revenues** | **($230,400,272)** | **($165,137,771)** | **($226,867,366)** | **($233,736,805)** | **($6,869,439)** |
| | | | | | |
| **Tax Levy** | **($5,764,007)** | **($9,989,437)** | **($2,223,715)** | **($5,004,838)** | **($2,816,591)** |
| | | | | | |
| **Personnel** | | | | | |
| **Full-Time Pos. (FTE)** | 0 | 0 | 0 | 0 | 0 |
| **Seas/Hourly/Pool Pos.** | 0 | 0 | 0 | 0 | 0 |
| **Overtime $** | $0 | $0 | $0 | $0 | $0 |

**Department Mission:** The non-departmental expenditure units represent expenditure allocations that are not under the management of, or related to a core function of any County department or office. Because these items are largely technical in nature, they have no strategic outcomes and since they are not under the management of any departments, they have no activity data or performance measures.

**Department Description:** Three of the non-departmental expenditure units account for services that are not directly related to any single County department:

- The Appropriation for Contingencies is designed to (a) account for unanticipated emergencies or revenue shortfalls in the coming year (unallocated contingency) or (b) account for items that are anticipated to possibly occur but may not (allocated contingency).
- The Human Resources Payroll System allocates costs of the Countywide payroll and employee data system (Ceridian).
- Law Enforcement Grants include funds allocated to municipalities for the provision of emergency communications services and law enforcement activities in County parks and at the County Grounds through memoranda of understanding.
- The Litigation Reserve is a reserve account that can be utilized for unanticipated legal costs.

[1] *2013 and 2014 data are re-stated to reflect the change in how fringe benefit costs are allocated to departments and then offset to avoid double-counting. Beginning in 2015, the Fringe Benefit budget has indirect revenues instead of an expenditure abatement, and all related expenditures and revenues are abated in Org. 1930 – Offset to Internal Crosscharges.*

- Civil Air Patrol represents the County's contribution to this program, which operates out of Lawrence J. Timmerman General Aviation Airport.

The three other program areas, Offset to Internal Service Charges, Charges to Other County Departments, and Capital Outlay/Depreciation Contra represent technical adjustments that ensure the total County budget is not overstated, and ensure that costs for capital outlay and depreciation in proprietary fund departments.

## Strategic Program Area 1: Appropriation for Contingencies

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $4,103,329 | $0 | $7,658,674 | $7,305,081 | ($353,593) |
| **Revenues** | $0 | $2,837,416 | $0 | $0 | $0 |
| **Tax Levy** | $4,103,329 | ($2,837,416) | $7,658,674 | $7,305,081 | ($353,593) |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
The 2015 budget includes $7,305,081 in funding, a decrease from 2014 of $353,593 or five percent. The unallocated contingency increases by $624,077 or 14 percent over 2014. This increase is largely funded by revenues from two expiring tax incremental financing districts in the City of Milwaukee. The unallocated appropriation represents 0.4 percent of total County operating expenditures, an increase of .05 percent over 2014.

The 2015 Budget provides $2,336,460 in allocated contingency funding for three items.

- $1,236,460 is provided to offset a possible revenue deficit in the Department of Administrative Services – Water Utility (Water Utility) due to difficulty in collecting payments for fire protection services, which are embedded in charges for water consumption, from major tenants at the County Grounds. This issue has been referred to the Office of Corporation Counsel for possible legal action. The 2015 budget for the Water Utility assumes these tenants will pay the charges in full.

- $350,000 is provided for critical maintenance work in the 911 communications/dispatch center, where required to keep the center operational. This center is in the Safety Building, and therefore the funds will be transferred to DAS-Facilities Management upon identification of need. Before engaging in any non-emergency repairs, the Director of Emergency Management will develop a long-term plan for the location and operation of these services.

- Funding of $750,000 is provided to assist departments in absorbing the County's aggregate property deductible which is expected to increase by $1.5 million in 2015. Departments may request funding of one-half of their eligible claims until this funding is depleted.

## Strategic Program Area 2: Offset to Internal Service Charges

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | ($234,372,435) | $0 | ($229,863,481) | ($238,116,988) | ($8,253,507) |
| **Revenues** | ($234,372,435) | $0 | ($229,863,481) | ($238,116,988) | ($8,253,507) |
| **Tax Levy** | $0 | $0 | $0 | $0 | $0 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
This program area reduces total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstates. Expenditures of ($238,116,988) and revenue offsets of ($238,116,988) reflect the charges from the following departments to other County departments. 2013 actual and 2014 budget data in the chart above are re-stated for comparative purposes to include the abatement for charges from Fringe Benefits, which are added in 2015.

| Internal Service Revenue | | | |
|---|---|---|---|
| | 2014 Budget | 2015 Budget | 2014/2015 Change |
| Fringe Benefits | $ (170,683,428) | $ (167,549,062) | $ $3,134,366 |
| DAS-CBDP | (181,392) | 0 | 181,392 |
| Register of Deeds | 0 | (108,647) | (108,647) |
| Emergency Management | 0 | (1,231,612) | (1,231,612) |
| DAS-Risk Management | (7,006,560) | (11,368,231) | (4,361,671) |
| DAS-IMSD | (14,290,011) | (13,461,071) | 828,940 |
| DAS-IMSD, General Fund IT | 0 | (4,991,457) | (4,991,457) |
| DAS-Facilities Management | (24,703,927) | (25,237,928) | (534,001) |
| DAS-Water Utility | (272,745) | (265,207) | 7,538 |
| DOT-Airport | (399,400) | (360,850) | 38,550 |
| DOT-Highways | (1,685,518) | (1,697,765) | (12,247) |
| DOT-Fleet | (10,640,500) | (11,845,158) | (1,204,658) |
| Total | $ (229,863,481) | $ (238,116,988) | $ (8,253,507) |

## Strategic Program Area 3: Charges to Other County Depts

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | ($7,425,924) | ($8,063,041) | ($8,235,761) | ($12,495,824) | ($4,260,063) |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | ($7,425,924) | ($8,063,041) | ($8,235,761) | ($12,495,824) | ($4,260,063) |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
This program area represents the offset to Central Service costs allocated to departments in order to show the full cost of operating a department. This allows the full cost to be truly reflected and departments receiving grant revenues, indirect revenues (internal service fund departments) or outside (direct) revenues can more easily be reimbursed for this cost. Since the charge is no longer abated in departmental budgets, a central abatement represented in this budget is necessary so that expenses are not overstated.

The Central Service Allocation amounts for the 2015 budget are prepared by the Office of the Comptroller. The 2015 Plan uses 2013 actual costs as its base and includes a carryover provision for the difference between the 2014 Plan and 2013 actual costs. Adding the 2013 carryover to the 2015 budget increases charges to those departments that were undercharged in 2013, and reduces charges to those departments that were overcharged in 2013.

The Central Service Allocation for 2015 reflects the prorated cost for the following services:

| DESCRIPTION | 2014 Budget | 2015 Budget | 2014/15 Change |
|---|---|---|---|
| Department of Audit | $ 1,667,008 | $ 1,794,831 | $ 127,822 |
| County-Wide External Audit | 344,765 | 346,024 | 1,259 |
| Personnel | 1,883,448 | 3,964,946 | 2,081,497 |
| Labor Relations | 226,552 | 212,342 | (14,210) |
| Fringe Benefits | 570,991 | 606,115 | 35,124 |
| Procurement | 692,843 | 769,900 | 77,057 |
| DAS-Central Accounting | 495,385 | 626,983 | 131,598 |
| DAS-Budget | 1,123,374 | 1,009,160 | (114,214) |
| DAS-Accounts Payable | 899,515 | 878,826 | (20,689) |
| DAS-Payroll | 422,352 | 516,410 | 94,058 |
| Treasurer | 678,809 | 686,366 | 7,556 |
| Central Service Dept. costs | 9,005,041 | 11,411,907 | 2,406,858 |
| Carryforward | (769,278) | 1,083,917 | 1,853,195 |
| TOTAL | 8,235,761 | 12,495,824 | 4,260,053 |

| ALLOCATION SUMMARY | | | | |
|---|---|---|---|---|
| | | 2014 Budget | 2015 Budget | 2014/2015 Change |
| 1000 | County Board | $ 26,974 | $ 14,430 | $ (12,544) |
| 1011 | County Executive | (1,607) | 13,387 | 14,994 |
| 1019 | DAS - Office for Persons with Disabilities | 18,310 | 20,364 | 2,054 |
| 1021 | Veteran's Services | 5,606 | 11,440 | 5,834 |
| 1040 | DAS - CBDP | (11,522) | 14,039 | 25,561 |
| 1130 | Corporation Counsel | 28,587 | 44,091 | 15,504 |
| 1150 | DAS - Risk Management | 80,651 | 117,290 | 36,639 |
| 1151 | DAS - Fiscal Affairs | 39,656 | 37,811 | (1,845) |
| 1160 | DAS - Information Management Services | 171,347 | 226,320 | 54,973 |
| 1192 | DAS - Economic Development | 13,031 | 20,134 | 7,103 |
| 1950 | Fringe Benefits | 570,991 | 606,115 | 35,124 |
| 2000 | Combined Court Related Operations | 580,866 | 861,624 | 280,758 |
| 2430 | Department of Child Support Services | 108,277 | 234,602 | 126,325 |
| 2900 | Alternatives to Incarceration | 17,211 | 13,999 | (3,212) |
| 3010 | Election Commission | 16,054 | 15,356 | (698) |
| 3270 | County Clerk | 11,702 | 16,643 | 4,941 |
| 3400 | Register of Deeds | 18,266 | 53,351 | 35,085 |
| 3700 | Office of the Comptroller | 3,034 | 11,963 | 8,929 |
| 4000 | Sheriff | 632,736 | 1,208,446 | 575,710 |
| 4300 | House of Correction | 459,146 | 733,338 | 274,192 |
| 4500 | District Attorney | 131,735 | 248,967 | 117,232 |
| 4900 | Medical Examiner | 38,608 | 65,756 | 27,148 |
| 5040 | Airport | 519,042 | 747,056 | 228,014 |
| 5100 | Highway Maintenance | 159,436 | 270,903 | 111,467 |
| 5300 | Fleet Management | 184,786 | 236,062 | 51,276 |
| 5500 | Water Utility | 11,634 | 13,170 | 1,536 |
| 5600 | Transit/Paratransit Systems | 338,816 | 365,276 | 26,460 |
| 5700 | DAS Facilities Management | 317,808 | 507,715 | 189,907 |
| 5800 | Director's Office | 78,396 | (23,107) | (101,50) |
| 6300 | DHHS - Behavioral Health Division | 1,273,500 | 1,639,377 | 365,877 |
| 7900 | Department on Aging | 75,016 | 189,823 | 114,807 |
| 7990 | Department of Family Care | 767,793 | 782,651 | 4,858 |
| 8000 | Dept of Health & Human Services | 380,434 | 1,176,832 | 796,398 |
| 9000 | Parks, Recreation & Culture | 816,693 | 1,339,645 | 522,952 |
| 9500 | Zoological Department | 350,703 | 657,874 | 307,171 |
| 9910 | UW Extension Service | 2,045 | 3,081 | 1,036 |
| | **Total Charges to Other Organizational Units** | **$ 8,235,761** | **$ 12,495,824** | **$ 4,260,063** |

## Strategic Program Area 4: Human Resource & Payroll System

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $0 | ($355,900) | $0 | $0 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $0 | ($355,900) | $0 | $0 | $0 |
| **FTE Positions** | 0 | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
This program area contains an appropriation for Milwaukee County's hosted payroll, human resources, and benefits management system. In 2006, the County Board and County Executive established authority for a contract with Ceridian to implement and host this system (File No. 05-14 (a)(a)).

Under the Ceridian Human Resource and Payroll System, Milwaukee County employees use online self-service tools to report their time. Ceridian manages the detail of position history, organizational hierarchy, payroll calculations, applicant recruitment, and distribution of deposit notices and related reports. The system also automates employee benefits and recruitment functions.

The 2015 budget includes $1,660,000 for Ceridian services and $308,000 for Learning Management System software, Onbase, salary survey and recruiting software which are cross charged to all departments on a per-FTE basis.

## Strategic Program Area 5: Law Enforcement Grants

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $463,062 | $463,000 | $647,323 | $2,143,287 | $1,495,964 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $463,062 | $463,000 | $647,323 | $2,143,287 | $1,495,964 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
Appropriations and tax levy are increased by $1,495,964 from the 2014 Adopted Budget to $2,143,287. Of the total increase, $9,500 is attributed to a 2% increase in service fees to $481,823 for the Milwaukee Police Department support of 911 Calls in the City of Milwaukee, per the terms of the three-year Memorandum of Understanding between the City of Milwaukee and County.

Funding of $1,150,000 is provided to fund service agreements with municipalities for law enforcement and security services in the parks, most of which is already provided by municipal police departments on an un-reimbursed basis. It is envisioned that $180,000 would be made available to the 18 suburban municipalities and $970,000 would be made available to the Milwaukee Police Department to increase services within City of Milwaukee Parks.

The remaining $511,464 is made available for law enforcement and security services at the County Grounds and the Milwaukee County Zoo. This amount represents the Office of the Sheriff's requested tax levy funding level for these services in 2015. The County will seek proposals to provide this service from municipal police departments and the Office of the Sheriff and may award an agreement to the agency that provides the most cost-effective service option. Total expenditures for this service are approximately $1 million, however nearly half this amount is funded by contributions from the facilities on the County Grounds per lease agreements.

## Strategic Program Area 6: Litigation Reserve

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $350,000 | $795,157 | $350,000 | $545,001 | $195,001 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $350,000 | $795,157 | $350,000 | $545,001 | $195,001 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
Funding for unanticipated legal expenses increases by $150,000 to $500,000 based on recent actual experience. Funding of $45,001 is provided to pay the first of four annual installments to the City of South Milwaukee as a result of a settlement between the City of South Milwaukee (City) and Caterpillar Global Mining LLC (CGM). In October 2013, CGM filed a refund claim with the City pursuant to Wis. Stat. 70.511 (2) (b) to recover refunds of excessive property taxes assessed by the Wisconsin Department of Revenue (DOR) and collected by the City for the Years 2008, 2009, 2010, and 2012. The total amount of the refund to CGM is $1,265,135. Of the $1,265,135, $205,451 is estimated to be the responsibility of the County. The City received permission from CGM to extend the refund payment terms over four years (2014-2017). The County's portion of the tax settlement is initially paid to CGM by the City and then the County must reimburse the City by February of the following year. Therefore the County's payments to the City will occur between 2015 and 2018. The table below lists the estimated reimbursement amounts that the County will have to provide to the City. The County will receive the final amounts due to the City by November 15 from DOR.

**Estimated Payments Due to South Milwaukee from Milwaukee County**

| Year | Amount |
|---|---|
| 2015 | $45,001 |
| 2016 | $87,960 |
| 2017 | $45,591 |
| 2018 | $26,899 |
| TOTAL | $205,451 |

## Strategic Program Area 7: Capital Outlay/Depreciation Contra

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $707,689 | $0 | $342,899 | $1,867,800 | $1,524,901 |
| **Revenues** | $3,972,163 | $0 | $2,996,850 | $4,380,183 | $1,383,333 |
| **Tax Levy** | ($3,264,474) | $0 | ($2,653,951) | ($2,512,383) | $141,568 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

**Strategic Implementation:**
Proprietary Fund departments include Enterprise Fund departments (e.g., General Mitchell International Airport) and Internal Service Fund departments (e.g., DAS-Information Management Services Division). Budgeting for Proprietary Fund departments in accordance with Generally Accepted Accounting Principles (GAAP) requires that Proprietary Funds expense the cost of fixed assets over the life of the asset through depreciation. Prior to 1997, fixed assets were defined as buildings and equipment with a cost in excess of $500. In 1997, the definitions regarding fixed assets changed. The per unit cost for non-computer equipment must exceed $2,500 and have a useful life greater than one year. Computer related equipment must exceed $1,000 per unit to be considered a fixed asset.

Appropriations for depreciation are included in Proprietary Fund departmental budgets while appropriations for Capital Outlay - Fixed Assets, the original cost for the fixed asset, are excluded from those budgets. To ensure proper budgeting in accordance with GAAP, yet also ensure that these departments retain control over the purchase of fixed assets, Proprietary Fund departments reflect an appropriation for Capital Outlay - Fixed Assets and an offsetting credit appropriation.

However, the cost of Capital Outlay - Fixed Assets for Proprietary Fund Departments should be included in the property tax levy. In order to achieve this, all capital outlay costs for Proprietary Fund Departments are included in this non-departmental budget. The costs for depreciation should not be included in the tax levy, therefore, an offsetting contra account for all Proprietary Fund Departments' depreciation costs is included in this non-departmental budget. This budgetary procedure has no County-wide tax levy impact.

The following table depicts the capital outlay by department for 2015 compared to 2014, the amount of depreciation in 2015 compared to 2014, and finally the combination of these two entries that determines the tax levy amount for this non-departmental budget.

| Org. | Department Name | 2014 Capital Outlay | 2015 Capital Outlay | 2014/2015 Change |
|---|---|---|---|---|
| 1150 | DAS-Risk Management | $ 0 | $ 0 | $ 0 |
| 1160 | DAS-IMSD | 0 | 0 | 0 |
| 5040 | Airport | 2,916,850 | 4,271,316 | 1,354,466 |
| 5600 | Transit/Paratransit | 1,050,000 | 612,000 | (438,000) |
| TOTAL | | $ 3,966,850 | $ 4,883,316 | $ 916,466 |

| Org. | Department Name | 2014 Depreciation Contra | 2015 Depreciation Contra | 2014/2015 Change |
|---|---|---|---|---|
| 1150 | DAS-Risk Management | $ (2,234) | $ (2,234) | $ 0 |
| 1160 | DAS-IMSD | (1,589,231) | (575,779) | 1,013,452 |
| 5040 | Airport | (3,745,250) | (2,166,894) | 1,578,356 |
| 5600 | Transit/Paratransit | (2,424,376) | (2,437,503) | (13,127) |
| TOTAL | | $ (7,761,091) | $ (5,182,410) | $ 2,578,681 |

| Fund Type: | Org. Department Name | 2014 Capital Outlay | 2015 Depreciation Contra | 2015 Net Total Contra |
|---|---|---|---|---|
| Internal Service | 1150-DAS-Risk Management | $ 0 | $ (2,234) | $ (2,234) |
| Internal Service | 1160-DAS-IMSD | 0 | (575,779) | (575,779) |
| Enterprise | 5040-Airport | 4,271,316 | (2,166,894) | 2,104,422 |
| Enterprise | 5600-Transit/Paratransit | 612,000 | (2,437,503) | (1,825,503) |
| SUBTOTAL | | $ 4,883,316 | $ (5,182,410) | $ (299,094) |

* To accurately budget the effect of the Agreement between General Mitchell International Airport (GMIA) and the carriers serving GMIA, this non-departmental budget reflects the fact that the Airport Capital Reserve will be charged and the general fund balance will be credited for $2,213,289 as a year-end closing entry for the year 2015. This entry includes $2,166,894 for non-terminal depreciation offset by contributions from reserves of $4,271,316 for capitalized operating items and $108,867 for principal on non-terminal GMIA and Lawrence J. Timmerman Airport debt, resulting in the net credit of $2,213,289.

| EXPENDITURES/REVENUE SUMMARY | | | |
|---|---|---|---|
| | Expenditure | Revenue | Tax Levy |
| Capital Outlay-reflects appropriations for Proprietary Fund departments | $ 4,883,316 | $ | $ |
| Depreciation Contra-offsets depreciation cost in Proprietary Fund departments. | (5,182,410) | | |
| Undistributed Charge | | | |
| Airport Year-End Closing Entry | | | |
| Airport non-terminal depreciation | 2,166,894 | | |
| Contribution from Capital Improvement Reserves: | | | |
| Payment for Airport capitalized operating items | | 4,271,316 | |
| Non-Terminal Project Principal | | 108,867 | |
| TOTAL | $ 1,867,800 | $ 4,380,183 | $ (2,512,383) |

## Strategic Program Area 8: Civil Air Patrol

**Service Provision:** **Non-Departmental**

**Strategic Outcome:** **Personal Safety**

| What We Do: Activity Data | | | |
|---|---|---|---|
| **Activity Data** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Number of Meetings | 350 | 350 | 370 |
| Number of Organization Members | 947 | 900 | 950 |

| How We Do It: Program Budget Summary | | | | | |
|---|---|---|---|---|---|
| **Category** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** | **2015/2014 Var** |
| **Expenditures** | $10,000 | $8,764 | $10,000 | $10,000 | $0 |
| **Revenues** | $0 | $0 | $0 | $0 | $0 |
| **Tax Levy** | $10,000 | $8,764 | $10,000 | $10,000 | $0 |
| **FTE Positions** | | 0 | 0 | 0 | 0 |

| How Well We Do It: Performance Measures | | | | |
|---|---|---|---|---|
| **Performance Measure** | **2013 Budget** | **2013 Actual** | **2014 Budget** | **2015 Budget** |
| Performances Measures have not been created for this service | | | | |

**Strategic Implementation:**
The Civil Air Patrol utilizes the County-owned hangar at Lawrence J. Timmerman Airport (LJT) and the second floor of the LJT Control tower. The County provides appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. The 2015 Budget remains at the 2014 level of $10,000 to support the Civil Air Patrol. These appropriations may be used for paint, repairs, materials and supplies to help keep the facilities in a well-maintained and safe condition. The Civil Air Patrol will continue to provide the following activities:

1. A national program of aerospace education for youth and adults.
2. Participation in disaster emergency services and Homeland Security exercises, nationally and locally.
3. Cooperation with, and support of, Civil Defense and American Red-Cross disaster and relief programs.
4. Participation in all search and rescue missions authorized by the United States Air Force and Coast Guard.
5. Flying shore patrol for the boating public as authorized by the United States Coast Guard.
6. Assisting the U.S. Customs Service and Drug Enforcement Administration by patrolling in aircraft to detect illegal drug activity and marijuana fields and reporting such activity to the U.S. Customs Service.
7. Assistance to Civil Authority, including airborne imagery and communications support.
8. Military commander support, including low level surveys, range assistance and low-slow intercept training.
9. Counter terrorism mission support, flown in cooperation with the Federal Bureau of Investigation (FBI).

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# Milwaukee County
## Summary of 2015 Recommended Capital Improvements Budget

| Project | Description | 2015 Recommended Capital | Federal | State | Local | Reimbursement Revenue | Net County Contribution | Sales Tax Revenue | Investment Earnings | Miscellaneous Revenue/ Sale of Asset | Private Contribution | Property Tax Levy | PFC Revenue/ Airport Reserve | Bonds |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **TRANSPORTATION AND PUBLIC WORKS** | | | | | | | | | | | | | |
| | **Highway** | | | | | | | | | | | | | |
| WH00115 | S. 76th St. Intersects of Edgerton & Layton Ave. | 125,000 | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |
| WH00117 | Intersection of CTH Y and S. 60th St. | 668,000 | 601,200 | 0 | 0 | 601,200 | 66,800 | 0 | 0 | 0 | 0 | 0 | 0 | 66,800 |
| WH00118 | CTH G & CTH S Intersection | 450,883 | 405,795 | 0 | 0 | 405,795 | 45,088 | 0 | 0 | 0 | 0 | 0 | 0 | 45,088 |
| WH00120 | CTH Y Intersection w/ Pennsylvania and Whitnall | 853,239 | 767,915 | 0 | 0 | 767,915 | 85,324 | 0 | 0 | 0 | 0 | 0 | 0 | 85,324 |
| WH00206 | W. Good Hope Rd. Corridor Adaptive Signal Contrl | 108,000 | 86,400 | 0 | 0 | 86,400 | 21,600 | 0 | 0 | 0 | 0 | 0 | 0 | 21,600 |
| WH01002 | Mill Rd. 43rd St. to Sydney Pl. | 367,500 | 294,000 | 0 | 0 | 294,000 | 73,500 | 0 | 0 | 0 | 0 | 0 | 0 | 73,500 |
| WH01016 | Reconst. 13th: Drexel to Rawson | 400,000 | 320,000 | 0 | 0 | 320,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| WH01021 | W. St. Martins Rd S. N Cape Rd to S Lvrs Lane Rd | 1,700,000 | 0 | 0 | 100,000 | 100,000 | 1,600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600,000 |
| WH02015 | S. North Cape Rd. (Hi-View Dr. to W. Forest Home Ave.) | 300,000 | 0 | 0 | 300,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH02016 | E. Layton Ave. S Howell Ave. to S. Penn. Ave. | 3,150,000 | 2,480,000 | 0 | 50,000 | 2,530,000 | 620,000 | 0 | 0 | 0 | 0 | 0 | 0 | 620,000 |
| WH02019 | N Teutonia Ave. (W. Good Hope to W. Bradley) | 325,000 | 0 | 68,750 | 0 | 68,750 | 256,250 | 0 | 0 | 0 | 0 | 0 | 0 | 256,250 |
| WH03006 | Whitnall Park Bridge - #721 Root River | 40,000 | 0 | 0 | 1,000 | 1,000 | 39,000 | 0 | 0 | 0 | 0 | 0 | 0 | 39,000 |
| WH03013 | Whitnall Park Bridge #713 - Root River | 488,352 | 338,352 | 0 | 1,000 | 339,352 | 149,000 | 0 | 0 | 0 | 0 | 0 | 0 | 149,000 |
| WH08702 | Rawson Avenue Culvert Pipes | 170,000 | 0 | 0 | 0 | 0 | 170,000 | 0 | 0 | 0 | 0 | 0 | 0 | 170,000 |
| WH09001 | West Ryan Road (CTH H) - S 96th St to S 112th St | 90,000 | 0 | 20,625 | 0 | 20,625 | 69,375 | 0 | 0 | 0 | 0 | 0 | 0 | 69,375 |
| WH09101 | Short Term Rehabilitation Projects | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WH09201 | S. 76th St. & W. Layton Ave. Adapt Signal System | 99,000 | 79,200 | 0 | 0 | 79,200 | 19,800 | 0 | 0 | 0 | 0 | 0 | 0 | 19,800 |
| WH23801 | W. Layton Ave. W. of S. 99th St. Bridge Root Riv | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH23901 | North Shop Parking Lot & Fence Replacement | 177,250 | 0 | 0 | 0 | 0 | 177,250 | 0 | 0 | 0 | 0 | 0 | 0 | 177,250 |
| | **Total Highway** | **$10,162,224** | **5,372,862** | **89,375** | **452,000** | **5,914,237** | **4,247,987** | **150,000** | **0** | **0** | **0** | **0** | **0** | **4,097,987** |
| | **Mass Transit** | | | | | | | | | | | | | |
| WT02601 | New Flyer Buses | 13,200,000 | 8,440,000 | 0 | 0 | 8,440,000 | 4,760,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,760,000 |
| WT05501 | Concrete Yard Replacement at FDL Garage | 1,200,000 | 960,000 | 0 | 0 | 960,000 | 240,000 | 0 | 0 | 0 | 0 | 0 | 0 | 240,000 |
| WT07501 | On-Bus Video System | 5,000,000 | 4,000,000 | 0 | 0 | 4,000,000 | 1,000,000 | 111,000 | 0 | 0 | 0 | 0 | 0 | 889,000 |
| | **Total Mass Transit** | **$19,400,000** | **13,400,000** | **0** | **0** | **13,400,000** | **6,000,000** | **111,000** | **0** | **0** | **0** | **0** | **0** | **5,889,000** |
| | **Airport** | | | | | | | | | | | | | |
| WA12501 | GMIA Security and Wildlife Deterrent Perimeter | 303,000 | 227,250 | 37,875 | 0 | 265,125 | 37,875 | 0 | 0 | 0 | 0 | 0 | 37,875 | 0 |
| WA18701 | GMIA 13-31 Pavement Improvements | 2,600,000 | 1,950,000 | 325,000 | 0 | 2,275,000 | 325,000 | 0 | 0 | 0 | 0 | 0 | 325,000 | 0 |
| WA18901 | LJT Airfield Pavement Rehab 2015 | 225,000 | 202,500 | 11,250 | 0 | 213,750 | 11,250 | 0 | 0 | 0 | 0 | 0 | 11,250 | 0 |
| WA19001 | LJT Perimeter Security Fence | 225,000 | 202,500 | 11,250 | 0 | 213,750 | 11,250 | 0 | 0 | 0 | 0 | 0 | 11,250 | 0 |
| WA19101 | GMIA Pavement Rehabilitation 2015 | 1,120,000 | 840,000 | 140,000 | 0 | 980,000 | 140,000 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 |
| WA19201 | GMIA Airfield Safety Improvements 2015 | 500,000 | 375,000 | 62,500 | 0 | 437,500 | 62,500 | 0 | 0 | 0 | 0 | 0 | 62,500 | 0 |
| WA19301 | GMIA Gates D54 & D55 Improvements | 1,365,000 | 0 | 0 | 0 | 0 | 1,365,000 | 0 | 0 | 0 | 0 | 0 | 1,365,000 | 0 |
| WA20301 | GMIA GRE Apron Panel Replacement | 612,000 | 0 | 489,600 | 0 | 489,600 | 122,400 | 0 | 0 | 0 | 0 | 0 | 122,400 | 0 |
| | **Total Airport** | **$6,950,000** | **3,797,250** | **1,077,475** | **0** | **4,874,725** | **2,075,275** | **0** | **0** | **0** | **0** | **0** | **2,075,275** | **0** |
| | **Environmental** | | | | | | | | | | | | | |
| WV00901 | County-wide Sanitary Sewers Repairs | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WV02201 | Franklin Landfill Infrastructure | 590,749 | 0 | 0 | 0 | 0 | 590,749 | 0 | 0 | 0 | 0 | 0 | 0 | 590,749 |
| WV02202 | Doyne Landfill Infrastructure | 70,000 | 0 | 0 | 0 | 0 | 70,000 | 70,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WV02701 | Warnimont Park Remediation | 378,850 | 0 | 0 | 0 | 0 | 378,850 | 378,850 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total Environmental** | **$1,189,599** | **0** | **0** | **0** | **0** | **1,189,599** | **598,850** | **0** | **0** | **0** | **0** | **0** | **590,749** |
| | **Total TRANSPORTATION AND PUBLIC WORKS** | **$37,701,823** | **22,570,112** | **1,166,850** | **452,000** | **24,188,962** | **13,512,861** | **859,850** | **0** | **0** | **0** | **0** | **2,075,275** | **10,577,736** |
| | **PARKS, RECREATION AND CULTURE** | | | | | | | | | | | | | |
| | **"Parks, Recreation, & Culture"** | | | | | | | | | | | | | |
| WP21401 | Honey Creek Parkway Lighting | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 |
| WP28001 | Menomonee River Parkway Reconstruction | 3,825,000 | 0 | 0 | 0 | 0 | 3,825,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,825,000 |
| WP28201 | Greenfield Golf Course Irrigation | 1,300,000 | 0 | 0 | 0 | 0 | 1,300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 |
| WP28901 | Hoyt Park Suspension Bridge | 550,000 | 0 | 0 | 0 | 0 | 550,000 | 0 | 0 | 0 | 0 | 0 | 0 | 550,000 |
| WP29702 | Oak Leaf Trail - Grant Park | 830,000 | 0 | 0 | 0 | 0 | 830,000 | 0 | 0 | 0 | 0 | 0 | 0 | 830,000 |
| WP48001 | Estabrook Dam Removal | 1,674,000 | 0 | 0 | 0 | 0 | 1,674,000 | 1,674,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total "Parks, Recreation, & Culture"** | **$8,679,000** | **0** | **0** | **0** | **0** | **8,679,000** | **1,674,000** | **0** | **0** | **0** | **0** | **0** | **7,005,000** |

## Milwaukee County
## Summary of 2015 Recommended Capital Improvements Budget

| Project | Description | 2015 Recommended Capital | Federal | State | Local | Reimbursement Revenue | Net County Contribution | Sales Tax Revenue | Investment Earnings | Miscellaneous Revenue/ Sale of Asset | Private Contribution | Property Tax Levy | PFC Revenue/ Airport Reserve | Bonds |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Museum** | | | | | | | | | | | | | |
| WM00301 | Electrical Distribution Replacement | 719,355 | 0 | 0 | 0 | 0 | 719,355 | 0 | 0 | 0 | 0 | 0 | 0 | 719,355 |
| WM01001 | MPM Elevator Upgrades | 834,900 | 0 | 0 | 0 | 0 | 834,900 | 0 | 0 | 0 | 0 | 0 | 0 | 834,900 |
| WM01901 | MPM Waterproofing and Caulking- Garage & Plaza | 398,718 | 0 | 0 | 0 | 0 | 398,718 | 0 | 0 | 0 | 0 | 0 | 0 | 398,718 |
| WM02301 | MPM Replace Steam Convertor | 101,088 | 0 | 0 | 0 | 0 | 101,088 | 0 | 0 | 0 | 0 | 0 | 0 | 101,088 |
| WM02401 | MPM Chilled Water Upgrades | 202,176 | 0 | 0 | 0 | 0 | 202,176 | 0 | 0 | 0 | 101,088 | 0 | 0 | 101,088 |
| WM56301 | MPM Security/Fire/Life Safety System | 220,610 | 0 | 0 | 0 | 0 | 220,610 | 16,393 | 0 | 0 | 0 | 0 | 0 | 204,217 |
| | **Total Museum** | **$2,476,847** | **0** | **0** | **0** | **0** | **2,476,847** | **16,393** | **0** | **0** | **101,088** | **0** | **0** | **2,359,366** |
| | **Zoological Department** | | | | | | | | | | | | | |
| WZ10702 | Grizzly Bear Service Area Improvements | 274,200 | 0 | 0 | 0 | 0 | 274,200 | 0 | 0 | 0 | 0 | 0 | 0 | 274,200 |
| WZ10704 | Brown Bear Service Area Improvements | 310,000 | 0 | 0 | 0 | 0 | 310,000 | 0 | 0 | 0 | 0 | 0 | 0 | 310,000 |
| WZ11401 | Zoo Life Support Emergency Generators | 589,722 | 0 | 0 | 0 | 0 | 589,722 | 0 | 0 | 0 | 0 | 0 | 0 | 589,722 |
| WZ11901 | African Plains Exhibit | 800,000 | 0 | 0 | 0 | 0 | 800,000 | 0 | 0 | 0 | 400,000 | 0 | 0 | 400,000 |
| WZ12801 | Peck Roof Replacement | 306,650 | 0 | 0 | 0 | 0 | 306,650 | 0 | 0 | 0 | 0 | 0 | 0 | 306,650 |
| WZ13201 | Zoo-wide Deck Walkway Replacements | 275,600 | 0 | 0 | 0 | 0 | 275,600 | 0 | 0 | 0 | 0 | 0 | 0 | 275,600 |
| WZ13301 | Flamingo Building AC Replacement | 229,143 | 0 | 0 | 0 | 0 | 229,143 | 0 | 0 | 0 | 0 | 0 | 0 | 229,143 |
| | **Total Zoological Department** | **$2,785,315** | **0** | **0** | **0** | **0** | **2,785,315** | **0** | **0** | **0** | **400,000** | **0** | **0** | **2,385,315** |
| | **Total PARKS, RECREATION AND CULTURE** | **$13,941,162** | **0** | **0** | **0** | **0** | **13,941,162** | **1,690,393** | **0** | **0** | **501,088** | **0** | **0** | **11,749,681** |
| | **HEALTH AND HUMAN SERVICES** | | | | | | | | | | | | | |
| | **Behavioral Health** | | | | | | | | | | | | | |
| WE05001 | Panic Alarm System | 205,750 | 0 | 0 | 0 | 0 | 205,750 | 0 | 0 | 0 | 0 | 0 | 0 | 205,750 |
| WE05401 | Essential Electrical System Improvements | 398,000 | 0 | 0 | 0 | 0 | 398,000 | 0 | 0 | 0 | 0 | 0 | 0 | 398,000 |
| | **Total Behavioral Health** | **$603,750** | **0** | **0** | **0** | **0** | **603,750** | **0** | **0** | **0** | **0** | **0** | **0** | **603,750** |
| | **Human Services** | | | | | | | | | | | | | |
| WS04901 | Senior Centers Window Renovations | 160,865 | 0 | 0 | 0 | 0 | 160,865 | 160,865 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS05801 | McGovern Park Senior Center Chiller Replacement | 245,981 | 0 | 0 | 0 | 0 | 245,981 | 0 | 0 | 0 | 0 | 0 | 0 | 245,981 |
| | **Total Human Services** | **$406,846** | **0** | **0** | **0** | **0** | **406,846** | **160,865** | **0** | **0** | **0** | **0** | **0** | **245,981** |
| | **County Grounds** | | | | | | | | | | | | | |
| WG02001 | Vel Phillips Emergency Generator | 190,067 | 0 | 0 | 0 | 0 | 190,067 | 0 | 0 | 0 | 0 | 0 | 0 | 190,067 |
| | **Total County Grounds** | **$190,067** | **0** | **0** | **0** | **0** | **190,067** | **0** | **0** | **0** | **0** | **0** | **0** | **190,067** |
| | **Total HEALTH AND HUMAN SERVICES** | **$1,200,663** | **0** | **0** | **0** | **0** | **1,200,663** | **160,865** | **0** | **0** | **0** | **0** | **0** | **1,039,798** |
| | **GENERAL GOVERNMENT** | | | | | | | | | | | | | |
| | **Courthouse Complex** | | | | | | | | | | | | | |
| WC08901 | Courthouse Complex Elevator Renovation | 230,678 | 0 | 0 | 0 | 0 | 230,678 | 230,678 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC09301 | Courthouse Penthouse Masonry | 639,808 | 0 | 0 | 0 | 0 | 639,808 | 639,808 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC09401 | Courthouse Exterior Duct Repairs | 126,444 | 0 | 0 | 0 | 0 | 126,444 | 126,444 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC09601 | Courthouse Tuckpointing | 177,022 | 0 | 0 | 0 | 0 | 177,022 | 177,022 | 0 | 0 | 0 | 0 | 0 | 0 |
| WC11201 | City Campus Complex Demolition | 3,800,000 | 0 | 0 | 0 | 0 | 3,800,000 | 3,800,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total Courthouse Complex** | **$4,973,952** | **0** | **0** | **0** | **0** | **4,973,952** | **4,973,952** | **0** | **0** | **0** | **0** | **0** | **0** |
| | **House of Correction** | | | | | | | | | | | | | |
| WJ02201 | Upgrade Fire Alarms | 450,000 | 0 | 0 | 0 | 0 | 450,000 | 0 | 0 | 0 | 0 | 0 | 0 | 450,000 |
| WJ06401 | Upgrade Security Doors on Cells | 535,265 | 0 | 0 | 0 | 0 | 535,265 | 0 | 0 | 0 | 0 | 0 | 0 | 535,265 |
| WJ06601 | Update HOC Power Plant | 312,183 | 0 | 0 | 0 | 0 | 312,183 | 0 | 0 | 0 | 0 | 0 | 0 | 312,183 |
| | **Total House of Correction** | **$1,297,448** | **0** | **0** | **0** | **0** | **1,297,448** | **0** | **0** | **0** | **0** | **0** | **0** | **1,297,448** |
| | **Other Agencies** | | | | | | | | | | | | | |
| WO03801 | Marcus Center HVAC Upgrade | 500,000 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| WO10301 | Fleet Management Central Garage Roof Repairs | 174,000 | 0 | 0 | 0 | 0 | 174,000 | 174,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO11201 | Fleet General Equipment | 225,326 | 0 | 0 | 0 | 0 | 225,326 | 0 | 0 | 0 | 0 | 0 | 0 | 225,326 |

## Milwaukee County
## Summary of 2015 Recommended Capital Improvements Budget

| Project | Description | 2015 Recommended Capital | Federal | State | Local | Reimbursement Revenue | Net County Contribution | Sales Tax Revenue | Investment Earnings | Miscellaneous Revenue/ Sale of Asset | Private Contribution | Property Tax Levy | PFC Revenue/ Airport Reserve | Bonds |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WO11203 | Sheriff Fleet Equipment | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| WO11204 | House of Correction Fleet Equipment | 193,490 | 0 | 0 | 0 | 0 | 193,490 | 0 | 0 | 0 | 0 | 0 | 0 | 193,490 |
| WO11205 | Fleet Parks Equipment | 225,000 | 0 | 0 | 0 | 0 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 225,000 |
| WO11301 | Fleet Management Stormwater Reconfiguration | 1,476,694 | 0 | 0 | 0 | 0 | 1,476,694 | 0 | 0 | 0 | 0 | 0 | 0 | 1,476,694 |
| WO11601 | Vogel Hall Renovation | 2,565,949 | 0 | 0 | 0 | 0 | 2,565,949 | 0 | 0 | 0 | 1,282,975 | 0 | 0 | 1,282,974 |
| WO20506 | Fiscal Modernization & Process Improvement | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO21801 | Infrastructure Replacement | 250,000 | 0 | 0 | 0 | 0 | 250,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| WO22602 | Charles Allis HVAC Improvements | 113,000 | 0 | 0 | 0 | 0 | 113,000 | 56,500 | 0 | 0 | 56,500 | 0 | 0 | 0 |
| WO44701 | CCFC Security Camera System | 667,391 | 0 | 0 | 0 | 0 | 667,391 | 8,000 | 0 | 0 | 0 | 0 | 0 | 659,391 |
| WO45001 | Iris Scan Enrollment and Reading System | 117,760 | 0 | 0 | 0 | 0 | 117,760 | 0 | 0 | 0 | 0 | 0 | 0 | 117,760 |
| WO45401 | In Squad Camera System | 310,800 | 0 | 0 | 0 | 0 | 310,800 | 12,800 | 0 | 0 | 0 | 0 | 0 | 298,000 |
| WO46201 | Bullpen Camera System | 601,630 | 0 | 0 | 0 | 0 | 601,630 | 0 | 0 | 0 | 0 | 0 | 0 | 601,630 |
| WO50601 | Charles Allis Roof and Drain Replacement | 267,000 | 0 | 0 | 0 | 0 | 267,000 | 133,500 | 0 | 0 | 133,500 | 0 | 0 | 0 |
| WO50701 | Charles Allis Exterior Façade Repair | 371,000 | 0 | 0 | 0 | 0 | 371,000 | 185,500 | 0 | 0 | 185,500 | 0 | 0 | 0 |
| WO51706 | Birdcage Stair Glass Curtainwall Replacement | 1,015,000 | 0 | 0 | 0 | 0 | 1,015,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,015,000 |
| WO51707 | War Memorial Traction Elevator Upgrades | 100,000 | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO51708 | War Memorial Truck Dock Repairs | 470,000 | 0 | 0 | 0 | 0 | 470,000 | 0 | 0 | 0 | 0 | 0 | 0 | 470,000 |
| WO51709 | War Memorial HVAC Upgrades | 2,640,000 | 0 | 0 | 0 | 0 | 2,640,000 | 0 | 0 | 0 | 0 | 0 | 0 | 2,640,000 |
| WO60201 | Enterprise Platform Modernization | 300,000 | 0 | 0 | 0 | 0 | 300,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO60601 | Rewire County Facilities | 252,000 | 0 | 0 | 0 | 0 | 252,000 | 252,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO61401 | Build Out Ten Sites to Digital | 2,009,183 | 0 | 0 | 0 | 0 | 2,009,183 | 0 | 0 | 0 | 0 | 0 | 0 | 2,009,183 |
| WO61901 | Disaster Recovery Site | 650,000 | 0 | 0 | 0 | 0 | 650,000 | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO62101 | Windows Migration | 1,191,909 | 0 | 0 | 0 | 0 | 1,191,909 | 1,191,909 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO63101 | Election Machines | 1,845,000 | 0 | 0 | 0 | 0 | 1,845,000 | 51,000 | 0 | 0 | 0 | 0 | 0 | 1,794,000 |
| WO88802 | Uihlein #1 elevator | 625,108 | 0 | 0 | 0 | 0 | 625,108 | 0 | 0 | 0 | 312,554 | 0 | 0 | 312,554 |
| | **Total Other Agencies** | **$19,457,240** | **0** | **0** | **0** | **0** | **19,457,240** | **3,315,209** | **0** | **0** | **2,221,029** | **0** | **0** | **13,921,002** |
| | **Total GENERAL GOVERNMENT** | **$25,728,640** | **0** | **0** | **0** | **0** | **25,728,640** | **8,289,161** | **0** | **0** | **2,221,029** | **0** | **0** | **15,218,450** |
| | **Grand Total 2015 Recommended Capital Improvements** | **$78,572,288** | **22,570,112** | **1,166,850** | **452,000** | **24,188,962** | **54,383,326** | **11,000,269** | **0** | **0** | **2,722,117** | **0** | **2,075,275** | **38,585,665** |
| | **Total Excluding Airports** | **$71,622,288** | **18,772,862** | **89,375** | **452,000** | **19,314,237** | **52,308,051** | **11,000,269** | **0** | **0** | **2,722,117** | **0** | **0** | **38,585,665** |

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## INTRODUCTION

### 2015 Capital Improvements Budget

The 2015 Capital Improvements Budget (Capital Budget) includes 98 separate sub-projects for a total expenditure appropriation of $78,572,288. Anticipated reimbursement revenue (Federal, State and local grants) totals $24,188,962, resulting in a net County financing of $54,383,326.

Appropriations for 90 corporate purpose (non-airport) sub-projects total $71,622,288. The resulting County financing of $52,308,051 is to be financed by $38,585,665 in general obligation bonds, $11,000,269 in sales tax revenue, and $2,722,117 in private donations.

The corporate purpose (non-airport) projects bonding amount of $38,585,665 is $4,889 below the 2015 bonding cap of $38,590,554 for 2014.[1]

Beginning with the 1995 capital budget, the County established a cash-financing goal of 20 percent to be implemented over a ten-year period. This policy served to increase minimum cash financing by 2.0 percent annually. Net County financing included in the 2015 budget totals $54,383,326, including the Airport. Cash needed to meet the 20 percent financing goal is calculated at $10,876,665. The 2015 budgeted cash financing of $15,797,661 represents 29.0 percent of net County financing. Excluding Airport projects, net County financing totals $52,308,051. Cash needed to meet the 20 percent financing goal of non-airport projects is calculated at $10,461,610. The 2015 budgeted cash financing of $13,722,386 represents 26.2 percent of net County financing.

| | | County Cash Financing | | | | |
|---|---|---|---|---|---|---|
| | 2015 Net County Contribution | Sales Tax Revenue | Private Contribution | PFC Revenue/ Airport Reserve | TOTAL CASH FINANCED | CEX % Cash Financed |
| **All Projects, Including Airport** | $54,383,326 | $11,000,269 | $2,722,117 | $2,075,275 | $15,797,661 | 29.0% |
| **All Projects, Excluding Airport** | $52,308,051 | $11,000,269 | $2,722,117 | $0 | $13,722,386 | 26.2% |

### 2015 Capital Budget - Project Selection Process

Capital projects were reviewed and selected using a number of different prioritization factors. Two primary factors taken into consideration included whether a project was ongoing (i.e. continuation of an existing project begun through prior budget appropriation) and/or previously committed. Other considerations included: whether or not a project could leverage external (non-County) funding that could be used to help offset total project costs, thereby reducing the taxpayer burden; Life/Safety; Deferred Maintenance; and Operating/Efficiencies. The Capital Improvement Committee (CIC) review (pursuant to Milwaukee County Ordinance, Chapter 36) was used as an input to the process, as the majority of projects included in the 2015 departmental requests to the County Executive were also requested as part of the CIC process.

### 2015 Cultural Contributions to Capital Projects

Beginning in 2015, County-supported institutions are budgeted to provide a 50% match for any capital project. Pursuant to the County's annual review and capital prioritization process, if a County-supported institution's capital project rises to the top of the prioritization process, the institution will be expected to provide a 50% match to County funding. The project will only proceed once matching contributions are secured and committed.

Some County-supported institutions have in place signed agreements that ensure a certain level of County support. All agreements will continue to be honored, and the 50% match will apply only to funding beyond the specified levels.

[1] The Annual Bond Limit is defined by County Board file number 03-263, an annual bonding cap to which policy-makers have generally adhered. The 2014 base amount is $37,466,557.

**2015 Airport Capital Improvements Budget**

Budgeted expenditure appropriations for 2015 Airport capital improvements total $6,950,000. Airport reimbursement revenue of $4,874,725 results in net County financing of $2,075,275. Net County financing for Airport projects includes $2,052,775 in pay-as-you-go Passenger Facility Charge (PFC) financing, and $22,500 in revenue from the Airport Capital Improvements Reserve/Airport Development Fund Account.

From 1982 through 2000, all Airport improvement costs not reimbursed by State or Federal agencies were debt financed using general obligation bonds or financed through pay-as-you-go PFC revenues. Airlines housed in General Mitchell International Airport (GMIA) agreed to pay all accrued principal and interest payments on debt issued on behalf of the Airport. Bonds issued after 1984 are repaid by the Airlines over the actual term of the issue. Airport bonds issued after 1985 are classified as private activity bonds. These bonds remain tax-exempt, but income earned from interest on these bonds may be subject to the Alternative Minimum Tax for some taxpayers. The County began issuing General Airport Revenue Bonds (GARBs) in 2000 to finance the GMIA parking facility. Beginning in 2004, the County has been issuing PFC-backed revenue bonds supported by GARBs. All debt service payments for the revenue bonds will be the responsibility of the Airlines using GMIA. A portion of the PFC-backed bond issues were GARBs.

Airport Semi-Annual Reports

The Airport Director shall continue to submit semi-annual reports to the Committees on Finance, Personnel, and Audit and Transportation and Public Works on the status of all currently authorized Capital Improvement projects. The report shall provide the following information for each authorized Capital Improvement Project:

- Date of initial County Board approval
- Brief description of scope of project
- Estimated completion date
- Expenditures and revenues summary, including reconciliation of each revenue source (e.g. Passenger Facility Charges, Airport Reserve, Bonds and Miscellaneous Revenue) and amount of committed funds for each
- Date, purpose and amount of any approved appropriation transfers

Each semi-annual report shall be submitted to the County Board within one month of the end of the six month period. The first report, for the period ending December 31, 2014, shall be submitted to the County Board Committees of Finance and Audit and Transportation, Public Works and Transit no later than February 1, 2015.

**2015 Expenditure Appropriations by Function**

The 2015 Capital Improvements Budget includes appropriations of $37,701,823 for Transportation and Public Works. The amount represents 48.0 percent of total 2015 capital appropriations. The $24,188,962 in appropriations is offset with 64.2 percent in reimbursement revenues.

Major Transportation and Public Works projects include: WT02601 New Flyer Buses for Transit ($13,200,000), WT07501 On-Bus Video System ($5,000,000), and WH02016 E. Layton Ave. S Howell Ave. to S. Penn. Ave. ($3,150,000).

Budgeted appropriations for Parks, Recreation, and Culture departments total $13,941,162. This amount represents 17.7 percent of the total capital budget. Major appropriations include WP28001 Menomonee River Parkway Reconstruction ($3,825,000), WP48001 Estabrook Dam Removal ($1,674,000), WP28701 Greenfield Golf Course Irrigation ($1,300,000) and WM01001 MPM Elevator Upgrades ($834,900).

Budgeted appropriations for Health and Human Service departments total $1,200,663. This amount represents 1.5 percent of the total capital budget. Major appropriations include BHD Essential Electrical System Improvements ($398,000) and McGovern Park Senior Center Chiller Replacement ($245,981).

Budgeted appropriations for General Government departments total $25,728,640. This amount represents 32.7 percent of the total capital budget. Major appropriations include WC11201 City Campus Complex Demolition ($3,800,000), War Memorial HVAC Upgrades ($2,640,000), and Vogel Hall Renovation (Marcus Center) ($2,565,949).

**PFC Revenues**

During 1995, General Mitchell International Airport received authorization to implement a Passenger Facility Charge (PFC). The 2015 Capital Improvements Budget reflects $2,075,275 in PFC cash financing. The major use of PFC cash revenues is WA19301 Gates D54 & D55 Improvements ($1,365,000).

**Borrowing for "Operating Expenses"**

Borrowing for "operating expenses" (Wis. Stats. 67.04): State Statutes prohibits borrowing for "operating expenses." The statute defines operating expenses as "wages, salaries, fringe benefits, materials, supplies, contractual services, equipment with a useful life of less than one year and other costs specified by the Department of Revenue by rule." Because many expensed or non-capitalized projects are considered to have a useful life of less than one year, debt obligations typically may not be used to finance these projects. The 2015 Capital Improvements Budget does contain some expensed projects (non-capitalized). These projects are financed with property tax levy, sales tax revenue, or revenue generated from Passenger Facility Charges (PFCs).

**Local Levy Limit**

The 2011 levy limit (Wis Stats. 66.0602): 2011 Wisconsin Act 32 changed the local levy limit to the greater of the percentage change in the political subdivision's January 1 equalized value due to new construction less improvements removed between the previous year and the current year or zero percent. For the 2015 Budget the levy limit consists of net new construction, which is .89 percent. The limit also contains adjustments for levy for debt service payments and terminated tax increment districts.

**Capital Project Staffing/Consultant Plan**

Each project narrative and fiscal sheet has a detailed staffing plan listed. Milwaukee County's General Ordinance for Professional Services 56.30(4) requires that "[f]or projects managed by the Department of Transportation and Public Works, the Department of Transportation and Public Works is authorized to enter into contractual services or professional services agreements as may be required for specific capital improvement projects which have been previously approved by County Board action." Furthermore, "[t]he budget write-up shall contain specific information as to the scope of the project, professional services required and estimated cost of the professional service work to be performed." Subsequent to budget adoption, the Department of Transportation and the Department of Administrative Services- Facilities Management Division prepare final staffing plans, which are reviewed and approved by the County Executive and County Board of Supervisors. Any subsequent changes to the final 2015 staffing plans have to be approved by the County Executive and County Board of Supervisors.

**Federal Expenditure Targets for Tax Exempt Bonds**

Federal tax law governs the use of bond proceeds. Beginning with 1990 bond issues, the Federal government established expenditure targets for spending tax-exempt municipal bond proceeds. Expenditure targets follow six-month intervals from the closing date, and it is required that all proceeds be spent in either 18 or 24 months depending upon the particular issue.

If less than 75 percent of the bond issue is to finance construction projects then the rebate method (18-month expenditure period method) must be used. If 75 percent or more will be used to finance construction projects, the County has the option of selecting the rebate or penalty-in-lieu of rebate method (24-month expenditure period).

Failure to meet these targets subjects the County to financial liability under the rebate or the penalty-in-lieu of rebate method. Under the rebate method, if the County fails to meet the expenditure targets and the investment rate is higher than the interest rate of the bonds, then all investment earnings on the unspent bond proceeds (in excess of the amount which would have been earned if the proceeds had been invested at a rate equal to the rate on the bonds) must be paid to the Federal government. No amount is required to be paid if the investment rate is lower than the interest rate on the bonds even if the expenditure targets have not been met.

Under the penalty-in-lieu of rebate method, financial penalties totaling up to 1.5 percent of the unspent bond proceeds, including investment earnings, will be assessed every six months until all of the proceeds are spent for each target that

is unmet. If expenditure targets are not met, for either method, appropriations for individual projects will be reduced to pay rebate or penalty amounts.

Corporate Purpose Bonds

| | |
|---|---|
| 6 months | 15 percent of proceeds and actual and expected earnings |
| 12 months | 60 percent of proceeds and actual and expected earnings |
| 18 months | 100 percent of proceeds and actual earnings |

Airport Revenue Bonds

| | |
|---|---|
| 6 months | 10 percent of proceeds and actual and expected earnings |
| 12 months | 45 percent of proceeds and actual and expected earnings |
| 18 months | 75 percent of proceeds and actual and expected earnings |
| 24 months | 100 percent of proceeds and actual earnings |

A small amount of proceeds is allowed to be spent after the final 18th or 24th month, whichever is applicable, to allow for contract retainage. Project bonds are issued on a reimbursement basis, which allows project expenditures to be incurred on January 1 for projects budgeted as part of the annual capital improvements budget.

**Regulations for Reimbursement Bonds**

The Internal Revenue Service (IRS) regulates the issuance of "reimbursement bonds" or bonds issued subsequent to project expenses actually being incurred. Tax-exempt issuers are allowed to pay capital costs out of available cash in anticipation of issuing long-term bond or note financing if certain conditions are met. The County's current practice is to issue capital improvement debt in the late winter or early spring. Prior to debt issuance, some expenditures may have already occurred for new projects. This practice subjects the County to regulations for reimbursement bonds. The 2015 budget continues the practice of allowing debt-financed expenditures to occur before bonds are actually issued. This practice helps the County to meet expenditure targets for tax-exempt bond issues. The following declarations are made for the purpose of complying with the regulations on reimbursement bonds.

1. A summary of 2015 capital improvements identifies specific projects and the amount of the expenditure appropriation to be debt financed. As described above, the County intends to reimburse itself for expenditures made on debt financed projects with the proceeds of the County's previous bond issue(s), the interest on which is to be excludable from the gross income of the owners under Section 103 of the Internal Revenue Code of 1986, as amended.

2. The intent of the County is to use unspent bond proceeds from prior year financings or other cash reserves to make advance expenditures for 2015 capital improvements. The temporary expenditure of prior year bond proceeds will be limited to the use category specified when the bonds were originally issued. These proceeds are not available to finance 2015 capital improvements on a long-term basis because they are allocated to other capital improvements. Separate corporate purpose and Airport issues may be required. The timing of these issues has not been finalized, but based on past experience bonds may be issued in the late winter or early spring.

**DEBT AFFORDABILITY INDICATORS**

A summary of selected debt affordability indicators is contained in the pages that follow.

**Debt Service in Comparison to Sales Tax Revenue**

**Policy Goal:**

Tax supported debt service shall not exceed County sales and use tax revenues.

**Definition:**

Debt service in comparison to county sales and use tax revenues consists of the amount of principal and interest on direct debt that the County must pay from tax revenues compared to net collections of county sales and use tax revenue. Tax supported debt service excludes interest allocations to proprietary fund departments and other debt service fund revenues. Net collections of sales and use tax revenues exclude discounts withheld by retailers and administrative fees retained by the Wisconsin Department of Revenue. Reported sales tax revenue annual totals are in accordance with generally accepted accounting principles (GAAP). Annual totals reflect March thru February monthly receipts.

**Trend Information:**

| Budget Year | Tax Supported Debt Service | County Sales and Use Tax Revenues | Surplus Sales Tax Revenues |
|---|---|---|---|
| 2015 | $ 36,074,348 | $ 57,219,731 | $ (21,145,383) |
| 2016 | $ 46,857,247 | $ 58,793,274 | $ (11,936,026) |
| 2017 | $ 48,238,627 | $ 60,410,089 | $ (12,171,461) |
| 2018 | $ 42,769,578 | $ 62,071,366 | $ (19,301,788) |
| 2019 | $ 43,546,302 | $ 63,778,329 | $ (20,232,027) |
| 2020 | $ 44,947,838 | $ 65,532,233 | $ (20,584,394) |
| 2021 | $ 46,926,910 | $ 67,334,369 | $ (20,407,459) |
| 2022 | $ 51,308,229 | $ 69,186,064 | $ (17,877,835) |
| 2023 | $ 52,293,907 | $ 71,088,681 | $ (18,794,774) |
| 2024 | $ 39,692,855 | $ 73,043,620 | $ (33,350,765) |

**Note:**
The 2015 Budget continues the use of surplus sales tax revenue to cash finance capital improvements projects, prepay outstanding bonds, pre-fund employee benefit costs or fund anticipated or extraordinary annual increases in such costs or supplement the Appropriation for Contingencies. For further sales tax revenue information please refer to the 2015 Budget Org. Unit 1800 – Non-Departmental Revenues.

Budgeted revenues for the upcoming fiscal years are determined through the budget process. Revenues for 2015 are $21,145,383 for the general fund purposes mentioned above.

**Cash Financing of Capital Improvements**

**Policy Goal:**

Cash financing for capital improvements shall be used for a minimum of 20 percent of County financed project costs.

**Definition:**

Cash financing (pay-as-you-go financing) of capital improvements means the direct non-debt financing of County financed project costs. It is anticipated that cash financing may consist of property tax levy, sales tax revenues, private donations, contributions from reserves, sales of capital assets, and revenue from Passenger Facility Charges (PFCs). Cash financing for 2015 totals $15,797,661 and consists of $11,000,269 in sales tax revenue, $2,722,117 in private donations, $2,052,775 in PFC revenue, and $22,500 from Airport reserves. For the purpose of calculating the percentage of cash financing, all project costs financed by State, Federal or other local government agencies are excluded from project cost totals. The 2016 projection base assumes the previous 5-Year average percentage of bonds issued to fund capital projects and the 20% cash financing policy goal.

**Trend Information:**

| Budget Year | Net County Capital Cost | Direct Cash Financing | Percent Cash Financing |
|---|---|---|---|
| 2015 | $ 54,383,326 | $ 15,797,661 | 29.0% |
| 2016 | $ 53,139,405 | $ 10,627,881 | 20.0% |
| 2017 | $ 54,733,587 | $ 10,946,717 | 20.0% |
| 2018 | $ 56,375,595 | $ 11,275,119 | 20.0% |
| 2019 | $ 58,066,863 | $ 11,613,373 | 20.0% |
| 2020 | $ 59,808,868 | $ 11,961,774 | 20.0% |
| 2021 | $ 61,603,134 | $ 12,320,627 | 20.0% |
| 2022 | $ 63,451,229 | $ 12,690,246 | 20.0% |
| 2023 | $ 65,354,765 | $ 13,070,953 | 20.0% |
| 2024 | $ 67,315,408 | $ 13,463,082 | 20.0% |

**Note:**
Beginning with the 1995 capital budget, the County established cash financing goals to be implemented over a ten-year period. This policy served to increase minimum cash financing by 2.0 percent annually. Since the 2004 Budget the goal has been 20 percent.

**Direct Debt as a Percent of Equalized Value**

**Policy Goal:**

Direct debt shall not exceed 1.5 percent of equalized property value. A long-term policy goal is established that direct debt shall not exceed 1.0 percent of equalized property values.

**Definition:**

Direct debt is the total outstanding principal for general obligation bonds and notes which the County has pledged its full faith, credit and unlimited taxing power. Direct debt does not include debt issued by the County on behalf of the conduit financings issued for non-county agencies. The direct debt only includes current outstanding debt and future debt that may be issued from 2015-2024. Equalized property value includes the value of Tax Incremental Financing Districts (TIDs).

**Trend Information:**

| Budget Year | Direct Debt | Equalized Value (Includes TID) | Direct Debt as a Percent of Value |
|---|---|---|---|
| 2015 | $ 661,534,246 | $ 58,253,923,600 | 1.14% |
| 2016 | $ 638,377,169 | $ 59,880,377,876 | 1.07% |
| 2017 | $ 614,898,212 | $ 61,552,242,888 | 1.00% |
| 2018 | $ 597,872,211 | $ 63,270,786,506 | 0.94% |
| 2019 | $ 581,260,597 | $ 65,037,312,002 | 0.89% |
| 2020 | $ 564,418,105 | $ 66,853,159,033 | 0.84% |
| 2021 | $ 546,444,778 | $ 68,719,704,660 | 0.80% |
| 2023 | $ 509,434,377 | $ 72,610,593,261 | 0.70% |
| 2024 | $ 504,625,000 | $ 74,637,886,920 | 0.68% |

**Direct Debt Per Capita**

**Policy Goal:**

Direct debt per capita shall not exceed $500.

**Definition:**

Direct debt is the total outstanding principal for general obligation bonds and notes which the County has pledged its full faith, credit and unlimited taxing power. Direct debt per capita is determined by dividing direct debt totals by the most recent estimate of the number of persons residing in Milwaukee County.

**Trend Information:**

| Budget Year | Direct Debt | County Population* | Direct Debt per Capita |
|---|---|---|---|
| 2015 | $661,534,246 | 949,741 | $697 |
| 2016 | $638,377,169 | 949,741 | $672 |
| 2017 | $614,898,212 | 949,741 | $647 |
| 2018 | $597,872,211 | 949,741 | $630 |
| 2019 | $581,260,597 | 949,741 | $612 |
| 2020 | $564,418,105 | 949,741 | $594 |
| 2021 | $546,444,778 | 949,741 | $575 |
| 2022 | $527,905,453 | 949,741 | $556 |
| 2023 | $509,434,377 | 949,741 | $536 |
| 2024 | $504,625,000 | 949,741 | $531 |

*Source: State of Wisconsin Department of Administration

**Note:**
Direct debt per capita can be used to compare debt levels between issuers or communities but is not a good indicator of real debt burdens over time unless it is adjusted for price level changes. The recommendation to establish this debt policy goal included the caution that this policy must be updated annually to be meaningful and to reflect changes in real price levels.

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# SECTION 1
# HIGHWAYS

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# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

## HIGHWAY SAFETY IMPROVEMENT PROGRAM (HSIP)

An appropriation of $2,097,122 is budgeted for the construction phases of the Highway Safety Improvement Program (HSIP). Financing for the HSIP projects is provided from $1,774,910 in Federal revenue and $322,212 in general obligation bonds, and are summarized in the table below.

| HSIP Milwaukee County Project No. | HSIP WISDOT Project No. | HSIP Project Title | HSIP Total 2015 Budget | HSIP Total 2015 Federal Funding | HSIP Total 2015 Milwaukee County Funding |
|---|---|---|---|---|---|
| **WH00115** | 2160-15-00/70 | S. 76th St, (CTH U) Intersections of Edgerton and Layton Ave. | $125,000 | $0 | $125,000 |
| **WH00117** | 2070-09-00/70 | Intersection of W. Layton Ave. (CTH Y) and S. 60th St. | $668,000 | $601,200 | $66,800 |
| **WH00118** | 2216-02-00/70 | N. 43rd St. (CTH G) & W. Mill Rd. (CTH S) Intersection | $450,883 | $405,795 | $45,088 |
| **WH00120** | 2070-08-00/70 | Intersections of E. Layton Ave. (CTH Y) with Pennsylvania and Whitnall (W & E) | $853,239 | $767,915 | $85,324 |
| **TOTAL:** | | | **$2,097,122** | **$1,774,910** | **$322,212** |

**WH00115 – S. 76th St, (CTH U) Intersections of Edgerton and Layton Ave.**
**[WISDOT Project No. 2160-15-00/70]**

An appropriation of $125,000 is budgeted for the construction phase for the S. 76th St, Intersections of Edgerton and Layton Ave. project in the Highway Safety Improvement Program (HSIP). Financing is provided from $125,000 in general obligation bonds.

The intersections of Edgerton and Layton on S. 76th St. are closely spaced with high vehicular volumes, numerous access points and high crash rates. Geometrics improvements will be made at both intersections including offsetting the left turn lanes. Median openings and driveway access points will be evaluated for closure or relocation. Traffic signals will be upgraded to overhead mast arms that include monotube foundations where allowable by utilities and right-of-way. Traffic signal timings and coordination parameters will be evaluated to improve progression between the two intersections. Overhead interstate signing will be installed to give vehicles a clear Indication of which lane they should be in to access IH-894/IH-43.

In 2011, the State/Municipal Agreement for S. 76th St, Intersections of Edgerton and Layton Ave. under the Highway Safety Improvement Program (HSIP) was approved by Wisconsin Department of Transportation (WISDOT) with a total project estimated amount of $805,000, where 90% is Federal funding ($724,500) and the remaining 10% ($80,500) funded by Milwaukee County. Both design and construction phases were included in the 2011 approved State/Municipal Agreement. This project has a Federal funding maximum of $724,500. The WISDOT funding expires in 2015.

The 2013 Adopted Capital improvements Budget included an appropriation of $112,000 for the design phase of the S. 76th St, Intersections of Edgerton and Layton Ave. project in the Highway Safety Improvement Program (HSIP). Financing was provided from $100,800 in Federal revenue and $11,200 in sales tax.

A 2013 appropriation transfer added an additional $107,000 of construction funding to the $697,600 that was included in the 2014 Capital Improvements Budget. The additional funding was needed because the estimate was revised to reflect new information relating to construction costs as the items standards and prices can change from the time of initial HSIP application submittal for traffic signal equipment. Of the $107,000, $96,300 is financed by Federal revenue and the remaining $10,700 is financed by Milwaukee County.

The 2014 Adopted Capital improvements Budget included an appropriation of $697,600, including $4,600 in net capitalized interest, for the construction phase of the S. 76th St, Intersections of Edgerton and Layton

Ave. project in the Highway Safety Improvement Program (HSIP). Financing was provided from $623,700 in Federal revenue and $73,900 in general obligation bonds.

An additional $125,000 is budgeted in 2015 to complete the project that will be used for the purposes of replacing a median opening access, driveway access alterations and pedestrian sidewalk modifications to meet American with Disability Act (ADA) provisions.

**WH00117 – Intersection of W. Layton Ave. (CTH Y) and S. 60th St.**
**[WISDOT Project No. 2070-09-00/70]**

An appropriation of $668,000 is budgeted for the construction phase for the Intersection of W. Layton Ave. (CTH Y) and S. 60th St. project in the Highway Safety Improvement Program (HSIP). Financing is provided from $601,200 in Federal revenue and $66,800 in general obligation bonds.

Increased traffic volumes and left turns have contributed to a large number of crashes due to existing intersection geometrics, operations and traffic control. The Intersection of W. Layton Ave. and S. 60th St. project will offset the left turn lanes and install overhead traffic signals in all directions to improve visibility. Traffic signal progression will be improved for better traffic flow. Median openings and driveways will be evaluated for closure or relocation.

In 2012, the State/Municipal Agreement for the Intersection of W. Layton Ave. (CTH Y) and S. 60th St. was approved by Wisconsin Department of Transportation (WISDOT) under the Highway Safety Improvement Program (HSIP) with a total project estimated amount of $864,000, where 90% is Federal funding ($777,600) and the remaining 10% ($86,400) funded by Milwaukee County. Both design and construction phases were included in the 2012 approved State/Municipal Agreement. This project has a Federal funding maximum of $777,600. The WISDOT funding expires in 2015.

The 2013 Adopted Capital improvements Budget included an appropriation of $98,000 for the design phase for the Intersection of CTH Y and S. 60th St. project in the Highway Safety Improvement Program (HSIP). Financing was provided from $88,200 in Federal revenue and $9,800 in sales tax.

The 2014 Adopted Capital improvements Budget included an appropriation of $98,700, including $700 in net capitalized interest, for the continuation and completion of the design phase for the Intersection of W. Layton Ave. (CTH Y) and S. 60th St. project in the Highway Safety Improvement Program (HSIP). Financing was provided from $88,200 in Federal revenue and $10,500 in general obligation bonds.

**WH00118 – N. 43rd St. (CTH G) & W. Mill Rd. (CTH S) Intersection**
**[WISDOT Project No. 2216-02-00/70]**

An appropriation of $450,883 is budgeted for the construction phase for the N. 43rd St. (CTH G) & W. Mill Rd. (CTH S) Intersection project in the Highway Safety Improvement Program (HSIP). Financing is provided from $405,795 in Federal revenue and $45,088 in general obligation bonds.

The existing traffic signal at the intersection of N. 43rd St. (CTH G) and W. Mill Rd. (CTH S) is in need of upgrades to improve safety. The project will include offsetting south, east and westbound directions to improve visibility in making left turn movements. Installation of overhead traffic signals heads will be completed in all directions. Median openings and driveways will be evaluated for improvement in access control. Proper signage and pavement markings will be added to all approaches.

In 2012, the State/Municipal Agreement for the N. 43rd St. (CTH G) & W. Mill Rd. (CTH S) Intersection was approved by Wisconsin Department of Transportation (WISDOT) under the Highway Safety Improvement Program (HSIP) with a total project estimated amount of $579,633, where 90% is Federal funding ($521,670) and the remaining 10% ($57,963) funded by Milwaukee County. Both design and construction phases were included in the 2012 approved State/Municipal Agreement. This project has a

Federal funding maximum for design of $115,875 and maximum for construction of $405,795. The WISDOT funding expires in 2016.

The 2014 Adopted Capital improvements Budget included an appropriation of $129,650, including $900 in net capitalized interest, for the design phase for the N. 43rd St. (CTH G) & W. Mill Rd. (CTH S) Intersection project in the Highway Safety Improvement Program (HSIP). Financing was provided from $115,875 in Federal revenue and $13,775 in general obligation bonds.

**WH00120 – Intersections of E. Layton Ave. (CTH Y) with Pennsylvania and Whitnall (W & E)**
**[WISDOT Project No. 2070-08-00/70]**

An appropriation of $853,239 is budgeted for the construction phase for the Intersections of E. Layton Ave. (CTH Y) with S. Pennsylvania Ave., S. Whitnall Ave. (west) and S. Whitnall Ave. (east) project in the Highway Safety Improvement Program (HSIP). Financing is provided from $767,915 in Federal revenue and $85,324 in general obligation bonds.

Motorist confusion occurs because of the close proximity of the three signalized intersections on E. Layton Ave. (CTH Y) at S. Pennsylvania Ave., S. Whitnall Ave. (west) and S. Whitnall Ave. (east). The project will include upgrading the traffic signal equipment to current standards with equipment that would aid in reducing driver confusion. Traffic signal phasing and coordination will be evaluated and improved for better traffic operations.

Specific improvements in the State/Municipal Agreement consist of the installation of mast arm signals at all three intersections. Select standard signal heads will be changed to programmable signal heads, to reduce driver confusion. Retro reflective boarder back-plates will be added to specific signal heads to improve driver awareness. Signal phasing will be modified and changed for better operations. Equipment that is in the clear zone will be moved to a proper location to reduce fixed object crashes. The use of oversized back-plates will be evaluated and used if feasible.

In 2013, the State/Municipal Agreement for the Intersections of E. Layton Ave. (CTH Y) with S. Pennsylvania Ave., S. Whitnall Ave. (west) and S. Whitnall Ave. (east) project was approved by Wisconsin Department of Transportation (WISDOT) under the Highway Safety Improvement Program (HSIP) with a total project estimated amount of $966,248, where 90% is Federal funding ($869,623) and the remaining 10% ($96,625) funded by Milwaukee County. Both design and construction phases were included in the 2013 approved State/Municipal Agreement. This project has a Federal funding maximum for design of $101,708 and maximum for construction of $767,915. The WISDOT funding expires in 2016.

The 2014 Adopted Capital improvements Budget included an appropriation of $113,809, including $800 in net capitalized interest, for the Intersections of E. Layton Ave. (CTH Y) with S. Pennsylvania Ave., S. Whitnall Ave. (west) and S. Whitnall Ave. (east) project in the Highway Safety Improvement Program (HSIP). Financing was provided from $101,708 in Federal revenue and $12,101 in general obligation bonds.

**Staffing Plan for HSIP projects**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the Highway Safety Improvement Program (HSIP) projects. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH001 | WH00115 | S. 76TH ST. INT EDGERTON & LAYTON AVE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $125,000 | $0 | $0 | $0 | $125,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$125,000*** | ***$0*** | ***$0*** | ***$0*** | ***$125,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $112,000 | $107,000 | $219,000 |
| **2014** | $697,600 | $0 | $697,600 |
| ***TOTAL*** | ***$809,600*** | ***$107,000*** | ***$916,600*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $125,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$125,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $236,500 | $0 | $0 | $236,500 |
| Construction & Implementation | $673,000 | $125,000 | $0 | $798,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $7,100 | $0 | $0 | $7,100 |
| ***TOTAL*** | ***$916,600*** | ***$125,000*** | ***$0*** | ***$1,041,600*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 7/1/2014 |
| Complete Final Plans & Specs | 11/1/2014 |
| Begin Construction/Purchase Asset | 4/1/2015 |
| Construction Substantially Completed | 9/1/2015 |
| Scheduled Project Closeout | 3/1/2016 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH001 | WH00117 | INTERSECTION OF CTH Y AND S. 60TH ST. | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $668,000 | $601,200 | $0 | $0 | $66,800 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$668,000*** | ***$601,200*** | ***$0*** | ***$0*** | ***$66,800*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $98,000 | $0 | $98,000 |
| **2014** | $98,700 | $0 | $98,700 |
| ***TOTAL*** | ***$196,700*** | ***$0*** | ***$196,700*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $601,200 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $66,800 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$668,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $194,500 | $15,000 | $0 | $209,500 |
| Construction & Implementation | $0 | $653,000 | $0 | $653,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $2,200 | $0 | $0 | $2,200 |
| ***TOTAL*** | ***$196,700*** | ***$668,000*** | ***$0*** | ***$864,700*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 10/1/2014 |
| Complete Final Plans & Specs | 2/1/2015 |
| Begin Construction/Purchase Asset | 6/15/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 4/1/2016 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH001 | WH00118 | CTH G & CTH S INTERSECTION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 12 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $450,883 | $405,795 | $0 | $0 | $45,088 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$450,883*** | ***$405,795*** | ***$0*** | ***$0*** | ***$45,088*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $129,650 | $0 | $129,650 |
| ***TOTAL*** | ***$129,650*** | ***$0*** | ***$129,650*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $405,795 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $45,088 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$450,883*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $127,750 | $10,000 | $0 | $137,750 |
| Construction & Implementation | $0 | $440,883 | $0 | $440,883 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,900 | $0 | $0 | $1,900 |
| ***TOTAL*** | ***$129,650*** | ***$450,883*** | ***$0*** | ***$580,533*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 10/1/2014 |
| Complete Final Plans & Specs | 8/1/2015 |
| Begin Construction/Purchase Asset | 4/1/2016 |
| Construction Substantially Completed | 11/1/2016 |
| Scheduled Project Closeout | 7/1/2017 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH001 | WH00120 | CTH Y INTERSECTION W/ PENNSYLVANIA AND WHITNALL | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 13 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $853,239 | $767,915 | $0 | $0 | $85,324 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$853,239*** | ***$767,915*** | ***$0*** | ***$0*** | ***$85,324*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $113,809 | $0 | $113,809 |
| ***TOTAL*** | ***$113,809*** | ***$0*** | ***$113,809*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $767,915 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $85,324 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$853,239*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $112,000 | $20,000 | $0 | $132,000 |
| Construction & Implementation | $0 | $833,239 | $0 | $833,239 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,809 | $0 | $0 | $1,809 |
| ***TOTAL*** | ***$113,809*** | ***$853,239*** | ***$0*** | ***$967,048*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 6/1/2015 |
| Complete Final Plans & Specs | 8/1/2015 |
| Begin Construction/Purchase Asset | 4/1/2016 |
| Construction Substantially Completed | 11/1/2016 |
| Scheduled Project Closeout | 7/1/2017 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**CONGESTION MITIGATION & AIR QUALITY PROGRAM (CMAQ)**

An appropriation of $207,000 is budgeted for the design phases of the Congestion Mitigation & Air Quality Program (CMAQ). Financing for the CMAQ projects is provided from $165,600 in Federal revenue and $41,400 in general obligation bonds, and are summarized in the table below.

| CMAQ Milwaukee County Project No. | CMAQ WISDOT Project No. | CMAQ Project Title | CMAQ Total 2015 Budget | CMAQ Total 2015 Federal Funding | CMAQ Total 2015 Milwaukee County Funding |
|---|---|---|---|---|---|
| **WH00206** | Pending | W. Good Hope Rd. (CTH PP) Adaptive Traffic Signal System | $108,000 | $86,400 | $21,600 |
| **WH09201** | Pending | S. 76th St. (CTH U) and W. Layton Ave. (CTH Y) Adaptive Traffic Signal System | $99,000 | $79,200 | $19,800 |
| **TOTAL:** | | | **$207,000** | **$165,600** | **$41,400** |

**WH00206 – W. Good Hope Rd. (CTH PP) Corridor Adaptive Signal Control System**
**[WISDOT Project No. Pending]**

An appropriation of $108,000 is budgeted for the design phase for the W. Good Hope Rd. (CTH PP) Corridor Adaptive Signal Control System project in the Congestion Mitigation & Air Quality Program (CMAQ). Financing is provided from $86,400 in Federal revenue and $21,600 in general obligation bonds.

The W. Good Hope Rd. (CTH PP) Corridor Adaptive Signal Control System project will model, select, implement and calibrate a traffic adaptive signal system on the 7-mile corridor of W. Good Hope Rd. (CTH PP) from USH 41/45 to IH 43. Intersection controller equipment replacement would be required and improved traffic signal software that allows for remote management of all Milwaukee County Traffic signals, including possible coordination improvements with other agencies that would also be required as part of one of the corridor projects. This would improve the overall Southeastern Wisconsin Traffic System Management.

In June 2013, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the Congestion Mitigation and Air Quality Program (CMAQ) and are awaiting an approved State/Municipal Agreement from WISDOT. The total estimated cost of the project is $576,000 where 80% is Federal funding ($460,800) and the remaining 20% ($115,200) funded by Milwaukee County.

The Five-Year Capital Improvements Plan includes additional appropriations of $468,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $374,400 in Federal revenue and $93,600 in general obligation bonds.

**WH09201 – S. 76th St. (CTH U) and W. Layton Ave. (CTH Y) Adaptive Traffic Signal System**
**[WISDOT Project No. Pending]**

An appropriation of $99,000 is budgeted for the design phase for the S. 76th St. (CTH U) and W. Layton Ave. (CTH Y) Adaptive Traffic Signal System project in the Congestion Mitigation & Air Quality Program (CMAQ). Financing is provided from $79,200 in Federal revenue and $19,800 in general obligation bonds.

The S. 76th St. (CTH U) and W. Layton Ave. (CTH Y) Adaptive Traffic Signal System project will model, select, implement and calibrate a traffic adaptive signal system on both corridors of S. 76th St. (CTH U) from W. Parkview Rd. to W. Forest Home Ave. and W. Layton Ave. (CTH Y) from S. 92nd St. to S. 76th St. Intersection controller equipment replacement would be required and improved traffic signal software that allows for remote management of all Milwaukee County Traffic signals, including possible coordination improvements with other agencies that would also be required as part of one of the corridor projects. This would improve the overall Southeastern Wisconsin Traffic System Management.

In June 2013, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the Congestion Mitigation and Air Quality Program (CMAQ) and are awaiting an approved State/Municipal Agreement from WISDOT. The total estimated cost of the project is $524,000 where 80% is Federal funding ($419,200) and the remaining 20% ($104,800) funded by Milwaukee County.

The Five-Year Capital Improvements Plan includes additional appropriations of $425,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $340,000 in Federal revenue and $85,000 in general obligation bonds.

**Staffing Plan for CMAQ projects**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the Congestion Mitigation & Air Quality Program (CMAQ) projects. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH002 | WH00206 | W. GOOD HOPE RD. CORRIDOR ADAPTIVE SIGNAL CONTROL | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 18 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $108,000 | $86,400 | $0 | $0 | $21,600 |
| **2016** | $468,000 | $374,400 | $0 | $0 | $93,600 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$576,000*** | ***$460,800*** | ***$0*** | ***$0*** | ***$115,200*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $86,400 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $21,600 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$108,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $107,000 | $67,250 | $174,250 |
| Construction & Implementation | $0 | $0 | $400,000 | $400,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,000 | $750 | $1,750 |
| ***TOTAL*** | ***$0*** | ***$108,000*** | ***$468,000*** | ***$576,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 7/1/2015 |
| Complete Final Plans & Specs | 12/15/2015 |
| Begin Construction/Purchase Asset | 5/1/2016 |
| Construction Substantially Completed | 12/1/2016 |
| Scheduled Project Closeout | 6/1/2017 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH092 | WH09201 | S. 76TH ST & LAYTON AVE ADAPT SIGNAL SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 17 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $99,000 | $79,200 | $0 | $0 | $19,800 |
| **2016** | $425,000 | $340,000 | $0 | $0 | $85,000 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$524,000*** | ***$419,200*** | ***$0*** | ***$0*** | ***$104,800*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $79,200 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $19,800 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$99,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $98,000 | $61,250 | $159,250 |
| Construction & Implementation | $0 | $0 | $363,000 | $363,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,000 | $750 | $1,750 |
| ***TOTAL*** | ***$0*** | ***$99,000*** | ***$425,000*** | ***$524,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 7/1/2015 |
| Complete Final Plans & Specs | 12/15/2015 |
| Begin Construction/Purchase Asset | 5/1/2016 |
| Construction Substantially Completed | 12/1/2016 |
| Scheduled Project Closeout | 6/1/2017 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**SURFACE TRANSPORTATION PROGRAM (STP)**

An appropriation of $3,917,500 is budgeted for the design, right-of-way and construction phases of the Surface Transportation Program (STP). Financing for the STP projects is provided from $3,094,000 in Federal revenue, $773,500 in general obligation bonds and $50,000 in Local revenue, and are summarized in the table below.

| STP Milwaukee County Project No. | STP WISDOT Project No. | STP Project Title | STP Total 2015 Budget | STP Total 2015 Federal Funding | STP Total 2015 Milwaukee County Funding | STP Total 2015 Local Funding |
|---|---|---|---|---|---|---|
| **WH01002** | 2216-01-00/20/70 | W. Mill Rd. (CTH S)-N. 43rd St. to N. Sydney Pl. | $367,500 | $294,000 | $73,500 | $0 |
| **WH01016** | Pending | S. 13th St.(CTH V)-W. Drexel Ave. to W. Rawson Ave. | $400,000 | $320,000 | $80,000 | $0 |
| **WH02016** | 2070-10-00/20/70 | E. Layton Ave. (CTH Y)- S. Howell Ave. to S. Pennsylvania Ave. | $3,150,000 | $2,480,000 | $620,000 | $50,000 |
| **TOTAL:** | | | **$3,917,500** | **$3,094,000** | **$773,500** | **$50,000** |

**WH01002 – W. Mill Rd. (CTH S)-N. 43rd St. to N. Sydney Pl., City of Milwaukee**
**[WISDOT Project No. 2216-01-00/20/70]**

An appropriation of $367,500 is budgeted for the continuation and completion of the design and right-of-way acquisition phases for W. Mill Rd. (CTH S) from N. 43rd St. to N. Sydney Pl. in the Surface Transportation Program (STP). Financing is provided from $294,000 in Federal revenue and $73,500 in general obligation bonds.

The W. Mill Rd. (CTH S) project from N. 43rd St. to N. Sydney Pl. (1.2 miles) includes reconstructing a two-lane urban section with an auxiliary lane from N. 43rd St. to N. 40th St. and from N. Teutonia Ave. to N. Sydney Pl. From N. 40th St. to N. Teutonia Ave. the roadway will be reconstructed to a two-lane rural section with paved shoulders.

In 2012, the State/Municipal Agreement was amended by Wisconsin Department of Transportation (WISDOT) under the Surface Transportation Program (STP)-Urban to include the additional design and right-of-way costs of extending the limits of W. Mill Rd. (CTH S) from N. Teutonia Ave. to N. Sydney Pl. The amended estimated costs in the State/Municipal Agreement for design and right-of-way are $1,650,000, where 80% is Federal funding ($1,320,000) and the remaining 20% ($330,000) is funded by Milwaukee County. Both design and right-of-way acquisition phases were included in the 2012 amended State/Municipal Agreement. This project has a Federal funding maximum of $1,320,000 for the design and right-of-way phases. The WISDOT funding expires in 2015. In June 2013, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the Surface Transportation Program (STP) for the construction phase and are awaiting an approved State/Municipal Agreement from WISDOT.

The 2013 Adopted Capital improvements Budget included an appropriation of $377,275 for the design phase of the W. Mill Rd. (CTH S) from N. 43rd St. to N. Sydney Pl. project in the Surface Transportation Program (STP). Financing was provided from $301,820 in Federal revenue and $75,455 in general obligation bonds.

The 2014 Adopted Capital improvements Budget included an appropriation of $389,875, including $5,100 in net capitalized interest, for the design and right-of-way acquisition phases of the W. Mill Rd. (CTH S) from N. 43rd St. to N. Sydney Pl. project in the Surface Transportation Program (STP). Financing was provided from $307,820 in Federal revenue and $82,055 in general obligation bonds.

The Five-Year Capital Improvements Plan includes additional appropriations of $5,770,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $4,616,000 in Federal revenue and $1,154,000 in general obligation bonds.

**WH01016 – S. 13th St. (CTH V)-W. Drexel Ave. to W. Rawson Ave., City of Oak Creek**
**[WISDOT Project No. Pending]**

An appropriation of $400,000 is budgeted for the start of the design phase for S. 13th St. (CTH V) from W. Drexel Ave. to W. Rawson Ave. in the Surface Transportation Program (STP). Financing is provided from $320,000 in Federal revenue and $80,000 in general obligation bonds.

The one mile segment of S. 13th St. (CTH V) from W. Drexel Ave. to W. Rawson Ave. is planned to be reconstructed and widened from a two-lane rural section to a four-lane urban section with bicycle and pedestrian accommodations.

In June 2013, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the Surface Transportation Program (STP)-Urban and are awaiting an approved State/Municipal Agreement from WISDOT. The total estimated cost of the project is $7,200,000 where 80% is Federal funding ($5,760,000) and the remaining 20% ($1,440,000) funded by Milwaukee County.

The Five-Year Capital Improvements Plan includes additional appropriations of $6,800,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $5,440,000 in Federal revenue and $1,360,000 in general obligation bonds.

**WH02016 – E. Layton Ave.- S. Howell Ave. to S. Pennsylvania Ave., Cities of Milwaukee, St. Francis and Cudahy [WISDOT Project No. 2070-10-00/20/70]**

An appropriation of $3,150,000 is budgeted for the right-of-way acquisition and construction phases for E. Layton Ave. (CTH Y) from S. Howell Ave. to S. Pennsylvania Ave. in the Surface Transportation Program (STP). Financing is provided from $2,480,000 in Federal revenue, $50,000 in Local revenue and $620,000 in general obligation bonds.

E. Layton Ave. (CTH Y) from S. Howell Ave. to S. Pennsylvania Ave. (1.25 miles) will be reconditioned, including other minor drainage and safety improvements.

In 2014, the State/Municipal Agreement for E. Layton Ave. (CTH Y) from S. Howell Ave. to S. Pennsylvania Ave was approved by Wisconsin Department of Transportation (WISDOT) under the Surface Transportation Program (STP)-Freight Pilot Program with a total project estimated amount of $3,525,000, where 80% is Federal funding ($2,780,000), 20% is Milwaukee County funded ($695,000) and the remaining is funded by the Local municipality ($50,000). This project has a Federal funding maximum of $2,780,000. The WISDOT funding expires in 2015.

In 2013, the design funds for the project were approved through an appropriation transfer of $375,000.

**Staffing Plan for STP projects**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the Surface Transportation Program (STP) projects. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH010 | WH01002 | MILL RD. 43RD ST. TO SYDNEY PL. | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $367,500 | $294,000 | $0 | $0 | $73,500 |
| **2016** | $5,770,000 | $4,616,000 | $0 | $0 | $1,154,000 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$6,137,500*** | ***$4,910,000*** | ***$0*** | ***$0*** | ***$1,227,500*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $824,650 | $302,000 | $1,126,650 |
| **2013** | $377,275 | $0 | $377,275 |
| **2014** | $389,875 | $0 | $389,875 |
| ***TOTAL*** | ***$1,591,800*** | ***$302,000*** | ***$1,893,800*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $294,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $73,500 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$367,500*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $1,130,750 | $179,250 | $200,000 | $1,510,000 |
| Construction & Implementation | $0 | $187,500 | $5,570,000 | $5,757,500 |
| Right-of-Way Acquisition | $747,500 | $0 | $0 | $747,500 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $15,550 | $750 | $0 | $16,300 |
| ***TOTAL*** | ***$1,893,800*** | ***$367,500*** | ***$5,770,000*** | ***$8,031,300*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 8/1/2015 |
| Complete Preliminary Plan | 8/1/2014 |
| Complete Final Plans & Specs | 8/1/2015 |
| Begin Construction/Purchase Asset | 4/1/2016 |
| Construction Substantially Completed | 12/1/2016 |
| Scheduled Project Closeout | 6/1/2017 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH010 | WH01016 | RECONST. 13TH: DREXEL TO RAWSON | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $400,000 | $320,000 | $0 | $0 | $80,000 |
| **2016** | $900,000 | $720,000 | $0 | $0 | $180,000 |
| **2017** | $5,900,000 | $4,720,000 | $0 | $0 | $1,180,000 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$7,200,000*** | ***$5,760,000*** | ***$0*** | ***$0*** | ***$1,440,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $1,777,000 | ($1,774,900) | $2,100 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,777,000*** | ***($1,774,900)*** | ***$2,100*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $320,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $80,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$400,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $100 | $399,250 | $699,250 | $1,098,600 |
| Construction & Implementation | $0 | $0 | $5,600,000 | $5,600,000 |
| Right-of-Way Acquisition | $0 | $0 | $500,000 | $500,000 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $2,000 | $750 | $750 | $3,500 |
| ***TOTAL*** | ***$2,100*** | ***$400,000*** | ***$6,800,000*** | ***$7,202,100*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 8/1/2016 |
| Complete Preliminary Plan | 8/1/2015 |
| Complete Final Plans & Specs | 8/1/2016 |
| Begin Construction/Purchase Asset | 4/1/2017 |
| Construction Substantially Completed | 12/1/2017 |
| Scheduled Project Closeout | 6/1/2018 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH020 | WH02016 | E. LAYTON AVE. S HOWELL AVE. TO S. PENN. AVE. | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $3,150,000 | $2,480,000 | $0 | $50,000 | $620,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,150,000*** | ***$2,480,000*** | ***$0*** | ***$50,000*** | ***$620,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $375,000 | $375,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$375,000*** | ***$375,000*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $2,530,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $620,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$3,150,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $375,000 | $100,000 | $0 | $475,000 |
| Construction & Implementation | $0 | $3,050,000 | $0 | $3,050,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$375,000*** | ***$3,150,000*** | ***$0*** | ***$3,525,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 2/1/2015 |
| Complete Preliminary Plan | 11/14/2014 |
| Complete Final Plans & Specs | 2/1/2015 |
| Begin Construction/Purchase Asset | 6/15/2015 |
| Construction Substantially Completed | 12/15/2015 |
| Scheduled Project Closeout | 6/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

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# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

## COUNTY HIGHWAY IMPROVEMENT PROGRAM (CHIP)

An appropriation of $2,115,000 is budgeted for the design, right-of-way and construction phases of the County Highway Improvement Program (CHIP). Financing for the CHIP projects is provided from $89,375 in State revenue, $100,000 in Local revenue and $1,925,625 in general obligation bonds, and are summarized in the table below.

| CHIP Milwaukee County Project No. | CHIP WISDOT Project No. | CHIP Project Title | CHIP Total 2015 Budget | CHIP Total 2015 State Funding | CHIP Total 2015 Milwaukee County Funding | CHIP Total 2015 Local Funding |
|---|---|---|---|---|---|---|
| **WH01021** | N/A | W. St. Martins Rd.- S. North Cape Rd. to S. Lovers Lane Rd. | $1,700,000 | $0 | $1,600,000 | $100,000 |
| **WH02019** | N/A | N. Teutonia Ave. (CTH D)- Good Hope Rd. to Bradley Rd., | $325,000 | $68,750 | $256,250 | $0 |
| **WH09001** | N/A | W. Ryan Rd.-S. 96th St. to S. 112th St. | $90,000 | $20,625 | $69,375 | $0 |
| **TOTAL:** | | | **$2,115,000** | **$89,375** | **$1,9425,625** | **$100,000** |

**<u>WH01021 – W. St. Martins Rd.- S. North Cape Rd. to S. Lovers Lane Rd., City of Franklin</u>**
**[WISDOT Project No. N/A]**

An appropriation of $1,700,000 is budgeted for the first segment of the construction phase for the W. St. Martins Rd. (CTH MM) project from S. North Cape Rd. to S. Lovers Lane Rd. in the County Highway Improvement Program (CHIP). Financing is provided from $1,600,000 in general obligation bonds and $100,000 in Local revenue.

W. St. Martins Rd. (CTH MM) from S. North Cape Rd. to S. Lovers Lane Rd. will be pulverized in place and overlaid with hot mix asphalt pavement, including other minor drainage and safety improvements.

In 2012, the State/Municipal Agreement was approved for W. St. Martins Rd. (CTH MM) from S. North Cape Rd. to S. Lovers Lane Rd. under the Wisconsin Department of Transportation (WISDOT) County Highway Improvement Program (CHIP) where 50% of eligible project costs are reimbursed by the State up to the maximum reimbursement of $768,294. The WISDOT funding expires on June 30, 2017.

MCDOT is working with the City of Franklin to remove the county highway designation for W. St. Martins Rd. by annexation under a jurisdictional transfer since the roadway functions as a local road. Once the improvements are made, the City of Franklin will take over ownership of the road including future maintenance and construction responsibilities. Approval by the County Board, WISDOT and Franklin's Council is required for the Jurisdictional Transfer.

The 2014 Adopted Capital improvements Budget included an appropriation of $346,300, including $16,300 in net capitalized interest, for the design phase of the W. St. Martins Rd. (CTH MM) from S. North Cape Rd. to S. Lovers Lane Rd. project in the County Highway Improvement Program (CHIP). Financing was provided from $80,000 in State revenue and $266,300 in general obligation bonds.

The Five-Year Capital Improvements Plan includes additional appropriations of $2,100,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $140,000 in State revenue and $1,960,000 in general obligation bonds.

**WH02019 – N. Teutonia Ave. (CTH D)-Good Hope Rd. to Bradley Rd., City of Milwaukee and Village of Brown Deer**
**[WISDOT Project No. N/A]**

An appropriation of $325,000 is budgeted for the design and right-of-way acquisition phases for the N. Teutonia Ave. (CTH D) project from W. Good Hope Rd. to W. Bradley Rd. in the County Highway Improvement Program (CHIP). Financing is provided from $68,750 in State revenue and $256,250 in general obligation bonds.

N. Teutonia Ave. (CTH D) from W. Good Hope Rd. to W. Bradley Rd. will be rehabilitated and overlaid with hot mix asphalt pavement, including other minor drainage and safety improvements.

In 2014, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the County Highway Improvement Program (CHIP) and are awaiting an approved State/Municipal Agreement from WISDOT where 50% of eligible project costs are reimbursed by WISDOT. The maximum WISDOT funding reimbursement is $1,418,670 and expires on June 30, 2019.

The Five-Year Capital Improvements Plan includes additional appropriations of $2,600,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $1,350,000 in State revenue and $1,250,000 in general obligation bonds.

**WH09001 – W. Ryan Rd. (CTH H)-S. 96th St. to S. 112th St., City of Franklin**
**[WISDOT Project No. N/A]**

An appropriation of $90,000 is budgeted for the start of the design and right-of-way acquisition phases for the W. Ryan Rd. (CTH H) project from S. 96th St. to S. 112th St. in the County Highway Improvement Program (CHIP). Financing is provided from $20,625 in State revenue and $69,375 in general obligation bonds.

W. Ryan Rd. (CTH H) project from S. 96th St. to S. 112th St. will be pavement replacement with hot mix asphalt pavement, including shoulder paving, minor drainage and safety improvements.

In 2014, MCDOT applied for funding from the Wisconsin Department of Transportation (WISDOT) under the County Highway Improvement Program (CHIP) and are awaiting an approved State/Municipal Agreement from WISDOT where 50% of eligible project costs are reimbursed by WISDOT. The maximum WISDOT funding reimbursement is $755,107 and expires on June 30, 2019.

The Five-Year Capital Improvements Plan includes additional appropriations of $1,490,000 that are necessary to complete the work on the project. Financing is anticipated to be provided from $720,625 in State revenue and $769,375 in general obligation bonds.

**Staffing Plan for CHIP projects**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the County Highway Improvement Program (CHIP) projects. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH010 | WH01021 | W. ST. MARTINS RD S. N CAPE RD TO S LVRS LANE RD | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 11 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,700,000 | $0 | $0 | $100,000 | $1,600,000 |
| **2016** | $2,100,000 | $0 | $140,000 | $0 | $1,960,000 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,800,000*** | ***$0*** | ***$140,000*** | ***$100,000*** | ***$3,560,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $346,300 | $0 | $346,300 |
| ***TOTAL*** | ***$346,300*** | ***$0*** | ***$346,300*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $100,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,600,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,700,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $328,500 | $279,250 | $419,250 | $1,027,000 |
| Construction & Implementation | $0 | $1,420,000 | $1,680,000 | $3,100,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $17,800 | $750 | $750 | $19,300 |
| ***TOTAL*** | ***$346,300*** | ***$1,700,000*** | ***$2,100,000*** | ***$4,146,300*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 12/1/2015 |
| Complete Preliminary Plan | 4/15/2015 |
| Complete Final Plans & Specs | 12/15/2015 |
| Begin Construction/Purchase Asset | 4/15/2016 |
| Construction Substantially Completed | 10/15/2016 |
| Scheduled Project Closeout | 7/15/2017 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH020 | WH02019 | N TEUTONIA AVE. (W. GOOD HOPE TO W. BRADLEY) | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 9 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $325,000 | $0 | $68,750 | $0 | $256,250 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $2,600,000 | $0 | $1,350,000 | $0 | $1,250,000 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,925,000*** | ***$0*** | ***$1,418,750*** | ***$0*** | ***$1,506,250*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $68,750 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $256,250 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$325,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $274,250 | $474,250 | $748,500 |
| Construction & Implementation | $0 | $0 | $2,125,000 | $2,125,000 |
| Right-of-Way Acquisition | $0 | $50,000 | $0 | $50,000 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $750 | $750 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$325,000*** | ***$2,600,000*** | ***$2,925,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 10/1/2016 |
| Complete Preliminary Plan | 10/1/2015 |
| Complete Final Plans & Specs | 10/1/2016 |
| Begin Construction/Purchase Asset | 4/1/2017 |
| Construction Substantially Completed | 11/1/2017 |
| Scheduled Project Closeout | 7/1/2018 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH09001 | WH09001 | WEST RYAN ROAD (CTH H) - S 96TH ST TO S 112TH ST | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 14 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $90,000 | $0 | $20,625 | $0 | $69,375 |
| **2016** | $90,000 | $0 | $20,625 | $0 | $69,375 |
| **2017** | $1,400,000 | $0 | $700,000 | $0 | $700,000 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,580,000*** | ***$0*** | ***$741,250*** | ***$0*** | ***$838,750*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $20,625 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $69,375 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$90,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $81,750 | $361,000 | $442,750 |
| Construction & Implementation | $0 | $0 | $1,120,000 | $1,120,000 |
| Right-of-Way Acquisition | $0 | $7,500 | $7,500 | $15,000 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $750 | $1,500 | $2,250 |
| ***TOTAL*** | ***$0*** | ***$90,000*** | ***$1,490,000*** | ***$1,580,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 10/1/2016 |
| Complete Preliminary Plan | 10/1/2015 |
| Complete Final Plans & Specs | 10/1/2016 |
| Begin Construction/Purchase Asset | 4/1/2017 |
| Construction Substantially Completed | 10/1/2017 |
| Scheduled Project Closeout | 7/1/2018 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

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# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**LOCAL BRIDGE PROGRAM (LBP)**

An appropriation of $528,352 is budgeted for the construction phase of the Local Bridge Program (LBP). Financing for the LBP projects is provided from $338,352 in Federal revenue, $2,000 in Local revenue and $188,000 in general obligation bonds, and are summarized in the table below.

| LBP Milwaukee County Project No. | LBP WISDOT Project No. | LBP Project Title | LBP Total 2015 Budget | LBP Total 2015 Federal Funding | LBP Total 2015 Milwaukee County Funding | LBP Total 2015 Local Funding |
|---|---|---|---|---|---|---|
| **WH03006** | 2660-04-00/70 | Whitnall Park Bridge #721-Root River | $40,000 | $0 | $39,000 | $1,000 |
| **WH03013** | 2981-00-02/72 | Whitnall Park Bridge #713-Root River | $488,352 | $338,352 | $149,000 | $1,000 |
| **TOTAL:** | | | **$528,352** | **$338,352** | **$188,000** | **$2,000** |

**<u>WH03006 – Whitnall Park Bridge #721-Root River, City of Franklin</u>**
**[WISDOT Project No. 2660-04-00/70]**

An appropriation of $40,000 is budgeted for the completion of the construction phase for the Whitnall Park Dr. Bridge over Tess Corners Creek (P-40-0721) in the Local Bridge Program (LBP). Financing is provided from $1,000 in Local revenue and $39,000 in general obligation bonds.

Replacement of Whitnall Park Dr. Bridge over Tess Corners Creek (P-40-0721). The Bridge is located 1.1 miles east of USH 45 in the City of Franklin in Whitnall Park and passes over Tess Corners Creek. It is a single span earth filled concrete Arch Culvert with stone façade and timber railing. It was built in 1934. The bridge has a sufficiency number of 37.7 and is considered structurally deficient and functionally obsolete.

The proposed scope of work is to replace the current bridge on the existing alignment. The proposed structure is 50 ft. long and 38 feet wide with two spans. Approach work will include 100 ft. of 24 ft. wide asphalt pavement and seven (7) ft. wide asphalt shoulder on both the north and south approaches. Additional work will include 250 ft. of six (6) ft. wide sidewalk, lighting and bridge rail improvements. The project is tied to the Whitnall Park Bridge #713 project below.

In 2014, the State/Municipal Agreement was amended by Wisconsin Department of Transportation (WISDOT) under the Local Bridge Program (LBP) to include the construction costs of the Whitnall Park Dr. Bridge over Tess Corners Creek (P-40-0721). The amended total estimated costs in the State/Municipal Agreement for design and construction are $568,940, where 80% is Federal funding ($454,352), 20% is Milwaukee County funded ($113,588) and the remaining is funded by the Local municipality ($1,000).

The local amount of $1,000 represents possible non-reimbursable costs such as sewer work that may need to be addressed as a part of the project scope. Whether or not the funds will be needed will be determine during the design phase of the project.

This project has a Federal funding maximum of $454,352 for construction. The WISDOT funding expires in 2020.

The design funds and a portion of the construction funds for the project were approved through past appropriation transfers.

**WH03013 – Whitnall Park Bridge #713-Root River, Village of Hales Corners**
**[WISDOT Project No. 2981-00-02/72]**

An appropriation of $488,352 is budgeted for the completion of the construction phase for the Whitnall Park Dr. Bridge over Whitnall Park Creek (P-40-0713) in the Local Bridge Program (LBP). Financing is provided from $338,352 in Federal revenue, $1,000 in Local revenue and $149,000 in general obligation bonds.

Replacement of historic Whitnall Park Dr. Bridge over Whitnall Park Creek (P-40-0713). The Bridge is located 1.1 miles east of USH 45 in the Village of Hales Corners in Whitnall Park and passes over Whitnall Park Creek. It is a single span concrete flat slab with stone façade and timber railing. It was built in 1934. The bridge has a sufficiency number of 47.9 and is structurally deficient. The existing concrete flat slab, rigid frame structure is weathered, deteriorated and spalled with exposed reinforcement. Its railing is substandard and streambed is scoured at the substructure.

The proposed scope of work is a bridge replacement on the existing alignment. The new bridge will measure 50 ft. long by 38 ft. wide with two spans. Approach work will include 100 ft. of 24 ft. wide asphalt pavement and seven (7) ft. of asphalt shoulder on the north and south approaches. Additional work will include 250 ft. of six (6) ft. wide sidewalk, decorative lighting and bridge rail improvements. The project is tied to the Whitnall Park Bridge over Tess Corners Creek project previously discussed.

In 2014, the State/Municipal Agreement was amended by Wisconsin Department of Transportation (WISDOT) under the Local Bridge Program (LBP) to include the construction costs of the Whitnall Park Dr. Bridge over Whitnall Park Creek (P-40-0713). The amended total estimated costs in the State/Municipal Agreement for design and construction are $568,940, where 80% is Federal funding ($454,352), 20% is Milwaukee County funded ($113,588) and the remaining is funded by the Local municipality ($1,000).

The local amount of $1,000 represents possible non-reimbursable costs such as sewer work that may need to be addressed as a part of the project scope. Whether or not the funds will be needed will be determine during the design phase of the project.

This project has a Federal funding maximum of $454,352. The WISDOT funding expires in 2020.

The design funds and a portion of the construction funds for the project were approved through past appropriation transfers.

**Staffing Plan for LBP projects**

Overall, staff from MCDOT, Transportation Services, will perform the project management for the Local Bridge Program (LBP) projects. Consultants will be used for components of design and construction management.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH030 | WH03006 | WHITNALL PARK BRIDGE - #721 ROOT RIVER | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 10 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $40,000 | $0 | $0 | $1,000 | $39,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$40,000*** | ***$0*** | ***$0*** | ***$1,000*** | ***$39,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $801,000 | ($99,000) | $702,000 |
| **2013** | $0 | $52,000 | $52,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$801,000*** | ***($47,000)*** | ***$754,000*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $1,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $39,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$40,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $302,000 | $0 | $0 | $302,000 |
| Construction & Implementation | $450,000 | $40,000 | $0 | $490,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $2,000 | $0 | $0 | $2,000 |
| ***TOTAL*** | ***$754,000*** | ***$40,000*** | ***$0*** | ***$794,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 12/1/2014 |
| Complete Final Plans & Specs | 2/1/2015 |
| Begin Construction/Purchase Asset | 5/12/2015 |
| Construction Substantially Completed | 7/1/2015 |
| Scheduled Project Closeout | 1/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH030 | WH03013 | WHITNALL PARK BRIDGE #713 - ROOT RIVER | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 8 | Dept of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $488,352 | $338,352 | $0 | $1,000 | $149,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$488,352*** | ***$338,352*** | ***$0*** | ***$1,000*** | ***$149,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $250,000 | $250,000 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$250,000*** | ***$250,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $339,352 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $149,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$488,352*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $250,000 | $9,940 | $0 | $259,940 |
| Construction & Implementation | $0 | $478,412 | $0 | $478,412 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$250,000*** | ***$488,352*** | ***$0*** | ***$738,352*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 12/1/2014 |
| Complete Final Plans & Specs | 2/1/2015 |
| Begin Construction/Purchase Asset | 5/12/2015 |
| Construction Substantially Completed | 7/1/2015 |
| Scheduled Project Closeout | 1/1/2016 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**Highway Short-Term Capital Program**

An appropriation of $997,250 is budgeted for the design and construction phases of the highway short-term capital program. Financing will be provided from general obligation bonds and are summarized in the table below.

| Milwaukee County Project No. | Project Title | Total 2015 Budget | Total 2015 Milwaukee County Bonds | Total 2015 Milwaukee County Sales Tax |
|---|---|---|---|---|
| **WH09101** | Short Term Rehabilitation Projects | $500,000 | $500,000 | $0 |
| **WH23801** | W. Layton Ave. W. of S. 99th St. Bridge over Root River | $150,000 | $150,000 | $0 |
| **WH23901** | North Shop Parking Lot & Fence Replacement | $177,250 | $177,250 | $0 |
| **WH08702** | Rawson Ave. Culvert Pipes | $170,000 | $170,000 | $0 |
| **TOTAL:** | | **$997,250** | **$997,250** | **$0** |

**WH09101 – Short Term CTH Rehabilitation Projects**

An appropriation of $500,000 is budgeted for the design and construction phases for Short Term County Trunk Highway (CTH) Rehabilitation Projects. Financing is provided from $500,000 in general obligation bonds. These projects are short term improvements to extend the life of the pavement between 3-7 years until grant funding is available.

A number of CTHs are in dire need of short term rehabilitation to provide limited preservation until an improvement project is scheduled with grant funding. The continued patching/spot maintenance activities performed by the Highway Maintenance Department on these CTHs are not sufficient to safely maintain these roadways. The short term rehabilitation projects under this program span the gap between routine maintenance and improvement projects and are not intended to upgrade or improve the CTH long term. Since these projects are short term, this will allow time to obtain potential grant funding with county matching funds for improvement projects and most importantly keep our roadways safe. These short term maintenance projects are not eligible for Federal/State funding or County Highway Improvement Program funds. The scope of work will consist of milling down the existing roadway and replacing it with new asphalt. The program will not include any patching of roadway areas.

The Five-Year Capital Improvements Plan includes additional appropriations of $2,000,000 that are necessary to safely maintain our CTH system. Financing will be provided from general obligation bonds.

**WH23801 – W. Layton Ave. W. of S. 99th St. Bridge Over Root River**

An appropriation of $150,000 is budgeted for the design and repair of the northeast pier for the bridge over the Root River in West Layton Avenue, just west of South 99th Street. The pier is leaning to the north and could have an impact on the rest of the bridge and adjacent sidewalk. The shifting was discovered during general bridge inspections. The repairs to the bridge pier and adjoining area are beyond the capabilities of the highway maintenance staff. The pier is being monitored should emergency action be necessary. However, staff believe there is time to allow for this project to take place in 2015 without the need for emergency funding. Financing is provided from $150,000 in sales tax revenue.

**WH23901 – North Shop Parking Lot & Fence Replacement**

An appropriation of $177,250 is budgeted for the design and construction phases of the North Shop parking lot and fence. Financing is provided from $177,250 in general obligation bonds.

A study, design, and 95 percent of the construction documents were completed in 1999 for the expansion of the existing Fleet Management garage and Highway Maintenance facility, located in the 6200 block of North Hopkins Street. At that time, the roadway was vacated. As this project has been considered for some time without being funded, the scope of work will consist of replacing the asphalt in the parking lot that includes the extension of the lot into the vacated right of way and relocating and replacing the fence at this time.

The parking lot extension and improvements will include storm drainage upgrades. The parking lot pavement and fence are in very poor condition. Improving the parking lot and fence in coordination with expansion of the area will serve to enhance the overall highway maintenance operation at the site. The parking lot is an area of pavement that is used for the movement of equipment, fueling, loading and storage between the existing building and the salt dome. Currently, some operations have to occur within the vacated right of way such as staging for winter and summer operations as well as the loading of material through the existing fence. This project is not eligible for Federal/State funding.

**WH08702 – Rawson Ave. Culvert Pipes (Franklin)**

An appropriation of $170,000 is budgeted for the design and construction phase of the Rawson Ave. Culvert Pipes project. Financing is provided from general obligation bonds.

The 72-inch and 30-inch corrugated metal pipe (CMP) culverts on Rawson Ave. (CTH BB), east and west of S. Lovers Lane Rd. respectively, will be removed and replaced. These culverts are severely deteriorated, rusty, and structurally deficient with failing concrete masonry end walls. The approximately 100 foot long 72 inch CMP is located just east of the S. Lovers lane Rd. (USH 45) ramp and the approximately 80 foot long 30 inch CMP is located just north of S. Lovers lane Rd. (STH 100) ramp. They are both located in the City of Franklin. The project is not eligible for Federal/State funding.

**Staffing Plan**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the Highway Short Term Capital Program. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH091 | WH09101 | SHORT TERM CTH REHABILITATION-MAINT. PROJECTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 16 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $500,000 | $0 | $0 | $0 | $500,000 |
| **2016** | $500,000 | $0 | $0 | $0 | $500,000 |
| **2017** | $500,000 | $0 | $0 | $0 | $500,000 |
| **2018** | $500,000 | $0 | $0 | $0 | $500,000 |
| **2019** | $500,000 | $0 | $0 | $0 | $500,000 |
| ***TOTAL*** | ***$2,500,000*** | ***$0*** | ***$0*** | ***$0*** | ***$2,500,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $500,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$500,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $49,250 | $197,000 | $246,250 |
| Construction & Implementation | $0 | $450,000 | $1,800,000 | $2,250,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $750 | $3,000 | $3,750 |
| ***TOTAL*** | ***$0*** | ***$500,000*** | ***$2,000,000*** | ***$2,500,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH238 | WH23801 | W. LAYTON AVE. W. OF S. 99TH ST. BRIDGE OVER ROOT RIV | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$150,000*** | ***$0*** | ***$0*** | ***$0*** | ***$150,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $150,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$150,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $55,500 | $0 | $55,500 |
| Construction & Implementation | $0 | $93,000 | $0 | $93,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$150,000*** | ***$0*** | ***$150,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 3/1/2015 |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 7/15/2015 |
| Scheduled Project Closeout | 12/5/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH239 | WH23901 | NORTH SHOP PARKING LOT & FENCE REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 19 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $177,250 | $0 | $0 | $0 | $177,250 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$177,250*** | ***$0*** | ***$0*** | ***$0*** | ***$177,250*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $177,250 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$177,250*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $49,500 | $0 | $49,500 |
| Construction & Implementation | $0 | $126,250 | $0 | $126,250 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$177,250*** | ***$0*** | ***$177,250*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 7/15/2015 |
| Scheduled Project Closeout | 12/5/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH087 | WH08702 | RAWSON AVENUE CULVERT PIPES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 15 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $170,000 | $0 | $0 | $0 | $170,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$170,000*** | ***$0*** | ***$0*** | ***$0*** | ***$170,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $170,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$170,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $68,500 | $0 | $68,500 |
| Construction & Implementation | $0 | $100,000 | $0 | $100,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$170,000*** | ***$0*** | ***$170,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2014 |
| Complete Final Plans & Specs | 6/1/2014 |
| Begin Construction/Purchase Asset | 7/1/2014 |
| Construction Substantially Completed | 9/15/2014 |
| Scheduled Project Closeout | 4/1/2016 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**COUNTY FUNDED (NOT ELIGIBLE FOR FEDERAL/STATE FUNDING)**

An appropriation of $300,000 is budgeted for the construction phase relating to the S. North Cape Rd. (CTH J) project from Hi-View Dr. to W. Forest Home Ave. Financing is provided from $300,000 in Local revenue and is summarized in the table below.

| COUNTY FUNDED Milwaukee County Project No. | COUNTY FUNDED Project Title | COUNTY FUNDED Total 2015 Budget | COUNTY FUNDED Total 2015 Milwaukee County Funding | COUNTY FUNDED Total 2015 Local Funding |
|---|---|---|---|---|
| **WH02015** | S. North Cape Rd.- Hi-View Dr. to W. Forest Home Ave. | $300,000 | $0 | $300,000 |
| **TOTAL:** | | **$300,000** | **$0** | **$300,000** |

**WH02015 – S. North Cape Rd.- Hi-View Dr. to W. Forest Home Ave., City of Franklin**

S. North Cape Rd. (CTH J) from Hi-View Dr. to W. Forest Home Ave. (2 miles) will be pulverized in place and overlaid with hot mix asphalt pavement, including other minor drainage and safety improvements.

In 2012, the State/Municipal Agreement was approved for S. North Cape Rd. (CTH J) from Hi-View Dr. to W. Forest Home Ave. under the Wisconsin Department of Transportation (WISDOT) County Highway Improvement Program (CHIP) where 50% of eligible project costs are reimbursed by the State. The State funding also includes Project WH02012, S. 68th St. (W. Ryan Rd. to House of Corrections), having a combined State funding maximum reimbursement of $779,126 where $585,594 is allocated for S. North Cape Rd. (CTH J) and $193,532 is allocated for S. 68th St. (CTH A). The WISDOT funding expires on June 30, 2015.

MCDOT has secured an agreement with the City of Franklin to remove the county highway designation for S. North Cape Rd. by annexation under a jurisdictional transfer since the roadway functions as a local road. Once the improvements are made, the City of Franklin will take over ownership of the road, including future maintenance and construction responsibilities. In 2013, the County Board and Franklin's Council approved the Jurisdictional Transfer agreement.

The 2013 Adopted Capital improvements Budget included an appropriation of $90,000 for the design phase of the S. North Cape Rd. (CTH J) project from Hi-View Dr. to W. Forest Home Ave. in the County Highway Improvement Program (CHIP). Financing was provided from $22,500 in State revenue and $67,500 in general obligation bonds.

The 2014 Adopted Capital improvements Budget included an appropriation of $2,807,400, including $137,400 in net capitalized interest, for the design, right-of-way and construction phases for S. North Cape Rd. (CTH J) project from Hi-View Dr. to W. Forest Home Ave. project in the County Highway Improvement Program (CHIP). Financing was provided from $563,094 in State revenue and $2,244,306 in general obligation bonds.

In 2014, the parameters for meeting the requirements for CHIP funding became inflexible. Due to the S. North Cape Rd. (CTH J) project not meeting the requirements of the CHIP funding, the entire CHIP funding maximum reimbursement of $779,126 will be allocated to Project WH02012, S. 68th St. (W. Ryan Rd. to House of Corrections), leaving the project a County funded project.

**Staffing Plan**

Overall, staff from MCDOT, Transportation Services, will perform the design, construction management and project management for the County Funded projects. Consultants may be used for some specialized components of the design and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WH020 | WH02015 | NORTH CAPE RD HI-VIEW TO W. FOREST HOME AVE. | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Highways | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept. of Transportation-Highways | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $300,000 | $0 | $0 | $300,000 | $0 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$300,000*** | ***$0*** | ***$0*** | ***$300,000*** | ***$0*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $90,000 | $49,600 | $139,600 |
| **2014** | $2,807,400 | $0 | $2,807,400 |
| ***TOTAL*** | ***$2,897,400*** | ***$49,600*** | ***$2,947,000*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $300,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$300,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $347,350 | $120,000 | $0 | $467,350 |
| Construction & Implementation | $2,400,000 | $180,000 | $0 | $2,580,000 |
| Right-of-Way Acquisition | $60,000 | $0 | $0 | $60,000 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $139,650 | $0 | $0 | $139,650 |
| ***TOTAL*** | ***$2,947,000*** | ***$300,000*** | ***$0*** | ***$3,247,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 3/1/2015 |
| Complete Preliminary Plan | 11/1/2014 |
| Complete Final Plans & Specs | 3/1/2015 |
| Begin Construction/Purchase Asset | 4/15/2015 |
| Construction Substantially Completed | 11/15/2015 |
| Scheduled Project Closeout | 6/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

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# SECTION 2
# MASS TRANSIT

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# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WT02601 – New Flyer Buses**

An appropriation of $13,200,000 is budgeted for the replacement of 30 forty-foot buses and spare parts for the Milwaukee County Transit System. Financing is provided from $8,440,000 in federal revenue and $4,760,000 in general obligation bonds.

The buses to be replaced are 40-foot diesel buses purchased in 2002 which are fully depreciated and have reached the end of their useful life. Since no contract with a bus vendor is currently in place, Milwaukee County DOT and MTS Inc. will collaborate to develop specifications, issue an RFP and secure a requirements contract by year-end 2014.

The 30 buses are estimated to cost $435,000 per bus, or $13,050,000 total. One set of spare parts is also included at an estimated cost of $150,000. The department has secured or is in the process of securing various federal grants totaling $8.44 million for this purchase. These grants include Section 5339, Section 5307 (through the Wisconsin Department of Transportation) and Congestion Mitigation and Air Quality. Changes to federal programs in the current transportation bill have reduced funding opportunities for Milwaukee County and therefore funding for buses beyond this 2015 purchase is less certain. The Milwaukee County Department of Transportation will continue efforts in future years to pursue any federal funding opportunities that may be available to offset the cost of replacement buses.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DOT and MTS staff will be responsible for overall project management.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WT026 | WT02601 | NEW FLYER BUSES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Transit/Paratransit | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Transp - Transit/Paratransit | Friday, September 19, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $13,200,000 | $8,440,000 | $0 | $0 | $4,760,000 |
| **2016** | $9,090,000 | $0 | $0 | $0 | $9,090,000 |
| **2017** | $9,170,000 | $0 | $0 | $0 | $9,170,000 |
| **2018** | $9,640,000 | $0 | $0 | $0 | $9,640,000 |
| **2019** | $10,350,000 | $0 | $0 | $0 | $10,350,000 |
| ***TOTAL*** | ***$51,450,000*** | ***$8,440,000*** | ***$0*** | ***$0*** | ***$43,010,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $8,440,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $4,760,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$13,200,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $13,050,000 | $38,250,000 | $51,300,000 |
| Other | $0 | $150,000 | $0 | $150,000 |
| ***TOTAL*** | ***$0*** | ***$13,200,000*** | ***$38,250,000*** | ***$51,450,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | |
| Complete Final Plans & Specs | 7/1/2014 |
| Begin Construction/Purchase Asset | 1/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WT05501 – Concrete Yard Replacement at FDL Garage**

An appropriation of $1,200,000 is budgeted for replacement of the concrete yard at the Milwaukee County Transit System Fond du Lac Operating Garage. Financing is provided from $960,000 in federal revenue and $240,000 in general obligation bonds.

The existing concrete pavement in the lot is over thirty years old. New cracks and large potholes emerge every spring, and the deterioration worsens with the constant pounding from bus traffic. The cracks and potholes are filled with a hot asphalt mix at a current cost of $5,000 annually. These patching costs continue to rise as more cracks surface and the existing cracks worsen. In addition, several drainage catch basins have required emergency repairs due to concrete failure and unsafe sinking. All catch basins will be reset or replaced as part of this project.

This project will address the entire west side of the property, approximately half of the east side of the property and one lane between the garages.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WT055 | WT05501 | CONCRETE YARD REPLACEMENT AT FDL GARAGE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Transit/Paratransit | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Transp - Transit/Paratransit | Friday, September 19, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,200,000 | $960,000 | $0 | $0 | $240,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,200,000*** | ***$960,000*** | ***$0*** | ***$0*** | ***$240,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $960,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $240,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,200,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $100,000 | $0 | $100,000 |
| Construction & Implementation | $0 | $1,100,000 | $0 | $1,100,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$1,200,000*** | ***$0*** | ***$1,200,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 9/1/2015 |
| Scheduled Project Closeout | 11/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WT07501 – On-Bus Video System**

An appropriation of $5,000,000 is budgeted for the replacement of the on-bus video system for the Milwaukee County Transit System. Financing is provided from $4,000,000 in federal revenue, $111,000 in sales tax revenue, and $889,000 in general obligation bonds.

Milwaukee County purchased an on-bus video camera system in 2006 that features four cameras on all MCTS buses. The expected lifespan for the required computer hard drives kept on each bus for this system is four to five years. Video quality from the current system is poor and audio is no longer intelligible. The original manufacturer (REI, Inc.) no longer supports the MCTS system and hard drives are no longer available thus rendering the current system obsolete.

In addition, the current system requires route supervisors to physically remove and replace hard drives from the buses, an activity necessary an average of ten times per day. Hard drive chain of custody documentation for this process is kept on paper. These time-consuming activities would become automated with a state of the art replacement system.

The new system includes updated cameras and software that monitor connectivity issues and send real-time notifications if cameras or recording functions are not working properly. The new system also has an automated chain of custody feature that eliminates the need for hard copy documentation of hard drive movement. The need to physically replace the hard drives from buses would also be eliminated.

In addition, the new system allows for the integration of "DriveCam" software upgrades. DriveCam is a product that monitors operator driving habits and would ultimately improve safety, reduce collisions and help eliminate fraudulent claims against MCTS. New Jersey Transit, Washington Metro Area Transit Authority, San Francisco Municipal Transportation Agency and Greyhound Lines, Inc. currently use DriveCam.

The $5,000,000 budget amount includes estimated costs for items that are not eligible for bond financing. The $111,000 in sales tax revenue is provided as a match for these costs. Funds from the department's operating budget will be used if actual costs exceed the estimate for the ineligible items.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DOT and MTS staff will be responsible for overall project management.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WT075 | WT07501 | ON-BUS VIDEO SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Transit/Paratransit | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Transp - Transit/Paratransit | Friday, September 19, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $5,000,000 | $4,000,000 | $0 | $0 | $1,000,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$5,000,000*** | ***$4,000,000*** | ***$0*** | ***$0*** | ***$1,000,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $4,000,000 |
| Sales and Use Tax Revenue | $111,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $889,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$5,000,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $5,000,000 | $0 | $5,000,000 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$5,000,000*** | ***$0*** | ***$5,000,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | 3/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 3
# AIRPORT

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA12501 - GMIA Security & Wildlife Deterrent Perimeter Fencing**

An appropriation of $303,000 is budgeted for continuation of Security & Wildlife Deterrent Perimeter Fencing work at GMIA. Financing is provided from $227,250 Federal Aviation Administration (FAA) AIP revenue, $37,875 in State revenue and $37,875 in Passenger Facility Charge (PFC) cash.

The original airport fencing around the perimeter of the airport is six (6) feet high with three (3) strands of barbed wire. This original fencing does not provide adequate airport security or wildlife deterrence consistent with the United States Department of Agriculture (USDA) approved and adopted standards.

This project is part of an on-going annual program to replace the original perimeter fencing. Sections of old fence will be replaced each year with new fence. It is expected the full replacement of the perimeter fence will be complete by 2019.

The new replacement fencing will be ten (10) feet high, topped with three (3) strands of barbed wire, and having an additional two (2) foot of fabric buried below ground consistent with current airport and Federal Aviation Administration (FAA) adopted standards for fencing in problematic wildlife areas (FAA Cert-alert No. 04-16). This style of fencing is also consistent with advancing airport security in areas where video monitoring or other types of detecting unauthorized entry into the airport perimeter are difficult to establish.

The new fencing will deter wildlife intrusion and enhance the security of the airport perimeter.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA125 | WA12501 | GMIA SECURITY AND WILDLIFE DETERRENT PERIMETER | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $303,000 | $227,250 | $37,875 | $0 | $37,875 |
| **2016** | $309,000 | $231,750 | $38,625 | $0 | $38,625 |
| **2017** | $315,000 | $236,250 | $39,375 | $0 | $39,375 |
| **2018** | $322,000 | $241,500 | $40,250 | $0 | $40,250 |
| **2019** | $328,000 | $246,000 | $41,000 | $0 | $41,000 |
| ***TOTAL*** | ***$1,577,000*** | ***$1,182,750*** | ***$197,125*** | ***$0*** | ***$197,125*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $866,450 | $315,000 | $1,181,450 |
| **2013** | $271,000 | $0 | $271,000 |
| **2014** | $291,000 | $0 | $291,000 |
| ***TOTAL*** | ***$1,428,450*** | ***$315,000*** | ***$1,743,450*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $265,125 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $37,875 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$303,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $323,850 | $49,000 | $206,200 | $579,050 |
| Construction & Implementation | $1,410,000 | $252,500 | $1,061,800 | $2,724,300 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $9,600 | $1,500 | $6,000 | $17,100 |
| ***TOTAL*** | ***$1,743,450*** | ***$303,000*** | ***$1,274,000*** | ***$3,320,450*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 5/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA18701 – GMIA Runway 13-31 Pavement Improvements**

An appropriation of $2,600,000 is budgeted for improvements to Runway 13-31 Pavement at General Mitchell International Airport (GMIA). Financing is being provided from $1,950,000 Federal Aviation Administration (FAA) Airport Improvement Program (AIP) funding, $325,000 in State funding and $325,000 in Passenger Facility Charge (PFC) cash.

Runway 13-31 is approximately half surfaced in asphalt with the remainder paved in concrete. The asphalt portion of the runway was last resurfaced partially in 1972 with the balance in 1977. Various repairs and rehabilitation to the asphalt surface have been performed since its construction including sealcoating, crack routing and sealing, and base repair with surface patching. These types of repairs, in particular crack routing and sealing, can no longer provide adequate rehabilitation of the runway surface.

The portion of the runway paved in concrete varies in age from 36 to 44 and 65 years. Much of this pavement has cross-panel cracks, corner-cracks, and edge and corner spalls.

This project is proposed to resurface the asphalt portion of the runway with a 4" depth mill and asphalt overlay including some areas of base repair. The concrete portion of the runway is expected to require panel replacement in the newer pavement areas and up to a complete replacement of the concrete in the oldest areas.

The project will include pavement edge restoration and pavement marking over the entire length of the runway.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriations shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA187 | WA18701 | GMIA 13-31 PAVEMENT IMPROVEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept. of Transportation-Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $2,600,000 | $1,950,000 | $325,000 | $0 | $325,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,600,000*** | ***$1,950,000*** | ***$325,000*** | ***$0*** | ***$325,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $2,275,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $325,000 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$2,600,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $429,626 | $0 | $429,626 |
| Construction & Implementation | $0 | $2,168,874 | $0 | $2,168,874 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$2,600,000*** | ***$0*** | ***$2,600,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | May 2015 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 6/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA18901 - LJT Airfield Pavement Rehabilitation 2015**

An appropriation of $225,000 is budgeted for Airfield Pavement Rehabilitation at Lawrence J Timmerman Airport (LJT). Financing is being provided from $202,500 Federal Aviation Administration (FAA) General Aviation Airport Improvement Program (AIP) revenue, $11,250 in State revenue and $11,250 in contributions from the capital improvement reserve account (CIRA).

This project is the resumption of an ongoing program to perform airfield pavement rehabilitation at LJT. This work has occurred in various airfield locations annually from 2006 through 2013. The earlier phases of airfield pavement rehabilitation at LJT have included crack repair and seal-coating of existing pavements as well as replacement of full sections of pavement.

The 2015 phase of work for pavement rehabilitation will be determined based upon evaluation of the areas of airfield pavement in greatest need. This evaluation is typically conducted in the fall of each year and will be completed in the fall of 2014 for the 2015 phase of the project.

The project will typically include asphalt pavement crack filling and sealing, surface seal-coating, and full depth asphalt pavement repair of airfield runways, taxiways and aprons.

Annual inspection of the airfield pavement has revealed areas of excessive asphalt pavement cracking and surface wear. Good pavement maintenance dictates that repairs are made regularly to preserve the overall quality of the airfield pavement and minimize the excessive costs associated with the complete reconstruction of an area of airfield pavement. The repairs are also necessary to maintain a safe and operational airfield and eliminate any potential hazards of Foreign Object Debris (FOD) being generated as a result of an airfield pavement in disrepair.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA189 | WA18901 | LJT AIRFIELD PAVEMENT REHAB 2015 | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2016** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2017** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2018** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2019** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| ***TOTAL*** | ***$1,125,000*** | ***$1,012,500*** | ***$56,250*** | ***$0*** | ***$56,250*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $213,750 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $11,250 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$225,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $35,810 | $143,240 | $179,050 |
| Construction & Implementation | $0 | $187,690 | $750,760 | $938,450 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $6,000 | $7,500 |
| ***TOTAL*** | ***$0*** | ***$225,000*** | ***$900,000*** | ***$1,125,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 6/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 8/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 6/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA19001 - LJT Perimeter Security Fence**

An appropriation of $225,000 is budgeted for Security & Wildlife Deterrent Perimeter Fencing at Lawrence J Timmerman Airport (LJT). Financing is being provided from $202,500 Federal Aviation Administration (FAA) General Aviation Airport Improvement Program (AIP) revenue, $11,250 in State revenue and $11,250 in contributions from the capital improvement reserve account (CIRA).

The original airport fencing around the perimeter of the airport is six (6) feet high with three (3) strands of barbed wire. This original fencing does not provide adequate airport security or wildlife deterrence consistent with the United States Department of Agriculture (USDA) approved and adopted standards.

This project is the beginning of an on-going annual program to replace the original perimeter fencing. Sections of old fence will be replaced each year with new fence. It is expected the full replacement of the perimeter fence will be complete by 2019.

The new replacement fencing will be ten (10) feet high, topped with three (3) strands of barbed wire, and having an additional two (2) foot of fabric buried below ground consistent with current airport and Federal Aviation Administration (FAA) adopted standards for fencing in problematic wildlife areas (FAA Cert-alert No. 04-16). This style of fencing is also consistent with advancing airport security in areas where video monitoring or other types of detecting unauthorized entry into the airport perimeter are difficult to establish.

The establishment of this fence will deter wildlife intrusion and enhance the security of the airport perimeter.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA190 | WA19001 | LJT PERIMETER SECURITY FENCE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2016** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2017** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2018** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| **2019** | $225,000 | $202,500 | $11,250 | $0 | $11,250 |
| ***TOTAL*** | ***$1,125,000*** | ***$1,012,500*** | ***$56,250*** | ***$0*** | ***$56,250*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $213,750 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $11,250 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$225,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $35,810 | $143,240 | $179,050 |
| Construction & Implementation | $0 | $187,690 | $750,760 | $938,450 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $6,000 | $7,500 |
| ***TOTAL*** | ***$0*** | ***$225,000*** | ***$900,000*** | ***$1,125,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 6/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 12/1/2015 |
| Scheduled Project Closeout | 5/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA19101 - GMIA Airfield Pavement Rehabilitation 2015**

An appropriation of $1,120,000 is budgeted for Airfield Pavement Rehabilitation at General Mitchell International Airport (GMIA). Financing is being provided from $840,000 Federal Aviation Administration Airport Improvement Program (AIP) revenue, $140,000 in State revenue and $140,000 in Passenger Facility Charge (PFC) cash.

This project is part of an ongoing program to perform concrete joint re-habilitation, concrete pavement re-habilitation, and asphalt pavement repairs throughout the airfield. This work has occurred in various airfield locations annually since 2002. The phase conducted in 2014 included repair of the asphalt shoulders on Runway 1L-19R and concrete panel replacement on Taxiway R.

The 2015 phase of work for pavement rehabilitation will be determined based upon evaluation of the areas of airfield pavement in greatest need. This evaluation is typically conducted in the fall of each year and will be completed in the fall of 2014 for the 2015 phase of the project.

The project will typically include rehabilitation of concrete pavement joints in need of repair and reseal, partial and full depth concrete pavement repair, concrete pavement panel replacement, asphalt pavement crack filling, and full depth asphalt pavement repair of airfield runways, taxiways and aprons.

Annual inspection of the airfield pavement has revealed areas of concrete joint and panel failures, and excessive asphalt pavement cracking and surface wear. Good pavement maintenance dictates that repairs are made regularly to preserve the overall quality of the airfield pavement and avoid the excessive costs associated with the complete reconstruction of an area of airfield pavement. The repairs are also necessary to maintain a safe and operational airfield and eliminate any potential hazards of Foreign Object Debris (FOD) being generated as a result of an airfield pavement in disrepair.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA191 | WA19101 | AIRFIELD PAVEMENT REHABILITATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,120,000 | $840,000 | $140,000 | $0 | $140,000 |
| **2016** | $1,120,000 | $840,000 | $140,000 | $0 | $140,000 |
| **2017** | $1,120,000 | $840,000 | $140,000 | $0 | $140,000 |
| **2018** | $1,120,000 | $840,000 | $140,000 | $0 | $140,000 |
| **2019** | $1,120,000 | $840,000 | $140,000 | $0 | $140,000 |
| ***TOTAL*** | ***$5,600,000*** | ***$4,200,000*** | ***$700,000*** | ***$0*** | ***$700,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $980,000 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $140,000 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,120,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $185,167 | $740,668 | $925,835 |
| Construction & Implementation | $0 | $933,333 | $3,733,332 | $4,666,665 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $6,000 | $7,500 |
| ***TOTAL*** | ***$0*** | ***$1,120,000*** | ***$4,480,000*** | ***$5,600,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 4/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA19201 - GMIA Airfield Safety Improvements 2015**

An appropriation of $500,000 is budgeted for Airfield Safety Improvements at General Mitchell International Airport (GMIA). Financing is being provided from $375,000 in Federal Aviation Administration (FAA) Airport Improvement Program (AIP) revenue, $62,500 in State revenue and $62,500 in Passenger Facility Charge (PFC) cash.

Increased airline traffic has prompted a renewed nation-wide vigilance of aviation safety. Accordingly, there has been an increasing need to add more safety related features and aids on the nation's commercial airports runways and taxiways. In many of the last several years GMIA has received directives from the FAA to make these additions in a strict timely manner, often as soon as possible or within months of when the directive was issued. These directives have come in several forms including FAA "Call to Action" Runway Action Team initiatives, FAA Airport Certification Safety Recommendations, FAA Airports District Office notices, and new FAA Advisory Circulars. Additionally, some proactive measures have been formulated by GMIA in advance of directives anticipated from the FAA. The required added features have typically included new airfield pavement markings, added or changed guidance signage, and changes to or additional airfield lighting.

The scope of this project is intended to include the implementation of any airfield safety related directives received from the FAA in the current budget year. Absent any such directives, the appropriation, as currently anticipated, will provide for a proactive measure to enhance the airfield lighting, marking and/or signage systems including fixture replacement, re-cabling, re-circuiting, enhanced marking and other similar measures.

In prior years, the airport has drawn from many different resources to satisfy these safety issues within the short time periods required. These projects are becoming increasingly more complex and difficult to implement. The consequences of not addressing these issues can have negative impacts on efficient airline operation and the safety of the traveling public.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA192 | WA19201 | GMIA AIRFIELD SAFETY IMPROVEMENTS 2015 | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $500,000 | $375,000 | $62,500 | $0 | $62,500 |
| **2016** | $500,000 | $375,000 | $62,500 | $0 | $62,500 |
| **2017** | $500,000 | $375,000 | $62,500 | $0 | $62,500 |
| **2018** | $500,000 | $375,000 | $62,500 | $0 | $62,500 |
| **2019** | $500,000 | $375,000 | $62,500 | $0 | $62,500 |
| ***TOTAL*** | ***$2,500,000*** | ***$1,875,000*** | ***$312,500*** | ***$0*** | ***$312,500*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $437,500 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $62,500 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$500,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $81,833 | $327,332 | $409,165 |
| Construction & Implementation | $0 | $416,667 | $1,666,668 | $2,083,335 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $6,000 | $7,500 |
| ***TOTAL*** | ***$0*** | ***$500,000*** | ***$2,000,000*** | ***$2,500,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 5/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA19301 – GMIA Gates D54 & D55 Improvements**

An appropriation of $1,365,000 is budgeted for Gates D54 & D55 Improvements at General Mitchell International Airport (GMIA). This appropriation will be financed by Passenger Facility Charge (PFC) cash.

The project includes design and construction of improvements to gates D54 and D55 to provide for concourse-level boarding of aircraft. These two gate locations were originally planned with the Concourse D Hammerhead development to allow for concourse-level boarding. However since these gates were originally occupied by Midwest Express these gates had been used exclusively for ground boarding of the Skyway (Midwest Connect) commuter aircraft. No airline currently at GMIA is using any gates for ground boarding.

Similar improvements have recently been completed at gates D52 and D56. With the recent consolidation of airlines serving GMIA it is necessary to provide for adjacent gates where the merged airlines may efficiently combine their operations. The improvements to gates D54 and D55 will provide for an efficient combination of expanded operation with gates D52 and D56.

The improvements at each gate will include: a passenger bridge foundation, a power rack at the bridge pedestal, relocation of an existing passenger bridge from Concourse E, a new secured gate door, and a new gate podium with data and flight information display system (FIDS) connections. The project will also include electrical system upgrades to provide power to the passenger bridges and restore spare capacity for the concourse. Further the project will include the removal of a set of escalators, installed by Midwest Express for their former ground boarding operation, including closure of the floor opening and restoration of the area to its original configuration.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriations shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA193 | WA19301 | GMIA GATES 54 & 55 IMPROVEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Admin Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,365,000 | $0 | $0 | $0 | $1,365,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,365,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,365,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $1,365,000 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,365,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $189,000 | $0 | $189,000 |
| Construction & Implementation | $0 | $1,174,500 | $0 | $1,174,500 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$1,365,000*** | ***$0*** | ***$1,365,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 5/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 4/1/2016 |
| Scheduled Project Closeout | 9/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WA20301 - GMIA GRE Apron Concrete Panel Replacement**

An appropriation of $612,000 is budgeted for GRE (Ground Run-up Enclosure) Apron Concrete Panel Replacement at General Mitchell International Airport (GMIA). Financing is provided from $489,600 State Aid Project (SAP) revenue and $122,400 in Passenger Facility Charge (PFC) cash.

The GRE is a facility used by the airlines and other aviation tenants at the airport to perform engine run-ups for aircraft maintenance. The GRE facility is specifically designed to allow the engine run-ups to be made in a noise controlled environment. The GRE Apron is paved with 18" thick concrete over 6" low-strength (Econocrete) base course. Many of the 25' square panels are experiencing surface scaling and edge spalls with interior panel cracking. The continued scaling and spall of the pavement create an increasing risk of loose concrete within the GRE that could be ingested into the engines during run-up. Such ingestion could result in significant and costly damage to the engines. Without replacement of the affected panels that facility may need to be closed which would result in the need to perform the engine run-ups outside of the controlled environment and thus impacting the surrounding community.

The work proposed in this project was originally planned to be included with the GMIA Airfield Pavement Rehabilitation project in small segments of concrete panel replacement in the GRE over several years. This work would have been concurrent with other pavement rehabilitation projects including runway and taxiway pavements. The FAA determines priority of federal AIP funding each year based on a National Priority Ranking (NPR) system. In this system higher ranking is given to safety related projects followed by runway and taxiway pavement work. Apron pavement work typically results in the lowest ranking. Since GMIA typically has several safety and runway and taxiway pavement projects each year the probability of receiving AIP funding for apron work is very low. As an alternative to the annual uncertainty of AIP funding, this project proposes to utilize State Aid Project (SAP) funding which will be more reliably available.

The project will include the replacement of the majority of the 25' square, 18" thick concrete panels within the GRE including replacement of joint dowels, joint seal and replacement of affected pavement marking.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management staff will be responsible for overall project management. Specialized consultants are used for some components of basic planning and construction management as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WA203 | WA20301 | GMIA GRE APRON PANEL REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Airport | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 8 | Dept of Admn Services - Facilities Management | |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $612,000 | $0 | $489,600 | $0 | $122,400 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$612,000*** | ***$0*** | ***$489,600*** | ***$0*** | ***$122,400*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $489,600 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $122,400 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$612,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $101,000 | $0 | $101,000 |
| Construction & Implementation | $0 | $510,000 | $0 | $510,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,000 | $0 | $1,000 |
| ***TOTAL*** | ***$0*** | ***$612,000*** | ***$0*** | ***$612,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 10/1/2014 |
| Scheduled Project Closeout | 2/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 4
# ENVIRONMENTAL

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WV00901 – County-Wide Sanitary Sewer Repairs**

An appropriation of $150,000 is budgeted to repair and reconstruct sanitary sewer manholes and sewer lines found to be in poor condition during the annual inspection of the sanitary sewer system required by the Stipulated Agreement with the State Attorney General's office. Financing is provided from sales tax revenue.

In August 2004 the County received a Notice of Violation/Notice of Claim from the WDNR stating that they believed Milwaukee County to be in violation of the general permit for "Bypasses or Overflows from Sewage Collection Systems (WI-0047341-03)

In January 2005 the County (as one of 28 defendants) received the proposed stipulated settlement from the State Attorney General's office. This stipulation requires specific actions from the defendants in order to avoid sanctions. Milwaukee County as a member of the MMSD-Technical Advisory Team (TAT) worked with representatives from the other communities over the next year to perfect a stipulated agreement we could live with. A signed copy of the stipulated agreement was issued in 2006. The goal of the stipulated settlement is for municipalities to improve the condition of their sanitary sewer facilities to minimize the inflow and infiltration of clear water into the sanitary sewer system. A reduction of clear water in the system reduces the amount of sewage that needs to be treated and reduces the possibility of sewer backups and overflows.

In accordance with the stipulation significant sanitary rehabilitation efforts were undertaken between 2006 and 2009. The County inspected the condition of all known manholes and the portion of the sewer piping most suspect to have deteriorated. The County prepared a Sanitary Sewer Evaluation Survey (SSES) inventorying the sanitary sewer facilities and identifying all noted deficiencies in the system. All deficiencies identified in the SSES report had been corrected by the end of 2009.

Even after the condition of the County's sanitary sewer facilities have been elevated to an acceptable condition, the stipulated agreement requires continued evaluation/inspection of the sanitary sewer system every 5 years. An inspection of approximately 20% of the County sanitary sewer system is undertaken on an annual basis. This includes inspection of manholes, lift stations and televising sanitary sewer pipes. With the additional annual pipe televising and inspections, additional sanitary system pipe rehabilitation needs are identified. Deficiencies in the sanitary sewer system are require to be corrected within 18 months from when they are identified.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WV009 | WV00901 | COUNTY-WIDE SANITARY SEWERS REPAIRS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2016** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2017** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2018** | $100,000 | $0 | $0 | $0 | $100,000 |
| **2019** | $100,000 | $0 | $0 | $0 | $100,000 |
| ***TOTAL*** | ***$650,000*** | ***$0*** | ***$0*** | ***$0*** | ***$650,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $3,285,994 | $50,000 | $3,335,994 |
| **2008 - 2012** | $1,034,670 | ($208,000) | $826,670 |
| **2013** | $150,000 | $0 | $150,000 |
| **2014** | $75,000 | $0 | $75,000 |
| ***TOTAL*** | ***$4,545,664*** | ***($158,000)*** | ***$4,387,664*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $150,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$150,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $1,433,864 | $23,500 | $0 | $1,457,364 |
| Construction & Implementation | $2,823,400 | $125,000 | $500,000 | $3,448,400 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $130,400 | $1,500 | $0 | $131,900 |
| ***TOTAL*** | ***$4,387,664*** | ***$150,000*** | ***$500,000*** | ***$5,037,664*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 2/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 9/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WV02202 - Doyne Landfill Infrastructure**

An appropriation of $70,000 is budgeted for the Phase 1 design work related to the Doyne Landfill. Financing is provided from sales tax revenue.

The overall project involves reconstruction of the landfill gas control system scheduled over a three-year period. Funding for this project in 2015 provides for conceptual design. Phase 2 (2016) and Phase 3 (2017) are for full design and reconstruction of the system.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WV022 | WV02202 | DOYNE LANDFILL INFRASTRUCTURE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $70,000 | $0 | $0 | $0 | $70,000 |
| **2016** | $798,225 | $0 | $0 | $0 | $798,225 |
| **2017** | $798,225 | $0 | $0 | $0 | $798,225 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,666,450*** | ***$0*** | ***$0*** | ***$0*** | ***$1,666,450*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $70,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$70,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $68,500 | $210,242 | $278,742 |
| Construction & Implementation | $0 | $0 | $1,386,208 | $1,386,208 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$70,000*** | ***$1,596,450*** | ***$1,666,450*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 5/1/2015 |
| Complete Final Plans & Specs | 12/1/2016 |
| Begin Construction/Purchase Asset | 12/1/2016 |
| Construction Substantially Completed | 12/1/2017 |
| Scheduled Project Closeout | 12/1/2017 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WV02201 - Franklin Landfill Infrastructure**

An appropriation of $590,749 is budgeted for the reconstruction of the landfill gas control system at the Franklin Landfill. Financing is provided from general obligation bonds.

Funding will provide for Phase 2 of this project and addresses replacing a portion of the landfill systems. Phase 3 is for additional design and construction of the remainder of the land fill system anticipated in 2016.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WV022 | WV02201 | FRANKLIN LANDFILL INFRASTRUCTURE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $590,749 | $0 | $0 | $0 | $590,749 |
| **2016** | $1,787,190 | $0 | $0 | $0 | $1,787,190 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,377,939*** | ***$0*** | ***$0*** | ***$0*** | ***$2,377,939*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $70,140 | $0 | $70,140 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$70,140*** | ***$0*** | ***$70,140*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $590,749 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$590,749*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $68,640 | $96,958 | $0 | $165,598 |
| Construction & Implementation | $0 | $492,291 | $1,787,190 | $2,279,481 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,500 | $1,500 | $0 | $3,000 |
| ***TOTAL*** | ***$70,140*** | ***$590,749*** | ***$1,787,190*** | ***$2,448,079*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 6/1/2014 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 8/1/2015 |
| Construction Substantially Completed | 12/1/2016 |
| Scheduled Project Closeout | 12/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WV02701 – Warnimont Park Remediation**

An appropriation of $378,850 is budgeted to remediate a former dump site within Warnimont Park. Financing is provided from sales tax revenue.

This project includes removal of exposed waste, contaminated sediment, and restoring the areas of waste removal with clean cover soil. The project is intended to address some or all of the non-compliance issues identified by the Wisconsin Department of Natural Resources resulting from their inspection of the site in 2013.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WV027 | WV02701 | WARNIMONT PARK REMEDIATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $378,850 | $0 | $0 | $0 | $378,850 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$378,850*** | ***$0*** | ***$0*** | ***$0*** | ***$378,850*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $378,850 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$378,850*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $61,700 | $0 | $61,700 |
| Construction & Implementation | $0 | $315,650 | $0 | $315,650 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$378,850*** | ***$0*** | ***$378,850*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 8/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 1/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 5
# PARKS

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WP21401 – Honey Creek Parkway Lighting**

An appropriation of $500,000 is budgeted to replace the lighting system in Jacobus Park and Honey Creek Parkway/Menomonee Drive east of 68th St. Financing is provided from general obligation bonds.

The existing lighting system is antiquated and well beyond its useful life with only half of the lights functioning. The project includes two new electrical services, one for Jacobus path lighting and one for parkway lighting (circuit currently served from Park Maintenance electrical). In addition, the 30 wooden poles and fixtures will be replaced as well as meter, power distribution pedestal and quazite boxes.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP214 | WP21401 | HONEY CREEK PARKWAY LIGHTING | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $500,000 | $0 | $0 | $0 | $500,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$500,000*** | ***$0*** | ***$0*** | ***$0*** | ***$500,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $500,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$500,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $58,510 | $0 | $58,510 |
| Construction & Implementation | $0 | $439,990 | $0 | $439,990 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$500,000*** | ***$0*** | ***$500,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WP28001 - Menomonee River Parkway Reconstruction**

An appropriation of $3,825,000 is budgeted for reconstruction of the Menomonee River Parkway from Church Street to Burleigh Street. Financing is provided from general obligation bonds.

The parkway reconstruction project is proposed to be completed in three phases broken down as follows:

| | |
|---|---|
| Phase 1 – 2013: | Planning and conceptual design - $100,000 |
| Phase 2 – 2014: | Design of the entire project and construction from Burleigh St to Congress St – 1.9 miles - $3,195,600 |
| Phase 3 – 2015: | Construction from Church St to Burleigh St - 2.7 miles - $3,825,000 |

The project scope is to reconstruct the pavement, storm sewer, and roadway lighting systems. Traffic calming measures, storm water best management practices, green infrastructure, natural areas restoration and management, and connections to city streets and state highways is included in the reconstruction.

Replacement of municipal utilities such as sanitary sewers, water mains, storm sewers and lighting are being coordinated with this project. Pavement cores and soil borings are being obtained as part of the design process to investigate multiple pavement layers and sink holes, especially in the area of Tower View Boulevard.

The asphalt condition assessment rating in 2012 was 32 for the segment from Burleigh to Mayfair Road, which indicates the need for an immediate renovation of this parkway drive. The segment from Church St to Swan Blvd had a condition rating of 40 in 2012, but has since experienced significant deterioration resulting in temporary closure to through traffic in February 2014.

The Parks Department is applying for additional funding from grants and municipalities including the WDNR, MMSD, FFLM, City of Wauwatosa, and City of Milwaukee.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP280 | WP28001 | MENOMONEE RIVER PARKWAY RECONSTRUCTION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $3,825,000 | $0 | $0 | $0 | $3,825,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,825,000*** | ***$0*** | ***$0*** | ***$0*** | ***$3,825,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $100,000 | $0 | $100,000 |
| **2014** | $3,195,600 | $0 | $3,195,600 |
| ***TOTAL*** | ***$3,295,600*** | ***$0*** | ***$3,295,600*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $3,825,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$3,825,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $596,500 | $636,000 | $0 | $1,232,500 |
| Construction & Implementation | $2,500,000 | $3,187,500 | $0 | $5,687,500 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $199,100 | $1,500 | $0 | $200,600 |
| ***TOTAL*** | ***$3,295,600*** | ***$3,825,000*** | ***$0*** | ***$7,120,600*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2014 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 7/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WP28701 - Greenfield Park Golf Course Irrigation**

An appropriation of $1,300,000 is budgeted for the replacement of the golf course irrigation system and pumphouse and renovation of the tees at Greenfield Park golf course. Financing is provided from general obligation bonds.

This is the third and final phase of a multi-year project and includes the design and installation of an 18-hole automatic irrigation system for 2015. The new system will replace the existing irrigation system which is manual and has several leaking areas within the overall system itself, resulting in wasted water and high water bills. The new automatic system will be more efficient, and allow the Parks to water the fairways in addition to the tees and greens.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP287 | WP28701 | GREENFIELD GOLF COURSE IRRIGATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,300,000 | $0 | $0 | $0 | $1,300,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,300,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,300,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $650,000 | $650,000 |
| **2014** | $0 | $130,000 | $130,000 |
| ***TOTAL*** | ***$0*** | ***$780,000*** | ***$780,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,300,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,300,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $232,000 | $105,839 | $0 | $337,839 |
| Construction & Implementation | $546,500 | $1,192,661 | $0 | $1,739,161 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,500 | $1,500 | $0 | $3,000 |
| ***TOTAL*** | ***$780,000*** | ***$1,300,000*** | ***$0*** | ***$2,080,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 6/1/2014 |
| Complete Final Plans & Specs | 1/1/2015 |
| Begin Construction/Purchase Asset | 4/1/2015 |
| Construction Substantially Completed | 7/1/2015 |
| Scheduled Project Closeout | 10/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WP28901 - Hoyt Park Suspension Bridge**

An appropriation of $550,000 is budgeted for the renovation of the historic suspension bridge connecting Hoyt Park and the Menomonee River Parkway. Financing is provided from general obligation bonds.

The bridge was designed and constructed in 1937 by Milwaukee County and the National Park Service with hand cut stone likely quarried from what is now Currie Park. It has a single span, 88 ft long between the centers of the stone towers, with stone wing walls and cable anchors located 27 feet beyond the centers of the stone towers. The total structure length is approximately 143 ft and the two tall stone towers rise up to about 17 ft above the path elevation and 18 ft below the path elevation for a total height of almost 35 ft. This bridge is the only one of its kind in the Milwaukee County Parks System.

The bridge is currently in a degraded state and needs immediate renovation. The limestone piers are delaminating, allowing water and weather to loosen stone from the facade. In recent years, overhead sheeting has been installed to protect park users from falling stone. In January 2014, an outside consultant completed a bridge inspection and reported deterioration to the stone masonry from open cracks throughout the masonry joints and cracks in many of the facing stones. In addition, the steel floor beams are in poor condition with almost 90% section loss, primarily due to water collecting under the struts and accelerating corrosion. Recommendations include replacing cracked and missing facing stones, resealing stone joints and buttresses, repointing stone joints, adding flashing to protect against water penetration, replacing steel floor beams and cross bracing, and replacing the support for the center stringer with a support that will shed water and reduce corrosion. The project will involve utility coordination, historic preservation, WDNR permitting, and stakeholder participation.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DPRC – Planning Division staff and DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP289 | WP28901 | HOYT PARK SUSPENSION BRIDGE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $550,000 | $0 | $0 | $0 | $550,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$550,000*** | ***$0*** | ***$0*** | ***$0*** | ***$550,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $550,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$550,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $90,167 | $0 | $90,167 |
| Construction & Implementation | $0 | $458,333 | $0 | $458,333 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$550,000*** | ***$0*** | ***$550,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 2/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WP29702 - Oak Leaf Trail – Grant Park**

An appropriation of $830,000 is budgeted for the planning, design and construction of Oak Leaf Trail through Grant Park. Financing is provided from general obligation bonds.

This project consists of the replacement of almost two miles of multi-use trail through Grant Park. In 2013, the trail had a pavement rating of 38, making it the worst trail in the system next to the Oak Leaf Trail segment through Sheridan Park.

An appropriation of $500,000 was included in the 2014 Adopted Capital Improvements Budget to replace the oldest segments and portions of the Oak Leaf Trail within the Milwaukee County Parks System. According to the Department of Parks, Recreation and Culture's Oak Leaf Trail Condition Assessment, the segments located along the South Lakefront at Sheridan Park between Lunham and Pulaski Avenues (63,360 sq. ft.), as well at Grant Park between College Avenue and 400 feet north of the Grant Park Golf Course parking lot (100,320 sq. ft.), are the oldest portions of the Trail, and have the poorest condition in Milwaukee County. Therefore, $396,000 was budgeted for Sheridan Park segment and $104,000 was budgeted to begin construction for the Grant Park segment. The balance of $523,000 to complete construction of the Grant Park segment was to be provided in the 2015 budget.

The project costs for Sheridan is $555,000 and Grant is $830,000 for a total budget of $1,385,000. The 2014 appropriation was not sufficient to address design and construction for either trail. The Sheridan Park segment is currently being designed and is scheduled to be bid in February of 2015 with construction to be completed by the end of the year 2015. It is anticipated that the Grant Park segment will be design, bid and constructed in 2015. The 2014 appropriation of $500,000 and the 2015 budget of $830,000 will provide the majority of the financing to complete both projects. The remaining $55,000 is anticipated to be requested in 2016 for final project completion. The Parks Department is applying for federal and state funding through the WDNR.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP297 | WP29702 | OAK LEAF TRAIL - GRANT PARK | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $830,000 | $0 | $0 | $0 | $830,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$830,000*** | ***$0*** | ***$0*** | ***$0*** | ***$830,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $104,000 | $0 | $104,000 |
| ***TOTAL*** | ***$104,000*** | ***$0*** | ***$104,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $830,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$830,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $136,500 | $0 | $136,500 |
| Construction & Implementation | $104,000 | $692,000 | $55,000 | $851,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$104,000*** | ***$830,000*** | ***$55,000*** | ***$989,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 1/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 9/1/2015 |
| Scheduled Project Closeout | 6/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

**WP48001 – Estabrook Dam Removal**

An appropriation of $1,674,000 is budgeted for the removal of the Estabrook Dam. Financing of $1,674,000 is provided from sales tax revenue.

Estabrook Dam was constructed during the late 1930's by the Civilian Conservation Corps (CCC) and Civil Works Administration (CWA). The dam was constructed with gates and a fixed crest spillway. The gated section of the dam extends from County owned parkland on the left (north) bank of the river to a central island under the jurisdiction of the (Bureau of Land Management) BLM. A fixed crest spillway then extends from the island to private lands on the right (south) bank of the river.

The WDNR Administrative Order dated July 28, 2009, requires the County to either repair or abandon the dam within established timelines and also requires the County to maintain the dam under a drawdown condition until the repairs are completed. Milwaukee County retained a consultant (AECOM) to investigate the dam condition in 2010, to assess sediment quality and quantity upstream of the dam, and to design improvements to the dam to meet the WDNR's Administrative Order.

Milwaukee County is proceeding with the Environmental Assessment to address Estabrook Dam and alternatives with the objective to provide the public with detailed information about the array of alternatives to be considered in the decision-making process. The need for the Environmental Assessment is to obtain WDNR approval for a dam operational plan or for dam removal. Secondly, the BLM indicates it has jurisdiction of the island which the dam is connected, so the County would need a BLM easement to either repair or remove the dam.

A series of Technical Advisory Team meetings have taken place with representatives from Milwaukee County, Southeastern Wisconsin Regional Planning Commission (SEWRPC), Bureau of Land Management (BLM), WDNR, US Fish and Wildlife Service, US Army Corps of Engineers, Himalayan Consultants, and AECOM from 2012 to the present. The representatives provided input on Estabrook Dam and alternatives to the dam. The alternatives included a no-action alternative; rehabilitate the dam; rehabilitate the dam and provide fish passage; removal of the dam, a new dam, and remove the dam while installing a “rock ramp” to develop a pool upstream similar to a dam but would also allow fish passage.

The Environmental Assessment has included two public information meetings and conducted surveys to obtain public input. A draft Environmental Assessment report is on record. The most cost-effective alternative is Alternative 2 Remove the Dam at $1,674,000. Grants are available to partially fund the project. There are no operation and maintenance costs associated with Alternative 2.

Milwaukee County Parks has recommended Alternative 2 Dam Removal for the following reasons:

- Most cost-effective alternative.
- No operation and maintenance costs.
- Most environmentally protective of the three feasible alternatives.
- Provide recreation for canoeing and kayaking.
- Allows for a free flowing river.
- Provides fish passage.

The scope of the project includes the following actions.

- General (erosion control, site restoration, etc.)
- Gated spillway removal
- Ice Breakers removal
- Overflow spillway removal
- Slope protection
- Debris removal
- Engineering and contingencies

The Milwaukee County Department of Parks, Recreation and Culture is directed and authorized to apply for or modify grant applications for financial assistance for the purpose of dam removal.

The Department of Parks, Recreation, and Culture will seek out grant funding and other non-county revenues for the debris and sediment clean up behind the spillway and report back to the Committees on Parks, Energy, & Environment and Finance, Personnel, & Audit during the March 2015 committee cycle.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriations shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WP480 | WP48001 | ESTABROOK DAM REMOVAL | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| - | Dept of Admn Services - Facilities Management | October 1, 2014, |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,674,000 | $0 | $0 | $0 | $1,674,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,674,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,674,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $1,674,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,674,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $100,000 | $0 | $100,000 |
| Construction & Implementation | $0 | $1,574,000 | $0 | $1,574,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$1,674,000*** | ***$0*** | ***$1,674,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

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# SECTION 6
# MUSEUM

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM00301 – Electrical Distribution Replacement**

An appropriation of $719,355 is budgeted to begin the replacement of the Milwaukee Public Museum's electrical distribution system. Financing is provided from general obligation bonds.

This project provides for the replacement of obsolete components related to the Museum's electrical distribution system. The project is divided into two phases as follows:

2015: Phase I will provide for replacement of existing equipment, remove existing gears and provide new gears including:

- High Voltage Switch Gear
- 208V Switch Gear
- 480V Switch Gear
- 2500A Buss
- 2000A Buss
- TVSS Unit
- Electrical Cables
- VAC System for Electrical Room

2016: Phase II ($1.57 M) will complete replacements of existing equipment identified in 2015's Phase I work and also provide financing for the following work to be completed:

- HV maintenance test & phase rotation
- Supply all Power Transformers to power switchboards
- Lighting feeders transfers
- Demo existing Power Switchboards

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM003 | WM00301 | ELECTRICAL DISTRIBUTION REPLAC | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $719,355 | $0 | $0 | $0 | $719,355 |
| **2016** | $1,568,536 | $0 | $0 | $0 | $1,568,536 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,287,891*** | ***$0*** | ***$0*** | ***$0*** | ***$2,287,891*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $719,355 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$719,355*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $81,415 | $0 | $81,415 |
| Construction & Implementation | $0 | $636,440 | $1,168,536 | $1,804,976 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$719,355*** | ***$1,168,536*** | ***$1,887,891*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | Complete |
| Complete Final Plans & Specs | 2/1/2015 |
| Begin Construction/Purchase Asset | 3/1/2015 |
| Construction Substantially Completed | 11/30/2015 |
| Scheduled Project Closeout | 12/15/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM01001 - MPM Elevator Upgrade**

An appropriation of $834,900 is budgeted for elevator upgrades. Financing is provided from general obligation bonds.

This project will upgrade the Museum's large freight elevator and increase the load capacity from 10,000 to 12,500 lbs. The elevator is used extensively for exhibits and large deliveries that can only be handled using this elevator. Additionally, this is the only elevator sized to meet the State of Wisconsin Stretcher Requirement. The current freight car is original 1961 vintage.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM010 | WM01001 | MPM ELEVATOR UPGRADE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $834,900 | $0 | $0 | $0 | $834,900 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$834,900*** | ***$0*** | ***$0*** | ***$0*** | ***$834,900*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $123,624 | $0 | $123,624 |
| ***TOTAL*** | ***$123,624*** | ***$0*** | ***$123,624*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $834,900 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$834,900*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $19,103 | $84,490 | $0 | $103,593 |
| Construction & Implementation | $103,021 | $695,750 | $0 | $798,771 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,500 | $54,660 | $0 | $56,160 |
| ***TOTAL*** | ***$123,624*** | ***$834,900*** | ***$0*** | ***$958,524*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 9/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM01901 - MPM Waterproofing and Caulking – Garage and Plaza**

An appropriation of $398,718 is budgeted for reconstruction and waterproofing at the plaza above Milwaukee Public Museum Dock/Garage. Financing is provided from general obligation bonds.

This project will include waterproofing work that will address continuing deterioration of structure, wall, equipment, and ceiling materials due to water penetration. Work will include:

- Provide positive drainage to drains with tapered insulation
- Provide waterproof membrane properly sealed around perimeter
- Provide dual drain assemblies.
- Provide new paved system.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM019 | WM01901 | MPM WATERPROOFING AND CAULKING - GARAGE & PLAZA | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $398,718 | $0 | $0 | $0 | $398,718 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$398,718*** | ***$0*** | ***$0*** | ***$0*** | ***$398,718*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $398,718 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$398,718*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $64,953 | $0 | $64,953 |
| Construction & Implementation | $0 | $332,265 | $0 | $332,265 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$398,718*** | ***$0*** | ***$398,718*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/15/2015 |
| Complete Final Plans & Specs | 5/15/2015 |
| Begin Construction/Purchase Asset | 7/30/2015 |
| Construction Substantially Completed | 10/30/2015 |
| Scheduled Project Closeout | 11/15/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM02301 - MPM Replace Steam Convertor and Install CHE**

An appropriation of $101,088 is budgeted for replacement of the Museum Condensate Heat Exchanger System. Financing is provided from general obligation bonds.

This project replaces the existing steam convertor with a new, more efficient condensate heat exchanger (CHE) unit.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM023 | WM02301 | MPM REPLACE STEAM CONVERTOR AND INSTALL CHE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $101,088 | $0 | $0 | $0 | $101,088 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$101,088*** | ***$0*** | ***$0*** | ***$0*** | ***$101,088*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $101,088 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$101,088*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $15,348 | $0 | $15,348 |
| Construction & Implementation | $0 | $84,240 | $0 | $84,240 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$101,088*** | ***$0*** | ***$101,088*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 2/1/2014 |
| Complete Final Plans & Specs | 4/1/2014 |
| Begin Construction/Purchase Asset | 6/1/2014 |
| Construction Substantially Completed | 8/1/2014 |
| Scheduled Project Closeout | 9/1/2014 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM02401 - MPM Chilled Water Upgrades**

An appropriation of $202,176 is budgeted for upgrades to the Milwaukee Public Museum's Chilled Water System. Financing is provided from $101,088 in private contributions (as matching funds) and $101,088 in general obligation bonds.

This project includes upgrading the chilled water loop, two pumps, and two main pumps that were installed in the I-Max theatre area in 1996-97. The main control valve cannot close off against the chilled water system pressure and causes the control valve to remain open. By installing four Variable Frequency Drives on the pumps, it will correct the problems and also save energy.

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM024 | WM02401 | MPM CHILLED WATER UPGRADES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $202,176 | $0 | $0 | $101,088 | $101,088 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$202,176*** | ***$0*** | ***$0*** | ***$101,088*** | ***$101,088*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $101,088 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $101,088 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$202,176*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $32,196 | $0 | $32,196 |
| Construction & Implementation | $0 | $168,480 | $0 | $168,480 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$202,176*** | ***$0*** | ***$202,176*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 2/1/2014 |
| Complete Final Plans & Specs | 4/1/2014 |
| Begin Construction/Purchase Asset | 6/1/2014 |
| Construction Substantially Completed | 8/1/2014 |
| Scheduled Project Closeout | 9/1/2014 |

*1 Appropriations shown are reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WM56301 - MPM Security/ Fire/ Life Safety**

An appropriation of $220,610 is budgeted for the Museum Security System. Financing is provided from $16,393 in sales tax revenue and $204,217 in general obligation bonds.

This project will provide equipment that will allow for monitoring through video and electronic contacts that not only view, but alert, record, and assist museum staff for intrusions. In addition, other components include new/additional horn/strobes and speakers for evacuation, modifications to Simplex FA panel, elevator recall and zone formatting work, assorted alarm devices, cameras, door contacts, wireless & hardwire systems, recording & data collection systems, power sources & back-ups, communication systems. Sales tax revenue of $16,393 is provided to finance security point equipment, except security point G056 equipment, and cameras.

MPM staff has indicated that this will help to address current security gaps. Breaches in security such as restricted area intrusion and theft have occurred in recent years. These factors emphasize the need for greater Visitor, Staff and Collection security and safety.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WM563 | WM56301 | SECURITY/FIRE/LIFE SAFETY SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Milwaukee Public Museum | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $220,610 | $0 | $0 | $0 | $220,610 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$220,610*** | ***$0*** | ***$0*** | ***$0*** | ***$220,610*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $248,840 | $248,840 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$248,840*** | ***$248,840*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $220,610 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$220,610*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $15,640 | $35,268 | $0 | $50,908 |
| Construction & Implementation | $228,200 | $0 | $0 | $228,200 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $183,842 | $0 | $183,842 |
| Other | $5,000 | $1,500 | $0 | $6,500 |
| ***TOTAL*** | ***$248,840*** | ***$220,610*** | ***$0*** | ***$469,450*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/8/2015 |
| Complete Final Plans & Specs | 4/15/2015 |
| Begin Construction/Purchase Asset | 5/27/2015 |
| Construction Substantially Completed | 11/15/2015 |
| Scheduled Project Closeout | 12/8/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 7
# ZOO

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WZ10702 – Grizzly Bear Service Area Improvements**

An appropriation of $274,200 is budgeted for the Grizzly Bear service area. Financing is provided from general obligation bonds.

The 2013 Capital Budget provided $185,000 as the initial phase to renovate five (5) zoo bear service areas (American Black Bear, Polar Bear, Grizzly Bear, Brown Bear and Himalayan Black Bear) and planning and design for the second phase. An additional $200,000 was provided in 2013 for the Polar Bear. The bear service areas and bear dens at the Zoo were constructed 50 years ago. Extensive upgrades are necessary to maintain AZA accreditation standards, improve staff safety and facilitate modern animal management practices.

The 2015 budget of $274,200 will finance improvements to the Grizzly Bear Service Area. The Black Bear service area was completed in 2013 and the Polar Bear area is scheduled to be upgraded in 2014.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ107 | WV10702 | GRIZZLY BEAR SERVICE AREA IMPROVEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $274,200 | $0 | $0 | $0 | $274,200 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$274,200*** | ***$0*** | ***$0*** | ***$0*** | ***$274,200*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $274,200 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$274,200*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $44,200 | $0 | $44,200 |
| Construction & Implementation | $0 | $228,500 | $0 | $228,500 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$274,200*** | ***$0*** | ***$274,200*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WZ10704 – Brown Bear Service Area Improvements**

An appropriation of $310,000 is budgeted for the Brown Bear service area. Financing is provided from general obligation bonds.

The 2013 Capital Budget provided $185,000 as the initial phase to renovate five (5) zoo bear service areas (American Black Bear, Polar Bear, Grizzly Bear, Brown Bear and Himalayan Black Bear) and planning and design for the second phase. An additional $200,000 was provided in 2013 for the Polar Bear. The bear service areas and bear dens at the Zoo were constructed 50 years ago. Extensive upgrades are necessary to maintain AZA accreditation standards, improve staff safety and facilitate modern animal management practices.

The 2015 budget of $310,000 will finance improvements to the Brown Bear Service Area. The Black Bear service area was completed in 2013 and the Polar Bear area is scheduled to be upgraded in 2014.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ107 | WV10704 | BROWN BEAR SERVICE AREA IMPROVEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 (from 2016) | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $310,000 | $0 | $0 | $0 | $310,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$310,000*** | ***$0*** | ***$0*** | ***$0*** | ***$310,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $310,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$310,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $44,200 | $0 | $44,200 |
| Construction & Implementation | $0 | $264,300 | $0 | $264,300 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$310,000*** | ***$0*** | ***$310,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WZ11401 - Zoo Life Support Emergency Generators**

An appropriation of $589,722 is budgeted for two emergency life support generators. Financing is provided from general obligation bonds.

Continuous electrical power is critical in maintaining life support for the animal collection. Life support systems include light, heat, air conditioning, water filtration, and water systems. The Zoo is requesting to install permanent electrical generators in five animal areas to maintain power to life-critical systems in the event of a power outage in the following animal locations: Aviary/Flamingo, Apes/Primates/Macaque Island, Aquatic & Reptile Center, Small Mammals, and Big Cat Country/Winter Quarters/Pachyderm East/West/Giraffe.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ114 | WZ11401 | ZOO LIFE SUPPORT EMERGENCY GENERATORS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $589,722 | $0 | $0 | $0 | $589,722 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $119,663 | $0 | $0 | $0 | $119,663 |
| **2018** | $126,843 | $0 | $0 | $0 | $126,843 |
| **2019** | $134,454 | $0 | $0 | $0 | $134,454 |
| ***TOTAL*** | ***$970,682*** | ***$0*** | ***$0*** | ***$0*** | ***$970,682*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $60,000 | $60,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$60,000*** | ***$60,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $589,722 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$589,722*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $8,354 | $32,500 | $0 | $40,854 |
| Construction & Implementation | $50,146 | $554,722 | $380,960 | $985,828 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $1,500 | $2,500 | $0 | $4,000 |
| ***TOTAL*** | ***$60,000*** | ***$589,722*** | ***$380,960*** | ***$1,030,682*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WZ11901 - Africa Plains Exhibit**

An appropriation of $800,000 is budgeted to begin the design phase of a new Africa Plains Exhibit. Financing is provided from $400,000 in general obligation bonds and $400,000 in private contributions.

To meet AZA accreditation standards for maintaining elephants at the Zoo, a new elephant facility is required. This will be one of the premiere animal exhibits at the Zoo, and will feature indoor quarters, holding facilities, and several acres of exhibits that will allow us to maintain and exhibit up to four African bull elephants in conjunction with other African plains animals.

To meet the accreditation standards schedule, the design phase of the project needs to be completed in 2015. 2015 would include the design of the project up to completion of construction documents. Although we anticipate that the Zoological Society will participate in funding of the elephant facility, cash flow considerations may preclude the Society contributing to the expenditures in 2015. 2016 would include project bidding, contractor selection, and construction, and will require approximately 60% of the total project costs. It is assumed that the Zoological Society would pay for half of the 2016 costs. 2017 would include the completion and opening of the facility. Both the Society and County would pay the remainder of their 50% total project cost commitment.

This project has an estimated cost range of $10 M to $15 M for the animal complex and visitor amenities will require additional funding. Preliminary design and cost estimations were developed in the Zoo's Master Plan. Further refinements of cost estimates will be completed during the design phase in 2015.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ119 | WZ11901 | AFRICAN PLAINS EXHIBIT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $800,000 | $0 | $0 | $400,000 | $400,000 |
| **2016** | $1,774,220 | $0 | $0 | $887,110 | $887,110 |
| **2017** | $4,825,780 | $0 | $0 | $2,412,890 | $2,412,890 |
| **2018** | $7,300,000 | $0 | $0 | $3,650,000 | $3,650,000 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$14,700,000*** | ***$0*** | ***$0*** | ***$7,350,000*** | ***$7,350,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $400,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $400,000 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$800,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $798,500 | $0 | $798,500 |
| Construction & Implementation | $0 | $0 | $13,900,000 | $13,900,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$800,000*** | ***$13,900,000*** | ***$14,700,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 9/1/2015 |
| Complete Final Plans & Specs | 1/1/2016 |
| Begin Construction/Purchase Asset | 9/1/2016 |
| Construction Substantially Completed | 10/1/2017 |
| Scheduled Project Closeout | 1/1/2018 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WZ12801 - Peck Roof Replacement**

An appropriation of $306,650 is budgeted to replace the Peck Welcome Center roof. Financing is provided from general obligation bonds.

The Peck Welcome Center roof was installed in 1988. The roof leaks and repairs are frequently made. In 1998 a VFA reported stated "The roof is at the end of its useful life." The Peck Center has a flat roof and the roofing material is a rubber membrane covered with stone. Damage from animals biting holes in the membrane is present. Ceiling and wall damage has resulted from the roof leaks.

The 2015 budget will provide for the demolition of the existing roof and replacement with a polyvinyl chloride (PVC) membrane roof.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ128 | WZ12801 | PECK ROOF REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $306,650 | $0 | $0 | $0 | $306,650 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$306,650*** | ***$0*** | ***$0*** | ***$0*** | ***$306,650*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** 1

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $306,650 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$306,650*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $49,621 | $0 | $49,621 |
| Construction & Implementation | $0 | $255,529 | $0 | $255,529 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$306,650*** | ***$0*** | ***$306,650*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WZ13201 - Zoo - Wide Deck Walkway Replacement**

An appropriation of $275,600 is budgeted to replace wood decking at the Peck Welcome Center Boardwalk, Wolf Woods Boardwalk and Monkey Island Deck. Financing is provided from general obligation bonds.

The wood in these areas is rotting, which causes a safety issue for Zoo guests. Wood decking was used extensively around the Zoo starting in the late 80's. Time has proven that this was not the correct material to use in high traffic areas that were exposed to the weather and require chemical treatment during the winter months. The decking is wearing out from traffic, other sections of decking that is in shaded areas are constantly wet and begun to rot and mold makes the area very slippery causing a safety issue for employees and guests. Fasteners are rusting, broken or exposed.

The 2015 budget will provide for the replacement of the entire deck walkways for the Peck Welcome Center Boardwalk, Wolf Woods Boardwalk and Monkey Island Deck.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ132 | WZ13201 | ZOO-WIDE DECK WALKWAY REPLACEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $275,600 | $0 | $0 | $0 | $275,600 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$275,600*** | ***$0*** | ***$0*** | ***$0*** | ***$275,600*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $275,600 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$275,600*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $45,923 | $0 | $45,923 |
| Construction & Implementation | $0 | $229,677 | $0 | $229,677 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$275,600*** | ***$0*** | ***$275,600*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 7/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WZ13301 - Flamingo Building AC Replacement**

An appropriation of $229,143 is budgeted to replace the air conditioning unit in the Flamingo Building. Financing is provided from general obligation bonds.

The Flamingo Building houses Flamingo Café, Gift and Coffee Shops and provides office space for the membership staff of the Zoological Society of Milwaukee. The current unit is at the end of its useful life and has had numerous repairs. The system is unreliable and there have been many air conditioning outages that have lasted over a week, which has resulted in calling in a Time & Material contractor. The areas in the Flamingo Building generated over $976,000 in revenues in 2013 and not having air conditioning for any length of time has a negative effect on the ability to generate revenues.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WZ133 | WZ13301 | FLAMINGO BUILDING AC REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Zoological Department | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 8 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $229,143 | $0 | $0 | $0 | $229,143 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$229,143*** | ***$0*** | ***$0*** | ***$0*** | ***$229,143*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $229,143 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$229,143*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $36,699 | $0 | $36,699 |
| Construction & Implementation | $0 | $190,944 | $0 | $190,944 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$229,143*** | ***$0*** | ***$229,143*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 2/1/2015 |
| Complete Final Plans & Specs | 3/1/2015 |
| Begin Construction/Purchase Asset | 4/1/2015 |
| Construction Substantially Completed | 6/1/2015 |
| Scheduled Project Closeout | 7/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 8
# HUMAN SERVICES

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WS04901 - Senior Center Window Renovations**

An appropriation of $160,865 is budgeted to replace the windows at McGovern Park Senior Center. Financing is provided from sales tax revenue.

This project includes installation of new windows in the facility to replace existing windows that have deteriorated frames from water damage, weathered finishes, and broken locks. The new windows and screens will help to address the problems of poor building thermal performance and air infiltration.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WS049 | WS04901 | SENIOR CENTERS WINDOW RENOVATIONS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Department on Aging | Health & Human Services |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $160,865 | $0 | $0 | $0 | $160,865 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$160,865*** | ***$0*** | ***$0*** | ***$0*** | ***$160,865*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $160,865 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$160,865*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $25,311 | $0 | $25,311 |
| Construction & Implementation | $0 | $134,054 | $0 | $134,054 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$160,865*** | ***$0*** | ***$160,865*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 4/15/2015 |
| Complete Final Plans & Specs | 5/15/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 9/30/2015 |
| Scheduled Project Closeout | 10/15/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WS05801 - McGovern Park Senior Center Chiller Replacement**

An appropriation of $245,981 is budgeted to replace the existing chiller at McGovern Park Senior Center. Financing is provided from general obligation bonds.

The existing chiller is past its life expectancy. Periodic system failures occur that result in increased maintenance costs for the department and cause stress on the remaining heating, cooling and alarm systems. The new replacement chiller will help maintain the correct temperature, humidity and ventilation and create an optimal environment for health, comfort and productivity. It will also minimize operating costs due to the energy efficiency of a newer chiller.

County-owned senior centers are designated sites for community programming for older adults in Milwaukee County and are also utilized for public rental. These facilities also serve as cooling sites for older adults during extreme heat related weather conditions.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**
DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WS058 | WS05801 | MCGOVERN PARK SENIOR CENTER CHILLER REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Department on Aging | Health & Human Services |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $245,981 | $0 | $0 | $0 | $245,981 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$245,981*** | ***$0*** | ***$0*** | ***$0*** | ***$245,981*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $245,981 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$245,981*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $39,497 | $0 | $39,497 |
| Construction & Implementation | $0 | $204,984 | $0 | $204,984 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$245,981*** | ***$0*** | ***$245,981*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 10/15/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 9
# COUNTY GROUNDS

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WG02001 – Vel Phillips Emergency Generator**

An appropriation of $190,067 is budgeted for the removal and replacement of the existing emergency generator and enclosures at the Vel Phillips Children's Court Center. Financing is provided from general obligation bonds.

The existing generator is past its useful life and required (leaking fuel) tank repairs as well as other on-going repairs required to keep it in an operational condition. Replacement of the generator will alleviate the ongoing maintenance costs (above and beyond normal routine maintenance) associated with the age of the existing generator.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WG020 | WG02001 | VEL PHILLIPS EMERGENCY GENERATOR | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $190,067 | $0 | $0 | $0 | $190,067 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$190,067*** | ***$0*** | ***$0*** | ***$0*** | ***$190,067*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $190,067 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$190,067*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $30,178 | $0 | $30,178 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $158,389 | $0 | $158,389 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$190,067*** | ***$0*** | ***$190,067*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 10
# COURTHOUSE COMPLEX

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WC08901 – Courthouse Complex Elevator Renovation**

An appropriation of $230,678 is budgeted for elevator repairs in the Courthouse Complex. Financing is provided from sales tax revenue.

This project addresses needed elevator repairs throughout various elevator banks within the Courthouse complex. Work and replacement includes, but is not limited to the following:

Courthouse Elevators
Replacement of the seals, brushes and commutator.

Criminal Justice Facility
Replacement of seals, o-rings, cables, and leaking hoses.

Safety Building
Upgrade brakes and replace thrust bearings.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand and approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WC089 | WC08901 | COURTHOUSE ELEVATOR RENOVATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $230,678 | $0 | $0 | $0 | $230,678 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$230,678*** | ***$0*** | ***$0*** | ***$0*** | ***$230,678*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $230,678 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$230,678*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $36,946 | $0 | $36,946 |
| Construction & Implementation | $0 | $192,232 | $0 | $192,232 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$230,678*** | ***$0*** | ***$230,678*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WC09301 - Courthouse Penthouse Masonry**

An appropriation of $639,808 is budgeted to address Courthouse interior masonry. Financing is provided from sales tax revenue.

This project includes repairs to cracks, loose bricks and mortar as well as repairs to service ladders, loose caulk, and other various repairs related to the Courthouse's penthouse areas. This project helps to address the potential of loose mortar and/or bricks that have the potential to fall into the light-courts of the Courthouse and damage the exterior ductwork, roofing, and/or windows.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand and approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WC093 | WC09301 | COURTHOUSE PENTHOUSE MASONRY | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $639,808 | $0 | $0 | $0 | $639,808 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$639,808*** | ***$0*** | ***$0*** | ***$0*** | ***$639,808*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $639,808 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$639,808*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $105,135 | $0 | $105,135 |
| Construction & Implementation | $0 | $533,173 | $0 | $533,173 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$639,808*** | ***$0*** | ***$639,808*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WC09401 - Courthouse Exterior Duct Repair**

An appropriation of $126,444 is budgeted to address the Courthouse Exterior Duct Repairs. Financing is provided from sales tax revenue.

Several areas of exterior ductwork in the Courthouse Light Courts have failed. Failures include broken joint seals, loose or broken anchor brackets, and deteriorated/rusted ductwork. These failures result in inefficient heating/cooling and have the increased risk of partial or full collapse of some duct sections. This project will address the worst areas.

DAS – Facilities Management Division staff will work to identify other duct sections that may require the same type of repairs and update the annual capital plan accordingly.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand and approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WC094 | WC09401 | COURTHOUSE EXTERIOR DUCT REPAIRS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $126,444 | $0 | $0 | $0 | $126,444 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$126,444*** | ***$0*** | ***$0*** | ***$0*** | ***$126,444*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $126,444 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$126,444*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $19,574 | $0 | $19,574 |
| Construction & Implementation | $0 | $105,370 | $0 | $105,370 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$126,444*** | ***$0*** | ***$126,444*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WC09601 – Courthouse Tuckpointing**

An appropriation of $177,022 is budgeted for Courthouse Tuckpointing. Financing is provided from sales tax revenue.

The Courthouse has a number of areas within its light-courts (eight in total) that have deteriorated mortar joints that require tuckpointing. The primary areas of exposure are the top 10 feet of each light-court that are exposed to heavy wind, sun, and rain.

This project includes inspection of the Courthouse light-court areas and tuckpointing work for the most deteriorated areas.

DAS – Facilities Management Division staff will work to identify other light-court sections that may require the same type of repairs and update the annual capital plan accordingly.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand and approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WC096 | WC09601 | COURTHOUSE TUCKPOINTING | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 8 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $177,022 | $0 | $0 | $0 | $177,022 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$177,022*** | ***$0*** | ***$0*** | ***$0*** | ***$177,022*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $177,022 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$177,022*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $28,004 | $0 | $28,004 |
| Construction & Implementation | $0 | $147,518 | $0 | $147,518 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$177,022*** | ***$0*** | ***$177,022*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 4/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDNED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WC11201 - City Campus Complex Demolition**

An appropriation of $3,800,000 is budgeted to demolish the City Campus Complex 9 story, 5 story, and 2 story/theater buildings. Financing is provided from sales tax revenue.

Demolition work includes complete structural removal, utility disconnections and abandonment, IT infrastructure removal and reallocation, data network disconnections, hazardous material abatement, and site restoration for future site development

Any surplus appropriations available upon completion of an approved project must be lapsed at the year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WC112 | WC11201 | CITY CAMPUS COMPLEX DEMOLITION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Facilities Management | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $3,800,000 | $0 | $0 | $0 | $3,800,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,800,000*** | ***$0*** | ***$0*** | ***$0*** | ***$3,800,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $3,800,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$3,800,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $270,512 | $0 | $270,512 |
| Construction & Implementation | $0 | $3,527,988 | $0 | $3,527,988 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$3,800,000*** | ***$0*** | ***$3,800,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/22/2015 |
| Construction Substantially Completed | 12/31/2015 |
| Scheduled Project Closeout | 3/31/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 11
# HOUSE OF CORRECTION

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WJ02201 – Upgrade Fire Alarms**

An appropriation of $450,000 is budgeted to replace the 4020 Fire Alarm system and Simplex N.A.C. panels at the House of Correction. Financing is provided from general obligation bonds.

The Fire/Security Alarm system currently in place was installed in 1998 and is no longer in compliance with applicable industry standards and governing codes. Moreover, the current equipment is outdated and replacement parts and mechanisms to upgrade the system are no longer available. The existing system does not meet fire and other applicable codes and/or industry standards, conflicting with City of Franklin code(s) and the Wisconsin Department of Corrections regulations/standards.

The 2015 appropriation will replace the existing system with a code compliant system.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**
DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WJ022 | WJ02201 | UPGRADE FIRE ALARMS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| House of Correction | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $450,000 | $0 | $0 | $0 | $450,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$450,000*** | ***$0*** | ***$0*** | ***$0*** | ***$450,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $450,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$450,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $48,180 | $0 | $48,180 |
| Construction & Implementation | $0 | $400,320 | $0 | $400,320 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$450,000*** | ***$0*** | ***$450,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 2/28/2015 |
| Complete Final Plans & Specs | 6/15/2015 |
| Begin Construction/Purchase Asset | 8/7/2015 |
| Construction Substantially Completed | 11/15/2015 |
| Scheduled Project Closeout | 12/8/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WJ06401 – Upgrade Security Doors on Cells**

An appropriation of $535,265 is budgeted to upgrade security locks on cell doors. Financing is provided from general obligation bonds.

Repairs and upgrades of security cell doors are required to ensure the House of Correction (HOC) remains a fully functioning jail/correctional facility. The cell doors in question were installed in 1948 and have been in continued use since that date. The 58 original doors and four dayroom entry devices will be install an electric motor operation. This will prevent catastrophic failure of security cell doors and eliminate the possibility of not being able to segregate and separately house individuals from the general inmate population.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed. The HOC will be providing electrical connections in in the security cabinets for the controllers.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WJ064 | WJ06401 | UPGRADE SECURITY DOORS ON CELLS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| House of Correction | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $535,265 | $0 | $0 | $0 | $535,265 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$535,265*** | ***$0*** | ***$0*** | ***$0*** | ***$535,265*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $535,265 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$535,265*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $31,169 | $0 | $31,169 |
| Construction & Implementation | $0 | $502,596 | $0 | $502,596 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$535,265*** | ***$0*** | ***$535,265*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | 3/1/2015 |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 10/1/2015 |
| Scheduled Project Closeout | 11/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WJ06601 – Update HOC Power Plant**

An appropriation of $312,183 is budgeted to replace outdated burners for all three boilers and install efficient gas meters, steam transmitters, and flow recorders on all three boilers. Financing is provided from general obligation bonds.

The current burners were installed from 1993 to 1997. The manufacturer for the existing burners is no longer in business, and parts are becoming more difficult to obtain. The new burners will be high efficiency - low nitrous oxide emissions to comply with new Federal Environmental Protection Agency MACT standards. There will also be energy efficiencies associated with this project.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed. HOC Maintenance and Power Plant staff will be responsible for demolition and installation of the new burners.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WJ066 | WJ06601 | UPDATE HOC POWER PLANT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| House of Correction | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $312,183 | $0 | $0 | $0 | $312,183 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$312,183*** | ***$0*** | ***$0*** | ***$0*** | ***$312,183*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $312,183 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$312,183*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $5,519 | $0 | $5,519 |
| Construction & Implementation | $0 | $305,164 | $0 | $305,164 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$312,183*** | ***$0*** | ***$312,183*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 6/1/2015 |
| Scheduled Project Closeout | 7/1/2015 |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# SECTION 12
# OTHER AGENCIES

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO22602 – Charles Allis HVAC Replacement**

An appropriation of $113,000 is budgeted for completion of the renovation of the Charles Allis Museum HVAC system. Financing is provided from $56,500 in sales tax revenue and $56,500 in private contributions (as matching funds).

Initial renovation of the heating, ventilation and air conditioning (HVAC) system was an emergency project to replace the existing boilers with two new hot water boilers and a make-up air unit (MUA) having (12) zones with hot water coils and thermostats. The 2015 appropriation will provided two, 5-ton condensing units for the MUA; pumps for hot water reheat coils, replace existing radiators with new radiators, and demolish existing piping in the boiler room and basement.

This work on the Charles Allis Museum HVAC system was due to the failure of one of the two original boilers during the winter of 2013. The remaining boiler had limited capacity which resulted in the interior temperatures to fall to the 50 degree range until the new boilers were installed.

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO226 | WO22602 | CHARLES ALLIS HVAC IMPROVEMENTS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Departement of Parks, Recreation & Culture | Parks, Recreation and culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept. of Admin Services-Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $113,000 | $0 | $0 | $56,500 | $56,500 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$113,000*** | ***$0*** | ***$0*** | ***$56,500*** | ***$56,500*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $56,500 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $56,500 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$113,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $17,081 | $0 | $17,081 |
| Construction & Implementation | $0 | $94,419 | $0 | $94,419 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$113,000*** | ***$0*** | ***$113,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO50601 – Charles Allis Roof and Drain Replacement**

An appropriation of $267,000 is budgeted to replace roofing, gutters and downspouts at the Charles Allis Museum. Financing is provided from $133,500 in sales tax revenue and $133,500 in private contributions (as matching funds).

This project consists of the replacement of clay roof tiles, associated flashing, partial replacement of gutters & downspouts, and installation of a new roof access hatch.

A facilities assessment identified two (2) deficiencies in the building structure, deteriorated gutters and downspouts and deteriorated roofing. Since the assessment, deterioration has worsened resulting in water infiltration through the roof and walls into exhibit spaces. If not addressed, this will continue and result in significant structural damage to the museum.

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO506 | WO50601 | CHARLES ALLIS ROOF AND DRAIN REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Charles Allis/Villa Terrace | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $267,000 | $0 | $0 | $133,500 | $133,500 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$267,000*** | ***$0*** | ***$0*** | ***$133,500*** | ***$133,500*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $133,500 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $133,500 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$267,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $43,354 | $0 | $43,354 |
| Construction & Implementation | $0 | $222,146 | $0 | $222,146 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$267,000*** | ***$0*** | ***$267,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 5/1/2015 |
| Begin Construction/Purchase Asset | 6/1/2015 |
| Construction Substantially Completed | 7/1/2015 |
| Scheduled Project Closeout | 10/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO50701 - Charles Allis Exterior Façade Repair**

An appropriation of $371,000 is budgeted to repair and replace broken stonework, deteriorated brickwork and deteriorated window sills at the Charles Allis Museum. Financing is provided from $185,500 in sales tax revenue and $185,500 in private contributions (as matching funds).

The scope of work for this project consists of exterior facade repairs including masonry mortar removal and re-pointing of exterior masonry walls. Notable areas of mortar repair included the northeast elevation, the chimneys, and the west gable to the Carriage House. The scope of work also includes the repair of surface cracking and spalling at the second floor balcony on the west elevation, replacement of deficient non-code compliant exterior stair handrails and guardrails, exterior stair pavement repairs, the addition of an ADA compliant wheelchair ramp on the west elevation, and the repair and painting of exterior metal gates.

A facilities assessment identified three (3) deficiencies in the building structure: damaged exterior balconies, deteriorated exterior walls and worn exterior stairs. Since the date of assessment, the deterioration has worsened resulting in water infiltration through the walls into exhibit spaces. If not addressed, this will continue and result in significant structural damage to the museum.

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO507 | WO50701 | CHARLES ALLIS EXTERIOR FAÇADE REPAIR | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Charles Allis/Villa Terrace | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $371,000 | $0 | $0 | $185,500 | $185,500 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$371,000*** | ***$0*** | ***$0*** | ***$185,500*** | ***$185,500*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $185,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $185,500 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$370,500*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $59,966 | $0 | $59,966 |
| Construction & Implementation | $0 | $309,534 | $0 | $309,534 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$371,000*** | ***$0*** | ***$371,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 4/1/2015 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 7/1/2015 |
| Construction Substantially Completed | 11/1/2015 |
| Scheduled Project Closeout | 12/10/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO03801 – Marcus Center HVAC Upgrade**

An appropriation of $500,000 is budgeted for planning and design to upgrade the HVAC system at the Marcus Center. Financing is provided from $250,000 in general obligation bonds and $250,000 in private contributions (as matching funds).

This is Phase 5 and the final phase of the upgrading of the HVAC system at the Marcus Center. This project will be phased as follows:

| | | |
|---|---|---|
| Phase 5A-Design and construction bid documents: | $ 500,000 | ($250,000 County; $250,000 Marcus Center) |
| Phase 5B-Construction: | $3,488,884 | ($1,744,442 County; $1,744,442 Marcus Center) |

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO038 | WO03801 | MARCUS CENTER HVAC UPGRADE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Marcus Center for the Performing Arts | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $500,000 | $0 | $0 | $250,000 | $250,000 |
| **2016** | $3,488,884 | $0 | $0 | $1,744,442 | $1,744,442 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,988,884*** | ***$0*** | ***$0*** | ***$1,994,442*** | ***$1,994,442*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $1,626,900 | $874,000 | $2,500,900 |
| **2013** | $2,613,600 | $0 | $2,613,600 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$4,240,500*** | ***$874,000*** | ***$5,114,500*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $250,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $250,000 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$500,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $794,000 | $498,500 | $0 | $1,292,500 |
| Construction & Implementation | $4,259,000 | $0 | $3,488,884 | $7,747,884 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $61,500 | $1,500 | $0 | $63,000 |
| ***TOTAL*** | ***$5,114,500*** | ***$500,000*** | ***$3,488,884*** | ***$9,103,384*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 10/1/2015 |
| Complete Final Plans & Specs | 1/1/2016 |
| Begin Construction/Purchase Asset | 3/1/2016 |
| Construction Substantially Completed | 8/1/2016 |
| Scheduled Project Closeout | 9/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO11601 - Vogel Hall Renovation**

An appropriation of $2,565,949 is budgeted to renovate and provide an addition to the Marcus Center for the Performing Arts Vogel Hall. Financing is provided from $1,282,975 in general obligation bonds and $1,282,974 in private contributions (as matching funds).

This project consists of approximately 4,500 SF of renovations and an addition of approximately 1,000 SF to Vogel Hall. The renovation and addition include accessibility provisions, an expanded lobby, relocated main entry, the addition of ADA restrooms, the addition of a new accessible box office, ticket windows and doors and a new wheelchair lift.

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO116 | WO11601 | VOGEL HALL RENOVATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Marcus Center for the Performing Arts | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $2,565,949 | $0 | $0 | $1,282,975 | $1,282,974 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,565,949*** | ***$0*** | ***$0*** | ***$1,282,975*** | ***$1,282,974*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,282,974 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $1,282,975 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$2,565,949*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $293,698 | $0 | $293,698 |
| Construction & Implementation | $0 | $2,270,751 | $0 | $2,270,751 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$2,565,949*** | ***$0*** | ***$2,565,949*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 2/1/2015 |
| Complete Final Plans & Specs | 3/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 9/1/2015 |
| Scheduled Project Closeout | 10/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO88802 - Uihlein Elevator #1**

An appropriation of $625,108 is budgeted to complete Phase 5 of the six phase Marcus Center Elevator Modernization Project. Financing is provided from $312,554 in general obligation bonds and $312,554 in private contributions (as matching funds).

Phase 5 of the elevator modernization project will modernize Marcus Center Elevator #1. This elevator is over 45 years old and constructed when the center was built. The elevator is past its useful life and susceptible to breakdown. Some improvements necessary to bring the entire system up to present codes are: elevator plunger/cylinder replacement, ADA accommodations devices and fire alarm recall. Codes also require that the configuration of the elevator room needs to be changed to allow working clearances, electrical feeder needs, fire alarm, sprinkler, shunt trip circuit breakers, expanded ventilation and cooling

The project shall not proceed until all private contributions funding is secured and committed.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO888 | WO88802 | UIHLEIN #1 ELEVATOR | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Marcus Center for the Performing Arts | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $625,108 | $0 | $0 | $312,554 | $312,554 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$625,108*** | ***$0*** | ***$0*** | ***$312,554*** | ***$312,554*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $312,554 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $312,554 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$625,108*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $102,685 | $0 | $102,685 |
| Construction & Implementation | $0 | $520,923 | $0 | $520,923 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$625,108*** | ***$0*** | ***$625,108*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 2/1/2015 |
| Complete Final Plans & Specs | 3/1/2015 |
| Begin Construction/Purchase Asset | 5/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 9/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO517 – War Memorial Renovations**

An appropriation of $4,225,000 is budgeted to continue renovations on War Memorial Center. Financing is provided from $4,125,000 in general obligation bonds and $100,000 in sales tax revenue.

The following projects are based on the construction and budget timeline included in the Development Agreement as signed between Milwaukee County, the Milwaukee County War Memorial, Inc. (WMC) and the Milwaukee Art Museum, Inc. (MAM).

WO51706 - Birdcage Stairs Glass Curtain Wall Replacement ($1,015,000)

The War Memorial Center glass and framing on the Birdcage Stairway is deteriorating quickly. The glass enclosure of this stairway is original (steel frames and single pane wired glass) and has failed. During periods of outside temperatures below freezing, ice forms on the glass, steps and frames making for an unsafe condition. When the ice melts the terrazzo stairs become very slippery, also water migrates through the stairway to the space below causing ceiling damage. Rusting has caused damage to the terrazzo floor and cracked over half the panes of glass. The glass enclosure needs to be replaced with insulated glass and frames.

WO51707 - War Memorial Traction Elevator Upgrades ($100,000)

Existing elevators in Saarinen building are 55 years old. They have been refurbished once with new mechanicals, but drive upgrades and governor replacement are needed for the passenger elevators to resolve intermittent interruptions and the freight elevator requires some replacement of parts as a safety upgrade. Financing to be provided from sales tax revenue.

WO51708 - War Memorial Truck Dock Repairs ($470,000)

The roof system and waterproofing have failed at the subterranean truck dock to the art museum. The walls and ceiling need to be excavated and old waterproofing and deck removed. The structure will need to be patched, new waterproofing system applied and deck replaced. Interior patching of concrete walls and floor in dock area will need to be done as well as restoration to fencing, turf and walkway.

WO51709 - War Memorial HVAC Improvements ($2,640,000)

Additional funding is needed to complete unexpected upgrades of the Kahler building HVAC system. Existing ductwork cannot be used and must be replaced because of the deterioration of the existing lining, malfunctioning dampers, etc. The removal and replacement of block walls to access insulation and ductwork have added additional costs. Upgrading the pumps and piping of the lake water chiller system to add the Kahler building to the system serving the Saarinen building has also added additional costs not expected.

With the exception of Project WO51706, County funding of these projects may be adjusted contingent upon final arbiter decision.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO517 | WO51706 | BIRDCAGE STAIR GLASS CURTAINWALL REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,015,000 | $0 | $0 | $0 | $1,015,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,015,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,015,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,015,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,015,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $138,500 | $0 | $138,500 |
| Construction & Implementation | $0 | $875,000 | $0 | $875,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$1,015,000*** | ***$0*** | ***$1,015,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 12/1/2014 |
| Complete Final Plans & Specs | 1/1/2015 |
| Begin Construction/Purchase Asset | 1/1/2015 |
| Construction Substantially Completed | 5/1/2015 |
| Scheduled Project Closeout | 9/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO517 | WO51707 | WAR MEMORIAL TRACTION ELEVATOR UPGRADES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $100,000 | $0 | $0 | $0 | $100,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$100,000*** | ***$0*** | ***$0*** | ***$0*** | ***$100,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $100,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$100,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $10,126 | $0 | $10,126 |
| Construction & Implementation | $0 | $88,374 | $0 | $88,374 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$100,000*** | ***$0*** | ***$100,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 6/1/2015 |
| Complete Final Plans & Specs | 8/1/2015 |
| Begin Construction/Purchase Asset | 9/1/2015 |
| Construction Substantially Completed | 12/1/2015 |
| Scheduled Project Closeout | 4/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO517 | WO51708 | WAR MEMORIAL TRUCK DOCK REPAIRS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $470,000 | $0 | $0 | $0 | $470,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$470,000*** | ***$0*** | ***$0*** | ***$0*** | ***$470,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $470,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$470,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $76,000 | $0 | $76,000 |
| Construction & Implementation | $0 | $392,500 | $0 | $392,500 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$470,000*** | ***$0*** | ***$470,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 11/14/2014 |
| Complete Final Plans & Specs | 12/1/2014 |
| Begin Construction/Purchase Asset | 3/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO517 | WO51709 | WAR MEMORIAL HVAC RENOVATIONS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Parks, Recreation, & Culture | Parks, Recreation, & Culture |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $2,640,000 | $0 | $0 | $0 | $2,640,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$2,640,000*** | ***$0*** | ***$0*** | ***$0*** | ***$2,640,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $2,640,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$2,640,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $165,615 | $0 | $165,615 |
| Construction & Implementation | $0 | $2,472,885 | $0 | $2,472,885 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $1,500 | $0 | $1,500 |
| ***TOTAL*** | ***$0*** | ***$2,640,000*** | ***$0*** | ***$2,640,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | |
| Complete Preliminary Plan | 7/1/2014 |
| Complete Final Plans & Specs | 9/1/2014 |
| Begin Construction/Purchase Asset | 1/1/2015 |
| Construction Substantially Completed | 8/1/2015 |
| Scheduled Project Closeout | 12/1/2015 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO63101 – Election Machines**

An appropriation of $1,845,000 is budgeted for election machines. Financing is provided from $1,794,000 in general obligation bonds and $51,000 in sales tax revenue.

This project provides for the purchase of standard voting machines through an anticipated intergovernmental agreement with the various municipalities within Milwaukee County. The agreement will stipulate that the City of Milwaukee will provide programming services to the municipalities. The machines will be owned by the municipalities. The use of standardized machines is anticipated to reduce County operating costs and facilitate same-night reporting for election results. Thirty-percent of the actual cost of purchase is to be reimbursed by municipalities in future years. Sales tax revenue of $51,000 will be used to finance 51 AutoMark machines for accessible voting.

Estimated net savings of $3 million over the next 12 years is anticipated.

**Staffing Plan**

Staff from the Office of the County Clerk, Election Commission, will perform project management and oversight.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO631 | WO63101 | ELECTION MACHINES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Office of the County Executive | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,845,000 | $0 | $0 | $0 | $1,845,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,845,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,845,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $51,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,794,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,845,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $1,845,000 | $0 | $1,845,000 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$1,845,000*** | ***$0*** | ***$1,845,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO21801 – Infrastructure Replacement**

An appropriation of $250,000 is budgeted to replace network and server equipment that has reached the end of its useful life. Financing is provided from $200,000 in general obligation bonds and $50,000 in sales tax revenue.

In previous budgets IMSD implemented an annual replacement program for network and server equipment. The equipment to be replaced includes: switches that connect personal computers to the network, wireless controllers and access points, routers that connect various County buildings and servers that host County applications.

The useful life for this type of network and server equipment is generally five years. If the equipment is not replaced at that time the County risks potential failures of the equipment impacting day to day operations and public safety. Furthermore, due to the constant advancements in the information technology field that result in accelerated obsolescence, vendors discontinue all software and hardware support of this type of equipment after approximately five years.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO218 | WO21801 | INFRASTRUCTURE REPLACEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 7 | Dept of Admn Services - Information Management Services | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $250,000 | $0 | $0 | $0 | $250,000 |
| **2016** | $250,000 | $0 | $0 | $0 | $250,000 |
| **2017** | $250,000 | $0 | $0 | $0 | $250,000 |
| **2018** | $250,000 | $0 | $0 | $0 | $250,000 |
| **2019** | $250,000 | $0 | $0 | $0 | $250,000 |
| ***TOTAL*** | ***$1,250,000*** | ***$0*** | ***$0*** | ***$0*** | ***$1,250,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $429,586 | $340,309 | $769,895 |
| **2013** | $500,000 | $0 | $500,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$929,586*** | ***$340,309*** | ***$1,269,895*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $50,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $200,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$250,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $141,378 | $0 | $0 | $141,378 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $1,114,517 | $250,000 | $1,000,000 | $2,364,517 |
| Other | $14,000 | $0 | $0 | $14,000 |
| ***TOTAL*** | ***$1,269,895*** | ***$250,000*** | ***$1,000,000*** | ***$2,519,895*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

1 *Appropriations shown are reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO60201 – Enterprise Platform Modernization**

An appropriation of $300,000 is budgeted for the Enterprise Platform Modernization Project. Financing is provided from $300,000 in sales tax revenue.

The current legacy systems running on the mainframe's production environment are based on technology that is more than 30 years old and requires proprietary hardware with specialized expertise to maintain. Many hardware components of the system are no longer manufactured or supported by vendors. Annual software maintenance, support, and licensing costs necessary to support the legacy applications have been regularly increasing. It is the strategic direction of the county to move applications off the mainframe and utilize more cost effective and modern server and web-based platforms. The 2015 appropriation project addresses the additional business complexities and dependencies for systems both on and off of the mainframe and warrants a more holistic enterprise approach to this study. The viability of an enterprise resource planning (ERP) will be examined versus merely migrated CGI's Advantage product to a more modern platform. Advantage currently provides Milwaukee County with general ledger and accounts payable functionality.

This appropriation is part of a two-phased approach (phase 1 in 2015 for $300,000, which is a continuation from the original funding of $250,000 appropriated in the 2013 Adopted Capital Budget, and phase 2 in 2016 for $450,000) to execute an analysis to create a design plan that will provide a roadmap for products and solutions, costs for implementation of a new system, time line as well as migration strategies. System migration is projected to begin in 2017 (see adjoining "Fiscal Sheet" for out-year project costs).

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO602 | WO60201 | ENTERPRISE PLATFORM MODERNIZATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Admn Services - Information Management Services | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $300,000 | $0 | $0 | $0 | $300,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $2,000,000 | $0 | $0 | $0 | $2,000,000 |
| **2018** | $1,730,000 | $0 | $0 | $0 | $1,730,000 |
| **2019** | $1,500,000 | $0 | $0 | $0 | $1,500,000 |
| ***TOTAL*** | ***$5,530,000*** | ***$0*** | ***$0*** | ***$0*** | ***$5,530,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $250,000 | $0 | $250,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$250,000*** | ***$0*** | ***$250,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $300,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$300,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $248,000 | $300,000 | $5,230,000 | $5,778,000 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $2,000 | $0 | $0 | $2,000 |
| ***TOTAL*** | ***$250,000*** | ***$300,000*** | ***$5,230,000*** | ***$5,780,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | 2017 |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO60601 – Rewire County Facilities**

An appropriation of $252,000 is budgeted to complete the on-going standardized wired and wireless infrastructure in Milwaukee County facilities. Financing is provided from sales tax revenue.

This project is to complete an on-going project that upgrades voice and data wired and wireless infrastructure within Milwaukee County (BHD and County Board).

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO606 | WO60601 | REWIRE COUNTY FACILITIES | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 9 | Dept of Admn Services - Information Management Services | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $252,000 | $0 | $0 | $0 | $252,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$252,000*** | ***$0*** | ***$0*** | ***$0*** | ***$252,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $542,500 | $0 | $542,500 |
| **2008 - 2012** | $1,401,300 | $638,000 | $2,039,300 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,943,800*** | ***$638,000*** | ***$2,581,800*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $252,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$252,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $623,700 | $42,000 | $0 | $665,700 |
| Construction & Implementation | $1,630,000 | $0 | $0 | $1,630,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $150,000 | $210,000 | $0 | $360,000 |
| Other | $178,100 | $0 | $0 | $178,100 |
| ***TOTAL*** | ***$2,581,800*** | ***$252,000*** | ***$0*** | ***$2,833,800*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO61401 – Build Out Ten Sites to Digital**

An appropriation of $2,009,183 is budgeted for Phase III of a multi-phase project to replace the analog, public safety 800MHz trunk radio system, consoles and radios to newer digital technology. Financing is provided from general obligation bonds.

Milwaukee County operates an analog 800MHz trunked radio system that provides support to the Milwaukee County Sheriff's Department, Milwaukee County Transit System, Department of Public Works, Zoo, Parks and first responder agencies (police/fire/EMS) of seventeen municipalities throughout the region. The system began as a single site, 8-channel, analog trunked system. Between 1993 and 2000, the system ultimately grew to its current state, which include nine sites, and a 14-channel system with over 4,200 subscriber radios.

Due to the fact that many system components of the current trunked radio system are no longer manufactured nor supported, Milwaukee County is at a critical point requiring that the radio system, dispatch consoles and radios be replaced.

IMSD actively explored a partnership with Waukesha County which is on track to replace its own analog trunked system. It is anticipated that the resulting integrated system would not only enhance public safety by promoting interoperability but also expand wide-area coverage, improve reliability, and do so at lower end-user operating and programming costs than if the two systems remain isolated. The joint Milwaukee and Waukesha County RFP was developed and released in April of 2013. Award and contract issuance with Motorola Solutions were completed in December of 2013. Installation of the new system began in phases in 2013 and 6 digital channels are planned to be brought online to the system in November of 2014.

The 2015 appropriation will continue to provide for site remediation, microwave backhaul and purchase/installation of the digital equipment in a phased approach to be designed by the awarded bidders plan. The current analog system will run in parallel as capabilities in the digital systems are built and expanded.

Total allocation of the project is as follows:

| Year | Amount |
|---|---|
| 2010 | $ 1,954,065 |
| 2013 | $ 1,842,168 |
| 2014 | $ 7,126,100 |
| 2014AT | $ 3,000,000 |
| 2015 | $ 2,009,183 |
| 2016 | $ 1,559,183 |
| Total | $17,490,699 |

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO614 | WO61401 | BUILD OUT TEN SITES TO DIGITAL | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Information Management Services | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $2,009,183 | $0 | $0 | $0 | $2,009,183 |
| **2016** | $1,559,183 | $0 | $0 | $0 | $1,559,183 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$3,568,366*** | ***$0*** | ***$0*** | ***$0*** | ***$3,568,366*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $1,761,000 | $193,065 | $1,954,065 |
| **2013** | $1,842,168 | $0 | $1,842,168 |
| **2014** | $7,126,100 | $0 | $7,126,100 |
| ***TOTAL*** | ***$10,729,268*** | ***$193,065*** | ***$10,922,333*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $2,009,183 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$2,009,183*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $408,500 | $350,000 | $150,000 | $908,500 |
| Construction & Implementation | $2,052,000 | $0 | $0 | $2,052,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $8,010,733 | $1,659,183 | $1,409,183 | $11,079,099 |
| Other | $451,100 | $0 | $0 | $451,100 |
| ***TOTAL*** | ***$10,922,333*** | ***$2,009,183*** | ***$1,559,183*** | ***$14,490,699*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO61901 – Disaster Recovery Site**

An appropriation of $650,000 is budgeted for the planning and design of a computing solution for disaster recovery/business continuity planning and execution. Financing is provided from sales tax revenue.

As information technology systems and applications have become increasingly critical to the operation of Milwaukee County, the importance of ensuring the continued operation of those systems, and their rapid recovery, is critical. Because of this fact, current state must be reviewed and a business continuity/disaster recovery solution deployed within Milwaukee County to meet the needs of business and safety requirements. This project will provide implementation of the architecture, plan, and migration of a new business continuity/disaster recovery services.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS - Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO619 | WO61901 | DISASTER RECOVERY SITE | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Information Management Services | Monday, June 30, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $650,000 | $0 | $0 | $0 | $650,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$650,000*** | ***$0*** | ***$0*** | ***$0*** | ***$650,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $250,000 | $0 | $250,000 |
| ***TOTAL*** | ***$250,000*** | ***$0*** | ***$250,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $650,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$650,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $250,000 | $450,000 | $0 | $700,000 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $200,000 | $0 | $200,000 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$250,000*** | ***$650,000*** | ***$0*** | ***$900,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO062101 – Windows Migration**

An appropriation of $1,191,909 is budgeted to continue full County-wide deployment and the upgrade of personal computers and operating systems (Windows XP) to the more recent Windows 7 operating system platform. Financing is provided from sales tax revenue.

This project provides for the continuation of the Desktop Transformation Project (DTP) that began with a 2013 appropriation of $3,440,160 and continued in 2014 with a $2,859,800 appropriation. The DTP project is chartered with the replacement of all Milwaukee County Government aged inventory of obsolete personal computers (PCs) and soon to be vendor unsupported operating system (Windows XP). Failure to do so will negatively impact employee productivity, reduce efficiencies in service and support of computer systems by IMSD, eventually erode the functionality of current systems and expose Milwaukee County Government to significant information security risks.

This project replaces all eligible personal computers with new computers executing the modern Windows 7 operating system and, as part of the Microsoft Enterprise Agreement, the Office 365 collaborative suite of applications (Exchange email, Office 365, SharePoint MySites, instant messaging and conferencing via Lync). The migration to Windows 7 will render some current County software systems unusable.

The project will continue the replacement of PCs, software licensing, application assessment, support hardware/backend services, remediation support, other related materials, as well as consulting costs associated with the migration.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Information Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO621 | WO62101 | WINDOWS MIGRATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Administration & Fiscal Affairs | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Information Management Services | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,191,909 | $0 | $0 | $0 | $1,191,909 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,191,909*** | ***$0*** | ***$0*** | ***$0*** | ***$1,191,909*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $3,440,160 | ($3,440,160) | $0 |
| **2014** | $2,859,800 | $0 | $2,859,800 |
| ***TOTAL*** | ***$6,299,960*** | ***($3,440,160)*** | ***$2,859,800*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $1,191,909 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,191,909*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $835,362 | $363,326 | $0 | $1,198,688 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $935,850 | $0 | $0 | $935,850 |
| Other | $1,088,588 | $828,583 | $0 | $1,917,171 |
| ***TOTAL*** | ***$2,859,800*** | ***$1,191,909*** | ***$0*** | ***$4,051,709*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

1 *Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO20506 – Fiscal Modernization & Process Improvement**

An appropriation of $150,000 is budgeted for an ongoing capital project providing support and technical modifications to the County Fiscal Intranet (which is a primary fiscal tool used County-wide), intranet enhancements (Comptroller, DAS-Performance, Strategy, & Budget) for more effective and efficient capital project monitoring and carryover process, automation enhancements to streamline the capital request and review process, and other technology related fiscal projects as may be presented. Financing is provided from sales tax revenue.

**Capital Budget Entry and Unspent Bond Analysis:**
Add to the current financial system the ability for departments and users that are authorized to be able to create their department's budget on-line. This would allow for the narratives to be stored for review on a yearly bases and give the users interactive ability to review current and past year data in the creation of their budget. Additionally, potential enhancements to the system to assist with tracking bond issues will also be reviewed.

**Financial Intranet Support and Enhancements:**
Continued support for the financial intranet and improvements and enhancements using the latest technology available. As the Financial intranet ages new compilers and tools become available which are great advantages to the current system. By maintaining the current system with the latest technology the system continues to be of great value to Milwaukee County

**Year-End Capital and Operating Carryover Software Support:**
Support current Carryover Intranet software and improve areas within the application that need to be streamlined.

**OnBase Support and New Department Implementations for Milwaukee County:**
OnBase is a high-speed scanning and document imaging and tracking solution that allows Milwaukee County departments to move to a paperless environment and eliminate the need for physical storage locations of documents. The OnBase System installation will assist Milwaukee County with automating processes and work flows for increased efficiencies and better process control. After the successful implementation of the OnBase System in Child Support Enforcement, Comptroller Accounts Payable, Airport, County Clerk, Clerk of Courts, and Medical Examiner, other departments will be reviewed to determine if they could benefit from the OnBase application.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**<u>Staffing Plan</u>**

A consultant will be hired for programming. Overall project management is provided by DAS – Office of Performance, Strategy, & Budget.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO205 | WO20506 | FISCAL MODERNIZATION & PROCESS IMPROVEMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Admn Services - Office of Performance, Strategy, & Budget | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2016** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2017** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2018** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2019** | $150,000 | $0 | $0 | $0 | $150,000 |
| ***TOTAL*** | ***$750,000*** | ***$0*** | ***$0*** | ***$0*** | ***$750,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $150,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$150,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $150,000 | $600,000 | $750,000 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$150,000*** | ***$600,000*** | ***$750,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMEDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

**WO10301 - Fleet Management Central Garage Roof Repairs**

An appropriation of $174,000 is budgeted for repairs in two areas on the Fleet Central Garage roof. Financing is provided from sales tax revenue.

During significant rainstorms, the area over the weld shop has water over a large area of the floor from the leaking roof. In addition, the southwest corner of garage has failed (approx 4,000 sq ft.) and the existing roof needs to be removed and replaced. During storms water has also leaked into the shop in the southwest corner. Failure to mitigate the leaks could potentially damage shop equipment below and cause further structural damage to the roof. During the last year Fleet Management has made over $ 18,000 in temporary repairs to the roof.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriations shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS-Facilities Management will perform project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO103 | WO10301 | FLEET MANAGEMENT CENTRAL GARAGE ROOF REPAIRS | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 6 | Dept of Transportation - Fleet Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $174,000 | $0 | $0 | $0 | $174,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$174,000*** | ***$0*** | ***$0*** | ***$0*** | ***$174,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $174,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$174,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $26,000 | $0 | $26,000 |
| Construction & Implementation | $0 | $148,000 | $0 | $148,000 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$174,000*** | ***$0*** | ***$174,000*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

**WO11201 - Fleet General Equipment**

An appropriation of $225,326 is budgeted for vehicle and equipment replacement. Financing is provided from general obligation bonds.

Debt for equipment acquisitions will be structured to match the expected useful life of equipment, vehicles and attachments. The actual costs, including interest paid, will be charged to user departments, which is a continuation of the practice adopted in the 2010 budget.

User departments will continue to turn in a comparable piece of equipment, as identified by the Director of Fleet Management, for each unit that is replaced. User departments will not be allowed to keep vehicles or equipment that would exceed their current allotment as stated in the 2010 adopted budget.

**Staffing Plan**

Project is managed by the MCDOT - Division of Fleet Management staff.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO112 | WO11201 | FLEET GENERAL EQUIPMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 1 | Dept of Transportation - Fleet Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $225,326 | $0 | $0 | $0 | $225,326 |
| **2016** | $2,520,000 | $0 | $0 | $0 | $2,520,000 |
| **2017** | $2,580,000 | $0 | $0 | $0 | $2,580,000 |
| **2018** | $2,650,000 | $0 | $0 | $0 | $2,650,000 |
| **2019** | $2,690,000 | $0 | $0 | $0 | $2,690,000 |
| ***TOTAL*** | ***$10,665,326*** | ***$0*** | ***$0*** | ***$0*** | ***$10,665,326*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $5,223,300 | ($50,753) | $5,172,547 |
| **2008 - 2012** | $14,840,100 | $5,831,899 | $20,671,999 |
| **2013** | $3,000,000 | ($453,600) | $2,546,400 |
| **2014** | $3,275,600 | $7,892 | $3,283,492 |
| ***TOTAL*** | ***$26,339,000*** | ***$5,335,438*** | ***$31,674,438*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $225,326 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$225,326*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $31,404,838 | $225,326 | $10,440,000 | $42,070,164 |
| Other | $269,600 | $0 | $0 | $269,600 |
| ***TOTAL*** | ***$31,674,438*** | ***$225,326*** | ***$10,440,000*** | ***$42,339,764*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **YEAR 2015 BUDGET-FLEET EQUIPMENT ACQUISITIONS** | | | | | | | **HIGH = Critical Piece** | |
| **WO112-DETAIL LIST** | | | | | | | **Med = Important Piece** | |
| | | | | | | | **Low = Standard Replacement Piece** | |
| | | | | | | | | |
| | **EQUIP** | **DEPR** | **PRIORITY** | **DEPT** | **ORGANIZATION** | **EQUIP** | **EQUIPMENT** | **TOTAL** |
| **LINE** | **NUMBER** | **LIFE** | **CODE** | **CODE** | **DESCRIPTION** | **YEAR** | **DESCRIPTION** | **BUDGET** |
| | | | | | | | | |
| | **HIGHWAY** | | | | | | | |
| 1 | 715-034 | 10 | HIGH | 5160 | Highway - Patrol Section 3 | 2001 | Tar Kettle | $ 60,000 |
| 2 | 715-035 | 10 | HIGH | 5140 | Highway - Patrol Section 4 | 2001 | Tar Kettle | $ 60,000 |
| 3 | 104-122 | 10 | HIGH | 5155 | Highway - Sign & Paint | 2005 | Sign Truck w/ Bucket & crane | $ 80,000 |
| | | | | | | | | **$ 200,000** |
| | | | | | | | | |
| | **DISTRICT ATTORNEY** | | | | | | | |
| 4 | N/A | 6 | HIGH | 4501 | District Attorney | | SUV / Hybrid | $ 25,326 |
| | | | | | | | | **$ 25,326** |
| | | | | | | | | |
| | | | | | **TOTAL OF WO112014-GENERAL FLEET EQUIPMENT** | | | **$ 225,326** |

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**WO11203 - Sheriff Fleet Equipment**

An appropriation of $150,000 is budgeted for vehicle and equipment replacement in 2014. Financing is provided from general obligation bonds.

Debt for equipment acquisitions will be structured to match the expected useful life of equipment, vehicles and attachments. The actual costs, including interest paid, will be charged to user departments, which is a continuation of the practice adopted in the 2010 budget.

User departments will continue to turn in a comparable piece of equipment, as identified by the Director of Fleet Management, for each unit that is replaced. User departments will not be allowed to keep vehicles or equipment that would exceed their current allotment as stated in the 2010 adopted budget.

**Staffing Plan**

Project is managed by the MCDOT - Division of Fleet Management staff.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO112 | WO11203 | SHERIFF FLEET EQUIPMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 4 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $150,000 | $0 | $0 | $0 | $150,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$150,000*** | ***$0*** | ***$0*** | ***$0*** | ***$150,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $529,600 | $0 | $529,600 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$529,600*** | ***$0*** | ***$529,600*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $150,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$150,000*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $517,600 | $150,000 | $0 | $667,600 |
| Other | $12,000 | $0 | $0 | $12,000 |
| ***TOTAL*** | ***$529,600*** | ***$150,000*** | ***$0*** | ***$679,600*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **YEAR 2015 BUDGET-FLEET EQUIPMENT ACQUISITIONS** | | | | | | | **HIGH = Critical Piece** | |
| **WO112-DETAIL LIST** | | | | | | | **Med = Important Piece** | |
| | | | | | | | **Low = Standard Replacement Piece** | |
| | | | | | | | | |
| | **EQUIP** | **DEPR** | **PRIORITY** | **DEPT** | **ORGANIZATION** | **EQUIP** | **EQUIPMENT** | **TOTAL** |
| **LINE** | **NUMBER** | **LIFE** | **CODE** | **CODE** | **DESCRIPTION** | **YEAR** | **DESCRIPTION** | **BUDGET** |
| | | | | | | | | |
| | **SHERIFF** | | | | | | | |
| 1 | 150-414 | 4 | HIGH | 4021 | Sheriff - Patrol | 2012 | Sedan - Police Package | $ 30,000 |
| 2 | 150-415 | 4 | HIGH | 4021 | Sheriff - Patrol | 2012 | Sedan - Police Package | $ 30,000 |
| 3 | 150-416 | 4 | HIGH | 4021 | Sheriff - Patrol | 2012 | Sedan - Police Package | $ 30,000 |
| 4 | 150-417 | 4 | HIGH | 4021 | Sheriff - Patrol | 2012 | Sedan - Police Package | $ 30,000 |
| 5 | 150-418 | 4 | HIGH | 4021 | Sheriff - Patrol | 2012 | Sedan - Police Package | $ 30,000 |
| | | | | | | | **TOTAL OF WO112034-SHERIFF EQUIPMENT** | **$ 150,000** |

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**WO11203 - House of Correction Fleet Equipment**

An appropriation of $193,490 is budgeted for vehicle and equipment replacement in 2014. Financing is provided from general obligation bonds.

Debt for equipment acquisitions will be structured to match the expected useful life of equipment, vehicles and attachments. The actual costs, including interest paid, will be charged to user departments, which is a continuation of the practice adopted in the 2010 budget.

User departments will continue to turn in a comparable piece of equipment, as identified by the Director of Fleet Management, for each unit that is replaced. User departments will not be allowed to keep vehicles or equipment that would exceed their current allotment as stated in the 2010 adopted budget.

**Staffing Plan**

Project is managed by the MCDOT - Division of Fleet Management staff.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO112 | WO11204 | HOC FLEET EQUIPMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Transportation - Fleet Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $193,490 | $0 | $0 | $0 | $193,490 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$193,490*** | ***$0*** | ***$0*** | ***$0*** | ***$193,490*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $168,000 | $168,000 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$168,000*** | ***$168,000*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$0*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $168,000 | $193,490 | $0 | $361,490 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$168,000*** | ***$193,490*** | ***$0*** | ***$361,490*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **YEAR 2015 BUDGET-FLEET EQUIPMENT ACQUISITIONS** | | | | | | | **HIGH = Critical Piece** | |
| **WO112-DETAIL LIST** | | | | | | | **Med = Important Piece** | |
| | | | | | | | **Low = Standard Replacement Piece** | |
| | | | | | | | | |
| | **EQUIP** | **DEPR** | **PRIORITY** | **DEPT** | **ORGANIZATION** | **EQUIP** | **EQUIPMENT** | **TOTAL** |
| **LINE** | **NUMBER** | **LIFE** | **CODE** | **CODE** | **DESCRIPTION** | **YEAR** | **DESCRIPTION** | **BUDGET** |
| | | | | | | | | |
| | **HOUSE OF CORRECTIOON** | | | | | | | |
| 1 | 165-890 | 6 | HIGH | 4311 | House of Corrections | | Transport Vans w/ Inmate Cages | $ 46,650 |
| 2 | 165-897 | 6 | HIGH | 4311 | House of Corrections | | Transport Vans w/ Inmate Cages | $ 46,650 |
| 3 | 165-898 | 6 | HIGH | 4311 | House of Corrections | | Transport Vans w/ Inmate Cages | $ 46,650 |
| 4 | 165-881 | 6 | HIGH | 4311 | House of Corrections | | Pickup Truck 4X4 w/ Plow | $ 53,540 |
| | | | | | | | **TOTAL OF WO112044-HOUSE OF CORRECTION E** | **$ 193,490** |

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**WO11205 - Parks Fleet Equipment**

An appropriation of $225,000 is budgeted for vehicle and equipment replacement in 2014. Financing is provided from general obligation bonds.

Debt for equipment acquisitions will be structured to match the expected useful life of equipment, vehicles and attachments. The actual costs, including interest paid, will be charged to user departments, which is a continuation of the practice adopted in the 2010 budget.

User departments will continue to turn in a comparable piece of equipment, as identified by the Director of Fleet Management, for each unit that is replaced. User departments will not be allowed to keep vehicles or equipment that would exceed their current allotment as stated in the 2010 adopted budget.

**Staffing Plan**

Project is managed by the MCDOT - Division of Fleet Management staff.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO112 | WO11205 | PARKS FLEET EQUIPMENT | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Transportation - Fleet Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $225,000 | $0 | $0 | $0 | $225,000 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$225,000*** | ***$0*** | ***$0*** | ***$0*** | ***$225,000*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $1,207,400 | $515,100 | $1,722,500 |
| **2013** | $1,500,000 | $285,600 | $1,785,600 |
| **2014** | $2,130,400 | $25,186 | $2,155,586 |
| ***TOTAL*** | ***$4,837,800*** | ***$825,886*** | ***$5,663,686*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$0*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $5,498,886 | $225,000 | $0 | $5,723,886 |
| Other | $164,800 | $0 | $0 | $164,800 |
| ***TOTAL*** | ***$5,663,686*** | ***$225,000*** | ***$0*** | ***$5,888,686*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

| | | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| **YEAR 2015 BUDGET-FLEET EQUIPMENT ACQUISITIONS** | | | | | | | **HIGH = Critical Piece** | |
| **WO112-DETAIL LIST** | | | | | | | **Med = Important Piece** | |
| | | | | | | | **Low = Standard Replacement Piece** | |
| | | | | | | | | |
| | **EQUIP** | **DEPR** | **PRIORITY** | **DEPT** | **ORGANIZATION** | **EQUIP** | **EQUIPMENT** | **TOTAL** |
| **LINE** | **NUMBER** | **LIFE** | **CODE** | **CODE** | **DESCRIPTION** | **YEAR** | **DESCRIPTION** | **BUDGET** |
| | | | | | | | | |
| | **PARKS** | | | | | | | |
| 1 | 101-021 | 6 | HIGH | 9420 | Parks - Forestry | 2003 | Pickup 4X4 w/ Plow | $ 53,500 |
| 2 | 101-524 | 6 | HIGH | 9420 | Parks - Forestry | 2001 | Pickup 4X4 w/ Plow | $ 53,500 |
| 3 | 106-366 | 10 | HIGH | 9420 | Parks - Forestry | 1989 | Truck w/Tree Spade | $ 118,000 |
| | | | | | | | **TOTAL OF WO112054-PARKS EQUIPMENT** | **$ 225,000** |

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# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO11301 - Fleet Management Stormwater Reconfiguration**

An appropriation of $1,476,694 budgeted for design and construction related to the reconfiguration of the Fleet Management Storm-water system. Financing is provided from general obligation bonds.

Floor drains at the Fleet Management Facility currently drain to the storm sewer and to surface water. Current State regulations do not allow this practice. Floor drains from automotive shops must drain to a sanitary sewer and have some method of removing oil and other contaminants from the wastewater. Roof drains conveying storm-water must go to a storm sewer. Currently, at the Fleet building the floor drains and roof drains are connected and must be separated. The project consists of disconnecting existing roof drains from existing storm water: connecting existing storm sewer (including floor drains) to sanitary sewer and installing an oil/water separator; install new roof drain piping along ceiling of building and reconnecting to storm sewer outside of the building.

Any surplus appropriations available upon completion of an approved project must be lapsed at year-end. Surplus appropriation shall not be used to expand an approved project scope without the approval of the County Board of Supervisors and the County Executive.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO113 | WO11301 | FLEET MANAGEMENT STORMWATER RECONFIGURATION | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Dept of Transp - Fleet Management | Transportation and Public Works |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $1,476,694 | $0 | $0 | $0 | $1,476,694 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,476,694*** | ***$0*** | ***$0*** | ***$0*** | ***$1,476,694*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

| 2015 Budget Year Financing | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $1,476,694 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$1,476,694*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $246,116 | $0 | $246,116 |
| Construction & Implementation | $0 | $1,230,578 | $0 | $1,230,578 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $0 | $0 | $0 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$1,476,694*** | ***$0*** | ***$1,476,694*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | 3/1/2015 |
| Complete Final Plans & Specs | 6/1/2015 |
| Begin Construction/Purchase Asset | 8/1/2015 |
| Construction Substantially Completed | 12/1/2016 |
| Scheduled Project Closeout | 1/1/2016 |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO44701 - CCFC Security Camera System**

An appropriation of $667,391 is budgeted for improvements to the Milwaukee County Sheriff's Office Security Camera System within the CJF, Courthouse, and Safety Building. Financing is provided from $659,391 in general obligation bonds and $8,000 in sales tax revenue for training.

The current security camera system has exceeded its useful life by more than 5 years and is failing. Several cameras are not functioning and many others have resolution issues which is an indication of failure. Overall, approximately 295 cameras will need to be replaced or added to the system.

This project includes the replacement of failing cameras, the addition of new cameras in areas not currently monitored, software upgrades, hardware upgrades, storage upgrades, network improvements and training. This project is planned for 3 phases with a total cost of $1.99M and is anticipated to be completed in 2017.

The phases of the project are as follows:

1. Replace the current camera system to an expandable platform. Add cameras in locations in the CJF where they currently do not exist. Place these new cameras into the new platform. Add additional data storage.

2. Replace the old outdated cameras within the jail with new ones and add them to the expandable platform added the first year. Add any additional servers to the base unit during this phase.

3. Replace the old outdated cameras in the Safety Building and Courthouse with new ones and add them to the platform. Add any additional servers at this time.

MCSO staff have indicated that pending litigation has increased the priority of this project. Several incidents have occurred where criminal activity was not captured on video because of the lack of a complete surveillance security system. Recorded evidence is vital when abuse or misconduct is suspected. Cameras protect the lives of the inmates and the corrections personnel. Knowing there is a recording taking place is a deterrent for conflicts.

Advantages of a complete security system:

- Increase in life safety with increased monitoring of activity in the CJF, Courthouse and Safety Building.
- Increased facility security by reducing conflicts between inmates and correctional personnel.
- Improved reaction time to incidents that occur.
- Video footage of activity for use as evidence or as a training tool.
- Reduced risk of exposure to litigation.

The MCSO staff have indicated that the Security Camera system is crucial to deter conflicts and to provide a safer environment for both corrections personnel and inmates.

**<u>Staffing Plan</u>**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO447 | WO44701 | CCFC SECURITY CAMERA SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Office of the Sheriff | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 3 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $667,391 | $0 | $0 | $0 | $667,391 |
| **2016** | $660,390 | $0 | $0 | $0 | $660,390 |
| **2017** | $663,731 | $0 | $0 | $0 | $663,731 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$1,991,512*** | ***$0*** | ***$0*** | ***$0*** | ***$1,991,512*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $8,000 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $659,391 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$667,391*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $8,000 | $0 | $8,000 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $659,391 | $1,324,121 | $1,983,512 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$667,391*** | ***$1,324,121*** | ***$1,991,512*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO45001 - Iris Scan Enrollment and Reading System**

An appropriation of $117,760 is budgeted for Iris Scan Enrollment and Reading System. Financing is provided from general obligation bonds.

In 2007, Biometric Intelligence and Identification began to introduce numerous biometric based law enforcement tool and applications, including those addressing future needs in inmate intake and booking, inmate release tracking; access control, sex offender registration and tracking, and various gang related tools for ongoing registration and tracking of gang offenders. Since 2007, the MCSO has used these patented technologies, which focus on iris recognition, due to its ever-increasing superiority over similar technologies. B12's iris recognition systems use over 230 unique data points, versus less than 90 for finger prints; cannot be counterfeited, and matches identities in seconds.

The system has been endorsed by the National Sheriffs Association ("NSA"), the National Association of Triads ("TRIAD"), and the American Association of Ophthalmologists. By the end of calendar year 2011, similar systems will have been implemented in Sheriffs Offices in all 50 states.

This project will install I.R.I.S systems at the CCFC and reader locations at Patrol (Watertown Plank Road); Courts (SB); Children's Court (Vel Phillips); and at the Airport substation. This includes (1) base I.R.I.S system and eight (8) additional iris recognition cameras and user interfaces to create a solution capable of searching the national inmate database and identifying up to five (5) offenders simultaneously and in seconds. Each base system includes all hard installed hardware, annual software licenses, remote integration and training.

The 2015 appropriation provides for the capital costs for the IRIS system and eight recognition cameras. The annual software licenses, remote integration and training will be financed in the Sheriff's Department operating budget.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO450 | WO45001 | IRIS SCAN ENROLLMENT AND READING SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Office of the Sheriff | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 10 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $117,760 | $0 | $0 | $0 | $117,760 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$117,760*** | ***$0*** | ***$0*** | ***$0*** | ***$117,760*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $0 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $117,760 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$117,760*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $117,760 | $0 | $117,760 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$117,760*** | ***$0*** | ***$117,760*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO45401 – In Squad Camera System**

An appropriation of $310,800 is budgeted for 40 new Panasonic Arbitrator Digital in-squad camera systems to be newly installed or to replace the old Vision-Hawk camera systems. Financing is provided from $298,000 in general obligation bonds and $8,000 in sales tax revenue.

The Milwaukee County Sheriff's Office Patrol Division is currently at the mid-way point of replacing the old and failing digital in squad camera systems, including supporting infrastructure, with new Panasonic Arbitrator Digital Camera systems. The 2012 capital project for the replacement of these camera systems replaced 39 cameras and the corresponding infrastructure. Currently there are twelve (12) squads that have the failing Vision Hawk System. The old Vision Hawk system has continuous server failures and the cameras continue to fail. Additionally, there are twenty-seven (27) squads that do not have any camera system. Eleven of the squads, without a camera system, are assigned to the airport. Because of the airport's remote location, a stand-alone server and storage is needed at this location. One (1) additional system will be used as a backup.

MCSO staff has indicated that the camera systems are effective tools for the following reasons:

- If an incident would occur, the recording by the in-squad camera is evidence to the crime and can also be used as an investigative tool to identify criminals in the event of an escape.

- The in-squad camera system has software installed that will not allow editing to the recordings. The inability to alter the recording increases the reliance on the accuracy of the recording when it is used as evidence.

- There are prosecutorial expectations by the District Attorney's Office as well as the court system that squad camera video is available for each stop made by law enforcement in a squad.

The 2015 appropriation provides for the capital costs for the In Squad Camera System. The annual software licenses, training and other operating costs will be financed in the Sheriff's Department operating budget.

**<u>Staffing Plan</u>**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO454 | WO45401 | IN SQUAD CAMERA SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Office of the Sheriff | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 2 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $310,800 | $0 | $0 | $0 | $310,800 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$310,800*** | ***$0*** | ***$0*** | ***$0*** | ***$310,800*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $12,800 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $298,000 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$310,800*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $12,800 | $0 | $12,800 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $298,000 | $0 | $298,000 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$310,800*** | ***$0*** | ***$310,800*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENT
# MILWAUKEE COUNTY

**WO46201 - Bullpen Camera System**

An appropriation of $601,630 is budgeted for replacement of Bullpen Cameras. Financing is provided from general obligation bonds.

The existing Bullpen cameras in the Courts Division are 1990's era and are outdated and obsolete. The displays are in black and white and poor quality and the system does not record. Replacement parts are not readily available, if at all. Many of the cameras do not function. It is a closed circuit system, therefore, each camera can only be viewed on the monitor in that court room. In the 6th floor bullpen, the camera does not provide complete coverage and there are no cameras on the entrance or exits to all the bullpens.

This project includes 50 cameras/monitors and uses OnSSI VMS and Intransa Servers/Storage. The project includes network cabling, servers/storage, network equipment, workstations and PoE powered cameras.

The detainees inside the bullpen must be monitored by a bailiff to and from courts and also while court is in session. In order for the bailiffs to be inside the courtroom, a camera system is necessary so that the bullpen can be monitored remotely at Master Control as well as from inside the court room. A bailiff must monitor the activity in the bullpen and respond to any incidents that may occur. If the bailiff cannot monitor the bullpen, they are required to check the bullpen every 15 minutes. This can be disruptive to the court session and slows the progress of the court system. A new camera system allows for a more efficient court session.

The 2015 appropriation provides for the capital costs for the Bullpen Camera System. The annual software licenses, training and other operating costs will be financed in the Sheriff's Department operating budget.

**Staffing Plan**

DAS – Facilities Management Division staff will be responsible for overall project management. Specialized consultants will be retained as needed.

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# MILWAUKEE COUNTY

| Project No. | Sub-Project No. | Sub-Project Title | 4789-2010 |
|---|---|---|---|
| WO462 | WO46201 | BULLPEN CAMERA SYSTEM | |

| Requesting Department or Agency | Functional Group |
|---|---|
| Office of the Sheriff | General Government |

| Department Priority | Managing Department or Agency | Date |
|---|---|---|
| 5 | Dept of Admn Services - Facilities Management | October 1, 2014 |

**Capital Sub-Project Cost and Reimbursement Revenue By Year (2015 - 2019)**

| BUDGET YEAR | CAPITAL APPROPRIATION | CAPITAL REIMBURSEMENT REVENUE | | | NET COUNTY COMMITMENT |
|---|---|---|---|---|---|
| | | FEDERAL | STATE | LOCAL/OTHER | |
| **2015** | $601,630 | $0 | $0 | $0 | $601,630 |
| **2016** | $0 | $0 | $0 | $0 | $0 |
| **2017** | $0 | $0 | $0 | $0 | $0 |
| **2018** | $0 | $0 | $0 | $0 | $0 |
| **2019** | $0 | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$601,630*** | ***$0*** | ***$0*** | ***$0*** | ***$601,630*** |

**Prior Year(s) Appropriations for Sub-Project (2003 - 2014)** [1]

| BUDGET YEAR | CAPITAL APPROPRIATION | | TOTAL APPROPRIATIONS |
|---|---|---|---|
| | ADOPTED BUDGET | APPROPRIATION TRANSFER | |
| **2003 - 2007** | $0 | $0 | $0 |
| **2008 - 2012** | $0 | $0 | $0 |
| **2013** | $0 | $0 | $0 |
| **2014** | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$0*** | ***$0*** |

**2015 Budget Year Financing**

| | |
|---|---|
| Federal, State and Local Aids | $0 |
| Sales and Use Tax Revenue | $601,630 |
| Property Tax Revenue | $0 |
| Miscellaneous Revenue | $0 |
| G.O. Bonds & Notes | $0 |
| Airport Reserve | $0 |
| Investment Earnings | $0 |
| PFC Revenue | $0 |
| Revenue Bonds | $0 |
| Gifts & Cash Contributions | $0 |
| Other Revenue | $0 |
| ***Total Budget Year Financing*** | ***$601,630*** |

**Capital Sub-Project Breakdown (2003 - 2019)**

| PROJECT BY PHASE | PRIOR YEAR(S) APPROPRIATION | 2015 APPROPRIATION | 2016 - 2019 APPROPRIATION | TOTAL APPROPRIATION |
|---|---|---|---|---|
| Basic Planning & Design | $0 | $0 | $0 | $0 |
| Construction & Implementation | $0 | $0 | $0 | $0 |
| Right-of-Way Acquisition | $0 | $0 | $0 | $0 |
| Equipment | $0 | $601,630 | $0 | $601,630 |
| Other | $0 | $0 | $0 | $0 |
| ***TOTAL*** | ***$0*** | ***$601,630*** | ***$0*** | ***$601,630*** |

| Sub-Project Schedule | Month/Year |
|---|---|
| Complete Site Acquisition | N/A |
| Complete Preliminary Plan | N/A |
| Complete Final Plans & Specs | N/A |
| Begin Construction/Purchase Asset | N/A |
| Construction Substantially Completed | N/A |
| Scheduled Project Closeout | N/A |

*1 Appropriations shown reflect the total cost of the sub-project as funded by all County, Local/Other, State, and Federal sources.*

# 2015 RECOMMENDED CAPITAL IMPROVEMENTS
# FIVE-YEAR CAPITAL IMPROVEMENTS PROGRAM
# 2015-2019

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# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **Includes funding from Bonds, Sales Tax, Tax Levy, PFC Cash, and Airport Reserve | | | | | | | | | | | | | | | | | | | | | |
| **TRANSPORTATION AND PUBLIC WORKS** | | | | | | | | | | | | | | | | | | | | | |
| **1200** | **Highway** | | | | | | | | | | | | | | | | | | | | |
| WH00115 | S. 76th St. Intersects of Edgerton & Layton Ave. | 125,000 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH00117 | Intersection of CTH Y and S. 60th St. | 668,000 | 601,200 | 0 | 66,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH00118 | CTH G & CTH S Intersection(2216-00-02) | 450,883 | 405,795 | 0 | 45,088 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH00119 | CTH U and CTH BB Intersection (2160-01-02) | 0 | 0 | 0 | 0 | 502,654 | 452,389 | 0 | 50,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH00120 | CTH Y Intersection w/ Pennsylvania and Whitnall | 853,239 | 767,915 | 0 | 85,324 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH001** | **2,097,122** | **1,774,910** | **0** | **322,212** | **502,654** | **452,389** | **0** | **50,265** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH00206 | W. Good Hope Rd. Corridor Adaptive Signal Contrl | 108,000 | 86,400 | 0 | 21,600 | 468,000 | 374,400 | 0 | 93,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH002** | **108,000** | **86,400** | **0** | **21,600** | **468,000** | **374,400** | **0** | **93,600** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH01002 | Mill Rd. 43rd St. to Sydney Pl. | 367,500 | 294,000 | 0 | 73,500 | 5,770,000 | 4,616,000 | 0 | 1,154,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH01006 | Reconstruct CTH "Y" Layton Avenue 27th to 43rd | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 320,000 | 0 | 80,000 | 1,140,000 | 912,000 | 0 | 228,000 | 3,190,000 | 2,552,000 | 0 | 638,000 |
| WH01008 | Reconstruct CTH "N" South 92nd Street | 0 | 0 | 0 | 0 | 400,000 | 320,000 | 0 | 80,000 | 1,200,000 | 960,000 | 0 | 240,000 | 240,000 | 192,000 | 0 | 48,000 | 6,600,000 | 5,280,000 | 0 | 1,320,000 |
| WH01014 | N. Pt. Washington Rd.: Daphne to Good Hope | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 35,000 | 0 | 115,000 | 1,400,000 | 700,000 | 0 | 700,000 | 0 | 0 | 0 | 0 |
| WH01016 | Reconst. 13th: Drexel to Rawson | 400,000 | 320,000 | 0 | 80,000 | 900,000 | 720,000 | 0 | 180,000 | 5,900,000 | 4,720,000 | 0 | 1,180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH01021 | W. St. Martins Rd S. N Cape Rd to S Lvrs Lane Rd | 1,700,000 | 100,000 | 0 | 1,600,000 | 2,100,000 | 140,000 | 0 | 1,960,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH01022 | Reconstruct, S. 13th St. Puetz to Drexel | 0 | 0 | 0 | 0 | 300,000 | 240,000 | 0 | 60,000 | 300,000 | 240,000 | 0 | 60,000 | 550,000 | 440,000 | 0 | 110,000 | 4,100,000 | 3,280,000 | 0 | 820,000 |
| WH01023 | Reconstruct, S. 76th St., County Line to Puetz | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 400,000 | 0 | 100,000 | 1,250,000 | 1,000,000 | 0 | 250,000 |
| | **Total WH010** | **2,467,500** | **714,000** | **0** | **1,753,500** | **9,470,000** | **6,036,000** | **0** | **3,434,000** | **7,950,000** | **6,275,000** | **0** | **1,675,000** | **3,830,000** | **2,644,000** | **0** | **1,186,000** | **15,140,000** | **12,112,000** | **0** | **3,028,000** |
| WH02015 | S. North Cape Rd. (Hi-View Dr. to S. Carroll Cir | 300,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH02016 | E. Layton Ave. S Howell Ave. to S. Penn. Ave. | 3,150,000 | 2,530,000 | 0 | 620,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH02017 | W. Layton Ave.- S. 76th St. to S. 60th St. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 40,000 | 0 | 110,000 | 1,200,000 | 760,000 | 0 | 440,000 |
| WH02018 | W. Layton Ave. - S. 60th St. to W. Loomis Rd. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 35,000 | 0 | 115,000 |
| WH02019 | N Teutonia Ave. (W. Good Hope to W. Bradley) | 325,000 | 68,750 | 0 | 256,250 | 0 | 0 | 0 | 0 | 2,600,000 | 1,350,000 | 0 | 1,250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH020** | **3,775,000** | **2,898,750** | **0** | **876,250** | **0** | **0** | **0** | **0** | **2,600,000** | **1,350,000** | **0** | **1,250,000** | **150,000** | **40,000** | **0** | **110,000** | **1,350,000** | **795,000** | **0** | **555,000** |
| WH03006 | Whitnall Park Bridge #721 - Root River | 40,000 | 1,000 | 0 | 39,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH03013 | Whitnall Park Bridge #713 - Root River | 488,352 | 339,352 | 0 | 149,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH03014 | W. Vienna Ave. - Menomonee River #771 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 120,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 870,000 | 690,000 | 0 | 180,000 |
| WH03017 | Oak Creek Parkway Bridge #740 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 120,000 | 0 | 30,000 | 150,000 | 120,000 | 0 | 30,000 | 0 | 0 | 0 | 0 |
| | **Total WH030** | **528,352** | **340,352** | **0** | **188,000** | **0** | **0** | **0** | **0** | **300,000** | **240,000** | **0** | **60,000** | **150,000** | **120,000** | **0** | **30,000** | **870,000** | **690,000** | **0** | **180,000** |
| WH08003 | Lake Park Bridge over Drainage Ravine | 0 | 0 | 0 | 0 | 140,000 | 112,000 | 0 | 28,000 | 0 | 0 | 0 | 0 | 1,000,000 | 800,000 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| WH08006 | W. Teutonia Ave. over Branch of Milwaukee River | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,000 | 128,000 | 0 | 32,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08008 | Lake Park Bridge #576 over Ravine Road | 0 | 0 | 0 | 0 | 180,000 | 144,000 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,300,000 | 1,040,000 | 0 | 260,000 |
| WH08009 | W. College Ave. Bridge #517 over Soo Line | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 144,000 | 0 | 36,000 | 0 | 0 | 0 | 0 |
| WH08010 | W. College Ave. Bridge #518 over Soo Line | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,000 | 144,000 | 0 | 36,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08013 | Mason St. Bridge | 0 | 0 | 0 | 0 | 360,000 | 288,000 | 0 | 72,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08016 | W. Layton Ave. - Root River Bridge #0013 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 120,000 | 0 | 30,000 | 0 | 0 | 0 | 0 |
| WH08017 | W. Rawson Ave. - Root River Bridge #0645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 96,000 | 0 | 24,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08018 | W. Rawson Ave. - Root River Bridge #0661 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120,000 | 96,000 | 0 | 24,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08020 | W. Hampton Ave. Bridge over Milw River #750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 130,000 | 104,000 | 0 | 26,000 | 0 | 0 | 0 | 0 |
| WH08021 | Swan Blvd Bridge over Menomonee River #511 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 120,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08022 | Mill Rd. Bridge B-40-0936 Oak Creek-2575-00-03 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 120,000 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08023 | Whitnall Park Bridge #564 | 0 | 0 | 0 | 0 | 670,000 | 536,000 | 0 | 134,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WH08024 | Whitnall Park Bridge #565 | 0 | 0 | 0 | 0 | 660,000 | 528,000 | 0 | 132,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH080** | **0** | **0** | **0** | **0** | **2,010,000** | **1,608,000** | **0** | **402,000** | **880,000** | **704,000** | **0** | **176,000** | **1,460,000** | **1,168,000** | **0** | **292,000** | **1,300,000** | **1,040,000** | **0** | **260,000** |
| WH08702 | Rawson Avenue Culvert Pipes | 170,000 | 0 | 0 | 170,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH087** | **170,000** | **0** | **0** | **170,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH09001 | West Ryan Road (CTH H) - S 96th St to S 112th St | 90,000 | 20,625 | 0 | 69,375 | 90,000 | 20,625 | 0 | 69,375 | 1,400,000 | 700,000 | 0 | 700,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH090** | **90,000** | **20,625** | **0** | **69,375** | **90,000** | **20,625** | **0** | **69,375** | **1,400,000** | **700,000** | **0** | **700,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH09101 | Short Term CTH Rehabilitation-Maint. Projects | 500,000 | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 500,000 | 500,000 | 0 | 0 | 500,000 |
| | **Total WH091** | **500,000** | **0** | **0** | **500,000** | **500,000** | **0** | **0** | **500,000** | **500,000** | **0** | **0** | **500,000** | **500,000** | **0** | **0** | **500,000** | **500,000** | **0** | **0** | **500,000** |
| WH09201 | S. 76th St. & W. Layton Ave. Adapt Signal System | 99,000 | 79,200 | 0 | 19,800 | 425,000 | 340,000 | 0 | 85,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH092** | **99,000** | **79,200** | **0** | **19,800** | **425,000** | **340,000** | **0** | **85,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH22801 | North Shop Improvements | 0 | 0 | 0 | 0 | 65,760 | 0 | 0 | 65,760 | 349,000 | 0 | 0 | 349,000 | 2,652,000 | 0 | 0 | 2,652,000 | 297,000 | 0 | 0 | 297,000 |
| | **Total WH228** | **0** | **0** | **0** | **0** | **65,760** | **0** | **0** | **65,760** | **349,000** | **0** | **0** | **349,000** | **2,652,000** | **0** | **0** | **2,652,000** | **297,000** | **0** | **0** | **297,000** |
| WH23802 | W. Layton Ave. W. of S. 99th St. Bridge Root Riv | 150,000 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH238** | **150,000** | **0** | **0** | **150,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WH23901 | North Shop Parking Lot & Fence Replacement | 177,250 | 0 | 0 | 177,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WH239** | **177,250** | **0** | **0** | **177,250** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **WH** | **Total Highway** | **10,162,224** | **5,914,237** | **0** | ***4,247,987*** | **13,531,414** | **8,831,414** | **0** | ***4,700,000*** | **13,979,000** | **9,269,000** | **0** | ***4,710,000*** | **8,742,000** | **3,972,000** | **0** | ***4,770,000*** | **19,457,000** | **14,637,000** | **0** | ***4,820,000*** |
| | | | | | | | | | | | | | | | | | | | | | |
| **1250** | **Mass Transit** | | | | | | | | | | | | | | | | | | | | |
| WT02601 | New Flyer Buses | 13,200,000 | 8,440,000 | 0 | ***4,760,000*** | 9,090,000 | 0 | 0 | ***9,090,000*** | 9,170,000 | 0 | 0 | ***9,170,000*** | 9,640,000 | 0 | 0 | ***9,640,000*** | 10,350,000 | 0 | 0 | ***10,350,000*** |
| | **Total WT026** | **13,200,000** | **8,440,000** | **0** | ***4,760,000*** | **9,090,000** | **0** | **0** | ***9,090,000*** | **9,170,000** | **0** | **0** | ***9,170,000*** | **9,640,000** | **0** | **0** | ***9,640,000*** | **10,350,000** | **0** | **0** | ***10,350,000*** |
| WT05501 | Concrete Yard Replacement at FDL Operating Garag | 1,200,000 | 960,000 | 0 | ***240,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WT055** | **1,200,000** | **960,000** | **0** | ***240,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WT07501 | On-Bus Video System | 5,000,000 | 4,000,000 | 0 | ***1,000,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WT075** | **5,000,000** | **4,000,000** | **0** | ***1,000,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| **WT** | **Total Mass Transit** | **19,400,000** | **13,400,000** | **0** | ***6,000,000*** | **9,090,000** | **0** | **0** | ***9,090,000*** | **9,170,000** | **0** | **0** | ***9,170,000*** | **9,640,000** | **0** | **0** | ***9,640,000*** | **10,350,000** | **0** | **0** | ***10,350,000*** |
| | | | | | | | | | | | | | | | | | | | | | |
| **1300** | **Airport** | | | | | | | | | | | | | | | | | | | | |
| WA06201 | GMIA Firehouse Garage Addition | 0 | 0 | 0 | ***0*** | 1,557,000 | 0 | 0 | ***1,557,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA062** | **0** | **0** | **0** | ***0*** | **1,557,000** | **0** | **0** | ***1,557,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA09601 | GMIA Parking Structure Relighting | 0 | 0 | 0 | ***0*** | 1,600,000 | 0 | 0 | ***1,600,000*** | 1,406,000 | 0 | 0 | ***1,406,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA096** | **0** | **0** | **0** | ***0*** | **1,600,000** | **0** | **0** | ***1,600,000*** | **1,406,000** | **0** | **0** | ***1,406,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA11201 | GMIA Taxiway R & R3 Reconstruction | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 4,818,000 | 4,216,000 | 0 | ***602,000*** | 5,000,000 | 4,375,000 | 0 | ***625,000*** |
| | **Total WA112** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **4,818,000** | **4,216,000** | **0** | ***602,000*** | **5,000,000** | **4,375,000** | **0** | ***625,000*** |
| WA12101 | Parking Remote Lot B Expansion | 0 | 0 | 0 | ***0*** | 160,000 | 0 | 0 | ***160,000*** | 1,311,000 | 0 | 0 | ***1,311,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA121** | **0** | **0** | **0** | ***0*** | **160,000** | **0** | **0** | ***160,000*** | **1,311,000** | **0** | **0** | ***1,311,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA12501 | GMIA Security and Wildlife Deterrent Perimeter | 303,000 | 265,125 | 0 | ***37,875*** | 309,000 | 270,375 | 0 | ***38,625*** | 315,000 | 275,625 | 0 | ***39,375*** | 322,000 | 281,750 | 0 | ***40,250*** | 328,000 | 287,000 | 0 | ***41,000*** |
| | **Total WA125** | **303,000** | **265,125** | **0** | ***37,875*** | **309,000** | **270,375** | **0** | ***38,625*** | **315,000** | **275,625** | **0** | ***39,375*** | **322,000** | **281,750** | **0** | ***40,250*** | **328,000** | **287,000** | **0** | ***41,000*** |
| WA13001 | GMIA - Part 150 Study - Noise Barrier Study | 0 | 0 | 0 | ***0*** | 200,000 | 180,000 | 0 | ***20,000*** | 495,000 | 445,500 | 0 | ***49,500*** | 495,000 | 445,500 | 0 | ***49,500*** | 0 | 0 | 0 | ***0*** |
| | **Total WA130** | **0** | **0** | **0** | ***0*** | **200,000** | **180,000** | **0** | ***20,000*** | **495,000** | **445,500** | **0** | ***49,500*** | **495,000** | **445,500** | **0** | ***49,500*** | **0** | **0** | **0** | ***0*** |
| WA13101 | GMIA Part 150 Study-Ramp Electrification-Design | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 4,160,000 | 3,744,000 | 0 | ***416,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA131** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **4,160,000** | **3,744,000** | **0** | ***416,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA14801 | GMIA - Fleet Maintenance Expansion | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 12,773,000 | 0 | 0 | ***12,773,000*** |
| | **Total WA148** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **12,773,000** | **0** | **0** | ***12,773,000*** |
| WA15001 | GMIA Part 150 Study - Ground Run-up Enclosure | 0 | 0 | 0 | ***0*** | 100,000 | 90,000 | 0 | ***10,000*** | 500,000 | 450,000 | 0 | ***50,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA150** | **0** | **0** | **0** | ***0*** | **100,000** | **90,000** | **0** | ***10,000*** | **500,000** | **450,000** | **0** | ***50,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA15201 | GMIA Part 150 Study - Vacant Land Acquisition | 0 | 0 | 0 | ***0*** | 520,000 | 455,000 | 0 | ***65,000*** | 1,040,000 | 936,000 | 0 | ***104,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA152** | **0** | **0** | **0** | ***0*** | **520,000** | **455,000** | **0** | ***65,000*** | **1,040,000** | **936,000** | **0** | ***104,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA15801 | GMIA Runway 7R Deicing Pad | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 14,075,000 | 7,925,000 | 0 | ***6,150,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA158** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **14,075,000** | **7,925,000** | **0** | ***6,150,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA17401 | GMIA Administration Building Addition | 0 | 0 | 0 | ***0*** | 260,000 | 0 | 0 | ***260,000*** | 2,840,000 | 0 | 0 | ***2,840,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA174** | **0** | **0** | **0** | ***0*** | **260,000** | **0** | **0** | ***260,000*** | **2,840,000** | **0** | **0** | ***2,840,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA17701 | GMIA Parking Structure Repairs | 0 | 0 | 0 | ***0*** | 758,000 | 0 | 0 | ***758,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA177** | **0** | **0** | **0** | ***0*** | **758,000** | **0** | **0** | ***758,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA18701 | GMIA 13-31 Pavement Resurface | 2,600,000 | 2,275,000 | 0 | ***325,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA187** | **2,600,000** | **2,275,000** | **0** | ***325,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA18801 | LJT New FBO Terminal Design | 0 | 0 | 0 | ***0*** | 200,000 | 0 | 0 | ***200,000*** | 1,800,000 | 0 | 0 | ***1,800,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WA188** | **0** | **0** | **0** | ***0*** | **200,000** | **0** | **0** | ***200,000*** | **1,800,000** | **0** | **0** | ***1,800,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WA18901 | LJT Airfield Pavement Rehab 2015 | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** |
| | **Total WA189** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** |
| WA19001 | LJT Perimeter Security Fence | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** | 225,000 | 213,750 | 0 | ***11,250*** |
| | **Total WA190** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** | **225,000** | **213,750** | **0** | ***11,250*** |
| WA19101 | GMIA Pavement Rehabilitation 2015 | 1,120,000 | 980,000 | 0 | ***140,000*** | 1,120,000 | 980,000 | 0 | ***140,000*** | 1,120,000 | 980,000 | 0 | ***140,000*** | 1,120,000 | 980,000 | 0 | ***140,000*** | 1,120,000 | 980,000 | 0 | ***140,000*** |
| | **Total WA191** | **1,120,000** | **980,000** | **0** | ***140,000*** | **1,120,000** | **980,000** | **0** | ***140,000*** | **1,120,000** | **980,000** | **0** | ***140,000*** | **1,120,000** | **980,000** | **0** | ***140,000*** | **1,120,000** | **980,000** | **0** | ***140,000*** |
| WA19201 | GMIA Airfield Safety Improvements 2015 | 500,000 | 437,500 | 0 | ***62,500*** | 500,000 | 437,500 | 0 | ***62,500*** | 500,000 | 437,500 | 0 | ***62,500*** | 500,000 | 437,500 | 0 | ***62,500*** | 500,000 | 437,500 | 0 | ***62,500*** |
| | **Total WA192** | **500,000** | **437,500** | **0** | ***62,500*** | **500,000** | **437,500** | **0** | ***62,500*** | **500,000** | **437,500** | **0** | ***62,500*** | **500,000** | **437,500** | **0** | ***62,500*** | **500,000** | **437,500** | **0** | ***62,500*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WA19301 | GMIA Gates D54 & D55 Improvements | 1,365,000 | 0 | 0 | 1,365,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA193** | **1,365,000** | **0** | **0** | **1,365,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19401 | GMIA 13-31 and Taxiway S&Y Re-Cable and Relight | 0 | 0 | 0 | 0 | 1,300,000 | 1,137,500 | 0 | 162,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA194** | **0** | **0** | **0** | **0** | **1,300,000** | **1,137,500** | **0** | **162,500** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19501 | GMIA Taxiway F Reconstruction | 0 | 0 | 0 | 0 | 2,200,000 | 1,925,000 | 0 | 275,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA195** | **0** | **0** | **0** | **0** | **2,200,000** | **1,925,000** | **0** | **275,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19601 | GMIA Replace Skywalk Glass | 0 | 0 | 0 | 0 | 3,600,000 | 0 | 0 | 3,600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA196** | **0** | **0** | **0** | **0** | **3,600,000** | **0** | **0** | **3,600,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19701 | GMIA Operations Control Center | 0 | 0 | 0 | 0 | 967,000 | 0 | 0 | 967,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA197** | **0** | **0** | **0** | **0** | **967,000** | **0** | **0** | **967,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19801 | GMIA Part 150 Noise/ Aircraft Operational Study | 0 | 0 | 0 | 0 | 152,000 | 136,800 | 0 | 15,200 | 260,000 | 234,000 | 0 | 26,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA198** | **0** | **0** | **0** | **0** | **152,000** | **136,800** | **0** | **15,200** | **260,000** | **234,000** | **0** | **26,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA19901 | GMIA Rebuild Maintenance/Operations Building | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 5,689,000 | 0 | 0 | 5,689,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA199** | **0** | **0** | **0** | **0** | **300,000** | **0** | **0** | **300,000** | **5,689,000** | **0** | **0** | **5,689,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WA20001 | GMIA Perimeter Road Ext- S. Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 | 2,625,000 | 0 | 375,000 | 0 | 0 | 0 | 0 |
| | **Total WA200** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **3,000,000** | **2,625,000** | **0** | **375,000** | **0** | **0** | **0** | **0** |
| WA20101 | GMIA Terminal Expansion/Central Checkpoint | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 | 0 | 0 | 5,000,000 | 25,000,000 | 0 | 0 | 25,000,000 | 25,000,000 | 0 | 0 | 25,000,000 |
| | **Total WA201** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **5,000,000** | **0** | **0** | **5,000,000** | **25,000,000** | **0** | **0** | **25,000,000** | **25,000,000** | **0** | **0** | **25,000,000** |
| WA20201 | GMIA Connector Taxiways Modifications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,386,000 | 3,838,000 | 0 | 548,000 |
| | **Total WA202** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **4,386,000** | **3,838,000** | **0** | **548,000** |
| WA20301 | GMIA GRE Apron Panel Replacement | 612,000 | 489,600 | 0 | 122,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WA203** | **612,000** | **489,600** | **0** | **122,400** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| **WA** | **Total Airport** | **6,950,000** | **4,874,725** | **0** | **2,075,275** | **16,253,000** | **6,039,675** | **0** | **10,213,325** | **40,961,000** | **15,855,125** | **0** | **25,105,875** | **35,705,000** | **9,413,250** | **0** | **26,291,750** | **49,557,000** | **10,345,000** | **0** | **39,212,000** |
| | | | | | | | | | | | | | | | | | | | | | |
| **1375** | **Environmental** | | | | | | | | | | | | | | | | | | | | |
| WV00901 | County-wide Sanitary Sewers Repairs | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 100,000 | 0 | 0 | 100,000 | 100,000 | 0 | 0 | 100,000 |
| | **Total WV009** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **100,000** | **0** | **0** | **100,000** | **100,000** | **0** | **0** | **100,000** |
| WV01201 | Pond and Lagoon Demonstration Project | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,599,000 | 0 | 0 | 1,599,000 |
| | **Total WV012** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **1,599,000** | **0** | **0** | **1,599,000** |
| WV01502 | Lake Michigan Outfall - Doctors Park | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 | 380,000 | 0 | 0 | 380,000 | 0 | 0 | 0 | 0 |
| WV01503 | Lake Michigan Outfall - South Shore Beach | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 230,533 | 0 | 0 | 230,533 |
| | **Total WV015** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,000** | **0** | **0** | **100,000** | **380,000** | **0** | **0** | **380,000** | **230,533** | **0** | **0** | **230,533** |
| WV01601 | NR216 Stormwater TSS Controls | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 |
| | **Total WV016** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **500,000** | **0** | **0** | **500,000** | **0** | **0** | **0** | **0** |
| WV02101 | Oak Creek Streambank Stabilization | 0 | 0 | 0 | 0 | 324,000 | 0 | 0 | 324,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WV021** | **0** | **0** | **0** | **0** | **324,000** | **0** | **0** | **324,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WV02201 | Franklin Landfill Infrastructure | 590,749 | 0 | 0 | 590,749 | 1,787,190 | 0 | 0 | 1,787,190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WV02202 | Doyne Landfill Infrastructure | 70,000 | 0 | 0 | 70,000 | 798,225 | 0 | 0 | 798,225 | 798,225 | 0 | 0 | 798,225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WV022** | **660,749** | **0** | **0** | **660,749** | **2,585,415** | **0** | **0** | **2,585,415** | **798,225** | **0** | **0** | **798,225** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WV02601 | Plug-In Electrical Vehicle Stations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,560 | 0 | 0 | 250,560 |
| | **Total WV026** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,560** | **0** | **0** | **250,560** |
| WV02701 | Warnimont Park Remediation | 378,850 | 0 | 0 | 378,850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WV027** | **378,850** | **0** | **0** | **378,850** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WV03101 | Root River Outfalls | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| | **Total WV031** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** |
| WV03201 | Menomonee River Streambank | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 |
| | **Total WV032** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **500,000** | **0** | **0** | **500,000** |
| WV03301 | Honey Creek Outfalls | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| | **Total WV033** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** |
| WV03501 | Oak Creek Outfalls | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Total WV035** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **250,000** | **0** | **0** | ***250,000*** |
| WV03601 | Jackson Park Lagoon Shoreline | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 400,000 | 0 | 0 | ***400,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WV036** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **400,000** | **0** | **0** | ***400,000*** | **0** | **0** | **0** | ***0*** |
| WV03701 | Mitchell Park Flushing Channel | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 75,000 | 0 | 0 | ***75,000*** |
| | **Total WV037** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **75,000** | **0** | **0** | ***75,000*** |
| WV03801 | Dretzka Park Lift Station | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 75,000 | 0 | 0 | ***75,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WV038** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **75,000** | **0** | **0** | ***75,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WV03901 | Kinnickinnic River Outfalls | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 250,000 | 0 | 0 | ***250,000*** |
| | **Total WV039** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **250,000** | **0** | **0** | ***250,000*** |
| WV04001 | Sheridan Park Lagoon Shoreline | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 500,000 | 0 | 0 | ***500,000*** |
| | **Total WV040** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **500,000** | **0** | **0** | ***500,000*** |
| WV04201 | Wilson Park Pond Remediation | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 500,000 | 0 | 0 | ***500,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WV042** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **500,000** | **0** | **0** | ***500,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| **WV** | **Total Environmental** | **1,189,599** | **0** | **0** | ***1,189,599*** | **3,059,415** | **0** | **0** | ***3,059,415*** | **1,623,225** | **0** | **0** | ***1,623,225*** | **1,380,000** | **0** | **0** | ***1,380,000*** | **4,255,093** | **0** | **0** | ***4,255,093*** |
| | **Total TRANSPORTATION AND PUBLIC WORKS** | **37,701,823** | **24,188,962** | **0** | ***13,512,861*** | **41,933,829** | **14,871,089** | **0** | ***27,062,740*** | **65,733,225** | **25,124,125** | **0** | ***40,609,100*** | **55,467,000** | **13,385,250** | **0** | ***42,081,750*** | **83,619,093** | **24,982,000** | **0** | ***58,637,093*** |
| **PARKS, RECREATION AND CULTURE** | | | | | | | | | | | | | | | | | | | | | |
| **1400** | **"Parks, Recreation, & Culture"** | | | | | | | | | | | | | | | | | | | | |
| WP20301 | Kosciuszko Community Center HVAC | 0 | 0 | 0 | ***0*** | 3,800,000 | 0 | 0 | ***3,800,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP203** | **0** | **0** | **0** | ***0*** | **3,800,000** | **0** | **0** | ***3,800,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP20701 | Mitchell Park Domes Security/Fire Protection | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 70,000 | 0 | 0 | ***70,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP207** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **70,000** | **0** | **0** | ***70,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP20801 | Kosciuszko Comm. Center Security/Fire Protection | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 70,000 | 0 | 0 | ***70,000*** |
| | **Total WP208** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **70,000** | **0** | **0** | ***70,000*** |
| WP21301 | Currie Golf Course Roadway Lighting | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 500,000 | 0 | 0 | ***500,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP213** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **500,000** | **0** | **0** | ***500,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP21401 | Honey Creek Parkway Lighting (60th to 70th) | 500,000 | 0 | 0 | ***500,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP214** | **500,000** | **0** | **0** | ***500,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP22501 | Oakwood Golf Course Cart Paths | 0 | 0 | 0 | ***0*** | 400,000 | 0 | 0 | ***400,000*** | 1,000,000 | 0 | 0 | ***1,000,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP225** | **0** | **0** | **0** | ***0*** | **400,000** | **0** | **0** | ***400,000*** | **1,000,000** | **0** | **0** | ***1,000,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP25501 | Sherman Park B&G Club HVAC System Repl. | 0 | 0 | 0 | ***0*** | 200,000 | 0 | 0 | ***200,000*** | 0 | 0 | 0 | ***0*** | 1,800,000 | 0 | 0 | ***1,800,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WP255** | **0** | **0** | **0** | ***0*** | **200,000** | **0** | **0** | ***200,000*** | **0** | **0** | **0** | ***0*** | **1,800,000** | **0** | **0** | ***1,800,000*** | **0** | **0** | **0** | ***0*** |
| WP26201 | Brown Deer Clubhouse Kitchen Remodel | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 400,000 | 0 | 0 | ***400,000*** |
| | **Total WP262** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **400,000** | **0** | **0** | ***400,000*** |
| WP26701 | Oak Leaf Parkway- Oak Leaf Trail Program | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 440,000 | 0 | 0 | ***440,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP267** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **440,000** | **0** | **0** | ***440,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP27940 | Parks Walkways (2015-2018) | 0 | 0 | 0 | ***0*** | 500,000 | 0 | 0 | ***500,000*** | 350,000 | 0 | 0 | ***350,000*** | 1,000,000 | 0 | 0 | ***1,000,000*** | 1,000,000 | 0 | 0 | ***1,000,000*** |
| | **Total WP279** | **0** | **0** | **0** | ***0*** | **500,000** | **0** | **0** | ***500,000*** | **350,000** | **0** | **0** | ***350,000*** | **1,000,000** | **0** | **0** | ***1,000,000*** | **1,000,000** | **0** | **0** | ***1,000,000*** |
| WP28001 | Menomonee River Parkway Reconstruction | 3,825,000 | 0 | 0 | ***3,825,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP280** | **3,825,000** | **0** | **0** | ***3,825,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP28201 | Brown Deer Park Golf Parking Lot | 0 | 0 | 0 | ***0*** | 594,000 | 0 | 0 | ***594,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP282** | **0** | **0** | **0** | ***0*** | **594,000** | **0** | **0** | ***594,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP28301 | Brown Deer Park Tennis Courts and Parking Lot | 0 | 0 | 0 | ***0*** | 840,000 | 0 | 0 | ***840,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP283** | **0** | **0** | **0** | ***0*** | **840,000** | **0** | **0** | ***840,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP28501 | Dretzka Golf Bridge at Hole 14 | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 240,000 | 0 | 0 | ***240,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP285** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **240,000** | **0** | **0** | ***240,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP28701 | Greenfield Golf Course Irrigation | 1,300,000 | 0 | 0 | ***1,300,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP287** | **1,300,000** | **0** | **0** | ***1,300,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP28901 | Hoyt Park Suspension Bridge | 550,000 | 0 | 0 | ***550,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Total WP289** | **550,000** | **0** | **0** | ***550,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP29001 | Kinnickinnic Parkway- S. 68th St. to Cleveland | 0 | 0 | 0 | ***0*** | 60,000 | 0 | 0 | ***60,000*** | 600,000 | 0 | 0 | ***600,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29002 | Kinnickinnic Parkway- S. 76th St. to S. 68th St. | 0 | 0 | 0 | ***0*** | 50,000 | 0 | 0 | ***50,000*** | 500,000 | 0 | 0 | ***500,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29003 | Kinnickinnic Parkway- S. 31st St. to S. 35th St. | 0 | 0 | 0 | ***0*** | 25,000 | 0 | 0 | ***25,000*** | 250,000 | 0 | 0 | ***250,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29004 | KK Parkway- Spur to S. 22nd St. and W. Oklahoma | 0 | 0 | 0 | ***0*** | 20,000 | 0 | 0 | ***20,000*** | 200,000 | 0 | 0 | ***200,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29005 | Kinnickinnic Parkway- S. 43rd St. to S. 51st St. | 0 | 0 | 0 | ***0*** | 60,000 | 0 | 0 | ***60,000*** | 600,000 | 0 | 0 | ***600,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29006 | KK Parkway- Jackson Park Dr 58th-Cleveland | 0 | 0 | 0 | ***0*** | 90,000 | 0 | 0 | ***90,000*** | 900,000 | 0 | 0 | ***900,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WP29007 | Kinnickinnic Parkway- S. 29th St. to S. 31st St. | 0 | 0 | 0 | ***0*** | 15,000 | 0 | 0 | ***15,000*** | 150,000 | 0 | 0 | ***150,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP290** | **0** | **0** | **0** | ***0*** | **320,000** | **0** | **0** | ***320,000*** | **3,200,000** | **0** | **0** | ***3,200,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP29702 | OLT- Grant Park- College Avenue | 830,000 | 0 | 0 | ***830,000*** | 55,000 | 0 | 0 | ***55,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP297** | **830,000** | **0** | **0** | ***830,000*** | **55,000** | **0** | **0** | ***55,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP29801 | South Shore Boat Launch | 0 | 0 | 0 | ***0*** | 250,000 | 0 | 0 | ***250,000*** | 0 | 0 | 0 | ***0*** | 2,500,000 | 0 | 0 | ***2,500,000*** | 2,000,000 | 0 | 0 | ***2,000,000*** |
| | **Total WP298** | **0** | **0** | **0** | ***0*** | **250,000** | **0** | **0** | ***250,000*** | **0** | **0** | **0** | ***0*** | **2,500,000** | **0** | **0** | ***2,500,000*** | **2,000,000** | **0** | **0** | ***2,000,000*** |
| WP30102 | Oakwood Park Lift Station | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 75,000 | 0 | 0 | ***75,000*** | 0 | 0 | 0 | ***0*** |
| WP30103 | Oak Creek Skate Lift Station | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 75,000 | 0 | 0 | ***75,000*** |
| | **Total WP301** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **75,000** | **0** | **0** | ***75,000*** | **75,000** | **0** | **0** | ***75,000*** |
| WP30301 | Baseball/Softball Complexes | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 150,000 | 0 | 0 | ***150,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP303** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **150,000** | **0** | **0** | ***150,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP31101 | Jackson Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 360,000 | 0 | 0 | ***360,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP311** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **360,000** | **0** | **0** | ***360,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP31901 | Dretzka Golf Bridge at 18th Hole | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 240,000 | 0 | 0 | ***240,000*** |
| | **Total WP319** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **240,000** | **0** | **0** | ***240,000*** |
| WP32001 | North Point Parking Lot | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 450,000 | 0 | 0 | ***450,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WP320** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **450,000** | **0** | **0** | ***450,000*** | **0** | **0** | **0** | ***0*** |
| WP32401 | VGB Swimming Pool Grate Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP324** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP33001 | Cool Waters Slide | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP330** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP33201 | Currie Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 360,000 | 0 | 0 | ***360,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP332** | **0** | **0** | **0** | ***0*** | **360,000** | **0** | **0** | ***360,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP33301 | McCarty Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 430,000 | 0 | 0 | ***430,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP333** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **430,000** | **0** | **0** | ***430,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP33601 | King Community Center Security and Fire Protect | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 70,000 | 0 | 0 | ***70,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WP336** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **70,000** | **0** | **0** | ***70,000*** | **0** | **0** | **0** | ***0*** |
| WP33701 | Ball Diamond Lighting System | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 288,000 | 0 | 0 | ***288,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP337** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **288,000** | **0** | **0** | ***288,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP34401 | Replace Incandescents with HPS | 0 | 0 | 0 | ***0*** | 225,000 | 0 | 0 | ***225,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP344** | **0** | **0** | **0** | ***0*** | **225,000** | **0** | **0** | ***225,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP35301 | Greenfield Park Electrical Service | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 240,000 | 0 | 0 | ***240,000*** |
| | **Total WP353** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **240,000** | **0** | **0** | ***240,000*** |
| WP35401 | Grant Park Electrical Service | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 240,000 | 0 | 0 | ***240,000*** |
| | **Total WP354** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **240,000** | **0** | **0** | ***240,000*** |
| WP36701 | Cool Waters Aquatic Center Runout Slide | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 120,000 | 0 | 0 | ***120,000*** |
| | **Total WP367** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **120,000** | **0** | **0** | ***120,000*** |
| WP36801 | Roof Replacement Program | 0 | 0 | 0 | ***0*** | 465,000 | 0 | 0 | ***465,000*** | 540,000 | 0 | 0 | ***540,000*** | 0 | 0 | 0 | ***0*** | 50,000 | 0 | 0 | ***50,000*** |
| | **Total WP368** | **0** | **0** | **0** | ***0*** | **465,000** | **0** | **0** | ***465,000*** | **540,000** | **0** | **0** | ***540,000*** | **0** | **0** | **0** | ***0*** | **50,000** | **0** | **0** | ***50,000*** |
| WP37201 | McKinley Park Flushing Channel Seawall Replac | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,000,000 | 0 | 0 | ***1,000,000*** |
| | **Total WP372** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,000,000** | **0** | **0** | ***1,000,000*** |
| WP38101 | Lincoln Park Electrical Service | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 120,000 | 0 | 0 | ***120,000*** |
| | **Total WP381** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **120,000** | **0** | **0** | ***120,000*** |
| WP38201 | Bradford Electrical Service | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 120,000 | 0 | 0 | ***120,000*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Total WP382** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **120,000** | **0** | **0** | ***120,000*** |
| WP38301 | Mitchell Park Electrical Service | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 300,000 | 0 | 0 | ***300,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP383** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **300,000** | **0** | **0** | ***300,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP39904 | Noyes Pool Demo and Skate Park/Pavilion Constr | 0 | 0 | 0 | ***0*** | 750,000 | 0 | 0 | ***750,000*** | 750,000 | 0 | 0 | ***750,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP399** | **0** | **0** | **0** | ***0*** | **750,000** | **0** | **0** | ***750,000*** | **750,000** | **0** | **0** | ***750,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP46501 | Humboldt Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** |
| | **Total WP465** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** |
| WP46601 | Pulaski Cudahy Temperature Control System | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 16,000 | 0 | 0 | ***16,000*** |
| | **Total WP466** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **16,000** | **0** | **0** | ***16,000*** |
| WP46701 | Greenfield Service Bldg Furnace Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 130,000 | 0 | 0 | ***130,000*** |
| | **Total WP467** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **130,000** | **0** | **0** | ***130,000*** |
| WP46801 | Sports Complex Make Up Air Units Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 40,000 | 0 | 0 | ***40,000*** | 0 | 0 | 0 | ***0*** | 240,000 | 0 | 0 | ***240,000*** |
| | **Total WP468** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **40,000** | **0** | **0** | ***40,000*** | **0** | **0** | **0** | ***0*** | **240,000** | **0** | **0** | ***240,000*** |
| WP46901 | Brown Deer Clubhouse HVAC Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** |
| | **Total WP469** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** |
| WP47001 | Sheridan Service Building Furnance Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 30,000 | 0 | 0 | ***30,000*** |
| | **Total WP470** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **30,000** | **0** | **0** | ***30,000*** |
| WP47101 | Warnimount Park Road Golf Course | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 20,000 | 0 | 0 | ***20,000*** |
| | **Total WP471** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **20,000** | **0** | **0** | ***20,000*** |
| WP47201 | Algonquin Walkway Lighting | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 300,000 | 0 | 0 | ***300,000*** |
| | **Total WP472** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **300,000** | **0** | **0** | ***300,000*** |
| WP47301 | Little Menomonee Rvr Prkwy- Appleton to Leaon Te | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WP473** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** |
| WP47401 | Jackson Bathouse Hot Water Piping | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 50,000 | 0 | 0 | ***50,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP474** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **50,000** | **0** | **0** | ***50,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP47501 | Washington Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP475** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP47601 | LaFollette Park Electrical Service Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP476** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP47701 | Hales Corners Park Electrical Service Replacemen | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP477** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP47801 | Grant Clubhouse HVAC Improvements | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 75,000 | 0 | 0 | ***75,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP478** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **75,000** | **0** | **0** | ***75,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP48001 | Estabrook Dam Removal | 1,674,000 | 0 | 0 | ***1,674,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WP480** | **1,674,000** | **0** | **0** | ***1,674,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WP51201 | McKinley Marina Parking Lots | 0 | 0 | 0 | ***0*** | 450,000 | 0 | 0 | ***450,000*** | 0 | 0 | 0 | ***0*** | 4,300,000 | 0 | 0 | ***4,300,000*** | 1,100,000 | 0 | 0 | ***1,100,000*** |
| | **Total WP512** | **0** | **0** | **0** | ***0*** | **450,000** | **0** | **0** | ***450,000*** | **0** | **0** | **0** | ***0*** | **4,300,000** | **0** | **0** | ***4,300,000*** | **1,100,000** | **0** | **0** | ***1,100,000*** |
| **WP** | **Total "Parks, Recreation, & Culture"** | **8,679,000** | **0** | **0** | ***8,679,000*** | **9,309,000** | **0** | **0** | ***9,309,000*** | **9,183,000** | **0** | **0** | ***9,183,000*** | **10,295,000** | **0** | **0** | ***10,295,000*** | **7,711,000** | **0** | **0** | ***7,711,000*** |
| **1550** | **Museum** | | | | | | | | | | | | | | | | | | | | |
| WM00301 | Electrical Distribution Replacement | 719,355 | 0 | 0 | ***719,355*** | 1,568,536 | 0 | 784,268 | ***784,268*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM003** | **719,355** | **0** | **0** | ***719,355*** | **1,568,536** | **0** | **784,268** | ***784,268*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM00901 | Museum Roof Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 459,620 | 0 | 0 | ***459,620*** | 0 | 0 | 0 | ***0*** |
| | **Total WM009** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **459,620** | **0** | **0** | ***459,620*** | **0** | **0** | **0** | ***0*** |
| WM01001 | MPM Elevator Upgrades | 834,900 | 0 | 0 | ***834,900*** | 417,500 | 0 | 208,750 | ***208,750*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM010** | **834,900** | **0** | **0** | ***834,900*** | **417,500** | **0** | **208,750** | ***208,750*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM01501 | Museum Exterior Window Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 580,474 | 0 | 290,237 | ***290,237*** | 580,474 | 0 | 290,237 | ***290,237*** | 0 | 0 | 0 | ***0*** |
| | **Total WM015** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **580,474** | **0** | **290,237** | ***290,237*** | **580,474** | **0** | **290,237** | ***290,237*** | **0** | **0** | **0** | ***0*** |
| WM01601 | Museum Fascade Repair | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 449,957 | 0 | 224,979 | ***224,978*** | 449,956 | 0 | 224,979 | ***224,977*** | 0 | 0 | 0 | ***0*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Total WM016** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **449,957** | **0** | **224,979** | ***224,978*** | **449,956** | **0** | **224,979** | ***224,977*** | **0** | **0** | **0** | ***0*** |
| WM01701 | MPM NW Corner of Bldg. Sidewalk & Turf Restor. | 0 | 0 | 0 | ***0*** | 52,000 | 0 | 26,000 | ***26,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM017** | **0** | **0** | **0** | ***0*** | **52,000** | **0** | **26,000** | ***26,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM01901 | MPM Waterproofing and Caulking- Garage & Plaza | 398,718 | 0 | 0 | ***398,718*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM019** | **398,718** | **0** | **0** | ***398,718*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM02001 | MPM VAV Upgrade to AHU 403, AHU 405 & AHU 601 | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 2,837,760 | 0 | 0 | ***2,837,760*** |
| | **Total WM020** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **2,837,760** | **0** | **0** | ***2,837,760*** |
| WM02101 | MPM Upgrade AHU level Controls to DDC | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 280,000 | 0 | 140,000 | ***140,000*** | 281,000 | 0 | 0 | ***281,000*** |
| | **Total WM021** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **280,000** | **0** | **140,000** | ***140,000*** | **281,000** | **0** | **0** | ***281,000*** |
| WM02201 | MPM Replace North Wing Ground Floor AHU | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 330,000 | 0 | 0 | ***330,000*** |
| | **Total WM022** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **330,000** | **0** | **0** | ***330,000*** |
| WM02301 | MPM Replace Steam Convertor and Install CHE | 101,088 | 0 | 0 | ***101,088*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM023** | **101,088** | **0** | **0** | ***101,088*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM02401 | MPM Variable Frequency Drives Installation | 202,176 | 0 | 101,088 | ***101,088*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM024** | **202,176** | **0** | **101,088** | ***101,088*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WM56301 | Security/Fire/Life Safety System | 220,610 | 0 | 0 | ***220,610*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WM563** | **220,610** | **0** | **0** | ***220,610*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| **WM** | **Total Museum** | **2,476,847** | **0** | **101,088** | ***2,375,759*** | **2,038,036** | **0** | **1,019,018** | ***1,019,018*** | **1,030,431** | **0** | **515,216** | ***515,215*** | **1,770,050** | **0** | **655,216** | ***1,114,834*** | **3,448,760** | **0** | **0** | ***3,448,760*** |
| **1575** | **Zoological Department** | | | | | | | | | | | | | | | | | | | | |
| WZ10702 | Grizzly Bear Service Area Improvements | 274,200 | 0 | 0 | ***274,200*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WZ10704 | Bear Service Area Improvements- Brown Bears | 310,000 | 0 | 0 | ***310,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| WZ10705 | Bear Service Area Improvements- Black Bears | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 200,000 | 0 | 0 | ***200,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ107** | **584,200** | **0** | **0** | ***584,200*** | **0** | **0** | **0** | ***0*** | **200,000** | **0** | **0** | ***200,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ11401 | Zoo Life Support Emergency Generators | 589,722 | 0 | 0 | ***589,722*** | 0 | 0 | 0 | ***0*** | 119,663 | 0 | 0 | ***119,663*** | 126,843 | 0 | 0 | ***126,843*** | 134,454 | 0 | 0 | ***134,454*** |
| | **Total WZ114** | **589,722** | **0** | **0** | ***589,722*** | **0** | **0** | **0** | ***0*** | **119,663** | **0** | **0** | ***119,663*** | **126,843** | **0** | **0** | ***126,843*** | **134,454** | **0** | **0** | ***134,454*** |
| WZ11901 | African Plains Exhibit | 800,000 | 0 | 400,000 | ***400,000*** | 1,774,220 | 0 | 887,110 | ***887,110*** | 4,825,780 | 0 | 2,412,890 | ***2,412,890*** | 7,300,000 | 0 | 3,650,000 | ***3,650,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ119** | **800,000** | **0** | **400,000** | ***400,000*** | **1,774,220** | **0** | **887,110** | ***887,110*** | **4,825,780** | **0** | **2,412,890** | ***2,412,890*** | **7,300,000** | **0** | **3,650,000** | ***3,650,000*** | **0** | **0** | **0** | ***0*** |
| WZ12001 | Hippopotamus Exhibit Renovations | 0 | 0 | 0 | ***0*** | 4,800,000 | 0 | 3,600,000 | ***1,200,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ120** | **0** | **0** | **0** | ***0*** | **4,800,000** | **0** | **3,600,000** | ***1,200,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ12801 | Peck Roof Replacement | 306,650 | 0 | 0 | ***306,650*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ128** | **306,650** | **0** | **0** | ***306,650*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ13201 | Zoo-wide Deck Walkway Replacements | 275,600 | 0 | 0 | ***275,600*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ132** | **275,600** | **0** | **0** | ***275,600*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ13301 | Flamingo Building AC Replacement | 229,143 | 0 | 0 | ***229,143*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ133** | **229,143** | **0** | **0** | ***229,143*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ14101 | Adventure Africa: Rhinos | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 800,000 | 0 | 400,000 | ***400,000*** | 6,131,092 | 0 | 3,065,546 | ***3,065,546*** |
| | **Total WZ141** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **800,000** | **0** | **400,000** | ***400,000*** | **6,131,092** | **0** | **3,065,546** | ***3,065,546*** |
| WZ14201 | Woody's Restaurant | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,600,560 | 0 | 1,600,560 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ142** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,600,560** | **0** | **1,600,560** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WZ14301 | Farmhouse Desserts | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 900,000 | 0 | 900,000 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WZ143** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **900,000** | **0** | **900,000** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| **WZ** | **Total Zoological Department** | **2,785,315** | **0** | **400,000** | ***2,385,315*** | **6,574,220** | **0** | **4,487,110** | ***2,087,110*** | **7,646,003** | **0** | **4,913,450** | ***2,732,553*** | **8,226,843** | **0** | **4,050,000** | ***4,176,843*** | **6,265,546** | **0** | **3,065,546** | ***3,200,000*** |
| | **Total PARKS, RECREATION AND CULTURE** | **13,941,162** | **0** | **501,088** | ***13,440,074*** | **17,921,256** | **0** | **5,506,128** | ***12,415,128*** | **17,859,434** | **0** | **5,428,666** | ***12,430,768*** | **20,291,893** | **0** | **4,705,216** | ***15,586,677*** | **17,425,306** | **0** | **3,065,546** | ***14,359,760*** |
| **HEALTH AND HUMAN SERVICES** | | | | | | | | | | | | | | | | | | | | | |
| **1600** | **Behavioral Health** | | | | | | | | | | | | | | | | | | | | |
| WE04101 | Air Handling System | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 4,700,000 | 0 | 0 | ***4,700,000*** | 2,900,000 | 0 | 0 | ***2,900,000*** | 5,800,000 | 0 | 0 | ***5,800,000*** |
| | **Total WE041** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **4,700,000** | **0** | **0** | ***4,700,000*** | **2,900,000** | **0** | **0** | ***2,900,000*** | **5,800,000** | **0** | **0** | ***5,800,000*** |
| WE05001 | Panic Alarm System | 205,750 | 0 | 0 | ***205,750*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WE050** | **205,750** | **0** | **0** | ***205,750*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WE05201 | Replace Public Address System | 0 | 0 | 0 | 0 | 68,625 | 0 | 0 | 68,625 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WE052** | **0** | **0** | **0** | **0** | **68,625** | **0** | **0** | **68,625** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WE05401 | Essential Electrical System Improvements | 398,000 | 0 | 0 | 398,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WE054** | **398,000** | **0** | **0** | **398,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| **WE** | **Total Behavioral Health** | **603,750** | **0** | **0** | **603,750** | **68,625** | **0** | **0** | **68,625** | **4,700,000** | **0** | **0** | **4,700,000** | **2,900,000** | **0** | **0** | **2,900,000** | **5,800,000** | **0** | **0** | **5,800,000** |
| **1625** | **Human Services** | | | | | | | | | | | | | | | | | | | | |
| WS04003 | Rose Senior Center Interior Stairway Renovation | 0 | 0 | 0 | 0 | 18,011 | 0 | 0 | 18,011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS04004 | Rose Center Multipurpose Rm Fire Separations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87,513 | 0 | 0 | 87,513 |
| WS04005 | McGovern Main Kitchen Replacement | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS04007 | Senior Centers Power Access Door Hardware | 0 | 0 | 0 | 0 | 26,366 | 0 | 0 | 26,366 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS04009 | Washington Park Senior Center Chiller Assembly | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS04010 | McGovern Park Senior Center Fire System | 0 | 0 | 0 | 0 | 33,000 | 0 | 0 | 33,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WS04011 | Washington Park Senior Center HVAC Comp Auto. | 0 | 0 | 0 | 0 | 8,293 | 0 | 0 | 8,293 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS040** | **0** | **0** | **0** | **0** | **130,670** | **0** | **0** | **130,670** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **87,513** | **0** | **0** | **87,513** |
| WS04801 | Rose Senior Center Roof Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 |
| | **Total WS048** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **350,000** | **0** | **0** | **350,000** | **0** | **0** | **0** | **0** |
| WS04901 | Senior Centers Window Renovations | 160,865 | 0 | 0 | 160,865 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS049** | **160,865** | **0** | **0** | **160,865** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WS05101 | McGovern Senior Center Flooring and Ceiling Repl | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 182,987 | 0 | 0 | 182,987 |
| | **Total WS051** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **182,987** | **0** | **0** | **182,987** |
| WS05301 | Kelly Senior Center Fitness Area Restrooms | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS053** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **300,000** | **0** | **0** | **300,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WS05501 | Kelly SC HVAC Unit | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS055** | **0** | **0** | **0** | **0** | **15,000** | **0** | **0** | **15,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WS05601 | Coggs Security Camera System Upgrade and Exp | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,227,339 | 0 | 0 | 1,227,339 | 0 | 0 | 0 | 0 |
| | **Total WS056** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **1,227,339** | **0** | **0** | **1,227,339** | **0** | **0** | **0** | **0** |
| WS05801 | McGovern SC Chiller Replacement | 245,981 | 0 | 0 | 245,981 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS058** | **245,981** | **0** | **0** | **245,981** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WS05901 | Rose Senior Center New Kitchen | 0 | 0 | 0 | 0 | 40,000 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WS059** | **0** | **0** | **0** | **0** | **40,000** | **0** | **0** | **40,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WS06001 | Kelly Senior Center North Building Boiler | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,500 | 0 | 0 | 19,500 |
| | **Total WS060** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **19,500** | **0** | **0** | **19,500** |
| **WS** | **Total Human Services** | **406,846** | **0** | **0** | **406,846** | **185,670** | **0** | **0** | **185,670** | **300,000** | **0** | **0** | **300,000** | **1,577,339** | **0** | **0** | **1,577,339** | **290,000** | **0** | **0** | **290,000** |
| **1700** | **County Grounds** | | | | | | | | | | | | | | | | | | | | |
| WG00901 | CATC "A" & "C" Building Radiant Heat | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,300 | 0 | 0 | 100,300 |
| | **Total WG009** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,300** | **0** | **0** | **100,300** |
| WG01003 | CATC "A" Building Roof Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,559,000 | 0 | 0 | 1,559,000 | 0 | 0 | 0 | 0 |
| | **Total WG010** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **1,559,000** | **0** | **0** | **1,559,000** | **0** | **0** | **0** | **0** |
| WG02001 | Vel Phillips Emergency Generator | 190,067 | 0 | 0 | 190,067 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WG020** | **190,067** | **0** | **0** | **190,067** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WG02501 | Grounds Streetlighting | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140,000 | 0 | 0 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WG025** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **140,000** | **0** | **0** | **140,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WG02901 | CATC Domestic Hot Water Conv | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| | **Total WG029** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,000** | **0** | **0** | **100,000** | **0** | **0** | **0** | **0** |
| **WG** | **Total County Grounds** | **190,067** | **0** | **0** | **190,067** | **0** | **0** | **0** | **0** | **140,000** | **0** | **0** | **140,000** | **1,659,000** | **0** | **0** | **1,659,000** | **100,300** | **0** | **0** | **100,300** |
| | **Total HEALTH AND HUMAN SERVICES** | **1,200,663** | **0** | **0** | **1,200,663** | **254,295** | **0** | **0** | **254,295** | **5,140,000** | **0** | **0** | **5,140,000** | **6,136,339** | **0** | **0** | **6,136,339** | **6,190,300** | **0** | **0** | **6,190,300** |
| **GENERAL GOVERNMENT** | | | | | | | | | | | | | | | | | | | | | |
| **1750** | **Courthouse Complex** | | | | | | | | | | | | | | | | | | | | |
| WC01401 | Courthouse HVAC System | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | 1,165,000 | 0 | 0 | 1,165,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC014** | **0** | **0** | **0** | **0** | **200,000** | **0** | **0** | **200,000** | **1,165,000** | **0** | **0** | **1,165,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WC02501 | Courthouse Restroom Renovation | 0 | 0 | 0 | 0 | 284,000 | 0 | 0 | 284,000 | 352,500 | 0 | 0 | 352,500 | 318,000 | 0 | 0 | 318,000 | 0 | 0 | 0 | 0 |
| | **Total WC025** | **0** | **0** | **0** | **0** | **284,000** | **0** | **0** | **284,000** | **352,500** | **0** | **0** | **352,500** | **318,000** | **0** | **0** | **318,000** | **0** | **0** | **0** | **0** |
| WC02601 | Safety Building Restrooms | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 648,000 | 0 | 0 | 648,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC026** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **648,000** | **0** | **0** | **648,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC02701 | Courthouse Light Court Window Replacement | 0 | 0 | 0 | 0 | 672,000 | 0 | 0 | 672,000 | 672,000 | 0 | 0 | 672,000 | 672,000 | 0 | 0 | 672,000 | 672,000 | 0 | 0 | 672,000 |
| | **Total WC027** | **0** | **0** | **0** | **0** | **672,000** | **0** | **0** | **672,000** | **672,000** | **0** | **0** | **672,000** | **672,000** | **0** | **0** | **672,000** | **672,000** | **0** | **0** | **672,000** |
| WC05601 | SB Room 223 Storage Room Shelving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97,440 | 0 | 0 | 97,440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC056** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **97,440** | **0** | **0** | **97,440** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC05701 | Courtroom Bullet Resistant Glass Wall | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 343,200 | 0 | 0 | 343,200 | 343,200 | 0 | 0 | 343,200 | 0 | 0 | 0 | 0 |
| | **Total WC057** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **343,200** | **0** | **0** | **343,200** | **343,200** | **0** | **0** | **343,200** | **0** | **0** | **0** | **0** |
| WC05901 | CH Complex Electrical Infrastruc Upgrde Phase 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 498,947 | 0 | 0 | 498,947 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC059** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **498,947** | **0** | **0** | **498,947** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC06201 | CJF - Building Roof Replacement | 0 | 0 | 0 | 0 | 1,881,632 | 0 | 0 | 1,881,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC062** | **0** | **0** | **0** | **0** | **1,881,632** | **0** | **0** | **1,881,632** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC08301 | Clerk Of Court Storage Rooms Floor Replacements | 0 | 0 | 0 | 0 | 42,000 | 0 | 0 | 42,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC083** | **0** | **0** | **0** | **0** | **42,000** | **0** | **0** | **42,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC08401 | Clerk of Court Records Rooms Lighting Replacemen | 0 | 0 | 0 | 0 | 90,240 | 0 | 0 | 90,240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC084** | **0** | **0** | **0** | **0** | **90,240** | **0** | **0** | **90,240** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC08901 | Courthouse Elevator Renovation Phase 1 | 230,678 | 0 | 0 | 230,678 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC089** | **230,678** | **0** | **0** | **230,678** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC09301 | Courthouse Penthouse Masonry | 639,808 | 0 | 0 | 639,808 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC093** | **639,808** | **0** | **0** | **639,808** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC09401 | Courthouse Exterior Duct Repairs | 126,444 | 0 | 0 | 126,444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC094** | **126,444** | **0** | **0** | **126,444** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC09601 | Courthouse Tuckpointing | 177,022 | 0 | 0 | 177,022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC096** | **177,022** | **0** | **0** | **177,022** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC09701 | Courthouse Complex Carpeting | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 |
| | **Total WC097** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **300,000** | **0** | **0** | **300,000** | **0** | **0** | **0** | **0** |
| WC09801 | Safety Building Witness Waiting Rm 421 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 169,751 | 0 | 0 | 169,751 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC098** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **169,751** | **0** | **0** | **169,751** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC10501 | Renovations of Courts Roll Call Room | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC105** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC10601 | CJF Dirty Linen Receiving Area | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC106** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **350,000** | **0** | **0** | **350,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC10701 | CJF Booking Room and Tower Remodeling | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 |
| | **Total WC107** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** |
| WC10801 | CJF Sally Port Doors Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500,000 | 0 | 0 | 500,000 | 0 | 0 | 0 | 0 |
| | **Total WC108** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **500,000** | **0** | **0** | **500,000** | **0** | **0** | **0** | **0** |
| WC10901 | Renovation of Locker Rooms/Replacement Lockers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| | **Total WC109** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **200,000** | **0** | **0** | **200,000** | **0** | **0** | **0** | **0** |
| WC11001 | Replace Carpeting in Locker Rooms and Roll Call | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 |
| | **Total WC110** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **50,000** | **0** | **0** | **50,000** | **0** | **0** | **0** | **0** |
| WC11101 | Remodel/Repair Safety Bldg Room 224 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 |
| | **Total WC111** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **75,000** | **0** | **0** | **75,000** | **0** | **0** | **0** | **0** |
| WC11202 | City Campus Complex Demolition | 3,800,000 | 0 | 0 | 3,800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC112** | **3,800,000** | **0** | **0** | **3,800,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WC11301 | CCC Demolition | 0 | 0 | 0 | 0 | 3,130,796 | 0 | 0 | 3,130,796 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WC113** | **0** | **0** | **0** | **0** | **3,130,796** | **0** | **0** | **3,130,796** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **WC** | **Total Courthouse Complex** | **4,973,952** | **0** | **0** | ***4,973,952*** | **6,550,668** | **0** | **0** | ***6,550,668*** | **4,296,838** | **0** | **0** | ***4,296,838*** | **2,708,200** | **0** | **0** | ***2,708,200*** | **922,000** | **0** | **0** | ***922,000*** |
| **1800** | **House of Correction** | | | | | | | | | | | | | | | | | | | | |
| WJ02201 | Upgrade Fire Alarms | 450,000 | 0 | 0 | ***450,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ022** | **450,000** | **0** | **0** | ***450,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06001 | CCFS Exterior Lighting Replacement | 0 | 0 | 0 | ***0*** | 340,799 | 0 | 0 | ***340,799*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ060** | **0** | **0** | **0** | ***0*** | **340,799** | **0** | **0** | ***340,799*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06301 | CCFS Roof Repairs | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 150,000 | 0 | 0 | ***150,000*** |
| | **Total WJ063** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **150,000** | **0** | **0** | ***150,000*** |
| WJ06401 | Upgrade Security Doors on Cells | 535,265 | 0 | 0 | ***535,265*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ064** | **535,265** | **0** | **0** | ***535,265*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06501 | Replace Water Heaters in Dorms | 0 | 0 | 0 | ***0*** | 657,216 | 0 | 0 | ***657,216*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ065** | **0** | **0** | **0** | ***0*** | **657,216** | **0** | **0** | ***657,216*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06601 | Update HOC Power Plant | 312,183 | 0 | 0 | ***312,183*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ066** | **312,183** | **0** | **0** | ***312,183*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06701 | HOC Kitchen Upgrades | 0 | 0 | 0 | ***0*** | 295,230 | 0 | 0 | ***295,230*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ067** | **0** | **0** | **0** | ***0*** | **295,230** | **0** | **0** | ***295,230*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ06801 | HOC Roadway and Sidewalk Replacement | 0 | 0 | 0 | ***0*** | 170,000 | 0 | 0 | ***170,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ068** | **0** | **0** | **0** | ***0*** | **170,000** | **0** | **0** | ***170,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07001 | HOC Inmate Accounting Software | 0 | 0 | 0 | ***0*** | 100,000 | 0 | 0 | ***100,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ070** | **0** | **0** | **0** | ***0*** | **100,000** | **0** | **0** | ***100,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07101 | POD Renovation | 0 | 0 | 0 | ***0*** | 30,000 | 0 | 0 | ***30,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ071** | **0** | **0** | **0** | ***0*** | **30,000** | **0** | **0** | ***30,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07201 | Redesign Admin,Records, and Lieutenant Workspace | 0 | 0 | 0 | ***0*** | 130,000 | 0 | 0 | ***130,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ072** | **0** | **0** | **0** | ***0*** | **130,000** | **0** | **0** | ***130,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07301 | HOC New Garage | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,500,000 | 0 | 0 | ***1,500,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ073** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,500,000** | **0** | **0** | ***1,500,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07401 | HOC Master Control | 0 | 0 | 0 | ***0*** | 200,000 | 0 | 0 | ***200,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ074** | **0** | **0** | **0** | ***0*** | **200,000** | **0** | **0** | ***200,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WJ07501 | HOC New K9 Training Facility | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,500,000 | 0 | 0 | ***1,500,000*** | 0 | 0 | 0 | ***0*** |
| | **Total WJ075** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,500,000** | **0** | **0** | ***1,500,000*** | **0** | **0** | **0** | ***0*** |
| WJ07601 | HOC Recycling Center | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,000,000 | 0 | 0 | ***1,000,000*** |
| | **Total WJ076** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,000,000** | **0** | **0** | ***1,000,000*** |
| **WJ** | **Total House of Correction** | **1,297,448** | **0** | **0** | ***1,297,448*** | **1,923,245** | **0** | **0** | ***1,923,245*** | **1,500,000** | **0** | **0** | ***1,500,000*** | **1,500,000** | **0** | **0** | ***1,500,000*** | **1,150,000** | **0** | **0** | ***1,150,000*** |
| **1850** | **Other Agencies** | | | | | | | | | | | | | | | | | | | | |
| WO03801 | Marcus Center HVAC Upgrade | 500,000 | 0 | 250,000 | ***250,000*** | 3,488,884 | 0 | 1,744,442 | ***1,744,442*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WO038** | **500,000** | **0** | **250,000** | ***250,000*** | **3,488,884** | **0** | **1,744,442** | ***1,744,442*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WO07701 | Oak Creek Parkway- RR Tracks East to Chicago Ave | 0 | 0 | 0 | ***0*** | 60,000 | 0 | 0 | ***60,000*** | 600,000 | 0 | 0 | ***600,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WO077** | **0** | **0** | **0** | ***0*** | **60,000** | **0** | **0** | ***60,000*** | **600,000** | **0** | **0** | ***600,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WO07901 | County Grounds Parking Lot Asphalt Replacement | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 698,700 | 0 | 0 | ***698,700*** | 418,900 | 0 | 0 | ***418,900*** | 0 | 0 | 0 | ***0*** |
| | **Total WO079** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **698,700** | **0** | **0** | ***698,700*** | **418,900** | **0** | **0** | ***418,900*** | **0** | **0** | **0** | ***0*** |
| WO08201 | Root River Parkway Reconstruction | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 40,000 | 0 | 0 | ***40,000*** | 0 | 0 | 0 | ***0*** | 1,605,000 | 0 | 0 | ***1,605,000*** |
| | **Total WO082** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **40,000** | **0** | **0** | ***40,000*** | **0** | **0** | **0** | ***0*** | **1,605,000** | **0** | **0** | ***1,605,000*** |
| WO08601 | Milwaukee River Parkway Reconstruction | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 1,300,000 | 0 | 0 | ***1,300,000*** |
| | **Total WO086** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **1,300,000** | **0** | **0** | ***1,300,000*** |
| WO10301 | Fleet Management Central Garage Roof Repairs | 174,000 | 0 | 0 | ***174,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |
| | **Total WO103** | **174,000** | **0** | **0** | ***174,000*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** | **0** | **0** | **0** | ***0*** |
| WO11201 | Fleet General Equipment | 225,326 | 0 | 0 | ***225,326*** | 2,520,000 | 0 | 0 | ***2,520,000*** | 2,580,000 | 0 | 0 | ***2,580,000*** | 2,650,000 | 0 | 0 | ***2,650,000*** | 2,690,000 | 0 | 0 | ***2,690,000*** |
| WO11202 | Fleet Airport Equipment | 0 | 0 | 0 | ***0*** | 2,000,000 | 0 | 0 | ***2,000,000*** | 2,000,000 | 0 | 0 | ***2,000,000*** | 2,000,000 | 0 | 0 | ***2,000,000*** | 2,000,000 | 0 | 0 | ***2,000,000*** |
| WO11203 | Sheriff Fleet Equipment | 150,000 | 0 | 0 | ***150,000*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** | 0 | 0 | 0 | ***0*** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WO11204 | House of Correction Fleet Equipment | 193,490 | 0 | 0 | 193,490 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO11205 | Parks Fleet Equipment | 225,000 | 0 | 0 | 225,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO112** | **793,816** | **0** | **0** | **793,816** | **4,520,000** | **0** | **0** | **4,520,000** | **4,580,000** | **0** | **0** | **4,580,000** | **4,650,000** | **0** | **0** | **4,650,000** | **4,690,000** | **0** | **0** | **4,690,000** |
| WO11301 | Fleet Management Stormwater Reconfiguration | 1,476,694 | 0 | 0 | 1,476,694 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO113** | **1,476,694** | **0** | **0** | **1,476,694** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO11601 | Vogel Hall Renovation | 2,565,949 | 0 | 1,282,975 | 1,282,974 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO116** | **2,565,949** | **0** | **1,282,975** | **1,282,974** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO11701 | Marcus Center Roof Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 460,000 | 0 | 230,000 | 230,000 | 0 | 0 | 0 | 0 |
| | **Total WO117** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **460,000** | **0** | **230,000** | **230,000** | **0** | **0** | **0** | **0** |
| WO12401 | Charles Allis Window and Door Replacement | 0 | 0 | 0 | 0 | 357,000 | 0 | 178,500 | 178,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO124** | **0** | **0** | **0** | **0** | **357,000** | **0** | **178,500** | **178,500** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO12601 | Wil-O-Ways Underwood Exterior Wall Wood Siding | 0 | 0 | 0 | 0 | 142,851 | 0 | 0 | 142,851 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO126** | **0** | **0** | **0** | **0** | **142,851** | **0** | **0** | **142,851** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO20502 | Fiscal Modernization & Process Improvement | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 |
| | **Total WO205** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** |
| WO21501 | Storage Expansion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | **Total WO215** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,000** | **0** | **0** | **100,000** |
| WO21601 | Thin Client | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 750,000 | 0 | 0 | 750,000 |
| | **Total WO216** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** | **750,000** | **0** | **0** | **750,000** |
| WO21701 | Phone and Voicemail Replacement | 0 | 0 | 0 | 0 | 2,000,000 | 0 | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO217** | **0** | **0** | **0** | **0** | **2,000,000** | **0** | **0** | **2,000,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO21801 | Infrastructure Replacement | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 |
| | **Total WO218** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** |
| WO22601 | Charles Allis Boiler Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO22602 | Charles Allis HVAC Improvements | 113,000 | 0 | 56,500 | 56,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO226** | **113,000** | **0** | **56,500** | **56,500** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO42801 | Pod 4C Double Bunking of 16 Cells | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 65,000 |
| | **Total WO428** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **65,000** | **0** | **0** | **65,000** |
| WO44701 | CCFC Camera System | 667,391 | 0 | 0 | 667,391 | 660,390 | 0 | 0 | 660,390 | 663,731 | 0 | 0 | 663,731 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO447** | **667,391** | **0** | **0** | **667,391** | **660,390** | **0** | **0** | **660,390** | **663,731** | **0** | **0** | **663,731** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO45001 | Iris Scan Enrollment and Reading System | 117,760 | 0 | 0 | 117,760 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO450** | **117,760** | **0** | **0** | **117,760** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO45401 | In Squad Camera System (34 units) | 310,800 | 0 | 0 | 310,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO454** | **310,800** | **0** | **0** | **310,800** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO46201 | Bullpen Camera System | 601,630 | 0 | 0 | 601,630 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO462** | **601,630** | **0** | **0** | **601,630** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO46901 | PSB Fast ID Remote Booking (30 Units) | 0 | 0 | 0 | 0 | 180,000 | 0 | 0 | 180,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO469** | **0** | **0** | **0** | **0** | **180,000** | **0** | **0** | **180,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO47101 | CJF Key Watcher System | 0 | 0 | 0 | 0 | 300,000 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO471** | **0** | **0** | **0** | **0** | **300,000** | **0** | **0** | **300,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO47301 | Sheriff ADM Radio/Battery Charger Replaceme | 0 | 0 | 0 | 0 | 275,000 | 0 | 0 | 275,000 | 275,000 | 0 | 0 | 275,000 | 275,000 | 0 | 0 | 275,000 | 0 | 0 | 0 | 0 |
| | **Total WO473** | **0** | **0** | **0** | **0** | **275,000** | **0** | **0** | **275,000** | **275,000** | **0** | **0** | **275,000** | **275,000** | **0** | **0** | **275,000** | **0** | **0** | **0** | **0** |
| WO47401 | Sheriff PSB Radar and Laser Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 | 60,000 | 0 | 0 | 60,000 | 0 | 0 | 0 | 0 |
| | **Total WO474** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **60,000** | **0** | **0** | **60,000** | **60,000** | **0** | **0** | **60,000** | **0** | **0** | **0** | **0** |
| WO47601 | Sheriff PSB In-Squad Computer Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 75,000 | 75,000 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 |
| | **Total WO476** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **75,000** | **0** | **0** | **75,000** | **75,000** | **0** | **0** | **75,000** | **0** | **0** | **0** | **0** |
| WO47901 | CJF Kitchen Upgrades | 0 | 0 | 0 | 0 | 125,000 | 0 | 0 | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO479** | **0** | **0** | **0** | **0** | **125,000** | **0** | **0** | **125,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO48601 | Sheriff On-Site Metal Storage Facility | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO486** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **50,000** | **0** | **0** | **50,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |

# Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| WO48701 | Training Academy Lighting Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO487** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **50,000** | **0** | **0** | **50,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO48801 | CJF Secure Doors in Dock Area | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95,000 | 0 | 0 | 95,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO488** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **95,000** | **0** | **0** | **95,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO48901 | CJF Computer Equipment and Software Upgrades | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 | 150,000 | 0 | 0 | 150,000 |
| | **Total WO489** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** | **150,000** | **0** | **0** | **150,000** |
| WO49001 | Sheriff ADM Civil Process Computer Upgrades | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO490** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **75,000** | **0** | **0** | **75,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO49101 | Sheriff PSB Wire Mesh Camera Network Lakefront & | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO491** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO49201 | Sheriff PSB Predicitve Analytics | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| | **Total WO492** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,000** | **0** | **0** | **100,000** | **0** | **0** | **0** | **0** |
| WO49401 | CJF Public Side Mezz Build Storage Organization | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| | **Total WO494** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **100,000** | **0** | **0** | **100,000** |
| WO49501 | Repair/Upgrade B2 Security Cell Doors | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,000 | 0 | 0 | 260,000 |
| | **Total WO495** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **260,000** | **0** | **0** | **260,000** |
| WO50601 | Charles Allis Roof and Drain Replacement | 267,000 | 0 | 133,500 | 133,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO506** | **267,000** | **0** | **133,500** | **133,500** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO50701 | Charles Allis Exterior Façade Repair | 371,000 | 0 | 185,500 | 185,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO507** | **371,000** | **0** | **185,500** | **185,500** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO50801 | Marcus Center - Pedestrian Pavement Replacement | 0 | 0 | 0 | 0 | 773,000 | 0 | 386,500 | 386,500 | 860,000 | 0 | 430,000 | 430,000 | 780,000 | 0 | 390,000 | 390,000 | 800,000 | 0 | 400,000 | 400,000 |
| | **Total WO508** | **0** | **0** | **0** | **0** | **773,000** | **0** | **386,500** | **386,500** | **860,000** | **0** | **430,000** | **430,000** | **780,000** | **0** | **390,000** | **390,000** | **800,000** | **0** | **400,000** | **400,000** |
| WO51706 | Birdcage Stair Glass Curtainwall Replacement | 1,015,000 | 0 | 0 | 1,015,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO51707 | War Memorial Traction Elevator Upgrades | 100,000 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO51708 | War Memorial Truck Dock Repairs | 470,000 | 0 | 0 | 470,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO51709 | War Memorial HVAC Upgrades | 2,640,000 | 0 | 0 | 2,640,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO517** | **4,225,000** | **0** | **0** | **4,225,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO60201 | Enterprise Platform Modernization | 300,000 | 0 | 0 | 300,000 | 450,000 | 0 | 0 | 450,000 | 2,000,000 | 0 | 0 | 2,000,000 | 1,730,000 | 0 | 0 | 1,730,000 | 1,500,000 | 0 | 0 | 1,500,000 |
| | **Total WO602** | **300,000** | **0** | **0** | **300,000** | **450,000** | **0** | **0** | **450,000** | **2,000,000** | **0** | **0** | **2,000,000** | **1,730,000** | **0** | **0** | **1,730,000** | **1,500,000** | **0** | **0** | **1,500,000** |
| WO60601 | Rewire County Facilities | 252,000 | 0 | 0 | 252,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO606** | **252,000** | **0** | **0** | **252,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO60701 | Install Wireless Infrastructure @ Cnty Facility | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 | 250,000 | 0 | 0 | 250,000 | 0 | 0 | 0 | 0 |
| | **Total WO607** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **200,000** | **0** | **0** | **200,000** | **250,000** | **0** | **0** | **250,000** | **0** | **0** | **0** | **0** |
| WO61401 | Build Out Ten Sites to Digital | 2,009,183 | 0 | 0 | 2,009,183 | 1,559,183 | 0 | 0 | 1,559,183 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO614** | **2,009,183** | **0** | **0** | **2,009,183** | **1,559,183** | **0** | **0** | **1,559,183** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO61901 | Disaster Recovery Site | 650,000 | 0 | 0 | 650,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO619** | **650,000** | **0** | **0** | **650,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO62101 | Windows Migration | 1,191,909 | 0 | 0 | 1,191,909 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO621** | **1,191,909** | **0** | **0** | **1,191,909** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO62801 | Marcus Center South Colonnade | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,200,000 | 0 | 1,100,000 | 1,100,000 |
| | **Total WO628** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **2,200,000** | **0** | **1,100,000** | **1,100,000** |
| WO62901 | Marcus Center Electronic Signage | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 200,000 | 200,000 | 0 | 0 | 0 | 0 |
| | **Total WO629** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **400,000** | **0** | **200,000** | **200,000** | **0** | **0** | **0** | **0** |
| WO63101 | Election Machines | 1,845,000 | 0 | 0 | 1,845,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | **Total WO631** | **1,845,000** | **0** | **0** | **1,845,000** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** | **0** |
| WO8700 | County Special Assessments | 0 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 | 250,000 | 0 | 0 | 250,000 |
| | **Total WO870** | **0** | **0** | **0** | **0** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** | **250,000** | **0** | **0** | **250,000** |
| WO88802 | Uihlein #1 elevator | 625,108 | 0 | 312,554 | 312,554 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO88804 | Uihlein Stage Lifts | 0 | 0 | 0 | 0 | 694,782 | 0 | 347,391 | 347,391 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WO88805 | Uihlein #4 elevator | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 589,000 | 0 | 294,500 | 294,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

## Five-Year Capital Improvements Program (2015-2019)

| Project Number | Project | 2015 REC BUDGET | 2015: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2016 REC BUDGET | 2016: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2017 REC BUDGET | 2017: BREAKDOWN OF COST FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2018 REC BUDGET | 2018: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** | 2019 REC BUDGET | 2019: PROJECT FUNDING BREAKDOWN FEDERAL/STATE LOCAL/OTHER | PRIVATE CONTRB | COUNTY CONTRB** |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Total WO888 | 625,108 | 0 | 312,554 | *312,554* | 694,782 | 0 | 347,391 | *347,391* | 589,000 | 0 | 294,500 | *294,500* | 0 | 0 | 0 | *0* | 0 | 0 | 0 | *0* |
| WO | Total Other Agencies | 19,457,240 | 0 | 2,221,029 | *17,236,211* | 16,236,090 | 0 | 2,656,833 | *13,579,257* | 11,961,431 | 0 | 724,500 | *11,236,931* | 10,248,900 | 0 | 820,000 | *9,428,900* | 14,170,000 | 0 | 1,500,000 | *12,670,000* |
| | Total GENERAL GOVERNMENT | 25,728,640 | 0 | 2,221,029 | *23,507,611* | 24,710,003 | 0 | 2,656,833 | *22,053,170* | 17,758,269 | 0 | 724,500 | *17,033,769* | 14,457,100 | 0 | 820,000 | *13,637,100* | 16,242,000 | 0 | 1,500,000 | *14,742,000* |
| **Capital Budget Summary** | | | | | | | | | | | | | | | | | | | | | |
| | Grand Total Capital Improvements | 78,572,288 | 24,188,962 | 2,722,117 | 51,661,209 | 84,819,383 | 14,871,089 | 8,162,961 | 61,785,333 | 106,490,928 | 25,124,125 | 6,153,166 | 75,213,637 | 96,352,332 | 13,385,250 | 5,525,216 | 77,441,866 | 123,476,699 | 24,982,000 | 4,565,546 | 93,929,153 |
| | Total Excluding Airports | 71,622,288 | 19,314,237 | 2,722,117 | 49,585,934 | 66,566,383 | 8,831,414 | 8,162,961 | 49,572,008 | 63,529,928 | 9,269,000 | 6,153,166 | 48,107,762 | 58,647,332 | 3,972,000 | 5,525,216 | 49,150,116 | 71,919,699 | 14,637,000 | 4,565,546 | 52,717,153 |