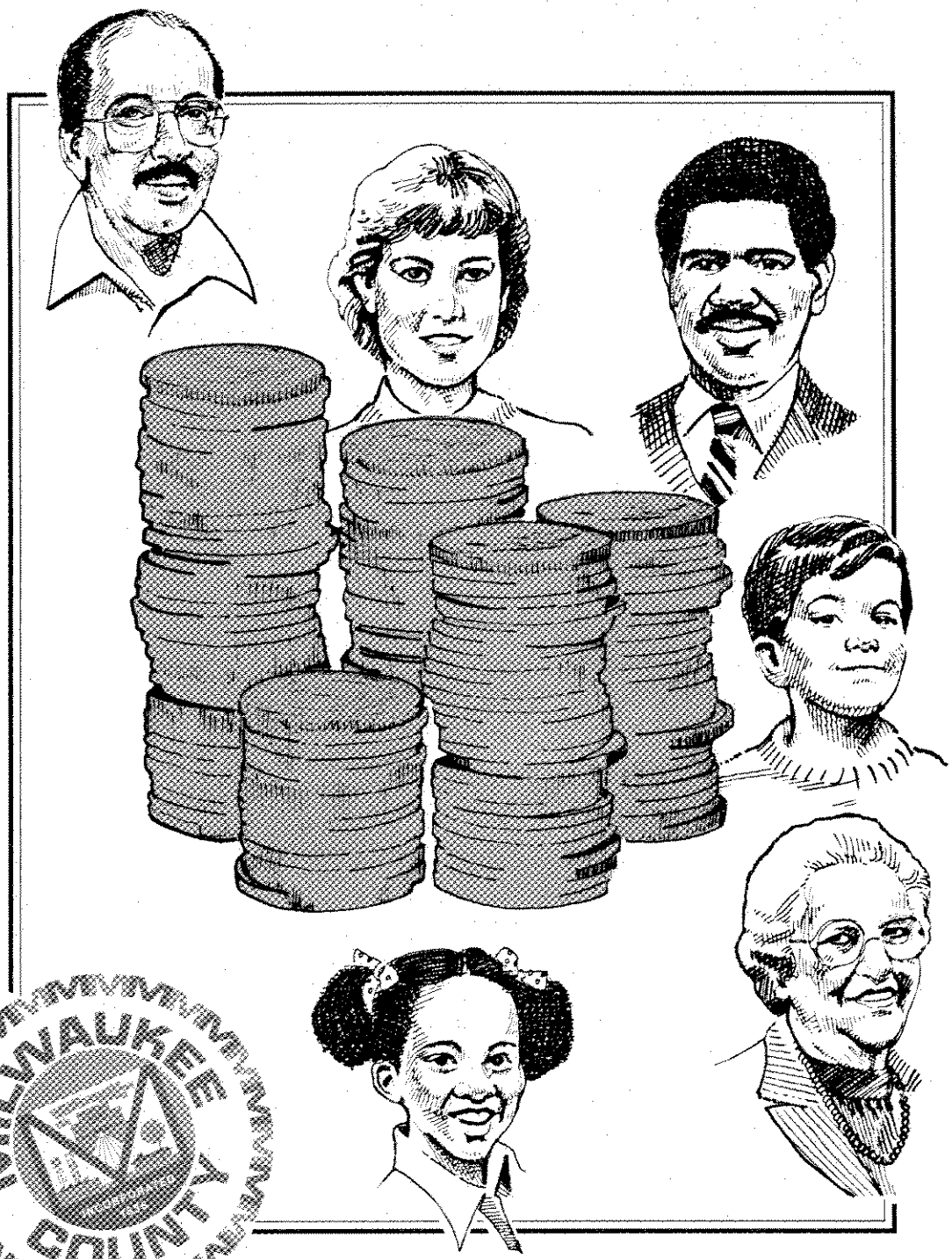
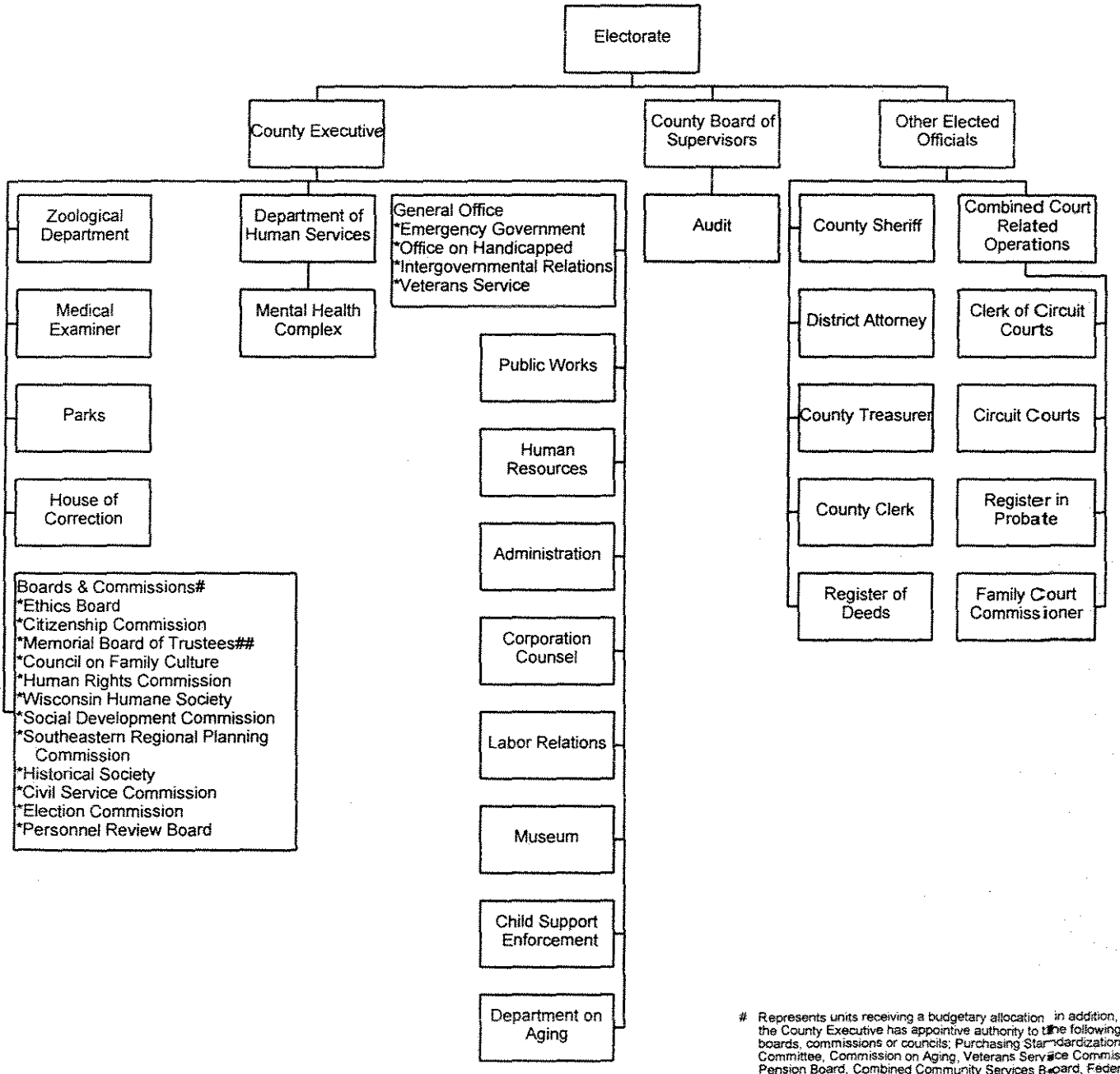
Milwaukee County
1996 Adopted Budget Summary



F. Thomas Ament
Milwaukee County Executive

County of Milwaukee
Organization Chart



Represents units receiving a budgetary allocation in addition, the County Executive has appointive authority to the following boards, commissions or councils; Purchasing Standardization Committee, Commission on Aging, Veterans Service Commission Pension Board, Combined Community Services Board, Federated Library System Board, Safety Commission, Symphony Orchestra Board, City of Milwaukee Library Board, Medical College Board of Directors, Airport Noise Advisory Committee, Milwaukee Art Museum Board, Emergency Medical Service Council, Commission on Handicapped, Airport Improvement Council, Medical Center Board, Disadvantaged Business Enterprise, Economic Development Committee, Research Park Corporation Board, Bond Advisory Council, Museum Advisory Council and Zoological Advisory Council.

Includes budgets for the Milwaukee Art Center, Villa Terrace, Performing Arts Center and Charles Allis Museum.

Milwaukee County Board

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Richard H. Bussler, Jr.
First Vice-Chairperson
Richard D. Nyklewicz, Jr.
Second Vice-Chairperson

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INTRODUCTION

Milwaukee County's 1996 Adopted Budget serves several important purposes. First, it functions as a statement of policy developed and approved by the County's elected officials. Second, the budget documents serve as a financial and operational plan that assists departmental administrators in fulfilling their responsibility to provide needed public services in an effective and efficient manner. Finally, the budget is a source of information for the general public, enabling citizens to understand the many functions of local government and how its resources are allocated.

THE BUDGET PROCESS

The process associated with the budget's compilation and adoption is a long and difficult task. It starts in early March and becomes a reality in mid November, at which time a budget is adopted and official appropriations are provided. The time sequence of the complete budget process is as follows:

March through May	Compilation of personal service cost data and projections of utility and commodity price changes prepared by the Budget Section and submitted to the operating departments. Budget instructions and forms are submitted to department administrators.
May 1	Capital budget requests are submitted by County agencies and DPW.
June 1-15	Operating budget requests and revenue estimates are submitted by County agencies to the Department of Administration.
June and July	County Executive Public Hearings on the budget, inviting County department administrators and the general public to comment on the requested budget. County Executive reviews agency budget requests.
August 15	Department of Administration submits to the County Board a summary of requested budgets.
October 1	County Executive presents to the County Board the Executive Budget for the subsequent year. This is then referred to the Board's Finance Committee for review and recommendation.
October 1 - to 1st week in November	Finance Committee reviews the County Executive Budget.
14 days or more prior to County Board Public Hearing	Publication of County Executive Budget in newspapers.

November - 1st Monday of month	County Board public hearing on budget, inviting members of general public to comment on the Executive Budget
1st Tuesday after 2nd Monday in November	County Board annual meeting and the adoption of the budget and tax levies. During this meeting the County Board acts on the amendments and recommendations submitted by the Finance Committee relative to the County Executive's Budget as well as amendments submitted by individual County Board members.
January 1 of the succeeding year	Departments translate budget to public services.

Among the numerous duties and responsibilities of the County Executive, the broadest and most effective is the annual submission of the Executive Budget to the County Board. The Executive Budget has become an effective overall force in shaping policy and directing management. It has accomplished much in forging a responsible administrative organization out of a collection of unrelated departmental units. The value of a single responsible executive voice for County government is particularly apparent and best exemplified in the development of the Executive Budget. By this means, important problems are discussed and addressed and, more importantly, a tremendous growth in understanding of mutual problems occurs.

The Budget Section in the Division of Fiscal Affairs of the Department of Administration is primarily responsible for guidance and assistance in the compilation and adoption of the County's multi-million dollar annual budget. This division provides assistance to the County Executive in the review of budget requests submitted by County agencies. Special emphasis is given to merging the capital budget process and future operating budget needs of departments into the formal budgetary process.

After presentation of the Executive Budget to the County Board of Supervisors, the Budget Section assists in presenting the Executive Budget to the County Board's Finance Committee. After the budget has been adopted and a detailed summary of the appropriations is provided to the County departments, the Budget Section and Controller's Office work with the County Executive and the Finance Committee in monitoring the budget during the fiscal year. This monitoring involves a periodic check of expenditures against appropriations, reviewing actual revenue compared to budgeted revenue and reviewing requests for transfer of appropriations. This completes the budget process.

BUDGETARY BASIS OF ACCOUNTING

In accordance with Generally Accepted Accounting Principles (GAAP), the accounts of the County are maintained on the basis of funds. Each fund is a separate fiscal and accounting entity. The various funds are grouped into the following categories:

Governmental Funds

General Fund

The General Fund is used to account for all financial resources, except those required to be accounted for in another fund.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources and the payment of principal and interest on long-term general obligation debt.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources segregated for the acquisition of construction of major capital facilities other than those financed by proprietary funds.

Proprietary Funds

Enterprise Funds

The Enterprise Funds are used to account for operations that provide services which are financed primarily by user charges or activities where periodic measurement of net income is appropriate for capital maintenance, public policy, management control or other purposes.

Internal Service Funds

The Internal Service Funds are used to account for the financing of goods or services provided by one department to other departments in the County or to other governmental entities, on a cost-reimbursement basis.

Governmental Funds

The adopted budgets of the governmental funds utilize the modified accrual basis of accounting, except for the treatment of the Fund Balance Reserved for Appropriations. For budget purposes, the Fund Balance Reserved for Appropriations is reflected as other financing sources, whereas, for accounting purposes it is reflected as part of fund balance.

Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures and commitments of the current period. Expenditures are recognized when the related liability is incurred, if measurable.

Proprietary Funds

The adopted budgets of the proprietary funds utilize the accrual basis of accounting. Under the accrual basis, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the period in which they are incurred.

EXPENDITURE CONTROLS

Under Wisconsin State Statute, no payment may be authorized or made and no obligation incurred against the County unless the County has sufficient appropriations for each payment. Budgetary control over expenditures is maintained by a formal appropriation and encumbrance system. Encumbrances are charged against appropriations when purchase orders, contracts or other commitments are incurred. Liabilities which exceed appropriation balances are not paid until an increased appropriation is made available.

Every appropriation excepting an appropriation for capital expenditure or major repair lapses at December 31, to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure or a major repair continues in force until the purpose for which it was made has been accomplished or abandoned or three years pass without any expenditure or encumbrance. The County Board of Supervisors approves carryovers recommended by the DOA.

The legal level of control for each budget is by department. Once the budget is adopted, transfers of appropriations among departments require approval by the Board of Supervisors. Supplemental appropriations for the purpose of public emergencies or from the contingency appropriation may be made from unanticipated revenues received or surplus, as defined by resolution adopted by a vote of two-thirds of the members of the Board of Supervisors. Supplemental appropriations from the issuance of tax anticipation notes require an affirmative vote of three-fourths of the members of the Board of Supervisors.

BUDGET DOCUMENTS

The 1996 adopted budget publications are as follows:

- The *1996 Budget in Brief* provides highlights of program and policy changes in the budget and a comparison of the adopted budgets of the various Milwaukee County departments for the years 1995 and 1996. Also included are various schedules summarizing the adopted budgets, a comparison of equalized values of the various municipalities, and a comparison of the taxes levied to each municipality for general County and other special purposes. The *Budget in Brief* is intended for use by the County Executive, County Board of Supervisors, department administrators and general public to obtain an overview of the County's budget.

- The *1996 Adopted Budget Summary* is presented in one volume and provides more detailed information and in-depth analysis of the budget. It is organized into four major sections. The first section presents summary information on the *1996 Adopted Budget Summary* and includes a summary of major program and policy highlights of the adopted budget and summary schedules and graphs reflecting budgeted revenues and expenditures for 1995 and 1996 by fund and function.

  The second section provides more in-depth analysis of the operating budget by department. Each departmental budget includes a Statement of Operating Authority and Purpose, Department Description and Objectives for 1996, a Budget and Personnel Summary, Budget Highlights and an Organizational Chart. Some of the large or complex budgets are presented programmatically, providing separate descriptions and analyses of the various programs that comprise the department's operations.

  The third section presents information on Milwaukee County's 1996 capital improvement program, including a summary of program highlights, a schedule of adopted projects and their costs and a review of the 1995-1999 requested Capital Program. A separate *Adopted Capital Improvements Budget* is published in the spring of 1996 which provides project-by-project detail and five-year planning goals, objectives and funding requirements.

  The fourth section is the Appendix and is the last major section of the budget. The Appendix provides the reader with the County Executive's budget message representing his recommended budget, a glossary of key terms and a presentation of County-wide position equivalents.

Copies of the budget publications are distributed to the County Executive, the County Board of Supervisors and department administrators.

Terry D. Kocourek
Fiscal and Budget Administrator

BGT612

1996 BUDGET HIGHLIGHTS

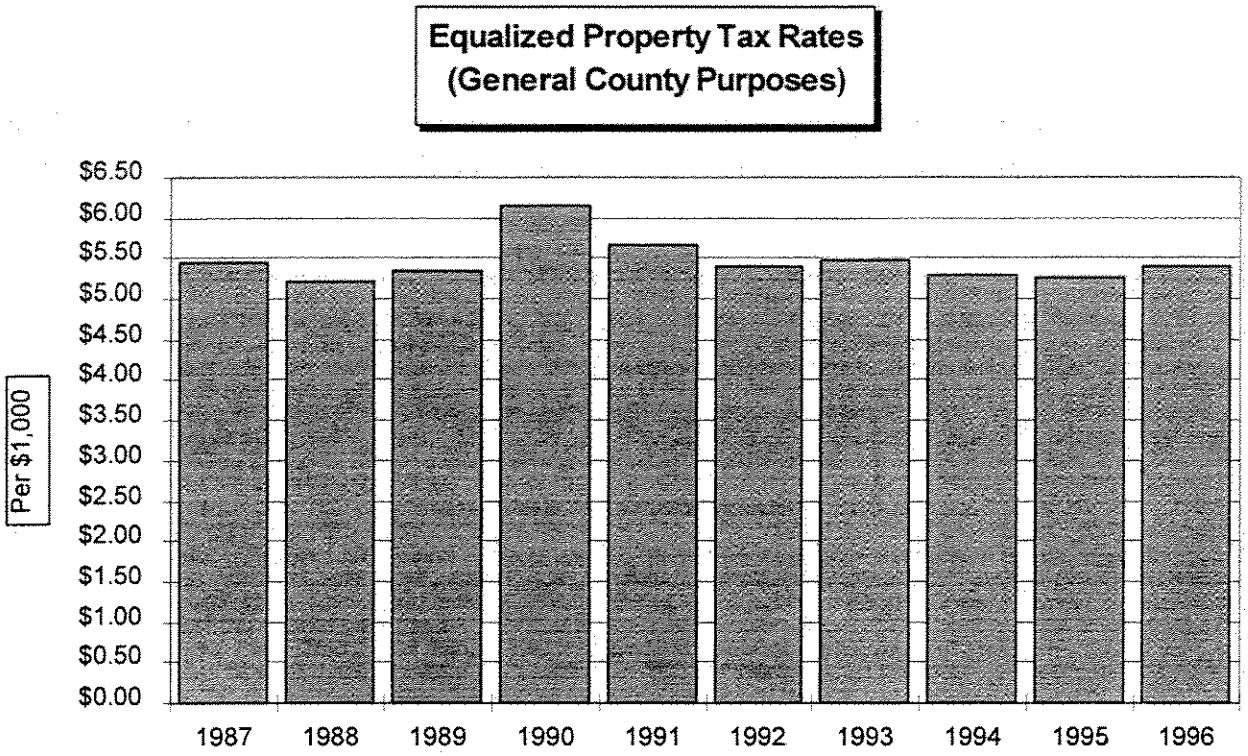
COUNTY WORKFORCE REDUCED

Funded full-time position equivalents are reduced by 2,096 from 8,924 to 6,828 for 23.5% fewer position equivalents. The closure of Doyne Hospital effective December, 1995, resulted in the reduction of 1,508 position equivalents. The remaining 587 reductions are due to the abolishment of vacant positions due to an early retirement window, elimination of County operations such as Stationary Stores, contracting for security at the Mental Health Complex and Department of Human Services, partial contracting for custodial services at the Department of Human Services, shifting some mental health services from facility-based to community-based, contracting for outpatient mental health services, elimination of provision of General Relief - Grants, the closing of the Law Library, sale of the Power Plant, reorganization of DPW and a general overall emphasis on downsizing individual County government operations.

TAX RATE LIMIT

The 1996 adopted property tax levy for 1996 operating purposes is approximately $7,545,000 below the maximum allowable amount. Section 66.77, Wis. Stats. imposed a property tax rate limit on Wisconsin counties, effective August 12, 1993. Separate limits were imposed for operating levy rates and the debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County adopted an operating rate of $4.08 per $1,000 and a debt levy rate of approximately $1.42 per $1,000 of equalized value as part of the 1993 budget. The County may not exceed these operating levy rate and debt levy rate limits unless certain conditions are met. The statute establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in state shared revenues and transportation aids.

The conditions under which the debt service rate may be increased include: 1) a referendum is held that approves the debt issuance; 2) the county board of supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the county to increase the debt levy rate; 3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 16, 1993); 4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.05(7)(f); 5) the debt is issued to fund or refund outstanding municipal obligations; or 6) the county board of supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the county board. The actual rate for 1996 debt service is $1.57 per $1,000 of equalized property value.



INCREASED REVENUES FROM FEES FOR COUNTY SERVICES/PROGRAMS

Additional revenues are generated with a variety of fee increases and charges for County services and programs:

The Milwaukee County Zoo admission fees are increased by $.50, from $7.00 to $7.50 for adults and from $5.00 to $5.50 for children. Milwaukee County residents receive an increase in the discount of $.50, from $1.00 to $1.50. The increased fee is projected to increase revenues $200,000, reducing tax levy by the same amount. Discounted admission fees for Milwaukee County residents on Wednesdays are increased $1.00 for adults, from $2.00 to $3.00 and $.50 for juniors and school groups, from $1.00 to $1.50. This increase in discounted admission fees adds $50,502 in revenue. In addition, fees for zoomobile and train rentals are increased.

The Parks Department increased golf revenues from $102,500 to $1,372,650, an increase of $1,270,150 due to the establishment of a Golf Discount Card for non-County residents and two and three year discount cards. Since County courses have available capacity for increased play, this is an initiative to increase the usage of golf courses by improving the service level to golfers, providing incentives to golfers to use County courses and educating golfers on the benefits of using County courses. Additional golf round and rental fees increased revenue $312,990. Other Park fees are increased approximately 5% for programs such as Mitchell Park Domes entrance,

parking at Boerner Botanical Gardens, marina slips, overnight lodges, photography permits, picnic permits, rental of facilities, indoor skating, special event permits and swimming. These increases generate an additional $197,105.

Bus passenger fare increases generate an additional $1.6 million in revenue. Cash fares increase $.10, from $1.25 to $1.35. Adult tickets and weekly passes increase $.50, from $10.00 to $10.50. Half fare cash fares increase from $.60 to $.65 and children, senior/handicap ticket (10) increases from $6.00 to $6.50.

Other miscellaneous County fee increases include a $10 increase in the marriage license fee from $70 to $80, a $20 increase in marriage ceremony fees, an increase in the autopsy/lab services fee and an increase in the Huber Board and Electronic Surveillance per day charges.

SALE OF POWER PLANT

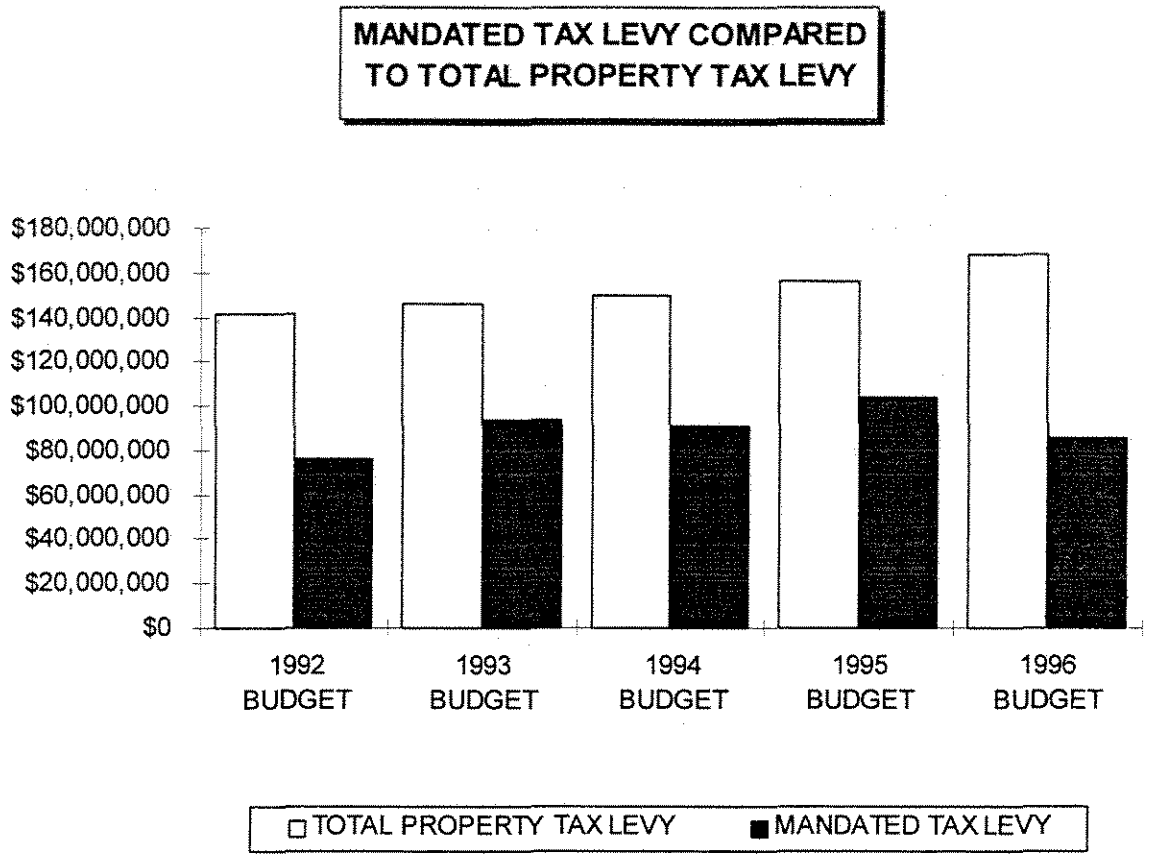
Milwaukee County has sold its Power Plant on the institution grounds in Wauwatosa to Wisconsin Electric Power Company. The sale will be consummated in two phases. The first phase, the sale of the majority of the electric assets, occurred in late 1995 for $7 million. The second phase, the sale of the steam and chilled water utilities, will occur upon regulatory approval. This approval is expected to occur in the second half of 1996. At that time, the County will receive $20 million with an additional commitment from Wisconsin Electric of $2.3 million each January 1 thereafter, for a period of ten years. The annual payments will include interest or another $2 million during the ten-year period. The proceeds will be used to pay off capital lease debt associated with the Power Plant, and to fund County-wide budgeted commitments for capital projects, debt service and long-term liabilities.

PROPERTY TAX FOR STATE MANDATES

The 1996 County tax levy of $167.9 million includes $85.3 million or 50.8% of tax levy for state mandates. Of the total court costs of $30.2 M, the state provides 16.1% or $4.8 million. While housing of state violators of probation and parole costs Milwaukee County $3.5 million, the state reimburses 31.1% or $1.1 M in 1996. Department of Human Services mandates including court ordered care are supported with $33.9 M of County property tax levy. The General Relief Grants and Medical Programs are no longer mandated by the state. While the County no longer provides a General Relief-Grants Program, it does continue a General Relief Medical Program in 1996 at a cost of $47.1 million which is offset by $17.4 M in state revenue and other revenues of $7.3 M resulting in a tax levy cost of $22.4 M.

DEPARTMENT OF PUBLIC WORKS REORGANIZATION

The Department of Public Works was restrucstured to allow for more efifcient and cost effective operations due to the sale of the Power Plant, closure of Doyne Hospital and general budget



constraints. DPW Administration and Facilities Management staff was reallocated and reduced by a total of 14 FTEs. Grounds maintenance and skilled trades staff and administration from the Courthouse Complex and the County Grounds are consolidated into a single unit. To reduce the costs associated with the use of outside contractors for building repair and maintenance, County departments will utilize the pool of Skilled Trades staff prior to seeking outside contractor assistance. Fleet Maintenance staff was reduced. They will review operating policies and programs with the intention of further reducing and consolidating County vehicle usage.

TRANSIT SERVICES

The Transit System increased passenger fares and reduced service levels to offset the projected decrease in federal and state operating assistance. The following service cutbacks were made on low-ridership routes: Routes 31 and 71 were combined; the West Allis Branch of Route 10 was

replaced with Shuttle Service; Routes 13 and 50 Saturday service was discontinued; Route 49 midday-weekday service was eliminated; and Routes 68 and 15 were eliminated.

DEPARTMENT OF HUMAN SERVICES

The General Assistance - Grant program is eliminated resulting in the abolishment of 82 positions and a $5.2 M tax levy reduction. An Interim Disability Assistance Program is included at a tax levy cost of $682,000 to provide a safety net for SSI eligible individuals while their applications are being processed. In anticipation of the State of Wisconsin assuming administration of the Child Welfare System in 1998, the Milwaukee County tax levy contribution to this program is unchanged from 1995 and $6.3 M in new initiatives are delineated to be funded with Title IVE revenue from the state. Nine additional positions are provided for adequate staffing at the new Detention Facility which will be operational April 1, 1996. Due to fiscal constraints, one probation unit is eliminated, the Juvenile Restitution Program is eliminated and community agency contracts are cut back, reducing tax levy approximately $1.0 M.

WAR MEMORIAL CENTER

The 1996 budget for the War Memorial Center, Inc. includes a seven-year commitment (subject to the negotiation of a Memorandum of Understanding between Milwaukee County, the War Memorial Center and the Milwaukee Art Museum) beginning in 1996 to support the Milwaukee Art Museum (MAM) through the War Memorial Center with the guaranteed amount of $627,325 annually for basic operating needs such as security, custodial services, fine arts insurance and educational programming support. In the past, custodial and security costs for the Milwaukee Art Museum were absorbed within the War Memorial Center's budget and not specifically identified as MAM support in the War Memorial Center's budget write-up. This guaranteed funding of $627,325 is provided to the WMC on behalf of the MAM to assist the MAM in raising private support for facility expansion and additional endowment funds to support expanded programming.

LAW AND REFERENCE LIBRARY/LEGAL RESOURCE CENTER

The Law and Reference Library is closed in the 1996 budget and in its place a new non-departmental, the Legal Resource Center, is created under the control and oversight of the Chief Judge and the Clerk of Circuit Court/Director of Court Services. Corporation Counsel, in conjunction with the Chief Judge and Clerk of Circuit Court/Director of Court Services will negotiate and enter into a contract with the Wisconsin State Law Library for the purpose of establishing and maintaining a Legal Resource Center in the Milwaukee County Courthouse, effective January 1, 1996. The Legal Resource Center will provide legal information, reference materials and on-line computer services to County departments and the general public.

SHERIFF

The Jail is budgeted for an average daily population of 1,200 which is an increase of 200 persons over the 1995 budget.

Twenty-one new positions are created in the Sheriff's Department including 17 Deputy Sheriff positions to provide additional staffing in the housing areas of the jail and two additional positions of Deputy Sheriff I for courtroom security. One position of Network Manager and one position of Software System Specialist are created to staff a new data processing unit to provide first line hardware and software support to department users. Vacancy and turnover is budgeted at $2,076,132 for 1996.

DHS-MENTAL HEALTH DIVISION

The DHS - Mental Health Division budget for 1996 continues the planned downsizing of MHD hospital-based services to more community-based, preventive services for mentally ill County residents as recommended in the Master Plan for Mental Health Services. The number of licensed Rehabilitation beds will be reduced by 64 beds during 1996 and inpatient beds for adult services will decrease by 24 beds. With the placement of long-term mentally ill individuals into community settings, the number of beds utilized by the Transitional Living Center will be reduced to one 24-bed unit. MHD will also shift the provision of outpatient services from hospital based clinics to contractual services arranged with community providers. In addition, the 1996 budget includes the downsizing of inpatient Alcohol and Other Drug Addictions (AODA) treatment programs which reflect the State of Wisconsin's decision to remove reimbursement for mental health and AODA services from the indigent medical program. During 1996, AODA beds will decrease from 33 beds to one 14-bed unit.

COUNTY SUPPORTED HEALTH PROGRAMS

Due to the closure of John L. Doyne Hospital (JLDH) and the need to continue various programs previously operated under the authority of JLDH or whose functions related to the provision of health services to County residents, the 1996 Adopted Budget includes the creation of the Division of County Supported Health Programs (CSHP) under the administrative authority of the Department of Administration. The new division is comprised of the General Assistance - Medical Program (GA-MP), the Emergency Medical Services (Paramedics) Program, the School of Nursing, the International Health Training Center and expenditures or grants to non-profit groups within the County.

> The 1996 Adopted Budget for the Emergency Medical Services Program includes standardization of contracts with the municipalities providing paramedic service and implementation of a revenue-generating program focused on billing for paramedic services to non-transported users.

The General Assistance - Medical Program (GA-MP) budget for 1996 reflects changes in Wisconsin State Statute, Chapter 49, which governs the program and the closure of JLDH and associated sale or transfer of assets to Froedtert Memorial Lutheran Hospital. The 1996 GA-MP budget includes $5,223,992 for private hospital emergency care, $32.0 million in expenditures for Froedtert Memorial Lutheran Hospital and $1.0 million for continuation and expansion of the primary care project; there are no expenditures related to the provision of medical services to JLDH, Children's Hospital of Wisconsin or to the Mental Health Division.

The budgets for the School of Nursing and the International Health Training Center are partial year budgets. The School of Nursing budget reflects the 1995 County Board decision to transfer the program to the Milwaukee School of Engineering in August. The International Health Training Center budget is a six month budget and assumes that any operational expenses beyond June 30, 1996 will be covered with grant or training revenue. The Division's budget for 1996 contains a $30,000 grant to the AIDS Resource Center of Southeastern Wisconsin for preventive educational services, and provides a new $50,000 grant to the Save Our Children Program, a program to promote sexual abstinence among children and reduce the incidence of teen pregnancy.

CAPITAL IMPROVEMENTS

The County Executive's 1996 Adopted Capital Improvements Budget includes 63 projects with a total expenditure appropriation of $76,922,500. Anticipated reimbursement revenue (federal, state and local grants) total $23,176,500, resulting in a net County commitment of $53,746,000. The general County capital improvement budget (corporate purpose projects) includes 46 projects totaling $55,697,400 with offsetting reimbursement revenues of $14,178,000. The resulting net County commitment of $41,519,400 is to be financed by $39,687,500 in general obligation corporate purpose bonds, $1,200,000 in proceeds from the sale of a capital asset, $179,293 in sales and use tax revenues, $336,607 in property taxes and $116,000 in construction fund investment earnings.

The largest 1996 recommended expenditure category is for transportation and public works related departments. Appropriations totaling $37,617,700 are recommended for 1996. This amount represents almost 50 percent of the total recommended budget. Major transportation and public works projects include continuation of the County's Highway Action Program ($4,070,000), bus retrofits ($1,280,000), bus replacements ($9,163,500), airport land acquisition projects ($6,238,000), phase I mitigation ($5,112,000), runway 7L-25R realignment ($3,325,000), and fuel facilities soil remediation ($2,600,000). A large portion of the cost of transportation and public works projects is typically offset with state and federal reimbursement revenues. These transportation and public works related reimbursement revenues are expected to total $21,036,500 for 1996.

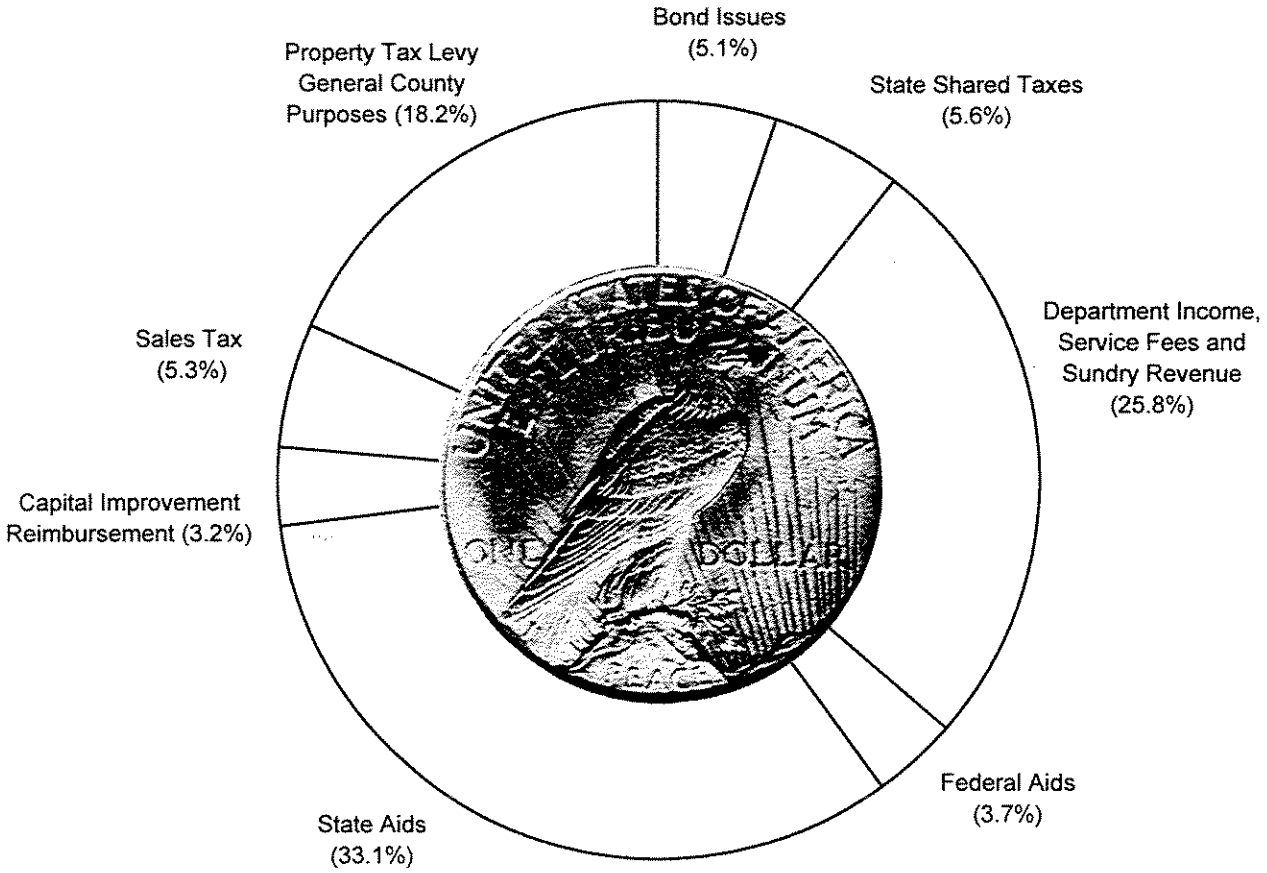
The functional area receiving the next largest appropriation is parks, recreation and culture departments. Recommended appropriations for this function total approximately $16 million in

1996. Major projects include the pool redevelopment at Greenfield and Kosciuszko Parks ($7,950,700), parks infrastructure ($2,006,550), and fire protection and life safety improvements at the Milwaukee Public Museum ($2,769,000).

Recommended appropriations for health and human services total approximately $8.6 million. The limited appropriation amount for 1996 is due in part to the sale of Doyne Hospital. The major project recommended for 1996 is the renovation of the Children's Court Center ($6,777,000).

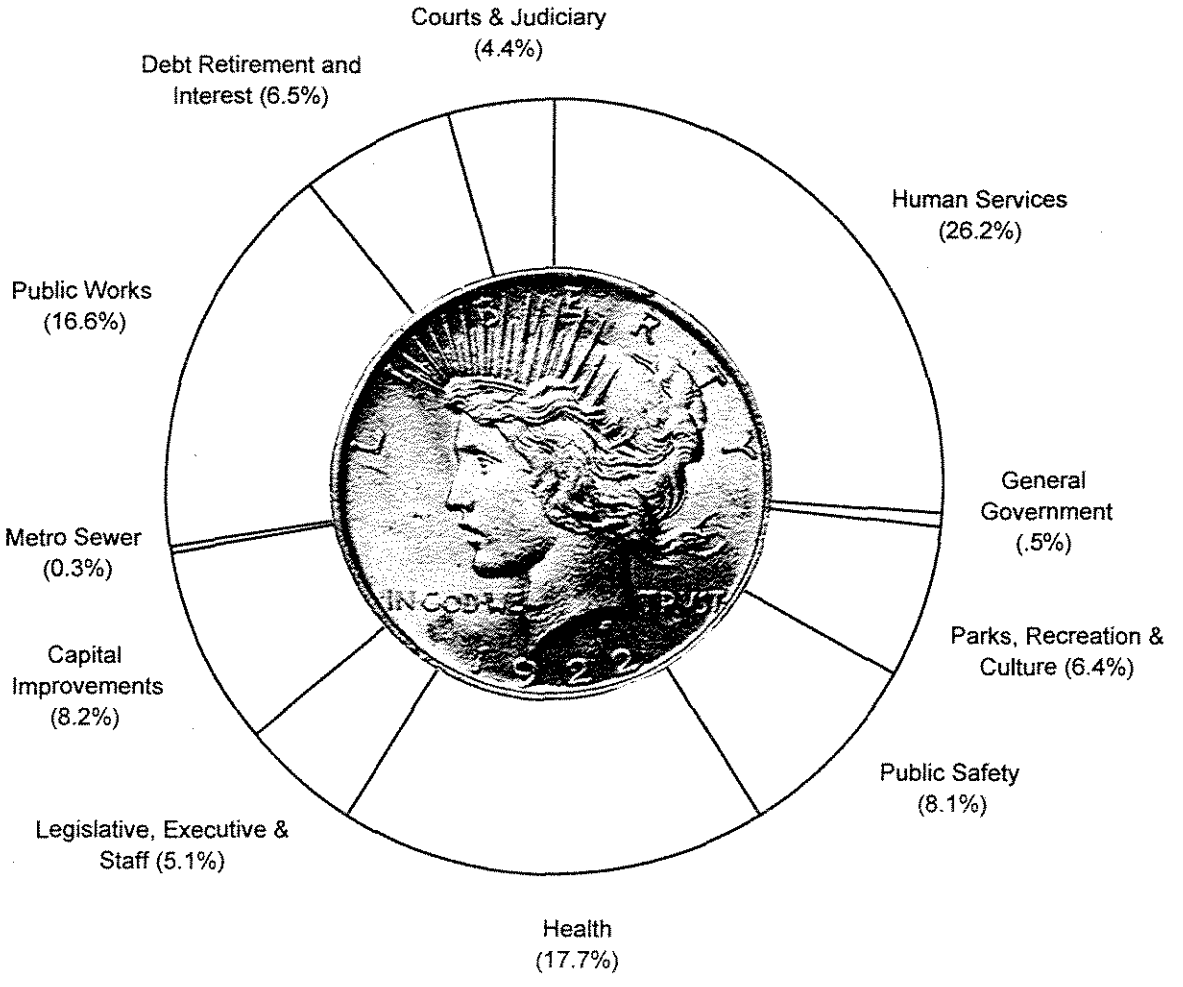
Recommended capital appropriations for general government total approximately $15 million. Major projects include construction of a 600-bed men's facility at the House of Correction ($6,570,000), acquisition of fleet equipment ($2,069,800), development of an airport business park ($2,000,000) and planning for FIRMS replacement.

MILWAUKEE COUNTY 1996 BUDGET DOLLAR
Revenue Dollar*



*Excludes the following "credit" revenue: $(41,163,269)
Revenue Offset to Internal Abatements

MILWAUKEE COUNTY BUDGET DOLLAR
Expenditure Dollar*



*Excludes the following "credit" expenditures: $(41,163,269) Expenditure Offset to Internal Abatements and $(20,535,237) Sundry Appropriations & Grants

MILWAUKEE COUNTY
1995 ADOPTED BUDGET AND 1996 ADOPTED BUDGET

	1995 Adopted Budget	1996 Adopted Budget
EXPENDITURES		
Legislative, Executive & Staff	$ 49,408,940	$ 47,728,482
Capital Improvements	94,189,909	76,922,500
Debt Retirement & Interest	52,104,359 *	61,246,562 *
Sundry Appropriations & Grants	(15,461,468)	(20,535,237)
Internal Abatements - Expenditure	(46,879,101)	(41,163,269)
Courts & Judiciary	40,716,095	41,055,448
General Governmental Services	3,969,700	4,392,459
Public Safety	72,291,376	76,686,362
Public Works	154,442,481	156,145,245
Health and Human Services	637,979,316	412,571,186
Parks, Recreation and Culture	57,540,917	59,886,509
Expendable Trust Accounts	712,995	753,995
Total for General County Purposes	$ 1,101,015,519	$ 875,690,242
Metropolitan Sewerage	3,417,000	3,266,000
Total Gross Expenditures	$ **1,104,432,519**	$ **878,956,242**
REVENUES		
Property Tax Levy:		
For General County Purposes	$ 156,314,750	$ 167,858,937
Sales Tax	47,645,800	49,139,100
Recommended Bond Issues:		
For General County Purposes	$ 63,197,699	$ 46,657,300
State Aids	$ 305,745,084	$ 304,300,872
Federal Aids	40,245,667	33,608,446
Combined State and Federal Aids	$ 345,990,751	$ 337,909,318
Capital Improvement Reimbursement:		
State Revenue	$ 6,262,500	$ 3,828,500
Federal Revenue	12,697,594	17,380,000
Other Revenue	12,009,894	8,540,800
Combined Capital Improvement Reimbursement	$ 30,969,988	$ 29,749,300
Departmental Income, Service Fees and Sundry Revenue	$ 456,459,154	$ 233,164,540
Internal Abatements - Revenue **	(46,879,101)	(41,163,269)
State Shared Taxes	49,688,067	51,076,039
Prior Year Surplus (Deficit)	1,045,411	4,564,977
Total Gross Revenue	$ **1,104,432,519**	$ **878,956,242**

* Includes interest allocation credit of $13,356,915 in 1995 and $7,506,322 in 1996 to Proprietary Fund departments for interest costs, which reduces Debt Retirement & Interest by a like amount.

** Internal Abatements (both expenditures and revenues) reflect crosscharges from County service departments to various other County departments.

MILWAUKEE COUNTY
ADOPTED 1996 BUDGET
FUNCTIONAL TAX LEVY DISTRIBUTION

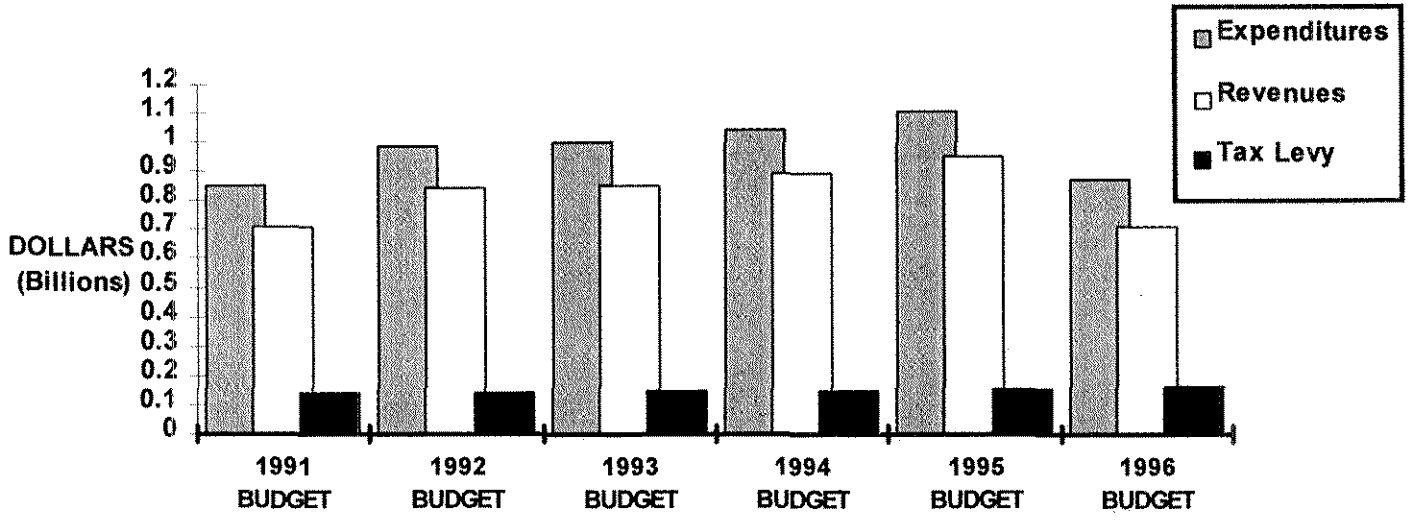
FUNCTION	Operating Expenditures	Operating, Bond & Sundry Revenue	State and Federal Aids	Net Tax Levy Funds Required	% of Tax Levy Funds
General County					
Legislative, Executive & Staff	$ 47,728,482	$ 16,981,466	$ 11,055,921	$ 19,691,095	11.73%
Courts & Judiciary	41,055,448	4,996,786	15,990,179	20,068,483	11.96%
General Governmental	4,392,459	3,024,168	35,000	1,333,291	0.79%
Public Safety	76,686,362	10,898,828	7,486,763	58,300,771	34.73%
Public Works	156,145,245	66,775,403	60,722,962	28,646,880	17.07%
Health and Human Services	412,606,286	72,688,572	239,881,910	100,035,804	59.60%
Parks, Recreation & Culture	60,605,404	29,661,104	121,583	30,822,717	18.36%
Sundry Appropriations & Grants	(20,535,237)	66,110,242	53,691,039	(140,336,518)	(83.60%)
Internal Abatements*	(41,163,269)	(41,163,269)	0	0	0.00%
Debt Redemption & Interest	61,246,562	12,286,755	0	48,959,807	29.17%
Capital Improvements**	76,922,500	55,377,393	21,208,500	336,607	0.20%
Total General County	$ 875,690,242	$ 297,637,448	$ 410,193,857	$ 167,858,937	100.00%
Other Agencies					
Metropolitan Sewage	$ 3,266,000	$ 3,266,000	$ 0	$ 0	0.00%
Total Milwaukee County	$ 878,956,242	$ 300,903,448	$ 410,193,857	$ 167,858,937	100.00%

* Internal abatements, both expenditures and revenues, reflect crosscharges from County service departments to various other County departments.

** Revenues include $46,657,300 in Bonding, $253,300 in Construction Fund Earnings, $1,200,000 in Proceeds from the Sale of the Power Plant, $5,119,500 in PFC Revenues, $336,607 in Property Tax Revenue, $179,293 in County Sales and Use Tax Revenue, and $23,176,500 in Reimbursement Revenue.

ADOPTED 1996 BUDGET FOR COUNTY PURPOSES

	1995 BUDGET	1996 BUDGET	CHANGE	PERCENT
EXPENDITURE	$1,104,432,519	$ 878,956,242	$(225,476,277)	- 20.42
REVENUE	948,117,769	711,097,305	(237,020,464)	- 25.00
TAX LEVY	$ 156,314,750	$ 167,858,937	$ 11,544,187	+ 7.39



COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
LEGISLATIVE, EXECUTIVE AND STAFF FUNCTIONS

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Legislative & Executive				
County Board	$ 3,817,966	$ 3,882,194	$ 4,122,234	$ 240,040
Department of Audit	1,738,994	1,967,889	2,021,644	53,755
County Executive				
General Office	1,040,406	1,086,949	1,160,978	74,029
Emergency Government	707,702	791,956	684,791	(107,165)
Office for Persons w/Disabilities	181,722	178,416	171,399	(7,017)
Intergovernmental Relations	429,596	458,382	478,293	19,911
Veterans Service	441,461	375,543	215,982	(159,561)
Sub-Total	$ 8,357,847	$ 8,741,329	$ 8,855,321	$ 113,992
Staff				
Civil Service Commission	$ 39,032	$ 40,744	$ 43,126	$ 2,382
Personnel Review Board	70,800	100,483	109,890	9,407
Corporation Counsel	1,281,495	1,444,116	1,668,440	224,324
Department of Human Resources	3,752,448	3,611,289	3,424,482	(186,807)
Department of Administration -				
Economic Development	871,152	1,166,306	878,350	(287,956)
Housing/Comm Development	9,435,362	10,461,394	10,825,885	364,491
Risk Management	6,634,852	6,873,698	5,424,732	(1,448,966)
Fiscal Affairs Division	3,397,437	3,729,429	3,658,722	(70,707)
Procurement	935,248	1,049,921	997,839	(52,082)
Information Management Services	9,680,643	10,018,443	9,509,232	(509,211)
Justice Information Systems	553,934	1,755,096	1,886,558	131,462
Department of Labor Relations	398,114	416,692	445,905	29,213
Subtotal	$ 37,050,517	$ 40,667,611	$ 38,873,161	$ (1,794,450)
TOTAL	$ 45,408,364	$ 49,408,940	$ 47,728,482	$ (1,680,458)

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
REVENUES				
County Board	$ 2,008	$ 0	$ 0	$ 0
Department of Audit	345	0	0	0
County Executive				
General Office	33	550	550	0
Emergency Government	5,692	12,000	7,500	(4,500)
Office for Persons w/Disabilities	0	612	0	(612)
Veterans Service	2,418	3,000	3,000	0
Corporation Counsel	100,145	0	2,400	2,400
Department of Human Resources	649,285	685,913	726,690	40,777
Department of Administration -				0
Economic Development	1,747,649	1,250,560	1,296,362	45,802
Housing/Comm Development	38,790	0	0	0
Risk Management	6,246,852	6,873,698	5,424,732	(1,448,966)
Fiscal Affairs Division	7,237	6,000	6,000	0
Procurement Division	846	0	0	0
Information Management Services	9,669,116	10,018,443	9,509,232	(509,211)
Justice Information Systems	151	5,000	5,000	0
TOTAL	$ 18,470,567	$ 18,855,776	$ 16,981,466	$ (1,874,310)
STATE & FEDERAL AIDS				
County Board	$ 40,753	$ 44,600	$ 29,000	$ (15,600)
County Executive				
General Office	10,527	20,000	20,000	0
Emergency Government	335,858	321,805	299,417	(22,388)
Veterans Service	227,253	180,946	5,000	(175,946)
Department of Human Resources	40,930	0	0	0
Department of Administration -				
Housing/Comm Development	9,728,523	10,337,917	10,702,504	364,587
Information Management Services	9,188	0	0	0
TOTAL	$ 10,393,032	$ 10,905,268	$ 11,055,921	$ 150,653
NET FUNDS REQUIRED	$ 16,544,765	$ 19,647,896	$ 19,691,095	$ 43,199

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
SUNDRY APPROPRIATIONS AND GRANTS

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Department 1900				
Mail Room Services	$ 6	$ 0	$ 0	$ 0
Property Tax Refund Claims	6,203	30,000	17,500	(12,500)
Unpaid Personal Property Tax Chargeback	74,712	260,000	175,000	(85,000)
Debt Issue Expenses	222,644	35,000	35,000	0
Milwaukee Convention & Visitors Bureau	50,000	50,000	25,000	(25,000)
Community Relations - Social Development Commission	168,778	168,778	168,778	0
County Historical Society	291,118	291,118	291,118	0
County Grounds Unassigned Buildings Cost	1,082,827	1,378,365	0	(1,378,365)
Other Contributions	375,585	0	0	0
County Liability for Legal Fees	175,430	210,000	80,000	(130,000)
Legal Fees - O'Donnell Park	403,404	150,000	0	(150,000)
Sullivan/Hanrahan Legal Fee	13,716	0	0	0
Employee Claims Reimbursement	0	7,500	5,000	(2,500)
Minority Suit Claim	0	2,500	0	(2,500)
Grounds Security Charges	24,779	23,927	0	(23,927)
Other Charges	54,108	0	0	0
Operating Transfers Out	7,984,554	0	0	0
Residual Equity Transfers	(11,977,820)	0	0	0
Interdepartmental Charges	(10,807,968)	(9,566,743)	(7,773,611)	1,793,132
Appropriation for Contingencies	0	5,500,000	2,897,880	(2,602,120)
Subtotal	$ (11,857,924)	$ (1,459,555)	$ (4,078,335)	$ (2,618,780)

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
Other Non-Departmental				
Expenditures 1901-1999				
Quality Improvement Program	$ 6,440	$ 0	$ 0	$ 0
Ethics Board	19,028	36,515	38,743	2,228
Revolving Bail Fund	15,000	30,000	30,000	0
Sister Cities International	5,000	10,000	10,000	0
Community Service Options-WCS	0	5,000	0	(5,000)
Civil Air Patrol	6,716	6,800	6,800	0
War Memorial Center	1,275,131	1,406,528	1,400,000	(6,528)
Villa Terrace	73,420	104,893	104,893	0
Performing Arts Center	1,502,030	1,500,000	1,500,000	0
Automated Budget System	0	200,000	0	(200,000)
Automated Land Information System	1,344,936	750,000	750,000	0
Polish US Aid Grant	205,547	0	0	0
Charles Allis Art Museum	143,113	156,211	156,211	0
Internal Service Abatement	0	(46,879,101)	(41,163,269)	5,715,832
CSE Dottie Moore Compliance	295,768	50,000	0	(50,000)
Legal Research Center	0	0	214,868	214,868
Doyne Hospital Claim Runoff	0	0	500,000	500,000
Youth Employment Program	400,000	418,000	300,000	(118,000)
Employee Fringe Benefits	31,103	(978,043)	(6,601,939)	(5,623,896)
Milwaukee County Family Council	2,874	5,000	2,500	(2,500)
County Board Non-Dept. Projects	77,526	158,000	86,140	(71,860)
Federated Library System	66,731	66,960	66,416	(544)
Milwaukee Musicians Association	3,000	3,000	0	(3,000)
Milwaukee County Funds for the Arts	480,000	525,000	515,000	(10,000)
Keep Milwaukee Beautiful	12,750	12,750	12,750	0
Payroll/Personnel Integration	564,635	339,222	300,045	(39,177)
Capital/Depreciation Contra	0	(27,603,923)	(16,610,095)	10,993,828
Lincoln Park Community Center	30,000	35,000	35,000	0
Milw Co Research Park	695,000	610,566	725,766	115,200
John L. Doyne Hospital- County Supported Programs	0	8,075,244	0	(8,075,244)
Jail Consent Decree	40,625	0	0	0
Stadium Rent	58,042	75,364	0	(75,364)
Subtotal	$ 7,354,415	$ (60,881,014)	$ (57,620,171)	$ 3,260,843
TOTAL NON-DEPARTMENTAL EXPENDITURES	$ (4,503,509)	$ (62,340,569)	$ (61,698,506)	$ 642,063

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
REVENUES				
Department 1900				
Interest on Delinquent Taxes	$ 1,419,460	$ 1,632,931	$ 1,475,000	$ (157,931)
Earnings on Investments	6,009,679	7,398,200	8,303,936	905,736
County Sales and Use Tax	42,900,213	47,645,800	48,959,807	1,314,007
Sale of Capital Assets	0	2,326,000	0	(2,326,000)
Revenue from Other Gov. Unit	28	0	0	0
Scrap Sales	1,069	0	0	0
Revenue from Bond Agent	28	0	0	0
Gifts and Donations	817	0	0	0
Prior-Year Surplus (Deficit)	1,045,411	1,045,411	4,564,977	3,519,566
Unclaimed Money	442,810	0	732,800	732,800
Cash Discount Earned	33,696	0	0	0
Other Miscellaneous Revenue	536,114	175,300	632,431	457,131
Subtotal	$ 52,389,325	$ 60,223,642	$ 64,668,951	$ 4,445,309
1901-1999				
Automated Land Information Syste	$ 1,009,355	$ 550,000	$ 550,000	$ 0
Internal Service Abatement	0	(46,879,101)	(41,163,269)	5,715,832
Legal Research Center	0	0	65,000	65,000
Doyne Hospital Claim Runoff	0	0	500,000	500,000
Youth Employment Program	0	18,000	0	(18,000)
Employee Fringe Benefits	(31,103)	0	0	0
Payroll/Personnel Integration	(155,261)	51,242	78,091	26,849
Research Park	0	133,000	248,200	115,200
John L. Doyne Hospital- County Supported Programs	0	1,532,854	0	(1,532,854)
Stadium Rent	(51,235)	0	0	0
Subtotal	$ 771,756	$ (44,594,005)	$ (39,721,978)	$ 4,872,027
STATE AND FEDERAL AIDS				
Automated Land Information Syste	$ 200,000	$ 200,000	$ 200,000	$ 0
Polish US Aid Grant	205,158	0	0	0
CSE Dottie Moore Compliance	(270,628)	45,750	0	(45,750)
State Shared Revenues	45,794,175	49,688,067	51,076,039	1,387,972
ITP-Nursing Home Revenue	0	6,300,000	2,400,000	(3,900,000)
Milwaukee County Fund for the Arts	0	25,000	15,000	(10,000)
Subtotal	$ 45,928,705	$ 56,258,817	$ 53,691,039	$ (2,567,778)
NET FUNDS REQUIRED	$ (103,593,295)	$ (134,229,023)	$ (140,336,518)	$ (6,107,495)

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
COURTS AND JUDICIARY

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Combined Court Related Operations	$ 27,806,231	$ 30,022,141	$ 30,101,011	$ 78,870
Department of Child Support Enforcement	9,388,907	10,693,954	10,954,437	260,483
Total	$ 37,195,138	$ 40,716,095	$ 41,055,448	$ 339,353
REVENUES				
Combined Court Related Operations	$ 3,931,481	$ 3,815,796	$ 4,411,786	$ 595,990
Department of Child Support Enforcement	1,133,828	447,000	585,000	138,000
Total	$ 5,065,309	$ 4,262,796	$ 4,996,786	$ 733,990
STATE AND FEDERAL AIDS				
Combined Court Related Operations	$ 4,291,976	$ 6,847,955	$ 5,431,316	$ (1,416,639)
Department of Child Support Enforcement	8,361,975	9,473,208	10,558,863	1,085,655
Total	$ 12,653,951	$ 16,321,163	$ 15,990,179	$ (330,984)
NET FUNDS REQUIRED	$ 19,475,878	$ 20,132,136	$ 20,068,483	$ (63,653)

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
GENERAL GOVERNMENTAL SERVICES

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Election Commission	$ 655,912	$ 557,229	$ 1,038,269	$ 481,040
County Treasurer	876,081	844,665	879,089	34,424
County Clerk	523,472	498,392	524,339	25,947
Law and Reference Library	297,127	237,519	0	(237,519)
Register of Deeds	1,972,485	1,831,895	1,950,762	118,867
Total	$ 4,325,077	$ 3,969,700	$ 4,392,459	$ 422,759
REVENUES				
Election Commission	$ 100,808	$ 65,500	$ 75,500	$ 10,000
County Treasurer	18,103	14,710	18,210	3,500
County Clerk	327,313	327,647	420,267	92,620
Law and Reference Library	6,196	23,203	0	(23,203)
Register of Deeds	2,863,085	2,723,395	2,510,191	(213,204)
Total	$ 3,315,505	$ 3,154,455	$ 3,024,168	$ (130,287)
STATE AND FEDERAL AIDS				
Election Commission	$ 0	$ 0	$ 0	$ 0
County Treasurer	34,150	38,500	35,000	(3,500)
Law and Reference Library	0	0	0	0
Register of Deeds	34,974	0	0	0
Total	$ 69,124	$ 38,500	$ 35,000	$ (3,500)
NET FUNDS REQUIRED	$ 940,448	$ 776,745	$ 1,333,291	$ 556,546

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PUBLIC SAFETY FUNCTION

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Sheriff	$ 46,350,278	$ 43,787,813	$ 46,942,170	$ 3,154,357
Medical Examiner	2,672,922	2,605,693	2,884,472	278,779
House of Correction	17,726,867	18,400,721	19,106,524	705,803
District Attorney	6,641,896	7,497,149	7,753,196	256,047
Total	$ 73,391,963	$ 72,291,376	$ 76,686,362	$ 4,394,986
REVENUES				
Sheriff	$ 5,081,108	$ 5,134,243	$ 5,750,429	$ 616,186
Medical Examiner	458,378	579,800	650,450	70,650
House of Correction	3,354,554	3,851,256	4,463,374	612,118
District Attorney	179,058	62,575	34,575	(28,000)
Total	$ 9,073,098	$ 9,627,874	$ 10,898,828	$ 1,270,954
STATE AND FEDERAL AIDS				
Sheriff	$ 3,566,143	$ 3,316,370	$ 3,703,100	$ 386,730
House of Correction	1,333,647	2,189,360	1,127,000	(1,062,360)
District Attorney	2,499,632	4,214,536	2,656,663	(1,557,873)
Total	$ 7,399,422	$ 9,720,266	$ 7,486,763	$ (2,233,503)
NET FUNDS REQUIRED	$ 56,919,443	$ 52,943,236	$ 58,300,771	$ 5,357,535

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PUBLIC WORKS FUNCTION

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Airport Division	$ 29,353,600	$ 31,527,014	$ 32,104,641	$ 577,627
Professional Services Division	6,993,042	6,742,814	7,482,214	739,400
Highway Maintenance	10,013,265	10,764,430	10,878,805	114,375
Fleet Maintenance Division	7,626,048	7,869,492	7,836,609	(32,883)
Milwaukee County Transit System	58,286,603	60,447,636	60,958,141	510,505
Admin & Facilities Mgt	23,152,432	26,152,738	28,317,235	2,164,497
Paratransit Services	7,036,195	7,339,844	8,567,600	1,227,756
Power Plant	14,422,840	3,598,513	0	(3,598,513)
Total	$ 156,884,025	$ 154,442,481	$ 156,145,245	$ 1,702,764
REVENUES				
Airport Division	$ 29,164,721	$ 31,485,595	$ 32,282,832	$ 797,237
Professional Services Division	5,453,238	5,519,150	5,639,308	120,158
Highway Maintenance	78,259	89,262	96,900	7,638
Fleet Maintenance Division	7,598,816	7,836,492	7,803,609	(32,883)
Milwaukee Transit System	94,472	884,625	303,300	(581,325)
Admin & Facilities Mgt	22,932,692	18,105,896	19,013,561	907,665
Paratransit Services	1,111,418	1,127,650	1,635,893	508,243
Power Plant	15,228,788	3,598,513	0	(3,598,513)
Total	$ 81,662,404	$ 68,647,183	$ 66,775,403	$ (1,871,780)
STATE AND FEDERAL AIDS				
Airport Division	$ 169,314	$ 0	$ 0	$ 0
Professional Services Division	42,509	69,510	103,683	34,173
Highway Maintenance	10,331,398	9,924,396	10,533,594	609,198
Fleet Maintenance Division	27,232	33,000	33,000	0
Milwaukee Transit System	43,645,537	45,894,055	45,679,393	(214,662)
Paratransit Services	4,095,701	4,288,440	4,373,292	84,852
Total	$ 58,311,691	$ 60,209,401	$ 60,722,962	$ 513,561
NET FUNDS REQUIRED	$ 16,909,930	$ 25,585,897	$ 28,646,880	$ 3,060,983

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
HEALTH AND HUMAN SERVICES FUNCTION

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Health and Human Services				
General Assistance-Medical Program*	$ 51,782,562	$ 53,611,440	$ 0	$ (53,611,440)
DHS-Mental Health Division	123,911,242	111,201,560	106,079,711	(5,121,849)
John L. Doyne Hospital Transition	236,250,622	223,469,648	2,421,772	(221,047,876)
County Supported Health Program#	51,239,509	61,686,684	57,856,961	(3,829,723)
Department on Aging	27,415,386	29,312,448	34,169,174	4,856,726
Human Services	201,752,195	220,384,220	212,043,568	(8,340,652)
Total	$ 692,351,516	$ 699,666,000	$ 412,571,186	$ (287,094,814)
REVENUES				
Health and Human Services				
General Assistance-Medical Program*	$ 8,624,155	$ 6,234,968	$ 0	$ (6,234,968)
DHS-Mental Health Division	78,833,163	62,274,110	44,004,501	(18,269,609)
John L. Doyne Hospital Transition	222,863,937	222,378,531	2,421,772	(219,956,759)
County Supported Health Program#	5,621,416	7,767,822	11,002,406	3,234,584
Department on Aging	768,457	807,601	966,046	158,445
Human Services	10,842,219	12,459,075	14,258,747	1,799,672
Total	$ 327,553,347	$ 311,922,107	$ 72,653,472	$ (239,268,635)
STATE AND FEDERAL AIDS				
Health and Human Services				
General Assistance-Medical Program*	$ 18,929,042	$ 21,128,391	$ 0	$ (21,128,391)
DHS-Mental Health Division	34,961,185	31,094,106	34,878,334	3,784,228
John L. Doyne Hospital Transition	629,426	991,117	0	(991,117)
County Supported Health Program#	18,929,042	21,128,391	17,344,914	(3,783,477)
Department on Aging	25,714,413	27,211,260	31,948,261	4,737,001
Human Services	149,728,561	161,681,466	155,710,401	(5,971,065)
Total	$ 248,891,669	$ 263,234,731	$ 239,881,910	$ (23,352,821)
NET FUNDS REQUIRED	$ 115,906,500	$ 124,509,162	$ 100,035,804	$ (24,473,358)

* Department reassigned to County Supported Health Services in 1996.

\# Consists of General Assistance-Medical Program and programs previously included in the John L. Doyne Hospital budget.

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
PARKS, RECREATION AND CULTURE

	1994 Actual	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
EXPENDITURES				
Parks Department	$ 37,145,405	$ 37,795,218	$ 39,539,332	$ 1,744,114
Zoological Department	14,383,675	15,014,829	15,594,712	579,883
Milwaukee Public Museum	4,300,067	4,300,000	4,300,000	0
University Extension Service	709,179	430,870	452,465	21,595
Total	$ 56,538,326	$ 57,540,917	$ 59,886,509	$ 2,345,592
REVENUES				
Parks Department	$ 12,553,246	$ 13,673,452	$ 16,191,544	$ 2,518,092
Zoological Department	12,324,994	11,481,300	12,533,118	1,051,818
Milwaukee Public Museum	29,628	0	0	0
University Extension Service	167,776	195,952	217,547	21,595
Total	$ 25,075,644	$ 25,350,704	$ 28,942,209	$ 3,591,505
STATE AND FEDERAL AIDS				
Parks Department	$ 242,707	$ 119,063	$ 121,583	$ 2,520
Zoological Department	21,852	0	0	0
Total	$ 264,559	$ 119,063	$ 121,583	$ 2,520
NET FUNDS REQUIRED	$ 31,198,123	$ 32,071,150	$ 30,822,717	$ (1,248,433)

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
DEBT SERVICE FUND DEPARTMENTS

	1994 Actual*	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
GENERAL COUNTY DEBT SERVICE				
EXPENDITURES				
Debt Service Principal	$ 31,890,000	$ 39,545,000	$ 41,830,000	$ 2,285,000
Debt Service Interest	25,792,792	25,389,390	26,922,884	1,533,494
Interest Allocation	(14,219,495)	(13,356,915)	(7,506,322)	5,850,593
Total	$ 43,463,297	$ 51,577,475	$ 61,246,562	$ 9,669,087
CONTRIBUTIONS				
Escrow for Power Plant Bonds	$ 0	$ 877,407	$ 670,464	(206,943)
Reserve for County Bonds	0	1,381,421	8,800,000	7,418,579
Total	$ 0	$ 2,258,828	$ 9,470,464	$ 7,211,636
REVENUES				
Jail Assessment Surcharge	$ 1,218,297	$ 1,100,000	$ 1,290,000	$ 190,000
Investment Earnings on Sinking Fund	145,284	0	0	0
Power Plant Sale Proceeds	0	196,889	0	(196,889)
Surplus Bond and Note Proceeds	422,245	0	0	0
Revenue from Bonding Agent	132,291	0	0	0
Revenue from Project Rents	260,000	830,938	1,526,291	695,353
Total	$ 2,178,117	$ 2,127,827	$ 2,816,291	$ 688,464
NET FUNDS REQUIRED	$ 41,285,180	$ 47,190,820	$ 48,959,807	$ 1,768,987
REVENUE ANTICIPATION PROMISSORY NOTE REPAYMENT				
EXPENDITURES				
Note Interest	$ 821,411	$ 526,884	$ 0	$ (526,884)
Total	$ 821,411	$ 526,884	$ 0	$ (526,884)
REVENUES				
Note Premium	$ 210,828	$ 71,904	$ 0	$ (71,904)
Total	$ 210,828	$ 71,904	$ 0	$ (71,904)
NET FUNDS REQUIRED	$ 610,583	$ 454,980	$ 0	$ (454,980)

	1994 Actual*	1995 Adopted Budget	1996 Adopted Budget	Increase (or Decrease) Amount
METRO SEWER DEBT SERVICE				
EXPENDITURES				
Debt Service Principal	$ 2,900,000	$ 2,900,000	$ 2,900,000	$ 0
Debt Service Interest	681,500	517,000	366,000	(151,000)
Total	$ 3,581,500	$ 3,417,000	$ 3,266,000	$ (151,000)
REVENUES				
Revenue from Metro Sewer	$ 3,581,500	$ 3,417,000	$ 3,266,000	$ (151,000)
NET FUNDS REQUIRED	$ 0	$ 0	$ 0	$ 0

* 1994 Actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 1994 information to be reported on a basis comparable to the subsequent year budget summaries.

COUNTY OF MILWAUKEE

ADOPTED 1996 BUDGET
SUMMARY OF EXPENDITURES AND REVENUES
EXPENDABLE TRUST ACCOUNTS

	1994 Actual	1995 Adopted Budget	1996 Recommended Budget	Increase (or Decrease) Amount
EXPENDITURES				
Park Trust Funds	$ 3,995	$ 3,995	$ 3,995	$ 0
Zoo Trust Funds	605,000	564,000	605,000	41,000
Museum Trust Funds	109,900	109,900	109,900	0
DHS-Mental Health Division Trust Fund	35,100	35,100	35,100	0
Total	$ 753,995	$ 712,995	$ 753,995	$ 41,000
REVENUES				
Parks Trust Funds	$ 3,995	$ 3,995	$ 3,995	$ 0
Zoo Trust Funds	605,000	564,000	605,000	41,000
Museum Trust Funds	109,900	109,900	109,900	0
DHS-Mental Health Division Trust Fund	35,100	35,100	35,100	0
Total	$ 753,995	$ 712,995	$ 753,995	$ 41,000
NET FUNDS REQUIRED	$ 0	$ 0	$ 0	$ 0

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY BOARD **UNIT NO.**1000

OPERATING AUTHORITY & PURPOSE

The nature, composition, powers, duties and responsibilities of county boards are delineated in Chapter 59, Wisconsin Statutes, pursuant to Article IV, Sections 22 and 23 of the State Constitution. Each county in the State is a body corporate empowered to sue and be sued; to acquire and to hold, lease or rent property; to enter into leases and to make contracts. The power of the County can only be exercised by the County Board or pursuant to a resolution or ordinance adopted by it. The general powers of the Board are set down in Section 59.07 of the Wisconsin Statutes.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 2,512,307	$ 2,709,709	$ 2,764,342	$ 54,633
Fringe Benefits	582,998	743,097	890,669	147,572
Services	242,763	233,445	256,050	22,605
Commodities	44,871	56,970	62,350	5,380
Other Charges	704	1,500	1,500	0
Capital Outlay	15,144	13,000	7,500	-5,500
Contractual Crosscharges	419,179	432,257	446,548	14,291
Abatements	0	-307,784	-306,725	1,059
Total Expenditures	$ 3,817,966	$ 3,882,194	$ 4,122,234	$ 240,040
State & Federal Revenue	40,753	44,600	29,000	-15,600
Other Direct Revenue	2,008	0	0	0
Total Revenue	$ 42,761	$ 44,600	$ 29,000	$ -15,600
Tax Levy	$ 3,775,205	$ 3,837,594	$ 4,093,234	$ 255,640

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	68.9	69.4	68.7	-0.7
Direct Labor Hours	156,078	156,078	156,078	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

DEPARTMENT DESCRIPTION

The Milwaukee County Board of Supervisors is a body of 25 legislative representatives elected by residents of 25 supervisory districts in the County. Legislative Services includes 25 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons. Also included are 25 individually assigned positions of Administrative Intern. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who also functions as the department head.

The Board's primary power is to determine policy and direct County government through the adoption of ordinances and resolutions. As such, the Board establishes programs, services and laws for the County. Among the Board's most effective means of establishing policy is the adoption of the annual County

budget. The Board conducts its business through fourteen standing committees, various subcommittees and task forces.

At the committee level, members hear testimony from the Supervisor proposing legislation and requests from departments and outside agencies regarding policy changes. The public is also given the opportunity to speak to the committees on an issue. The committee or County Board members may amend legislation to reflect the will of the committee and then vote on it. Committee recommendations are sent to the County Board with a recommendation for approval or rejection. The full Board may further amend the resolution or ordinance, or may send it back to committee for additional study and referrals of questions. The full County Board then votes on a measure, accepting or rejecting it.

Administrative Services provides informational and operational management support, and is under the supervision of the Director of County Board Administration. Areas of responsibility include management of Committee and Clerical Services, provision of public relations support, management of computer networking and departmental equipment, support of daily departmental operations and provision of fiscal support. All operational costs are budgeted in this division.

Committee Services provides committee meeting support essential to the operation of the County Board and is under the supervision of the Committee Clerk. Committee Services' primary responsibility is to enter, in appropriate files kept for that purpose, a complete record of all committee meetings, including attendance, appearances for and against pending matters, and to record and prepare minutes of meetings, including all motions made and by whom, how each member voted upon each matter considered, together with a final action by the committee. Additional areas of responsibility are payroll preparation and telephone support for staff.

Research Services consists of the following County Board support functions: (1) Research, (2) Fiscal and Budget, (3) Policy and Planning, and (4) Constituent Services, and is under the supervision of the Director of County Board Research. Duties include specialized research analyses and studies for specific standing committees, subcommittees and other special committees of the County Board, preparation of resolutions, ordinances and fiscal notes. Research Services is involved annually in the review, analysis and development of recommendations for the Finance Committee and the County Board on County-wide departmental operations and capital budget requests as presented in the Executive Budget.

Clerical Services' primary responsibility is to provide clerical and telephone support for both County Board members and staff. It is under the supervision of the Chairperson's Executive Secretary. Additional areas of responsibility are preparation and maintenance of travel records and departmental supplies.

BUDGET HIGHLIGHTS

- Vacancy and Turnover is increased $40,033, equivalent to one Administrative Secretary (Office Assistant) which was vacated under the retirement window and $5,564 related to ECP wages.

- Create a Milwaukee County Long Range Strategic Planning Committee to develop an overall strategic plan that includes policy, program and financial recommendations in time for County Board review of the 1997 County Budget. The strategic plan shall include a guideline and process for improving the effectiveness and efficiency of County operations and reducing overall County expenditures and property tax levy support. In developing the strategic plan, the committee shall incorporate a County

staff-driven process for reviewing and analyzing County programmatic, operational and fiscal policies, which should work in conjunction with and parallel to the activities of the Milwaukee County Commission for the 21st Century.

All County Board Supervisors are encouraged to participate in the committee's work. If possible, a representative from each policy committee is expected to be a member of the committee, which shall be appointed by the County Board Chairman.

As a first step, an initial planning group is created consisting of County Supervisors and County Board staff, appointed by the County Board Chairman, to make recommendations regarding the composition of the Strategic Planning Committee and to lay out a scope of work for the committee which will include a specific set of goals, objectives and time lines, to be presented to the County Board Finance Committee and appropriate County Board policy committees in February, 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY BOARD **UNIT NO.**1000

OPERATING AUTHORITY & PURPOSE

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staff-driven process for reviewing and analyzing County programmatic, operational and fiscal policies, which should work in conjunction with and parallel to the activities of the Milwaukee County Commission for the 21st Century.

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DEPT: DEPARTMENT OF AUDIT **UNIT NO.** 1001

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.72 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, this department is responsible for post auditing the fiscal concerns of Milwaukee County. The term audit is used to describe not only work done in examining financial statements, but also work done in reviewing internal accounting and administrative controls, compliance with applicable laws and regulations, economy and efficiency of operations, and effectiveness in achieving program results. The department's audits are performed in accordance with Government Audit Standards. In addition, the department monitors contracts with vendors of goods and services for compliance with equal opportunity and affirmative action requirements. The department annually contracts for an audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-128 and State Single Audit Guidelines. The staff also reconciles the County's checking accounts. In addition, the department maintains a Hotline to receive information from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

OBJECTIVES

1. Perform audits and special projects either as initiated by the Audit Department, directed by the County Board, or as requested by the Audit Committee, law enforcement agencies and other departments.

2. Monitor the status of previously issued audit reports to determine if recommendations have been implemented or alternative solutions have corrected issues cited.

3. Conduct 50 on-site agency reviews to verify compliance with Equal Employment Opportunity and Affirmative Action requirements.

4. Reconcile monthly all of the Treasurer's bank accounts and other accounts as authorized by the Finance Committee.

5. Operate a Hotline to receive and investigate complaints from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 1,079,937	$ 1,278,688	$ 1,325,158	$ 46,470
Fringe Benefits	265,883	354,909	427,278	72,369
Services	240,968	271,817	249,700	-22,117
Commodities	18,916	24,685	14,480	-10,205
Capital Outlay	60,126	24,500	0	-24,500
Contractual Crosscharges	89,864	100,731	104,445	3,714
Abatements	-16,700	-87,441	-99,417	-11,976
Total Expenditures	$ 1,738,994	$ 1,967,889	$ 2,021,644	$ 53,755
Direct Revenue	345	0	0	0
Tax Levy	$ 1,738,649	$ 1,967,889	$ 2,021,644	$ 53,755

DEPT: DEPARTMENT OF AUDIT **UNIT NO.** 1001

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	23.7	25.5	26.0	0.5
Direct Labor Hours	39,210	60,552	60,552	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- Vacancy and Turnover of $207,567 is included in this budget, a reduction of $2,747 from 1995.

  The wage and benefit cost to continue existing positions is increased $116,092 over 1995.

- Contractual services appropriations are reduced $22,117 from the 1995 budget by eliminating $10,000 for outside experts for training and consulting not yet specified, by eliminating $5,000 for relocation during potential asbestos abatements, by reducing various line item accounts $13,417 based on actual experience and by reducing seminar, meeting and travel appropriations 50% from $14,400 to $7,200. These reductions are partially offset by a $13,500 increase in the fee for the County-wide audit.

- $24,500 for replacement data processing equipment is postponed for 1996 since this department has replaced computer equipment for the past four years.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Person-Hours Available (net of paid time off and vacancy and turnover)	39,210	44,625	45,500
Allocation of Available Hours			
Financial/Internal Control Reviews	4,832	7,520	7,740
Economy & Efficiency/Program Results Audits	11,105	17,115	17,725
EDP Projects	1,580	1,900	1,900
Special Projects/Hotline	5,892	4,040	4,085
Bank Reconciliation	3,280	2,950	2,950
Contract Compliance	1,727	1,700	1,700
Administration	9,389	7,050	7,050
Other Indirect Time	1,405	2,350	2,350
Total	39,210	44,625	45,500
Contract Compliance Activities			
Desk Audits of Affirmative Action Plans	314	300	300
Pre-Bid/On-Site Construction Reviews	215	220	220
Equal Employment Opportunity Certificates Processed	243	300	275
Bank Reconciliation Section Activities			
Accounts Reconciled	568	560	582

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY EXECUTIVE - GENERAL OFFICE **UNIT NO.** 1011

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.031 of the Wisconsin Statutes and Section 23-A of Article IV of the Wisconsin Constitution, the County Executive has the following duties and responsibilities:

Coordinate and direct all administrative and management functions of the County government; appoint department heads; appoint members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

Under the provisions of Section 166.03(4) of the Wisconsin Statutes, the County Executive may also act as Emergency Government Director and, as such, coordinate and direct all Emergency Government activities.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 719,734	$ 792,211	$ 885,055	$ 92,844
Fringe Benefits	94,114	179,141	148,703	-30,438
Services	26,299	38,150	37,409	-741
Commodities	8,083	8,089	16,589	8,500
Other Charges	307	2,000	2,000	0
Capital Outlay	0	1,000	1,000	0
Contractual Crosscharges	201,638	163,599	173,612	10,013
Abatements	-9,769	-97,241	-103,390	-6,149
Total Expenditures	$ 1,040,406	$ 1,086,949	$ 1,160,978	$ 74,029
Total Direct Revenue	$ 10,560	$ 20,550	$ 20,550	$ 0
Property Tax Levy	$ 1,029,846	$ 1,066,399	$ 1,140,428	$ 74,029

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	14.8	15.5	16.6	1.1
Direct Labor Hours	25,862	35,536	35,536	0
Overtime Hours	11	40	40	0
Overtime Dollars	$0	$480	$480	$0

BUDGET HIGHLIGHTS

- To provide an appropriate level of constituent support, Vacancy and Turnover is reduced $74,449, from $101,218 to $26,769.

DEPT: COUNTY EXECUTIVE - EMERGENCY GOVERNMENT **UNIT NO.** 1015

OPERATING AUTHORITY AND PURPOSE

Chapter 166, Wisconsin Statutes, provides the authority of counties in matters pertaining to emergency government services.

Chapter 99 of the Milwaukee County Ordinances designates the County Executive as the County Emergency Government Director, defines the responsibilities associated with that function, and authorizes the County Executive to appoint a County head of emergency government services who shall administer the County emergency government organization.

Executive Order 75.01 establishes a Division of Emergency Government in the Office of the County Executive. The Division is charged with the administration of the Emergency Government program within Milwaukee County in accordance with applicable laws and regulations.

Wisconsin State Statute 59.07 (146) (a) identifies the Division of Emergency Government in each county as the responsible agency to assist in contingency planning for SARA Title III (1986 Superfund Amendment Reauthorization Act).

County Board Resolution File No. 90-526 identifies the Director as the reviewing entity for hazardous materials expenditures as stipulated by Wisconsin State Statute 166.22.

The division is the agency through which claims for hazardous materials response expenditures from both public and private sector agencies are reconciled and processed.

OBJECTIVES

1. Support a unified, County-wide emergency plan to cope with all hazards, maintain communications and enhance public awareness campaigns to assure the community has knowledge of typical hazards and preventive measures which can be taken.

2. Provide direction and guidance to all County and municipal agencies, as well as the private sector, in the development of their individual emergency plans.

3. Comply with Superfund Amendment and Reauthorization Act (SARA Title III). Coordinate a developmental plan for industries to deal with requirements of SARA Title III, Community Right to Know, Clean Air and Oil Pollution Acts. Maintain all necessary facility records as mandated by the Community Right to Know and State Emergency Response Board.

4. Maintain knowledge of changes in policy, legislation and provide information to County and municipal governments. The Division will participate in and assist with the mission of all Federal, State and County organizations, i.e., Milwaukee County Local Emergency Planning Committee and Subcommittees, State Emergency Response Board, State Subcommittees and State Advisory Committee representing the Southeast region of Wisconsin, Milwaukee County Hazardous Materials Advisory Group, Milwaukee County Fire Chiefs Association, Milwaukee County Law Enforcement Association, Eastern Wisconsin Area Committee and Wisconsin Emergency Management Association.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY EXECUTIVE - EMERGENCY GOVERNMENT **UNIT NO.** 1015

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 411,401	$ 457,517	$ 354,636	$ -102,881
Fringe Benefits	90,381	125,351	114,307	-11,044
Services	51,358	54,872	53,557	-1,315
Commodities	4,814	8,850	7,350	-1,500
Other Charges	17,249	0	0	0
Capital Outlay	7,210	6,136	5,353	-783
Contractual Crosscharges	124,088	139,230	149,588	10,358
Abatements	0	0	0	0
Total Expenditures	$ 706,501	$ 791,956	$ 684,791	$ -107,165
State & Federal Revenue	335,858	321,805	299,417	-22,388
Other Direct Revenue	5,692	12,000	7,500	-4,500
Total Direct Revenue	$ 341,550	$ 333,805	$ 306,917	$ -26,888
Tax Levy	$ 364,951	$ 458,151	$ 377,874	$ -80,277

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	11.0	11.0	8.7	-2.3
Direct Labor Hours	18,272	22,968	20,880	-2,088
Overtime Hours	737	0	0	0
Overtime Dollars	$1,162	$0	$0	$0

BUDGET HIGHLIGHTS

- $-40,305 Create 1 Fiscal/Operations Manager
  -88,204 Abolish 2 Administrative Assistant IV-Emergency Government

  Two positions of Administrative Assistant IV-Emergency Government are abolished for a personnel savings of $133,642, partially offset by a $45,438 decrease in revenue. The duties of these positions will be handled by the newly created Fiscal/Operations Manager and the support staff.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Development of Emergency Operations Plan	54	50	50
Severe Weather Alerts	23	10	10
Emergency Situations Responded To	383	300	390
Emergency Phone Calls	550	660	600
Informational Phone Calls	3,600	3,500	3,500
Meetings and Seminars Conducted	60	60	60
EOC Staff Exercises and Briefings	5	5	5
Public Awareness Appearances	120	100	100
Disaster Drills	9	5	5
Brochures Distributed	50,000	50,000	50,000

DEPT: COUNTY EXECUTIVE - OFFICE ON HANDICAPPED **UNIT NO.** 1018

OPERATING AUTHORITY & PURPOSE

The Milwaukee County Commission for Handicapped and Disabled Persons was established, March 21, 1978, under Chapter 73 of the General Ordinances of Milwaukee County to "promote the independence of Milwaukee County's handicapped and disabled persons." As part of this charge, the Commission is empowered, by s.73.09, to:

> "advise the County Board of Supervisors of the needs of handicapped and disabled persons within Milwaukee County and the status of existing services designed to meet those needs, and shall recommend any new programs or services required to meet such needs"

The Office on Handicapped provides the staff to assist the commission in carrying out its mission. Services provided include but are not limited to: increasing access to Milwaukee County systems; overseeing the implementation and compliance with the Americans with Disabilities Act (ADA) (Public Law 101-336); implementing the Disabled Expanded Certification Appointment (DECA) program, a voluntary affirmative action program for hiring of qualified persons with disabilities; interpreter services for hearing impaired citizens; overseeing Milwaukee County's Building Accessibility Program; a bi-monthly Handi-NEWS & NOTES publication; a monthly ADA UPDATE publication; operation of an employer's resource center; and individual assistance designed toward mainstreaming as many of Milwaukee County's citizens with disabilities as possible into every facet of Milwaukee County's functioning.

OBJECTIVES

1. To be the fixed point of Milwaukee County's effort to comply with the requirements of the Americans with Disabilities Act (ADA) (Public Law 101-336) legislation.

2. To continue to coordinate, monitor and direct Milwaukee County's Handicapped compliance efforts as Milwaukee County continues to make its facilities, programs and employment accessible to disabled citizens, especially in light of the recently passed Americans with Disabilities Act Legislation.

3. To continue to implement Milwaukee County's Disabled Expanded Certification Appointment (DECA) program which allows disabled persons to be certified to appointing authorities for a trial work period within Civil Service positions in lieu of examination.

4. To continue to provide a fixed point of referral and access services for sensory impaired citizens within Milwaukee County through the provision of certified interpreters.

5. To work with private sector groups to create initiatives that will expand resources for disabled persons (i.e., various festivals and Milwaukee's City of Festivals and Circus Parades, private sector employers from industrial, service, hospitality, and retail sectors).

6. To continue to monitor Milwaukee County's Building Accessibility Program, as well as accessibility to other buildings within the Milwaukee metropolitan area.

7. To reinstate the Worksite Accessibility Program which provides resources for reasonable accommodations to Milwaukee County department worksites. These accommodations will be provided on a case-by-case basis to disabled Civil Service employees.

8. To increase the use of volunteers in the Office on Handicapped to include retired professionals in areas of personnel, marketing, and public relations who will assist with the work of the commission.

9. To continue to seek private sector funding for the publication of Handi-NEWS & NOTES, Telecommunication Device for Deaf Directory and other publications of the Office on Handicapped.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 170,458	$ 188,024	$ 171,369	$ -16,655
Fringe Benefits	42,316	51,521	55,566	4,045
Services	88,718	102,487	102,101	-386
Commodities	2,593	3,110	3,600	490
Capital Outlay	998	0	0	0
Contractual Crosscharges	24,795	23,065	23,855	790
Abatements	-148,156	-189,791	-185,092	4,699
Total Expenditures	$ 181,722	$ 178,416	$ 171,399	$ -7,017
Total Direct Revenue	$ 0	$ 612	$ 0	$ -612
Tax Levy	$ 181,722	$ 177,804	$ 171,399	$ -6,405

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	4.9	4.9	4.2	-0.7
Direct Labor Hours	8,640	10,296	10,296	0
Overtime Hours	611	900	900	0
Overtime Dollars	$12,378	$17,333	$17,333	$0

BUDGET HIGHLIGHTS

- One hourly position of Administrative Secretary, a staff sign-language interpreter, is unfunded in 1996 for a total savings of $21,826. This position is currently vacant and will no longer be needed due to discontinuing service to Doyne Hospital.

- One position of Clerk Typist II is reclassified to a Secretarial Assistant resulting in a personnel cost increase of $3,755.

- Revenue decreases from $612 to $0 based on experience. The department is continuing efforts to change a handicapped parking restriction ordinance prior to the operation of the newly created Disabled Parking Enforcement Assistance Council.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Commission Meetings	12	12	12
Committee Meetings	60	16	60
Public Hearings	2	2	2
Public Hearing Notices	4,400	3,500	3,000
ADA Compliance- Hours	1,000	1,200	1,200
Training Sessions	6	7	5
Informational Brochures	29,000	22,000	17,000
Technical Assistance - Hours	1,000	1,000	1,000
Handicapped Workers Placed in Competitive Employment	41	24-36	24-36
Disabled Expanded Certification Appointment Program (DECA) Outreach and Intake - Hours	1,000	900	700
Handicapped Compliance Annual Reports	110	90	70
Interpreter Service - Hours	4,787	4,900	4,900
Handi-NEWS & NOTES - Circulation	66,672	77,000	63,000
ADA UPDATE, Publication	2,054	2,600	2,600
Parking Violation Reports	0	30	20
Information and Referral	1,000	1,000	1,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY EXECUTIVE - INTERGOVERNMENTAL RELATIONS **UNIT NO.** 1020

OPERATING AUTHORITY AND PURPOSE

This division of the County Executive's office was created by County Board action of July 14, 1976 (File 76-514), to coordinate and develop a program for Milwaukee County which will assist in defining areas where modifications to State and Federal legislation should be developed and introduced.

OBJECTIVES

1. Secure property tax relief through increased State funding and statutory change in four critical areas, thereby reducing the local property tax burden for the State court system, welfare, youth services and probation/parole.

2. Coordinate the efforts of Milwaukee County to implement, in concert with other units of government, a lobbying strategy aimed at achieving the maximum possible impact. This effort shall include, but not be limited to, statewide coordination with major municipal organizations, especially Wisconsin Counties Association (WCA).

3. Work with all County departments in the development of legislative initiatives. Provide specific information to each concerning budgetary, legislative, and regulatory matters.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 320,463	$ 265,084	$ 282,942	$ 17,858
Fringe Benefits	64,724	73,414	90,586	17,172
Services	76,835	92,912	84,828	-8,084
Commodities	2,990	5,550	4,300	-1,250
Capital Outlay	0	5,031	0	-5,031
Contractual Crosscharges	29,308	33,614	33,949	335
Abatements	0	-17,223	-18,312	-1,089
Total Expenditures	$ 494,320	$ 458,382	$ 478,293	$ 19,911
Tax Levy	$ 494,320	$ 458,382	$ 478,293	$ 19,911

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	4.5	4.1	4.1	0.0
Direct Labor Hours	7,090	10,440	10,440	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- One position of Administrative Secretary (Secretarial Assistant) is reclassified to an Administrative Secretary (Intergovernmental Relations) resulting in a tax levy increase of $4,257.

- Personnel costs increase by $33,773 primarily due to wage and benefit increases. Vacancy and Turnover of $78,083 is continued in this budget.

DEPT: COUNTY EXECUTIVE - VETERANS SERVICE **UNIT NO.** 1021

OPERATING AUTHORITY & PURPOSE

The Veterans Service Office operates pursuant to Section 45.43 of the Wisconsin Statutes and its purpose is to develop and coordinate programs for Milwaukee County veterans and their dependents. The Veterans Service Office advises and informs Milwaukee County veterans concerning any problems arising from service in the armed forces of the United States, and assists veterans and their dependents or survivors in the preparation of claims or applications for Federal, State and County benefits to which they may be entitled. The Veterans Service Office works with Federal, State and accredited veterans organizations whose primary responsibilities are the general well-being of the veterans community. The Veterans Service Office coordinates its work with other community agencies when issues related to veterans have varied implications.

The Veterans Service Commission operates under Section 45.12 of the Wisconsin Statutes and its responsibility is in the area of aid to veterans.

OBJECTIVES

1. Provide assistance to Milwaukee County veterans and/or their dependents in obtaining benefits either from the Wisconsin Department of Veterans Affairs or the U.S. Department of Veterans Affairs, and other available sources.

2. Administer the Veterans Assistance Program and provide loans and grants to veterans with emergency financial needs.

3. Working with State, Federal and private efforts, seek to address the needs of homeless veterans in Milwaukee County.

4. Increase public awareness of veterans programs through aggressive outreach activity to assure that veterans and their dependents receive the maximum amount of benefits to which they are entitled.

5. Increase Veterans Service Office networking with other veterans groups and community resources.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 115,456	$ 129,291	$ 137,232	$ 7,941
Fringe Benefits	28,592	34,633	42,912	8,279
Services	9,357	11,810	10,560	-1,250
Commodities	15,317	16,014	16,014	0
Other Charges	242,253	175,946	0	-175,946
Contractual Crosscharges	30,486	30,109	32,932	2,823
Abatements	0	-22,260	-23,668	-1,408
Total Expenditures	$ 441,461	$ 375,543	$ 215,982	$ -159,561
State & Federal Revenue	227,253	180,946	5,000	-175,946
Other Direct Revenue	2,418	3,000	3,000	0
Total Direct Revenue	$ 229,671	$ 183,946	$ 8,000	$ -175,946
Tax Levy	$ 211,790	$ 191,597	$ 207,982	$ 16,385

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY EXECUTIVE - VETERANS SERVICE **UNIT NO.** 1021

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	6.7	6.7	6.9	0.2
Direct Labor Hours	6,643	8,352	8,352	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- Expenditures and revenues are decreased by $175,946 for the Homeless Veterans' Reintegration Project since Federal funds are no longer available.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Veterans Benefits Obtained			
Flag Holders Provided	207	265	150
Full and Part-Time Education Grants	534	600	800
Health Care Aid and Subsistence Grants	43	25	30
Economic Assistance Loans	57	60	60
Certificates of Eligibility	629	140	300
Vital Records Procured	1,048	1,100	1,110
Graves Registration	958	1,200	1,000
Wisconsin Veterans Home Admissions	20	12	10
Home Improvement Loans (HILP)	1	6	10
Retraining Grants	9	20	10
Consumer Loans	117	0	0
First Mortgage Home Loans	160	0	80

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION
ECONOMIC DEVELOPMENT

UNIT NO. 1106

OPERATING AUTHORITY & PURPOSE

The purpose of Economic Development is to preserve and enhance the tax base of the County by undertaking programs and activities that stimulate, attract and revitalize commerce, industry and manufacturing. Its goal is to promote area-wide, regional economic development marketing and cooperation among all involved governments and private-sector groups to provide for a unified development approach for the Milwaukee area.

OBJECTIVES

1. Continue to pursue coordinated marketing efforts with other economic development agencies on a regional level and work toward more coordinated economic development efforts.

2. Work with the Airport, municipalities, and the private sector to maximize economic development opportunities, business investment, and job creation on and around the Airport.

3. Work with the Research Park Corporation to facilitate the development of the Research Park.

4. Work with Milwaukee County municipalities and community-based economic development organizations to assist their efforts when County assistance is requested and appropriate.

5. Market and sell surplus County real estate, manage air space parking lots, tax deed foreclosure properties, and other County property.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 312,331	$ 334,154	$ 289,663	$ -44,491
Fringe Benefits	78,391	91,755	96,462	4,707
Services	43,101	74,850	145,900	71,050
Commodities	3,377	6,400	6,400	0
Other Charges	517,395	420,500	286,000	-134,500
Capital Outlay	6,175	206,200	21,000	-185,200
Contractual Crosscharges	49,648	76,070	68,674	-7,396
Abatements	-139,266	-43,623	-35,749	7,874
Total Expenditures	$ 871,152	$ 1,166,306	$ 878,350	$ -287,956
Direct Revenue	1,712,642	1,250,560	1,296,362	45,802
Indirect Revenue	35,007	0	0	0
Total Revenue	$ 1,747,649	$ 1,250,560	$ 1,296,362	$ 45,802
Tax Levy	$ -876,497	$ -84,254	$ -418,012	$ -333,758

DEPT: DEPARTMENT OF ADMINISTRATION
ECONOMIC DEVELOPMENT

UNIT NO. 1106

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	7.0	7.0	5.8	-1.2
Direct Labor Hours	12,839	14,616	12,528	-2,088
Overtime Hours	0	0	0	0
Overtime Dollars	$183	$0	$0	$0

DEPARTMENT DESCRIPTION

Economic Development includes Business Development Services and Real Estate:

The ***Business Development Services*** Division develops and administers programs designed to enhance the business climate, allowing existing businesses in Milwaukee County to flourish and expand, and attracting new businesses to the community. Specific responsibilities include assisting businesses in accessing Milwaukee County resources and services, identifying and referring businesses to various sources of technical and financial assistance, working with municipalities and economic development agencies to "package" services to companies, and promoting Milwaukee County to outside business.

The ***Real Estate*** Division manages, sells and acquires real estate for Milwaukee County. The Division manages and leases improved and unimproved properties, including air space parking lots for the Wisconsin Department of Transportation (WIDOT). County surplus real estate and tax deed foreclosure properties in Milwaukee County suburbs are sold by the Division.

BUDGET HIGHLIGHTS

- The contribution to the Economic Development Reserve Account is budgeted at $150,000. In the 1995 Adopted Budget, the Reserve Account was budgeted at $250,000, including $50,000 allocated to study and develop plans for an Airport Industrial Park and funded from the Power Plant sale proceeds. The $150,000 budgeted in the Reserve Account should be sufficient to allow Milwaukee County to continue targeted, strategic investments in Economic Development projects which require County assistance and which create jobs and tax base.

- $-61,069 Abolish one Real Estate Agent 3

  One Real Estate Agent 3 is retiring and the position is abolished for a personal services savings of $61,069. This savings is partially offset by the addition of $30,500 for real estate consultant services.

- The appropriation for Professional Services Special Projects is increased $15,000 to allow for additional consulting services or appraisals which may be needed as the Mitchell International Business Parks project moves into an implementation mode.

- Advertising is increased from $50,700 to $75,000. This allows the County to continue its commitment to collaborative marketing efforts for the region and the Milwaukee Technology Consortium. It also provides for initiation of marketing efforts for Mitchell International Business Parks.

- Land remediation expenses at the Wolf Cleaners site decrease $184,000. An appropriation of $16,000 is included to complete the remediation and site preparation for property at the site of the former Wolf Cleaners on South Kinnickinnic Avenue. The 1995 Adopted Budget included a $200,000 appropriation for this purpose and the majority of the work on this site has been completed in 1995.

- Although the inventory of surplus real estate owned by Milwaukee County has decreased over the years due to sales, revenues from sale of surplus real estate are increased $176,000, from $174,000 to $350,000. The increased revenue figure reflects the probable sale of one strategically located parcel of land in 1996.

- Parking Rental is decreased $113,260 in 1996, from $898,260 to $785,000, to reflect the lower bid amounts anticipated from parking lot leases terminating in 1996.

- The Director of Economic Development shall review the 30th Street Industrial Corridor study with the 30th Street Industrial Corridor Board and the City of Milwaukee, who jointly funded this study and make a recommendation within 120 days after this study is completed to the Committee on Economic Development on the feasibility of establishing a Business Park within the 30th Street Corridor study area. Milwaukee County provided $30,000 from the Economic Development Fund in December, 1994 towards the cost of this study. The 1996 budget for the Economic Development Division contains sufficient funds which may be used to hire outside consultants, if needed, to accomplish the purpose.

ADOPTED 1996 BUDGET SUMMARY

DEPT: CIVIL SERVICE COMMISSION **UNIT NO.** 1110

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 63.01 to 63.03 of the Wisconsin Statutes, there shall be a civil service commission in every county containing 500,000 or more inhabitants.

The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. The Civil Service Commission budget includes the following two programs:

1. Quasi-Judicial - The Civil Service Commission acts as an adjudicating body, conducting hearings on merit system violations and appeals of actions taken by the Director of Human Resources and rendering decisions thereon.

2. Administrative - The Civil Service Commission exercises administrative control over the merit system including promulgation of rules.

OBJECTIVES

1. Ensuring adherence to the principles of the merit system, and acting on appeals of actions taken by the Director of Human Resources.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 7,952	$ 9,985	$ 9,985	$ 0
Fringe Benefits	20,948	22,566	22,870	304
Services	4,767	3,600	5,000	1,400
Commodities	277	0	0	0
Contractual Crosscharges	5,088	4,593	5,271	678
Total Expenditures	$ 39,032	$ 40,744	$ 43,126	$ 2,382
Tax Levy	$ 39,032	$ 40,744	$ 43,126	$ 2,382

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	5.0	5.0	5.0	0.0
Direct Labor Hours	0	0	0	0
Overtime Hours	0	0	0	0
Overtime Dollars	0	0	0	0

BUDGET HIGHLIGHTS

- None

ACTIVITY AND STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Number of Meetings	7	6	6
Hours Spent in Session	15	15	15
A. Quasi-Judicial			
Merit System Violations Filed	2	2	2
Employee/Applicant Appeals	39	50	50
B. Administrative			
Positions Transferred from Classified to Exempt	0	5	5
Rule Changes	0	5	5
Rule Waivers	23	20	20

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION-
HOUSING & COMMUNITY DEVELOPMENT

UNIT NO. 1111

OPERATING AUTHORITY & PURPOSE

The Housing & Community Development Division's purpose is to maximize available State and Federal resources for the production of affordable housing and continued enhancement of the tax base through the administration of the following programs: Community Development Block Grant Program; Home Repair Loan Programs; Rental Assistance Programs; Housing Organization Loan Fund; HOME Investment Partnership Program; and other programs as may be approved by the County Board.

OBJECTIVES

1. Maintain and strengthen the inter-agency relationships with other County departments, social service agencies, suburban municipalities, and the private sector for the production of affordable housing.

2. Continue to administer County, State and Federal housing programs.

3. Coordinate housing and community development programs with other County departments to reduce the dependency of families currently on assistance.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 811,062	$ 968,326	$ 960,321	$ -8,005
Fringe Benefits	201,804	265,368	309,818	44,450
Services	19,371	33,900	43,100	9,200
Commodities	12,984	12,250	11,450	-800
Other Charges	8,010,208	10,461,394	10,830,394	369,000
Capital Outlay	856,716	22,300	6,000	-16,300
Contractual Crosscharges	936,430	229,762	267,896	38,134
Abatements	-1,413,213	-1,531,906	-1,603,094	-71,188
Total Expenditures	$ 9,435,362	$ 10,461,394	$ 10,825,885	$ 364,491
Total Revenue	$ 9,767,313	$ 10,337,917	$ 10,702,504	$ 364,587
Tax Levy	$ -331,951	$ 123,477	$ 123,381	$ -96

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	21.2	29.0	27.9	-1.1
Direct Labor Hours	44,387	60,552	58,464	-2,088
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- The HOME Investment Partnership Program includes expenditures of $1,101,477, offset by Federal revenue of $978,000 based on the Federal budget for this program. This represents a $246,500 increase in expenditures and a $231,500 increase in Federal revenue from the 1995 Adopted Budget for this program.

- Tax levy of $123,381 is provided as a local match for additional Federal housing funds under the HOME Investment Partnership Program. This represents the same level of local match as in 1995.

- The budget for the Community Development Block Grant Program allocates $20,000 to the Family Self-Sufficiency Good Neighbor/Good Tenant Program.

$-40,427	Abolish one Housing Program Assistant (Rehab)
-40,427	Reduce charges against federal revenue (abatements)
$ 0	

  One vacant position of Housing Program Assistant (Rehab) is abolished since there will be no Federal revenue to fund it in 1996. This position action has no tax levy effect.

ADOPTED 1996 BUDGET SUMMARY

DEPT: PERSONNEL REVIEW BOARD **UNIT NO.** 1120

OPERATING AUTHORITY & PURPOSE

Pursuant to Chapter 33 of the General Ordinances, the Personnel Review Board consists of five members functioning as a quasi-judicial body to review all disciplinary charges filed by appointing authorities or other persons authorized to file charges alleging that an officer or employee in Milwaukee County classified service has acted in such a manner as to show them to be incompetent to perform their duties or to have merited discipline, demotion, or discharge pursuant to State Statute 63.10 or 63.12; to hear all appeals by non-represented County employees of rulings made in the final step of the established County grievance procedure; to act as final arbitrator over grievances not appealed to arbitration under the Union labor contract; and to act as the "Independent Fact Finder" to determine whether violations of the Ethics Code exists in all cases referred to the Personnel Review Board by the Ethics Board pursuant to Chapter 9 Code of Ethics, C.G.O. The Board also reviews the rules, practices and procedures of the Civil Service Commission.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 62,905	$ 95,745	$ 98,339	$ 2,594
Services	8,577	5,605	10,071	4,466
Commodities	563	847	700	-147
Personal Service Crosscharge	-3,078	-3,846	-1,550	2,296
Contractual Crosscharges	2,569	13,727	14,076	349
Abatements	-736	-11,595	-11,746	-151
Total Expenditures	$ 70,800	$ 100,483	$ 109,890	$ 9,407
Tax Levy	$ 70,800	$ 100,483	$ 109,890	$ 9,407

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	6.0	7.0	7.0	0.0
Direct Labor Hours	1,844	14,616	14,616	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- The appropriation for Legal Fees - General increased $5,000, from $1,221 to $6,221, based on experience.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Discipline and Grievance Hearings Placed on Docket	155	180	170

DEPT: CORPORATION COUNSEL **UNIT NO.** 1130

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.456 of the Wisconsin Statutes, the Corporation Counsel prosecutes or defends all civil actions in which the County, or any of its boards, commissions, committees, departments or officers, is interested or a party; issues opinions; drafts County ordinances and resolutions; drafts proposed legislation; processes commitments of mentally ill persons; drafts protective placement pleadings and guardianships for "developmentally disabled and aged infirm persons"; and acts as general counsel for the County in all civil matters in all Federal and State courts and before all Federal, State and County administrative bodies and agencies. In addition, pursuant to statutes, the Corporation Counsel represents State agencies or the Attorney General in civil matters and prosecutes various civil remedies mandated by State law.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 1,169,810	$ 1,383,104	$ 1,340,305	$ -42,799
Fringe Benefits	283,139	370,803	423,215	52,412
Services	53,006	109,391	106,591	-2,800
Commodities	11,618	16,280	16,280	0
Other Charges	961	0	2,400	2,400
Capital Outlay	4,711	0	0	0
Contractual Crosscharges	152,433	154,585	206,776	52,191
Abatements	-394,183	-590,047	-427,127	162,920
Total Expenditures	$ 1,281,495	$ 1,444,116	$ 1,668,440	$ 224,324
Total Revenue	$ 100,145	$ 0	$ 2,400	$ 2,400
Tax Levy	$ 1,181,350	$ 1,444,116	$ 1,666,040	$ 221,924

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	23.6	25.6	22.7	-2.9
Direct Labor Hours	40,033	56,760	50,496	-6,264
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- $-120,442 Abolish 3 Legal Secretary
  120,442 Reduce vacancy and turnover
  $ 0

  Three vacant positions of Legal Secretary are abolished, offset by a similar reduction in vacancy and turnover, resulting in no tax levy change.

- Due to fiscal constraints, vacancy and turnover of $112,979 is established for 1996.

- Corporation Counsel's abatement decreased $162,920, due primarily to the elimination of crosscharging Doyne Hospital for legal services.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
A. Legal			
Legal Opinions & Advisory Memorandums	300	300	300
Claims Against County & Subrogation Matters	650	700	700
State Actions	400	450	500
Foreclosures	400	450	450
Probate & DBE Matters	200	250	250
Major Lease & Contract Negotiations & Review	500	550	600
Major Lawsuits--300 Hours or More	35	30	30
B. Labor Relations			
Major Contract Negotiations-300 Hours or More	2	0	6
Unemployment Compensation Hearings	120	150	150
Discrimination Complaints Including ADA	400	400	450
Grievance Arbitration, Appeals of Disciplinary Suspension Before Permanent Umpire or WERC	50	50	50
C. Mental Health			
Mental Commitments--Petitions, Hearings, Protective Placements, Temporary Guardianships	4,400	4,500	4,500
D. Workers Compensation			
Workers Compensation Claims Hearings and Review of Files	250	260	250
E. Personnel Review Board			
Civil Service and Personnel Review Board Hearings	250	250	300

DEPT: HUMAN RESOURCES **UNIT NO.** 1140

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 63.01 to 63.09, 63.11, 63.13 to 63.17 and Chapter 50 of the Wisconsin Statutes, this department recruits and examines candidates for all positions in the classified service of Milwaukee County; certifies eligibles; investigates requests for changes in classification, increases in pay and changes in personnel practices and procedures; processes unemployment compensation claims; administers the coordination and implementation of the County's affirmative action plan; manages and coordinates the details of employee benefits programs, including hospital/surgical/dental care and life insurance plans; coordinates employee services programs dealing with behavioral/medical problems. The Employee Retirement Division administers and maintains the Milwaukee County Retirement System as established by Chapter 201 of the County Ordinances. It provides for the determination of benefits and payments to all eligible employees or their beneficiaries, and monitors and reconciles all transactions affecting the retirement fund.

OBJECTIVES

1. **Director's Office**

   Appropriate measures will be taken to re-stabilize the County workforce following closure of Doyne Hospital and the implementation of the "Retirement Window." Procedures currently in place to provide service to departments, employees, and the public will be reviewed in 1996 in an effort to maintain service levels with significantly fewer resources. The community outreach effort and the JOBS/Welfare-to-Work partnership with the Department of Human Services will be evaluated to determine the feasibility of continuing these programs in light of the Doyne layoff/recall/placement situation. Examination procedures and the job classification system will be reviewed to identify and implement any necessary revisions.

2. **Employee Benefits**

   Analysis of the benefits offered to County employees will continue to occur during 1996 with an emphasis on development and implementation of the Section 125 Flexible Benefits Plan as negotiated with the various collective bargaining units. Development of long-range plans for benefit improvements and cost containments will continue with special attention to health care revisions proposed on the national and state level. Execution of new contracts with health/dental maintenance organizations will occur in 1996.

3. **Employment Relations**

   Continue utilization of labor market availability data for calculation of realistic, attainable hiring goals. Develop and implement a diversity-focused training program for personnel in the Executive Compensation Plan. Conduct a revised quarterly training program for first-line supervisors and middle managers. Coordinate the development of upward mobility programs for personnel affected by the closure of Doyne Hospital. Include domestic violence awareness components in the New Employee Orientation sessions. Continue efforts to revise County policies and procedures to insure compliance with the Americans with Disabilities Act, Milwaukee County Bilingual Task Force recommendations and the Civil Rights Act of 1991. Examine compliance with County Board Resolution 89-100 calling for adherence to Affirmative Action Plans when considering ECP salary adjustments.

4. **Employment & Staffing**

Identify and develop the policies, procedures, and methods needed to identify and relocate employees targeted for layoff due to discontinuance or downsizing of services/programs, abolishment of authorized positions, and other related personnel actions. Develop and maintain, in conjunction with DHR's Management Information Systems Unit, computer-based data files and reports to facilitate and support the department's various personnel transactions. Strengthen and expand outreach recruitment activities. Evaluate, modify and/or replace existing classification procedures to better assist departments in maintaining effective staffing levels. Develop and implement applicant testing alternatives. Continue staff development efforts, and streamline inter-departmental communications.

5. **Compensation**

Provide new and refresher training to payroll clerks on the use of the automated payroll/personnel and position control systems. Provide training with respect to performance evaluation procedures. Participate in the development and integration of the management/budget prep module with the position control system. Continue department training on unemployment compensation regulations and procedures.

6. **Management Information Systems**

Replace the outdated Unisys MA800 database server with a new A7-711 system and enhance the Applicant Processing and Certification System (AIMS90) to provide better County-wide access to applicant/certification information. Within the appropriation provided, enhance the GENESYS Payroll/Personnel and Retirement application as defined by its users and migrate to revision 6.0 of the system. Provide on-going programming resources and training to support enhancements to the GENESYS, AIMS90, and personal computer-based systems. Expand the DHR usage of personal computer-based applications and bridge the network to other County local area networks within the Courthouse Complex.

7. **Employee Retirement**

Implement recommendations included in the independent audit report. Implement all changes required by the new GASB pronouncements concerning accounting for pension plans by state and local governments and financial reporting for defined benefit pension plans. Install new general ledger software for the pension system. Redesign the accounts payable and ad hoc check paying system. Assist with the upgrade of the GENESYS DefBen pension software from 4.0 to 6.0.

DEPT: HUMAN RESOURCES **UNIT NO.** 1140

BUDGET SUMMARY	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 2,216,314	$ 2,297,621	$ 2,034,197	$ -263,424
Fringe Benefits	456,262	551,680	595,256	43,576
Services	304,578	227,567	260,674	33,107
Commodities	36,461	35,076	43,081	8,005
Other Charges	21,714	22,520	22,520	0
Capital Outlay	45,635	8,768	21,745	12,977
Contractual Crosscharges	707,562	726,254	741,886	15,632
Abatements	-36,078	-258,197	-294,877	-36,680
Total Expenditures	$ 3,752,448	$ 3,611,289	$ 3,424,482	$ -186,807
Total Revenue	$ 690,215	$ 685,913	$ 726,690	$ 40,777
Tax Levy	$ 3,062,233	$ 2,925,376	$ 2,697,792	$ -227,584

PERSONNEL SUMMARY	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	60.1	55.3	47.7	-7.6
Direct Labor Hours	99,912	120,376	114,112	-6,264
Overtime Hours	906.8	0	0	0
Overtime Dollars	$0	$0	$0	$0

DEPARTMENT DESCRIPTION

The Department of Human Resources includes the following divisions:

The ***Director's Office*** directs human resource programs, assigns projects and coordinates the work of the operating divisions; prepares the departmental budget and maintains budgetary controls; presents departmental recommendations to the Civil Service Commission and the Personnel Committee of the County Board; serves as staff to the Personnel Committee; analyzes and reports on legislation affecting the Human Resource function in Milwaukee County; directs the implementation of the automated personnel system; provides support and assistance in labor contract negotiations; and provides analysis and implementation of new approaches to human resource administration. The Director of Human Resources serves as ex-officio member of the Pension Board, and the Deputy Director serves as ex-officio secretary of the Civil Service Commission.

Employee Group Benefits provides on-going analyses of all current employee benefits and new benefit options while administering the Conventional Medical and Dental Plans, Health and Dental Maintenance Organization Plans, Basic and Optional Life Insurance Plans, Short-Term Disability Medicare and the Dependent Care Voucher Reimbursement Program. In addition, this division maintains enrollment records for active and retired employee members and their dependents, confers and corresponds with County officials, employees, retirees, the public and industry-related agencies regarding benefits programs; monitors WPS on medical and dental claim payments and CNR for utilization review services; administers special projects relating to cost-containment and employee wellness; and directs the Employee Assistance Program for personal/behavioral/medical problems affecting job performance.

Compensation studies requests for reallocations, changes in compensation policies and practices and calculates the fiscal impact of these actions. The unit also processes filling of vacant positions; maintains current salary and classification standardization schedules; maintains salary provisions mandated by labor contracts or County ordinances; maintains and implements provisions of the Executive Compensation Plan; prepares changes to County ordinances reflecting various personnel actions; processes and edits a variety of payroll/personnel transactions; maintains position control and payroll records; maintains employee personnel records; and processes employee unemployment compensation claims.

Employment Relations function is to assist in the design and implementation of Milwaukee County's Equal Employment Opportunity Program. Activities of the unit include compiling information on the status of various groups in the County classified and unclassified service; reviewing class specifications to ensure accuracy and job relatedness of requirements; and evaluating County personnel procedures to insure compliance with equal opportunity guidelines. This unit also develops reports necessary to comply with State and Federal requirements and the Federal Court Order, develops and conducts affirmative action training and sexual harassment prevention programs, and assists departments in developing upward mobility training programs. This unit develops, coordinates, and directs employee in-service training programs; conducts employee training classes including New Employee Orientations; administers the tuition loan program; assesses County training needs and priorities; assists other County departments with specialized training applications.

Employment and Staffing develops, administers and monitors employee selection processes for all positions in the Milwaukee County Classified Service. This effort includes the assessment of job specifications and minimum qualifications; the strategy and coordination of recruitment efforts; the development and administration of applicant examinations; and the certification of qualified candidates to department heads and appointing authorities. Implicit in this activity is the responsibility of administering employee selection in compliance with prevailing Milwaukee County, State, Federal and labor-negotiated parameters, any or all of which may impact related hiring procedures, e.g., transfer, layoff, promotion, demotion, reinstatement, and salary adjustment obligations. In addition, the Employment and Staffing Division is responsible for activities supportive to the retention of employees within the Milwaukee County Classified Service, as well as the maintenance of appropriate records and reports.

Employee Retirement administers the Milwaukee County Employee Retirement System, manages the funds of the Retirement System, and maintains the general ledger and related books of the Retirement System. The unit also maintains enrollment, service and salary records for Retirement System members; calculates retirement and death benefits; processes monthly pension payroll; and prepares withdrawals for terminating members. In addition, the Employee Retirement System Director serves as Secretary of the Pension Board.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Director's Office	Expenditure	$ 1,268,336	$ 1,169,453	$ 943,858
	Abatement	4,300	258,197	274,969
	Revenue	41,929	800	800
	Tax Levy	$ 1,222,107	$ 910,456	$ 668,089
Employee Group Benefits	Expenditure	$ 361,696	$ 348,502	$ 352,199
	Abatement	31,778	0	0
	Revenue	3,658	3,000	4,000
	Tax Levy	$ 326,260	$ 345,502	$ 348,199
Compensation	Expenditure	$ 398,040	$ 413,153	$ 445,767
	Abatement	0	0	0
	Revenue	0	0	0
	Tax Levy	$ 398,040	$ 413,153	$ 445,767
Employee Relations	Expenditure	$ 374,945	$ 358,858	$ 255,287
	Abatement	0	0	0
	Revenue	0	0	0
	Tax Levy	$ 374,945	$ 358,858	$ 255,287
Employment and Staffing	Expenditure	$ 736,928	$ 897,407	$ 980,450
	Abatement	0	0	0
	Revenue	0	0	0
	Tax Levy	$ 736,928	$ 897,407	$ 980,450
Employee Retirement System	Expenditure	$ 648,581	$ 682,113	$ 741,798
	Abatement	0	0	19,908
	Revenue	644,628	682,113	721,890
	Tax Levy	$ 3,953	$ 0	$ 0

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Because of the lack of activity in the past two years in the Minority Suit Claim Attorney Fees, Org. 1900-8423, the budget is eliminated in 1996. Any attorney fees resulting from activity relating to the consent decree providing for settlement of alleged discriminatory hiring practices by Milwaukee County will be administered by the Department of Human Resources.

DIRECTOR'S OFFICE

- The replacement of obsolete mini-computer equipment used for the application/certification (AIMS90) system results in an expenditure increase of $29,672.

- Vacancy and Turnover is increased $227,856, from $146,530 to $374,386.

- $-58,529 Abolish 1 Programmer Analyst (NR)

  One position of Programmer Analyst (NR) is abolished due to fiscal constraints.

EMPLOYEE BENEFITS

- Personal Services savings of $33,885 result from reclassification of vacant positions occurring from the "retirement window."

COMPENSATION

- $ 0 Abolish 2 Employee Service Counselor

  Two vacant, unfunded positions of Employee Service Counselor are abolished.

EMPLOYMENT RELATIONS

- None

EMPLOYMENT & STAFFING

- $-106,362 Abolish 2 Human Resource Analyst

  Two vacant positions of Human Resources Analyst II are abolished due to fiscal constraints.

EMPLOYEE RETIREMENT SYSTEM

- None

	1994 Actual	1995 Budget	1996 Budget
A. Employee Group Benefits			
Health, Dental, Life Premiums Collected	$3,709,659	$4,009,235	$3,440,286
File Maintenance - GENESYS	94,327	115,000	107,224
Employee COBRA Payments	$182,251	$176,553	$405,521
Health, Dental and Disability Plans Administered	8	8	10
Health Covered Lives	28,699	28,300	27,351
Dental Covered Lives	17,843	18,100	16,629
HCN PPO Savings Realized	$5,800,262	$5,585,970	$5,800,262
Lives Insured	11,744	11,800	11,200
Life Insurance Claims Administered	178	185	172
Medicare Notifications Issued	277	260	269

	1994 Actual	1995 Budget	1996 Budget
B. Compensation			
Payroll Corrections Processed	6,200	6,500	6,000
Payroll/Personnel Transactions Processed	21,032	20,000	20,000
Employment Verifications	6,073	9,000	6,000
Payroll/Personnel On-Line Transactions	285,296	200,000	250,000
Classifications Surveyed	485	300	500
Timesheet Exceptions Monitored	10,121	8,500	9,000
Timesheet Exceptions Corrected	1,866	1,900	1,600
TAHC Forms Processed	867	1,000	900
Unemployment Compensation Forms Processed	3,799	3,800	4,500
Unemployment Compensation Payments Issued	9,004	16,000	16,000
Unemployment Compensation New Claimants	623	600	1,000
C. Employment Relations			
ER/AA Complaints/Investigations	158	180	190
New Employee Orientations	30	30	30
Employee Training Classes	39	30	50
Training Class Participants	2,063	2,200	3,500
Tuition Loans	202	250	280
D. Employment/Staffing			
Total Applications Received	13,298	21,500	20,000
Exams Announced	133	190	150
Exams Administered	493	500	350
Exam Analysis Review	130	155	150
Certification Requests Processed	839	1,210	1,300
Candidates Certified	16,503	34,250	17,000
New Positions Studied for Proper Classifications	413	325	350
Existing Positions Studied for Proper Classification	329	275	425
Transfer Requests Processed	345	1,000	550
Layoff/Placements Processed	107	2,000	300
E. Retirement Division			
Total Retirement System Assets (in millions) December 31	$989	$1,200	$1,300
Active Members 1/1	11,542	11,777	11,296
New Enrollments	511	600	600
Withdrawals	32	50	25
Deaths of Active Members	13	15	15
Retirements Granted	247	300	100
Active Members 12/31	11,761	12,012	11,756

	1994 Actual	1995 Budget	1996 Budget
Retirement Members 1/1	5,771	5,921	6,680
Benefits Granted	247	300	100
Benefits Terminated	188	150	150
Retirement Members 12/31	5,830	6,071	6,630
F. Management Information Systems			
Payroll/Personnel Online Transactions	33,742	38,000	35,000
System Support Days	440	440	440
Ad Hoc Reports	100	100	100
Mailing Labels Requests	28	35	30
Examination Scoring Requests	29	40	30
Support/Training Requests	56	35	55
Systems Maintenance Requests	59	45	60
Application Development/Program Requests (New)	32	50	30

DEPT: DEPARTMENT OF ADMINISTRATION - RISK MANAGEMENT **UNIT NO.** 1150

OPERATING AUTHORITY & PURPOSE

The Department of Administration is created pursuant to Section 59.07 (48) of the Wisconsin Statutes and Chapter 32 of the County Ordinances. Risk Management is responsible for administering the County's risk management program. Section 59.07(2)(a) of the Wisconsin Statutes authorizes the County to provide public liability and property damage insurance, either in commercial companies or by self-insurance created by setting up an annual fund for such a purpose, or by a combination thereof, covering without exclusion because of enumeration, motor vehicles, malfeasance of professional employees, maintenance and operation of County highways, parks, parkways and airports, and other County activities involving the possibility of damage to the general public, and provide fire and casualty insurance for all County property. Section 59.07(2)(d) of the Wisconsin Statutes authorizes the County to provide for the protection of the County and public against loss or damage resulting from the act, neglect or default of County officers, department administrators and employees, and to contract for and procure bonds or contracts of insurance to accomplish that purpose, either from commercial companies or by self-insurance created by setting up an annual fund for such purpose or by a combination thereof. Section 65.90(6) of the Wisconsin Statutes allows any county having a population of 500,000 or more to establish, maintain and levy a tax for a liability reserve fund for the purpose of paying liability claims or premiums on insurance to pay such claims. The annual taxes levied for the purpose may not exceed the level necessary to collect the amount recommended by an actuary, in accordance with generally accepted actuarial principles.

OBJECTIVES

1. Identify property, liability, net income and personnel losses which affect life and property safety of Milwaukee County, and identify, analyze, select and implement alternate risk financing methods most economical to Milwaukee County.

2. Maintain a central data base for property, liability, net income and personnel losses to effectively develop past loss information, in order to forecast and trend future losses to establish consistent cash flow needs and equitable internal cost allocation.

3. Reduce loss frequency and severity through a program of loss analysis, loss prevention and loss reduction.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 252,388	$ 295,085	$ 323,864	$ 28,779
Fringe Benefits Crosscharges	50,319	79,561	103,035	23,474
Services	67,865	59,220	92,521	33,301
Commodities	24,302	8,314	6,929	-1,385
Other Charges	6,120,514	6,337,878	5,062,884	-1,274,994
Capital Outlay	7,640	4,000	9,000	5,000
Contractual Crosscharges	111,824	89,640	91,499	1,859
Abatements	0	0	-265,000	-265,000
Total Expenditures	$ 6,634,852	$ 6,873,698	$ 5,424,732	$ -1,448,966
Direct Revenue	$ 6,246,852	$ 6,873,698	$ 5,424,732	$ -1,448,966
Tax Levy	$ 388,000	$ 0	$ 0	$ 0

DEPT: DEPARTMENT OF ADMINISTRATION - RISK MANAGEMENT **UNIT NO.** 1150

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	6.0	7.0	7.0	0.0
Direct Labor Hours	11,271	14,616	14,616	0
Overtime Hours	50.4	0.0	0.0	0.0
Overtime Dollars	$0	$0	$0	$0

DEPARTMENT DESCRIPTION

The Risk Management Department includes the following sections: Administration, Self-Insurance, Insurance Policy and Services, and Claims Management (Workers' Compensation).

The ***Administration Section*** supervises the professional staff, coordinates activities between departments, submits reports, reviews contracts for liability exposures, and prepares budget documents. The unit is responsible for internal service fund accounting and cost allocations to departments. County-wide loss control activities are also administered by this section.

The ***Self-Insurance Section*** is responsible for property, general and automobile liability claim reporting, loss analysis, claim data and financing of self-retained losses.

The ***Insurance Policy and Services Section*** is responsible for selection of brokers, requests for proposals, determination of deductibles, limits and coverage, researching the market, and negotiating with brokers and companies for bundled and unbundled insurance services.

The ***Claims Management Section*** is responsible for administering the Workers' Compensation claims of employees who sustain job-related injuries, for medical-only and lost-time claims, and coordination of the return-to-work program. In addition, a data base is maintained for all claims.

BUDGET HIGHLIGHTS

ADMINISTRATION

- To remain competitive in the marketplace with other local public entities, three positions are included for reallocation at an expenditure increase of $8,455.
- 1996 Professional Services expenditures are increased $25,000 to cover the expense of a claim audit of Risk Management and a review audit of the Workers' Compensation Medical Program Coalition.

SELF-INSURANCE

- Decreases in loss amounts from automobile and general liability claims result in an expenditure decrease of $346,146.

INSURANCE POLICY AND SERVICES

- Premium decreases due to John L. Doyne merger are offset by premium increases due to increases in exposure such as values.

- An appropriation of $265,000 is provided for the purchase of an Architects and Engineers Owner's Liability policy to provide coverage for County construction projects. This coverage includes excess liability for contractual architects and engineers and liability protection for County professional architectural and engineering staff. This expense is reflected as an abatement in the Risk Management operating budget in anticipation that the actual policy cost will be charged to individual capital projects. However, these charges are not reflected in individual projects due to the small amount of the pro-rata expense.

CLAIMS MANAGEMENT (WORKERS' COMPENSATION)

- Workers' Compensation decreases due to the John L. Doyne Hospital merger and reduction of staff throughout the County including a $350,000 decrease for Workers' Compensation claims are offset by statutory benefit changes of 10% and a medical benefit increase of 5% resulting in an expenditure decrease of $998,584.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Risk Financing Cost			
Retained Losses (Self-Insured)	$1,528,482	$1,585,716	$1,239,570
Net Insurance Premiums	$ 610,398*	$1,068,195	$1,139,814
Workers' Compensation			
Claims Processed	1,956	2,034	2,000
Dollar Amount of Claims Processed	$3,594,304	$3,680,532	$2,681,948
Auto and General Liability			
Accident Year (year of occurrence)	349	360	360
Calendar Year (year reported)	365	393	390

* Due to a dividend return of $318,224.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION -
ADMINISTRATION & FISCAL AFFAIRS DIVISION **UNIT NO.** 1151

OPERATING AUTHORITY & PURPOSE

The Department of Administration is created pursuant to Section 59.07 (48) of the Wisconsin Statutes and Chapter 32 of the County Ordinances. The position of Director of the Department of Administration is authorized in the Fiscal Affairs Division and is responsible for the execution of the duties and powers assigned to the department as specified in Chapter 32 of the County General Ordinances for the major divisions of Procurement, Information Management Services, Fiscal Affairs, County Supported Health Programs, the Doyne Hospital Transition Team, Housing and Community Development, Economic Development and Justice Information Systems (JIS). The Fiscal Affairs Division is responsible for preparing and monitoring the County's annual operating and capital budgets and for preparing the County's Official Statements relating to debt issuance. It performs the County's accounting functions, which include centralized payroll, accounts payable, preparation of County financial statements, and determination of financial and cost accounting policies.

OBJECTIVES

1. Maintain the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting for Milwaukee County's 1995 Comprehensive Annual Financial Report.

2. Assist in the selection, development and implementation of a new Automated Budgetary and Accounting System.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 1,872,725	$ 2,163,241	$ 1,922,044	$ -241,197
Fringe Benefits Crosscharges	465,841	589,149	693,871	104,722
Services	73,075	73,431	55,931	-17,500
Commodities	42,756	30,890	41,100	10,210
Other Charges	1,000	1,200	1,200	0
Capital Outlay	12,207	0	23,000	23,000
Contractual Crosscharges	996,097	1,033,599	1,093,905	60,306
Abatements	-66,264	-162,081	-172,329	-10,248
Total Expenditures	$ 3,397,437	$ 3,729,429	$ 3,658,722	$ -70,707
Total Revenue	$ 7,237	$ 6,000	$ 6,000	$ 0
Tax Levy	$ 3,390,200	$ 3,723,429	$ 3,652,722	$ -70,707

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	49.0	50.1	43.4	-6.7
Direct Labor Hours	111,150	113,623	101,095	-12,528
Overtime Hours	1,410.0	559	559	0
Overtime Dollars	$1,435	$10,524	$10,984	$460

DEPARTMENT DESCRIPTION

Administration. The Director is responsible for coordinating the operations of the divisions comprising the Department of Administration, including Procurement, Information Management Services, Fiscal Affairs, County Supported Health Programs, the Doyne Hospital Transition Team, Housing and Community Development, Economic Development, and Justice Information Systems (JIS), formerly titled Civil/Criminal Justice Information System (C/CJIS). He is also responsible for the Risk Management Section.

The ***Budget Section's*** primary responsibilities are budget preparation and budget control for both operations and capital. All budget requests are analyzed and recommendations submitted to the County Executive. Assistance is provided both to the County Executive in preparing and presenting the Executive budget, and to the Finance Committee in its review of the County Executive's recommended budget, including the preparation of budget amendments approved by the Finance Committee and by the County Board. During the year, all appropriation transfer requests are analyzed and a recommendation submitted to the County Executive. In cooperation with the Accounting Section, County departmental accounts are analyzed to determine potential expenditure deficits or revenue shortfalls, with department administrators required to submit a corrective plan of action. Other major duties include (a) the study of all new position requests, with reports and recommendations submitted to County Board committees; (b) fiscal studies for the County Executive and County Board committees, including fiscal impact of legislative bills; and (c) special studies for the County Executive and County Board committees.

Central Accounting functions include Accounting Administration, Accounting, Accounts Payable and Payroll. A brief description of the responsibilities of each area follows:

Accounting Administration is responsible for the overall management and coordination of Central Accounting activities; the development of special studies and reports and technical assistance to both Central Accounting and other County departments; and the publishing of the Comprehensive Annual Financial Report and the Single Audit Report.

Accounting is responsible for the timely and accurate preparation of County-wide monthly financial reports; publication of the Comprehensive Annual Financial Report, the State of Wisconsin Financial Report Form, and the Single Audit Report; and development of the indirect cost allocation plan. In addition, Accounting is responsible for adherence to generally accepted accounting principles; the development and maintenance of the County's general ledger system (FIRMS), the fixed-asset system, and the grant system; conducting budget performance reviews on an ongoing basis to identify potential year-end deficits so that these problems can be resolved in a timely manner; and ongoing training and technical assistance to departments.

Accounts Payable is responsible for establishment of County-wide payment procedures, coordination with Procurement Division, encumbrance of purchases, payment of vendor invoices, development and maintenance of the accounts payable system, and technical assistance to departments. In addition, Accounts Payable monitors payments to ensure that purchasing regulations have been followed by departments and monitors unencumbered appropriation balances to ensure that the County has sufficient appropriations available for each payment.

Payroll is responsible for establishment of County-wide payroll procedures, coordination with the Department of Human Resources, preparation of payroll checks, maintenance of all earnings and deductions records, ensuring that County payroll practices meet Federal, State and contractual requirements, filing of all required Federal and State reports on a timely basis, and the development and maintenance of the payroll system.

BUDGET HIGHLIGHTS

- The Department of Administration has administrative authority to adjust the number of seasonal/hourly positions in all County departments to reflect the actual number of employees in said positions, with the proviso that fiscal appropriations shall not be exceeded.

- Expenditures are increased $23,000, including $15,000 to purchase a copy machine to replace an existing copy machine whose lease will expire in 1996; $5,000 for a microfiche reader/printer to replace an antiquated machine in need of frequent repairs; and $3,000 for a fax machine to provide increased ability and response time.

- The 1996 budget includes Vacancy and Turnover not related to specific positions of $252,290.

$ -92,834	Abolish 1 Deputy Controller
-40,033	Abolish 1 Central Payroll Clerk II (Retirement)
-92,834	Abolish 1 Budget Unit Manager
225,701	Reduce Vacancy and Turnover
$ 0	Total

  One vacant position each of Deputy Controller, Central Payroll Clerk II and Budget Unit Manager are abolished, offset by a corresponding reduction in Vacancy and Turnover, resulting in a zero tax levy effect.

$ -63,975	Abolish 1 Grants Coordinator
-32,941	Abolish 1 Clerk Typist II (Retirement related)
-35,676	Abolish 1 Clerk IV
$ 131,592	Total

  One position each of Grants Coordinator, Clerk Typist II and Clerk IV are abolished due to fiscal constraints.

DEPT: DEPARTMENT OF ADMINISTRATION -
ADMINISTRATION & FISCAL AFFAIRS DIVISION **UNIT NO.** 1151

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
A. Budget			
Budgets Analyzed			
Operating	47	50	50
Non-Departmental	50	52	51
Capital	17	16	16
B. Accounting			
Revenue Transactions	127,575	125,000	125,000
Journal Entries	471,629	500,000	490,000
Work Authorizations	8,133	11,000	9,000
C. Accounts Payable			
Checks Written	103,982	100,000	103,000
Encumbrance Transactions	86,497	100,000	100,000
Payment Transactions	216,216	205,000	215,000
D. Payroll			
Number of Employees' W-2s Processed	11,359	11,800	11,800
Number of Payroll Checks Issued	242,660	248,000	200,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION
PROCUREMENT DIVISION

UNIT NO. 1152

OPERATING AUTHORITY & PURPOSE

The Procurement Division of the Department of Administration operates under Chapter 32 of the Milwaukee County Ordinances and purchases or contracts for supplies, materials, equipment and contractual services required by County departments, or agencies, except for public works programs, repairs or alterations to buildings and structures or leases of County-owned real estate and appurtenances which are administered by the Department of Public Works. The Procurement Division develops standards, prepares specifications, signs contracts or issues purchase orders, and disposes of surplus or obsolete supplies, materials, or equipment by sale or transfer between departments.

OBJECTIVES

1. Review the automation of the procurement process for additional efficiencies and cost savings. (To include, but not limited to, automation of requisition processing and real time updating versus batch processing.)

2. The Procurement Division will solicit bids/proposals to develop a master lease agreement for the lease purchase of small equipment, based on 1996 budget projections. It is anticipated that establishing a master lease agreement based on minimum thresholds will produce more favorable interest rates for Milwaukee County. As an additional part of this initiative, the division will also examine the cost benefits of competitively bidding consolidated service agreements for common equipment.

3. Use the bid reservation authority of Chapter 32 to increase MBE/WBE purchases to the County-wide goal of 17%.

4. Participate as a lead agency in V.A.L.U.E. (Volume Acquisition and Large Uniform Expenditures) a non-profit organization made up of local government entities in the Southeastern Wisconsin area and affiliated with the National Institute of Government Purchasing. The purpose of the organization is to reduce cost of goods and services by allowing members to combine requirements for commonly used items on one single bid.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 545,143	$ 644,778	$ 519,722	$ -125,056
Fringe Benefits Crosscharges	136,444	175,866	169,185	-6,681
Services	141,053	150,546	142,860	-7,686
Commodities	14,075	14,655	12,805	-1,850
Other Charges	79	0	0	0
Contractual Crosscharges	160,018	147,176	153,267	6,091
Abatements	-61,564	-83,100	0	83,100
Total Expenditures	$ 935,248	$ 1,049,921	$ 997,839	$ -52,082
Total Revenue	$ -846	$ 0	$ 0	$ 0
Tax Levy	$ 934,402	$ 1,049,921	$ 997,839	$ -52,082

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION
PROCUREMENT DIVISION

UNIT NO. 1152

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	16.0	16.3	12.9	-3.4
Direct Labor Hours	25,340	33,408	28,424	-4,984
Overtime Hours	47.4	1,280	1,280	0
Overtime Dollars	$1,158	$24,365	$24,365	$0

BUDGET HIGHLIGHTS

- $-38,998 Abolish 1 Stores Clerk II

  Stationery Stores is being closed January, 1996. To remain competitive with the private sector, the Stationery Stores operation would require automation, at a projected cost in excess of $100,000. In 1996, Milwaukee County will contract with an outside vendor for supplies previously stocked by Stationery Stores and Graphics will assume County forms production, distribution and control functions. Because Stationery Stores is closing, one position of Stores Clerk II is abolished.

- $-51,925 Abolish 1 Buyer II

  One vacant position of Buyer II is abolished due to fiscal constraints.

- One position of Minority Business Enterprise Manager - Procurement was transferred to the Department of Public Works - Disadvantaged Business Development section during 1995 to centralize all disadvantaged business development and contract compliance functions.

- Vacancy and Turnover is increased $18,306 due to fiscal constraints.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Purchasing Section			
Blanket Order Releases Processed	14,889	20,000	18,000
Purchase Orders Issued	5,336	6,000	5,500
Value of Purchase Orders ($ Million)	$53.2	$60.0	$60.0
Departmental Purchase Orders	18,000	18,000	18,000
Formal Bids Issued	108	50	100
Informal Bids and Quotes Issued	377	400	450
General Awards	4,440	5,000	5,000
'Disadvantaged Business Enterprise			
Dollar Amount of Procurements Awarded to MBE/WBE Vendors	$2,322,518	$8,500,000	$8,500,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES **UNIT NO.** 1160

OPERATING AUTHORITY & PURPOSE

The Information Management Services Division (IMSD) of the Department of Administration consists of five functional groups: Data Processing, Telecommunications, Graphics, Wireless Communications , and the Record Center.

Data Processing (DP) is organized along functional lines to support County departments' delivery of services to Milwaukee residents through the provision of a variety of automation, data processing and communication services:

- Administration and Support provides overall supervision, guidance, planning, budgeting, fiscal and clerical services.
- Application Development assists departments in the development, modification and maintenance of automated systems;
- Operations includes two units: Data Center and Technical Support Services. The activities of these groups insures seven-day-a-week, 24-hour mainframe availability and response time; the acquisition and maintenance of data center equipment and software; a 24-hour mainframe problem Help Desk; and data processing security.

Graphics provides high-volume copying service and the Graphics artistic design and forms management in the Courthouse Annex. Graphics also contracts for printing service to meet County department requirements for forms, brochures, newsletters and other materials.

Telecommunication Services administers the County's telephone and data communications environment, systems and equipment.

Wireless Communications administers the County's wireless communications systems including conventional and 800 MHZ radio.

Records Management provides off-site storage of departmental records which must be retained for an extended period due to legal or programmatic requirements, but do not need to be immediately available to departmental staff.

OBJECTIVES

1. To successfully transfer and support the DHS Mental Health Division applications from the Medical Data Center to IMSD's mainframe environment.
2. To initiate the reengineering effort required for the County's core fiscal applications (general ledger, purchasing, budget, accounts payable) to meet the requirements of the century change, as well as improved functionality.
3. To transition the Sheriff's department from conventional radio technology to the 800 MHZ trunked radio system.

4. To assume the County forms production, distribution and control functions previously performed by the Procurement Division's Stationery Stores unit.

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 3,010,671	$ 3,204,371	$ 2,639,219	$ -565,152
Fringe Benefits	727,261	858,782	863,389	4,607
Services	4,120,245	4,113,026	4,203,663	90,637
Commodities	418,829	400,854	378,078	-22,776
Other Charges	652,158	714,328	635,822	-78,506
Capital Outlay	334,319	346,990	403,796	56,806
Contractual Crosscharges	2,670,328	798,855	802,952	4,097
Abatements	-2,253,168	-418,763	-417,687	1,076
Total Expenditures	$ 9,680,643	$ 10,018,443	$ 9,509,232	$ -509,211
State & Federal Revenue	9,188	0	0	0
Direct Revenue	17,902	96,809	163,070	66,261
Indirect Revenue	9,651,214	9,921,634	9,346,162	-575,472
Total Revenue	$ 9,678,304	$ 10,018,443	$ 9,509,232	$ -509,211
Tax Levy	$ 2,339	$ 0	$ 0	$ 0

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	80.1	74.6	58.8	-15.8
Direct Labor Hours	128,912	167,448	146,840	-20,608
Overtime Hours	5,457.9	1,930	2,360	430
Overtime Dollars	$81,918	$45,855	$65,490	$19,635

DEPARTMENT DESCRIPTION

The Department of Administration - Information Management Services Division includes the following sections: Data Processing, Graphics, Telecommunications, Wireless Communications, and Records Management.

Data Processing Services is organized along functional lines for the delivery of client services. Application Development Services provides systems development and design support for personal computers, minicomputers and mainframe computer applications. Application Development activities include assisting clients in defining needs, analyzing alternative approaches and cost/benefits, development and modification of systems, training of clients in the use of these systems and continued support of client production systems. Data Center and Technical Support Services insure the availability and response time of the mainframe computer system, including activities such as the acquisition and maintenance of mainframe Data Center equipment and software, as well as the institution of performance improvements for the Data Center.

Graphics provides copying, printing, graphic arts, photographic and darkroom services. Graphics' high-volume copying service, graphic arts consultation and the County central forms files are located in the Courthouse Annex. Graphics also contracts for printing service to meet County department requirements for forms, brochures, newsletters and other materials.

Telecommunications administers the County's telephone communications environment, systems and equipment. The group assists departments in acquiring additional telephone services; the management of data communications within the County and between the County and State Data Centers, as well as with municipal law enforcement agencies; coordinates the installation of departmental distributed computing equipment; and administers the telecommunication system's service contracts.

Wireless Communications administers the County's wireless communications systems, including conventional and 800 MHZ radio. The services include planning, management of installed radio equipment, acquisition of radio equipment, coordination of radio usage among County departments, and overseeing the County's fifty local radio base stations and the sixty Federal Communications Commission licenses, as well as the new 800 MHZ trunked radio system.

Records Management provides records storage, retrieval and destruction services to Milwaukee County departments. In addition, the Records Coordinator staffs the County's Records Committee and provides consultative services to departments on record retention policies, procedures and operations.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES **UNIT NO.** 1160

ORGANIZATIONAL COST SUMMARY

		1995 Budget	1996 Budget	1995/1996 Change
Data Processing	Expenditure	$ 6,126,058	$ 5,934,483	$ -191,575
	Abatement	275,255	282,501	7,246
	Revenue	5,850,703	5,651,982	-198,721
	Tax Levy	$ 100	$ 0	$ -100
Graphics	Expenditure	$ 1,385,396	$ 1,111,184	$ -274,212
	Abatement	63,008	40,275	-22,733
	Revenue	1,322,488	1,070,909	-251,579
	Tax Levy	$ -100	$ 0	$ 100
Telecommunications	Expenditure	$ 2,410,833	$ 2,086,541	$ -324,292
	Abatement	45,500	37,200	-8,300
	Revenue	2,365,333	2,049,341	-315,992
	Tax Levy	$ 0	$ 0	$ 0
Wireless Communications	Expenditure	$ 262,509	$ 415,375	$ 152,866
	Abatement	0	0	0
	Revenue	262,509	415,375	152,866
	Tax Levy	$ 0	$ 0	$ 0
Records Management	Expenditure	$ 252,410	$ 379,336	$ 126,926
	Abatement	35,000	57;711	22,711
	Revenue	217,410	321,625	104,215
	Tax Levy	$ 0	$ 0	$ 0

BUDGET HIGHLIGHTS

- The Doyne-Froedtert Memorial Lutheran Hospital Merger will result in the closing of the Doyne Medical Data Center (MDC). IMSD's Data Center will take over support of the DHS Mental Health Division applications currently operating at the MDC.

- To insure uninterruptable service from the IMSD Data Center, the Data Center's 16 year old batteries will be replaced at a cost of $80,650.

- The elimination of the Wirth Street offset press operation results in five Graphics positions being abolished, resulting in Personal Services savings of $209,218.

- Telecommunications expenditures are reduced $351,161 due to the closing of Doyne Hospital. A critical ongoing consideration is the retention of Doyne Room 20 where the County's Institutions Grounds PBX and data switch are located.

- Data processing education costs are increased $25,000, from $37,730 to $62,730, to allow data processing personnel to remain current with the latest technologies.

- To insure the most beneficial cellular phone and pager rates for the County, the administration of these communications programs is consolidated within IMSD.

- Maintenance service contract costs for 800 MHZ trunked radio equipment will increase $108,880, while maintenance on the conventional frequency radio system will decrease $63,000, for a net increase of $45,880.

- Vacancy and Turnover is increased $269,582, from $338,089 to $607,671.

DATA PROCESSING

- $(87,306) Abolish 2 Network Services Analyst

  Over the last five years, County departments have successfully installed local area networks and trained staff in the use of word processing products, etc. Departments no longer require the level of training and support in word processing. Accordingly, two Network Services Analyst positions are abolished.

- The appropriation for disaster recovery services is reduced $29,004 due to a new contract.

- The Doyne-Froedtert Memorial Lutheran Hospital (FMLH) merger will result in Doyne data processing activities being assumed by FMLH. The DHS-Mental Health Division operates various applications at Doyne which cannot be transferred to DHS-MHD's stand-alone system in the immediate future. In the interim, these applications will be supported by IMSD's Data Center. IMSD's support includes data center and telecommunications services.

- The Data Center's back-up un-interruptible power system batteries are sixteen years old. To insure reliable power for the data center's 24-hour, seven-day a week operation, new batteries must be purchased at a cost of $80,650.

- Beginning in October, IMSD will install a new release of CICS because the current release will no longer be supported. This will result in a $7,875 increase in IBM monthly license fees for 1996, as well as $42,500 for a software product to support out-dated CICS code.

$ 87,343	Create 1 Business Systems Project Manager
87,343	Create 1 Administrative Manager
(87,343)	Increase Vacancy and Turnover
$ 87,343	Total

  One position of Business Systems Project Manager is created to develop, implement and maintain the financial and business systems (personnel, payroll, general ledger, accounts payable, purchasing, etc.) for Milwaukee County. One position of Administrative Manager is created to provide short and long range information technology planning, and develop policies and standards to implement those plans. Creation of these positions is partially offset by an $87,343 increase in Vacancy and Turnover.

- Personal services are reduced $176,250 in 1996 as a result of unfunding one position each of Data Processing Support Manager ($83,416) and Systems Development Manager ($92,834).

$(33,857)	Abolish 1 Computer Operator I
33,857	Reduce Vacancy and Turnover
$ 0	Total

  One vacant position of Computer Operator I is abolished, offset by a reduction in Vacancy and Turnover, resulting in a zero expenditure reduction.

$ (84,046)	Abolish 1 Projects Manager
(88,559)	Abolish 1 Systems Programmer Supervisor
(77,043)	Abolish 1 Systems Analyst II (NR)
$(249,648)	Total

  One position each of Projects Manager, Systems Programmer Supervisor, and Systems Analyst II (NR) are abolished due to fiscal constraints.

GRAPHICS

$ (77,996)	Abolish 2 Print Shop Technician
(49,077)	Abolish 1 Assistant Supervisor-Graphics
(36,801)	Abolish 1 Bindery Technician
(45,344)	Abolish 1 Photographer-Graphics
$(209,218)	Total

  Due to elimination of the Wirth Street offset press operation, two positions of Press Technician, one Assistant Supervisor-Graphics, one Bindery Technician and one Photographer-Graphics are abolished.

$ (32,519)	Abolish 1 Reproduction Equipment Operator
32,519	Reduce Vacancy and Turnover
$ 0	Total

  One vacant position of Reproduction Equipment Operator is abolished, offset by a reduction in Vacancy and Turnover, resulting in a zero expenditure reduction.

- Outside printing services are increased due to the closing of the Wirth Street offset press operation and the subsequent outsourcing of the function, increasing appropriations $256,000.

- Due to elimination of Procurement's Stationery Stores, Graphics will assume the County forms production, distribution and control functions. To constrain form costs:

  - forms will be printed in black and white
  - all NCR forms will be printed on precollated stock
  - variances to these policies require Graphics Manager approval

- Personnel, printing materials and supplies are reduced $378,718 due to the outsourcing of the offset press operation.

- The space vacated by Graphics at the Wirth Street building will be assumed by the Record Center. Graphics reduction in Wirth Street building related costs is $84,745.

TELECOMMUNICATIONS SERVICES

- Due to the closing of Doyne Hospital, the following items are reduced:

$ 243,456	Ameritech telephone service fees for call charges (local and long distance)
51,557	Ameritech charges for incoming (DID) and outgoing (COT) trunks at the County Grounds PBX by 50%
49,548	Wiltel maintenance on telephone sets (3,128 at Doyne)
6,600	Telephone supplies for adds, moves and changes
$ 351,161	

The complexities regarding Froedtert Memorial Lutheran Hospital (FMLH) assuming all telephone operating activities for Doyne by January 1, 1996, may result in a phased implementation of the transition. If such a transition occurs, the County would charge FMLH for service on the same basis as other County Grounds users. *The County has one critical telecommunications concern in this transition: the retention of Doyne Room 20 where the County's PBX and data switch are located.*

- Because of uncertainties regarding the Doyne situation, five months of contract services for telephone adds/moves/changes are budgeted, as well as six months of a Communications Technician position. The process of transition will determine the most appropriate alternative. This scenario results in a net reduction of $13,761 compared to funding the Communications Technician a full year.

- The Courthouse Centigram voice mail system is a critical operating component for departments. To insure its reliability, a software upgrade and migration to 486 PC technology is budgeted at a cost of $45,000.

- IMSD's review of pager and cellular phone utilization and contracting found that the most beneficial rate would be obtained by the County having a single account for these services; and that the nature of the services required ongoing monitoring and administration to insure effective and efficient program operation. To accomplish this, departmental appropriations for pager and cellular services are consolidated within IMSD, excluding the Sheriff's Department. IMSD will provide and crosscharge departments for these services as it does for telephone services; however, the Sheriff's Department will continue to independently budget, manage and administer their cellular/pager/radio programs, using the County's blanket purchase order and contract procedures established by IMSD.

WIRELESS COMMUNICATIONS

- Maintenance service contract costs for 800 MHZ trunked radio equipment increases $108,880, while maintenance on the conventional frequencies decreases $63,000, for a net increase of $45,880.
- A $48,000 contract with Broadcast Services, Inc., is included to lease space at the Firstar Center to house required 800 MHZ trunking equipment in 1996.
- An appropriation of $35,556 is included to upgrade a vacant position of Radio Communications Specialist to provide the level of support required for the County's wireless communications function.

RECORDS MANAGEMENT

- Due to Graphics closing of its offset press operation at Wirth Street, the Record Center will absorb this space at an increased cost of $81,788.

ACTIVITY & STATISTICAL SUMMARY

Information Processing Services	1994 Actual	1995 Budget	1996 Budget
Clerk of Courts - Alimony and Paternity Checks	479,000	551,810	506,600
Social Services - AFDC, Day Care and Miscellaneous Checks	211,469	280,772	138,494
Milwaukee County Payroll Checks	205,242	213,193	194,980
Milwaukee County Retirement Checks	57,774	75,204	63,978
Department of Administration - Accounts Payable Checks	87,649	98,639	79,052
Pages, Laser Printed Reports	16,204,600	16,664,520	17,825,060
Pages, Impact Printed Reports	1,125,000	922,464	977,500
Case Record & Judgment Docket	24,300	29,137	21,014
Summons, Circuit Court	1,400	1,307	1,400
Purchase Order	7,500	10,125	6,250
State Subpoena	133,900	164,743	120,492
Jury Qualification Questionnaires	108,200	102,426	100,000
Authorization Change Forms	89,100	90,789	80,926

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION - INFORMATION MANAGEMENT SERVICES

UNIT NO. 1160

	1994 Actual	1995 Budget	1996 Budget
Graphics			
Xerox Copies (each)	8,570,204	10,000,000	11,000,000
Pre-Press (number of jobs)	949	1,280	N/A
Press (number of jobs)	1,892	2,500	N/A
Press (number of impressions)	12,458,524	19,000,000	N/A
Finishing (number of jobs)	1,706	2,500	N/A
Typesetting/Keyline (number of jobs)	1,116	1,300	1,000
Specifications (number of jobs)	2,359	2,000	2,500
Forms Control (each)	1,579	1,600	1,400
Outside Vendor (number of jobs)	220	150	2,500
Telecommunications			
Service Calls	2,031	2,092	1,584
Adds, Moves, Changes	7,091	5,244	7,731
Single-Line Phones	7,580	8,258	5,514
Multi-Line Phones	1,589	1,624	1,120
Record Center			
Boxes in Storage	32,982	50,512	46,068

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF ADMINISTRATION - JUSTICE INFORMATION SYSTEMS **UNIT NO.** 1177

OPERATING AUTHORITY & PURPOSE

The Justice Information Systems Division (JISD) supports the Civil/Criminal Justice Information System (C/CJIS), the Circuit Court Automation Project (CCAP) interface to C/CJIS and the TIME interface. The division is responsible for the development and administration of policy, and directs new development and ongoing operations relative to the computerized systems that support the Criminal Justice Facility and other law enforcement and justice system agencies within Milwaukee County. The division is also responsible for the development of the Juvenile Information Management System (JIMS) that will support the juvenile justice information requirements of the Department of Health and Human Services - Probation Department, the District Attorney, the Public Defender, the Courts (via interface), the Guardian ad Litem, and others.

OBJECTIVES

1. Assure the ongoing effective operation of C/CJIS, its interfacing systems (CCAP, TIME, Municipal Courts, etc.) and its related system components (Jail Financial Management System, Deputy Scheduling System) by managing the warranty effort, third party hardware and software maintenance, the evaluation and completion of new requests from user departments for non-warranty maintenance and enhancements, user training, and support for ad hoc reporting requests.

2. Manage the Juvenile Information Management System systems development project and prepare to support its ongoing operation.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 313,305	$ 531,147	$ 478,990	$ -52,157
Fringe Benefits	75,015	146,064	156,295	10,231
Services	440,809	756,775	676,062	-80,713
Commodities	11,144	38,675	30,050	-8,625
Capital Outlay	37,848	7,000	16,900	9,900
Contractual Crosscharges	498,370	999,432	1,115,390	115,958
Abatements	-822,557	-723,997	-587,129	136,868
Total Expenditures	$ 553,934	$ 1,755,096	$ 1,886,558	$ 131,462
Total Revenue	$ 151	$ 5,000	$ 5,000	$ 0
Property Tax Levy	$ 553,783	$ 1,750,096	$ 1,881,558	$ 131,462

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	7.5	10.4	9.4	-1.0
Direct Labor Hours	15,656	23,312	23,312	0
Overtime Hours	0	344	344	0
Overtime Dollars	$0	$10,786	$10,786	$0

DEPARTMENT DESCRIPTION

In accordance with a resolution adopted by the County Board on April 16, 1987 (File No. 87-283), the Civil/Criminal Justice Information System was established to provide computerized operating systems to meet the data processing requirements of the new Criminal Justice Facility and law enforcement and justice system agencies within Milwaukee County. The Justice Information Systems Division serves as the source of policy development and administration for C/CJIS as well as other law enforcement and justice information systems.

In 1991, 1992, 1993, and part of 1994, the C/CJIS project was in a development stage. During these years, C/CJIS division development appropriations were crosscharged to the Criminal Justice Facility capital project. With the completion of the Criminal Justice Facility and C/CJIS development, the Justice Information Systems Division assumes full operational responsibility for C/CJIS and the interfaces to C/CJIS from other systems. In 1996, the transition continues from third-party support to in-house support of C/CJIS, the CCAP Interface and the TIME system.

BUDGET HIGHLIGHTS

- The ongoing cost related to the use of the Information Management Services Division Data Center mainframe and staff increases $51,374 over 1995 resulting in an IMSD crosscharge to this budget of $1,043,374 for 1996.

- Vacancy and Turnover is increased $68,322, from $50,000 to $118,322 partially offsetting the increased cost to continue wages and benefits of current positions.

- During 1995 the Justice Information Systems Division moved from private office space to the County grounds resulting in a shift of office space costs from Services to Contractual Crosscharges and a reduction of $16,485.

- Data processing consulting services, software licenses and data processing maintenance are continued at basically the same level in 1996 as in 1995. $250,000 is provided for consulting services and contract management to complete various non-warranty maintenance and enhancements to C/CJIS, the CCAP Interface and the TIME system; and $45,000 is provided to continue to lease the IEF tool used to maintain and update C/CJIS. One of the enhancements is the second year of a three year lease begun in 1995 for a suite of ten software products to address C/CJIS up-time and response time, including mainframe software upgrades. This budget includes $130,000 for software license renewals and maintenance for the local area networks used by departments within the Criminal Justice Facility and the House of Correction facilities. Also included is $85,000 for maintenance and license renewals for the Video Mugshot Livescan Fingerprint system used by the Sheriff's Department in the booking procedure.

- Abatements are reduced $136,868 primarily due to the closeout of the Criminal Justice Facility capital project (org. 1756).

DEPT: DEPARTMENT OF LABOR RELATIONS **UNIT NO.** 1190

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 111.70, Wisconsin Statutes, and Chapter 79 of the Milwaukee County Ordinances, this department has the general responsibility for the negotiation and administration of all collective bargaining agreements; to establish labor relations training programs for supervisory staff; and to conduct on behalf of Milwaukee County all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Industry, Labor and Human Relations.

In addition, this department shall, under the direction of the Personnel Committee, carry out those procedural responsibilities delegated to that committee by Chapter 80 of the Milwaukee County Ordinances, and shall annually, in conjunction with the Department of Human Resources, review the wages, hours and conditions of employment of all employees not represented for purposes of collective bargaining, and submit recommendations to the County Board of Supervisors each year for the following year.

OBJECTIVES

1. To negotiate labor agreements with no erosion of management rights and within the economic parameters established by the Personnel Committee and County Executive.

2. To continue to assist user departments in modifying and refining personnel policies which will increase productivity and efficiency of operations.

3. To install digitized data converted from hard copy documents on user department computers and to supply digitized labor related information to these departments so as to increase productivity in the workplace.

4. To train new and existing managers in the principles of labor relations and to supply these managers with newly developed digitized data which will help these managers cope more effectively with fewer staff members caused by early retirements and budget shortfalls.

5. To continue to assist user departments in their efforts to restructure, reorganize and streamline their operations in an effective and productive manner by the constant modification of personnel policies and work rules.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 272,499	$ 283,004	$ 289,951	$ 6,947
Fringe Benefits	68,941	78,000	99,218	21,218
Services	6,973	45,751	40,634	-5,117
Commodities	1,709	2,225	2,965	740
Other Charges	49	0	0	0
Capital Outlay	12,645	0	0	0
Contractual Crosscharges	35,298	33,268	40,309	7,041
Abatements	0	-25,556	-27,172	-1,616
Total Expenditures	$ 398,114	$ 416,692	$ 445,905	$ 29,213
Property Tax Levy	$ 398,114	$ 416,692	$ 445,905	$ 29,213

DEPT: DEPARTMENT OF LABOR RELATIONS **UNIT NO.** 1190

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	5.0	5.0	4.7	-0.3
Direct Labor Hours	9,194	10,440	10,440	0
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- Personnel and fringe benefit costs increase $28,165 due to the increased cost of wages and benefits. Vacancy and turnover of $15,085 is included to reflect ECP adjustments of 3%.

- Services costs decrease $5,117 primarily due to a $10,896 reduction in the budget for the arbitrator based on experience, offset by a $5,500 increase in Building and Space Rental charges to rent space for contract negotiations during 1996.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Labor Contracts Expiring	10	0	10
Labor Negotiations (includes fact finding, arbitration, mediation)	19	48	24
Hearings - Permanent Umpire	12	48	36
Wisconsin Employment Relations Commission and Court Cases	13	12	30
Labor Relations Orientation and Training Sessions	25	50	25
Meetings - Personnel Matters with County Officials, Department Heads, County Board Committees, Boards, Employees	298	320	320
Meetings - Personnel Matters with Unions, Others	61	500	340
Available Days for Union Grievances	57	100	75

ADOPTED 1996 BUDGET SUMMARY

DEPT: INTEREST ON DELINQUENT PROPERTY TAXES **UNIT NO.** 1900-1133

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 74.47 (3)(d) of the Wisconsin Statutes, all interest collected by the County Treasurer on other taxes and special assessments, both prior and subsequent to the tax sale, shall be retained by the County Treasurer for the use of the County.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Interest and Penalty on Delinquent Property Taxes	$ 1,368,716	$ 1,632,931	$ 1,475,000

Based on generally accepted accounting principles (GAAP), revenue in this account includes accrued interest and penalty earned and received. This revenue fluctuates from year to year, and is dependent on the amount of delinquent tax balances turned over to the Treasurer and how quickly those balances are paid. Interest and penalty decrease when balances are paid more quickly.

Prior years' actual revenue received from this source has been as follows:

Year	Amount
1985	$1,805,702
1986	2,330,519
1987	2,231,835
1988	1,975,401
1989	1,531,653
1990	1,740,595
1991	2,002,413
1992	2,417,290
1993	1,408,352
1994	1,368,716

The 1996 budget recommendation is based on the assumption that delinquent tax levies will increase by approximately 4.0 percent annually over 1994 actuals due to growth in municipal, county and special district levies.

ADOPTED 1996 BUDGET SUMMARY

DEPT: PROPERTY TAXES REFUND/RESCINDED CLAIMS **UNIT NO.** 1900-8005

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 70.511 (2)(b), 74.33 and 74.35 of the Wisconsin Statutes, a taxpayer may file a claim for refund of property taxes paid if the reviewing authority reduces the value of the property in question. Pursuant to Section 74.41, the tax district clerk may submit an inquiry to the State Department of Revenue containing required information about any refunded or rescinded tax of $500 or more for a single refund or that total at least $5,000 for multiple refunds of the same tax year and which meet other conditions as set forth under the above-mentioned sections of the statutes. The State will determine by November 15 the effect of the refunded or rescinded taxes on the equalized value of the taxation district. If the equalized value of the tax district changes as a result of the refunded or rescinded taxes, the State will either adjust the equalized value under Section 70.57 in its next equalization or certify the amount of refunded or rescinded taxes to be charged back to each taxing jurisdiction. The State will notify the County of its share of the chargeback to remit to the tax district by February 15 of the year following the State determination.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Property Tax Refund Rescinded Claims	$ 6,200	$ 30,000	$ 17,500

Pursuant to Section 74.41, the County is required to pay the tax district for its share of refunded/rescinded claims no later than February 15 of the year succeeding the State's November 15th determination. Prior years' actual expenditures are:

Year	Amount
1991	$26,506
1992	$23,197
1993	$14,270
1994	$ 6,203

ADOPTED 1996 BUDGET SUMMARY

DEPT: UNPAID PERSONAL PROPERTY TAXES CHARGEBACK **UNIT NO.** 1900-8006

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 74.25 and 74.305 of the Wisconsin Statutes, a taxation district is required to settle in full with its taxing units for collected and uncollected personal property taxes on February 15. In February of the subsequent year, the taxation district will charge back to each taxing unit its proportionate share of delinquent personal property taxes which were settled in full the previous February which have not been collected in the intervening year. If uncollected taxes charged back to the taxing unit are subsequently collected, the taxation district shall proportionately return each taxing unit's share on May 15, August 15, November 15 and February 15. In accordance with the intergovernmental agreement between the County and the City of Milwaukee, the County will pay a chargeback of City of Milwaukee uncollected personal property taxes to the City.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Unpaid Personal Property Taxes Chargeback	$ 166,448	$ 260,000	$ 175,000

In 1995, an appropriation of $260,000 was provided for the County's chargeback share of uncollected personal property taxes. Chargeback of uncollected personal property taxes will be handled as a separate cash transaction as opposed to part of the settlement process to maintain proper records for each tax year.

Before 1993, this was an account in the Treasurer's Office. Prior years' actual chargeback have been as follows:

Year	Amount
1991	$ 47,094
1992	58,496
1993	221,048
1994	166,448

ADOPTED 1996 BUDGET SUMMARY

DEPT: COMMUNITY RELATIONS - SOCIAL DEVELOPMENT COMMISSION **UNIT NO.** 1900-8256

OPERATING AUTHORITY & PURPOSE

Pursuant to provisions of Section 66.433 of the Wisconsin Statutes and Chapter 77 of the General Ordinances of Milwaukee County, the County Board may appropriate money to defray the cost of operation of the Community Relations - Social Development Commission. The purpose of this commission is to study, analyze, and recommend solutions for the major social, economic, and cultural problems which affect people residing or working within the County, including without restriction because of enumeration, problems of the family, youth, education, the aging, juvenile delinquency, health and zoning standards, and discrimination in housing, employment, and public accommodations and facilities on the basis of sex, class, race, religion, sexual orientation or ethnic or minority status.

BUDGET SUMMARY	1994 Actual	1995 Budget	1996 Budget
Building Security for the Elderly	$ 11,875	$ 11,875	$ 11,875
Other Programs	156,903	156,903	156,903
Milwaukee County Share (Tax Levy)	$ 168,778	$ 168,778	$ 168,778

PROGRAM BUDGET	1994 Actual	1995 Budget	1996 Budget
Expenditures			
Personal Services	$ 185,531	$ 178,904	$ 193,803
Professional Fees	25,071	24,000	12,000
Advertising and Promotion	1,915	0	6,000
Meetings and Travel	10,518	10,200	10,200
Space and Utilities	25,104	27,000	28,800
Equipment	80	0	0
Supplies	11,642	15,263	15,363
Research and Program Development	0	0	0
SDC Share of Federal Programs	186,743	306,627	295,301
Other Costs	17,049	15,452	15,979
Expenditure Total	$ 463,653	$ 577,446	$ 577,446
Revenues			
County of Milwaukee Share of Programs	$ 156,903	$ 156,903	$ 156,903
County of Milwaukee Bldg Security for the Elderly	11,875	11,875	11,875
City of Milwaukee	157,180	157,180	157,180
Milwaukee Public Schools	50,000	157,180	157,180
Milwaukee Area Technical College	69,460	78,590	78,590
United Way of Greater Milwaukee	15,718	15,718	15,718
Revenues Total	$ 461,136	$ 577,446	$ 577,446

ADOPTED 1996 BUDGET SUMMARY

DEPT: COMMUNITY RELATIONS - SOCIAL DEVELOPMENT COMMISSION **UNIT NO.** 1900-8256

WORKLOAD ACTIVITIES	1994 Actual	1995 Budget	1996 Budget
Energy Assistance Clients	32,500	30,000	30,000
Head Start Enrollees	4,500	4,600	4,600
Commodities - Households	88,257	81,000	37,000
Family Emergency Shelter			
(Families)	480	480	500
(Individuals)	1,800	1,800	1,800
Youth Diversion Program	2,400	3,100	3,100
Elderly Crime Prevention	1,650	1,700	1,430
Total Programs Administered	$ 21,605,400	$ 24,934,100	$ 23,712,800

ADOPTED 1996 BUDGET SUMMARY

DEPT: MISCELLANEOUS LEGAL FEES **UNIT NO.**1900-8405

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Miscellaneous Legal Fees	$ 175,430	$ 210,000	$ 80,000

The purpose of this account is to provide an appropriation for payment of attorney fees and other legal costs. This account is subject to regular auditing by the Department of Audit. This non-departmental appropriation anticipates paying legal fees related to Moss-American and the Mental Health lawsuits. Within this account provision is made for tracking of the costs by lawsuit.

ADOPTED 1996 BUDGET SUMMARY

DEPT: EMPLOYEE CLAIMS REIMBURSEMENT **UNIT NO.** 1900-8409

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(3), Wisconsin Statutes, the County Board shall examine and settle all accounts of the County and all claims, demands or causes of action against the County and issue County orders therefor. Section 56.08 of the Milwaukee County General Ordinances authorizes the Committee on Judiciary, Safety and General Services to examine and settle claims which do not exceed $5,000; and the Corporation Counsel to settle claims which do not exceed $500.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Employee Claims Reimbursement	N/A	$7,500	$5,000

The purpose of this account is to provide an appropriation for payment of claims made by employees against Milwaukee County not grounded on negligence.

ADOPTED 1996 BUDGET SUMMARY

DEPT: UNCLAIMED MONEY **UNIT NO.** 1900-4980

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 59.89 and 59.90 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that he/she has such unclaimed money in his possession for disposition. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the General Fund of the County treasury.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Unclaimed Money	$ 442,810	$ 0	$ 732,800

Under current law, court-related funds become revenue in even-numbered years. Previously, non-court-related funds became County revenue in odd-numbered years; now they will also become available in even-numbered years. In 1994, State law was changed to reduce the holding period for non-court-related funds from ten years to one year making these funds available in 1996. Zero dollars were budgeted for 1995 as there were no non-court-related funds in the Treasurer's possession for more than one year.

DEPT: ETHICS BOARD **UNIT NO.** 1905

OPERATING AUTHORITY & PURPOSE

On February 11, 1975, the County Board of Supervisors created Chapter 9 of the General Ordinances of Milwaukee County. This chapter establishes a Code of Ethics Section 9.05 and a Board of Ethics Section 9.07 which shall adopt guidelines and procedures necessary to carry out the provisions of the ordinance. The Board consists of six residents of Milwaukee County appointed by the County Executive and confirmed by the County Board. The County Executive appoints, subject to confirmation by the County Board, an Executive Director who shall perform such duties as the Board assigns to him. The County Board shall provide such additional personnel as may be required in the administration of this Chapter.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Ethics Board	$ 19,028	$ 36,515	$ 38,743

An appropriation of $38,743 is provided to maintain the same level of service as provided in prior years.

DEPT: REVOLVING BAIL FUND PROJECT **UNIT NO.** 1906

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Revolving Bail Fund Project	$15,000	$30,000	$30,000

The Revolving Bail Fund began in November of 1991 as an effort to reduce jail population by providing a revolving loan program for pretrial detainees unable to pay bail of $1,000 or less. Funding was increased in 1995 to assist the Benedict Center with continuing the revolving bail fund and the services of a low bail fund officer. The increased funding is continued for 1996 as part of a County-wide plan to manage the jail population and conserve expensive jail space for dangerous individuals.

Program Activities	1993	1994	1995 thru 9/27/95
Borrowers	63	90	99
Average Bail	$580	$526	$435
Average Revolving Bail Fund Loan	$291	$268	$236
Total Loans	$18,345	$24,116	$23,357
Failure to Appear Rate	25%	23%	9%
Forfeited from Revolving Bail Fund	$4,250	$5,540	$1,395
Bed Days Saved	**1,978**	**2,070**	**1,744**
Estimated Detention Costs Saved	**$143,405**	**$181,125**	**$152,600**

The Benedict Center shall report to the Justice System Review Coordinator to administer the grant under the direction of the Chief Judge.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY HISTORICAL SOCIETY **UNIT NO.** 1900-8266

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.07(31) of the Wisconsin Statutes, the County Board may appropriate money to any local historical society incorporated under Section 44.03 located in the County for the purpose of collecting and preserving the records and salient historical features of the County. This unit maintains the historical exhibits of the Milwaukee County Historical Society and assists with other phases of the program. Funds provided to subsidize the operation of the Society are used to employ a director and associate staff. The Society acts as custodian for non-current County records. The County appropriates funds for use by the Society pursuant to an agreement approved by the County Board of Supervisors on December 14, 1965, and renewed on May 16, 1988.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Property Tax Levy Contribution to County Historical Society	$ 291,118	$ 291,118	$ 291,118

OVERVIEW OF OPERATION

The Historical Society's total operating budget for 1996 amounts to $559,261, with $257,757 to come from private, non-County funds. Sources include: membership fees (individual and corporate), bequests, gifts, grants, income from invested funds, and sales and receipts from public programs.

Following are examples of some of the Historical Society's program activities:

1. Museum Houses: The Society continues to operate three museum houses in addition to its central facility downtown. These are: Kilbourntown House in Estabrook Park (Shorewood), Lowell Damon House (Wauwatosa), and the Jeremiah Curtin House (Greendale). All are open to the public, either year-round or on special summer schedules.

2. Major Fund Raising Event: The Annual Antique Show and Sale will once again be held at the Grain Exchange Room in October, 1996. This event is a major source of funding for support of Society operations.

3. Increased Membership Support: A 1996 public membership drive is planned to provide new members for the Society. The "Friends" group conducts public events to help support Society programs and activities.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY HISTORICAL SOCIETY **UNIT NO.** 1900-8266

WORKLOAD ACTIVITIES

	1992	1993	1994	5 Months 1995
Meetings/Public Programs	19	20	18	8
Organizational Members	1,342	1,246	1,229	1,175
Research Requests:	5,382	4,463	4,356	1,775
Library - In-Person	2,483	2,084	2,049	845
Telephone	2,080	1,766	1,628	612
Mail	819	613	679	318
Public Attendance	66,000	64,900	66,250	24,100
Guided Tours:				
Historical Center	157	169	155	49
Period Homes	281	275	212	56
Accessions:				
Library	149	131	129	55
Museum	231	132	191	86
Pages of Publication	450	130	275	40
Staff Program Presentations	36	21	18	15
Slide Shows	11	9	8	5

The County Historical Society spends the County's contribution as follows:

	1994 Actual	1995 Budget	1996 Budget
Expenditures			
Personal Services	$ 223,184	$ 223,184	$ 223,034
Space and Utilities	65,306	65,006	65,184
Office and Administrative Supplies	2,628	2,928	2,900
Total Expenditures	$ 291,118	$ 291,118	$ 291,118

ADOPTED 1996 BUDGET SUMMARY

DEPT: SISTER CITIES INTERNATIONAL **UNIT NO.** 1910

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Sister Cities International	$ 5,000	$ 10,000	$ 10,000

An appropriation of $10,000 is for the support of Milwaukee County's sister community relationship with Bialystok, Poland and to establish a Sister-county relationship with a county or equivalent entity in South Africa per adopted resolution 94-744.

ADOPTED 1996 BUDGET SUMMARY

DEPT: GREATER MILWAUKEE CONVENTION & VISITORS BUREAU **UNIT NO.** 1900-8255

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(30) of the Wisconsin Statutes, the County Board may appropriate funds to advertise the advantages, attractions and resources of the County and to conserve, develop and improve the same. Any county may cooperate with any private agency or group in this work.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Greater Milwaukee Convention & Visitors Bureau	$ 50,000	$ 50,000	$ 25,000

This appropriation represents Milwaukee County's support of the Greater Milwaukee Convention and Visitors Bureau, Inc. The major function of the bureau is the promotion of the County as a major tourist and convention community. For 1996, a $25,000 tax levy County contribution is provided to this agency.

Greater Milwaukee Convention and Visitors Bureau services include:

- Listing of all County facilities, events and attractions in over 500,000 pieces of literature
- A full-time representative in Washington, D.C. and a full-time sales staff in Milwaukee actively selling Milwaukee County and its facilities
- Production and placement of press releases and stories in local and national media to increase exposure of and interest in Milwaukee County
- Operation of three Visitor Information Centers

ADOPTED 1996 BUDGET SUMMARY

DEPT: CIVIL AIR PATROL **UNIT NO.** 1913

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(87) of the Wisconsin Statutes, the County Board may appropriate funds or donate property and equipment to Civil Air Patrol units in the County for the purpose of enabling such Civil Air Patrol units to perform their assigned missions and duties as prescribed by U.S. Air Force regulations.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Civil Air Patrol	$ 6,716	$ 6,800	$ 6,800

The Civil Air Patrol has been utilizing two lower floors of the Tower Building at Timmerman Field and the County has been providing appropriations for the utility costs (heat, light and telephone) of this facility. The County will continue to provide office space at Timmerman Field.

ADOPTED 1996 BUDGET SUMMARY

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the War Memorial Center. The Milwaukee County War Memorial Center is situated at the south end of Lincoln Memorial Drive, overlooking Lake Michigan, and is directly adjacent to County park land. The facility is home to the Milwaukee Art Museum which boasts major cultural exhibits, including the Peg Bradley Collection. In addition, cultural agencies and major service groups such as the Florentine Opera, Rotary Club, Kiwanis, and national and State headquarters of veterans' organizations, and the War Memorial Center itself, maintain their administrative offices in the Center. To maximize utilization of the facility, it is available for general use by the public, use by veterans' groups, arts groups, and civic groups.

BUDGET SUMMARY

Expenditures	1994 Actual	1995 Budget	1996 Budget
Personal Services	$ 813,242	$ 911,034	$ 512,199
Professional Fees	97,906	142,731	72,400
Advertising and Promotion	3,848	5,175	5,175
Meetings, Travel and Auto Allowance	1,234	1,200	1,200
Space and Utilities	623,374	634,061	631,863
Office and Administrative Supplies	12,861	10,000	12,300
Major Maintenance	50,000	10,000	0
Milwaukee County Interest Fees	2,668	0	
Milwaukee Art Museum			
Program Development	83,700	83,700	83,700
Fine Arts Insurance	52,550	52,500	52,500
Security			427,029
Custodial			64,096
Subtotal Milw. Art Museum	$ 0	$ 0	$ 627,325
Total Expenditures	$ 1,741,383	$ 1,850,401	$ 1,862,462
Revenues			
Office, Hall, Grounds and Room Rent	$ 136,758	$ 132,825	$ 141,238
Equipment Rental and Miscellaneous Revenue	51,891	56,048	54,524
Parking Revenue	255,652	250,000	261,700
Commissions, Food, Liquor and Other	5,031	5,000	5,000
Insurance Claim Reimbursement	15,098	0	0
Total Revenues	$ 464,430	$ 443,873	$ 462,462
Property Tax Levy	$ 1,276,953	$ 1,406,528	$ 1,400,000

BUDGET HIGHLIGHTS

- The 1996 budget includes a seven-year commitment beginning in 1996 to support the Milwaukee Art Museum (MAM) through the War Memorial Center within the guaranteed amount of $627,325 annually

for basic operating needs such as security, custodial services, fine arts insurance and educational programming support. In the past, custodial and security costs for the Milwaukee Art Museum were absorbed within the War Memorial Center's budget and not specifically identified as MAM support in the War Memorial Center's budget write-up. This guaranteed funding of $627,325 is provided to the WMC on behalf of the MAM to assist the MAM in raising private support for facility expansion and additional endowment funds to support expanded programming.

The seven year guaranteed funding commitment for the MAM is subject to negotiation of a Memorandum of Understanding between Milwaukee County, the War Memorial Center and the Milwaukee Art Museum, similar to the agreement with the Performing Arts Center and the Milwaukee Public Museum.

- The War Memorial Center is directed to report on a monthly basis to the Department of Administration and the Committees on Finance and Parks, Recreation and Culture on the status of administrative, fiscal and marketing operations.

- Revenues increased $18,589, from $443,873 to $462,462 due to increases in parking revenue, a five percent increase in office rental rates and increases in facility rentals based on 1994 experience.

ACTIVITY AND WORKLOAD

	1994 Actual	1995 Budget	1996 Budget
Attendance			
Memorial Hall	42,696	32,000	46,000
4th-Floor Meeting Rooms	14,624	18,000	17,000
Fitch Plaza	8,403	9,500	11,000
Veterans Memorial Gallery	703	1,000	700
Milwaukee Art Museum	178,997	200,000	200,000
Special Events			
Lakefront Festival of Arts	30,000	75,000	30,000
Fireworks July 3	450,000	450,000	450,000
Circus Parade	150,000	150,000	150,000
Labor at the Lakefront Day	1,500	1,500	1,500
Other - North Grounds	6,000	6,000	6,000
	882,923	943,000	912,200
Number of Events			
Memorial Hall	225	225	275
Catered Dinners	168	200	200
Meetings - 4th Floor Rooms	953	800	1,000
Art Classes - 4th Floor Rooms	700	685	800
Fitch Plaza	18	16	22
Veterans Memorial Gallery	8	20	12
Runs	3	3	3
	2,075	1,949	2,312

ADOPTED 1996 BUDGET SUMMARY

DEPT: VILLA TERRACE **UNIT NO.** 1915

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates Villa Terrace, a museum of the decorative arts located at 2220 North Terrace Avenue. This facility offers a glimpse into the lifestyle of a wealthy Milwaukee industrialist and is available for public tours and private rentals. The gracious, Italian Renaissance-style home is richly decorated with antiques and retains almost all of its original fixtures dating back to the 1920s. The rear terrace area which overlooks the lake extends down a bank to a large, formal garden area fronting on Lincoln Memorial Drive. Admission is charged during public visiting hours. When not open to the public, the facility is available for rental on approval of policies established by the Board of Directors.

BUDGET SUMMARY			
Expenditures	1994 Actual	1995 Budget	1996 Budget
Personal Services	$ 78,126	$ 90,245	$ 99,927
Professional Fees	11,232	13,670	11,232
Advertising and Promotion	0	2,000	2,000
Space and Utilities	34,036	43,078	35,834
Office and Administrative Supplies	4,476	1,900	1,900
Total	$ 127,870	$ 150,893	$ 150,893
Revenues			
Admissions	$ 12,284	$ 14,000	$ 12,000
Rentals	33,986	32,000	34,000
Total	$ 46,270	$ 46,000	$ 46,000
Net Cost Before Tax Levy Support	$ 81,600	$ 104,893	$ 104,893
Unfunded Expenditures *	$ 8,180	$ 0	$ 0
Property Tax Levy	$ 73,420	$ 104,893	$ 104,893

* Unfunded expenditures in 1994 were paid by a one time donation from the Friends of the Villa Terrace in 1995.

BUDGET HIGHLIGHTS

- The Villa Terrace is directed to report on a monthly basis to the Department of Administration and the Committees on Finance and Parks, Recreation and Culture on the status of administrative, fiscal and marketing operations.

ACTIVITY & STATISTICAL SUMMARY

Attendance	1994 Actual	1995 Budget	1996 Budget
Museum Visitors (Museum open 5 afternoons)	2,959	5,500	3,100
Meetings, Dinners, Receptions, Concert Rentals	7,087	6,500	7,100
Wedding Ceremony Rentals	5,430	7,300	5,500
Tours Conducted by Volunteers	378	250	400
Total Attendance	15,854	19,550	16,100

ADOPTED 1996 BUDGET SUMMARY

DEPT: PERFORMING ARTS CENTER **UNIT NO.** 1916

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the Performing Arts Center (PAC). The PAC was built with private money in 1969, and deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The facility is home to the Milwaukee Symphony, Milwaukee Ballet, Florentine Opera, Milwaukee Youth Symphony, First Stage Milwaukee, and other performing arts groups. The PAC is located at 929 North Water Street. In addition to attracting well-known talent for concerts, the PAC offers a number of free concerts and activities year-round, including Rainbow Summer at Peck Pavilion, also a privately donated facility.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Expenditures	$ 3,270,102	$ 3,493,626	$ 4,071,701
Revenues	1,770,102	1,993,626	2,571,701
Property Tax Levy	$ 1,500,000	$ 1,500,000	$ 1,500,000

BUDGET HIGHLIGHTS

- The County Board of Supervisors adopted a resolution [File No. 93-283 (a)(a)] on May 20, 1993 that approved a memorandum of understanding between the County and the Performing Arts Center (PAC) which provides for a fixed level of operating support of $1.5 million for the years 1994 through 1998.

- The PAC will continue to provide quarterly reports and an annual budget request in accordance with past practice.

ACTIVITY AND STATISTICAL SUMMARY

	1994 Actual		1995 Estimate		1996 Projected	
	Events	Attend.	Events	Attend.	Events	Attend.
Performances/ Public Events	894	553,002	890	655,500	940	781,800
Private Events	1,555	105,315	1,100	75,100	1,100	75,100
Sub-Total	2,449	658,317	1,990	730,600	2,040	856,900
Rehearsals, Estimate	823	63,439	610	52,000	615	43,000
Totals	3,272	721,756	2,600	782,600	2,655	899,900

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY AUTOMATED LAND INFORMATION SYSTEM **UNIT NO.** 1923

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 15.105(16), 16.971, 20.505(4)(im) and 59.88 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, the Milwaukee County Automated Land Information System may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps of documented accuracy suitable for local planning. Pursuant to Section 59.57, funding for a land information office, modernization of land records and the State of Wisconsin Land Information Program and Board is collected via a six-dollar surcharge on the County's recording fees, which were previously four dollars. The six-dollar surcharge is split, with four dollars designated for the Milwaukee County Automated Land Information System (Org. 1923), and two dollars for the State Land Information Board.

Previous Register of Deeds Recording Fees	$ 4
Fee for MCAMLIS	4
Fee for State Land Information Board	2
	$10

BUDGET SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Services	$ 1,340,370	$ 735,000	$ 735,000
Contractual Crosscharges	6,291	15,000	15,000
Abatements	-1,724	0	0
Total Expenditures	$ 1,344,937	$ 750,000	$ 750,000
Encumbrances	-900,864	0	0
Total Expenditures & Encumbrances	$ 444,073	$ 750,000	$ 750,000
State Grants	$ 200,000	$ 200,000	$ 200,000
Sewer District & Utility Contributions	362,000	50,000	50,000
Recording Fee Surcharge	647,355	500,000	500,000
Total Revenue	$ 1,209,355	$ 750,000	$ 750,000
Contribution to Reserve Account	765,283	0	0
Property Tax Levy	$ 0	$ 0	$ 0

This appropriation will provide 1996 expenditure and revenue appropriation authority of $750,000 for the Automated Land Information System. Revenue of $500,000 is projected to be collected from increased recording fees collected by the Register of Deeds earmarked for land information modernization by Section 59.88(5) Wisconsin Statutes, and $200,000 is expected to result from grants to be awarded to the County by the Wisconsin Land Information Board. Additional revenue of $50,000 will result from an annual payment to be made by the Milwaukee Metropolitan Sewerage District. Contributions to this project from the utilities, Ameritech, Wisconsin Electric and Wisconsin Gas, of $575,000 each, were complete in 1994. Milwaukee County is not required to provide tax levy dollars.

Expenditure authority of $750,000 is comprised of $684,000 to continue to develop the automated base map and parcel-based land information system as provided for in the plan approved by the County Board, $50,000 for special surveying services provided by the Southeastern Wisconsin Regional Planning Commission (SEWRPC), $15,000 to obtain subdivision and map survey prints from the Register of Deeds, and $1,000 for meetings and travel expenses.

$50,000 in expenditure authority is included to pay for special surveying services provided by the SEWRPC.

Work on the initial automated base map is scheduled to be completed in mid-1997. At that time, an on going maintenance effort will be requested to ensure that the automated base map is kept up to date. Subsequently, the automated mapping base may be enhanced by the creation of additional layers of information useful to county and local governments.

In 1996, Intergovernmental Relations will develop proposed State legislation to change the membership of the State Land Information Board as established by Sec. 15.105(16) Wisconsin Statutes. Currently, the statute establishes 13 regular members and designates that four be representatives of county and municipal government. County government representation should be increased to a majority of the Board. Increased local representation will be necessary to ensure that fees collected in the County are spent on purposes that benefit the County.

DEPT: CHARLES ALLIS ART MUSEUM **UNIT NO.** 1928

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Milwaukee County War Memorial Center, Inc., presently operates the Charles Allis Art Museum, located at 1630 East Royall Place, which was the home of a wealthy Milwaukee industrialist who collected a vast quantity of museum-quality artifacts. The building and its contents were originally donated to the City of Milwaukee in 1946, and operated under the auspices of the Public Library System. In 1979, this priceless community asset was transferred to the War Memorial Corporation, again to be held in the public trust. The exhibits offer a rare insight into art from all over the world. Public programming includes monthly changing art exhibits featuring primarily Wisconsin art, regularly scheduled concerts, films, workshops, an annual youth concert series and special events such as the Morning Glory Crafts Fair. Public tours, gallery talks and artist demonstrations are also offered. Community groups, civic and cultural, and art organizations use the meeting facilities regularly.

BUDGET SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Expenditures			
Personal Services	$ 115,204	$ 124,000	$ 133,112
Professional Fees	4,035	4,920	4,920
Advertising and Promotion	9,725	6,000	7,106
Meetings, Travel and Auto Allowance	797	600	600
Space and Utilities	39,052	46,891	46,673
Office and Administrative Supplies	10,222	8,300	8,300
Major Maintenance	5,620	10,000	0
Transferred to Villa Terrace Operating Fund	4,879	0	0
Total Expenditures	$ 189,534	$ 200,711	$ 200,711
Revenues			
Admissions	$ 10,609	$ 18,000	$ 16,000
Miscellaneous Income	15,541	14,000	16,000
Interest Income From Charles Allis Trust Fund	14,901	12,500	12,500
Total	$ 41,051	$ 44,500	$ 44,500
Net Cost Before Tax Levy Support	$ 148,483	$ 156,211	$ 156,211
Unfunded Expenditures *	$ 5,370	$ 0	$ 0
Property Tax Levy	$ 143,113	$ 156,211	$ 156,211

* Unfunded expenditures of $4,879 in 1994 were paid in 1995 by the Villa Terrace return of funds that were transferred from the Charles Allis operating budget in 1994 to cover the Villa Terrace deficit in 1994. The remaining unfunded expenditures of $491 were absorbed in the 1995 budget.

BUDGET HIGHLIGHTS

- The Charles Allis Art Museum is directed to report on a monthly basis to the Department of Administration and the Committees on Finance and Parks, Recreation and Culture on the status of administrative, fiscal and marketing operations.

ACTIVITY AND STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Attendance			
General Museum Attendance	19,500	19,000	20,000
Tours	800	800	900
Art-Related Activities	1,060	1,519	1,100
Special Events (Outreach)	837	837	850
Volunteer Activities	1,200	1,203	1,200
Private Events (Weddings)	495	495	525
Civic & Cultural Activities	546	546	550
Total Attendance	24,438	24,400	25,125

ADOPTED 1996 BUDGET SUMMARY

DEPT: OFFSET TO INTERNAL SERVICE CHARGES **UNIT NO.** 1930

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Expenditures			
Offset to Service Departments Charges	$ -56,851,488	$ -46,879,101	$ -41,163,269
Revenues			
Offset to Service Departments Revenue	-56,851,488	-46,879,101	-41,163,269
Property Tax Levy	$ 0	$ 0	$ 0

The purpose of this non-departmental budget is to reduce total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated.

The $41,163,269 expenditure and revenue offsets reflect the charges from the following departments to other County departments:

1150 -	Dept. of Administration - Risk Management	$ -5,424,732
1160 -	Dept. of Administration - Information Management Services	$ -9,508,732
5070 -	Public Works Professional Services Division	$ -5,608,308
5330 -	Public Works - Fleet Maintenance	$ -7,380,798
5700 -	Public Works - Administration and Facilities Management	$-13,240,699
Total		$-41,163,269

ADOPTED 1996 BUDGET SUMMARY

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1900-8820

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Charges to Other County Organization Units	$-10,807,968	$-9,566,743	$-7,773,611

This budget represents the offset to Central Service costs allocated to departments in order to show the full cost of operating a department. By including these costs, an improved potential for reimbursement is fostered under Federal and State grant programs and user rates in Enterprise and Internal Service Fund departments. A more accurate reflection of the full cost of operations is presented.

The Central Service Allocation (account 6779) for 1996 reflects the prorated cost for the following:

	1996 BUDGET
Department of Human Resources	$2,911,261
Department of Audit	1,008,251
Procurement	906,582
Accounts Payable	589,019
Treasurer	611,304
Payroll	859,780
Labor Relations	374,623
County-Wide Audit	135,721
Carryover	-892,843
Accounting	530,723
Budget	739,190
TOTAL	$7,773,611

The Central Service allocation amounts (account 6779) for the 1996 budget are based upon the 1996 Cost Allocation Plan. The 1996 Plan uses 1994 actual costs as its basis and includes a carryover provision for the difference between the 1994 Plan (which was based on 1992 actual costs) and 1994 actual costs. Reflecting the 1994 carryover in the 1996 budget increases charges to those departments that were undercharged in 1994 and reduces charges to those departments that were overcharged in 1994.

ADOPTED 1996 BUDGET SUMMARY

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1900-8820

ALLOCATION BREAKDOWN

A.	Central Service Allocation (Account 6779)	1995 Budget	1996 Budget
1000	County Board	$ 40,737	$ 45,136
1011	County Executive - General Office	12,045	12,823
1015	County Executive - Emergency Government	7,656	11,783
1018	County Executive - Office on Handicapped	5,734	5,530
1020	County Executive - Intergovernmental Relations	4,531	4,182
1021	County Executive - Veterans Service	3,184	4,376
1106	DOA - Department of Economic Development	17,902	11,275
1111	DOA - Housing and Community Development	34,505	61,007
1117	DOA - Rent Assistance	69,512	75,297
1130	Corporation Counsel	20,025	22,508
1150	DOA - Risk Management	64,013	60,840
1151	DOA - Administration and Fiscal Affairs	10,655	16,910
1160	DOA - Information Management Services	150,337	139,892
1176	General Assistance Medical Program	4,624	0
1177	DOA-Justice Information System	0	6,922
2000	Combined Court Related Operations	460,402	367,546
2430	Child Support Enforcement	84,655	94,753
3010	Election Commission	12,459	1,170
3270	County Clerk	19,973	14,836
3310	Law and Reference Library	12,566	0
3400	Register of Deeds	45,317	36,455
4000	Sheriff	646,464	745,701
4190	Medical Examiner	32,473	40,657
4300	House of Correction	335,006	266,168
4500	District Attorney	112,643	101,698
5040	Airport	210,437	185,269
5070	DPW Professional Services	52,488	198,463
5100	Highway Maintenance	143,082	110,807
5330	Fleet Maintenance	235,161	170,465
5600	Milwaukee Transit System	109,114	148,111
5700	DPW Administration/Facilities Management	250,642	398,377
5725	DPW Institutions Administration/Facilities Mgmt	92,634	0
5900	User Side Subsidy	30,018	27,067
6170	DPW County Grounds Power Plant	64,727	0
6800	DHS - Mental Health Division	1,481,650	1,209,105
7100	John L. Doyne Hospital	1,527,165	0
7900	Department on Aging	199,272	191,811
8000	Department of Human Services	1,718,579	1,539,378
9000	Parks Department	889,738	1,072,052
9500	Zoo	342,675	375,241
9910	University Extension Service	11,943	
	Total Charges to Other Organizational Units	$9,566,743	$7,773,611

ADOPTED 1996 BUDGET SUMMARY

DEPT: LEGAL RESOURCE CENTER **UNIT NO.** 1943

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5), Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Legal Resource Center			
Expenditures	$ N/A	$ N/A	$ 214,868
Revenues	N/A	N/A	65,000
Property Tax Levy	$ N/A	N/A	$ 149,868

BUDGET HIGHLIGHTS

- The Law and Reference Library is closed in the 1996 budget and in its place a new non-departmental, the Legal Resource Center, is created under the control and oversight of the Chief Judge and the Clerk of Circuit Court/Director of Court Services. Corporation Counsel, in conjunction with the Chief Judge and Clerk of Circuit Court/Director of Court Services, will negotiate and enter into a contract with the Wisconsin State Law Library for the purpose of establishing and maintaining a Legal Resource Center in the Milwaukee County Courthouse, effective January 1, 1996. The Legal Resource Center will provide legal information, reference materials and on-line computer services to County departments and the general public.

- The Clerk of Circuit Court/Director of Court Services is directed to establish a Legal Resource Center Trust Fund account for the purpose of containing those revenues which will be generated from the sale of the Milwaukee County's Law Library collection and from any other contributions which may be generated to sustain the Legal Resource Center and to reduce the tax levy impact of operating the Center.

ADOPTED 1996 BUDGET SUMMARY

DEPT: APPROPRIATION FOR CONTINGENCIES **UNIT NO.** 1900-8901

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.84(5) of the Wisconsin Statutes, the Director, Department of Administration, shall transmit an estimate of funds required as an appropriation for contingencies.

BUDGET SUMMARY		
	1995 Budget	1996 Budget
Appropriation for Contingencies	$ 5,500,000	$ 2,897,880

Contingency Appropriation Analysis

* Unlike other organizational units, activity is composed solely of transfers, rather than revenue and expenditures.

	1993	1994
Adopted Appropriations	$ 2,762,252	$ 4,000,000
Transfers In	285,493	769,304
Transfers Out	-2,616,635	-1,115,141
Year-End Balance	$ 433,103	$ 3,654,163

BUDGET COMPARED TO APPROPRIATION TRANSFERS

Year	Adopted Budget	Appropriation Transfers Out
1986	$3,000,000	$ 387,484
1987	3,000,000	3,556,436
1988	3,500,000	4,082,231
1989	3,000,000	3,476,406
1990	3,000,000	3,197,417
1991	4,500,000	4,789,182
1992	3,000,000	2,048,829
1993	2,762,252	2,616,635
1994	4,000,000	1,115,141
1995	5,500,000	N/A
Mean	$3,306,917	$2,807,751

Department of Administration is directed to find $102,120 to transfer to the Contingent Fund early in 1996 to increase the fund to $3,000,000.

ADOPTED 1996 BUDGET SUMMARY

DEPT: JOHN L. DOYNE HOSPITAL CLAIM RUNOFF **UNIT NO.** 1947

OPERATING AUTHORITY & PURPOSE

In compliance with Government Accounting Standards Board Rule 10 (GASB 10), the Risk Management Department set up a claim reserve account in 1991. Based on actuarial assumptions, the County's outstanding liability for Workers' Compensation, Automobile, and General Liability claims is $13,900,000 as of December 31, 1994, of which $12,851,841 will be funded as of December 31, 1995. This claim reserve fund balance includes funds for claims at John L. Doyne Hospital occurring through December 31, 1995.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Expenditures	$ 0	$ 0	$ 500,000
Revenue	0	0	500,000
Tax Levy	$ 0	$ 0	$ 0

The purpose of this account is to pay the incurred losses from John L. Doyne Hospital for Workers' Compensation and Liability claims occurring up to December 31, 1995, and all prior years.

It is projected that claims paid in 1996, for 1995 and all other years, will be $500,000. Funds for these claims were set aside in the claim reserve fund in prior years to pay these claims as they came due in later years.

ADOPTED 1996 BUDGET SUMMARY

DEPT: YOUTH EMPLOYMENT PROGRAM **UNIT NO.** 1949

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Expenditures	$ 400,000	$ 418,000	$ 300,000
Revenue	0	18,000	0
Property Tax Levy	$ 400,000	$ 400,000	$ 300,000

This appropriation helps provide meaningful work experience, career exposure and some training to those individuals who, because of restrictive Job Training Partnership Act (JTPA) income requirements, would otherwise be precluded from this opportunity. The provider will contract with the community agencies, municipalities, and schools for the purpose of screening, evaluating and employing youth in jobs in After School and Summer Youth Employment Programs.

The Department of Human Resources which controls these appropriations issued an RFP (Request For Proposal) for administration of the Youth Employment Program in 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: EMPLOYEE FRINGE BENEFITS **UNIT NO.** 1950

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have management of the business and concerns in all cases where no other provision is made.

BUDGET SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Health Benefits - Hospital, Professional, Major Medical &	$ 44,936,626	$ 51,317,413	$ 41,787,208	$ -9,530,205
Health Benefits - Consultant Fees	627,849	633,370	600,000	-33,370
Employee Group Life Insurance	997,103	1,478,549	1,475,934	-2,615
Annuity - County Mandatory	1,920,161	1,950,000	1,750,000	-200,000
Retirement System Contribution	15,863,000	18,813,000	17,727,697	-1,085,303
Medicare to Retired Employees	2,209,622	2,445,144	2,871,540	426,396
	$ 66,554,361	$ 76,637,476	$ 66,212,379	$ -10,425,097
Less: Charges to County Departments	66,523,258	77,615,519	-72,814,318	4,801,201
Other Revenue	31,103	0	0	0
Net Expenditures	$ 0	$ -978,043	$ -6,601,939	$ -5,623,896

5303 - Health Benefits - Hospital, Professional, Major Medical and Dental Expense

Decrease $9,530,205, from $51,317,413 to $41,787,208

This appropriation provides for the cost of the following health benefits:

	1995 Budget	1996 Budget	Change
Basic Health Benefits, Including Major Medical	$ 26,461,000	$ 20,747,360	$ -5,713,640
CNR Mental Health/Substance Abuse Carve-Out	1,583,930	1,365,322	-218,608
Health Maintenance Organizations (HMO)	23,108,436	19,726,859	-3,381,577
County Dental Plan	2,639,000	1,769,862	-869,138
Dental Maintenance Organizations (DMO)	596,120	606,809	10,689
Administrative Expense	871,162	960,782	89,620
Employee Health Plan Waiver	67,000	50,500	-16,500
Contributions (Active, Retired, Other Employees)	-4,009,235	-3,440,286	568,949
Total Health Benefit Cost	$ 51,317,413	$ 41,787,208	$ -9,530,205

A five-year comparison of budget and actual experience for health insurance is as follows:

Year	Budget	Actual	% Change
1990	32,422,511	33,597,571	11.3
1991	37,383,833	38,100,086	13.4
1992	45,374,923	44,297,415	16.3
1993	50,478,816	46,544,518	5.1
1994	49,391,645	44,936,626	(3.5)

Based on actuarial analysis and subsequent staff reductions of our self-insured plan and its current enrollment, the projected 1996 cost of basic health benefits for employees and retirees will decrease 21.6% from the 1995 adopted appropriation. The cost of the CNR "carve-out," a fully insured capitated program for mental health and substance abuse services, is budgeted at $1,365,322 for 1996. The 1996 cost decrease for the health maintenance organizations results from an enrollment shift away from the County's conventional plan, as well as a 6% average rate increase for 1996 and County-wide staff reductions. The increase in the dental maintenance organization budget is attributed to the availability of a second pre-paid DMO and a modest 1.75% average rate increase and staff reductions. Approximately 150 County employees decided to take advantage of the $500 health care coverage waiver reimbursement in 1995. It is anticipated that this number will decrease to 101 in 1996. It is also projected that employee contributions towards health/dental care costs will decrease in 1996. Based on these assumptions, a $9,530,205 or 18.6% decrease in total health care benefits is projected for 1996, including anticipated employee enrollment reductions in 1996.

6148 - Health Benefits - Consultant Fees

Decrease $33,370 from $633,370 to $600,000

An appropriation of $600,000 is included to provide administrative services associated with health care cost containment (i.e., actuarial analysis, medical bill auditing participation in the Health Care Network, utilization review, etc.). The services provided are an integral part of the overall plan design for the standard health insurance option.

Health Care Network	$375,000
CNR Health (Utilization Review)	70,000
CNR Health (Large Case Management)	30,000
Section 125	100,000
Fringe Benefit Actuarial Analysis	20,000
Midwest Business Group on Health	5,000
	$600,000

5304 - Employee Group Life Insurance

Decrease $2,615 from $1,478,549 to $1,475,934

The 1996 appropriation of $1,475,934 is a "not to exceed" amount. Under the current split-funding arrangement, the County will pay the lesser of either the actual death claims incurred during the year, or the total "calculated" premium of $0.55 per thousand/per month based on a projected inforce coverage amount of $285.7 million. Included in this amount is the carrier's administrative fee of $102,852 and State premium taxes of $36,275. Offsetting these costs is an estimated $374,094 in employee/retiree contributions equaling 19.8% of cost.

Estimated Claims Paid	$1,710,901
Carrier Administrative Fee	102,852
State Taxes	36,275
Gross Appropriation Request	$1,850,028
Employee/Retiree Contribution	-374,094
Net Appropriation Request	$1,475,934

A five-year comparison of budget and actual experience for group life insurance is as follows:

Year	Budget	Actual	Actual % Change
1990	1,293,682	1,250,187	6.5
1991	1,299,300	944,909	-24.4
1992	1,097,910	946,457	0.2
1993	775,000	893,237	-5.6
1994	1,310,329	997,103	11.6

5305 - Annuity - County Mandatory Contribution

Decrease $200,000 from $1,950,000 to $1,750,000

The budget for the County's mandatory annuity contribution relates to eligible employees who have been members of the pension system prior to January 1, 1971, at the following rates:

8% of earnings for Deputy Sheriff
8% of earnings for Elected Officials
6% of earnings for Other Employees

A five-year comparison of budget-to-actual experience for the annuity contribution is as follows:

Year	Budget	Actual	Actual % Change
1990	3,000,000	3,136,812	3.6
1991	2,285,000	2,255,465	-28.1
1992	2,165,000	2,064,239	-8.5
1993	2,000,000	2,024,520	-1.9
1994	1,900,000	1,920,161	-5.2

5309 - Retirement System Contribution

Decrease $1,085,303 from $18,813,000 to $17,727,697

The County's Retirement System lump-sum contribution for 1995 was budgeted at $18,813,000, including $106,000 for the OBRA pension contribution. For 1996, $17,727,697 is budgeted for the lump-sum contribution, including $124,072 for OBRA. This contribution will actually be paid in early 1997. The Employees' Retirement System administrative expenses are offset in the Department of Human Resources by revenue from pension fund investments and are not included in this budget.

1995 Final Estimate	$1,867,758
Increase due to actuarial experience in 1994:	
expected and actual population	844,000
earnings change	77,000
investment return	230,000
Increase due to recognition of contribution variance	297,000
Increase due to expenses	102,000
Increase due to asset decrease	468,000
Increase in OBRA contribution	18,000
Increase due to decrease in bi-weekly contributions & interest	261,000
Decrease resulting from staff reductions at Doyne Hospital and cost of retirement window, and reamortization of unfunded liability over a 40 yr. Period.	-3,246,886
1996 Estimate	$917,872

A five-year comparison of budget-to-actual experience for the retirement system contribution is as follows:

Year	Budget	Actual	Actual % Change
1990	15,036,042	15,081,965	28.9
1991	17,457,983	17,540,248	16.3
1992	17,180,830	15,429,288	-12.0
1993	15,631,287	15,631,287	1.3
1994	15,863,000	15,863,000	1.5

5316 - Medicare Reimbursement to Retired Employees

Increase $426,396 from $2,445,144 to $2,871,540

This account provides for County payment of the Medicare Part B premium for 4,515 retired employees, including their eligible beneficiaries, over age 65 who retired with 15 or more years of pension-credited service or are on Disability Medicare. 1995 is the last year of a 5-year premium schedule set by the Federal Government in 1990. The Medicare Part B premiums for 1996 and beyond will not be approved by Congress until November, 1995. Premium increases for the last three years averaged 13.2%. The 1996 appropriation request is based on an estimated 15% increase to $53 per month.

A five-year comparison of budget-to-actual experience for Medicare reimbursement to retired employees is as follows:

Year	Budget	Actual	Actual % Change
1990	1,669,744	1,271,730	-6.9
1991	1,625,400	1,418,345	11.5
1992	1,855,950	1,734,669	22.3
1993	2,196,000	1,907,747	10.0
1994	2,173,532	2,209,622	15.8

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY FAMILY COUNCIL **UNIT NO.** 1956

OPERATING AUTHORITY & PURPOSE

Pursuant to the provision of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Milwaukee County Family Council	$ 2,874	$ 5,000	$ 2,500

County Board adopted resolutions (Files 83-530 and 88-79) authorized the County Council for Family Culture, limited to twelve members, to function under the jurisdiction of the Department of Parks, Recreation and Culture and its Director for the purpose of coordinating community resources to foster the social solidarity of families and the family structure, and to promote positive family values. In 1989, control of this non-departmental budget was transferred from the Director of Parks, Recreation and Culture to the Director of Health and Human Services. Further, in 1993, the Council was renamed as the Milwaukee County Family Council.

All Council expenditures are used for direct funding of Council programs and activities, such as sponsorship of the annual "Outstanding Families of Milwaukee County" awards program. Each year of Council activity has resulted in continuing programming around the theme of Milwaukee County's role in strengthening the family institution.

In 1996, expenditure authority is reduced to $2,500 and the Council is abolished effected November 30, 1996.

COUNTY EXECUTIVE'S 1996 BUDGET SUMMARY

DEPT: INTERGOVERNMENTAL TRANSFER PROGRAM-NURSING HOMES **UNIT NO.** 1958

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Intergovernmental Certification Program	$ 0	$ 6,300,000	$ 2,400,000

Under Section 3.775 of the State of Wisconsin Methods of Implementation for Medicaid payments to Nursing Homes, the State provides special allowances for facilities operated by local units of government. These allowances recognize the unique nature of facilities operated by local units of government. Local government-operated facilities experiencing operating deficits associated with the provision of care to Medicaid patients are eligible for supplemental funding.

The property tax associated with the provision of care to Medicaid patients is eligible as match for Federal Medicaid funds. This non-departmental budget is used to record the receipt of revenue associated with this supplemental funding program separate from the normal operating expenditures and revenues for the rehabilitation centers.

Budget Highlights

The 1996 Budget includes $2.4 million of revenue from the State of Wisconsin under the Intergovernmental Transfer Program (ITP). The final ITP award for 1994-95 is approximately $3.6 million. The same amount of supplementary ITP funding which was allocated in 1994-95, or $37.1 million, will be available for nursing homes in 1995-96. MHD, however, will not realize the same revenue under this program because of the reduction in Title XIX operating and direct care deficits due to the downsizing of the Rehabilitation Centers in 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY BOARD NON-DEPARTMENTAL PROJECTS **UNIT NO.** 1964

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
County Board Non-Departmental Projects	$ 77,526	$ 158,000	$ 86,140

This non-departmental appropriation provides the County Board with flexibility in determining priorities for necessary projects and allocating expenditures to meet greatest needs. For 1996, the County Board Non-Departmental Projects budget provides $86,140 for projects which will include costs for Merit Awards and County memberships. The appropriation reflects a 20% reduction of $8,860 in WCA dues due to the lack of African-American appointments to the Wisconsin Counties Association Board.

ADOPTED 1996 BUDGET SUMMARY

DEPT: FEDERATED LIBRARY SYSTEM **UNIT NO.** 1966

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Federated Library System	$ 66,731	$ 66,960	$ 66,416

The 1996 budget appropriation of $66,416 is based upon Section 43.15(2) of the Wisconsin Statutes which requires County support for library services at a level not lower than the average for the previous three years. The amount requested will not be designated for any specific purpose or special program. It is to be used by the Federated Library System to offset program costs, which are determined to be priorities.

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY FUND FOR THE ARTS **UNIT NO.** 1974

OPERATING AUTHORITY & PURPOSE

Pursuant to the provision of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY	1994 Actual	1995 Budget	1996 Budget
Milwaukee County Fund for the Arts	$ 480,000	$ 525,000	$ 515,000*
State Revenue	0	25,000	15,000
Property Tax Levy	$ 480,000	$ 500,000	$ 500,000

* $25,000 of this appropriation is contingent upon CAMPAC receiving $15,000 from the State matching grant and $10,000 in private donations, which will be administratively handled by the Milwaukee Foundation.

On October 2, 1986, the County Board adopted resolutions [File Nos. 84-466 and 86-463] which specified that a non-departmental account be established for cultural programming to be administered by the County Board, with certain guidelines and criteria for awarding County arts funds. In addition, the County Cultural, Artistic and Musical Programming Advisory Council (CAMPAC) was created to advise the County Board, through the Committee on Parks, Recreation and Culture, with regard to the cultural, artistic and musical programming and endowment/grant components of County arts funding.

On November 9, 1989, the County Board adopted a resolution [File No. 88-631(a)(a)] which authorized and directed the Parks Director to have administrative authority and responsibility for all County cultural programs previously administered by the County Board. To effectuate this authority, the appropriation for County arts funding was transferred from the non-departmental account, Milwaukee County Funds for the Arts (Org. Unit 1974), to the Parks Department (Org. Unit 9000) operating budget.

The 1991 adopted budget re-established a non-departmental appropriation for County arts funding (Org. Unit 1974) with administrative authority, appropriation request and responsibility for County cultural programs remaining with the Parks Department.

On January 17, 1991, the County Board adopted a resolution [File No. 91-18 (a)(a)] which authorized and awarded matching grant funds, rental subsidies, and Artistic Development Program allocations to eligible organizations and individuals. The Board also authorized the Director of Parks, Recreation and Culture to prepare contractual agreements with specific agencies for community cultural events and to enter into an agreement with the Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund. Allocations of the cultural arts funds are recommended by the Milwaukee County Cultural, Artistic and Musical Programming Advisory Council (CAMPAC).

BUDGET HIGHLIGHTS

- For 1996, funding for the Milwaukee Musicians Association is rolled into this non-departmental budget. An appropriation of $3,000 was provided in 1995.

I. Cultural, Artistic, and Musical Programming

Under this program Milwaukee County, through its administrative agent, the Milwaukee Foundation, will enter into contractual relationships with community organizations providing, either at a nominal charge or free to the public, specified cultural, artistic and musical performances, with priority given to those groups using County facilities.

(1) Community Cultural Events Program

Under this program category, Milwaukee County will, on an annual basis, determine the number and type of performances it desires to purchase through the solicitation of "Request for Proposals" based on approved eligibility criteria and guidelines:

Agency	1994 Allocations	1995 Allocations
Artreach Milwaukee	$ 3,250	$ 5,000
Friends of the Hispanic Community	1,250	2,000
Ko-Thi Dance Company	0	6,000
Milwaukee Inner City Arts Council	4,000	6,000
Milwaukee High School Theatre Festival	5,000	4,500
Milwaukee Public Theater	0	2,500
Community Programming*	40,000	35,000
TOTAL	$ 53,500	$ 61,000

* The 1994 and 1995 allocations were for programming at Washington, Humboldt and other County Parks.

II. Endowments and Grants

Under this program, grants are awarded with the objective of promoting new and existing arts organizations. These grants are designed to help arts groups meet their operational and programming expenses.

(1) Matching Grants Program

This grant program provides a direct subsidy to professional performing arts organizations that meet established criteria:

Expenditures	1994 Grants	1995 Grants
Artist Series at the Pabst	$ 0	$ 4,300
Artreach Milwaukee	9,000	9,700
Bach Chamber Choir and Orchestra	1,000	**
Bauer Contemporary Ballet	6,000	*
Bel Canto Chorus	9,000	9,200
Civic Music Association	7,000	6,500
Colorlines Foundation for Arts and Culture	3,500	*
Concord Chamber Orchestra	1,500	1,600

Expenditures	1994 Grants	1995 Grants
DanceCircus, Ltd.	7,000	7,500
First Stage Milwaukee	6,000	9,700
Florentine Opera Company	20,000	21,500
Great American Children's Theatre	10,000	10,800
Great Lake Film and Video	4,500	**
Great Lake Opera	7,000	6,500
Hansberry-Sands Theater Co.	6,500	*
Historical Keyboard Society	4,000	6,500
India Music Society	1,000	1,100
Ko-Thi Dance Company	*	9,700
Latino Arts (Friends of Hispanic Community)	4,500	4,900
Milwaukee Ballet	32,000	34,500
Milwaukee Chamber Orchestra	6,000	6,500
Milwaukee Chamber Theatre	9,000	9,700
Milwaukee Dance Theatre	6,500	7,000
Milwaukee Inner City Arts Council	8,000	8,600
Milwaukee Music Theater (Milwaukee Opera Company)	8,000	7,500
Milwaukee Public Theater	7,000	7,500
Milwaukee Repertory Theatre	32,000	34,500
Milwaukee Symphony Orchestra	100,000	107,800
Milwaukee Youth Symphony	9,000	9,700
Next Act Theatre	8,000	9,200
Present Music	8,500	9,200
Skylight Opera Theatre	10,000	10,800
Theatre X	8,500	9,200
Walker's Point Theater for the Arts	7,000	7,500
Wild Space Dance Company	6,000	5,400
Woodland Pattern	8,500	9,200
TOTAL	$ 381,500	$ 403,300

*Did not submit an application.
**Ineligible in 1995.

(2) Artistic Development Program

Under this program, project grants and technical assistance are provided to individual artists and arts organizations which are not served by a major fund drive or a community organization which sponsors arts programs and is currently using criteria established by the Milwaukee Arts Foundation.

Expenditures	1994 Actual	1995 Allocated
Individual Artists	$ 15,000	$ 10,700

III. Administrative Services

The County Board of Supervisors has entered into an agreement with the Milwaukee Foundation to administer Milwaukee County's performing and visual arts fund under guidelines approved by the County Board of Supervisors.

Expenditures	1994 Actual	1995 Allocated
Milwaukee Foundation	$ 30,000	$ 30,000
Total Arts Funding	$480,000	$505,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: KEEP GREATER MILWAUKEE BEAUTIFUL **UNIT NO.** 1980

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Keep Greater Milwaukee Beautiful	$ 12,750	$ 12,750	$ 12,750

The Keep Greater Milwaukee Beautiful Inc. (KGMB) has been a certified affiliate of Keep America Beautiful, Inc. since 1985. KGMB facilitates Greater Milwaukee programs designed to educate the public about responsible solid waste management and to incorporate the principles of reduce, reuse, recycle and compost to all sectors of the community.

In 1995, 29,272 registered volunteers participated in the Spring County-wide Community Service Campaign, the Clean and Green Team, which collected over 1,219 tons of trash and litter. To continue KGMB litter reduction and recycling campaigns and the programs of educating the public in proper waste handling, a $12,750 County contribution is provided in this non-departmental account for 1996.

DEPT: PAYROLL/PERSONNEL INTEGRATION **UNIT NO.** 1983

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Payroll/Personnel Integration			
Expenditures	$ 564,635	$ 339,222	$ 300,045
Abatements	0	0	0
Revenue	155,261	51,242	78,091
Property Tax Levy	$ 409,374	$ 287,980	$ 221,954

For 1996, the Payroll/Personnel Integration (GENESYS) Project includes $300,045 to continue the development of a modern, automated payroll/personnel environment for Milwaukee County. The project began in 1989 and is now completing its seventh year. The proposed tasks for 1996 include system enhancements for the Payroll and Retirement Systems. The approach continues the use of outside consultants integrated into a team of IMSD staff with overall project direction provided by the GENESYS Steering Committee. This approach promises the completion of the two projects described below and was adopted due to significant cost savings.

Payroll and Retirement System Enhancements

Implementation of the current systems for active employee and retiree payroll processing has left ten unresolved enhancements that were not part of the original project scope, or resulted from County Board actions or external mandates after the original scope was defined. These include a list of over fifty changes carried over from past years, as well as several other changes more recently identified. This project provides a total of 197 days of programmer support to address these changes.

GENESYS 6.0 Upgrade and Beyond

This project includes the review of the new functions and features of the GENESYS Version 6.0 in 1996. Version 6.0 becomes available in June, 1996, while version 4.0 (currently used by Milwaukee County) will no longer be supported after February, 1997. The County must migrate to the new level to stay current with the supported software, and to have software available that can handle the upcoming transformation of dates into the next century. Migration to 6.0 is just the next step in the continuous process of software upgrades that will be needed. The County needs to consider and consistently implement GENESYS upgrades in the coming years in order to meet the demands of regulations of governmental accounting principals and human resource management.

ADOPTED 1996 BUDGET SUMMARY

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY		
	1995 Budget	1996 Budget
Expenditures	$ -27,603,923	$ -16,610,095
Revenue	0	0
Property Tax Levy	$ -27,603,923	$ -16,610,095

Proprietary Fund departments include Enterprise Fund departments, (e.g., Mental Health Complex) and Internal Service Fund departments (e.g., DOA - Information Management Services). Budgeting for Proprietary Fund departments in accordance with Generally Accepted Accounting Principles (GAAP) requires that Proprietary Funds expense the cost of fixed assets (buildings and equipment with a cost in excess of $500) over the life of the asset through depreciation.

Appropriations for Depreciation are included in Proprietary Fund departmental budgets while appropriations for Capital Outlay - Fixed Assets, the original cost of the fixed asset, are excluded from those budgets. To ensure proper budgeting in accordance with GAAP, yet also ensure that these departments retain control over the purchase of fixed assets, Proprietary Fund departments will reflect an appropriation for Capital Outlay - Fixed Assets but will also reflect an offsetting credit appropriation.

However, Proprietary Fund Capital Outlay - Fixed Assets is appropriately included in the property tax levy, and the appropriation for Capital Outlay - Fixed Assets for all Proprietary Funds will be reflected in this non-departmental account. Depreciation should not be included in the property tax levy and a contra appropriation for all Proprietary Funds will be reflected in this non-departmental account. This budgetary procedure has no County-wide tax levy impact.

Appropriations included in this non-departmental account are the following:

ADOPTED 1996 BUDGET SUMMARY

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985

Expenditures		Capital Contra	Deprec Contra	Net Total Contra
1150	Risk Management	$ 9,000	$ -10,552	$ -1,552
1160	Information Mgmt Services	403,796	-908,138	-504,342
5040	Airport	626,100	-7,313,347	-6,687,247
5070	Public Works-Prof Services	159,850	-171,984	-12,134
5330	Fleet Maintenance	0	-1,985,408	-1,985,408
5600	Milwaukee Transit System	304,865	-1,785,000	-1,480,135
5700	Public Works-Central Services	80,000	-3,213,564	-3,133,564
6170	DPW Power Plant	0	0	0
6800	Mental Health Complex	90,440	-2,168,021	-2,077,581
7100	John L. Doyne Hospital	0	0	0
9500	Zoo	367,840	-1,095,972	-728,132
TOTAL EXPENDITURES		$ 2,041,891	$ -18,651,986	$ -16,610,095

The change from the 1995 Adopted Budget to 1996 is primarily due to the elimination of Depreciation and Capital Outlay - Fixed Assets for the Power Plant and John L. Doyne Hospital.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEBT ISSUE EXPENSE **UNIT NO.** 1900-8026

OPERATING AUTHORITY & PURPOSE

Appropriations are for expenses incurred for issuing bonds by Milwaukee County. The bonds are issued as provided under Section 67.04 of the Wisconsin Statutes which authorizes issuing bonds for specific purposes, subject to stated limitations. The issuance of Revenue Anticipation Promissory Notes are governed by Wisconsin Statute 67.12.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Debt Issue Expense	$ 222,644	$ 35,000	$ 35,000

STATISTICAL SUPPORTING DATA	1994 Actual	1995 Budget	1996 Budget
Total Debt Issue Expense	$ 229,844	$ 60,000	$ 60,000
Airport Issue Expense*	-7,200	-25,000	-25,000
Net Debt Issue Expense	$ 222,644	$ 35,000	$ 35,000

*Reflected in Airport operating account 5040-8026.

This non-departmental account is used to pay bond counsel, financial advisor fees and other costs associated with issuing debt, including credit rating agency fees, financial auditor fees, printing and distribution costs for the official statement, and fiscal agent and trustee fees. Beginning in 1994, the County began paying a portion of debt issue expenses from proceeds of each financing. Under current Federal law, up to two percent of each financing may be used to cover expenses related to the issue. Expenses paid from financing proceeds are not reflected in 1995 or 1996 budgeted amounts. Expenditure authority for these expenses will be added through a Department of Administration-only transfer once actual financing amounts are determined.

The appropriation for 1996 is intended to pay issuance expenses not included in the bond issues. Anticipated debt issues for 1996 include a general obligation corporate purpose issue and a general obligation or revenue backed airport issue. These issues will be used to finance a portion of the County's 1996 capital improvement budget.

According to the Airport Master Lease Agreement, the Airport is required to pay all direct costs associated with the issuance of airport debt. Airport debt issuance costs have been included in the Airport's 1996 operating budget.

ADOPTED 1996 BUDGET SUMMARY

DEPT: LINCOLN PARK COMMUNITY CENTER **UNIT NO.** 1988

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Sections 59.031 and 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Lincoln Park Community Center	$ 30,000	$ 35,000	$ 35,000

This non-departmental appropriation of $35,000 is provided to assist the Lincoln Park Community Center, Inc. to provide community and social services in the lower level of the Lincoln Park Pavilion. The Lincoln Park Community Center, Inc. provides four major programs and/or services: (1) JOB FIND, an employment assistance program targeted at low-income, economically disadvantaged and unemployed persons; (2) ABC's of Economic Opportunities, a program designed to foster economic empowerment through ongoing business ownership and acquisition; (3) Reclaiming the Streets, a program that targets at-risk, pre-employment-aged youth for job training and experience; and (4) Youth Fun Olympics, a two-day, special event for youth and families featuring skill development, sportsmanship and competition geared to individual levels.

The Lincoln Park Community Center is budgetarily under the administration of the Department of Parks, Recreation and Culture. Although this organization submits an independent annual budget request, the Parks Department provides the organization both budgetary and technical support as requested.

ADOPTED 1996 BUDGET SUMMARY

DEPT: PROPERTY TAXES **UNIT NO.** 1900-1110

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.84 of the Wisconsin Statutes, to determine the property tax levy required : the total estimated expenditures less the estimated amount of revenue from other than property tax sources and the amount of any surplus at the close of the fiscal year next preceding which has not been legally appropriated during the current year.

Section 66.77, Wisconsin Statutes imposed a property tax rate limit on Wisconsin counties, effective August 12, 1993. Separate limits were imposed for operating levy rates and debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County may not exceed these operating levy rate and debt levy rate limits unless one or more specified conditions apply, as described in the statute. Section 66.77 also establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in State shared revenues and transportation aids.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Property Tax Levy	$ 149,860,907	$ 156,314,750	$ 167,858,937

Statistical Supporting Data

	1995 Budget	1996 Budget	Change
General County			
Expenditures	$ 1,101,015,519	$ 875,690,242	$ -225,325,277
Revenues	881,503,070	661,174,005	-220,329,065
Bond Issues	63,197,699	46,657,300	-16,540,399
General County Property Tax Levy	$ 156,314,750	$ 167,858,937	$ -11,544,187
Metro Sewer			
Expenditures	$ 3,417,000	$ 3,266,000	$ -151,000
Revenue from Metro Sewer	3,417,000	3,266,000	-151,000
Metro Sewer Property Tax Levy	$ 0	$ 0	$ 0
Total General County and Metro Sewer			
Expenditures	$ 1,104,432,519	$ 878,956,242	$ -225,476,277
Revenues	948,117,769	711,097,305	-237,020,464
Total Property Tax Levy	$ 156,314,750	$ 167,858,937	$ -11,544,187

ADOPTED 1996 BUDGET SUMMARY

DEPT: PROPERTY TAXES **UNIT NO.** 1900-1110

Summary of 1996 Adopted Tax Levy

Dept. No.	Department Description	1996 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Legislative and Executive					
1000	County Board	$ 4,122,234	$ 29,000	$ 4,093,234	GEN
1001	Department of Audit	2,021,644	0	2,021,644	GEN
1011	County Executive-General Office	1,160,978	20,550	1,140,428	GEN
1015	County Exec-Emergency Government	684,791	306,917	377,874	GEN
1018	County Exec-Office on Handicapped	171,399	0	171,399	GEN
1020	County Exec-Intergovern. Relations	478,293	0	478,293	GEN
1021	County Exec-Veteran's Services	215,982	8,000	207,982	GEN
Total Legislative and Executive		$ 8,855,321	$ 364,467	$ 8,490,854	
Staff Agencies					
1106	DOA-Dept of Economic Development	$ 878,350	$ 1,296,362	$ -418,012	GEN
1110	Civil Service Commission	43,126	0	43,126	GEN
1111	DOA-Housing & Community Develop	10,825,885	10,702,504	123,381	GEN
1120	Personnel Review Board	109,890	0	109,890	GEN
1130	Corporation Counsel	1,668,440	2,400	1,666,040	GEN
1140	Department of Human Resources	3,424,482	726,690	2,697,792	GEN
1150	DOA-Risk Management	5,424,732	5,424,732	0	INTER
1151	DOA-Fiscal Affairs	3,658,722	6,000	3,652,722	GEN
1152	DOA-Procurement	997,839	0	997,839	GEN
1160	DOA-Information Mgt Services	9,509,232	9,509,232	0	INTER
1177	DOA-Justice Information System	1,886,558	5,000	1,881,558	INTER
1190	Labor Relations	445,905	0	445,905	GEN
Total Staff Agencies		$ 38,873,161	$ 27,672,920	$ 11,200,241	
Sundry Appropriations					
1900-1999	Non-Departmentals	$ -61,698,506	$ 78,638,012	$ -140,336,518	GEN
Courts and Judiciary					
2000	Combined Court-Related Operations	$ 30,106,620	$ 9,843,102	$ 20,263,518	GEN
2430	Child Support Enforcement	10,954,437	11,143,863	-189,426	GEN
Total Courts and Judiciary		$ 41,061,057	$ 20,986,965	$ 20,074,092	

ADOPTED 1996 BUDGET SUMMARY

DEPT: PROPERTY TAXES **UNIT NO.** 1900-1110

Dept. No.	Department Description	1996 Budget Expenditures	Revenues	Tax Levy	Type Fund**
General Governmental					
3010	Election Commission	$ 1,038,269	$ 75,500	$ 962,769	GEN
3090	County Treasurer	879,089	53,210	825,879	GEN
3270	County Clerk	524,339	420,267	104,072	GEN
3310	Law and Reference Library	0	0	0	GEN
3400	Register of Deeds	1,950,762	2,510,191	-559,429	GEN
Total General Governmental		$ 4,392,459	$ 3,059,168	$ 1,333,291	
Public Safety					
4000	Sheriff	$ 46,942,170	$ 9,453,529	$ 37,488,641	GEN
4190	Medical Examiner	2,884,472	650,450	2,234,022	GEN
4300	House of Correction	19,106,524	5,590,374	13,516,150	GEN
4500	District Attorney	7,753,196	2,691,238	5,061,958	GEN
Total Public Safety		$ 76,686,362	$ 18,385,591	$ 58,300,771	
Public Works					
5040	Airport	$ 32,104,641	$ 32,282,832	$ -178,191	INTER
5070	Professional Services Division	7,482,214	5,742,991	1,739,223	INTER
5100	Highway Maintenance	10,873,196	10,630,494	242,702	GEN
5330	Fleet Maintenance	7,836,609	7,836,609	0	INTER
5600	Milwaukee Cty Transit System	60,958,141	45,982,693	14,975,448	ENTER
5700	Public Works Administration	28,317,235	19,013,561	9,303,674	INTER
5725	Facilities Management	0	0	0	INTER
5900	User Side Subsidy	8,567,600	6,009,185	2,558,415	GEN
6170	Power Plant	0	0	0	INTER
Total Public Works		$ 156,139,636	$ 127,498,365	$ 28,641,271	
Health and Human Services					
1176	General Assistance-Medical Program	$ 0	$ 0	$ 0	GEN
1996	JL Doyne Hospital-Supported Prog	0	0	0	GEN
6800	DHS-Mental Health Complex	106,079,711	78,882,835	27,196,876	ENTER
7100	Doyne Transition	2,421,772	2,421,772	0	GEN
7200	County Supported Health Program	57,856,961	28,347,320	29,509,641	GEN
7900	Department of Aging	34,169,174	32,914,307	1,254,867	GEN
8000	Department of Human Services	212,043,568	169,969,148	42,074,420	GEN
Total Health and Human Services		$ 412,571,186	$ 312,535,382	$ 100,035,804	

ADOPTED 1996 BUDGET SUMMARY

DEPT: PROPERTY TAXES **UNIT NO.** 1900-1110

Dept. No.	Department Description	1996 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Parks, Recreation and Culture					
9000	Parks Department	$ 39,539,332	$ 16,313,127	$ 23,226,205	GEN
9500	Zoo	15,594,712	12,533,118	3,061,594	ENTER
9700	Museum	4,300,000	0	4,300,000	GEN
9910	University Extension	452,465	217,547	234,918	GEN
Total Parks, Recreation and Culture		$ 59,886,509	$ 29,063,792	$ 30,822,717	
Debt Service					
9950	Promissory Note	$ 0	$ 0	$ 0	GEN
9960	General County Debt Service	61,246,562	12,286,755	48,959,807	DEBT
9990	Metro Sewer Debt Service	3,266,000	3,266,000	0	DEBT
Total Debt Service		$ 64,512,562	$ 15,552,755	$ 48,959,807	
Capital Projects Fund					
1200-1876	Capital Improvements*	$ 76,922,500	$ 76,585,893	$ 336,607	CAP
Expendable Trust Accounts					
	Museum Trust Fund	$ 109,900	$ 109,900	$ 0	TF
	DHS-MHD Trust Funds	35,100	35,100	0	TF
	Park Trust Funds	3,995	3,995	0	TF
	Zoo Trust Funds	605,000	605,000	0	TF
Total Expendable Trust Funds		$ 753,995	$ 753,995	$ 0	
Total County		**$ 878,956,242**	**$ 711,097,305**	**$ 167,858,937**	

* Revenues include $46,657,300 in Bonding, $253,300 in Construction Fund Earnings, $1,200,000 in Proceeds from the Sale of the Power Plant, $5,119,500 in Passenger Facility Charges, $179,293 in Sales Tax Revenues, $336,607 in Property Tax Revenues and $23,176,500 in Reimbursement Revenue.

** Type of fund, according to generally accepted accounting principles (GAAP), includes the following:

Designation	Type of Fund
GEN	General Fund
INTER	Internal Service Fund
ENTER	Enterprise Fund
DEBT	Debt Service Fund
CAP	Capital Service Fund
FT	Trust Fund

ADOPTED 1996 BUDGET SUMMARY

DEPT: EARNINGS ON INVESTMENTS **UNIT NO.** 1900-1850

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 66.04 (2) and 219.05 of the Wisconsin Statutes, a county has the authority to invest any of its funds not immediately needed in time deposits of a bank, credit union, trust company or savings and loan association, or in bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, Federal agency and instrumentality securities, highly rated corporate securities or repurchase agreements.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Earnings on Investments	$6,007,033	$7,398,200	$8,303,936

STATISTICAL SUPPORTING DATA

Earnings on All Funds	$ 5,311,149	$ 6,410,000	$ 9,553,936
Charge to Doyne Hospital for Negative Cash Balances	2,040,933	2,079,000	0
Total Earnings	$ 7,352,082	$ 8,489,000	$ 9,553,936
Earnings on Trust Funds, Reserves and Other Deferred Interest Liabilities	-305,337	-212,000	-355,000
Earnings on Proprietary Fund Bond Allocated to the Capital Fund and Debt Service Funds	-1,039,712	-878,800	-895,000
General Fund Earnings	$ 6,007,033	$ 7,398,200	$ 8,303,936

For the 1996 budget, an average investment balance of approximately $150.9 million at an average interest rate of 6.33 percent will result in approximately $9,553,936 of investment earnings. The interest rate for the 1996 budget is projected to be higher than the 1995 budgeted rate of 6.17 percent, while the average balance available for investment is expected to increase due to the collection of John L. Doyne Hospital receivables and the sale of the Power Plant.

Construction fund earnings on unspent bond proceeds for proprietary fund departments are recorded directly in the capital fund. These investment earnings are used to offset capitalized interest expense for projects which are under construction. Investment earnings on bonds which have lapsed to the sinking fund are recorded in the debt service fund.

Projected earnings of $895,000 on unexpended bond proceeds for proprietary fund departments or restricted general fund projects are anticipated for 1996. These earnings are reflected as revenues recorded directly in the capital projects fund. Earnings on trust funds, reserves and other deferred interest liabilities include trust funds for the airport, zoo, museum, handicapped, Federated Library System, Research Park, HUD-Rent Assistance and debt service fund. These earnings are estimated at $355,000 for 1996. This represents a $100,000 reduction due to the implementation of an administrative fee charged to trust fund accounts for investment services.

ADOPTED 1996 BUDGET SUMMARY

DEPT: STATE SHARED TAXES **UNIT NO.** 1900-2201

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 79.03 and 79.04 of the Wisconsin Statutes, the State apportions shared taxes to counties on the basis of population, equalized property values, the relative ranking of local purpose revenues, and the value of utility property (at 3 mills times the equalized value for incorporated areas within the county).

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Stated Shared Taxes	$ 45,794,175	$ 49,688,067	$ 51,076,039

STATISTICAL SUPPORTING DATA

County Share	1994 Actual	1995 Budget	1996 Budget
Aidable Revenues	$ 44,110,349	$ 45,938,205	$ 48,837,914
Utility Payment	773,028	800,262	768,048
County Mandate Relief	910,798	3,861,129	3,812,669
Maximum - Minimum Adjustment (§79.06)	0	-911,529	-2,342,592
Total State Shared Taxes	$ 45,794,175	$ 49,688,067	$ 51,076,039

On September 15, 1995, the Wisconsin Department of Revenue released estimates of 1996 State Shared Revenue (State Shared Taxes) for counties and municipalities. For 1996, Shared Revenues to Milwaukee County are expected to increase by $1,387,972 or approximately 2.8 percent above the 1995 budgeted level. County Mandate Relief Revenues are allocated to individual counties on a per capita basis. The balance of Shared Revenues are distributed to governmental units based on an iterative formula which considers a number of factors including equalized property values, taxing effort and user fees collections.

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY RESEARCH PARK **UNIT NO.** 1995

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.07(149) of the Wisconsin Statutes, Milwaukee County may participate in the development of a research and technology park through a nonprofit corporation organized specifically for this purpose. The Milwaukee County Research Park Corporation was incorporated on May 18, 1987, with a mandate from Milwaukee County to develop a research park on approximately 172 acres of County land in the southwest quadrant adjacent to the Milwaukee Regional Medical Center.

The development objective of the Milwaukee County Research Park Corporation (MCRPC) is the establishment of a quality research and technology park that will complement, to the greatest extent possible, the Milwaukee Regional Medical Center, the University of Wisconsin-Milwaukee, the Milwaukee School of Engineering, Marquette University and the Medical College of Wisconsin, and enhance the economy of the City of Wauwatosa, Milwaukee County and the State of Wisconsin.

BUDGET SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Expenditures	$ 695,000	$ 610,566	$ 725,766	$ 115,200
Revenues	0	133,000	248,200	115,200
Property Tax Levy	$ 695,000	$ 477,566	$ 477,566	$ 0

- The primary focus of the Research Park in 1996 will be marketing. Promotional materials have been developed and a marketing professional has been retained to advance this priority. PrimeCare Health Plans, Inc. is scheduled to occupy a new 137,000 square foot building in the Research Park in 1995. Roadway and infrastructure planning to Town Square is anticipated in 1996, as are landscaping and drainage ponds.

- The Technology Innovation Center (TIC) currently houses 18 tenants with approximately 110 employees. Wisconsin Procurement Institute is expected as a tenant in 1995 when space improvements are completed. Construction of five wet labs was completed and the first lab space was leased in 1995. Marketing of the laboratory space will continue in 1996.

- For 1996, the County's contribution to Research Park Corporation and Technology Center will be $725,766.

- Rent and interest revenue is expected to total $248,200 for 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY SALES TAX REVENUE **UNIT NO.** 1900-2403

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 77.70 of Wisconsin Statutes, counties may enact a 0.5 percent sales and use tax. The tax is typically imposed on the same goods and services as the State's 5.0 percent sales tax.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
County Sales Tax Revenue	$ 42,900,212	$ 47,645,800	$ 48,959,807

STATISTICAL SUPPORTING DATA	1994 Actual	1995 Budget	1996 Budget
Estimated County Sales Tax Collections, Excluding Retailer's Discount	$ 46,255,146	$ 48,371,400	$ 49,887,400
State Administrative Fee	-684,258	-725,600	-748,300
Milwaukee County Sales Tax Collections	$ 45,570,888	$ 47,645,800	$ 49,139,100
County Sales Tax Allocated to Capital Improvements	-2,670,676	0	-179,293
Net County Sales Tax Revenue	$ 42,900,212	$ 47,645,800	$ 48,959,807

On April 1, 1991, Milwaukee County retailers began collecting a 0.5 percent county sales and use tax. Milwaukee County is currently one of 46 counties in the State of Wisconsin which relies on the sales tax to fund services formerly financed by local property taxes. The county sales and use tax is administered and collected by the Wisconsin Department of Revenue. The State retains a 1.5 percent administrative fee for this service. The State distributes tax revenues to counties from seven weeks to eleven weeks after collection by retailers. Generally, items which are currently subject to the State's 5.0 percent sales tax are subject to the county sales and use tax in counties that have enacted the tax.

Milwaukee County Ordinances currently require that sales tax revenue be used to pay tax-supported debt service costs. Surplus revenues not needed for debt service payments are required to be used to directly finance capital improvements. Based on the 1996 adopted budget, $48,959,807 in sales tax revenues are earmarked for debt service costs and $179,293 is dedicated to the direct financing of capital improvements.

The 1996 budget projects growth of approximately 3.1 percent in total sales tax receipts. This projection is based on a methodology which uses estimated State collections multiplied by the ratio of Milwaukee County retail sales to State of Wisconsin retail sales. However, the budget estimate also incorporates actual experience for Milwaukee County collections compared to State totals. This adjustment is included due to the lack of information on taxable retail sales by county and variations in growth rates for local economies. The dampened growth estimate for 1996 is due to lower than expected revenue collections for 1995.

ADOPTED 1996 BUDGET SUMMARY

DEPT: SURPLUS (OR DEFICIT) FROM PRIOR YEAR **UNIT NO.** 1900-4970

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.84(3m) of the Wisconsin Statutes, every accounting and budgeting procedure applied under this section shall comply with generally accepted accounting principles for government, as promulgated by the Governmental Accounting Standards Board.

BUDGET SUMMARY			
	1994 Budget	1995 Budget	1996 Budget
Surplus (Deficit) From Two Years Prior To Year Budgeted	$1,248,840	$1,045,411	$4,564,977

SURPLUS CALCULATION

1994 Expenditures and Encumbrances		
Expenditure Appropriation	$	1,155,921,970
Less: Actual Expenditures and Encumbrances		-1,132,552,058
Appropriation Carryover to 1995		-61,782,674
Available Appropriation, December 31, 1994	$	-38,412,762
1994 Revenues		
Revenue Appropriation	$	1,116,065,843
Less: Actual Revenues		-1,106,741,841
Appropriation Carryover to 1995		-48,828,779
Excess Appropriation, December 31, 1994	$	-39,504,777
Adjustments to Surplus		
Adjustments to Reserves	$	-5,889,033
Other Adjustments		9,361,995
NET ADJUSTMENTS	$	3,472,962
1994 SURPLUS FOR 1996 BUDGET	$	4,564,977

ADOPTED 1996 BUDGET SUMMARY

DEPT: OTHER MISCELLANEOUS REVENUE **UNIT NO.** 1900-4999

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.84(4)(a) of the Wisconsin Statutes regarding submission of annual budget estimates.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Other Miscellaneous Revenue	$ 536,114	$ 175,300	$ 632,431

Summary of prior year actual Miscellaneous Revenue

Year	Revenue
1990	$468,119
1991	398,965
1992	348,147
1993	21,856
1994	536,114

Typically, the miscellaneous revenue account is used to record extraordinary County revenues which are not attributable to County departmental operations or major non-departmental revenue accounts. This account includes revenues from the cancellation of uncashed County checks and the dissolution of municipal tax incremental financing districts (TID).

The budget for 1996 includes $153,700 for the cancellation of uncashed checks written during 1994. This revenue estimate is based on the estimated dollar amount of uncashed checks calculated by the Treasurer's Office. The 1996 budget also includes $478,731 from the dissolution of City of Milwaukee, TID No. 9.

OPERATING AUTHORITY & PURPOSE

County Funded State Court Services Division

Pursuant to Section 8, Article VII, Wisconsin Constitution, and Section 753.03, Wisconsin Statutes, the State Circuit Courts have original jurisdiction in all civil, juvenile and criminal matters. They also conduct administrative reviews. Milwaukee County comprises the First Judicial Administrative District of the State system and has 46 judges.

Pursuant to Sections 59.39 to 59.43, inclusive, and other sections of the Wisconsin Statutes, the Clerk of Circuit Court maintains the records, books and files of the Circuit Courts - Civil, Family Support, Criminal and Children's Divisions; collects fees and costs prescribed by law; certifies copies of judgments or other papers or records; receives and disburses payment of alimony, child support, trust, bail or other funds pursuant to court orders; invests funds and has custody of securities held for the benefit of minors, as ordered by the Court; furnishes attorneys with legal papers; prepares the daily court calendar and processes all cases. Per Chapter 100 of the Milwaukee County Ordinances and the rules of the County Board of Judges, the Clerk of Circuit Court is also Director of Court Services. Eligible jurors for the Milwaukee County court system are summoned by the Clerk of Circuit Court.

Register in Probate Division

Pursuant to Wisconsin Statutes, the Register in Probate maintains the records and files of all probate proceedings; receives payments of statutory fees; performs administrative services and ministerial duties in connection with mental commitment proceedings (Chapter 51), protective placement proceedings (Chapter 55), will proceedings, contests of claims and other probate proceedings; processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882); performs administrative duties directed by the judges designated to hear probate proceedings; reviews documents and makes determinations required for informal administration of estates (Chapter 865); and exercises the powers and duties of a probate court commissioner when designated to do so by a judge assigned probate jurisdiction.

In addition, the 1985 Supreme Court decision in *State ex rel. Watts v. Combined Community Services*, 122 Wis. 2d 65, requires an annual court review of every existing protective placement case to protect the constitutional rights of persons under protective placement. The costs associated with such proceedings and other operating expenses not expressly assumed by the State are obligations of Milwaukee County [§ 753.19 and § 753.016(4), Wis. Stats. and *Romosco v. Milwaukee*, 108 Wis. 2d 32 (1982)].

Family Court Commissioner Division

The Division of the Family Court Commissioner was created pursuant to Section 767.13(2) of the Wisconsin Statutes and is the legal extension of the Family Court Branch of the Circuit Court. The general purpose of this department is to conduct formal hearings in matters relating to marriage and actions affecting the family pursuant to Chapters 765 and 767 of the Wisconsin Statutes, and includes the Family Court Counseling Services Unit.

DEPT: COMBINED COURT RELATED OPERATIONS **UNIT NO.** 2000

BUDGET SUMMARY	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 10,348,926	$ 11,303,072	$ 10,647,996	$ -655,076
Fringe Benefits	2,334,068	3,025,884	3,359,260	333,376
Services	5,405,569	5,939,745	5,983,225	43,480
Commodities	297,603	379,105	343,841	-35,264
Other Charges	1,639,567	1,749,355	1,626,222	-123,133
Capital Outlay	44,254	84,364	128,120	43,756
Contractual Crosscharges	11,119,314	11,485,281	12,110,375	625,094
Abatements	-3,383,070	-3,944,665	-4,098,028	-153,363
Total Expenditures	$ 27,806,231	$ 30,022,141	$ 30,101,011	$ 78,870
State & Federal Revenue	4,291,976	6,847,955	5,431,316	-1,416,639
Other Revenue	3,931,481	3,815,796	4,411,786	595,990
Total Revenue	$ 8,223,457	$ 10,663,751	$ 9,843,102	$ -820,649
Tax Levy	$ 19,582,774	$ 19,358,390	$ 20,257,909	$ 899,519

PERSONNEL SUMMARY	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	335.4	336.2	307.6	-28.6
Direct Labor Hours	577,185	722,934	686,788	-36,146
Overtime Hours	10,976	6,655	6,655	0
Overtime Dollars	$ 129,699	$ 123,841	$ 123,841	$ 0

General Summary

- When the 1991 budget combined four previously separate departments into the Combined Court Related Operations Department, reorganization and administrative responsibilities were not clearly assigned. In 1996 the department will continue to work toward streamlining operations and developing a court management plan with a central point of administration in accordance with recommendations resulting from a consultant's review of the Court system.

- State reimbursement for the costs of operating the State courts is reduced by $1,050,500 for 1996. This reduction results from legislation in the State's 1995/1997 budget which does not include $1,675,000 for continuing the State takeover of mandated court costs or $149,300 for reimbursement of the cost of one Deputy Clerk of Court/Judicial Assistant and two Deputy Sheriff I Bailiffs assigned to a specialized drug court. In addition, reimbursement of Guardian ad Litem costs is reduced by $1,274,413, from $2,262,366 to $987,953 due to a change in the methodology for distributing reimbursement to counties. Funding for Guardian ad Litem (GAL) reimbursement will be distributed to counties based on each county's proportion of court branches, calendar year 1994 revenue generated by the Circuit Court Support fee and calendar year 1994 case filings that would likely involve GAL services. In the past the reimbursement was based on each county's actual cost for GAL services. These reimbursement decreases are partially offset by a $154,000 grant to partially offset the cost of operating a domestic violence court and increases of $1,889,728 for the Court Support

Grant due to an increase in the State appropriation for this grant and a $4,485 increase in reimbursement of the cost of the Chief Judge's secretary.

- Funding is provided in the 1996 Adopted Budget to continue various jail population control programs including the Revolving Bail Fund, House of Correction's electronic surveillance program; expanded Intake Court hours; District Attorney processing of domestic violence offenders on Sundays; In-House Correctional Services intensive supervision of pretrial defendants, WCS screening, bail evaluating and monitoring of pretrial offenders; and bailiffs, District Attorney and Clerk of Circuit Court support staff for specialized courts (homicide, violent crimes, drugs, sexual assault, domestic violence, and felony spin-off) to speed case processing.

DEPARTMENT DESCRIPTION

This presentation describes the former departments of County Funded State Court Services, Register in Probate, and Family Court Commissioner as programmatic divisions of the Combined Court Related Operations.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
County Funded State Court Services	Expenditure	$ 26,823,529	$ 29,982,116	$ 30,027,446	$ 45,330
	Abatement	2,395,323	2,932,460	3,088,375	155,915
	Revenue	7,392,181	9,718,641	8,777,708	-940,933
	Tax Levy	$ 17,036,025	$ 17,331,015	$ 18,161,363	$ 830,348
Register in Probate	Expenditure	$ 1,667,776	$ 1,875,177	$ 1,872,573	$ -2,604
	Abatement	0	0	0	0
	Revenue	585,652	681,529	689,825	8,296
	Tax Levy	$ 1,082,124	$ 1,193,648	$ 1,182,748	$ -10,900
Family Court Commissioner	Expenditure	$ 1,741,708	$ 2,109,513	$ 2,299,020	$ 189,507
	Abatement	782,998	1,012,205	1,009,653	-2,552
	Revenue	245,624	263,581	375,569	111,988
	Tax Levy	$ 713,086	$ 833,727	$ 913,798	$ 80,071
Justice System Review Coordinator	Expenditure	$ 956,288	$ 0	$ 0	$ 0
	Abatement	204,749	0	0	0
	Revenue	0	0	0	0
	Tax Levy	$ 751,539	$ 0	$ 0	$ 0

COUNTY FUNDED STATE COURT SERVICES DIVISION

The division is comprised of six units, the Chief Judge's Office, Clerk of Courts Administration, Family Section, Criminal Section, Civil Section and Children's Section:

The **Chief Judge** is the Administrative Chief of the First Judicial Administrative District which is solely comprised of Milwaukee County. The Chief Judge is responsible for the oversight of administration of judicial activities in the 46 Circuit Courts within the District.

The ***Administration Section***, under direction of the Clerk of Circuit Court/Court Services Director, plans, directs and coordinates the operations of the Circuit Court Civil, Criminal, Family and Children's sections. It includes General Administration, Budget and Accounting, Appeals, Jury Management, and Management Information units. It coordinates budget preparation, accounting controls, cash management and investments, personnel, courts automation, jury management and the purchase and distribution of equipment and supplies, prepares statistical reports for the court system, and prepares cases for appeal to the State Appellate Court.

In the ***Family Section***, the Family Courts hear all actions affecting the family as set forth in Chapter 767, Wisconsin Statutes. The Clerk of Circuit Court, Family Support Section, receives and disburses money for alimony, child support, settlements, attorneys' fees and other amounts ordered in divorce and paternity actions. This section establishes, maintains and revises payment records, including assigned payments to the County and State welfare departments, and provides information to court officials, other governmental agencies and the public. It provides customer service, upon request, for audits, payment records and court calendars.

The courts in the ***Criminal Section*** hear, try and determine all matters for pretrial, trial and post-conviction proceedings in felony, misdemeanor and traffic matters. In addition, the misdemeanor courts conduct proceedings on matters in which jury demands have been filed in the municipal courts in Milwaukee County. The Clerk of Circuit Court, Criminal Section, consults with litigants and attorneys on procedural matters; processes the records for the court; receives cases from the municipal courts; accounts for and disburses fees and fines to the County Treasurer; prepares judgment rolls and case records; issues warrants and necessary documents for court actions including the issuance of occupational licenses in operating while intoxicated cases; maintains records for the automated JUSTIS System.

In the ***Civil Section***, the Civil Courts adjudicate small-claims, large-claims, replevin and eviction actions. The Clerk of Circuit Court consults with litigants and attorneys on procedural matters, calculates costs and records judgments. This division maintains the central court files for civil and family matters. The Civil Section directs the work of the clerical staff of the court, assigns and calendars all cases in the Civil and Family Sections of the Circuit Court and supervises the processing of Civil appeals to the State Court of Appeals.

The Clerk of Circuit Court, ***Children's Section*** consults with petitioners, court-appointed guardians, probation officers and other officials. The Children's Courts exercise jurisdiction over matters involving persons under the age of 18 years regarding delinquency, dependency, neglect, guardianships, detention and termination of parental rights. This section directs the preparation of legal processes, court orders and vouchers and maintains and files Children's Court records, including disposition of cases.

DIVISIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Chief Judge	Expenditure	$ 254,052	$ 1,344,512	$ 1,400,546
	Abatement	0	328,500	328,500
	Revenue	-592,508	1,688,215	17,700
	Tax Levy	$ 846,560	$ -672,203	$ 1,054,346
Clerk of Courts Administration	Expenditure	$ 1,699,891	$ 2,009,340	$ 1,872,914
	Abatement	111,121	160,301	185,193
	Revenue	2,175,650	175,000	210,000
	Tax Levy	$ -586,880	$ 1,674,039	$ 1,477,721
Family Section	Expenditure	$ 3,864,894	$ 4,447,023	$ 4,284,711
	Abatement	2,139,404	2,305,885	2,452,635
	Revenue	893,243	1,274,561	1,263,679
	Tax Levy	$ 832,247	$ 866,577	$ 568,397
Criminal Section	Expenditure	$ 10,160,875	$ 11,488,548	$ 11,177,333
	Abatement	0	0	0
	Revenue	1,978,961	2,088,411	3,083,221
	Tax Levy	$ 8,181,914	$ 9,400,137	$ 8,094;112
Civil Section	Expenditure	$ 6,306,406	$ 5,864,511	$ 5,945,475
	Abatement	134,798	137,774	122,047
	Revenue	2,318,824	2,611,962	2,981,907
	Tax Levy	$ 3,852,784	$ 3,114,775	$ 2,841,521
Children's Section	Expenditure	$ 4,436,280	$ 4,828,182	$ 5,346,467
	Abatement	0	0	0
	Revenue	496,042	1,880,492	1,221,201
	Tax Levy	$ 3,940,238	$ 2,947,690	$ 4,125,266

BUDGET HIGHLIGHTS

- Position actions for 1995 include:

$	53,136	Create 2 Legal Research Interns
	49,077	Create 1 Microcomputer Support Tech
	41,237	Create 834 hours Court Commissioner
	-10,028	Abolish 1 Clerk II Hourly
	-58,967	Abolish 2 Clerk Typist II
	-34,001	Abolish 1 Clerk Typist III
	-12,756	Abolish 1 Clerk Typist III (Hourly)
	-53,404	Abolish 1 Court Reporter
	-60,721	Abolish 1 Court Reporter State (TC 01640)
	-43,653	Abolish 1 Cashier II
	-36,819	Abolish 1 Administrative Assistant I-Appeals
	-50,717	Abolish 1 Administrative Assistant II-Courts
	-341,118	Abolish 3 Circuit Court Judges
	-4,302	Abolish 2 Court Reporter State (TC 85300)

	-20,569	Abolish 416 Hours Court Commissioner (Hourly)
	-4,437	Abolish 3 Jury Commissioners
	-132,840	Abolish 5 Legal Research Interns
	-64,382	Unfund 1 Network Service Analyst
	-43,653	Unfund 1 Projects Manager
$	-828,917	Total

One position of Microcomputer Support Technician is created to assist the current court automation management team. This position is created as part of a reorganization of the court automation team which also unfunds the vacant positions of Projects Manager and Network Service Analyst and increases the appropriation for DP consultant services from $20,000 to $100,000. These actions will provide the courts with a position classification requiring an individual skilled in microcomputer support as well as consultant services to cover extraordinary automation needs. The cost of this position as well as the additional appropriation for consultant services is entirely offset by the unfunding of vacant positions of Projects Manager and Network Service Analyst.

The creation of 834 hours of a full-time Court Commissioner will increase a part-time position to full-time to provide additional Commissioner hours for Criminal Intake Court.

Two positions of Legal Research Intern are created for 1996. One position is created to facilitate court processing of adoptions. The cost of this position will be 100% offset by a reduction of $26,568 in foster care expenditures in Org. 8000, Department of Human Services. The reduction in foster care expenditures results from completed adoptions in 1996. The second position of Legal Research Intern is created to order and maintain written reference materials in judges' chambers and to provide instruction and assistance to court staff in the use of the computerized judicial information systems LEXIS and WESTLAW.

Three Court Reporter-State positions and three positions of Circuit Court Judge are abolished in compliance with the existing State Court System reorganization agreement between the County and the State regarding retirements and/or resignations and new incumbents of Circuit Judges and Court Reporters.

A change to State Statute 756.03 in 1992 gave the Circuit Court Judges the authorization to assign the responsibility for selection of jurors to jury commissioners appointed by the judges or to the Clerk of Circuit Court. In 1993, the First District Judges voted to have the Clerk of Circuit Court in Milwaukee County perform these duties for the First Judicial Branch. As a result of this action, Jury Commissioner positions have been unfunded as they became vacant. For 1996, three positions of Jury Commissioner are abolished.

For 1996 the vacant positions of Administrative Assistant II-Courts, Administrative Assistant I-Appeals, Court Reporter, Cashier II, and two positions of Clerk Typist II are abolished. The Administrative Assistant positions are abolished due to fiscal constraints and an effort to reduce layers of management in the Clerk of Courts operation. Two positions of Clerk Typist II are abolished as a result of the declining caseload in the Civil Division.

One position of Clerk Typist III and Clerk Typist III (hourly) are abolished as a result of the elimination of the Booking Magistrate Program in 1996.

- Due to the discontinuance of the Non-custody Intake Court Program in 1996, 416 hours of Court Commissioner hourly and one position of Clerk II hourly are abolished.

- Other 1996 changes related to staffing include a $549,009 increase in Vacancy and Turnover, from $499,176 to $1,048,185, and a $54,417 reduction in temporary help, from $224,932 to $170,515. The reduction in temporary help is primarily due to completion of record conversion related to implementing the KIDS State-wide child support computer system in 1995. The Chief Judge and Clerk of Circuit Court/Director of Court Services will present a plan to the Finance and Judiciary committees prior to January, 1996 to address the Vacancy and Turnover allocation.

- The cost to continue nine positions created during 1995 is $401,045. These positions include a Clerk Typist III and Cashier I created as part of a Criminal Division reorganization and two Deputy Clerk of Court/Judicial Assistant, two Clerk Typist III and three Deputy Sheriff I Bailiffs created to staff two additional domestic violence courts.

- The cost of court-ordered services decreases $152,735 due to the elimination of $106,000 for transcript fees in criminal cases which are now paid by the Public Defender, a decrease of $61,700 for Guardian ad Litem fees due to 250 additional cases being handled by the Legal Aid Society rather than private attorneys in 1996 and a decrease of $12,035 for other legal fees partially offset by increases of $10,000 for interpreter fees which reflects the cost of interpreters going from $35 per half day to $35 per hour and an increase of $17,000 for witness fees. Guardian ad Litem fees are budgeted at $50 per hour according to State Statute.

- Juror Costs increase $130,814 as a result of an increase of $101,914 in juror fees due to judges calling for additional jury panels in an effort to obtain a certain juror mix for each trial and a $29,000 increase in the cost of jury stays in hotels. For 1996 the jurors will be offered a parking space in the MacArthur Square parking facility in lieu of parking in the juror lot located beneath the expressway. Jurors will be given the option to park in the free lot beneath the expressway and receive mileage reimbursement in accordance with State statutes or they may exchange the mileage reimbursement for a free parking space in MacArthur Square. This initiative will not result in any additional cost to the County since the cost of the parking spaces will be offset with the mandated mileage reimbursement.

- The charge for bailiff services increases $441,345, from $5,297,128 to $5,738,473. This level of staffing includes five additional Deputy Sheriff I Bailiffs including three for the two new domestic violence courts created in 1995, one to accommodate workload at the Children's Court Center during construction and one for shift relief. The 1996 bailiff staffing plan provides 94 sworn positions, including 90 Deputy Sheriff I, three Sergeants, one Lieutenant, and 4,660 hours of overtime to provide full-time and vacation relief coverage for the following 75 posts: twenty for the Felony Judges, nineteen for the Misdemeanor Judges, eleven for the Juvenile Court Judges, four for the Family Court Judges, four for the Civil and Probate Judges, three for Civil Judges handling spin-off felonies, one for the Civil Judge handling small claim, four for the Juvenile Court Commissioners, three for Preliminary Hearing Court, two for the Family Court Commissioner's Office, two for Intake Court, and one each for the Traffic Commissioner and Small Claims Commissioner.

- In order to continue to manage the detention population and conserve expensive detention space for dangerous individuals the following appropriations are provided for 1996:

- $604,722 to continue the contract with Wisconsin Correctional Services to operate the Intake Screening Center. For 1996, this contract is reduced 10% below the level of funding provided in 1995.

- $438,000 to continue a contract with In-House Correctional Services, Inc., for a program for intensive supervision of an average of 100 pretrial adult defendants a day in lieu of detention in the Milwaukee County Jail. This appropriation reflects no change from the 1995 funding for these services.

- $328,500 to continue a contract with In-House Correctional Services for the electronic monitoring of approximately 75 juveniles at a cost of $12 per day per juvenile. Although this level of funding is the same as was provided in 1995, the contract will be revised from services for 81 juveniles at $11 per day in 1995 to services for approximately 75 juveniles at $12 per day in 1996. The entire cost of this contract is crosscharged to the Department of Human Services.

- Additional funding of $250,000 is added to the contract with WCS to operate the Milwaukee County Pretrial Intoxicated Driver Intervention Project. The entire $250,000 cost of this project is funded by a grant from the State Department of Transportation.

- The Booking Magistrate Program and the processing of Out of Custody Misdemeanants in Traffic Intake Court are discontinued for 1996. The elimination of the programs results in the abolishment of positions of Court Commissioner (hourly). Clerk Typist III, Clerk Typist III (hourly) and Clerk II (hourly) for a $77,354 reduction to Personal services and reductions of $53,283 for 1,880 hours of Deputy Sheriff I Bailiff overtime and $54,348 for defendant screening and bail evaluation services from WCS.

- Costs to continue implementation of the Circuit Court Automation Project (CCAP) are reduced $221,067, due to a $242,109 decrease in the crosscharge from IMSD and reductions of $43,653 and $64,382 due to the unfunding of vacant positions of Network Service Analyst and Project Manager partially offset by increases of $80,000 for DP consultant services and $49,077 to fund a position of Microcomputer Support Technician to support CCAP users.

- $290,000 is provided for a new initiative under the KIDS State-wide child support system to have FIRSTAR print and mail support checks as the first phase of implementation of a State-wide support receipt and disbursement project as required by the Family Support Act of 1988. The $290,000 cost of this initiative is partially offset by a $175,000 reduction in the cost of postage, a $55,000 reduction in printing and stationery costs and a $32,000 reduction in other bank service fees.

- Other costs related to KIDS are reduced $160,380 and reflect the successful conversion of existing court records to the KIDS format. The reductions include $127,500 for a one time payment to the State for conversion of non-AFDC records and $32,880 for temporary help provided to assist with record conversion in 1995. A position of KIDS Project Coordinator (CFSCS) is continued for 1996. The entire $50,000 cost of this position is crosscharged to the Department of Child Support Enforcement where it is 100% offset with reimbursement revenue.

- Appropriations for library services for judges are reduced $59,255 for 1996, from $249,743 to $190,488. The reduction in funding is primarily due to the closing of the Milwaukee County Law Library and creation of a Legal Resource Center in 1996. The reduced funding includes decreases of $76,378 due to elimination of the crosscharge from the Law Library and a $24,445 reduction in the book budget for written materials partially offset by an increase of $15,000, from $70,000 to $85,000, for the computerized judicial information systems LEXIS and WESTLAW and the $26,568 cost of creating one

position of Legal Research Intern to order and maintain written reference materials in judges' chambers and to provide assistance to court staff in the use of LEXIS and WESTLAW.

- The Legal Resource Center, Org. 1943, created for 1996 will be under the control and oversight of the Chief Judge and Clerk of Circuit Court. The Clerk of Circuit Court/Court Services Director will establish a Legal Resource Center Trust Fund account for the purpose of containing those revenues which will be generated from the sale of the Law Library's collection and from any other contributions which may be generated to sustain the Legal Resource Center and to reduce the tax levy impact of opening the center.

- An appropriation of $10,000 is provided for calendaring software.

- Funding of $54,488 is provided for replacement and minor equipment purchases including $20,964 for courtroom chair replacement, $12,500 for a replacement courtroom sound system in room 635 of the courthouse, $10,800 to replace six laser printers, $4,350 to replace a photocopier, $1,386 to replace defective typewriters and $4,488 for miscellaneous minor equipment.

- An appropriation of $75,400 provided for new equipment includes $20,000 for 5 data processing workstations, $19,900 for bar coding data processing hardware, $13,800 to purchase copy machines for Criminal Intake Court and Traffic Intake Court to reduce or avoid motions for discovery, $10,000 to purchase 10 large screen monitors for employees using spreadsheet software, $6,900 for a photocopier for the Criminal Section and $4,800 for miscellaneous office equipment. The courts shall provide an implementation plan and status update reports on the video conference link with Ethan Allen.

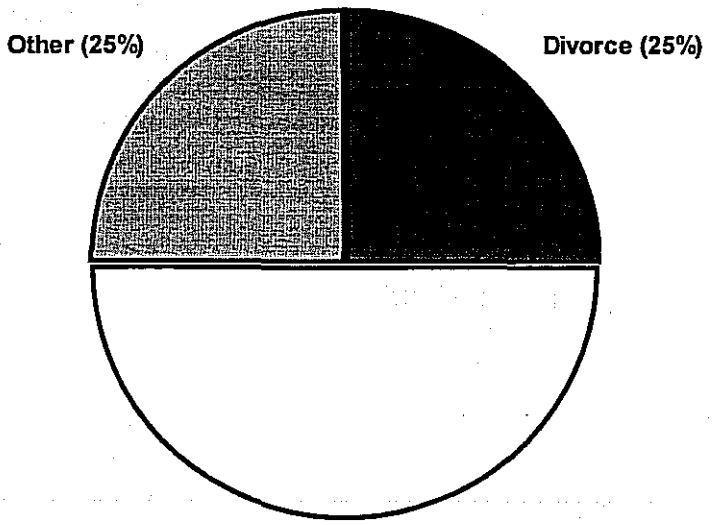
- State reimbursement revenue decreases $1,407,735 from $6,605,526 to $5,197,791 primarily due to elimination of $1,675,000 included in 1995 for partial reimbursement of the tax levy cost of operating the State courts, a decrease of $1,183,347 for reimbursement of Guardian ad Litem services, elimination of $149,300 of reimbursement for the costs of one Deputy Clerk of Court/Judicial Assistant and two bailiffs assigned to a specialized drug court and a reduction of $366,139 for reimbursement of the salary costs of judges and court reporters. These decreases are partially offset by increases of $1,807,566 in court support grant funds and $4,485 for the reimbursement of the Chief Judge's secretary and a $154,000 grant to partially offset the cost of operating one domestic violence court. The reduction in reimbursement for salary costs for judges and court reporters will result in a corresponding reduction in expenditures for these costs.

- A $466,802 increase in other revenue is primarily due to an increase of $210,700 from fees for receipt and disbursement of family and child support and $85,500 for miscellaneous Clerk's fees and a $240,800 increase in interest income resulting from the courts assuming responsibility for investing bail monies in 1996. The bail fund to be invested by the courts in 1996 was formerly invested by the County Treasurer. These increases are partially offset by a $29,639 reduction in funds to be realized from bail forfeitures as well as other minor adjustments to various court fee revenue projections. Included in the $85,500 increase for Clerk's fees is $30,000 to reflect an initiative begun in 1995 to aggressively track and monitor traffic fines and forfeitures.

Family Section

Program Activities	1994 Actual	1995 Budget	1996 Budget
Total Family Cases Filed	14,720	16,000	16,000
Divorce Cases Filed	3,883	4,000	4,000
Other Family Matters Filed	4,125	4,000	4,000
Paternity Cases Filed	6,712	8,000	8,000
Active Cases with Collections	93,371	75,250	86,000
Cases with IV-D Applications (Non-AFDC)	40,609	47,080	44,360
Annualized Value of			
Receipts	$118,549,000	$110,000,000	$115,000,000
Disbursements	$119,108,000	$110,410,000	$115,000,000
IV-D Collections:			
AFDC	$20,443,177	$18,000,000	$20,880,000
Non-AFDC	$37,068,650	$30,000,000	$37,120,000

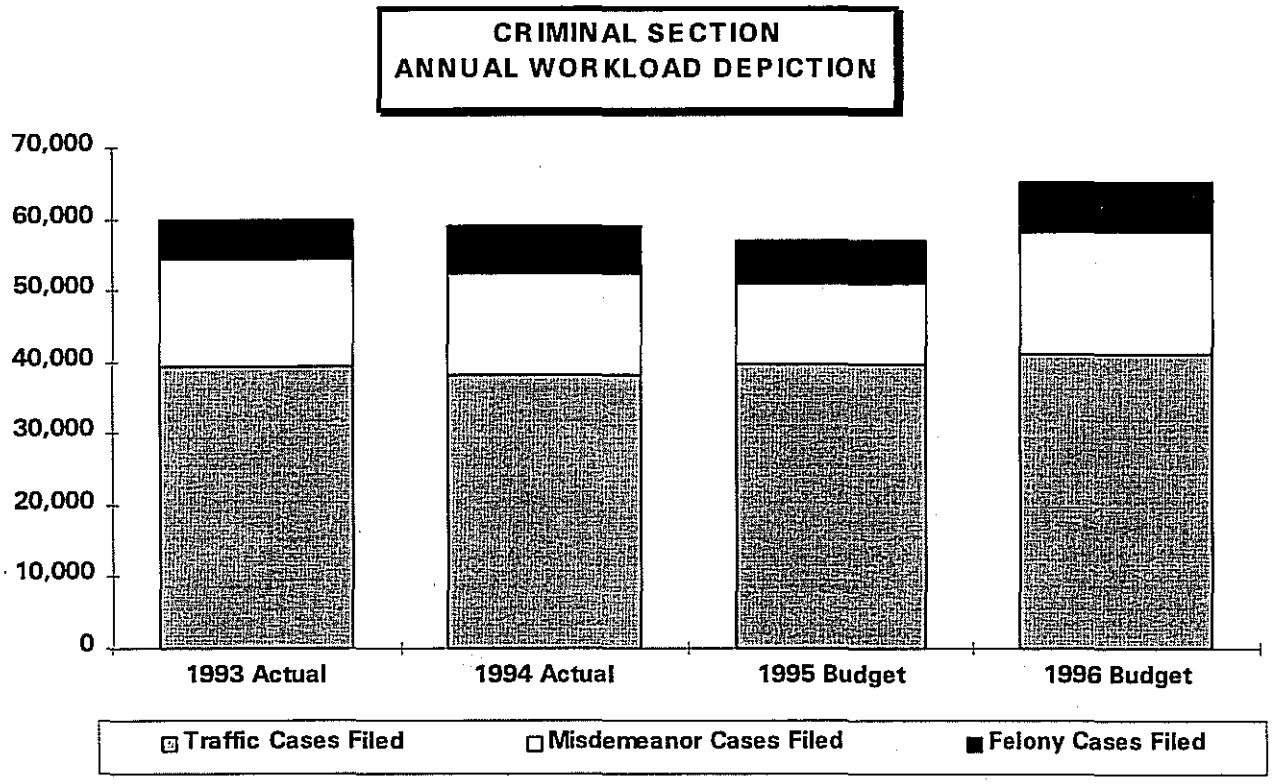
FAMILY SECTION
ANNUAL WORKLOAD DEPICTION



16,000 Cases projected to be filed in 1996

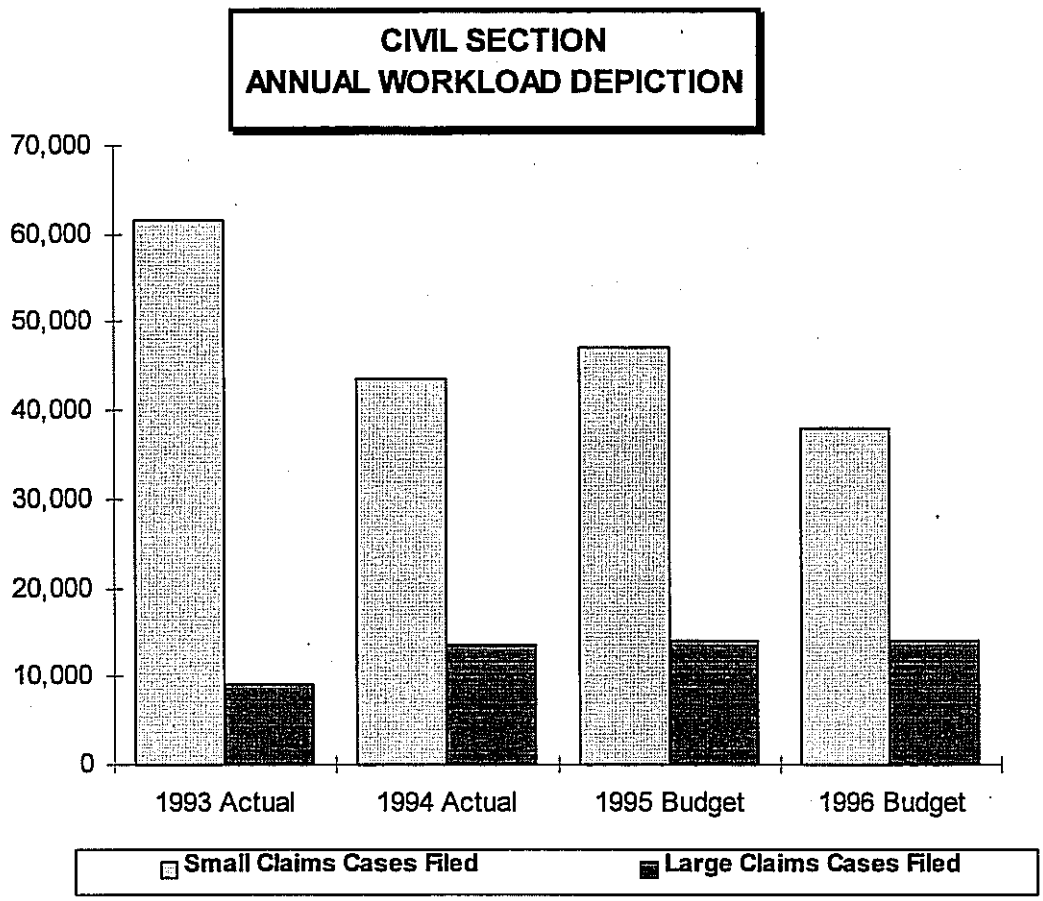
Criminal Section

Program Activities	1994 Actual	1995 Budget	1996 Budget
Cases Filed	59,075	57,000	65,000
Cases Disposed	62,495	59,500	64,500
Cases Pending End-of-Year	36,985	40,502	37,485
Traffic Cases Filed	38,208	39,500	41,150
Misdemeanor Cases Filed	14,255	11,500	16,950
Felony Cases Filed	6,612	6,000	6,900



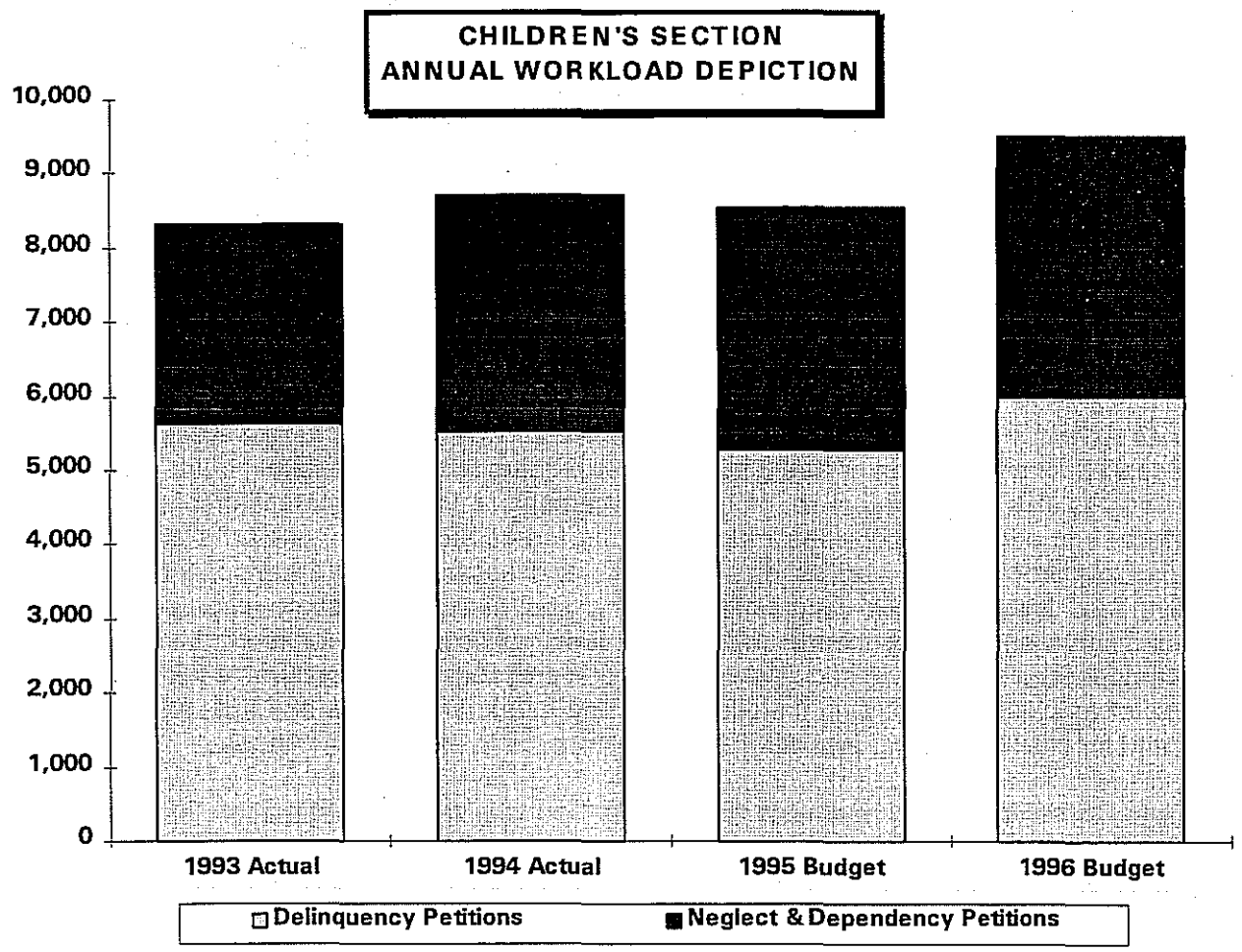
Civil Section

Program Activities	1994 Actual	1995 Budget	1996 Budget
Cases Filed	57,091	61,000	52,000
Cases Disposed	60,773	61,000	52,000
Cases Pending End-of-Year	57,091	57,091	56,191
Small Claims Filed	43,473	47,000	38,000
Large Claims Filed	13,618	14,000	14,000



Children's Section

	1994 Actual	1995 Budget	1996 Budget
Cases Filed	9,372	9,629	10,530
Cases Disposed	8,311	10,015	9,200
Cases Pending End-of-Year	5,226	3,092	6,556
Delinquency Petitions	5,510	5,287	6,000
Neglect & Dependency Petitions	3,187	3,249	3,500
Termination of Parental Rights	85	79	280
Other Juvenile Matters	590	1,014	750



REGISTER IN PROBATE DIVISION

OBJECTIVES

1. Continue to develop computer programs as part of caseflow management to monitor the statutory duty of guardians to file annual reports on the condition of their ward as well as procedures to improve compliance.

2. Develop computer programs as part of caseflow management to monitor filings and dispositions of contested cases and expand the computerized index to probate proceedings to include all probate records to increase efficiency in retrieving probate records.

DIVISION COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administration	Expenditure	$ 859,744	$ 994,668	$ 1,031,944
	Revenue	449,670	439,100	456,300
	Tax Levy	$ 410,074	$ 555,568	$ 575,644
Courts Support	Expenditure	$ 808,032	$ 880,509	$ 840,629
	Revenue	135,982	242,429	233,525
	Tax Levy	$ 672,050	$ 638,080	$ 607,104

Division Description

The following is a divisional summary of major changes in the two organizational units of the Register in Probate budget:

The ***Probate Administration Unit*** provides administrative services for the probate system. It maintains all wills deposited for safekeeping or filed for probate, all probate records of estates, trusts, guardianships of persons and estates, conservatorship, protective placements, involuntary commitments, termination of parental rights and adoptions; provides information on probate procedures, practices and the status of pending probate proceedings; verifies disbursements and assets in guardianship accounts; collects probate filing fees; issues certified copies of probate records; microfilms probate records and processes originals for destruction; provides the mechanism and direct public services for informal administration of estates; provides legal services associated with adoption proceedings, procedural requirements for final settlements of estates and enforcing time limits for filing estate inventories and trust and guardianship accounts and for closing estates; and certifies appeal records to the Court of Appeals.

The ***Probate Court Support Unit*** assists the Probate Courts in adjudicating matters involving probate, trusts, guardianships of persons and estates, conservatorship, protective placements, involuntary commitments, termination of parental rights and adoptions, domestic violence cases and issues restraining orders and injunctions in harassment cases.

BUDGET HIGHLIGHTS

- The cost of court-ordered services increases $22,433, from $403,316 to $425,749, primarily due to an increase of $32,433 for Guardian ad Litem fees partially offset by a decrease of $10,000 for psychiatrist fees based on experience. The increase in Guardian ad Litem fees is based on workload experience and reflects an hourly rate of $50 per hour according to State statute.

- The vacant position of Probate Commissioner is abolished and one Law Stenographer III is unfunded for a tax levy savings of $141,900.

- Vacancy and turnover is increased by $9,095, from $30,255 in 1995 to $39,350 for 1996.

Program Activities	1994 Actual	1995 Budget	1996 Budget
Informal Administration	1,965	2,100	2,000
Adoptions	282	225	140
Trust, Openings	48	55	75
Wills for Safekeeping	252	300	275
Guardianships and Conservatorship Opened	788	725	725
Protective Placement Cases Filed Chapter 55	476	475	475
Mental Commitment Cases Filed Chapter 51	2,222	2,300	2,300
Termination of Parental Rights	148	125	125
Annual Review of Protective Placements	1,154	1,200	1,200
Probate Proceedings in Court	569	575	575
Restraining Orders & Injunctions	1,542	1,600	1,600
Domestic Violence Cases	3,108	0	3,300

FAMILY COURT COMMISSIONER DIVISION

OBJECTIVES

1. Provide clients not represented by legal counsel with procedural information and direction regarding proceedings in the Family Courts and comply with the statutory provisions of Section 767.081 of the Wisconsin State Statutes.

DIVISION COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
General Office	Expenditure	$ 806,000	$ 852,027	$ 970,798
	Revenue	14,414	18,300	57,000
	Tax Levy	$ 791,586	$ 833,727	$ 913,798
Child Support Enforcement Support	Expenditure	$ 779,377	$ 1,012,205	$ 1,009,653
	Revenue	782,998	1,012,205	1,009,653
	Tax Levy	$ -3,621	$ 0	$ 0
Family Court Counseling Services	Expenditure	$ 156,331	$ 245,281	$ 318,569
	Revenue	231,210	245,281	318,569
	Tax Levy	$ -74,879	$ 0	$ 0

Division Description

The following is a division summary of major changes of the three units, General Office, Child Support and Family Court Counseling Services, included in this division.

The ***General Office Unit*** conducts hearings for the family matters of separation, divorce, and domestic abuse cases. This unit also provides clerical support for these activities. A total of 21 professional and clerical positions are authorized to provide these services. A portion of these salaries are internally charged to the Child Support Enforcement unit for services provided to that unit.

The ***Child Support Enforcement Unit*** provides support to Child Support Enforcement in coordination with the County Funded State Court Services and the Family Courts. This unit conducts the paternity hearings and monitors the job search task for those individuals liable for child support. This section has eight authorized full-time positions: four Assistant Family Court Commissioner positions and four clerical positions. It also receives staff support from the General Office.

The ***Family Court Counseling Services Unit*** was created in 1989 to provide mediation services and custody studies for the Family Courts as mandated by Section 767.11, Wisconsin Statutes. The authorized staff includes the Director of Family Court Counseling Service, a Family Court Clerk IV (NR) and a Family Court Counseling Clerk to provide referrals to private providers of custody studies and mediation services and to administer the contracts with these providers. Costs of mediation and custody studies are funded by user fees, filing fees and from a portion of the fee for the sale of marriage licenses.

BUDGET HIGHLIGHTS

- In 1994 an initiative was begun to furnish custody studies and mediation services by private providers under the management of the Family Court Commissioner rather than by in-house County staff. As a result of this change in policy, the former Division of Family Court Counseling Services became a section of the Family Court Commissioner's Division. To continue this initiative in 1996, the appropriation to contract with private providers is increased $25,000, from $100,000 to $125,000 to reflect actual usage in 1995 and forty percent of the salary of the Deputy Family Court Commissioner, who is charged with overseeing the contracts with the private providers, is transferred to the Family Court Counseling Services Unit.

- The entire $319,589 cost of the Family Court Counseling Unit is offset by revenues collected from filing fees in certain family cases and user fees for mediation and custody study services and from a portion of the fee for the sale of marriage licenses. If, during 1995, the actual revenues received from these sources exceed the amounts budgeted, the State mandates that they are to be set aside to offset future operating costs of this section.

- One position of Family Court Clerk IV is abolished for a tax levy savings of $38,988.

- Vacancy and Turnover is increased by $8,224, from $37,587 in 1995 to $45,811 for 1996.

- The cost of bailiff services to be provided by the Sheriff's Department for 1996 increases $28,518, from $116,743 to $145,261. This appropriation is based on the Sheriff's Department providing the same level of bailiff services for 1996 as was provided in 1995.

- The abatement to Child Support Enforcement for child support enforcement services provided by this unit is $1,009,653 for 1996.

- An appropriation of $6,900 is provided for the purchase of a copy machine.

Program Activities	1994* Actual	1995 Budget	1996 Budget
Divorce/Compel Support Motions Scheduled		8,580	8,550
Paternity Motions Scheduled		24,900	30,900
Domestic Abuse/Child Abuse TRO Hearings		3,110	3,200
Domestic Abuse Injunction Hearings Scheduled		4,044	4,200
Default Hearings Heard for Judges		300	400
"Walk-In" Matters - Divorce/Paternity		4,240	4,250
Review of Stipulations/Issuance of Orders		2,450	2,500
Case Inquiries - by phone and mail		1,950	1,950
Referrals from Judges for FCC Hearing		100	100
Cases Referred for Meditation Initial Session		525	575
Cases where Mediation is Attempted		260	290
Custody Study Requests (*Began August 1, 1995*)		15	48

* On 1/1/95, FCC began a new method for collecting statistical data using the categories set forth above. The revised figures for 1995 are based on actual experience from 1/1/95 through 6/30/95, as are the projections for 1996. There is no comparable data for 1994.

DEPT: DEPARTMENT OF CHILD SUPPORT ENFORCEMENT **UNIT NO.** 2430

OPERATING AUTHORITY AND PURPOSE

The purpose of the Department of Child Support Enforcement is to implement and administer the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 46.25 and 59.07(97) of the Wisconsin Statutes, under contract with the State Department of Health and Social Services. Cases are referred to the Department of Child Support Enforcement by the Department of Human Services when a custodial parent applies for benefits. Non-AFDC custodial parents may also apply for services. The Department of Child Support Enforcement works cooperatively with other County departments within the IV-D program to conduct investigations, locate absent parents, appear in court on cases to establish and enforce support orders, establish paternity, conduct job search interviews and various other child support related functions. The Department also administers the recovery of medical as well as subsistence payments.

OBJECTIVES

1. Continue to implement procedures to comply with provisions of the 1988 Family Support Act for periodic review and revision of child support orders.

2. Monitor procedures to insure compliance with the Federal Court orders in the Dottie Moore case.

3. Continue to work with the State Bureau of Child Support Enforcement to develop and implement the new Child Support Automation System (KIDS) which the State brought on-line in October 1995.

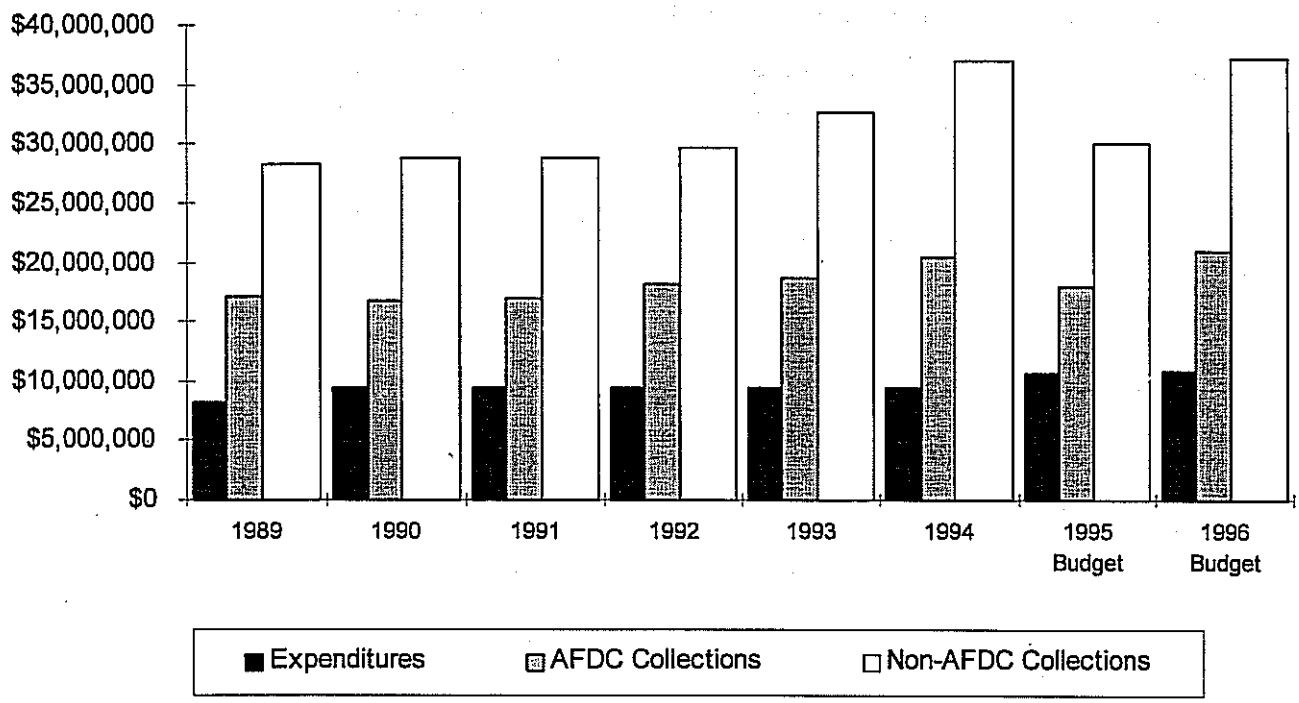
BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 3,491,185	$ 4,169,521	$ 4,136,329	$ -33,192
Fringe Benefits	844,253	1,133,623	1,328,772	195,149
Services	839,061	878,943	944,375	65,432
Commodities	44,947	69,577	73,138	3,561
Capital Outlay	26,205	24,550	19,850	-4,700
Contractual Crosscharges	4,173,780	4,462,609	4,505,473	42,864
Abatements	-30,524	-44,869	-53,500	-8,631
Total Expenditures	$ 9,388,907	$ 10,693,954	$ 10,954,437	$ 260,483
State & Federal Revenue	8,361,975	9,473,208	10,558,863	1,085,655
Other Direct Revenue	1,133,828	447,000	585,000	138,000
Total Revenue	$ 9,495,803	$ 9,920,208	$ 11,143,863	$ 1,223,655
Tax Levy	$ -106,896	$ 773,746	$ -189,426	$ -963,172

DEPT: DEPARTMENT OF CHILD SUPPORT ENFORCEMENT **UNIT NO.** 2430

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	127.2	131.5	124.9	-6.6
Direct Labor Hours	216,905	277,184	271,480	-5,704
Overtime Hours	517	7,680	2,128	-5,552
Overtime Dollars	$2,902	$152,231	$44,199	$-108,032

CHILD SUPPORT ENFORCEMENT
Actual Expenditures, AFDC and Non-AFDC Collections
1989 Through 1994 and 1995 and 1996 Budget



DEPARTMENT DESCRIPTION

The Department of Child Support Enforcement includes the Administrative Services and Client/Case Services Divisions:

The ***Administrative Services Division*** administers the Child Support Enforcement program at the County level by setting policy and establishing programs and procedures to comply with Federal regulations and State statutes. The Director enters into contractual agreements with other departments and private agencies to perform work to meet these requirements. This unit also provides data processing services and support to the Client/Case Services Division.

The ***Client/Case Services Division*** provides all legal, investigative and clerical support for case establishment, investigation and support enforcement, and legal services to clients. It consists of the following sections: Case Establishment, Parent Locate, Enforcement, URESA/Interstate, Foster Care, and Legal Services as well as the Pilot Order Revision Project, included in the Special Projects Section, and the Parental and Family Responsibility Project.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administrative Services	Expenditure	$ 1,047,375	$ 1,120,216	$ 929,161
	Revenue	7,910,507	2,668,306	3,717,696
	Tax Levy	$ -6,863,132	$ -1,548,090	$ -2,788,535
Client/Case Services	Expenditure	$ 8,372,056	$ 9,618,607	$ 10,078,776
	Abatement	30,524	44,869	53,500
	Revenue	1,585,296	7,251,902	7,426,167
	Tax Levy	$ 6,756,236	$ 2,321,836	$ 2,599,109

BUDGET HIGHLIGHTS

DEPARTMENTAL

- This budget includes a tax levy surplus of $189,426 for 1996. Expenditures are increased $260,483 above 1995 and are budgeted at $10,954,437 and revenue is estimated to be $11,143,863. If during 1996, the amount of actual incentive revenue exceeds the amount of budgeted expenditures, the surplus is to be recorded in a special revenue account 2499, titled Revenue from Other Governmental Units. These funds can only be expended via an appropriation transfer requiring approval of the County Executive and the County Board.

ADMINISTRATIVE SERVICES DIVISION

- Incentive revenue increases $978,894, from $2,222,200 to $3,201,094, due to a $617,986 increase in non-AFDC incentive revenue and a $537,380 increase in AFDC incentive revenue partially offset by a $176,472 increase in the charge from the State for administering other than tax-intercept collections. The Federal AFDC reimbursement rate is 8% for 1996 which is a 1% increase from the 1995 adopted level. This incentive revenue reimbursement rate increases when the ratio of collections to expenditures improves. The increase for 1996 is primarily due to changes in the criteria for

calculating the reimbursement rate which occurred during 1995 and increased collections resulting from implementation of the KIDs state-wide child support computer system. The Federal reimbursement formula for non-AFDC incentive revenue is limited to 115 percent of AFDC revenue. Paternity incentive revenue remains at the 1995 adopted level of $180,000.

CLIENT/CASE SERVICES DIVISION

- In July, 1995 the County Board approved File 95-538 which authorized a reorganization of positions within the Department of Child Support Enforcement. Eight positions including three Child Support Investigator III, two Administrative Assistant II (Support), one Training Coordinator-Child Support Enforcement, one Paralegal Supervisor-Child Support Enforcement and one Administrative Assistant II (Special Assistant) were created as part of the reorganization. For 1996, the positions of Administrative Assistant II Special Assistant and Training Coordinator (Child Support) are abolished for a tax levy savings of $29,684. The cost to continue the remaining positions created as part of the reorganization is $283,262.

- Create 1 KIDS Project Coordinator (CSE)

  One position of KIDS Project Coordinator (CSE) is created to work with the State in implementing the KIDS state-wide computer system in 1996. The cost of this position is 100% offset with State reimbursement revenue.

- In 1995, an appropriation of $208,785 was provided for overtime for staff to accomplish record conversion and assist with implementation of the KIDS state-wide child support computer system. For 1996 this appropriation is reduced by $145,935 to $62,860 to reflect the completion of record conversion and continued implementation of the KIDS system.

- The cost to continue one position of Child Support Specialist-Job Center created late in 1994 to provide child support establishment and enforcement services to clients of job centers in Milwaukee County is $45,344. The entire cost of this position as well as $8,156 in related operating expenses are 100% offset by a $53,500 abatement to the Department of Human Services.

- The crosscharges to the Child Support program from the Family Court Commissioner, District Attorney and Clerk of Circuit Court are reviewed annually. Crosscharges are adjusted to reflect appropriate staffing levels, the percentage of operating expenses related to Child Support Enforcement activities, and the projected revenues from Child Support Enforcement operations. The Child Support service charges from the serving departments are as follows:

	1994 Budget	1995 Budget	1995/1996 Change
Family Court Commissioner	$ 1,012,205	$ 1,009,653	$ -2,552
Clerk of Circuit Court	2,603,960	2,759,875	155,915
District Attorney	82,420	96,063	13,643
Totals	$ 3,698,585	$ 3,865,591	$ 167,006

- Increases of $155,915 in the Clerk of Circuit Courts' crosscharge and $13,643 from the District Attorney's office as well as the $2,552 decrease in the crosscharge from the Family Court

Commissioner's office all result from changes in the cost of personnel assigned to child support related services.

- Medical support liability revenue increased $100,000, from $200,000 to $300,000, due to an increase in the number of cases on which child birth expenses are owed being certified for tax-intercept collection.

- Administrative reimbursement revenue increases $409,459, from $5,988,606 to $6,398,065. Administrative reimbursement revenue is based on a 1995 reimbursement rate of 66% of allowable costs and 90% of net blood test costs.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Collections - AFDC	$20,443,177	$18,000,000	$20,880,000
Collections - Non-AFDC	$37,068,650	$30,000,000	$37,120,000
Cases Referred to Court	27,557	26,000	27,000
Total Cases Reviewed-Enforcement	87,870	110,000	100,000
Paternities Established	5,674	5,000	5,500
Income Withholding Orders (Not Requiring Court Appearance)	12,843	13,000	13,000
Stipulations (Not Requiring Court Appearance)	567	500	500
Total AFDC Cases	69,675	80,000	70,000
Total Non-AFDC Cases	55,909	57,000	58,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: ELECTION COMMISSION **UNIT NO.** 3010

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 7.10, 7.21 and 7.60 of the Wisconsin Statutes, this department prepares, prints, distributes and has custody of ballots, prints all voting machine labels, absentee and sample ballots; canvasses returns and certifies them to the State Elections Board; advertises all elections held on a Federal, State and County-wide basis in community and minority newspapers; distributes, receives and verifies the legality of nomination papers filed; receives Code of Ethics forms, expense statements and registration forms of candidates and committees; maintains election records and files; prorates charges to municipalities and school boards for certain election services provided; reviews election laws; registers City of Milwaukee electors; conducts recount proceedings; issues certificates of election to County Supervisors, County Executive, five County constitutional offices and committee persons elected from the County; provides a statistical elections booklet after each Fall election; prints County, Congressional, Supervisor, State Senate and Assembly maps; and attends meetings relative to the office.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 80,980	$ 88,749	$ 99,062	$ 10,313
Fringe Benefits	11,406	20,631	26,075	5,444
Services	514,036	427,216	885,186	457,970
Commodities	494	1,000	3,250	2,250
Capital Outlay	0	0	16,000	16,000
Contractual Crosscharges	48,996	50,207	41,206	-9,001
Abatements	0	-30,574	-32,510	-1,936
Total Expenditures	$ 655,912	$ 557,229	$ 1,038,269	$ 481,040
Direct Revenue	100,807	65,500	75,500	10,000
Tax Levy	$ 555,105	$ 491,729	$ 962,769	$ 471,040

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	5.7	5.6	5.8	0.2
Direct Labor Hours	4,600	4,476	4,476	0
Overtime Hours	268	300	550	250
Overtime Dollars	$5,453	$6,590	$12,442	$5,852

The Election Commission budget includes the following two programs:

1. Spring Elections - The primary and general elections held in the Spring are primarily County and municipal elections for which municipalities reimburse the County for their share of expenses. In presidential election years like 1996, there is also a presidential preference election. The County must absorb all costs for Judicial and County elections and for the presidential and presidential preference elections.

2. Fall Elections - The primary and general elections held in the Fall are primarily state and national elections, with the exception of elections for County constitutional officers held every two years. Almost all costs of Fall elections are not reimbursed to the County and are therefore tax levy.

   Overtime for these two programs is expected to be 550 hours for 1996, an increase of 250 hours from 1995.

BUDGET HIGHLIGHTS

- The workload of the Election Commission varies according to the number and type of elections anticipated in a given year. Since 1996 is a four election year, expenditures reflect an increase from two elections in 1995 to four in 1996. Primary increases related to workload change are $9,082 for Personal Services, $34,000 for Advertising and $424,000 for ballots and election supplies. Overtime increases $5,852, from $6,588 to $12,442.

- $18,200 is included for new replacement computer equipment, software upgrades, and DP supplies. The software upgrade is necessary since WordPerfect no longer supports their 5.0 version that is currently being used. The new equipment, which includes two new workstations, a floppy drive, a laser printer and NetWare, will replace outdated equipment and make the Election Commission compatible with the State and the municipalities.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Spring			
Elections	2	2	2
Recount	0	0	0
Referenda	3	0	0
Special Elections	2	0	0
Fall			
Elections	2	0	2
Referenda	8	0	0
Special Elections	0	0	0
Recall	0	0	0

FEE SCHEDULE

Service	Fee
Copies	.20/sheet
Copies of Statutes	$1.00/copy
Ballots and supplies for municipalities	Varies

DEPT: COUNTY TREASURER **UNIT NO.** 3090

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.20 of the Wisconsin Statutes, this department receives all monies which belong to, or are deposited in trust with, the County of Milwaukee; pays out all monies on order of the County Board, or as otherwise provided by law or ordinances; transmits State taxes, fees, and revenues from other charges to the State Treasurer; collects and enforces the collection of property taxes; acts as custodian of the Employees' Retirement System; assists with certain administrative details in connection with the sale and redemption of 1982 and prior County bonds or notes; provides for the daily cash requirements of Milwaukee County; and invests County appropriations not needed immediately in short-term investments.

OBJECTIVES

1. Implement direct deposit of payroll and other appropriate systematic payments with the cooperation of IMSD, DOA, and other entities.

2. Manage the transition from the Oak Creek Data Services to IMSD. Review the long-term benefits and enhanced operating performance opportunities with a widely used real estate computer system.

3. Streamline department operations emphasizing job sharing and cross-training, elimination of duplication and strengthening productivity.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 399,064	$ 403,247	$ 425,206	$ 21,959
Fringe Benefits	100,744	111,995	136,981	24,986
Services	192,403	227,450	215,399	-12,051
Commodities	7,276	3,100	3,400	300
Other Charges	70,746	73,000	80,000	7,000
Capital Outlay	17,106	0	0	0
Contractual Crosscharges	91,547	101,350	98,775	-2,575
Abatements	-2,805	-75,477	-80,672	-5,195
Total Expenditures	$ 876,081	$ 844,665	$ 879,089	$ 34,424
State & Federal Revenue	34,150	38,500	35,000	-3,500
Other Direct Revenue	18,103	14,710	18,210	3,500
Total Direct Revenue	$ 52,253	$ 53,210	$ 53,210	$ 0
Property Tax Levy	$ 823,828	$ 791,455	$ 825,879	$ 34,424

DEPT: COUNTY TREASURER **UNIT NO.** 3090

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	10.9	12.0	11.8	-0.2
Direct Labor Hours	22,561	25,056	25,056	0
Overtime Hours	200	0	0	0
Overtime Dollars	$1,176	$0	$0	$0

BUDGET HIGHLIGHTS

- The tax precertification notices will not be printed by Oak Creek Data Services in 1996. IMSD will perform this service in 1996, while the Treasurer negotiates an agreement with a new vendor to begin in 1997.

- Printing and stationery decreases by $15,187 from $37,386 to $22,199. This account decreases because the precertification notice reminders will not be printed in 1996.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Checks Issued	687,616	709,000	685,000
Receipts Issued:			
Property Taxes	6,234	5,000	6,500
Miscellaneous	8,617	3,250	1,325
Cash Reports Processed	18,162	18,500	19,500
Lost Checks and Forgeries Processed	1,118	1,050	1,100
Tax Delinquent Notices Processed	20,267	14,000	20,000
Unpaid Property Taxes Submitted to Treasurer (000's)	12,370	11,000	12,000
Number of Parcels with Bankruptcy Claims, Petitions for Foreclosure	73	120	120
Forms Furnished to Municipalities	746,412	500,000	700,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY CLERK **UNIT NO.** 3270

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.17 of the Wisconsin Statutes, Chapter 28 and Section 56.09 of the County General Ordinances, the County Clerk records the proceedings of the County Board of Supervisors; distributes copies of the printed proceedings; maintains all of the legislative files; produces a continuous index of the ordinances and resolutions presented to the County Board at each meeting; updates existing ordinances and prepares copies of new ordinances for distribution; receives/processes court summons and complaints naming Milwaukee County; maintains the central file of County deeds, contracts, insurance policies, agreements, leases and easements; maintains SARA Title III records for Milwaukee County; administers oaths of office and maintains a file of such oaths as well as public official bonds; maintains a file of qualified public improvement contractors; receives and publicly opens all sealed bids for public improvement projects; receives all bids for services and commodities; distributes copies of the Milwaukee County financial reports and statistical reports of property valuations; issues marriage, hunting, fishing, trapping, equestrian, hayride, horse and stable licenses; processes garnishment actions, tax levies and wage assignments of County employees; processes lien notices against contractors performing County public improvements; maintains the file of certificates of title for all County-owned vehicles; assists the County Treasurer in signing all County checks; acts as agent for the State in furnishing dog licenses to the municipalities in Milwaukee County; furnishes cat licenses to Milwaukee County municipalities and the Wisconsin Humane Society; and registers all lobbyists and reports quarterly to the County Board on the number of registrants.

OBJECTIVES

1. Continue to provide services to the County Board, County Executive, department administrators, County staff and the general public in a timely and cost-effective fashion.

2. Continue in pursuit of legislation that will increase the statutorily determined marriage license waiver fee.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 304,761	$ 313,015	$ 322,826	$ 9,811
Fringe Benefits	70,247	85,719	104,910	19,191
Services	48,311	60,150	60,150	0
Commodities	1,956	4,450	3,850	-600
Capital Outlay	0	7,529	7,529	0
Contractual Crosscharges	98,315	101,674	103,044	1,370
Abatements	-118	-74,145	-77,970	-3,825
Total Expenditures	$ 523,472	$ 498,392	$ 524,339	$ 25,947
Direct Revenue	327,313	327,647	420,267	92,620
Property Tax Levy	$ 196,159	$ 170,745	$ 104,072	$ -66,673

DEPT: COUNTY CLERK **UNIT NO.** 3270

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	9.3	9.4	9.2	-0.2
Direct Labor Hours	17,493	21,426	19,338	-2,088
Overtime Hours	1,927	546	546	0
Overtime Dollars	$21,571	$9,392	$9,392	$0

BUDGET HIGHLIGHTS

- $-35,945 Abolish 1 Clerk Typist III

  One position of Clerk Typist III where the incumbent is retiring is abolished. These savings are partially offset by a decrease of $21,636 of Vacancy and Turnover.

- Revenue is increased $92,620 due to increases of $65,320 for Marriage License Fees, $25,000 for Marriage Ceremony Fees, $2,000 for Miscellaneous Revenue, and $300 for Copying and Duplicating Fees. Marriage License Fees are increased from $70 to $80 and Marriage Ceremony Fees are increased from $50 to $70. The County ordinances governing Marriage License and Ceremony Fees (59.15 and 59.20) will be changed to include a yearly inflationary increase to be included in each annual budget.

- The County Clerk will insure that County ordinances are updated where appropriate to reflect proper wording of minority business enterprise and women business enterprise programs in accordance with File 92-474, adopted November 5, 1992, which abolished the race-neutral DBE certification/set-aside program and established race and gender based certification/set-aside programs.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Marriage Licenses	6,532	7,000	6,531
Marriage License Waivers	328	500	400
Marriage Civil Ceremonies	967	900	1,000
Resident/Non-Resident Fishing Licenses	55,282	56,000	56,000
Resident/Non-Resident Small-Game Licenses	7,296	7,400	7,400
Resident/Non-Resident Big-Game Licenses	23,633	26,500	25,000
Sports (Hunt/Fish) Licenses	4,855	6,000	5,000
Resident/Non-Resident Archer Licenses	9,119	10,000	9,200
Trout, Salmon and Waterfowl Stamps	26,079	27,000	27,000
Free Handicapped Fishing Licenses	86	100	90
Free Military Personnel Fishing/Small-Game Hunting Licenses	16	25	20
Dog/Cat Licenses	37,123	40,000	38,000

ADOPTED 1996 BUDGET SUMMARY

DEPT: COUNTY CLERK **UNIT NO.** 3270

	1994 Actual	1995 Budget	1996 Budget
County Board Files	975	1,000	980
County Board Citations	418	400	450
County Ordinances	25	30	25
County Board Proceedings Pages Written/Proofread	2,545	2,400	2,600
County Board Digests, Actions Summarized/Routed	462	330	470
Resolutions/Ordinances Indexed	6,303	13,000	16,250
Employee Garnishments	1,548	4,500	4,500
Employee Wage Assignments	13,345	33,000	27,500
Employee/Vendor Tax Levies	1,625	1,500	1,500
Contractor Lien Notices	47	50	50
Contractor Qualification Statements	366	350	350
Claims Processed	821	750	750
Summons and Complaints Processed	1,325	1,400	1,400
Construction Bid Notices	130	125	125
Procurement Bid Notices Processed	4,862	4,500	4,500
Legal Documents Assigned to Central Files	1,292	1,300	1,300
County Checks Signature Processed	592,000	590,000	590,000
Lobbyist Registration	53	55	60

SERVICE	FEE
Marriage Licenses	$80.00
Wisconsin Conservation Licenses	Varies
Other License/Permits	Varies
Dog/Cat License Admin.	Recover costs
Marriage Waiver Fees	$10.00
Copy Fees	20¢ per page
Notary Fees	50¢
Marriage Ceremonies	$70.00

ADOPTED 1996 BUDGET SUMMARY

DEPT: LAW AND REFERENCE LIBRARY **UNIT NO.** 3310

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 757.41 of the Wisconsin Statutes, Milwaukee County "... may acquire by gift, purchase or otherwise, a law library and law books, and shall house the law library and additions in the Courthouse or in suitable quarters elsewhere, and may make, and enforce by suitable penalties, rules and regulations for the custody, care and preservation of the books and other property contained in said library."

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 117,865	$ 128,427	$ 0	$ -128,427
Fringe Benefits	11,804	35,194	0	-35,194
Services	5,070	10,423	0	-10,423
Commodities	119,890	125,692	0	-125,692
Other Charges	5	0	0	0
Capital Outlay	0	6,750	0	-6,750
Contractual Crosscharges	133,211	133,245	0	-133,245
Abatements	-90,718	-202,212	0	202,212
Total Expenditures	$ 297,127	$ 237,519	$ 0	$ -237,519
Direct Revenue	6,196	22,403	0	-22,403
Indirect Revenue	0	800	0	-800
Total Revenue	$ 6,196	$ 23,203	$ 0	$ -23,203
Property Tax Levy	$ 290,931	$ 214,316	$ 0	$ -214,316

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	3.0	3.6	0.0	-3.6
Direct Labor Hours	6,456	7,564	0	-7,564
Overtime Hours	0	0	0	0
Overtime Dollars	$0	$0	$0	$0

BUDGET HIGHLIGHTS

- The Law and Reference Library is closed in 1996. In its place, a new non-departmental, the Legal Resource Center is created under the control and oversight of the Chief Judge and the Clerk of Circuit Court/Director of Court Services for a net tax levy savings of $163,195. The Legal Resource Center will be managed by the Wisconsin State Law Library and continue to provide legal information and reference materials to County departments and the general public. However, the collection will be reduced substantially and on-line computer services will be the main source for information.

- Closing results in the following position actions:

$ -35,944	Abolish 1 Clerk Typist III
-42,456	Abolish 1 Librarian I (NR)
-26,433	Abolish 1 Librarian I (NR) (Part-time)
-73,935	Abolish 1 Law Librarian
$-178,768	

The responsibility of State Statute 757.41 is transferred to the Clerk of Courts. The newspaper clipping collection, the County documents collection and the library's collection of briefs are discontinued. Section 100.06 of the General Ordinances will be deleted and the Federal Depository responsibilities are canceled.

DEPT: REGISTER OF DEEDS **UNIT NO.** 3400

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 59.51, 69.23 and other pertinent sections of the Wisconsin Statutes, the Register of Deeds records, indexes and microfilms all real estate documents, corporation papers and military discharges; records informal probate instruments; files and indexes financing statements; maintains a motor vehicle lien index; files and indexes birth, marriage and death certificates; sells copies of the above-described documents; collects the real estate transfer tax; issues the County and senior citizen identification cards; and performs such other functions as provided by law.

OBJECTIVE

To maintain all record systems in a timely, accurate, accessible and cost-effective manner.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 1,140,240	$ 1,202,187	$ 1,198,952	$ -3,235
Fringe Benefits	277,149	329,409	385,008	55,599
Services	178,416	147,548	144,050	-3,498
Commodities	34,699	50,642	50,295	-347
Other Charges	-455	0	0	0
Capital Outlay	33,649	8,525	1,025	-7,500
Contractual Crosscharges	327,130	370,765	452,961	82,196
Abatements	-18,343	-277,181	-281,529	-4,348
Total Expenditures	$ 1,972,485	$ 1,831,895	$ 1,950,762	$ 118,867
Direct Revenue	2,863,085	2,723,395	2,510,191	-213,204
Property Tax Levy	$ -890,600	$ -891,500	$ -559,429	$ 332,071

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	43.0	43.3	41.2	-2.1
Direct Labor Hours	78,643	89,784	89,784	0
Overtime Hours	1,637	1,010	1,010	0
Overtime Dollars	$23,977	$17,100	$17,100	$0

DEPARTMENT DESCRIPTION

The ***Administration*** division directs the activities of the Department in its recording, filing and sale of official documents, deeds and certificates; prepares the departmental budget and maintains budgetary controls; presents departmental recommendations to the Judiciary Committee of the County Board; analyzes and reports on legislation affecting the Register of Deeds function in Milwaukee County; and performs all departmental business functions such as reconciliation of all revenue and statistical reports, preparation and processing of requisitions, work authorizations, expenditure/revenue transaction forms, receipt and dispersal of office supplies and inventory control; maintains and controls escrow funds. This division includes the Register of Deeds, Deputy Register of Deeds, Administrative Assistant II (Register of Deeds) and one Account Clerk I.

The ***Cashier Services*** division receives and disperses all monies as required by the department. This division includes one Cashier II, four Cashier I positions and one Clerk III.

The ***Real Estate Services*** division's primary responsibility is to comply with State statutes regarding the recording, indexing, and microfilming of all public real estate indices. The duties include microfilming all documents, maintaining the automated real estate tract index, maintaining indices for motor vehicle liens, financing statements and military discharges; and validating DILHR weatherization stipulations and waivers. This division includes one Administrative Assistant I (Register of Deeds), one Microfilm Supervisor, and 18 clerical support positions.

The ***Vital Statistics/Identification Services*** division maintains files on birth, death and marriage records and change of name orders according to State statute. Records are updated and changed due to legitimization and adoption. Certified copies of these documents are sold to the general public. This division also conducts genealogical research and issues County and senior citizen identification cards. The division includes one Administrative Assistant I (Vital Statistics), one Clerk Typist IV, and seven Clerk Typist III positions.

The ***Tax Listing Services*** division includes one Property Records Supervisor, one Drafting Technician III and three Property Records Technician. The division reviews tax descriptions; assigns new tax key numbers due to real estate boundary changes; maintains plat books and property records; assists in preparation of petitions for foreclosure action and provides copies of real estate document recordings to local assessors.

BUDGET HIGHLIGHTS

- Revenues decrease by $213,204 to $2,510,191 primarily due to a $269,000 decrease in General Recording Fee revenue. This decrease is based on experience and the interest rate trends. (See Activity and Statistical Summary on page 3.)

- Vacancy and Turnover is increased $69,594 to reflect the workload decline in Recordings and General Filings.

- The crosscharge from the Information Management Services Division (IMSD) increased by $73,046 to $116,430 to reflect work done in 1994 to assist in the installation and operation of a new computer system.

- If revenues exceed budgeted revenue of $2,510,000 by $40,000, department is authorized to contract for hardware, software and labor involved with scanning, etc., of real estate index cards.

- The Register of Deeds is to work with Department of Administration and County Board staff to determine feasibility of an optical imaging system and report to the Finance Committee with a recommendation by June 1, 1996.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Recording	161,380	160,000	120,000
Chattels, General Filings, Motor Vehicle Filings	8,548	9,000	8,000
Vital Statistics Placed on File	35,085	35,500	36,000
Certified Copies - Birth, Marriage, Death	85,408	85,000	90,000
I D Cards - County	8,278	8,500	9,000
I D Cards - Senior Citizen	1,337	1,200	800
Microfilm - Current	280,500	250,000	250,000
Transfer Tax	17,622	15,500	13,000
Vital Statistics Corrections - No Fee - State and City	21,473	17,000	14,000
Vital Statistics Certifications - No Fee - Veterans	361	450	440
Termination of Joint Tenancy	2,110	2,000	2,000
Genealogy Service	5,890	5,600	5,600
Real Estate Searches	1,390	1,300	1,300
Milwaukee County Marriage Registrations	6,008	6,400	6,400
DILHR Validation	1,624	1,600	1,600

Recordings - Historical	Recordings by Month - 1995
1990 - 104,061 (416 per day)	January - 483 per day
1991 - 108,872 (435 per day)	February - 402 per day
1992 - 153,566 (614 per day)	March - 429 per day
1993 - 170,023 (680 per day)	April - 444 per day
1994 - 161,380 (646 per day)	May - 499 per day
	June - 476 per day
	July - 520 per day
	August - 565 per day

DESCRIPTION	FEE SCHEDULE
Real Estate Search	$ 5.00
Rents Weatherization	10.00
LisPendens	10.00*
Notice of Tax Lien	10.00
General Recording Fees	10.00*
Release of Tax Lien	10.00
Birth - Vital Statistics	10.00**
Identification Cards	5.50
Death/Marriage - Vital Statistics	7.00
Copy Fees	2.00
Tax Listing/Map Drafting Fees	1.20/Document

* Of the $10.00 Recording Fee, $4.00 goes to the Register of Deeds, $4.00 to the Milwaukee County Automated Land Information System and $2.00 to the State Land Information Board.

** Of the $10.00 Birth Record Fee, the County realizes $5.00.

OPERATING AUTHORITY & PURPOSE

The Sheriff of Milwaukee County is a State constitutional officer and, under Section 59.23 of the Wisconsin Statutes, is responsible for law enforcement, the safety and security of citizens and protection of property throughout the County.

The Sheriff's Department acts as an arm of the criminal justice system carrying out criminal investigations, verifying welfare fraud, effecting arrests and warrants, detaining prisoners, providing court security, serving process papers, transporting prisoners and patients and extraditing criminals.

Security is provided at the Airport, County Stadium, County Parks and for the County Executive. Protection is rendered to County officials and domestic and international visiting dignitaries.

Expressway patrol provides the capability of immediate 24-hour response to emergency situations involving protection, safety and law enforcement throughout Milwaukee County.

The department provides specialized services to the community, County government, and municipal police agencies by means of investigative expertise, victim/witness protection, crowd control, photography, fingerprint and document examination, drug investigations, training, and emergency response.

OBJECTIVES

1. Continue to improve the operation of the new Criminal Justice Facility including shortening the average length of stay and lowering the inmate population.

2. Conduct 120-hour jailer training classes for Sheriff's Department, House of Correction and Children's Court Center, and conduct 24-hour in-service training for all sworn personnel in the Sheriff's Department. Provide 420 hours of Law Enforcement Standard Bureau (LESB) training to recruits of department.

3. Clear approximately 20,000 old bench warrants issued before 1988.

4. Provide Drug Abuse Resistance Education (D.A.R.E.) seminars for students in Milwaukee County schools.

5. Keep fatal accidents on Milwaukee County expressways at a rate of less than 1.0 deaths per 100 million vehicle miles.

6. Assist in the implementation of 800 trunking.

7. Centralize efforts to work with interested individuals and groups to develop and implement programs for all Milwaukee County Jail inmates, to reduce unproductive inmate time and to contribute to the security of the jail.

8. The House of Correction and the Sheriff will continue to review and implement new approaches to eliminate any unnecessary duplication of services.

DEPT: SHERIFF **UNIT NO.** 4000

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 32,349,580	$ 31,758,683	$ 32,972,141	$ 1,213,458
Fringe Benefits	7,742,816	8,545,610	10,440,808	1,895,198
Services	1,437,695	1,277,218	1,916,101	638,883
Commodities	1,419,377	1,283,189	1,537,828	254,639
Other Charges	152,528	86,750	85,000	-1,750
Capital Outlay	36,661	157,199	354,932	197,733
Allocated Contingency	0	1,500,000	0	-1,500,000
Contractual Crosscharges	14,421,621	14,522,414	13,742,350	-780,064
Abatements	-11,210,000	-15,343,250	-14,106,990	1,236,260
Total Expenditures	$ 46,350,278	$ 43,787,813	$ 46,942,170	$ 3,154,357
State and Federal Rev	3,566,143	3,316,370	3,703,100	386,730
Other Direct Revenue	5,081,108	5,134,243	5,750,429	616,186
Total Revenue	$ 8,647,251	$ 8,450,613	$ 9,453,529	$ 1,002,916
Property Tax Levy	$ 37,703,027	$ 35,337,200	$ 37,488,641	$ 2,151,441

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	767.7	856.4	837.5	-18.9
Direct Labor Hours	1,540,020	1,711,324	1,739,860	28,536
Overtime Hours	225,359	109,638	93,608	-16,030
Overtime Dollars	$ 5,012,722	$ 3,140,866	$ 2,798,135	$ -342,731

DEPARTMENTAL DESCRIPTION

The following is a departmental summary of functions. Changes that represent workload or policy and are attributable to a specific division are further described in the budgetary highlights section of the operational divisions.

The ***Administration Division*** consists of general administration, budget and personnel functions, and community relations activities. Included are command, professional standards, support, cashier and accounting staff.

The ***Patrol Division*** includes Airport Security, Stadium Security, Parks Security, County Grounds Security, Civil Process Service and Expressway Patrol.

The ***Detention Services Division*** includes the County Jail and Records and Identification. The jail is a secure detention facility with a design capacity of 800 beds for holding accused felons, misdemeanants and municipal violators until they are released on a pretrial basis or are adjudicated, and a small number of sentenced offenders awaiting transfers or hearings on new charges.

The Sheriff and the Superintendent of the House of Correction have the authority to transfer inmates between the Criminal Justice Facility and the House of Correction in order to maximize the use of available beds.

The ***Criminal Investigations Division*** includes General Police Services, Welfare Fraud, Drug Enforcement, Writs, Witness Protection, Bomb Disposal Unit, Tactical Narcotics Team and County Executive Security.

The ***Technical & Auxiliary Services Division*** includes Communications, Training, Building Security, Drug Abuse Resistance Education (D.A.R.E.), Bailiff Services, Extradition and Central Records.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administration	Expenditure	$ 2,990,721	$ 2,373,694	$ 1,461,374
	Abatement	2,991,824	2,280,945	1,439,267
	Revenue	123,393	110,700	114,700
	Tax Levy	$ -124,496	$ -17,951	$ -92,593
Patrol	Expenditure	$ 8,847,761	$ 9,293,566	$ 9,071,380
	Abatement	2,913,916	2,909,750	1,672,574
	Revenue	5,282,909	5,537,493	5,860,754
	Tax Levy	$ 650,936	$ 846,323	$ 1,538,052
Detention	Expenditure	$ 32,310,935	$ 33,043,927	$ 33,985,054
	Abatement	7,302	4,042,628	4,349,383
	Revenue	1,678,648	1,218,000	1,785,500
	Tax Levy	$ 30,624,985	$ 27,783,299	$ 27,850,171
Criminal Investigations	Expenditure	$ 5,071,552	$ 4,979,465	$ 5,500,131
	Abatement	299,907	354,966	335,972
	Revenue	1,154,512	1,226,350	1,275,600
	Tax Levy	$ 3,617,133	$ 3,398,149	$ 3,888,559
Technical and Auxiliary Services	Expenditure	$ 8,316,808	$ 9,440,411	$ 11,031,221
	Abatement	4,997,051	5,754,961	6,309,794
	Revenue	407,607	358,070	416,975
	Tax Levy	$ 2,912,150	$ 3,327,380	$ 4,304,452

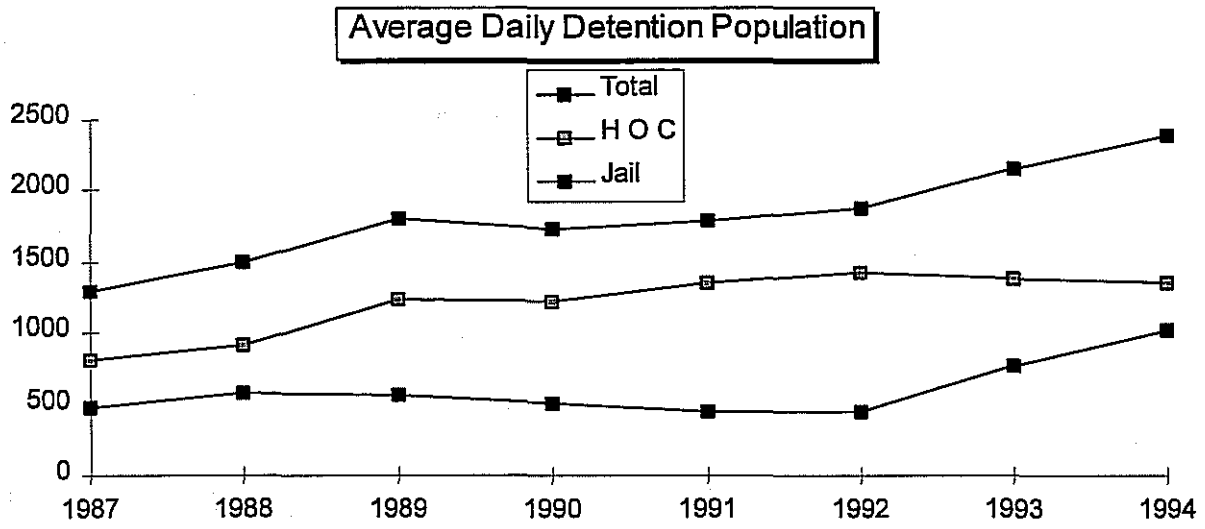
DEPARTMENTAL HIGHLIGHTS

- Position actions for 1996 include the creation of 17 positions of Deputy Sheriff and the reclassification of 51 Deputy Sheriff I to Deputy Sheriff in the Detention Bureau; the creation of one position of Software Systems Specialist and one Network Manager to staff a new computer support unit in the Technical and Auxiliary Bureau and the abolishment of five Deputy Sheriff I positions May 1, 1996 from the County Grounds unit and the abolishment of six Deputy Sheriff I and one Deputy Sheriff Sergeant from the former DSS Security unit in the Patrol Bureau for a net tax levy savings of $275,664.

- Overtime appropriations decrease $328,190 from $4,307,698 to $3,979,508. Overtime hours decrease by 16,030 hours from 109,638 budgeted overtime hours for 1995 to 93,608 budgeted overtime hours for 1996.

- Vacancy and turnover is increased by $1,314,261 for 1996 from $761,871 to $2,076,132, based on the actual staff turnover experienced by the department and reflects the hiring of new staff to fill positions vacated by the 1995 early retirement program at lower steps in pay ranges than was paid to senior staff who retired in 1995.

- Funding is provided in the 1996 Adopted Budget to continue various jail population control programs including the Revolving Bail Fund, House of Correction's electronic surveillance program, expanded Intake Court hours, District Attorney processing of domestic violence offenders on Sundays, In-House Correctional Services intensive supervision of pretrial defendants, WCS screening, bail evaluating and monitoring of pretrial offenders; and bailiffs, District Attorney and Clerk of Circuit Court support staff for specialized courts (homicide, violent crimes, drugs, sexual assault, domestic violence, and felony spin-off) to speed case processing.



ADMINISTRATION

- The Administrative Bureau performs management and support functions for the Sheriff's Department. Included in these duties are personnel management, preparation of the annual budget and accounting and payroll functions. Also included in this bureau is the Office of Professional Standards which investigates all incidents involving Deputy Sheriffs.

- Vacancy and turnover of $2,076,132 is budgeted in the Administrative Bureau and is distributed to the other four bureaus via the administrative crosscharge. The department's overall vacancy and turnover appropriation for 1996 reflects the hiring of new staff to fill positions vacated by the 1995 early retirement program at lower steps in pay ranges than was paid to senior staff who retired in 1995.

- 1,400 hours of overtime comprised of 900 hours for the administrative staff and 500 hours for community service, is continued in the Administrative Bureau for 1996.

PATROL BUREAU

- Expressway Patrol consists of 50 Deputy Sheriff I, five Deputy Sheriff Sergeants and two Deputy Sheriff Lieutenants who patrol the expressways in Milwaukee County 365 days a year. For this service the Sheriff will receive County Trunk Maintenance revenue of $1,404,600 in 1996. The Sheriff also receives a portion of all State citations written on the expressway. Revenue from State Fines and Forfeitures is increased $190,144 to reflect an initiative in the courts for aggressive tracking and monitoring of traffic fines and forfeitures and is budgeted at $696,144 for 1996. County fines are budgeted at $1,445,757 for 1996, a $101,243 decrease from the 1995 adopted budget of $1,547,000. The tax levy cost of Expressway Patrol increases by $390,694, from $404,089 to $794,783 as a result of an increase of $479,595 in expenditures partially offset by a $88,901 increase in revenue.

- Abolish 5 Deputy Sheriff I - May 1, 1996

  Five positions of Deputy Sheriff I which currently staff a fixed post in the hospital trauma center are abolished effective May 1, 1996. Previously, JLDH was charged for this service through the Sheriff's crosscharge. The crosscharge also included sector and parking patrol for County tenants. For 1996, sector and parking patrol will continue on the County Grounds at no cost to County tenants, however private geographic members will pay the Sheriff $274,035 for this service. Revenue from parking citations is budgeted at $49,278.

  During 1996, the County will explore transferring County Grounds Security to the City of Wauwatosa by participating in a planning process which involves the Sheriff, tenants of the County Grounds and the Medical Center campus, the City of Wauwatosa and its police department and County staff. The planning group shall report its initial findings and recommendations to the Finance and Judiciary Committees by March 31, 1996, including but not limited to: the timetable necessary for a transition of services; services that would be modified in a transition, including review of current common area security arrangements; residual services to be retained by the Sheriff; start-up costs which would be incurred by Wauwatosa; and a feasible date for the implementation of a complete transfer.

- Abolish 6 Deputy Sheriff I
  Abolish 1 Deputy Sheriff Sergeant

  In 1996 the Department of Human Services will contract with a private agency to provide security for its offices. Since the Sheriff's Department will no longer be providing these services, six positions of Deputy Sheriff I and one Deputy Sheriff Sergeant are abolished. The entire savings from the abolishment of these positions is offset by elimination of the $468,145 crosscharge to the Department of Human Services.

- Five positions of Deputy Sheriff were created in 1995 to be partially offset by a grant from the U.S. Department of Justice with funding provided in the 1994 Crime Bill for a "COPS FAST" program. The grant of $375,000 is designated to pay a portion of the salary costs of the five positions over a three year period. This grant allows the Sheriff to place the new positions in the jail and to reassign five Deputy Sheriff I positions from the jail to the "COPS FAST" program for the purpose of reducing organized gangs, gang violence, and other criminal acts within the Milwaukee County Parks System. For 1996, the $195,517 cost to continue the five positions of Deputy Sheriff is partially offset by $125,000 in grant funding for a net tax levy cost of $70,517.

- The Sheriff provides security for events held at County Stadium, including all Brewer home baseball games. The Sheriff is projected to receive $379,000 in revenue from the Brewer in 1996. In addition, the Sheriff will receive $25,000 for escorting money from concession sales. Citation revenue from Stadium events is projected to generate $40,000 in revenue in 1996.

	1994 Actual	1995 Budget	1996 Budget
Traffic Citations Issued	30,159	31,000	31,000
Auto Accidents Reported and Investigated	4,276	3,700	3,700

DETENTION BUREAU

- The position actions related to Detention are budgeted with the intent of serving a jail population of 1,200. The Sheriff will take the necessary steps to manage the jail within the budgeted amounts.

- Create 17 Deputy Sheriff
  Reclassify 51 Deputy Sheriff I to Deputy Sheriff

  Seventeen positions of Deputy Sheriff are created at a cost of $664,758 to double staff 12 housing pods two shifts per day. For 1996, 21,798 hours of overtime are budgeted for jail activities at a cost of $926,695. These costs are partially offset by the reclassification of 51 positions of Deputy Sheriff I to Deputy Sheriff for a savings of $872,055.

- Medical Service appropriations of $4,518,804 for inmates at the House of Correction and in the jail includes the Detention Services budget. Jail Medical Services includes a staff of 87 comprised primarily of nurses and clerical support staff. Contractual Medical Services include $227,500 for physicians, $31,200 for dental services, $177,000 for pharmacy services and $15,000 for medical claims processing. Hospital services for inmates will be provided at Froedtert and other private hospitals in 1996 and are budgeted at $430,000. Other expenditures include $480,000 for Drugs,

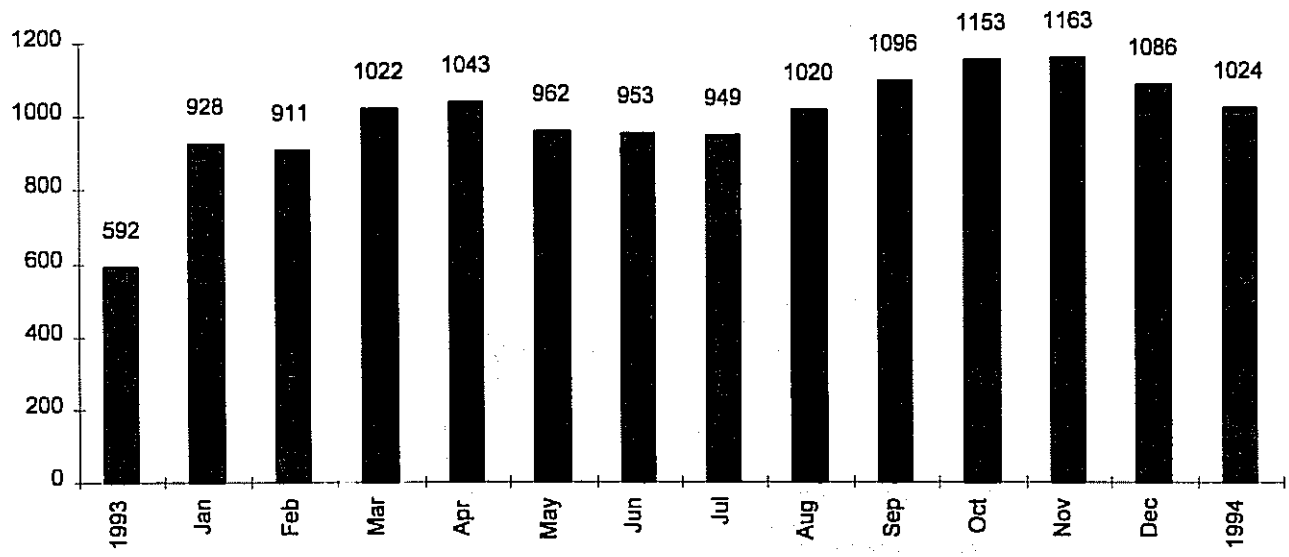
$35,000 for Medical and Surgical Supplies and $20,000 for ambulance services. Laboratory fees increase $70,000, from $80,000 in 1995 to $150,000 in 1996 and include TB skin tests for all CJF employees as well as testing of inmates.

- Inmate Welfare has been budgeted as a sub-unit of the jail since 1995. This organizational unit includes the cost of psychiatric care of inmates as well as jail programs. Psychiatric services are provided by the DHS-Mental Health Division and are budgeted at $329,472 for 1996. $125,000 is appropriated for inmate educational programs such as GED preparation, basic skills training and library services.

- In 1995, the House of Correction will prepare 1,200 servings of each meal for jail inmates from the Safety Building Kitchen for a budgeted total of 1,314,000 meals in 1996. In addition, a total of 360,000 sandwiches will be prepared for detainees held in the open waiting area of the jail. The House of Correction will charge the Sheriff $2,698,699 for jail food service in 1996 at a per meal cost of $1.78 and $1.00 per sandwich.

- The House of Correction will also provide laundry service for the jail at a 1996 cost of $311,000. The per pound cost of laundry remains at $.26 in 1996.

Average Daily CJF Population



- The crosscharge from JISD increases $7,822, from the 1995 budget of $235,284 to $243,106 for 1996. JISD services will include backup LAN support as well as its principal function of CJIS support. For 1996 the Sheriff is creating a data processing unit in the Technical and Auxiliary Bureau to provide first line system support.

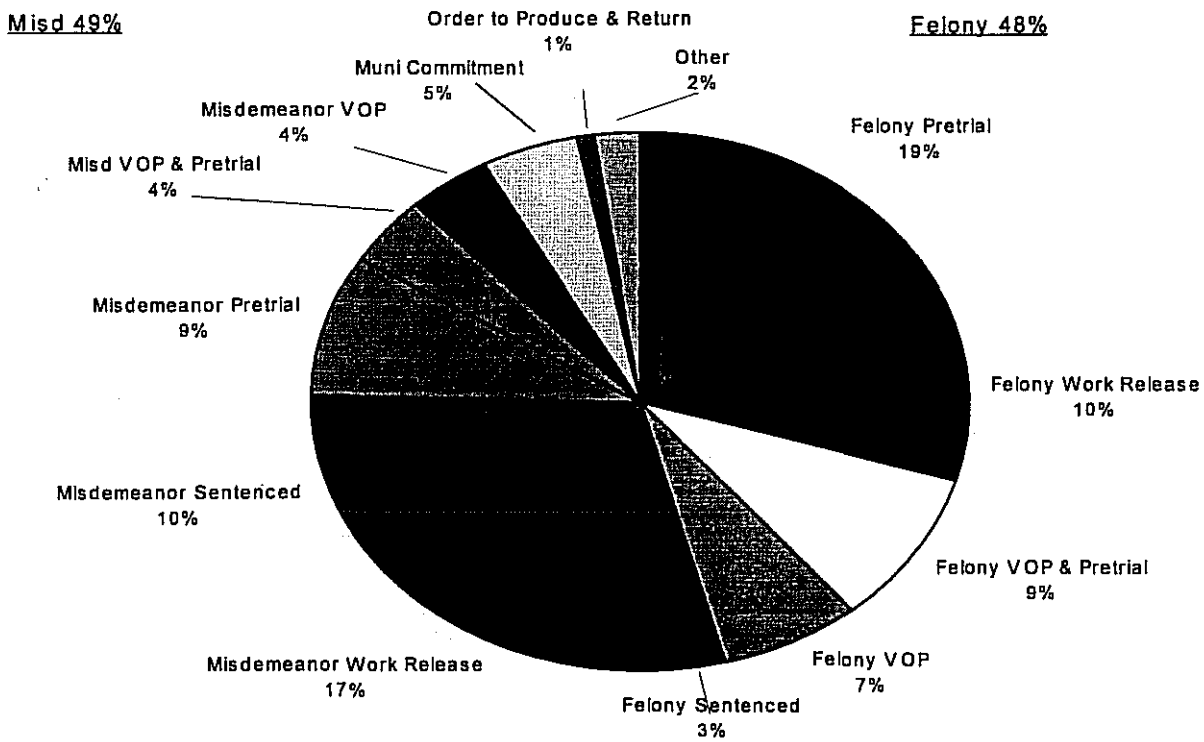
- Telephone revenue is projected to increase $736,500, from the 1995 budget of $600,000 to $1,336,500 for 1996, based on a commission rate increase from 35% to 52.5% and an increase in the rate for collect calls from $1.55 to $2.10 per call.

- As a result of an initiative to privatize concession sales in 1996, Commissary revenue is reduced from $568,000 in 1995 to $210,000 to reflect the County's portion of the profit on each sale and the resale concession merchandise account is reduced from $350,000 to $25,000. The $25,000 appropriation is provided in 1996 to honor outstanding contracts with vendors and to provide essential items for indigent inmates.

	1994 Actual	1995 Budget	1996* Budget
Bookings	44,974	44,000	52,800
Daily Average Population	1,028	1,000	1,200
Average Daily Releases	102	125	150
Requests for Medical Services-Jail Inmates	45,201	50,000	53,000
Medical Treatments	9,210	10,000	10,000

* 1996 budget projections for bookings, average daily population and medical services were compiled by Department of Administration staff.

Total System Population Sorted by Misdemeanors and Felonies



CRIMINAL INVESTIGATIONS BUREAU

- The Criminal Investigations Bureau has four components: General Investigations, Welfare Fraud and Witness Protection and Drug Enforcement. General Investigations performs background checks on all personnel seeking employment by the department, is responsible for serving all writs, three party petitions and temporary restraining orders. The Welfare Fraud unit receives Federal reimbursement for investigating persons who may be receiving assistance to which they are not entitled. The Drug Enforcement Unit works to reduce the supply of illicit drugs in the area and uses property seized from drug dealers to purchase law enforcement equipment for the Sheriff's Department. The Metro Drug Unit works cooperatively with the Milwaukee Police Department, the District Attorney's office and other agencies to apprehend and prosecute drug dealers.

- Process revenue in the Criminal Investigations Bureau is budgeted at $250,000 for 1996. This revenue is generated by evictions at $130 each and Writs of Restitution at $75 each. The majority of process papers served in this bureau are no-fee papers including temporary restraining orders and three-party petitions for indigent clients.

	1994 Actual	1995 Budget	1996 Budget
Welfare Fraud Complaints			
Received	933	1,400	1,250
Investigated	732	778	714
Criminal Complaints Issued	546	520	503
Writs of Restitution Received	3,346	3,188	3,600
Temporary Restraining Orders (TRO) Received	1,023	975	1,200
Complaints Received and Investigated - County Property	4,325	4,245	4,600
Witness Protection Cases	163	160	198

TECHNICAL/AUXILIARY BUREAU

- The 1995 Adopted Budget reorganized the Communications area of the Sheriff's Department with the abolishment of three positions of Communications Dispatcher I and the creation of two positions of Communications Dispatcher II, one position of Communications Dispatcher II-Trainer and five Telecommunicator to improve 911 service in Milwaukee County. In Mid-1995 the County Board abolished the two positions of Communications Dispatcher II and one position of Communications Dispatcher II-Trainer and created three positions of Communication Dispatcher I and elected to compensate the Dispatchers with increased premium pay when they perform additional duties. The cost to continue the three positions of Communication Dispatcher I created in mid-1995 is $118,919.

- Create 2 Deputy Sheriff I

  Two positions of Deputy Sheriff I are created to provide bailiff services for 1996. One position will be assigned to the Children's Court Center to escort juveniles through unsecured areas of the Center during building renovation and the other position is created to provide vacation and shift relief coverage throughout the courts. The entire $112,405 cost of these positions is offset by a savings of $210,013 resulting from a decrease in the overtime hours, from 9,600 to 4,660, allocated to the courts.

During 1995, three positions of Deputy Sheriff I were created to provide security to the two new domestic violence courts established by the Chief Judge during the year. These positions are continued in 1996 at a cost of $168,608.

The charge for Bailiff Services increases $667,279, from $5,297,128 to $5,964,407 and includes the three Deputy Sheriff I created for two new domestic violence courts in 1995 as well as the two new Deputy Sheriff I positions created for 1996 to provide security at the Children's Court Center and shift relief. The 1996 Bailiff staffing plan provides 94 sworn positions, including 90 Deputy Sheriff I, three Sergeants, one Lieutenant, and 4,660 hours of overtime to provide full-time and vacation relief coverage for the following 75 posts: twenty for the Felony Judges, nineteen for the Misdemeanor Judges, eleven for the Juvenile Court Judges, four for the Family Court Judges, four for the Civil and Probate Judges, three for Civil Judges handling spin-off felonies, one for the Civil Judge handling small claims; four for the Juvenile Court Commissioners, three for Preliminary Hearing Court, two for the Family Court Commissioner's Office, two for Intake Court, and one each for the Traffic Commissioner and Small Claims Commissioner.

- Create 1 Network Manager
  Create 1 Software System Specialist

  Two new positions of Network Manager and Software System Specialist are created at a cost of $118,973 to staff a new data processing unit and provide first line hardware and software support to department users. This unit will be responsible for overseeing the repair and maintenance of over 400 pieces of data processing equipment used by the department. Since most of the equipment in the department is used around the clock, seven days a week, the unit will also develop and execute schedules for periodic maintenance and replacement. Included in the budget for this unit are appropriations of $44,000 for a contract for maintenance for off-hour and weekend needs and $156,564 for replacement of capital equipment.

- Appropriations for the purchase of commodities for the Training Academy increase $248,457 for 1996. This increase is primarily due to a $154,256 increase in the appropriation for employee wearing apparel and a $86,865 increase for law enforcement and public safety supplies to enable the department to purchase uniforms and supplies, including ammunition, for recruit training. In 1996, the Training Academy will train recruits to fill positions vacant as a result of the early retirement program offered to employees in 1995 as well as training recruits for positions vacated through normal staff turnover. The increased cost of training recruits in 1996 is partially offset by a $62,480 increase to $150,000 for 1996, in reimbursement from the Wisconsin Department of Justice Training and Standards Bureau for mandated law enforcement officer and jailer in-service training.

- Other Miscellaneous Revenue from the D.A.R.E program is projected to increase by $1,000 to $108,000 for 1996. This revenue is from the Boys and Girls Clubs to support TABS or Truancy Abatement and Burglary Suppression Program and will fund approximately one quarter of this unit for 1996. $5,000 of State Fines and Forfeitures is budgeted for the D.A.R.E. program due to a State statute requiring a surcharge on fines against drug offenders go to drug abuse prevention programs.

- Revenue from Recoveries is anticipated to be $80,000 in 1996, an increase of $10,000 from the 1995 Adopted Budget of $70,000. This revenue is generated by fees received from the State of Wisconsin Department of Transportation for holding seized vehicles.

	1994 Actual	1995 Budget	1996 Budget
Recruits Trained County	58	60	75
Individuals Receiving In-service Training	920	945	995
Jailers Trained	140	140	160

DEPT: MEDICAL EXAMINER **UNIT NO.**4190

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 59.34, 59.90, 59.903, 69.18, 155.02, and Chapter 979, Wisconsin Statutes, this department investigates all deaths in which there are unexplained, unusual or suspicious circumstances, all homicides, all suicides, all deaths following criminal abortion, poisoning, and accident (whether the injury is or is not the primary cause of death), and all deaths in which there is no physician in attendance, or the attending physician refuses to sign the death certificate; investigates all deaths when the body is to be cremated; reports all deaths immediately to the District Attorney pursuant to Section 979.04(2) Statutes; performs autopsies, histologic studies and toxicological analyses, and testifies in court in regard to all investigative findings; issues death certificates, cremation permits and disinterment permits; takes possession of, stores and disposes of bodies when investigation is required or bodies are unclaimed; locates relatives of deceased persons; safeguards and legally disposes of money and property of deceased persons; and renders scientific aid to various law enforcement agencies in the examination of evidence.

OBJECTIVES

1. To maintain high-quality service despite budgetary constraints and increasing case volume.

2. To increase revenue from additional out-of-County autopsy cases, including providing service at the new satellite office in Fond du Lac County.

3. To continue efforts to provide educational opportunities for employees to ensure that they are aware of new techniques and changes in the field of death investigation and laboratory analysis.

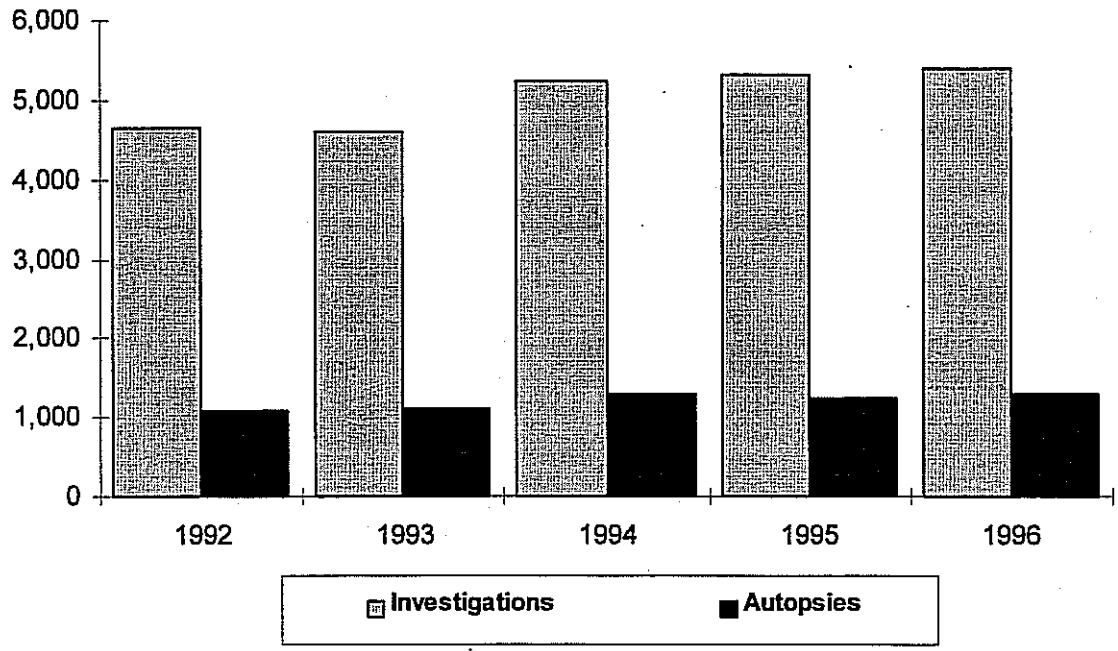
BUDGET SUMMARY

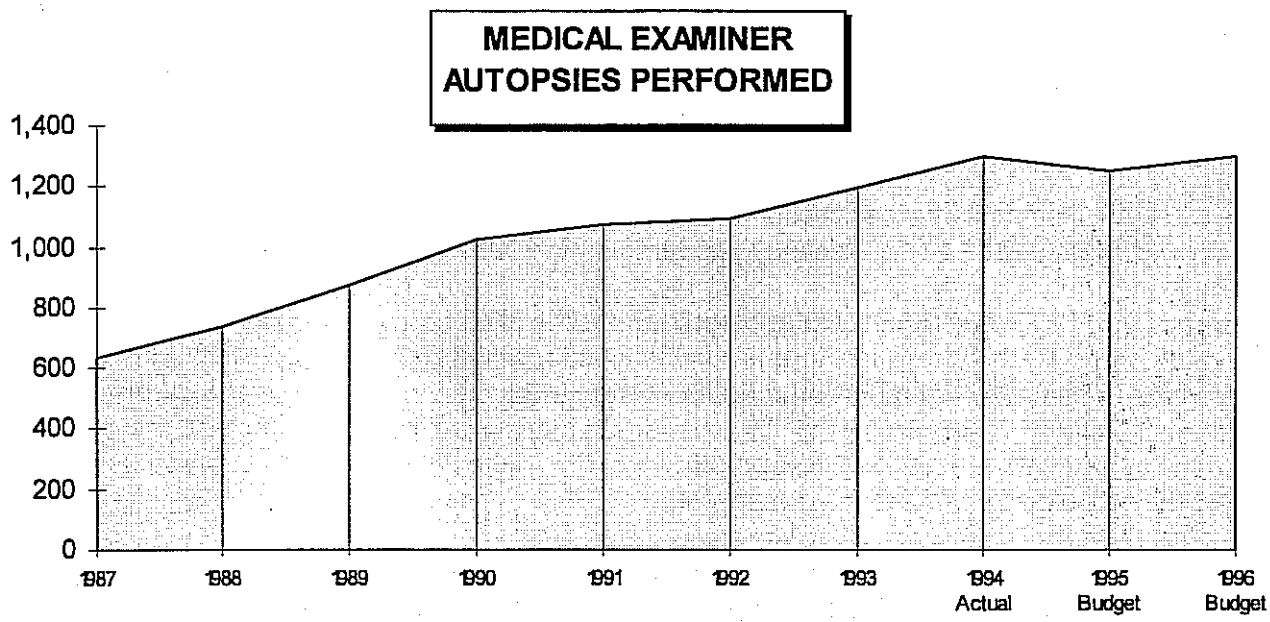
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995-1996 Change
Personnel	$ 1,510,625	$ 1,680,603	$ 1,743,901	$ 63,298
Fringe Benefits	353,368	442,900	557,601	114,701
Services	227,189	268,420	300,048	31,628
Commodities	171,518	185,320	188,401	3,081
Other Charges	19	0	0	0
Capital Outlay	9,422	14,088	6,124	-7,964
Contractual Crosscharges	400,781	436,049	453,927	17,878
Abatements	0	-421,687	-365,530	56,157
Total Expenditures	$ 2,672,922	$ 2,605,693	$ 2,884,472	$ 278,779
Direct Revenue	458,378	579,800	650,450	70,650
Property Tax Levy	$ 2,214,544	$ 2,025,893	$ 2,234,022	$ 208,129

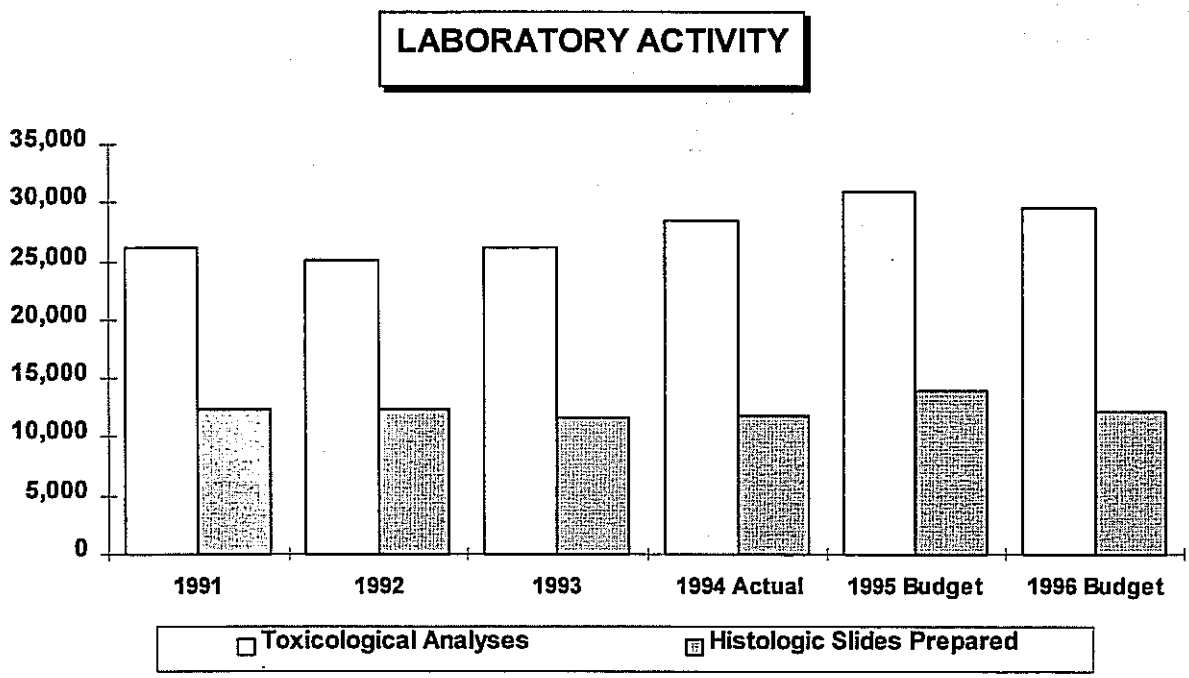
DEPT: MEDICAL EXAMINER **UNIT NO.** 4190

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	32.3	33.6	33.1	-0.5
Direct Labor Hours	59,577	69,948	72,036	2,088
Overtime Hours	3,980	2,575	2,575	0
Overtime Dollars	$64,393	$62,159	$63,975	$1,816

Medical Examiner
Death Investigations Compared to Autopsies




MEDICAL EXAMINER
AUTOPSIES PERFORMED
1,400
1,200
1,000
800
600
400
200
0
1987
1988
1989
1990
1991
1992
1993
1994 Actual
1995 Budget
1996 Budget


LABORATORY ACTIVITY
35,000
30,000
25,000
20,000
15,000
10,000
5,000
0
1991
1992
1993
1994 Actual
1995 Budget
1996 Budget
Toxicological Analyses
Histologic Slides Prepared

BUDGET HIGHLIGHTS

- Create one position of Forensic Assistant-Medical Examiner

  One position of Forensic Assistant-Medical Examiner is created at a personal services cost of $39,365, entirely offset by increased vacancy and turnover, to improve weekend staffing of the forensic assistants.

- The $144,754 Personal Services cost of one position of Assistant Medical Examiner created mid-1995 is partially offset by $72,377 of vacancy and turnover in 1996 in anticipation of midyear hiring.

- A total of 2,575 overtime hours are appropriated for the Medical Examiner's Office in 1996. 1,950 overtime hours are budgeted for Forensic Investigators, who frequently must work extra hours after their shifts to complete the report on a death scene. Because the report must be completed by the same individual who was present at the scene, additional staff would not replace the need for an overtime appropriation. An overtime appropriation of 625 hours is provided for Forensic Assistants who assist the pathologists in performing autopsies.

- In 1996 services increase by $31,628 to $300,048, including an $8,000 increase for outside transcription services to provide back-up typing when the staff transcriptionist is absent or when a backlog occurs and a $10,056 increase in education and seminar payments for the investigative, laboratory and administrative staff to attend professional conferences and workshops.

- The 1996 Budget continues the joint venture with Fond du Lac County for medical examiner services. The budgeted autopsy caseload for 1996 is 70 cases for Fond du Lac County and 50 cases for surrounding counties. These 120 additional cases will generate $126,200 in revenue in 1996. Costs associated with providing the service include a $150 per autopsy fee for the services of a Forensic Assistant employed by Fond du Lac County for all non-Fond du Lac County cases, $24,800 for autopsy supplies and a $1,250 travel allowance for pathologists traveling to and from Fond du Lac.

- Revenue increases $70,650 to $650,450 from the 1995 budget of $579,800. The fee to counties infrequently using the Medical Examiner's services will be increased $125 to $1,275 per autopsy, while the fee for counties with ten or more cases will be increased $50 to $1000 per case.

- $6,124 is included for replacement equipment. $4,350 is provided for a copy machine, and $774 is provided for a fax machine.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Deaths Investigated	5,331	5,300	5,400
Autopsies Performed	1,296	1,250	1,300
External Body Examinations by Pathologists	19	50	30
Bodies Admitted to Morgue	1,207	1,267	1,240
Death Certificates Signed	2,009	2,000	2,100
Cremation Permits Issued	1,868	2,300	2,300
Laboratory Activity Toxicological Analyses	28,468	31,000	29,500
Histologic Slides Prepared	11,881	14,000	12,200

MEDICAL EXAMINER FEES

	1995 Fee	1996 Fee	Change
Cremation permits	$ 100.00	$ 100.00	$ 0.00
Death certificates	$ 25.00	$ 35.00	$10.00
Disinterment permit	$ 25.00	$ 25.00	$ 0.00
Certified copies, per page charge:			
Autopsy protocol	$ 0.50	$ 0.50	$ 0.00
Toxicology report	$ 0.50	$ 0.50	$ 0.00
Death report	$ 0.50	$ 0.50	$ 0.00
Duplicate polaroid print	$ 1.50	$ 1.50	$ 0.00
Duplicate 35 mm slide	$ 1.50	$ 1.50	$ 0.00
Duplicate microscopic slide	$ 5.00	$ 5.00	$ 0.00
Body storage - per day, after 1 day	$ 15.00	$ 15.00	$ 0.00
Autopsies for other counties, more than 10 cases/year	$ 950.00	$ 1000.00	$ 50.00
Autopsies for other counties, less than 10 cases/year	$1,150.00	$1,275.00	$125.00
Testimony fees	$ 250.00	$ 250.00	$ 0.00
Conference registration fee	$ 125.00	$ 125.00	$ 0.00

DEPT: HOUSE OF CORRECTION **UNIT NO.** 4300

OPERATING AUTHORITY & PURPOSE

The functions of the House of Correction are defined in Chapters 302, 303, 304 and 973 of the Wisconsin Statutes. This institution receives and maintains custody of all sentenced prisoners in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides programs of work release, rehabilitation, education, work, recreation and training; provides medical, dental and other necessary services in conjunction with the Detention Bureau of the Sheriff's Department; processes and considers applications for parole; and releases prisoners upon expiration of sentence, parole, or upon orders of the courts or other recognized authorities. Section 302.315 of the Wisconsin Statutes permits this institution to receive and maintain custody of unsentenced prisoners from the Milwaukee County Sheriff. The department also operates a program of home detention using electronic surveillance equipment and other systems of control.

OBJECTIVES

1. Provide an inmate and staff environment that places emphasis on safety and security as feasible within allocated resources and to prevent escapes and reduce walkaways through improvements in security measures.

2. Lower the Inmate-to-Correction Officer ratio to 60-to-1 in the Main Facility and the Training and Placement Center and to 50-to-1 in the Franklin Lotter Building.

3. Continue expanding inmate work and training programs in the kitchen, laundry, garden, nursery, fish hatchery and graphics operations to reduce the amount of idle time and promote a work routine. Develop a more extensive education program.

4. Continue efforts to increase community participation from funded agencies and volunteer organizations to provide services to inmates confined in the House of Correction.

5. Continue the electronic surveillance program for up to 200 inmates to minimize the in-custody population.

6. The House of Correction and Sheriff's Department will continue to review their operations and will recommend new approaches to eliminate any unnecessary duplication of services and costs.

DEPT: HOUSE OF CORRECTION **UNIT NO.** 4300

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 11,261,046	$ 12,161,435	$ 12,416,843	$ 255,408
Fringe Benefits	2,628,982	3,311,025	3,983,769	672,744
Services	1,195,590	1,024,822	1,033,157	8,335
Commodities	3,580,116	3,929,048	3,766,832	-162,216
Other Charges	117,603	210,000	130,775	-79,225
Capital Outlay	164,175	81,950	175,550	93,600
Contractual Crosscharges	3,212,853	2,956,381	3,147,617	191,236
Abatements	-4,433,498	-5,273,940	-5,548,019	-274,079
Total Expenditures	$ 17,726,867	$ 18,400,721	$ 19,106,524	$ 705,803
State & Federal Revenue	1,333,647	2,189,360	1,127,000	-1,062,360
Other Direct Revenue	3,354,554	3,851,256	4,463,374	612,118
Total Revenue	$ 4,688,201	$ 6,040,616	$ 5,590,374	$ -450,242
Property Tax Levy	$ 13,038,666	$ 12,360,105	$ 13,516,150	$ 1,156,045

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	366.0	373.6	372.4	-1.2
Direct Labor Hours	668,673	769,340	769,340	0
Overtime Hours	82,481	29,550	29,550	0
Overtime Dollars	$611,685	$593,955	$611,685	$17,730

DEPARTMENT DESCRIPTION

The ***Administration*** program consists of Central Administration, the Business Office, Inmate Canteen, Commodity Warehouse, Maintenance and Power Plant.

The ***Food Service*** program consists of the Adult Correctional Center kitchen, the Franklin Lotter Building kitchen, the Training and Placement Center kitchen, the Safety Building Kitchen and the Community Correctional Center kitchen. It prepares meals for the inmates at the House of Correction, the County Jail, and meals for special events held on County property.

Inmate Industries employs approximately 200 inmates and consists of a graphics print shop, laundry, recycling center, surplus equipment sales, fish hatchery and gardening programs. It provides basic training in vocational jobs and meaningful work experience in business/industrial operations, offsetting expenses with revenues produced by providing useful products and services to public and private agencies.

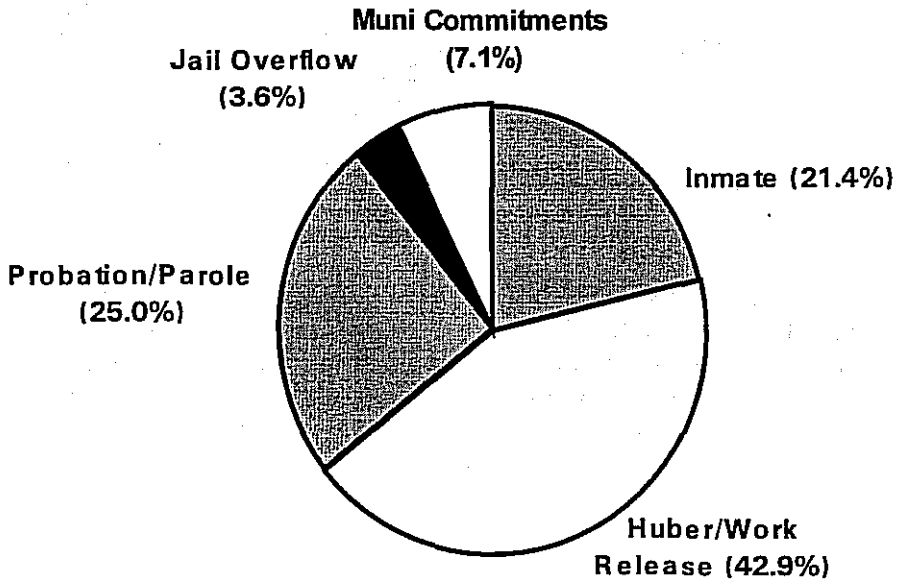
The ***Adult Correctional Center*** has a design capacity of 650 inmates, 400 beds in the main facility and 250 beds in the Franklin Lotter Building. The 24-bed infirmary and the 58-bed disciplinary/protective custody unit are not counted in the facility capacity. The housing capacity has been increased by placing additional beds in each of the eight main facility dormitories and in each of the five dormitories in the Franklin Lotter Building. The 1996 budget is based on housing an average of 820 inmates at the Adult

Correctional Center. In addition to providing direct supervision of inmates, the Adult Correctional Center provides inmate visiting, recreation and transportation.

The ***Community Correctional Center***, located at 1004 North 10th Street, has a capacity of 360 inmates. The majority of inmates at this facility have community access, under court order, to work or attend school. The facility also manages a program of home detention using electronic surveillance equipment.

The ***Training and Placement Center*** consists of four living units with a budgeted average daily population of 220 inmates. It primarily houses minimum-security inmates with limited or no community access privileges. Residents of this facility, male and female, are assigned to minimum-security work details on the grounds of the House of Correction. The facility also serves as the overflow facility for the Community Correctional Center. Residents are enrolled in programs to correct their educational and vocational deficiencies, with the goal of securing private employment for them prior to discharge.

HOUSE OF CORRECTION - TOTAL POPULATION
1996 Budget



ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administration	Expenditure	$ 3,533,279	$ 3,607,682	$ 3,715,560
	Revenue	452,253	491,424	472,781
	Tax Levy	$ 3,081,026	$ 3,116,258	$ 3,242,779
Food Service	Expenditure	$ 4,804,332	$ 5,210,127	$ 5,274,833
	Abatement	3,337,000	3,217,365	3,386,363
	Revenue	7,825	12,600	8,600
	Tax Levy	$ 1,459,507	$ 1,980,162	$ 1,879,870
Inmate Industries	Expenditure	$ 1,158,164	$ 1,327,657	$ 1,294,855
	Abatement	1,030,560	1,043,069	1,109,110
	Revenue	25,311	28,235	26,408
	Tax Levy	$ 102,293	$ 256,353	$ 159,337
Adult Correctional Center	Expenditure	$ 7,797,319	$ 8,271,424	$ 8,712,187
	Abatement	65,938	90,800	71,500
	Revenue	2,117,360	3,170,289	2,535,232
	Tax Levy	$ 5,614,021	$ 5,010,335	$ 6,105,455
Community Correctional Center	Expenditure	$ 3,085,379	$ 3,513,408	$ 3,760,777
	Abatement	0	922,706	981,046
	Revenue	2,028,839	2,150,450	2,342,812
	Tax Levy	$ 1,056,540	$ 440,252	$ 436,919
Training & Placement Center	Expenditure	$ 1,781,746	$ 1,744,363	$ 1,896,331
	Revenue	56,613	187,618	204,541
	Tax Levy	$ 1,725,133	$ 1,556,745	$ 1,691,790

BUDGET HIGHLIGHTS

- The 1996 House of Correction budget is based on an average daily inmate population of 1,400 inmates, comprised of 820 inmates in the Adult Correctional Center, 220 inmates at the Training and Placement Center and 360 Huber/Work Release inmates at the Community Correctional Center. This population will include 100 inmates with municipal commitments, 350 probation and parole violators, 50 jail overflow inmates, 600 Huber/Work Release inmates and 300 sentenced inmates. In addition, 200 inmates will be monitored on electronic surveillance.

- The number of inmates on electronic surveillance is budgeted to increase from 100 to 200. Revenue from the inmates on electronic surveillance increases $152,387, from $244,500 to $396,887, due to an increase in the rate from $13.25 to $13.50 per day and an increase in the anticipated number of employed (and therefore paying) inmates from 50 to 80. During the first six months of 1995, the program averaged 40 employed (paying) participants.

- Huber Board revenue is budgeted at $1,850,625 based on an average of 300 employed inmates at a rate of $16.75 per day. The Huber Board rate was previously increased from $16.50 in 1994 and to $17.00 in 1995.

- Municipal Board Revenues decrease $77,745, from $569,400 to $491,655, due to a decrease in the average number of municipal commitments from 120 to 100 per day based on experience, partially offset by an increase in the rate from $13.00 to $13.47 per day. The municipal per diem is calculated by dividing the previous year's actual expenditures by the number of municipal inmate days.

- Telephone Commissions increase $531,892, from $506,327 to $1,038,219, based on a commission rate increase from 35% to 52.5% and a 35% increase in the price of a station-to-station collect call from $1.55 to $2.10.

- Probation and Parole Revenue for 1996 is $1,095,000 based on 75 reimbursable inmates at $40 per day. In accordance with 1995-97 State Budget actions, the $650,000 appropriation that was included in the 1995 budget in anticipation of the State paying one-third of the remaining tax levy cost of housing probation and parole violators is eliminated as is the $500,000 lump sum payment previously received.

- 29,550 hours of overtime are budgeted at a 1996 Personal Services cost of $869,938 for departmental functions that cannot be performed on straight time.

- Vacancy and Turnover is budgeted at $419,632 for 1996.

- In mid-1995, the County Board created one position of Accountant III offset by the abolishment of a position of Administrative Assistant I Corrections to improve House of Correction fiscal monitoring and inmate trust accounting operations and to decrease business office overtime. The cost to continue the position of Accountant III in 1996 is $47,516.

- Funding for Adult Basic Skills/GED programs and Huber/Work Release Job Development and Placement programs provided by Wisconsin Correctional Services and inmate education programs such as the MATC Inmate Learning Center is reduced from $210,000 in 1995 to $110,775 for 1996.

- Appropriations for Equipment and Major Maintenance increase $115,600 from $81,950 to $175,500. Equipment authorized this year includes seven copy machines, 13 transport carts, one 15 passenger van, a cube van, an oven, a mulcher, a field sprayer, and an upgrade to the inmate accounting system.

ADMINISTRATION

- One position of Human Resources/Industries Manager is transferred from Inmate Industries to Administration at a cost of $92,834 and one position of Administrative Assistant I-General (NR) is transferred from Food Service to Administration at a cost of $39,826.

- JISD will continue to provide technical and systems support for CJIS as well as for the local area network (LAN) at the House of Correction. The charge for this service is $121,553 for 1996, an increase of $3,911 from the 1995 adopted budget.

- An appropriation of $67,587 provided for the Restitution Work Program in 1995 is eliminated for 1996.

FOOD SERVICE

- The House of Correction will prepare 1,200 servings of each meal for jail inmates for a budgeted total of 1,314,000 meals in 1996. In addition, a total of 360,000 sandwiches will also be prepared in the

Safety Building kitchen for detainees held in the open waiting area of the jail. The House of Correction will charge the Sheriff $2,698,699 for jail food service in 1996 at a per meal cost of $1.78 and a per sandwich cost of $1.00.

INMATE INDUSTRIES

- 1996 personal services costs are decreased by $92,834 in this division due to the transfer of a position of Human Resources/Industries Manager to the Administration Division.

- $20,000 is continued for consultant services for the fish hatchery by the Center for Great Lakes Studies at the University of Wisconsin-Milwaukee. The fish hatchery produces 15,000 to 20,000 fish each year for County Park lagoons.

ADULT CORRECTIONAL CENTER

- Telephone Commission Revenues increase $492,704, from $423,527 to $916,231, to reflect actual usage and an increase in the commission rate from 35% to 52.5%.

- Municipal Board Revenues decrease $56,593 in this division due to a decrease in the number of municipal inmates from 120 to 100 partially offset by a rate increase from $13.00 to $13.47 per day.

- Other state reimbursement is reduced $1,055,000 to $1,095,000 for 1996. The reduction is primarily due to the elimination of a $500,000 lump sum payment for providing 12,000 days of probation and parole violator housing from the State's 1995-97 budget and the elimination of $650,000 budgeted in 1995 in anticipation of the State increasing reimbursement for housing the probation and parole violators.

COMMUNITY CORRECTIONAL CENTER

- Two positions of Correction Officer I (Recreation) were reclassified in 1995 to Correction Officer I. This reclassification has $0 tax levy effect.

- Electronic Monitoring costs increase $98,450, from $65,800 to $164,250 to reflect an increase in the number of inmates on surveillance from 100 to 200. Revenue from inmates on surveillance increases $152,387, from $244,500 to $396,887 due to a $.25 increase in the daily rate to $13.50 per day and an anticipated increase in the number of paying participants from 50 per day to 80 per day.

- Huber Board revenues increase to $1,850,625, based on 300 employed participants paying $17.00 a day. For 1996, the Huber Board rate is increase $.25 from $16.75 to $17.00 a day. The State of Wisconsin began assessing sales tax on meals provided to Huber inmates in 1994. This sales tax is estimated at $10,700 for 1996.

TRAINING & PLACEMENT CENTER

- Telephone Commission Revenues increase $39,188 to $114,188 in this division due to an increase in the commission rate from 35% to 52.5%. This increase is offset by a $21,152 reduction in Municipal Board Revenues due to a decrease in the number of municipal inmates partially offset by a $.47 per day rate increase.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Average Daily Population			
Milwaukee County Jail Overflow	150	100	50
Huber/Work Release	530	580	600
Probation and Parole	350	350	350
Municipal Commitments	120	120	100
Sentenced Inmates	250	250	300
Total Population Daily Average	1400	1400	1400
Electronic Surveillance	95	100	200

DEPT: DISTRICT ATTORNEY **UNIT NO.** 4500

OPERATING AUTHORITY & PURPOSE

Pursuant to Wisconsin Statutes Section 978.05, the District Attorney of Milwaukee County has the following duties:

A. In the Circuit Courts of Milwaukee County having jurisdiction for ADULT MATTERS - Prosecutes all criminal actions; prosecutes all State forfeiture actions, County traffic actions, and actions concerning violations of County ordinances which are in conformity with State criminal laws; participates in John Doe or other investigatory proceedings; issues subpoenas and other processes to compel the attendance of witnesses; upon the request and under the supervision and direction of the Attorney General, briefs and argues all criminal cases brought by appeal or writ of error to the Court of Appeals or Supreme Court; handles all appeals or proceedings if the case is decided by a single Court of Appeals judge; institutes, commences, or appears in certain civil actions or special proceedings as set forth in Wisconsin Statutes Section 978.05(6).

B. In the Circuit Courts of Milwaukee County having jurisdiction for JUVENILE MATTERS - Represents the public's interest at the Children's Court Center for matters including children alleged to be delinquent, to have violated civil laws or ordinances, to be in need of protection or services, or who are developmentally disabled, mentally ill, alcoholic or drug dependent; initiates and defends appeals.

OBJECTIVES

A. Violent Crimes Courts Project

Continue the successful operation of the Violent Crimes Courts Project which brings homicide and sexual assault cases to trial within 90 days of the issuance of criminal charges and relieves jail overcrowding.

B. MMDEG and Speedy Trial Drug Court Project

Continue the major drug prosecution effort through the Milwaukee Metropolitan Drug Enforcement Group (MMDEG) by targeting, investigating and prosecuting major drug dealers in Milwaukee County by continuing the Community Relations Program to rid neighborhoods of drug dealers and drug houses and by continuing the successful Speedy Trial Drug Court Project.

C. Termination of Parental Rights Speedy Resolution Project

Continue the joint effort with the Department of Human Services (DHS) to expand the Termination of Parental Rights (TPR) Speedy Resolution Project at the Children's Court Center. The project has been successful in expediting the TPR and adoption process.

D. Domestic Violence Cases

Continue to address the growing number of domestic abuse complaints. In 1996, the District Attorney will seek grant funding under the federal Violence Against Women Act to offset the cost of resources dedicated to domestic violence.

E. CJIS, CCAP, and JIMS

Enhance the computer operations and case processing efficiency of the District Attorney's Office by successfully implementing District Attorney functions in Phase IIB of CJIS, by supporting the development of the CJIS-CCAP interface, by replacing outmoded computer equipment to permit direct access to court dates and court schedules on CCAP, and by supporting the development of JIMS at the Children's Court Center to replace juvenile JUSTIS.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 5,774,276	$ 3,736,667	$ 3,849,411	$ 112,744
Fringe Benefits	-1,643,691	970,634	1,184,374	213,740
Services	1,103,633	1,209,511	1,254,751	45,240
Commodities	63,299	91,562	105,740	14,178
Other Charges	320	0	0	0
Capital Outlay	2,050	47,018	33,779	-13,239
Contractual Crosscharges	1,429,217	1,556,257	1,540,067	-16,190
Abatements	-87,208	-114,500	-214,926	-100,426
Total Expenditures	$ 6,641,896	$ 7,497,149	$ 7,753,196	$ 256,047
State & Federal Revenue	2,499,632	4,214,536	2,656,663	-1,557,873
Other Direct Revenue	179,058	62,575	34,575	-28,000
Total Direct Revenue	$ 2,678,690	$ 4,277,111	$ 2,691,238	$ -1,585,873
Property Tax Levy	$ 3,963,206	$ 3,220,038	$ 5,061,958	$ 1,841,920

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	121.6	126.0	126.6	0.6
Direct Labor Hours	214,564	259,184	277,164	17,980
Overtime Hours	10,196	8,389	8,389	0
Overtime Dollars	$126,110	$139,533	$139,533	$0

BUDGET HIGHLIGHTS

- $36,583 Create One Clerk Stenographer III

  One position of Clerk Stenographer III is created in the Juvenile Division for a total personnel cost of $36,583, offset by increased Vacancy and Turnover.

- Create Two Administrative Intern Positions

  Create two positions of Administrative Intern to help expedite the processing of misdemeanor cases. In 1995 there are eight intern positions, and the creation of these positions in 1996 gives the District Attorney authority to employ ten intern positions while utilizing the same total hours and dollars as was

used for eight positions. Some of the interns cannot work during a given pay period and the ability to hire two more interns provides some scheduling flexibility.

- The cost to continue positions of Victim/Witness Specialist, Clerk Typist III and Process Server created in mid-1995 to provide resources for the rising domestic violence caseload and the increase from one to three courts dedicated to processing domestic violence cases is $91,141. This cost is partially offset by State reimbursement of $29,504 representing 70% of the cost of the Victim/Witness Specialist resulting in a net tax levy cost of $61,637.

- Vacancy and Turnover is budgeted at $247,523 for 1996, an increase of $131,548 over 1995 due to fiscal constraints.

- Charges from the State increase $45,747 for the salaries and fringe benefits of nine assistant district attorneys whose positions are funded by federal and state grant revenue. 100% revenue offset is included for seven attorneys who prosecute drug crimes and for one attorney who serves as the statewide DNA prosecutor. 100% of the cost of a prosecutor to handle criminal child support cases is crosscharged to Child Support Enforcement.

- Three District Attorney paralegals participate in the Casey Grant, the Termination of Parental Rights Speedy Resolution Project, and the First Offender Program. The 1996 cost for these positions, $118,836, is charged to the Department of Human Services where it is 100% offset by grant revenue.

- The Milwaukee Metropolitan Drug Enforcement Group (MMDEG) Grant increases $82,333 to $999,897. This grant provides 100% funding for four Assistant District Attorneys, two Investigators, a Deputy Sheriff Sergeant and Deputy Sheriff II, one Community Relations Specialist, Clerical Support and the Milwaukee Police Department (MPD) Lieutenant who serves as the Police Director. Payments from the grant to the Milwaukee Police Department and four suburban police agencies for police overtime and MPD clerical personnel increase $12,749 to $116,359.

- $4,495 is included for replacement data processing equipment for a computer workstation and a printer for the subpoena areas. $11,650 is included in the replacement machine and equipment account for a copier and three new dictation units to replace old equipment with large pending repair costs.

ACTIVITY & STATISTICAL SUMMARY

Description	1994 Actual	1995 Budget	1996 Budget
Major Offenses Reported to Police			
Violent Crimes	7,133	7,000	7,250
Property Crimes	59,453	60,000	60,000
Total Major Offenses	66,586	67,000	67,250
Milwaukee County Arrests			
Juvenile Arrests	27,965	24,500	28,000
Adult Arrests	84,222	90,000	90,000
Total Arrests	112,187	114,500	118,000

Description	1994 Actual	1995 Budget	1996 Budget
Charges Resulting in Court Cases			
Felony	6,612	6,250	7,250
Misdemeanor	12,769	13,000	17,500
Traffic (State)	7,554	9,000	8,600
County Ordinance	30,896	32,000	42,000
Juvenile Court Delinquent	5,938	6,250	7,000
CHIPS and Other	3,434	4,250	4,000
Juvenile Traffic	975	1,100	1,250
Total Court Cases	68,178	71,850	87,600
Prosecutions Completed by District Attorney	70,582	72,000	85,650

Violent Crimes Court Project

From October 14, 1991 through March 31, 1995, the violent crimes courts completed 467 homicide cases in an average time of 92 days from initial appearance to finding of guilt or innocence. Before the project began, the average time from initial appearance to finding in homicide cases was 315 days.

The Violent Crimes Courts Project was expanded on November 2, 1993 to include felony sexual assault cases. From November 2, 1993 through March 31, 1995, the violent crimes courts completed 602 felony sexual assault cases in an average time of 65 days from initial appearance to finding of guilt or innocence. Before the project was expanded to include sexual assault cases, the average time from initial appearance to finding was 221 days.

MMDEG and Speedy Trial Drug Court Project

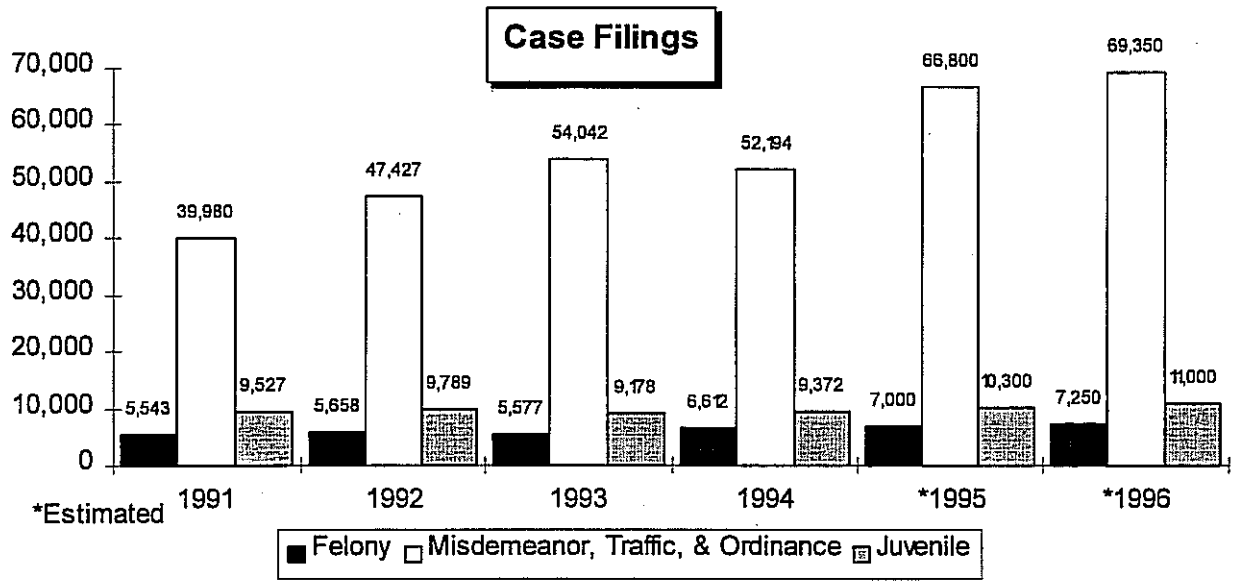
From April 30, 1990 through March 31, 1995, this project completed 5,646 felony drug cases in an average time of 66 days from initial appearance to finding of guilt or innocence. Before the Speedy Trial Drug Court Project began, the average time from initial appearance to finding in felony drug cases was 307 days.

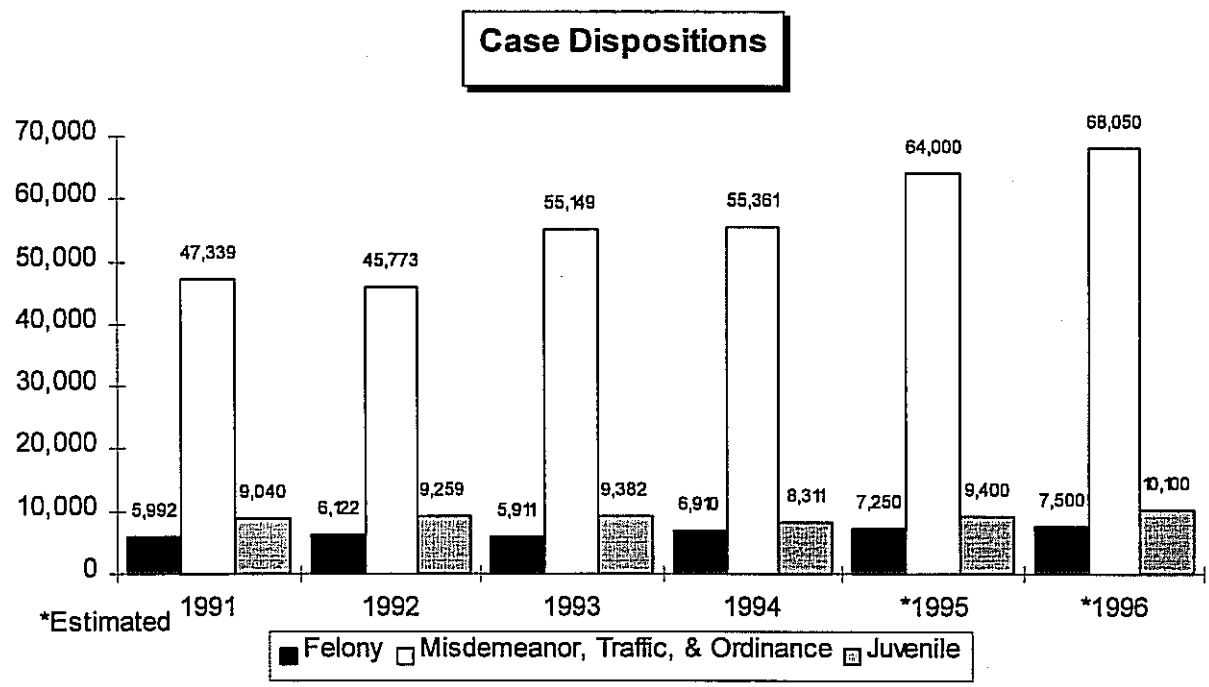
Termination of Parental Rights Speedy Resolution Project

From September 1, 1994 to April 30, 1995, parental rights to 135 children were terminated. There were 60 completed TPR's in 1992, 77 in 1993, and 105 in 1994. Children are being adopted in record numbers due to the success of the project.

Domestic Violence Courts Project

In 1994, the District Attorney's office reviewed 15,438 alleged domestic violence incidences and issued charges in 3,717 instances.


Case Filings
70,000
60,000
50,000
40,000
30,000
20,000
10,000
0
5,543
39,980
9,527
5,658
47,427
9,789
5,577
54,042
9,178
6,612
52,194
9,372
7,000
66,800
10,300
7,250
69,350
11,000
*Estimated
1991
1992
1993
1994
*1995
*1996
Felony
Misdemeanor, Traffic, & Ordinance
Juvenile


Case Dispositions
70,000
60,000
50,000
40,000
30,000
20,000
10,000
0
5,992
47,339
9,040
6,122
45,773
9,259
5,911
55,149
9,382
6,910
55,361
8,311
7,250
64,000
9,400
7,500
68,050
10,100
*Estimated
1991
1992
1993
1994
*1995
*1996
Felony
Misdemeanor, Traffic, & Ordinance
Juvenile

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION **UNIT NO.** 5040

OPERATING AUTHORITY & PURPOSE

Milwaukee County operates and maintains General Mitchell International and Lawrence J. Timmerman Field Airports by authority granted under Chapters 59 and 114 of the Wisconsin Statutes. General Mitchell International Airport provides commercial, military and general aviation services. Timmerman Field Airport is primarily for general aviation. Under the terms of the negotiated agreement between Milwaukee County and the signatory airlines, all operating expenses of the County's airport system are recovered through rates and charges assessed the airport users (terminal and land rentals, concession fees, and landing fees).

OBJECTIVES

1. Continue planning for phased implementation of the Master Plan as appropriate to meet achieved milestone growth, recognizing the needs of Milwaukee County, Southeastern Wisconsin, and the air transportation industry, while addressing the concerns of those persons who may be affected by airport expansion.

2. Implement the FAR Part 150 Noise Compatibility Study (Airport Noise Study), to mitigate aircraft noise impact on surrounding communities as much as feasible.

3. Implement the Homeowner's Protection Plan to address concerns of area residents in a manner most conducive to the "good neighbor policy" currently in effect at the airport.

4. Begin phased implementation of the approved parking needs study recommendations and installation of an approved new Parking Revenue Control System.

5. Complete implementation of a Passenger Facility Charge (PFC) as a stable source of funding for future airport capital projects.

6. Continue to operate and maintain the airport in the most cost effective manner possible while meeting the needs of the airport's primary customers, the airlines and the traveling public.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 5,767,409	$ 6,101,600	$ 6,407,269	$ 305,669
Fringe Benefits	1,343,250	1,594,125	2,024,733	430,608
Services	5,672,180	6,609,000	6,918,307	309,307
Commodities	969,296	860,500	1,053,500	193,000
Other Charges	6,696,915	6,907,621	6,941,681	34,060
Capital Outlay	969,807	1,804,400	1,248,100	-556,300
Contractual Crosscharges	7,936,750	7,649,768	7,511,051	-138,717
Abatements	-2,007	0	0	0
Total Expenditures	$ 29,353,600	$ 31,527,014	$ 32,104,641	$ 577,627
State & Federal Revenue	169,314	0	0	0
Other Direct Revenue	29,164,721	31,485,595	32,282,832	797,237
Total Direct Revenue	$ 29,334,035	$ 31,485,595	$ 32,282,832	$ 797,237
Property Tax Levy	$ 19,565	$ 41,419	$ -178,191	$ -219,610

DEPT: DEPARTMENT OF PUBLIC WORKS - AIRPORT DIVISION **UNIT NO.** 5040

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	167.3	176.6	179.4	2.8
Direct Labor Hours	308,247	368,114	374,378	6,264
Overtime Hours	21,940	10,000	10,000	0
Overtime Dollars	$380,686	$330,000	$339,900	$9,900

DEPARTMENT DESCRIPTION

The Airport Division has essentially one program: "***Air Transportation.***" This program includes all activities necessary for the efficient, day-to-day operation of General Mitchell International (GMIA) and Timmerman Field Airports.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
General Mitchell International	Expenditure	$ 28,874,228	$ 31,193,707	$ 31,687,475
	Revenue	29,018,940	31,177,595	32,052,832
	Tax Levy	$ -144,712	$ 16,112	$ -365,357
Timmerman Field	Expenditure	$ 479,372	$ 333,307	$ 417,166
	Revenue	315,095	308,000	230,000
	Tax Levy	$ 164,277	$ 25,307	$ 187,166

BUDGET HIGHLIGHTS

- In 1996, the Personal Services budget is increased $747,360, due to the addition of staff, two-year impact for negotiated wage settlements and increased fringe benefit rate.

- $47,151 Create 1 Planning Analyst 2
  47,151 Airline Revenue
  $ 0 Net Fiscal Effect

  This position will focus on development of the airport's geographical information system in addition to providing data processing support to other computer users.

- $9,275 Abolish 1 Airport Planning Intern (1044 Hours)
  9,275 Airline Revenue
  $ 0 Net Fiscal Effect

  With the creation of a full time planning position the part-time intern position will not be necessary.

- The appropriation for parking and ground transportation management is increased $323,000 for the higher cost of operation, including additional shuttle vehicles, extending the availability of the Overflow

Lot from seven to twelve months and extending availability of the Temporary Overflow Lot from one to two months to cover anticipated peak parking volumes.

- The appropriations for Consultant Fees are increased $150,000 to $290,000 based upon expected needs. This amount includes $40,000 for financial planning, $25,000 for staff training and $35,000 for an updated airport economic impact study.

- The appropriation for chemical deicing agents is increased $80,000 due to higher prices and usage.

- The appropriation for building repair and maintenance is decreased $175,000 from $1,575,000 to $1,400,000.

- The 1996 interest allocation to the airport for scheduled bond repayments is reduced $409,258 due to the consequences of previous bond issue refinancing and reduced airport borrowing.

- The appropriations for depreciation charges are based upon existing fixed asset schedules plus requested equipment and anticipated completion dates for various 1995 and 1996 maintenance and improvement projects. The total estimated charge to the airport for 1996 depreciation is estimated to increase $205,883.

- New Equipment (including computer equipment) is budgeted at $93,600 for 1996, a $5,200 increase from 1995. The major items include $25,000 for a forklift and $20,000 for computer equipment.

- Replacement equipment (including computer equipment) is budgeted at $102,500 for 1996, a net decrease of $108,500 from 1995. The major items are $10,000 for a friction tester, $12,500 for computer equipment and $46,000 for an all-terrain mowing tractor.

- A total of $1,052,000 is included for all land improvements and building major maintenance projects in the 1996 Airport Operating Budget, which is a $453,000 decrease from the 1995 appropriation. Major projects include:

$ 235,000	Terminal Carpet Replacement-Phase II
150,000	Security System Upgrades
125,000	Ground Transportation Facility
112,000	Upgrade Main Pumps-HVAC System
105,000	Curbside Check-in Heating Units
80,000	Replace Maintenance Building Doors
80,000	Exterior Painting-Various Buildings

- The net impact of changes to all other accounts, including Capital Contra, Contractual Services and Commodities but primarily for Contractual Crosscharges, results in an increase of $78,983.

- Signatory airline revenues for security charges, terminal space rental, landing fees, apron fees, and baggage conveyor/paging system fees are decreased $2,020,141 from $15,136,130 to $13,115,989,

due primarily to the impact of adjusting signatory rates to return over recovered revenues from prior years.

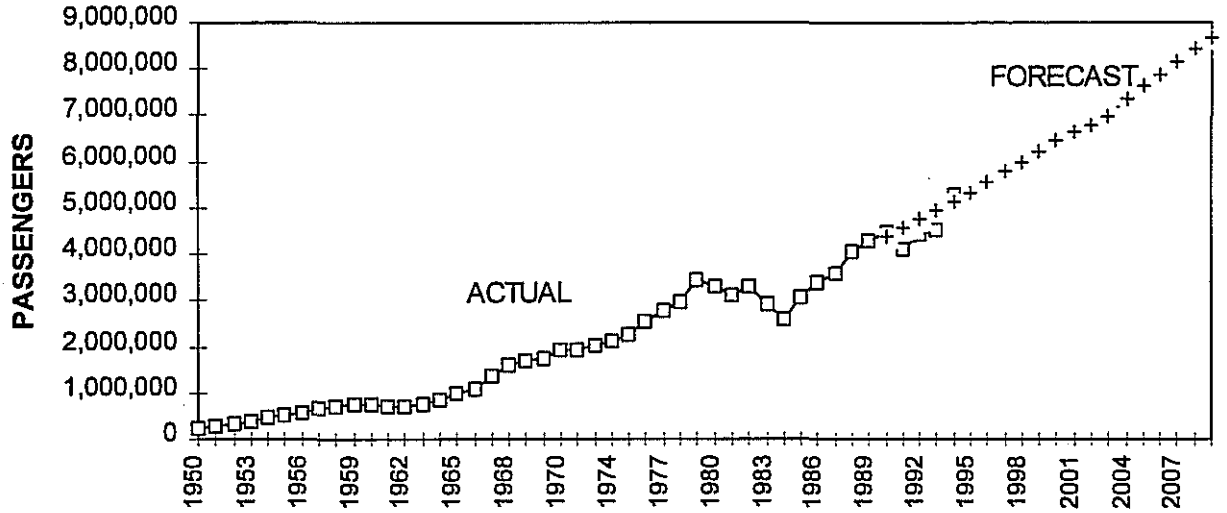
- In addition, revenue budgeted from non-airline sources is increased a total of $2,817,378 based upon experience and/or contract terms. The primary source of this increase is the $130,000 combined increase for gift shop and restaurant revenues, the $550,000 increase in rental car revenues and a $2,500,000 rise in estimated parking revenue from $8,500,000 to $11,000,000 for 1996. However, $1,500,000 of the parking revenue increase is due to the budget reallocation of $1,500,000 in parking revenue from the capital budget in 1995 to the operating budget in 1996. These increases are partially offset by a $420,000 reduction in revenue from the elimination of airline catering fees.

- Authorization is provided to expand the leased vehicle program by up to ten additional vehicles through phasing and/or prioritization of existing appropriations. Funds budgeted can be used for additional vehicle leases.

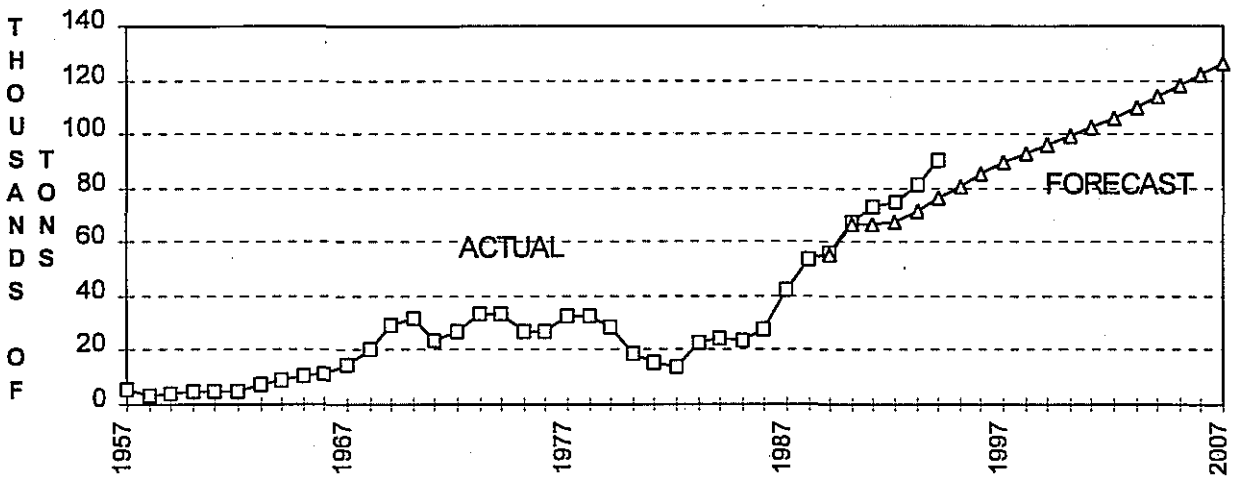
ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Passenger:			
Enplaned	2,633,648	2,500,000	2,810,000
Deplaned	2,653,793	2,500,000	2,810,000
Total	5,287,441	5,000,000	5,620,000
Revenue Landing Weight (1,000 lbs)	5,290,715	5,037,000	5,350,000
Air Freight (Tons)	180,506	176,000	200,000
Aircraft Operations (Takeoffs and Landings):			
Commercial	148,205	135,000	160,000
Military	5,348	6,000	5,500
General	62,336	65,000	60,000
Timmerman	92,020	89,000	89,000
Total	307,909	295,000	314,500

FORECAST PASSENGERS

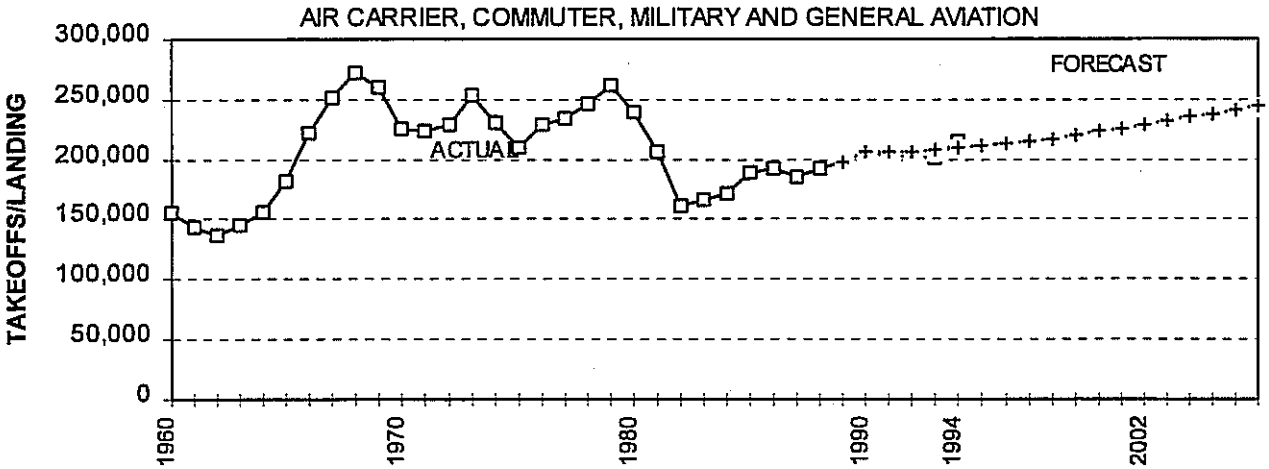


FORECAST AIR FREIGHT
GENERAL MITCHELL INTERNATIONAL AIRPORT

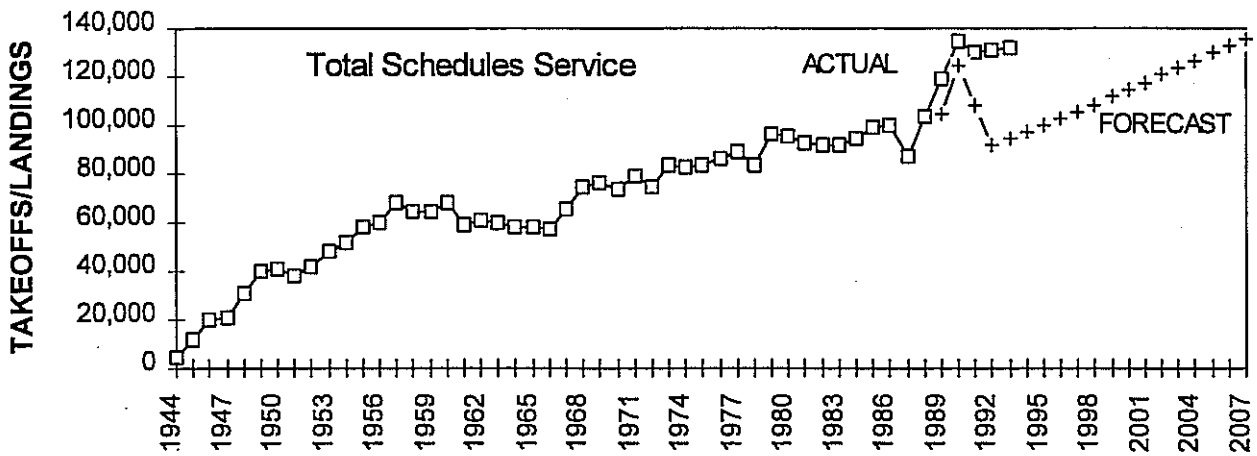


FORECAST TOTAL OPERATIONS

GENERAL MITCHELL INTERNATIONAL AIRPORT
AIR CARRIER, COMMUTER, MILITARY AND GENERAL AVIATION



AIR CARRIER AND COMMUTER FORECAST OPERATIONS



ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF PUBLIC WORKS - PROFESSIONAL SERVICES DIVISION **UNIT NO.** 5070

OPERATING AUTHORITY & PURPOSE

The Professional Services Division provides a broad spectrum of skilled and technical services for Milwaukee County. The Division is comprised of three sections: Architectural and Engineering Services; Environment and Energy; and Transportation Services. Through technical and professional efforts, these sections research, design, administer and implement a diverse combination of programs and projects.

OBJECTIVES

1. To continue administering major construction projects: Children's Court Center and the House of Correction master plan.

2. To assist in the planning and design of major projects: Airport master plan, Stadium infrastructure and the development of the Research Park.

3. To continue the alternate Fuel Usage and the Hazardous Material Response programs, underground storage tank site remediation, landfill monitoring and asbestos and PCB testing and removal programs.

4. To implement a comprehensive transportation policy and an employee commute option plan and continue to develop a comprehensive pavement management plan.

5. Initiate a computerized environmental management system program for environmental site assessment.

6. Initiate a comprehensive records conversion plan of architectural drawings to be computerized.

7. Inventory existing traffic control devices located on the County Highway System and develop a comprehensive traffic control management plan.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 3,582,225	$ 3,927,301	$ 4,193,408	$ 266,107
Fringe Benefits	837,248	1,044,793	1,329,275	284,482
Services	176,749	182,963	509,506	326,543
Commodities	73,378	63,335	137,607	74,272
Other Charges	554,914	499,727	536,134	36,407
Capital Outlay	1,094,266	383,627	815,905	432,278
Contractual Crosscharges	1,184,636	1,205,409	905,345	-300,064
Abatements	-510,374	-564,341	-944,966	-380,625
Total Expenditures	$ 6,993,042	$ 6,742,814	$ 7,482,214	$ 739,400
State & Federal Revenue	42,509	69,510	103,683	-34,173
Other Direct Revenue	47,959	31,300	31,100	-200
Total Direct Revenue	$ 90,468	$ 100,810	$ 134,783	$ 33,973
Indirect Revenue	$ 5,405,279	$ 5,487,850	$ 5,608,208	$ 120,358
Property Tax Levy	$ 1,497,295	$ 1,154,154	$ 1,739,223	$ 585,069

DEPT: DEPARTMENT OF PUBLIC WORKS - PROFESSIONAL SERVICES DIVISION **UNIT NO.** 5070

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	59.7	78.9	79.8	0.9
Direct Labor Hours	119,123	163,740	167,916	4,176
Overtime Hours	2,910	1,024	1,050	26
Overtime Dollars	$47,888	$31,309	$32,104	$795

DEPARTMENT DESCRIPTION

Architectural Services provides program and cost estimates for building major maintenance and capital improvement projects for other County departments. Surveys, design and plan specifications required for construction contracts are also prepared and/or administered by this section. This section conducts preventive maintenance inventories, administers competitive bidding, presents bid recommendations, monitors adherence to consultant and construction contracts, and provides management and inspection for construction projects. Environmental Services provides technical services on energy conservation and management and environmental issues for various County departments. Environmental issues include asbestos abatement, underground storage tanks, PCBs, landfills, air quality, water quality and solid waste management.

The ***Transportation Services Section*** provides Transit planning and coordination, grant preparation and development, Transit facility development and staff assistance for the Paratransit Program. This section further provides traffic engineering services, plans, designs and oversees the construction of County trunk highways and bridges.

ORGANIZATIONAL COST SUMMARY

		1995 Budget	1996 Budget	1995/1996 Change
Architectural and Environmental Services	Expenditure	$ 5,623,188	$ 6,458,718	$ 835,530
	Abatement	436,365	819,960	383,595
	Revenue	4,107,851	4,231,914	124,063
	Tax Levy	$ 1,078,972	$ 1,406,844	$ 327,872
Transportation Services	Expenditure	$ 1,683,967	$ 1,968,462	$ 284,495
	Abatement	127,976	125,006	-2,970
	Revenue	1,480,809	1,511,077	30,268
	Tax Levy	$ 75,182	$ 332,379	$ 257,197

BUDGET HIGHLIGHTS

DEPARTMENTAL

- In 1996, the tax levy impact of space rental costs for the Courthouse Complex are reflected in the budget for DPW-Administration and Facilities Management (Org. 5700). This change reduces expenditures $241,196 in this Department and increases expenditures $241,196 in the Facilities Management Division, resulting in a zero tax levy impact.

- Costs for New and Replacement Equipment including new and replacement DP equipment are decreased $109,277 from $244,127 to $134,850. Major items include $36,900 for replacing and adding CADD work stations, $6,100 for printers, $13,800 for data base upgrades, and $9,000 for replacing general work stations.

- Major crosscharge changes include a decrease of $303,013 for DPW-Data Processing Services which is the result of transferring cost and scheduling positions from the Facilities Management Division to the Architectural and Environmental Services section and a $140,928 decrease in administrative charges also due to the restructuring of Facilities Management Division.

- Personnel and Fringe Benefits increase by $601,836 due to a reorganization of DPW sections. This includes the transfer of cost and scheduling into this division. This expenditure increase is partially offset by the cost being absorbed by major capital projects.

ARCHITECTURAL AND ENVIRONMENTAL SERVICES

$	26,844	Transfer 1 Clerk Typist II
	38,998	Transfer 1 Computer Operator II
	77,043	Transfer 2 System Coordinator
	73,525	Transfer 1 System Analyst I
	76,904	Transfer 1 Data Processing Manager - DPW
	82,617	Transfer 1 Director Support Services
$	375,931	Total

  These positions are transferred from DPW-Administration and Facilities Management (Org. 5700). Their emphasis is implementing the cost and scheduling program designed to monitor capital projects. These transfers will increase overall efficiency and reduce overhead costs associated with monitoring the capital projects. The division savings will be reflected in their reduced crosscharges.

$	93,018	Transfer 1 Grounds Engineer
	60,942	Transfer 1 Construction Coordinator I
$	153,960	Total

  These positions are transferred to DPW-Administration and Facilities Management (Org. 5700). Their emphasis will be in implementing the usage of County skilled trade personnel for time and material projects County-wide rather than utilizing private contractors.

$	60,435	Create 1 Civil Engineer III
	66,088	Create 1 Civil Engineer IV (Airport)
	55,380	Create 1 Construction Coordinator III
	164,603	Create 2 Managing Architect
	-346,506	Revenue Offset
$	0	Total Tax Levy Impact

  These positions are created to provide the division a pool of limited term positions that are needed to provide adequate staffing for architectural, engineering and construction management projects at a lower cost than hiring consultants. Positions will only be filled on a project basis and only for the length of the capital project.

$	73,050	Abolish 1 Civil Engineer III
	0	Revenue Offset
$	-73,050	Total Tax Levy Impact

  This position is abolished due to fiscal constraints. Responsibilities of this position will be reassigned and maintained by current staff.

- Expenditures for continuation of mandated monitoring activities at the Franklin landfill site and Doyne Park total $200,000.

- Allocations for various environmental projects total $195,500. Projects include clean-air/alternative fuel use, hazardous waste prevention and the Asbestos Coordinating Program.

- County Board Resolution (File No. 93-224) established the Capital Improvements Committee whose responsibilities include prioritizing capital projects, developing a five-year capital improvement plan and performing an inventory and assessment of all County-owned buildings and structures. In 1995, funding was established at $200,000 to develop an inventory and assessment of County buildings in accordance with the stated resolution. Due to staff shortages in 1995, the assessment was unable to be completed. It is anticipated that the project will continue in 1996 with a report due to the Finance and Transportation and Public Works Committees in June, 1996 detailing the County infrastructure status.

- Appropriations for environmental compliance mandates by Wisconsin Department of Natural Resources are increased $560,500 from $79,500 to $640,000. The Environmental Protection Agency issued mandates regarding underground storage tanks and availability equipment (piping) effective December 22, 1988. DPW has the responsibility to test and monitor all underground storage tanks operated by the County and to manage the removal, replacement or closure of all tanks not in compliance.

$	20,000	Parks - New Discoveries
	320,000	Fleet Maintenance Northshop
	185,000	Continuation of 1995 Projects
	90,000	Washington and Tiefenthaler Parks
	25,000	County Stadium Evaluation
$	640,000	Total

TRANSPORTATION SERVICES

- An annual appropriation of $10,000 is provided for a State-mandated highway safety program to promote use of seat belts, pedestrian safety and alcohol awareness.

- In 1996, expenditures related to traffic signal repair and replacement will be $25,000. This is a continuation of the program that was transferred from the Highway Maintenance Division to the Transportation Division in the 1994 budget for cost effectiveness.

- In 1996, State reimbursement for highway improvement expenses incurred due to freeway detours to County trunk highways will be sought. Anticipated expenditure is $16,055 offset by $12,844 in State revenue.

- $ 61,069 Transfer 1 Accountant IV

  This position is transferred from DPW Administration and Facilities Management (Org. 5700). The transfer will increase overall efficiency and reduce overhead cost associated with monitoring Transit and Paratransit Services. The division savings will be reflected in their reduced crosscharges.

DEPT: DEPARTMENT OF PUBLIC WORKS - HIGHWAY MAINTENANCE **UNIT NO.** 5100

OPERATING AUTHORITY & PURPOSE

The Department of Public Works-Highway Maintenance Division maintains all County trunk highways, State trunk highways and expressways. It is responsible for maintaining vacant freeway lands and the North Shore right-of-way.

OBJECTIVES

1. Maintain County trunk highways, freeways and State trunk highways in a manner that will provide citizens of the County with a safe, usable roadway system at a level of service acceptable to a majority of its citizens and at the lowest possible cost.

2. Resurface 12.3 lane miles (equivalent) of County trunk highways and expand the pavement repair program to provide extended pavement integrity on County trunk roadways.

3. Continue equipment training programs for personnel that were implemented in 1995.

4. Complete implementation of the computer network; and interface the State-supplied billing program, CHEMS, into the network.

5. Continue maintenance of Parks roads in the areas of sweeping, striping, catch basin repairs and cleaning, minor asphalt work and bridge repairs.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 4,513,255	$ 4,867,411	$ 4,950,340	$ 82,929
Fringe Benefits	1,043,113	1,329,320	1,591,957	262,637
Services	186,266	231,075	246,526	15,451
Commodities	731,649	860,650	865,975	5,325
Other Charges	6,455	35,000	35,000	0
Capital Outlay	177,268	116,400	183,250	66,850
Contractual Crosscharges	4,690,802	3,484,574	3,165,757	-318,817
Abatements	-1,335,543	-160,000	-160,000	0
Total Expenditures	$ 10,013,265	$ 10,764,430	$ 10,878,805	$ 114,375
State & Federal Revenue	10,331,398	9,924,396	10,533,594	609,198
Other Direct Revenue	78,259	89,262	96,900	7,638
Total Direct Revenue	$ 10,409,657	$ 10,013,658	$ 10,630,494	$ 616,836
Property Tax Levy	$ -396,392	$ 750,772	$ 248,311	$ -502,461

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	136.3	136.5	135.4	-1.1
Direct Labor Hours	220,638	275,616	273,528	-2,088
Overtime Hours	19,293	12,500	13,000	500
Overtime Dollars	$416,756	$297,782	$309,518	$11,736

DEPARTMENT DESCRIPTION

The ***State Highway Maintenance*** program provides general and winter maintenance on the freeways and State trunk highways within Milwaukee County. The State reimbursement for this program is based on actual labor, including incidental labor costs, machinery allowances as specified in the current Maintenance Machinery Agreement, and material purchases authorized by the State Department of Transportation. State highway maintenance program costs are 100% offset by State reimbursement revenue.

The ***County Highway Maintenance*** section provides general and winter maintenance on the Milwaukee County highway system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, ice and snow control, traffic signal maintenance and highway signing and pavement marking.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
State Highway Maintenance	Expenditure	$ 8,783,032	$ 8,376,030	$ 8,883,468	$ 507,438
	Abatement	0	0	0	0
	Revenue	8,783,032	8,376,030	8,883,468	507,438
	Tax Levy	$ 0	$ 0	$ 0	$ 0
County Highway Maintenance	Expenditure	$ 1,440,427	$ 2,548,400	$ 2,155,337	$ -393,063
	Abatement	210,195	160,000	160,000	0
	Revenue	$ 1,626,625	1,637,628	1,747,026	109,398
	Tax Levy	$ -396,393	$ 750,772	$ 248,311	$ 248,311

BUDGET HIGHLIGHTS

STATE HIGHWAY MAINTENANCE

- The State reimburses the Highway Division for 100% of eligible costs associated with the State trunk highways and the freeway system. For 1996, it is estimated that $8,883,468, or 78.9%, of the department's cost for personal services, contractual services and commodities will be dedicated to the freeway system of the State trunk highways.

- An increase of $516,698 in State revenue is due to an increase in expenses for maintaining State trunk highways which are reimbursed by the Wisconsin Department of Transportation.

- In 1996, the Highway Maintenance Division will continue to provide striping, bridge repair, sweeping, catch basin cleaning and repairs, and snow plowing for selected parks. The Parks Department in turn will maintain selected boulevards for the Highway Maintenance Division. This action allows each department to be more efficient in their specialized maintenance areas and results in a zero County-wide fiscal effect.

- The Highway Maintenance Division is directed to adhere to Administrative Procedures 4.05 and 4.11 where applicable to substitution and reallocations of major maintenance projects and equipment purchases.

COUNTY HIGHWAY MAINTENANCE

- State Transportation Aids for the maintenance of County trunk highways increased $101,760, from $1,548,366 to $1,650,126.
- Building and Roadway Materials will be appropriated in 1996 at $350,000 for County trunk highways and $450,000 for State trunk highways.
- Appropriations for repair and maintenance of County highways is increased by $20,000, from $100,000 to $120,000 to ensure an adequate pavement maintenance program.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
HIGHWAY MAINTENANCE PROGRAM			
Lane Miles (Maintenance)			
County Trunk Highways	341.06	341.06	341.06
State Trunk Highways	517.55	517.55	517.55
Freeways	667.62	677.62	677.62
Total	1,526.23	1,536.23	1,536.23
Acres (Grass Mowing)			
County Trunk Highways	657.67	657.67	657.67
State Trunk Highways	776.83	776.63	776.63
Freeways	1,875.87	1,875.87	1,875.87
Total	3,310.37	3,310.17	3,310.17

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE **UNIT NO.** 5330

OPERATING AUTHORITY & PURPOSE

Under the direction of the Director of Highway and Fleet Operations, the Department of Public Works-Fleet Maintenance Division controls, supervises, and maintains all automotive equipment owned by the County. It also centrally maintains materials and parts for the Department of Health and Human Services/Grounds Maintenance Division, Department of Parks, Recreation and Culture and the Highway Division.

OBJECTIVES

1. To continue with a systematic schedule of replacing equipment to avoid cost prohibitive major repairs due to high miles and the age of equipment.

2. To enter second stage of participation with the State Department of Transportation and their consultants in development of a computerized fleet shop and operations software program.

3. To continue an effort to improve fleet fuel consumption by downsizing the fleet and seeking Federal grant money targeted to developing use of alternative fuels.

4. To continue the use of multi-purpose fleet equipment and monitor the fleet size based on user need, adaptability and program changes.

5. To provide training for shop mechanics and support assistants to meet changes in automotive equipment technology and design change repair requirements.

6. To implement a five-year capital improvement plan to restore the Fleet garage.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 2,059,589	$ 2,384,592	$ 2,305,342	$ -79,250
Fringe Benefits	493,048	639,164	731,302	92,138
Services	295,360	243,632	411,009	167,377
Commodities	1,585,515	1,580,275	1,634,275	54,000
Other Charges	1,972,849	2,064,400	1,986,038	-78,362
Capital Outlay	0	0	0	0
Contractual Crosscharges	1,219,438	1,026,436	837,346	-189,090
Abatements	0	-69,007	-68,703	304
Total Expenditures	$ 7,625,799	$ 7,869,492	$ 7,836,609	$ -32,883
State & Federal Revenue	27,232	33,000	33,000	0
Other Direct Revenue	415,538	415,290	374,861	-40,429
Total Direct Revenue	$ 442,770	$ 448,290	$ 407,861	$ -40,429
Indirect Revenue	7,183,029	7,421,202	7,428,748	7,546
Property Tax Levy	$ 0	$ 0	$ 0	$ 0

DEPT: DEPARTMENT OF PUBLIC WORKS - FLEET MAINTENANCE **UNIT NO.** 5330

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	69.3	67.8	63.7	-4.1
Direct Labor Hours	106,565	135,720	127,368	-8,352
Overtime Hours	9,295	7,075	7,075	0
Overtime Dollars	$147,963	$115,393	$115,393	$0

BUDGET HIGHLIGHTS

- Crosscharge changes include: an increase of $37,079 in interest allocation, a decrease of $64,696 in the central service allocation, from $235,161 to $170,465; and an increase of $16,325 in combined insurance services.

- In 1996, the appropriation for New and Replacement Fleet Equipment in the amount of $2,069,800 is budgeted in Capital Improvements Budget (Org. 1858). The replacement equipment will be utilized primarily by the Parks, Sheriff and Highway Departments. All departments receiving replacement equipment will be required to turn in the used equipment so that Fleet Division total equipment stock does not exceed 1995 totals.

- The motor vehicle budget is increased $50,000 to reflect the need for replacement parts and materials due to the increasing age of the fleet vehicles averaging eight years of service.

- The flexibility to expand, modify and reallocate major maintenance projects and equipment purchases while remaining within the total appropriation is continued in 1996. Quarterly reports shall be submitted to the Transportation and Finance Committees on any changes or substitutions.

- Depreciation charges for Fleet equipment is reduced $68,333 from $1,855,000 to $1,786,667 as a result of less replacement equipment purchases made over the past few years.

- $ -40,034 Abolish 1 Automotive and Equipment Parts Technician
  -48,763 Abolish 1 Automotive and Equipment Mechanic
  -40,034 Abolish 1 Automotive and Equipment Attendant
  -43,653 Abolish 1 Automotive and Equipment Service Writer
  -101,766 Less Revenue Offset
  $ -70,718 Total

  These positions are abolished in 1996 due to the reduction in the County-wide fleet size. Some factors include: the closing of John L. Doyne Hospital and the sale of the Power Plant. Additionally, the Fleet Division will initiate programs that will reduce and consolidate current vehicle usage.

- In 1996, a program initiative is being implemented to continue to reduce the size of the County fleet by eliminating those vehicles (sedans) operating 6,000 miles or less in a year. Currently approximately 26 vehicles assigned to various departments are under-utilized and generate 6,000 miles or less when operating for a year. The vehicles that fall under this classification result in added County expense in the way of insurance, maintenance, and loss of parking revenue. If an auto allowance compensation package (which includes monthly and mileage allowance) for those departments' staff that require the use of a vehicle on a limited basis was implemented, a cost savings of $43,325 for the year could be achieved. An additional cost savings would result from not replacing the 26 vehicles at $18,000 each or $468,000. As indicated below, an auto allowance compensation package will be studied in 1996 with a report to be submitted in June.

- Another aspect of the program that will be reviewed for consolidation and/or elimination will be small pick-up vehicles also under-utilized and operating at less than 6,000 miles per year. There are 51 vehicles that fall into this classification. The status of these vehicles will be examined with the user departments and a determination made as to its continuation in their operating program. The Fleet Maintenance Division will provide the listing of vehicles to the departments and they will be required to reduce their fleet size by 10% from this listing. An approximate savings of $16,675 would be available by reducing these vehicles in addition to not replacing the vehicles at $20,000 each. Anticipated additional savings in this area would be $100,000.

- Another program initiative for 1996 discontinues the practice of allowing departments to purchase County fleet equipment which is declared surplus at the conclusion of its useful life. Past practices allowed departments to acquire vehicles that no longer would be maintained by Fleet Maintenance Division due to its age and usefulness to maintain the County's trunk roads. Once acquired by a department it would become their responsibility for the maintenance, and they would be charged for fuel usage by Fleet Maintenance. The current size of this fleet series is approximately 200 vehicles. The Fleet Maintenance Division will monitor this program to determine which vehicles can be eliminated and to prevent the vehicle series from expanding beyond its current size. If a department wants to increase their fleet size in this series it would require County Board approval.

- For 1996, the Department of Administration in conjunction with the Fleet Maintenance Division will conduct a revised fleet study. This study will determine department availability of equipment, utilization of private vehicles in lieu of low mileage County vehicles and County policy relating to usage of fleet maintenance vs privatization. A report of this study with recommendations will be due June, 1996 for the Transportation and Public Works and Finance Committees.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Ambulance (Miles)	324	5,500	1,000
Highway Patrol (Miles)	2,071,573	2,122,500	2,100,500
Other Cars (Miles)	1,207,631	1,250,200	1,220,300
Trucks (Miles)	3,453,374	3,529,600	3,461,600
Motorcycles (Miles)	17,403	14,500	15,500
Fire Trucks (Miles)	5,934	6,500	6,500
Other Equipment (Miles)	65,468	61,900	64,600
Total (Miles)	6,821,907	6,990,200	6,870,000
Repair Orders Written	12,666	13,500	13,200
Accident Repair Orders	216	250	235
Total Repairs	13,882	13,750	13,435
Equipment Under Fleet Control			
Major Equipment	1,152	1,100	1,075
Attachments	1,230	1,250	1,250
Less 165 Series	-197	-200	-200
Total Equipment	2,185	2,150	2,125

DEPT: MILWAUKEE COUNTY TRANSIT SYSTEM **UNIT NO.** 5600

OPERATING AUTHORITY & PURPOSE

Milwaukee Transit Services, Inc., is a private, non-profit corporation which manages and operates the public mass transit service, under contract, for Milwaukee County. The corporation uses the facilities which are owned by Milwaukee County. This corporation is assisted by personnel from the Professional Services Division of Milwaukee County, which provides staff for various Transit-related studies, the necessary activities involved in processing State and Federal grant applications, and the acquisition of capital needs.

OBJECTIVES

1. To continue to work with the State of Wisconsin's Department of Natural Resources and Department of Transportation to insure that transit is included as a primary element in the State Implementation Plan for the Clean Air Act.

2. Increase community support for transit by interacting with citizen/community groups, such as the Transit NOW Coalition and other similar organizations.

3. Work with employees to develop programs that encourage and reward good customer services.

4. Continue to aggressively market the Transit System to retain and/or expand market share despite limited resources.

5. Continue to maintain efficient operations by optimizing services levels, monitoring system-wide and departmental performance measures, and maximizing the use of existing resources.

6. Cooperatively work with the State of Wisconsin's Department of Transportation to successfully implement the East-West Corridor Alternatives selected by local elected officials.

7. Maintain or improve on the 3,000 mile interval between chargeable road calls.

8. Maintain and update an ongoing Transit Improvement Plan which will identify service needs and opportunities.

9. Update fleet and facilities maintenance plan.

DEPT: MILWAUKEE COUNTY TRANSIT SYSTEM **UNIT NO.** 5600

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Services	$ 108,885	$ 14,900	$ 309,000	$ 294,100
Commodities	758,401	766,000	451,000	-315,000
Transit Operations	86,529,527	87,407,967	87,681,394	273,427
Other Charges	1,202,204	2,652,414	3,396,335	743,921
Capital Outlay	1,407,889	1,370,175	2,417,965	1,047,790
Contractual Crosscharges	1,401,108	1,572,717	1,720,822	148,105
Total Expenditures	$ 91,408,014	$ 93,784,173	$ 95,976,516	$ 2,192,343
State & Federal Revenue	43,645,537	45,894,055	45,679,393	-214,662
Other Direct Revenue	94,472	884,625	303,300	-581,325
Transit Revenues	33,121,411	33,336,537	35,018,375	1,681,838
Total Revenues	$ 76,861,420	$ 80,115,217	$ 81,001,068	$ 885,851
Property Tax Levy	$ 14,546,594	$ 13,668,956	$ 14,975,448	$ 1,306,492

DEPARTMENT DESCRIPTION

The ***Transit Operations Program*** includes all activities necessary for the efficient, day-to-day management and operation of the Milwaukee County Transit System by Milwaukee Transit Services, Inc., a private nonprofit corporation under contract with Milwaukee County. The corporation consists of a Managing Director and a Deputy Director. The workforce totals approximately 1,400 employees who are assigned to three major divisions: Operations, Maintenance and Administration.

The ***Transit Policy and Capital Acquisition*** program is staffed by five positions in the Transit Section of the Transportation Division and is responsible for all studies related to Transit planning, and for the replacement and acquisition of Transit capital assets. In addition, this program develops and submits grant applications and administers all approved State and Federal grants.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Transit Operations	Expenditure	$ 86,529,527	$ 87,407,967	$ 87,681,394
	Revenue	33,121,411	33,336,537	35,018,375
	Tax Levy	$ 53,408,116	$ 54,071,430	$ 52,663,019
Transit Policy and Capital Acquisition	Expenditure	$ 4,878,487	$ 6,376,206	$ 8,295,122
	Revenue	43,740,009	46,778,680	45,982,693
	Tax Levy	$ -38,861,522	$ -40,402,474	$ -37,687,571

BUDGET HIGHLIGHTS

Transit Operations

- Transit Revenue for 1996 is projected to increase $1.621 million due to an increase in passenger fares. Cash fares will increase $0.10 from $1.25 to $1.35. Adult tickets and weekly passes will increase $0.50 from $10.00 to $10.50. Half fare cash and ticket fares will increase from $0.60 to $0.65 and children, senior/handicap ticket (10) will increase from $6.00 to $6.50.

- The Transit System budget reflects a goal of 44% State funding to offset the cost of Transit operations.

- Total passenger revenues including route modifications and the fare adjustments for 1996 are projected to be $34,343,375, a 5% increase over the 1995 level of $32,586,537.

- Beginning in the Fall/1994, the Transit system initiated the ID-1 Bus program which provides bus passes to University of Wisconsin-Milwaukee students through their student fees. This program was given authorization by the County Board on February 20, 1992 (File No. 92-170). Beginning in Fall/1995, Marquette University has also been added to this program. All routes will be monitored for passenger usage and service adjustments.

- Transit security is increased $30,000, from $695,000 to $725,000, due to contractual increases.

  Employee services costs increased $120,957, from $74,365,287 to $74,486,244. This includes a wage increase for bus operators and an increase for medical insurance.

  Fuel costs are projected at $3,195,135 based on 4,841,160 gallons of fuel at about 66¢ a gallon.

- State Mass Transit Operating Assistance revenues are increased by $345,219, from $39,174,215 to $39,519,434.

- Federal operating assistance revenues are decreased by $1,629,317 from $4,134,224 to $2,504,907.

- Equipment and major maintenance appropriations include $120,750 for fleet vehicle replacements, $22,000 for a numbering machine, $78,000 for replacement of walk behind fork lifts, $23,945 for new and replacement DP equipment, $150,000 for building maintenance and $60,170 for new and replacement shop tools and equipment.

- Replacement of major bus parts (i.e., transmissions and engines) is increased $811,000, from $428,000 to $1,239,000, due to the increased age of the fleet and delays in receiving bus fleet replacement.

- Transit services will pursue shelter advertising revenue for 1996. Cooperation with the City of Milwaukee will be pursued by MTS to allow for a change in city ordinance for advertizing on bus shelter enclosures. Revenue of $25,000 is anticipated.

- Based on ridership per hour formula which determines the number of transit riders on each route, the following service modifications are included in 1996: combining Routes 31 and 71; eliminate the West Allis branch of Route 10 and replace with shuttle service; discontinue Routes 13 and 50 Saturday service; discontinue Route 68 Santa Monica; Route 15 Carrollville service and Route 49 midday-weekday service. The service modifications will reduce expenditures by $2,136,200 and revenue by $1,088,728 for net tax levy reduction of $1,047,472.

- To efficiently allocate transit service the MTS developed a quantitative measure called the Production frequency index. This index measures the relationship between passengers per bus hour (productivity) and time interval between buses (frequency). Through its use MTS is better able to increase or decrease service levels both equitably and with the goal of maximizing ridership.

- Contingent upon receipt of $3,975,000 in additional State operating assistance and/or approval by the Wisconsin State Legislature of a dedicated source of transit operating assistance, the fare increase approved in the 1996 adopted budget would be restored to July 1, 1995 rates. Operating assistance of $1,621,100 would be necessary to reduce fares and $2,354,000 would be required to restore transit services and fares to July 1, 1995 levels.

- In 1996, the Transit System will conduct an independent actuarial study of its self-insurance liabilities pertaining to workers' compensation and liability claim summaries for fiscal years 1994-1995.

Transit Policy and Capital Acquisition

- Parks Department crosscharges will increase $50,000 and revenue of $45,000 is anticipated from the rental of the Downtown Transit Center's function room and terrace.

- The Central Service charges are increased $38,997, from $109,114 to $148,111, reflecting increased administrative support.

- Depreciation costs are increased $137,736, from $1,687,264 to $1,825,000, due to the purchase of replacement buses.

- A $1.2 million marketing campaign to promote transit in Southeastern Wisconsin will begin in 1996. The County has received a CMAQ grant to fund this project.

- Tire leasing costs for Milwaukee County Transit System buses will decrease $315,000, from $765,000 to $450,000, reflecting a change in higher mileage radial tires.

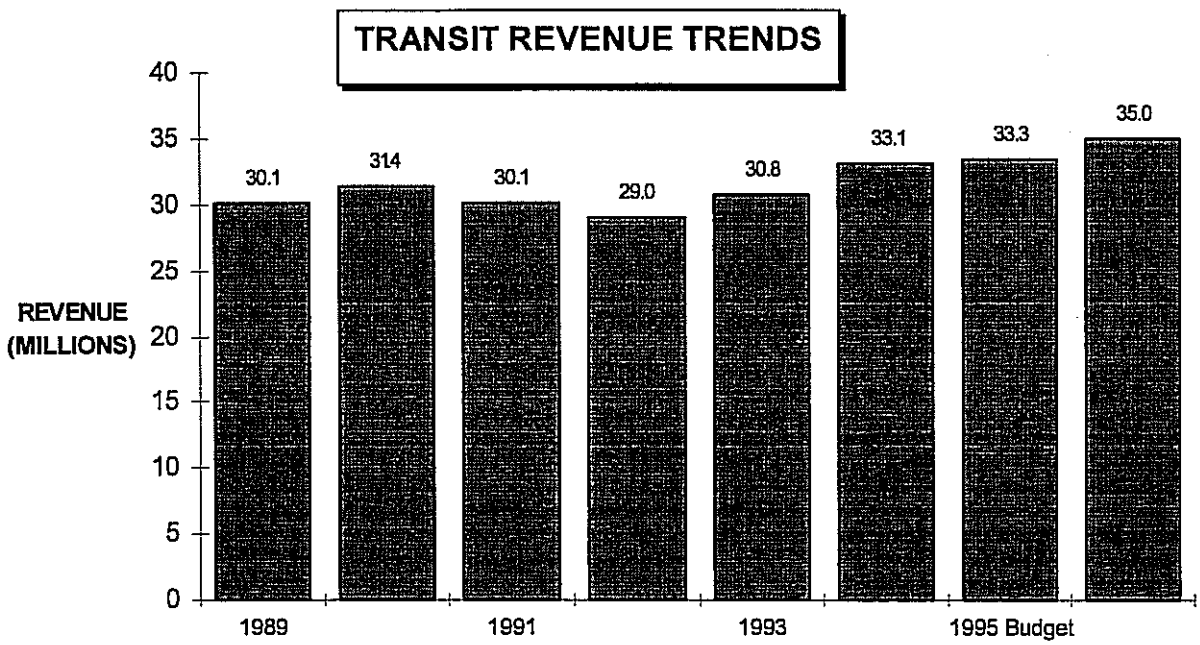
- The Transit Services Division is directed to adhere to Administrative Procedures 4.05 and 4.11 where applicable to substitution and reallocation of major maintenance projects and equipment purchases.

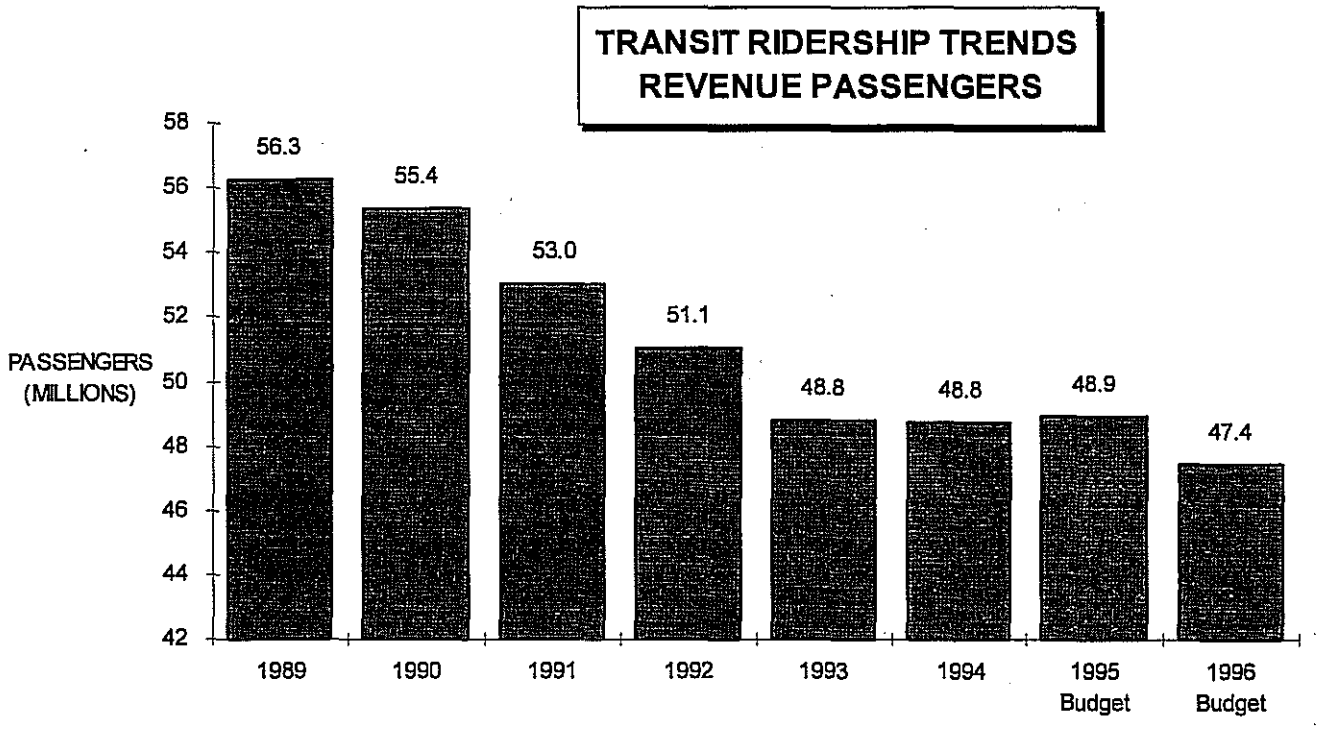
ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Buses Assigned	547	582	536
Buses Operated	431	437	421
Bus Miles	19,459,229	19,127,061	18,640,775
Revenue Passengers	48,776,993	48,941,585	47925388
Cost Per Mile	$4.4287	$4.5698	$4.7037
Revenue Per Revenue Passenger	$ .6562	$ .6664	$ .7161
Revenue Per Mile	$1.6841	$1.7442	$1.8786
Farebox Recovery Ratio (Proportion of Operating Cost Paid by Transit Revenue)	38.03%	38.17%	39.94%

BUS FARES

	1994	Jan 1- June 30 1995	July 1 - Dec 31 1995	1996
Adult Cash	$1.25	$1.25	$ 1.25	$ 1.35
Adult Weekly Pass	$9.25	$9.25	$10.00	$10.50
Adult Ticket (10)	$9.25	$9.25	$10.00	$10.50
Children Ages 6 to 11	$ .60	$ .60	$ .60	$ .65
Children Ticket (10)	$6.00	$6.00	$ 6.00	$ 6.50
Senior Citizens and Handicapped	$ .60	$ .60	$ .60	$ .65
Senior/Handicapped Ticket (10)	$6.00	$6.00	$ 6.00	$ 6.50
Students with Permit	$ .90	$ .90	$ .90	$ 1.00
Students Weekly/Ticket (10)	$8.50	$8.50	$ 8.50	$ 9.00
Freeway Flyers	Applicable Fare Plus $.25	Applicable Fare Plus $.25	Applicable Fare Plus $.25	Applicable Fare Plus $.25
Flyers Ticket (10)	$11.75	$11.75	$12.50	$13.00




TRANSIT RIDERSHIP TRENDS
REVENUE PASSENGERS
PASSENGERS (MILLIONS)
58
56
54
52
50
48
46
44
42
56.3
55.4
53.0
51.1
48.8
48.8
48.9
47.4
1989
1990
1991
1992
1993
1994
1995 Budget
1996 Budget

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION AND FACILITIES MANAGEMENT **UNIT NO.** 5700

OPERATING AUTHORITY & PURPOSE

The Administration and Facilities Management Division provides administrative support services for the Department of Public Works Operations Divisions. These support services include human resources, payroll administration, processing and accounting of construction project payments and information management services.

OBJECTIVES

1. To implement the recommendations of the record management study by establishing a file management/document control procedure.

2. To improve the budget function in the department through the implementation of the Quality Improvement Program study recommendation.

3. To continue the successful implementation of the Courthouse Complex Security program.

4. Improve the Department of Public Works working environment by providing training opportunities to enhance the quality of services provided.

5. Facilitate the participation of MBEs and WBEs at the prime and subcontract level on construction, professional service, and time and material contracts funded by and through Milwaukee County.

6. Assure that department heads and administrators understand and fully comply with Milwaukee County Ordinance 56.30 to increase MBE/WBE participation of professional service contracts.

7. Continue operation of a utilities unit to: administer and invoice all County consumed 13.2 KVA electricity; administer, invoice and maintain the distribution system for all 4160 KVA electricity, potable water, storm and sanitary sewer services on the County Grounds.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 8,760,318	$ 9,904,810	$ 9,491,274	$ -413,536
Fringe Benefits	2,086,170	2,594,861	2,991,630	396,769
Services	3,644,957	5,414,506	6,776,233	1,361,727
Commodities	659,902	760,375	647,798	-112,577
Other Charges	3,910,122	3,789,497	4,090,467	300,970
Capital Outlay	494,031	777,500	514,600	-262,900
Contractual Crosscharges	5,320,471	5,991,232	6,322,023	330,791
Abatements	-1,723,539	-3,080,043	-2,516,790	563,253
Total Expenditures	$ 23,152,432	$ 26,152,738	$ 28,317,235	$ 2,164,497
State & Federal Revenue	0	0	0	0
Other Direct Revenue	14,316,835	7,899,483	12,541,468	4,641,985
Indirect Revenue	8,615,857	10,206,413	6,472,093	-3,734,320
Property Tax Levy	$ 219,740	$ 8,046,842	$ 9,303,674	$ 1,256,832

DEPT: DEPARTMENT OF PUBLIC WORKS - ADMINISTRATION AND FACILITIES MANAGEMENT **UNIT NO.** 5700

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	305.1	261.1	246.3	-14.8
Direct Labor Hours	473,580	559,660	557,334	-2,326
Overtime Hours	19,475	7,015	6,978	-37
Overtime Dollars	$275,724	$187,887	$190,698	$2,811

DEPARTMENT DESCRIPTION

The ***Administration*** division is responsible for the general support activities required to coordinate functions such as personnel, purchasing, accounting, capital projects, contractors' payments and management support. Specific responsibilities include establishing and implementing departmental policy, preparation of capital and operating budgets, construction project payment certification, general public information services, personnel administration and grievance resolution.

The ***Building Services*** division is responsible for providing all support services for the Courthouse Complex/Jail which consists of over 1,800,000 square feet. Specific responsibilities include daily custodial services, delivery service, records destruction, snow removal, grounds care, building and mechanical maintenance/repairs, major and minor remodeling, administration of time and material contracts and various other miscellaneous tenant services.

The ***Disadvantaged Business Development*** division is responsible for the various activities related to promoting successful growth of disadvantaged, minority and women-owned businesses. Specific responsibilities include contract compliance monitoring as well as policy implementation to ensure that County procurement of contractors and suppliers complies with Federal and County DBD requirements, administering the Section 20 (for Transit-related projects) and general revolving loan accounts to provide short-term assistance to qualifying DBD firms, developing various DBD seminars on effective business operations and coordinating the County's efforts in implementation of the Joint Certification Program.

The ***Maintenance Services*** division provides centralized electrical, mechanical and engineering services for the various facilities on and off the County Grounds. This unit is also responsible for the maintenance of the utilities distribution system for the Power Plant, maintenance and repair of occupied and vacant unassigned buildings, and fire protection service coordination. This division also has functional responsibilities for the Department of Human Services buildings on 12th & Vliet, Schlitz Park, and the DHS-Mental Health Division City Campus.

The ***Utility Administration*** unit maintains the County-operated electrical utility. This unit is also responsible for utility distribution for water, sanitary and storm sewers. This unit now includes the costs associated with the upkeep of unassigned buildings.

The ***Management Services*** division is responsible for the support activities required to coordinate financial and other functions within the Department of Public Works. Functions include personnel, purchasing, accounting, budgeting, capital projects, contractors' payments, reimbursements and other management support activities. Specific responsibilities include aiding in the establishment and implementation of departmental policies and procedures, maintaining accounting records and controls, purchasing of

equipment, supplies and services, processing and employee payrolls. Additionally, this division provides for landlord functions on the County Grounds; central management supervision of the Building and Maintenance Services Divisions and property management.

The ***Grounds Services*** unit maintains and improves all land areas on the County Grounds, provides trucking and food delivery services, operates a shuttle bus service and is responsible for the heavy equipment requirements of various customers.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administration	Expenditure	$ 1,650,610	$ 752,063	$ 806,356
	Abatement	519,585	240,977	240,977
	Revenue	1,131,746	511,086	565,379
	Tax Levy	$ -721	$ 0	$ 0
Building Services	Expenditure	$ 13,145,422	$ 13,774,054	$ 14,382,996
	Abatement	109,608	112,961	112,961
	Revenue	13,036,327	5,881,505	6,882,135
	Tax Levy	$ -513	$ 7,779,588	$ 7,387,900
Disadvantaged Business Development	Expenditure	$ 685,358	$ 722,305	$ 821,240
	Abatement	177,936	165,720	217,927
	Revenue	286,004	289,331	294,927
	Tax Levy	$ 221,418	$ 267,254	$ 308,386
Maintenance Services	Expenditure	$ 4,181,133	$ 3,964,920	$ 3,579,095
	Abatement	613,797	502,360	0
	Revenue	3,569,277	3,462,560	3,579,730
	Tax Levy	$ -1,941	$ 0	$ -635
Utility Administration	Expenditure	$ 2,983,064	$ 6,439,296	$ 7,447,958
	Abatement	256,864	723,920	449,009
	Revenue	2,726,200	5,715,376	5,575,503
	Tax Levy	$ 0	$ 0	$ 1,423,446
Management Services	Expenditure	$ 959,452	$ 957,269	$ 1,039,006
	Abatement	479,192	634,223	790,015
	Revenue	480,702	323,046	248,991
	Tax Levy	$ -442	$ 0	$ 0
Grounds Services	Expenditure	$ 2,310,102	$ 2,622,874	$ 2,388,012
	Abatement	605,727	699,882	705,901
	Revenue	1,704,374	1,922,992	1,477,434
	Tax Levy	$ 1	$ 0	$ 204,677

BUDGET HIGHLIGHTS

DEPARTMENTAL

For 1996, the Administration and Facilities Management (Courthouse Complex) Division has been consolidated with the Institutions Administration and Facilities Management (County Grounds) Division. The streamlining of these operations will enable the department to utilize skilled trade manpower collectively rather than singularly, provide increased administrative support at a lower cost and respond to tenant needs in a more timely manner. The reorganization will also concentrate on reducing the need for outside contractors for time and materials projects by using in-house skilled trade more frequently.

- There is a continuation of an initiative to eliminate or substantially reduce crosscharging between County departments, with the cost of operating the Courthouse Complex primarily reflected in this department. This is done through budgeting abatement entries in the budgets of courthouse tenants. This procedure was implemented in 1995 in order to determine the feasibility of discontinuing the County's current crosscharge process. This methodology still allows tracking of space rental costs for revenue reimbursement purposes.

- Major Maintenance costs decrease $241,900, from $617,900 to $376,000 due to fiscal constraints.

- As a result of the reorganization, Personal Services has decreased $16,767 from $12,499,671 to $12,482,904.

$	26,844	Transfer 1 Clerk Typist II
	38,998	Transfer 1 Computer Operator II
	77,043	Transfer 2 System Coordinator
	73,525	Transfer 2 System Analyst I
	76,904	Transfer 1 Data Processing Manager - DPW
	82,617	Transfer 1 Director Support Services
$	375,931	Total

  These positions are transferred to DPW-Professional Services (Org. 5070). Their emphasis is implementing the cost and scheduling program designed to monitor capital projects. These transfers will increase overall efficiency and reduce overhead associated with monitoring the capital projects. The savings will be reflected in reduced crosscharges.

- The DPW-Administration and Facilities Management Division is directed to adhere to Administrative Procedures 4.05 and 4.11 where applicable to substitution and reallocation of major maintenance projects and equipment purchases.

ADMINISTRATION

$	29,829	Abolish 1 Clerk Typist II
	37,923	Abolish 1 Account Clerk II
	52,341	Abolish 1 Accountant III
$	120,093	Total

These positions are abolished as part of DPW reorganization. The responsibilities will be maintained by current staff providing support to this division.

BUILDING SERVICES

- Utility costs are increased $64,400, from $2,391,600 to $2,456,000 due to increased rates.

- Major Maintenance costs are decreased $170,000, from $500,000 to $330,000. Projects include replacement piping ($50,000), upgrading electrical wiring ($50,000), Courthouse Complex general repairs ($145,000), asbestos removal ($40,000), security improvements ($15,000) and annex parking ($30,000).

- Depreciation costs increase in 1996 by $84,937, from $2,346,843 to $2,431,780.

- Building Maintenance and Repair expenditures are decreased $25,000 from $175,000 to $150,000 due to more repairs to be made by in-house instead of private vendors.

$	61,069	Abolish 1 Building Projects Coordinator
	42,797	Abolish 1 Facilities Worker III
	8,223	Abolish 1 Facilities Worker (Hourly)
$	112,089	Total

  These positions are abolished as part of the DPW reorganization. The responsibilities will be maintained by current staff providing support to this division.

DISADVANTAGED BUSINESS DEVELOPMENT

- Total costs of the Joint Certification Program are offset by Milwaukee County, the Milwaukee Area Technical College, the Milwaukee Metropolitan Sewerage District and Milwaukee Public Schools, each sharing in the cost. For 1996, $285,927 of revenue is projected.

- New and replacement DP equipment is increased $33,100, from $8,200 to $38,800. This equipment is used to monitor DBE compliance to capital projects and provide staff the ability to automate processing of work authorizations.

- $73,935 Transfer 1 Minority Business Enterprise Manager-Procurement

  Transfer of this position from the Department of Administration-Procurement Division will centralize all disadvantaged business development and contract compliance functions.

MAINTENANCE SERVICES

For 1996, a policy to utilize in-house skilled trade staff prior to contracting with private contractors is begun. In meeting the goals of the department's reorganization, it will be incumbent upon County departments to contact DPW-Maintenance Services for skilled trade work prior to contacting a private contractor. Should DPW be unable to meet the requesting department's needs, then the use of private contractors would be utilized. This policy will be implemented on a County-wide trial basis, with the exclusion of the Parks Department, which currently has sufficient staff to meet its needs.

$	55,240	Abolish 1 Millwright
	158,638	Abolish 4 Maintenance Worker
	133,382	Abolish 2 Steamfitter Welder
	52,302	Abolish 1 Carpenter-Locksmith
	66,691	Abolish 1 Steamfitter Temp Control
$	466,253	Total

  These positions are abolished as part of the DPW reorganization. The responsibilities will be maintained by current staff within this section and assisted by the Building Services Section.

$	93,018	Transfer 1 Grounds Engineer
	60,942	Transfer 1 Construction Coordinator I
$	153,960	Total

  These positions are transferred from DPW-Professional Services (Org. 5070). Their emphasis will be in implementing the usage of County skilled trade personnel for time and material projects County-wide rather than utilizing private contractors.

- Appropriations for capital outlay equipment are decreased $17,600 from $23,700 to $6,100. This reduction is due to the closing of John L. Doyne Hospital and sale of the Power Plant resulting in a reduced need for new/replacement equipment.

- Expenditures for building and roadway materials are decreased $84,500 from $259,500 to $175,000.

- Appropriations for maintenance of County Grounds utilities are $46,000. The 1996 appropriation provides for:

$10,000	Replace ceiling - Plank Road School
5,000	Repair electric meters
9,000	Pump House repair
7,000	Replacement of various valves
15,000	Catch basin repair
$46,000	

MANAGEMENT SERVICES

- As a result of the sale of the Power Plant, the responsibility for providing various utility services is transferred to the DPW Administration and Facilities Management effective January 1, 1996. This

includes maintaining electrical facilities (not transferred with the sale of the Power Plant), water, and sanitary and storm sewer distribution facilities. This division will continue to provide utility distribution to the County Grounds and its tenants and perform all maintenance as required for utility recipients, similar to functions that the Power Plant has maintained in the past.

- The maintenance of the 4160 electrical system, the potable water distribution system and the storm and sanitary sewer distribution system formerly operated by the Power Plant will be transferred to this department. Transferred responsibilities also include the billing and accounting functions for these utility services.

- $61,069 Transfer 1 Accountant IV

  This position is transferred to DPW Professional Services (Org. 5070). The transfer will increase overall efficiency and reduce overhead cost associated with monitoring Transit and Paratransit Services. The division savings will be reflected in reduced crosscharges.

GROUNDS SERVICES

- $ 86,447 Abolish 2 Grounds Maintenance Traffic Worker I
  34,491 Abolish 5 Grounds Maintenance Traffic Worker (Seasonal)
  $ 120,938 Total

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Work Order Received	44,556	57,500	49,200
Time & Materials Orders	525	620	495
Roadways - Maintenance - Snowplow & Salt (miles)	52	52	52
Parking Lots - Maintenance - Snowplow (5,048 spaces)	63	63	65
Sidewalks - Maintenance & Snowplowing (miles)	39	39	39
Turf Mowed (acres)	600	600	600
Patient Food Service (meals)	1,200,000	1,195,000	1,200,000
Equipment Transfers (hours)	9,000	12,000	10,000
Special Jobs Performed	350	400	300
Annual permits for free parking at Interchange Lot	1,100	1,100	1,100
Annual permits for paid parking in Annex, Safety Building Lots, Medical Examiner & St. Anthony's	375	375	375
Keys & Security Cards	1,500	2,000	2,000
Requisitions	3,000	3,100	3,000

DEPT: MILWAUKEE COUNTY PARATRANSIT SERVICES **UNIT NO.** 5900

OPERATING AUTHORITY & PURPOSE

The Paratransit Services program provides an efficient, convenient mode of transportation for eligible individuals with disabilities at reasonable fares. The program strives to provide service that is comparable to that available through the Transit System. Handicapped services are available throughout the County seven days a week, from early morning until late evening within a reasonable time of being requested, and are available without restrictions based on a trip purpose.

OBJECTIVES

1. Reduce service demand through the implementation of trip-by-trip eligibility.

2. Improve service reliability and availability.

3. Position the program to meet future ADA mandated changes.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 430,050	$ 502,769	$ 507,941	$ 5,172
Fringe Benefits	107,981	137,777	163,117	25,340
Services	69,554	118,550	174,840	56,290
Commodities	14,376	19,700	21,400	1,700
Other Charges	6,257,431	6,476,000	7,636,000	1,160,000
Capital Outlay	27,424	23,775	7,850	-15,925
Contractual Crosscharges	202,095	237,191	221,248	-15,943
Abatements	-72,716	-175,918	-164,796	11,122
Total Expenditures	$ 7,036,195	$ 7,339,844	$ 8,567,600	$ 1,227,756
State & Federal Revenue	4,095,701	4,288,440	4,373,292	84,852
Other Direct Revenue	1,111,418	1,127,650	1,440,450	312,800
Total Revenue	$ 5,207,119	$ 5,416,090	$ 5,813,742	$ 397,652
Indirect Revenue	0	0	195,443	195,443
Property Tax Levy	$ 1,829,076	$ 1,923,754	$ 2,558,415	$ 634,661

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	16.2	16.2	15.7	-0.5
Direct Labor Hours	26,082	33,736	33,736	0
Overtime Hours	215	328	328	0
Overtime Dollars	$485	$6,164	$6,164	$0

BUDGET HIGHLIGHTS

- On September 6, 1991, the U.S. Department of Transportation, Federal Transit Administration (FTA) formerly the Urban Mass Transportation Administration (UMTA), issued final rules for implementation of the Americans With Disabilities Act (ADA) as it pertains to transportation for individuals with disabilities. This regulation requires public entities operating fixed-route systems to provide paratransit service as a complement to the fixed-route service. Affected entities must submit to FTA for review and approval, and begin implementation of, a local plan for providing the required complementary paratransit service to disabled persons who, because of the nature of their physical disabilities, are unable to use the fixed-route bus service provided for the general public. The paratransit service plan submitted should be developed in consultation with individuals with disabilities and groups representing them in the community. A reasonable period for public review and comment on the plan, and a public hearing on the plan, are to be provided according to Federal regulations.

  On January 16, 1992, the County Board adopted a resolution File 91-849 (a)(a) which approved the Paratransit Service Plan for Disabled Persons as prepared by Milwaukee County and the Southeastern Wisconsin Regional Planning Commission. This plan indicated full compliance with the regulations by January, 1993. The annual plan update was approved by the County Board in January, 1993 and submitted to FTA as required. The update changed the implementation dates for a number of items included in the original plan. The most significant areas of change to the User Side Subsidy Program under ADA is program eligibility and the resulting demand on services. Program eligibility was modified in April, 1993. Pre-ADA enrollment was approximately 8,000 and is anticipated to increase to 24,000. An estimated 1.3 million trips are projected for the 24,000 enrollees. Full compliance with the regulations will be achieved by January, 1997.

- Paratransit fares shall remain at the 1995 level resulting in a tax levy increase of $102,120. This will establish client fares at $2.50 per ride with the subsidy to the carrier at $11.50. In order to have no tax levy increase the Contingent Fund is reduced by $102,120 with DOA directed to transfer back to the Contingent Fund in early 1996, $102,120 to make the account whole.

- Trip subsidy fees paid to carriers will be set for van trips at $11.50. Taxi subsidy fees are increased by $1.40 from $6.50 per trip to $7.90 due to increases in the fares structure implemented by the City of Milwaukee.

- A total of 400,000 van trips were budgeted for 1995 at a cost of $11.75 per trip. Based on most recent experience, 428,000 van trips are projected during 1995. For 1996, trip subsidy payments total $6,198,500 This is based on 460,000 van trips at $11.50 per trip, and 115,000 taxi trips at $7.90 per trip. The result is an increase in subsidy payments of $848,500.

- State and Federal operating assistance is increased $84,852 from $4,288,440 to $4,373,292, based on eligible operating expenses of 44%.

- Consultant fees are increased $42,500, from $37,500 to $80,000. The increased funds are for consultant fees to conduct a study of several service alternatives that will assist in meeting the demands of clients within the availability of the program. In addition, carrier compliance review will be conducted along with drug and alcohol testing.

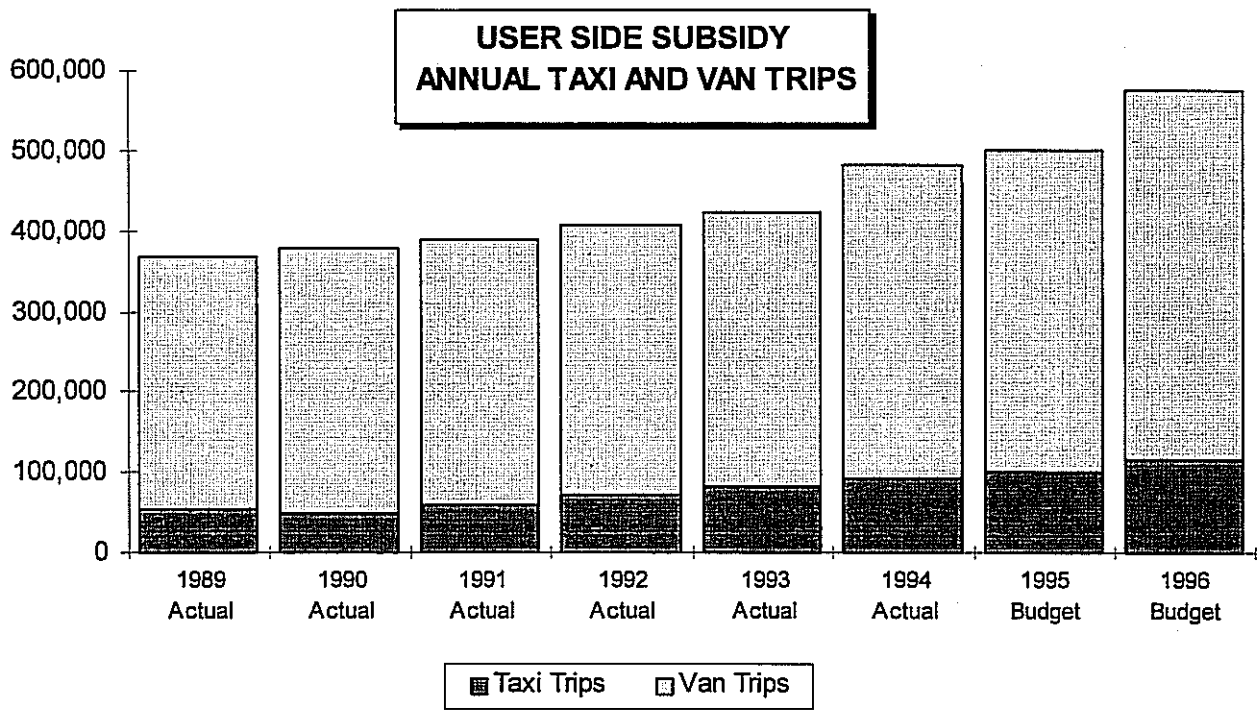
- A 3% increase in State Aid for Specialized Transportation is incorporated in the 1996 budget. This is an increase of $19,237, from $641,217 to $660,454.

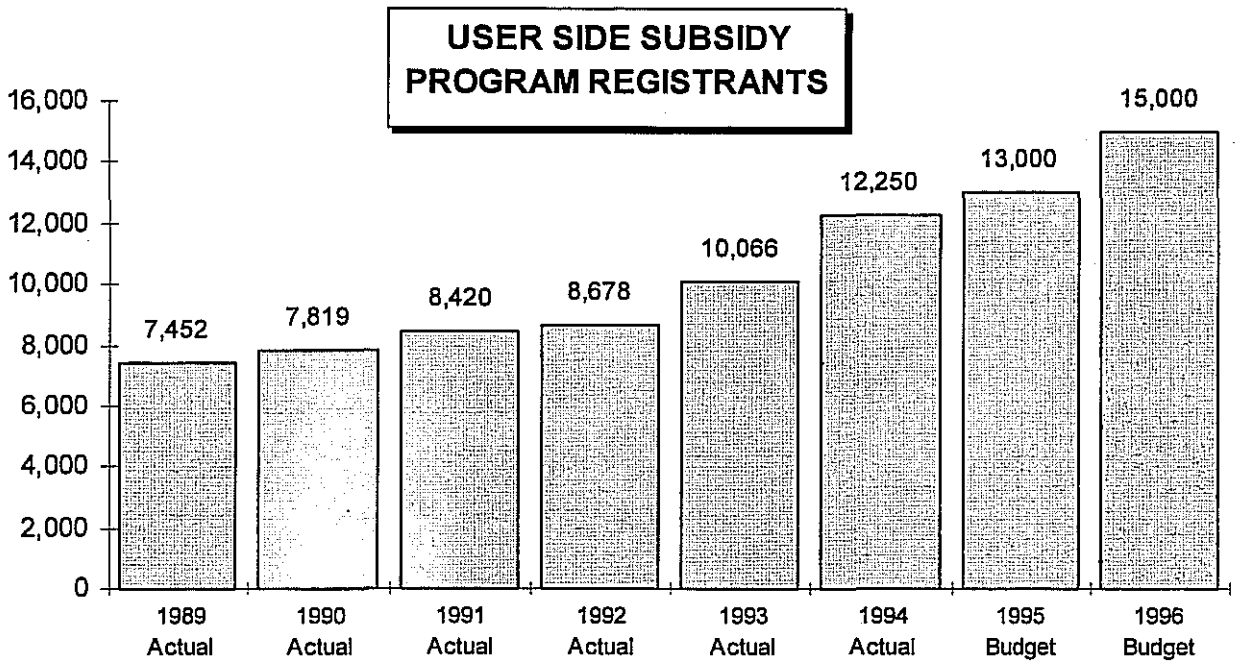
- Major crosscharge changes include an increase of $4,800 for fleet maintenance service due to additional vehicles being made available to staff for mobility training and field investigations and a decrease of $32,885 for administrative services due to the transfer of cost and scheduling costs to capital projects.

- The User Side Subsidy Program is directed to adhere to Administrative Procedures 4.05 and 4.11, where applicable to substitution and reallocation of major maintenance projects and equipment purchases.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Van Trips	388,591	400,000	460,000
Taxi Trips	91,794	100,000	115,000
Total Trips	480,385	500,000	575,000





USER SIDE SUBSIDY ENROLLMENT

YEAR/TYPE	ENROLLMENT	TAXI TRIPS	VAN TRIPS	ALL TRIPS
1980 Actual	3,670	84,762	56,008	140,770
1981 Actual	4,599	95,143	81,032	176,175
1982 Actual	5,204	99,055	105,189	204,244
1983 Actual	5,567	98,951	147,366	246,317
1984 Actual	6,347	110,484	182,107	292,591
1985 Actual	7,595	155,389	232,432	387,821
1986 Actual	8,483	176,561	270,900	447,461
1987 Actual	7,734	86,679	283,746	370,425
1988 Actual	7,829	69,323	300,000	369,323
1989 Actual	7,452	54,152	313,475	367,627
1990 Actual	7,819	48,391	330,676	379,067
1991 Actual	8,420	58,473	329,744	388,217
1992 Actual	8,678	71,975	334,320	406,295
1993 Actual	10,066	81,591	341,899	423,490
1994 Actual	12,250	91,794	388,591	480,385
1995 Budget	13,000	100,000	400,000	500,000
1996 Budget	15,000	115,000	460,000	575,000

OPERATING AUTHORITY & PURPOSE

Pursuant to Sections 46.031, 46.21, 51.08, 51.35, 51.42 and 51.437 of the Wisconsin Statutes, this organization provides care and treatment to developmentally, emotionally and mentally ill adults, children and adolescents through contracts with community agencies, outpatient care, day treatment services, and inpatient care. The services include intensive short-term treatment as well as extended care of persons with serious mental illness. Acute hospital admissions are initiated by voluntary application, or through legal detention methods such as court commitment. The Adult Inpatient Services Branch, including the Chemical Dependency Units, and the Child and Adolescent Branch require Title-XIX certification and Joint Commission on Accreditation of Hospitals Organizations (JCAHO) accreditation to capture Title-XIX and other third-party reimbursement. The extended care portions of this agency require Federal certification as a skilled nursing facility and Facility for the Developmentally Disabled which allows for State reimbursement. Day treatment is offered to patients who have progressed to the state where inpatient hospitalization is no longer indicated but who require more intensive treatment than is available in an outpatient facility. Subsequent to this episode of care, outpatient services are normally offered on an ongoing basis. The Community Services Branch provides services through purchase of service contracts from community based providers. Programs are managed by the Mental Health Division Administrator under the jurisdiction of the Director of the Department of Human Services, the Combined Community Services Board, the County Executive and the Milwaukee County Board of Supervisors.

MISSION STATEMENT

The mission of the Milwaukee County D.H.S.- Mental Health Division is to provide a comprehensive continuum of quality mental health and AODA programs and services for the citizens of Milwaukee County.

This is accomplished by:

- Providing a full range of mental health and AODA services that are directed toward the diagnosis and treatment of mental illness, substance abuse, and mental illness/developmental disabilities as a biopsychosocial disease. Services are rendered in a manner that is least restrictive, emphasizes continuity of care, and is empathic to patients and their families.

- Coordinating services and programs with the activities of other public, voluntary and private providers, consumer and advocate organizations, and educational institutions.

- Being a leader in mental health care known for its excellence in research, professional and community education, and mental health delivery systems.

VISION STATEMENT

The vision of the mental health system serving the people of Milwaukee County is that the citizenry function at optimal levels of physical and mental health, and that individuals who have mental illness are full and equal members of the community. As such, the system shall provide individuals who have mental illness the support and the means to pursue success in the ways they choose to live, learn, love, work and play.

OBJECTIVES

To improve the mental health delivery system by:

1. Developing a new administrative structure in an effort to successfully achieve a Mental Health Division which shifts facility-based care to community-based care.

2. Closing the 66 bed Metro Milwaukee Recovery Center (MMRC) at City Campus and opening a 14 bed AODA Crisis Program to be located at Main Campus.

3. Relocating seriously mentally ill patients to community settings, thereby allowing for the reduction of 54 licensed nursing facility beds, 20 developmentally disabled beds, 24 Acute Adult Inpatient beds, and 24 Adult Transitional Living Center Beds by July 1, 1996.

4. Expanding services to persons with mental illness in accordance with the Five Year Master Plan for the Public Sector Mental Health System for Adults in Milwaukee County. For 1996, this includes further expansion of Crisis Response/Stabilization Services and Community Support Programs.

5. Closing the Outpatient Clinics operated by the Mental Health Division effective July 1, 1996 and contracting for those services with private, community based providers.

6. Vacating City Campus April 1, 1996.

7. Continuing the implementation of the Mental Health Information Network.

8. Continuing the implementation of the federally funded Children's Mental Health Project or "Wraparound Milwaukee" allowing for the reduction of 24 acute inpatients beds at CATC.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 53,784,463	$ 57,389,833	$ 49,505,929	$ -7,883,904
Fringe Benefits	12,040,983	14,663,899	14,907,804	243,905
Services	4,983,452	7,339,933	7,530,178	190,245
Commodities	6,515,299	6,651,767	6,365,757	-286,010
Other Charges	10,955,563	14,742,512	19,926,126	5,183,614
Capital Outlay	399,418	371,312	194,930	-176,382
Contractual Crosscharges	35,233,684	10,044,728	7,651,411	-2,393,317
Abatements	-1,620	-2,424	-2,424	0
Total Expenditures	$ 123,911,242	$ 111,201,560	$ 106,079,711	$ -5,121,849
State & Federal Revenue	34,961,185	31,094,106	34,878,334	3,784,228
Other Revenue	78,833,163	62,274,110	44,004,501	-18,269,609
Total Revenue	$ 113,794,348	$ 93,368,216	$ 78,882,835	$ -14,485,381
Tax Levy	$ 10,116,894	$ 17,833,344	$ 27,196,876	$ 9,363,532

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	1,325.5	1,551.1	1,293.7	-257.4
Direct Labor Hours	2,767,653	3,446,163	3,240,834	-205,329
Overtime Hours	147,720	185,718	185,718	0
Overtime Dollars	$2,496,553	$3,208,513	$3,208,513	$0

GENERAL SUMMARY

The D.H.S. - Mental Health Division budget is presented in a programmatic format based on five major programs or service areas:

- Management/Support/Evaluation Branch
- Adult Inpatient Services Branch - Acute Adult Inpatient Services and Rehabilitation Centers/Nursing Facility Services
- Adult Community Services Branch
- Child & Adolescent Services Branch
- Adult Crisis Services Branch

Under this format, program costs consist of both direct expenditures and allocated costs which are attributable to the operation of the program. All costs, not directly offset by revenue in the Management/Support/Evaluation Bureaus, are distributed to the other four programs areas. The allocated or indirect costs are distributed to the program areas using a step-down methodology that operates under Medicare Cost Reporting principles. Those principles involve the use of statistical parameters that represent measures to allocate costs based on resources consumed by a program. For example, the number of patients served, space, number of staff, etc. are parameters.

Revenues for each program consist of both charges directly associated with the provision of services to patients and other operating revenues that are not directly related to patient services.

Loss of General Assistance Medical Program Revenues

MHD revenues for 1996 reflect the loss of revenues from the General Assistance-Medical Program (GA-MP). In 1995, MHD had been budgeted to receive $11,508,061 from GA-MP for mental health services provided to GA-MP clients. While revenues from GA-MP were primarily reflected in the Metro Milwaukee Recovery Unit for AODA services, MHD also received GA-MP revenues for adult inpatient services, Psychiatric Crisis Services and for eligible patients in Rehabilitation Center facilities. With the State of Wisconsin revising Chapter 49 and eliminating AODA and mental health services as services qualifying for reimbursement in the General Relief Medical Program, the MHD budget reflects the loss of the $11.5 million from GA-MP. A portion of this loss is reflected in an increase in tax levy support for the Mental Health Division.

BUDGET OVERVIEW

Metro Milwaukee Recovery Center (MMRC) Closure

On January 1, 1996 the 33 bed AODA unit will be closed and the 33 bed Dual Diagnosis unit will be converted into a 14 bed AODA Crisis Program with an average length of stay not to exceed 5 days. The unit will move from City Campus to Main Campus. The move will eliminate the cost of transportation to City Campus and consolidate Acute Adult Inpatient services on one campus.

Nursing Facility Bed Closure

The 1996 Budget continues the recommended downsizing of the Rehabilitation Centers as proposed in the Master Plan. By April, 1996, the remaining beds at Rehabilitation Center - City Campus will be consolidated with the beds at Rehabilitation Center - Main Campus to form one 88 bed nursing facility located on the Main Campus. The total licensed capacity will be reduced from 150 beds to 88 beds.

Facility for the Developmentally Disabled Bed Closure

By July 1, 1996 the beds at Rehabilitation Center-Hilltop will be downsized from 140 licensed beds to 120 licensed beds and the patients will be placed in community settings. MHD staffing will downsize accordingly.

Acute Adult Inpatient Bed Closure

In 1996, in accordance with the Five Year Master Plan for the Public Sector Mental Health System for Adults in Milwaukee County, MHD will begin the downsizing of the Acute Adult Inpatient Services by closing one 24 bed unit by July 1, 1996. The Master Plan indicates that the 1995 and 1996 expansion and diversification of the Outpatient and Crisis Response Services will create a corresponding reduction in the demand for inpatient beds.

The closure of one unit will leave 72 short term acute adult beds available. The space created by the closure will be filled by 24 skilled nursing home beds budgeted to move from City Campus to Main Campus by April 1, 1996.

Adult Transitional Living Center Bed Closure

With the downsizing of the Rehabilitation Center Beds, the need for transitional placement beds will decrease. Therefore, the Adult Transitional Living Center will reduce its operating bed capacity from 48 beds to 24 beds as of July 1, 1996. The remaining 24 bed unit will continue to assist the Mental Health Division Community Services Branch in the transition of persons with serious and persistent mental illness to community-based living arrangements.

Outpatient Clinic Closure

By July 1, 1996, MHD will discontinue operation of outpatient clinics at the main facility and its four other outpatient sites and contract for outpatient services with a variety of community based programs. Community Aids funds have been reallocated to the purchase of service accounts to obtain outpatient services from community clinics and programs.

Vacating City Campus

The downsizing and relocation of MMRC and the consolidation of the Rehabilitation Centers allows for the closure of the City Campus facility as of April 1, 1996.

Mental Health Information Network

The project objectives for 1996 are to continue with the implementation of inpatient service activity processing and to begin implementation of automated assessments, treatment plans, and progress notes at the Mental Health Division. In addition, the client registration system, will be expanded to include Mental Health Division contract agencies.

Wraparound Milwaukee Project

The Children's Mental Health Project or "Wraparound Milwaukee" completed year two of the five-year funding cycle in 1995. Year three will provide approximately $5.0 million in federal monies to Milwaukee County. The project now incorporates three major components: Mobile Urgent Treatment Team, Case Management Program, and Therapeutic Case Management Team. Both a federal and a project goal of Wraparound Milwaukee is to reduce the use of inpatient psychiatric treatment and residential treatment. The development of these wraparound services has reduced the need for 24 acute inpatient hospital beds at CATC.

Contracting for Security Services at MHD

MHD will contract out security services for the Main Campus and for services provided to Children's Court Center effective January 1, 1996. This will generate savings in the administrative support structure of MHD and results in a net tax levy savings for the institution.

Other Personnel Actions

After a review of MHD positions assigned to vacancy and turnover and positions MHD had identified as unfunded, the Mental Health Division has abolished 72.13 FTE of county positions and adjusted its Vacancy and Turnover rate accordingly. An additional 29 positions which are no longer necessary are abolished in 1996. These abolishments are partially offset by the creation of 2.5 FTE's.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Management, Support Services and Planning	Expenditure	$ 37,568,745	$ 38,503,878	$ 37,565,551
	Cost Allocation	-34,808,445	-35,811,822	-34,643,582
	Revenue	2,760,300	2,692,056	2,921,969
	Tax Levy	$ 0	$ 0	$ 0
Rehabilitation Center/ Nursing Facility Services	Expenditure	$ 16,971,244	$ 15,332,058	$ 13,594,096
	Cost Allocation	11,937,973	13,786,471	10,763,192
	Revenue	19,267,878	12,860,494	10,723,627
	Tax Levy	$ 9,641,339	$ 16,258,035	$ 13,633,661
Inpatient Services	Expenditure	$ 17,284,433	$ 19,931,600	$ 16,060,419
	Cost Allocation	10,454,220	11,169,552	10,303,749
	Revenue	27,824,022	25,853,018	17,070,174
	Tax Levy	$ -85,369	$ 5,248,134	$ 9,293,994
Community Services Branch	Expenditure	$ 10,388,773	$ 23,890,934	$ 24,507,430
	Cost Allocation	5,343,501	4,579,059	5,979,538
	Revenue	16,131,237	29,022,345	25,216,161
	Tax Levy	$ -398,963	$ -552,352	$ 5,270,807
Child and Adolescent Services	Expenditure	$ 7,296,404	$ 10,802,126	$ 10,987,628
	Cost Allocation	4,294,141	4,225,081	4,513,695
	Revenue	12,464,966	18,069,670	16,334,080
	Tax Levy	$ -874,421	$ -3,042,463	$ -832,757
Crisis Branch	Expenditure	$ 2,298,597	$ 2,740,964	$ 3,364,587
	Cost Allocation	2,778,610	2,051,659	3,083,408
	Revenue	3,777,986	4,870,633	6,616,824
	Tax Levy	$ 1,299,221	$ -78,010	$ -168,829

ADULT INPATIENT SERVICES BRANCH
REHABILITATION CENTERS/NURSING FACILITY SERVICES

Program Description

Rehabilitation Center/Nursing Facility services are licensed Rehabilitation Centers that may provide long-term, non-acute care to patients who are chronically mentally ill, developmentally disabled or both.

The Rehabilitation Center-City Campus is a 78 bed, Medicaid-certified facility licensed to operate as a skilled care nursing home. The facility serves geriatric and non-geriatric chronically mentally ill. During 1996, the Rehabilitation Center-City Campus will be combined with the 72 beds from the Main Campus (Rehabilitation Center-Central) and will then downsize from 150 licensed beds to 96 licensed beds. This action continues the recommendations made in the Master Plan and also allows for the closure of the City Campus facility April 1, 1996.

The Rehabilitation Center-Central on the Main Campus is a 72-bed unit, Title XIX certified, skilled-care licensed nursing home. The facility consists of three units which serve geriatric, as well as young, physically aggressive, persons with serious mental illness. The primary source of admission to the program is the Mental Health Division Acute Adult Hospital. The facility is one of the few long-term care

facilities in Southeastern Wisconsin which provides locked-unit settings for extremely aggressive persons with serious mental illness. The facility operates as an Institute for the Mentally Diseased (IMD). By April 1, 1996, the beds will be combined with the Rehabilitation Center - City Campus facility as recommended in the Master Plan, allowing for the closure of the City Campus facility.

The Rehabilitation Center-Hilltop is a 140-bed Title XIX certified facility licensed as a Facility for the Developmentally Disabled (FDD). The facility provides programs and an environment specially designed for residents with a primary diagnosis of developmental disability and secondary psychiatric diagnoses. The majority of the facility's residents are referred from the DHS-Mental Health Division Acute Adult Hospital. During 1996, the Rehabilitation Center-Hilltop will downsize from 140 licensed beds to 120 licensed beds.

Adult Inpatient Services Branch
Rehabilitation Centers/Nursing Facility Services Expenditure and Revenue Detail

Program Budget	1995 Budget	1996 Budget	1995/1996 Change
Rehabilitation Centers			
Direct Expenditures	$ 15,332,058	$ 13,594,096	$ -1,737,962
Allocated Expenditures	13,786,471	10,763,192	-3,023,279
Total Expenditures	$ 29,118,529	$ 24,357,288	$ -4,761,241
Total Revenue	12,860,494	10,723,627	-2,136,867
Tax Levy	$ 16,258,035	$ 13,633,661	$ -2,624,374

BUDGET HIGHLIGHTS

The program expenditures and revenues for the Rehabilitation Centers reflect a variety of adjustments which annualize the downsizing of the Rehabilitation Centers which started during 1995. The 1996 Budget continues to downsize both the IMD's and Rehabilitation Center-Hilltop and includes the following initiatives:

- MHD will close 54 skilled nursing beds as of April 1, 1996. The closure of the 54 beds reduces expenditures by $1,263,908. Revenues are reduced by $2,233,288 due to the downsizing and loss of General Assistance-Medical Program revenues.

The following are the position actions in the 1996 Budget related to this action:

Abolish 6,264 Hours Nursing Assistant Hourly	Effective December 31, 1996
Abolish 20.0 Nursing Assistant I (Mental Health)	Effective December 31, 1996
Abolish 2.0 Licensed Practical Nurse (Mental Health)	Effective December 31, 1996
Abolish 6.0 Registered Nurse I (Mental Health)	Effective December 31, 1996
Abolish 4.0 Registered Nurse II (Mental Health)	Effective December 31, 1996
Abolish 2.0 Registered Nurse III (Mental Health)	Effective December 31, 1996
Abolish 1.0 Nursing Program Coordinator (Mental Health)	Effective December 31, 1996
Abolish 1.0 Psychiatric Social Worker (Mental Health)	Effective December 31, 1996

- In accordance with the Master Plan, MHD will close developmentally disabled beds as of July 1, 1996 and reduce related expenditures by $378,793. Revenues associated with these beds are reduced

$738,307 in the 1996 budget due to the downsizing and loss of General Assistance-Medical Program revenues.

The following position actions in the 1996 Budget related to this action include:

Abolish 1.0 Unit Clerk	Effective December 31, 1996
Abolish 7.0 Nursing Assistant I (Mental Health)	Effective December 31, 1996
Abolish 3.0 Licensed Practical Nurse (Mental Health)	Effective December 31, 1996
Abolish 1.0 Registered Nurse II (Mental Health)	Effective December 31, 1996
Abolish 1.0 Developmental Disability Specialist	Effective December 31, 1996

- MHD will move Rehabilitation Center - City Campus patients to Main Campus allowing for the operation of one IMD at Main Campus and the closure of City Campus as of April 1, 1996. Expenditures associated with the operation of City Campus decrease $2,074,006 from the 1995 budget level.

  The following are the position actions in the 1996 Budget related to the closure of City Campus:

Abolish 1.0 Dietitian II	Effective December 31, 1996
Abolish 8.0 Food Service Worker I	Effective December 31, 1996
Abolish 10,962 Hours Food Service Worker I (Hourly)	Effective December 31, 1996
Abolish 1.0 Food Service Assistant Supervisor	Effective December 31, 1996
Abolish 1.0 Food Service Supervisor	Effective December 31, 1996
Abolish 8.0 Custodial Worker I	Effective December 31, 1996
Abolish 4.0 Custodial Worker II	Effective December 31, 1996
Abolish 1.0 Housekeeper I	Effective December 31, 1996
Abolish 1.0 Clothing Supply Clerk I	Effective December 31, 1996
Abolish 2,088 Hours Pharmacist I (Hourly)	Effective December 31, 1996
Abolish 1.0 Stores Clerk II	Effective December 31, 1996
Abolish 4.0 Hospital Maintenance Worker (City Campus)	Effective December 31, 1996
Abolish 1.0 Clerk Typist I	Effective January 1, 1996

- The use of the license by a private provider related to the closure of MHD beds increases revenue to the MHD.

ADULT INPATIENT SERVICES BRANCH
ACUTE ADULT INPATIENT SERVICES

Program Description

Adult hospital inpatient services are composed of specialized programs that include Geropsychiatry, Milwaukee Metro Recovery Center, and the Acute Adult Units.

The DHS-MHD Geropsychiatry Units, staffed with multi-disciplinary specialists, provide a comprehensive system of diagnosis and treatment to Milwaukee's elderly who have mental disorders. Linking a range of personal, family, community and institutional resources that integrate medical, mental health and social services, this multi-faceted team of Geropsychiatrists, Geropsychiatric Nurses and Social Workers coordinate community and institutional resources to maintain the individual in the community wherever possible.

The Milwaukee Metro Recovery Units provide inpatient treatment that is focused on polydrug users who have concomitant mental illness. Inpatient treatment is limited to brief hospitalization for evaluation and stabilization and may be followed by services in an AODA rehabilitation program. The 1996 budget closes the 33 bed AODA inpatient program at the City Campus Facility (7th floor) and downsizes and relocates the 33 bed dual diagnosis inpatient program (8th floor). The 14 bed AODA Crisis Unit will be located at Main Campus.

The Acute Adult units provide inpatient care to individuals over age 18 who require secure short-term or occasionally extended hospitalization. Psychiatry, psychology, social service and rehab therapy provide assessment and treatment designed to return the patient to his own community as rapidly as possible.

Adult Inpatient Services Branch
Acute Adult Inpatient Services Expenditure and Revenue Detail

Program Budget	1995 Budget	1996 Budget	1995/1996 Change
Acute Adult	$ 9,897,903	$ 8,220,302	$ -1,677,601
Metro Milwaukee Recovery Center	3,878,187	1,032,364	-2,845,823
Title XIX Units	2,786,862	3,236,806	449,944
Geropsychiatry	3,368,648	3,570,947	202,299
Direct Expenditures	$ 19,931,600	$ 16,060,419	$ -3,871,181
Allocated Expenditures	11,169,552	10,303,749	-865,803
Total Expenditures	$ 31,101,152	$ 26,364,168	$ -4,736,984
Total Revenue	$ 25,853,018	$ 17,070,174	$ -8,782,844
Tax Levy	$ 5,248,134	$ 9,293,994	$ 4,045,860

BUDGET HIGHLIGHTS

- The 66 bed Metro Milwaukee Recovery Center is downsized to 14 beds effective January 1, 1996 and relocated to Main Campus by April 1, 1996. This downsizing reduces expenditures by $3,137,625. Revenues for the Metro Milwaukee Recovery Center have decreased $6,438,975 due to the downsizing of the unit and the loss of General Assistance-Medical Program revenues.

  The following position actions are in the 1996 Budget related to this action:

  Abolish 1.0 Clinical Psychologist III
  Abolish 1.0 Unit Clerk
  Abolish 10.0 Nursing Assistant I (Mental Health)
  Abolish 15.0 Registered Nurse I (Mental Health)
  Abolish 4.0 Registered Nurse II (Mental Health)
  Abolish 1.0 Registered Nurse III (Mental Health)
  Abolish 1.0 Occupational Therapist II
  Abolish 1.0 Occupational Therapist III
  Abolish 1.0 Music Therapist II
  Abolish 2.0 Recreational Therapist II
  Abolish 3.0 Psychiatric Social Worker
  Abolish 1.0 Office Systems Coordinator

Abolish 1.0 Mental Health Clinic Coordinator
Abolish 1.0 Clerk Typist II
Abolish 2,088 Hours Psychiatrist

- In accordance with the Master Plan for mental health services, MHD will relocate 24 seriously mentally ill acute adult patients effective July 1, 1996 allowing for the closure of one acute adult inpatient unit.

  The following position actions in the 1996 Budget related to this action include:

Abolish 3.0 Registered Nurse II (Mental Health)	Effective December 31, 1996
Abolish 8.0 Registered Nurse I (Mental Health)	Effective December 31, 1996
Abolish 10.0 Nursing Assistant I (Mental Health)	Effective December 31, 1996
Abolish 1.0 Unit Clerk	Effective December 31, 1996
Abolish 2.0 Psychiatric Social Worker	Effective December 31, 1996
Abolish 1.0 Occupational Therapist III	Effective December 31, 1996
Abolish 1.0 Nursing Program Coordinator	Effective December 31, 1996
Abolish 1,044 Hours of Psychiatrist	Effective December 31, 1996

- The Title 19 units (44 beds) currently housed at MHD wards 4-3C and 4-3D will cease to exist as Doyne units and will operate as Froedtert Memorial Lutheran Hospital units effective January 1, 1996.

ADULT COMMUNITY SERVICES BRANCH

The DHS - Mental Health Division Adult Community Services Branch is composed of three programs for the medical and non-medical care of patients in the community. The services include both those directly provided by Milwaukee County and purchased from community agencies. These services are designed to provide for a single integrated mental health delivery system that reduces institutional admissions, utilization and capacity. The Branch is dedicated to providing all services in the least restrictive and therapeutically appropriate and cost-effective setting.

The Community Services Branch is composed of three separate programs: Risk Reduction Services, Wellness/Rehab Services, and Pre-Crisis Services. ***Risk Reduction Services*** includes activities targeted toward promoting health and preventing problems within the community at large rather than providing treatment or services to individuals already experiencing a defined disability or illness. These programs are primarily related to wellness education and public mental health education and referral.

The ***Wellness/Rehab Services*** Section coordinates an array of services which can meet the needs of individuals with mental illness in a community setting. Services include an intensive community assessment program, short-term evaluation/triage, Community Support Programs and use of funds through the Community Options Program. Housing and benefit coordination is provided to assist individuals in receiving services. Adult Transitional Living Centers (ATLC's) are utilized in conjunction with Day Treatment and daily activities programs. Outpatient Clinics provide on-going counseling and medical management. Effective case management is the primary mechanism for ensuring that individuals receive the on-going assistance from these services and resources.

The Community Options Program (COP) is a funding program that assists people with severe mental illness who live in IMD/nursing homes or are at risk of entering such, generally do not have support systems, are receiving limited financial assistance and are unable to access community resources because

of a lack of knowledge and/or motivation to do so. Long-term support is needed to enable them to live at home or in community integrated settings and to have ready access to generic community resources such as shopping, money management, and medications monitoring.

The Community Consultation and Liaison Program is a mobile service responding to community requests through on-site mental health assessments, short-term interventions, triage to ongoing services and programs, and follow-up assessment.

The ***Pre-crisis Services*** program provides intensive intervention to address issues before they develop into a more serious situation requiring more costly care and treatment. The Mobile Community Clinic, which is staffed by registered nurses and a psychiatrist, provides a variety of services to homeless mentally ill clients. The services include crisis intervention, assessment, consultation referral to other service providers, assistance in meeting basic needs, prescribing and monitoring medications, long-term psychiatric follow-up, and case management for people waiting to get into a Community Support Program. The Forensic Psychiatry Center offers court consultation, outpatient evaluation of psychiatric status in individuals charged with criminal acts, evaluation of civil commitment proceedings and consultation concerning jurisprudence and public policy information.

Adult Community Services Branch Expenditure and Revenue Detail

Program Expenditures	1995 Budget	1996 Budget	1995/1996 Change
Direct Expenditures			
Risk Reduction Services	$ 188,452	$ 188,452	$ 0
Wellness/Rehab Services	22,279,674	23,445,014	1,165,340
Pre-crisis Services	1,422,808	873,964	-548,844
Total Program Expenditures	$ 23,890,934	$ 24,507,430	$ 616,496
Allocated Expenditures			
Risk Reduction Services	$ 10,508	$ 0	$ -10,508
Wellness/Rehab Services	4,481,442	5,979,538	1,498,096
Pre-crisis Services	87,109	0	-87,109
Total Allocated Expenditures	$ 4,579,059	$ 5,979,538	$ 1,400,479
Total Expenditures			
Risk Reductions Services	$ 198,960	$ 188,452	$ -10,508
Wellness/Rehab Services	26,761,116	29,424,552	2,663,436
Pre-crisis Services	1,509,917	873,964	-635,953
Total Expenditures	$ 28,469,993	$ 30,486,968	$ 2,016,975
Revenues			
Risk Reduction Services	$ 198,452	$ 88,452	$ -110,000
Wellness/Rehab Services	27,194,966	24,414,131	-2,780,835
Pre-crisis Services	1,628,927	713,578	-915,349
Total Revenues	$ 29,022,345	$ 25,216,161	$ -3,806,184

Program Expenditures	1995 Budget	1996 Budget	1995/1996 Change
Tax Levy			
Risk Reduction Services	$ 508	$ 100,000	$ 99,492
Wellness/Rehab Services	-433,850	5,010,421	5,444,271
Pre-crisis Services	-119,010	160,386	279,396
Total Tax Levy	$ -552,352	$ 5,270,807	$ -5,823,159

BUDGET HIGHLIGHTS

- The 1996 Budget for Risk Reduction Services includes $212,000 of IMD Relocation funds to expand the MHD training program for the service delivery system. This includes $125,000 of contractual monies for training programs.

- The Wellness/Rehab budget includes $120,000 of contractual monies for the formation of a Consumer Affairs Office to involve and/or employ consumers in MHD programs. This program is funded through IMD Relocation dollars.

- Targeted Case Management Services in the Wellness/Rehab budget will continue to be developed in 1996. Targeted case managers will be available to assist individuals who do not need the comprehensive services provided by Community Support Programs, but who do need a primary person to assist them with service access and coordination. They will also be available to provide some therapeutic support.

- With the downsizing of the Rehabilitation Center Beds, the need for transitional placements beds will decrease. Therefore, the Adult Transitional Living Center in the Wellness/Rehab budget will reduce its operating bed capacity from 48 beds to 24 beds as of July 1, 1996. The remaining 24 bed unit will continue to assist the Mental Health Division Community Services Branch in the transition of persons with serious and persistent mental illness to community-based living arrangements.

  The following position actions are included in the 1996 Budget for the adult transitional living bed closure:

Abolish 1.0 Psychiatric Social Worker	Effective December 31, 1996
Abolish 8.0 Adult/Youth Care Specialist	Effective December 31, 1996
Abolish 6,814 Hours Adult/Youth Care Specialist	Effective December 31, 1996

- By July 1, 1996 MHD will close its outpatient clinics and expand its contracts for outpatient services with community agencies and clinics in Milwaukee County. This action decreases MHD's personnel services expenses by $2,258,302, which is reflected as an adjustment to the vacancy and turnover account, and other program expenses by $585,027. Purchase of Service expenditures increase $950,000. The revenues for MHD are reduced $873,329 from this action. Overall, MHD tax levy from the closure of MHD operated clinics and contracting for services decreases $1,020,000 in 1996.

- The MHD contract agency appropriation (excluding those related to the consent decree) is reduced by 1%.

ADULT CRISIS SERVICES BRANCH

The DHS Mental Health Division Adult Crisis Services Branch is composed of two programs which assist individuals when their situation has escalated to the point that they need immediate intervention to assess the problem and develop mechanisms for resolution. The two programs are the Crisis Response/Stabilization Services and Psychiatric Crisis Services. ***Crisis response and stabilization services*** are provided as short-term intervention designed to divert the need for more intensive care and treatment. ***Psychiatric Crisis Service (PCS)*** is a direct service resource for anyone in Milwaukee County who may be experiencing a psychiatric crisis. Services are also available to persons involved with an emotionally upset individual. PCS offers walk-in services and a walk-in clinic operating in association with PCS. These services are provided by a multi-disciplinary team of mental health professionals.

Adult Crisis Services Branch Expenditure and Revenue Detail

Program Expenditures	1995 Budget	1996 Budget	1995/1996 Change
Direct Expenditures			
Crisis Response/Stabilization Services	$ 758,069	$ 1,500,236	$ 742,167
Psychiatric Crisis Services	1,982,895	1,864,351	-118,544
Total Direct Expenditures	$ 2,740,964	$ 3,364,587	$ 623,623
Allocated Expenditures			
Crisis Response/Stabilization Services	$ 40,354	$ 0	$ -40,354
Psychiatric Crisis Services	2,011,305	3,083,408	1,072,103
Total Allocated Expenditures	$ 2,051,659	$ 3,083,408	$ 1,031,749
Total Expenditures			
Crisis Response/Stabilization Services	$ 798,423	$ 1,500,236	$ 701,813
Psychiatric Crisis Services	3,994,200	4,947,759	953,559
Total Expenditures	$ 4,792,623	$ 6,447,995	$ 1,655,372
Revenues			
Crisis Response/Stabilization Services	$ 708,069	$ 1,728,911	$ 1,020,842
Psychiatric Crisis Service	4,162,564	4,887,913	725,349
Total Revenue	$ 4,870,633	$ 6,616,824	$ 1,746,191
Tax Levy			
Crisis Response Services	$ 90,354	$ -228,675	$ -319,029
Psychiatric Crisis Services	-168,364	59,846	-228,210
Total Tax Levy	$ -78,010	$ -168,829	$ -90,819

BUDGET HIGHLIGHTS

- The 1996 Budget uses IMD Relocation funds to fund additional mobile crisis teams which will provide outreach - oriented crisis response and resolution services for individuals in community settings. The team will intervene in emergency situations to help divert the situation from becoming one which might result in involuntary commitment.

CHILD AND ADOLESCENT SERVICES BRANCH

Program Description

The Child and Adolescent Services Branch provides inpatient, residential, outpatient and day treatment care for children and adolescents to age 18. The evaluation and treatment of the patient includes participation of the parents and often other family members. A variety of treatment methods are utilized including individual therapy, play therapy, group and family therapy. Referrals may come from family, friends, teachers, physicians, clergy, police, the courts and private and public social agencies.

The federally funded Children's Mental Health Project or "Wraparound Milwaukee" includes three major components:

The Mobile Urgent Treatment Team operated out of CATC, provides crisis intervention services to children at risk of removal from their home and screens all potential inpatient admissions to CATC. The State Department of Health and Social Services will contribute $631,600 in hospital diversion monies in 1995 and again in 1996 to help fund this and other Wraparound Services, plus an additional $150,000 in Block Grant Monies.

The Case Management Program provides comprehensive mental health services to severely emotionally disturbed youth who are either at risk of residential treatment placement or can be returned home from a Residential Treatment Center with the availability of a "wraparound service plan". This program utilizes a managed care approach in the delivery of services including a comprehensive Network of Provider Agencies providing In-Home, Day Treatment, Mentors, Respite, Crisis, Transportation, and other services.

The Therapeutic Case Management Team operated out of CATC which combines Case Management and intensive In-Home Treatment of 32 Severely Emotionally Disturbed children and their families.

Both a federal and project goal of Wraparound Milwaukee is to reduce the use of inpatient psychiatric treatment and residential treatment. The development of the Mobile Urgent Crisis Team and other wraparound services has reduced the need for inpatient acute hospital beds at CATC.

The shift to a community-based service system for children will also impact on the CATC day treatment services. Through a collaboration effort with Milwaukee Public Schools, CATC/MPS is providing a school based Day Treatment Program at Parkman Middle School since September 1995. MPS provides at least five teachers and three aides, and CATC will provide a clinical team of Social Workers, Nurses, Occupational Therapists, Psychologists and Psychiatric services. This will not result in an expansion of CATC staff, but by consolidating all staff within one site, the program can increase in size to serve 40-50 severely emotionally disturbed children. This location to a site in Zip Code 53206, will also enhance the DHS neighborhood initiative.

Program Budget	1995 Budget	1996 Budget	1995/1996 Change
Direct Expenditure	$ 10,802,126	$ 10,987,628	$ 185,502
Allocated Expenditures	4,225,081	4,513,695	288,614
Total Expenditures	$ 15,027,207	$ 15,501,323	$ 474,116
Total Revenue	$ 18,069,670	$ 16,334,080	$ -1,735,590
Tax Levy	$ -3,042,463	$ -832,757	$ 2,209,706

BUDGET HIGHLIGHTS

- The 1996 budget includes approximately $5.0 million in federal monies for year three of the Children's Mental Health Project or "Wraparound Milwaukee". The development of this program has reduced the need for 24 acute inpatient hospital beds at CATC effective January 1, 1996.

  The following position actions are in the 1996 Budget due to the downsizing of CATC inpatient units:

  Abolish 9.0 Psychiatric Careworker II
  Abolish 1.0 Registered Nurse I (Mental Health)
  Abolish 1.0 Registered Nurse II (Mental Health)
  Abolish 1.0 Nursing Program Coordinator

ADMINISTRATIVE SUPPORT SECTION

Program Description

Administrative Services includes costs associated with the overall operation and administration of the facility that affect all programs. These include DHS - MHD General Administrative Services, Fiscal Services, Patient Accounts & Admissions, Management Information Systems, Personnel & Payroll, Security, and Operation & Maintenance of Plant. The Clinical Support Services area involves departments that provide patient or clinical services to all program areas. For purpose of operating efficiencies and improved administration, these services are provided centrally and costs are allocated to each of the program areas as appropriate. Program areas show these expenditures as allocated costs. These services include Volunteers, Medical Records, Library , Pharmacy, Quality Assurance & Utilization Review, Dietary, Housekeeping, Linen and Stores, Clinical Administration, Medical Officer of the Day (MOD) Services, and Professional Education. The expenditures are allocated or charged to the Rehabilitation Centers/Nursing Facility programs, Adult Inpatient programs, Adult Community Services programs, Adult Crisis Services programs, and Child & Adolescent Services programs according to Medicare and Medicaid cost allocation methodologies which reflect services consumed by the programs.

Administrative Support Section Expenditure and Revenue Detail

Program Budget	1995 Budget	1996 Budget	1995/1996 Change
General & Administrative Services	$ 8,661,248	$ 8,804,508	$ 143,260
Fiscal	1,146,467	1,193,419	46,952
Patient Accounts & Admissions	1,805,405	1,793,740	-11,665
Management Information Systems	1,800,102	2,155,781	355,679
Personnel & Payroll	1,942,774	1,914,588	-28,186
Operations & Maintenance of Plant	6,079,935	5,346,904	-733,031
Security	712,258	484,482	-227,776
Subtotal	$ 22,148,189	$ 21,693,422	$ -454,767
Medical Records	1,186,512	1,201,603	15,091
Library	109,061	111,891	2,830
Pharmacy	1,017,984	1,032,546	14,562

ADOPTED 1996 BUDGET SUMMARY

DEPT: D.H.S. - MENTAL HEALTH DIVISION **UNIT NO.** 6800

Program Budget	1995 Budget	1996 Budget	1995/1996 Change
Quality Assurance & Utilization Review	$ 670,094	$ 516,373	$ -153,721
Dietary	5,793,360	5,599,164	-194,196
Housekeeping Linen & Stores	3,557,577	3,242,918	-314,659
Clinical Administration	2,171,350	1,823,045	-348,305
Medical Officer of the Day Services	1,052,506	1,543,729	491,223
Professional Education	797,245	800,860	3,615
Subtotal	$ 16,355,689	$ 15,872,129	$ -483,560
Total Direct Expenditures	$ 38,503,878	$ 37,565,551	$ -938,327
Allocated Expenditures	-35,811,822	-34,643,582	1,168,240
Total Expenditures	$ 2,692,056	$ 2,921,969	$ 229,913
Total Revenue	2,692,056	2,921,969	229,913
Tax Levy	$ 0	$ 0	$ 0

BUDGET HIGHLIGHTS

- The Mental Health Division and Doyne Hospital currently maintain a combined medical record system at Doyne Hospital. Due to the planned closure of Doyne Hospital, the Mental Health Complex must initiate an independent medical record system in 1996. This initiative will be funded by the reallocation of the $156,084 previously crosscharged by Doyne Hospital. The major components are staffing, alterations to the building, record storage, equipment, supplies, and fees for retrieval of old records being held by Froedtert Lutheran Hospital.

- An additional $250,000 in crosscharges from Information Management Services Division (IMSD) and $50,000 in crosscharges from DHS has been budgeted to reflect charges for computer operations support which will no longer be available through the Medical Data Center with the planned closure of Doyne Hospital.

- MHD will contract for security services for the Main Campus and for the Children's Court Center effective January 1, 1996. Personnel services and other expenditures have been reduced $604,942 and contractual services increased by $300,000. This results in a net tax levy savings of $304,942 for 1996. The following positions are abolished in the 1996 budget from this action:

  Abolish 10 Hospital Security Officer I
  Abolish 7 Hospital Security Officer II
  Abolish 1 Hospital Security Supervisor

- After a review of positions assigned to MHD's vacancy and turnover during 1995, MHD identified 45.08 FTE positions which could be abolished and the vacancy and turnover rate reduced by $3,639,151. In addition, 27.05 FTE positions which were identified as unfunded for 1995 have been abolished.

Abolish 2 Clerk II
Abolish 1 Clerk Typist II
Abolish 2 Unit Clerk
Abolish 1 Stores Clerk II
Abolish 1,820 hours of Custodial Worker I (Hourly)
Abolish 1 Custodial Worker II
Abolish 2 Custodial Worker Assistant Supervisor
Abolish 1 Food Services Supervisor
Abolish 3,000 hours of Food Service Worker II (Hourly)
Abolish 1 Clothing Supply Clerk I
Abolish 6 Psychiatric Licensed Practical Nurse (Mental Health)
Abolish 6 Psychiatric Careworker II
Abolish 18 Registered Nurse I (Mental Health)
Abolish 3 Registered Nurse II (Mental Health)
Abolish 1 Community Nurse Specialist
Abolish 2,206 hours of Physician IV
Abolish 1 Community Mental Health Director
Abolish 1 Director of Forensic Program
Abolish 1 Medical Records Technician
Abolish 1 Pharmacist I
Abolish 6 Certified Occupational Therapy Assistant
Abolish 4 Occupational Therapist II
Abolish 4,176 hours of Occupational Therapist II (Hourly)
Abolish 1 Occupational Therapy Supervisor I
Abolish 2.5 Psychiatric Social Worker
Abolish 1 Psychiatric Social Worker - Bilingual
Abolish 1 Clinical Psychologist III (Part-time)
Abolish 1 Clinical Psychologist III
Abolish 1 Clinical Psychologist Supervisor
Abolish 1 Quality Assurance Manager
Abolish 1 Manager Contracts and Reimbursement
Abolish 1,044 hours of Psychiatric Health Specialist
Abolish 1 Mental Health Assistant - Bilingual-Spanish

- During a review of positions which became vacant due to the retirement window, the following additional position actions have been included in the 1996 budget. These actions reduce MHD's personal services budget by $1,526,788 in 1996.

  Abolish 1 Clerk Stenographer III (effective July 1, 1996)
  Abolish 1 Clerk Typist II (NR)
  Abolish 1 Quality Data Management Specialist
  Abolish 2 Custodial Worker Assistant Supervisor
  Abolish 1 Clothing Supply Clerk I
  Abolish 4 Registered Nurse II (Mental Health)
  Abolish 1 Registered Nurse III (Mental Health)
  Abolish 2,088 hours of Child Psychiatrist
  Abolish 1 Associate Medical Director
  Abolish 1 Certified Occupational Therapist Assistant

Abolish 2 Occupational Therapist II
Abolish 2 Occupational Therapist III
Abolish 1 Music Therapist II
Abolish 1.5 Psychiatric Social Worker
Abolish 1 Psychiatric Social Service Supervisor
Abolish 1.5 Clinical Psychologist III
Abolish 1 Assistant Chief Psychologist - Adult
Abolish Clinical Psychologist Supervisor
Abolish 1 Program Coordinator-Nursing Home Management
Abolish 4,176 hours of Occupational Therapist Intern
Create 1 Certified Occupational Therapist Assistant (Part-time)
Create 1 Occupational Therapist II (Part-time)
Create 1 Clinical Psychologist III (Part-time)
Create 1 Clinical Program Director-Psychology

Expendable Trust Accounts

The following, for information purposes, are expendable trust accounts which may be utilized only for purposes which are legally mandated or where a formal trust relationship exists. The expenditures from these organizational units are limited to the purpose specifically designated by the donor. These trusts are not included as part of the MHC operating budget.

Org. Unit	Description of Expendable Trust		Estimated Balances as of 12/31/95
0701	MHC - Research Fund		
	Referred to as the Frieda Brunn Mental Health Research Fund, this fund was created in 1970 for the purpose of supporting mental health research. Expenditure recommendations from this fund are made by the Research Committee at MHC.		$304,000
	Expenditure	Revenue	
	$25,000	$25,000	
0702	MHC - Patient Activities and Special Events		$138,000
	This fund is comprised of various trusts which stipulate the expenditures should be made to provide for special patient activities and fund special events.		
	Expenditure	Revenue	
	$10,100	$10,100	

ADOPTED 1996 BUDGET SUMMARY

DEPT: JOHN L. DOYNE HOSPITAL TRANSITION **UNIT NO.** 7100

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 46.21 of the Wisconsin State Statutes, the John L. Doyne Hospital (Doyne Hospital) operates as a separate enterprise fund of Milwaukee County.

Doyne Hospital, formerly located at 8700 West Wisconsin Avenue, provided inpatient, outpatient and emergency patient care services as well as educational and research opportunities as prescribed by the Mission Statement adopted by the Milwaukee County Board of Supervisors on May 17, 1990. Doyne Hospital was fully accredited by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO) and served as a major teaching hospital in the Milwaukee metropolitan area and was a member of the Milwaukee Regional Medical Center. In September, 1995, the County Board of Supervisors adopted resolution 94-801(a)(e) authorizing the closure of John L. Doyne Hospital and the sale and lease of its assets to Froedtert Memorial Lutheran Hospital.

BUDGET SUMMARY

Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 56,063,412	$ 53,340,058	$ 620,319	$ -52,719,739
Fringe Benefits	12,636,770	13,825,170	241,120	-13,584,050
Services	65,360,293	63,796,616	1,555,833	-62,240,783
Commodities	26,229,656	30,383,160	4,500	-30,378,660
Other Charges	56,626,825	44,514,962	0	-44,514,962
Capital Outlay	424,034	654,794	0	-654,794
Contractual Crosschg	18,909,632	15,932,767	0	-15,932,767
Allocated Contingency	0	1,022,121	0	-1,022,121
Total Expenditures	$ 236,250,622	$ 223,469,648	$ 2,421,772	$ -221,047,876
Net Patient Revenue	206,278,200	206,080,684	0	-206,080,684
Non-Patient Revenue	17,215,163	17,288,964	2,421,772	-14,867,192
Total Revenues	$ 223,493,363	$ 223,369,648	$ 2,421,772	$ -220,947,876
Property Tax Levy	$ 12,757,259	$ 100,000	$ 0	$ -100,000

PERSONNEL SUMMARY

	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	1,448.4	1,521.5	13.6	-1,507.9
Direct Labor Hours	3,024,191	3,253,031	28,412	-3,224,619
Overtime Hours	116,410	102,742	0	-102,742
Overtime Dollars	$1,623,198	$1,800,000	$0	$-1,800,000

BUDGET HIGHLIGHTS

- In accordance with the County Board Resolution 94-801(a)(e), John L. Doyne Hospital (JLDH) terminated operations December 31, 1995. The 1996 budget for JLDH reflects the costs associated with closure of the hospital including the liquidation of assets not sold, the preparation of fiscal reports for 1995 and activities related to the sale of the property.

- In accordance with General Accepted Accounting Principals (GAAP), all costs associated with sale and closing of John L. Doyne Hospital must be booked in the year in which the decision to liquidate the asset occurs. Therefore, the costs for closure of JLDH is offset by revenues from a reserve fund established as part of the 1995 County operating budget.

- Administrative oversight for the JLDH Transition Team is transferred to the Director of the Department of Administration. The Chief Operating Officer for JLDH will be administratively responsible for all operations of the transition team.

- All positions at JLDH are abolished effective December 31, 1995 with the following exceptions:

  Positions related to the School of Nursing, the International Health Training Center, the Paramedics Program and various administrative positions are transferred from organizational unit 7100 to the DOA-Division of County Supported Health Programs (Org. 7200). These include the following:

  School of Nursing (SON)
  Transfer 1 Clerk Stenographer III (NR)
  Transfer 1 Clerk Typist II
  Transfer 1 Student Nurse Recruiter
  Transfer 1 Registered Nurse II (School of Nursing)
  Transfer 14 Instructor-School of Nursing
  Transfer 1 Assistant Instructor-School of Nursing
  Transfer 1 Level Chair-School of Nursing
  Transfer 1 School of Nursing Program Director

  Emergency Medical Services (Paramedics)
  Transfer 1 Clerk Typist IV
  Transfer 1 Registered Nurse Emergency Medical Services
  Transfer 1 Medical Record Technician
  Transfer 1 Medical Record Administrator
  Transfer 1 Emergency Medical Services Supervisor
  Transfer 3 Emergency Medical Services Instructor
  Transfer 2,088 Hours of Emergency Medical Services Instructor-Hospital
  Transfer 7 Emergency Medical Services Communicator
  Transfer 1 Emergency Medical Services Communicator In-charge

  International Health Training Center (IHTC)
  Transfer 1 Clerk Typist II
  Transfer 1 Program Management Officer

Administrative

Transfer 1 Associate Hospital Administrator-Patient Care Services
Transfer 1 Accounting Manager (JLDH)
Transfer 1 Rate and Reimbursement Analyst
Transfer 1 Registered Nurse II

The following positions associated with materials management, plant operations, fiscal services and administrative services are retained as personnel in Org. Unit 7100 to function on the Transition Team and will be responsible for disposition of physical property and closure of JLDH's financial records. All positions associated with the Transition Team are to be abolished December 31, 1996. The costs associated with these positions accounts for $820,513 of 1996 expenditures.

1 Clerk Typist II
2 Clerk Typist III
2 Patient Account Information Aide
2 Financial Counselor
3 Account Analyst II
1 Financial Analyst
6 Account Clerk II
1 Accountant 4 (NR)
1 Business Manager-Fiscal (JLDH)
1 Collections Coordinator
1 Inventory Control
2 Stores Clerk I
1 Maintenance Stores Clerk
3 Hospital Maintenance Workers (JLDH)
1 Assistant Medical Records Director-Operations
1 Director of Materials Management
1 Assistant Director of Materials Management
1 Director of Hospital Plant Operations
1 Director of Patient Business Services
1 Associate Hospital Administrator-Chief Financial Officer
1 Director of Fiscal Services (JLDH)
1 Chief Operating Officer
1 Director of Medical Records
1 Assistant Hospital Administrator-Controller
1 Associate Hospital Administrator-Clinical Programs
1 Associate Hospital Administrator-Information Systems

- Contractual appropriations of $1,130,000 for the JLDH Transition Team include contractual services for costs associated with the transfer of assets to Froedtert Memorial Lutheran Hospital. This includes land surveys, environmental surveys, legal fees, consulting related to filing the Medicare Closure Report and operations of the Medical Data Center.

- Due to the uncertainty of which County-authorized positions of the Transition Team will remain filled after budget adoption and before closure of the facility, $185,333 in short term contractual services has been budgeted. In addition, the Chief Operating Officer has the discretion to transfer funds from the salary and wages account to short term contractual services whenever an authorized position becomes vacant and closure activities remain. This will insure that the Transition Team can address the final closure of JLDH in a prompt and immediate manner.

- The DP Equipment Rental account includes $200,000 associated with the costs of termination of the AMDHAL mainframe lease.

- The Chief Operating Officer of the JLDH Transition Team has the ability to administratively adjust the expenditures of the Transition Team with Department of Administration review and approval as long as those adjustments do not exceed the overall expenditure appropriation for the Transition Team. The Department of Administration will process any necessary fund transfers for the Transition Team. The Transition Team will submit monthly status reports to the Health and Finance Committees on the closure and any expenditure adjustments necessary.

- The County Controller and Director of Audits are directed to conduct a separate review of the status of Doyne Hospital's accounts receivables, including a reconciliation of accounts, to be included in the first quarter report provided to the Finance Committee in 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DIVISION OF COUNTY SUPPORTED HEALTH PROGRAMS **UNIT NO.** 7200

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 59.07(5) of the Wisconsin Statutes, the County Board shall represent the County and have management of the business and concerns in all cases where no other provision is made. The Emergency Medical Services (Paramedics) Program operates under Chapter 97 of the Milwaukee County General Ordinances pertaining to comprehensive emergency medical care services, and County Board Resolution (File 77-120) concerning cost-sharing and funding. The General Assistance-Medical Program (GA-MP) is the County's health care financing/delivery system for indigent persons residing within Milwaukee County. GA-MP is governed by Chapter 49 of the Wisconsin Statutes and Milwaukee County Ordinance 32.90.

BUDGET SUMMARY

Expenditures	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Administration	$ 0	$ 0	$ 465,788	$ 465,788
Emergency Medical Services (Paramedic)	7,190,080	8,134,827	8,204,580	69,753
School of Nursing	1,402,876	1,458,915	1,883,690	424,775
International Health Training Program	239,258	268,620	128,689	-139,931
General Assistance - Medical Program	51,782,562	53,611,440	47,094,214	-6,517,226
Other Services	0	554,996	80,000	-474,996
Total Expenditures	$ 60,614,776	$ 64,028,798	$ 57,856,961	$ -6,171,837
Revenues				
Emergency Medical Services (Paramedic)	$ 1,350,298	$ 1,410,179	$ 3,206,854	$ 1,796,675
School of Nursing	442,921	521,528	435,585	-85,943
International Health Training Program	189,257	218,620	86,005	-132,615
General Assistance - Medical Program	27,553,197	26,953,359	24,618,876	-2,334,483
Other Services	0	504,996	0	-504,996
JLDH Patient Revenues	959,956	937,387	0	-937,387
Total Revenues	$ 30,495,629	$ 30,546,069	$ 28,347,320	$ -2,198,749
Property Tax Levy	$ 30,119,147	$ 33,482,729	$ 29,509,641	$ -3,973,088

NOTE: Programs previously operating under John L. Doyne Hospital do not reflect any tax levy support for 1994 or 1995 unless specifically approved by the County Board of Supervisors in the annual adopted budget.

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	N/A	N/A	51.9	N/A
Direct Labor Hours	N/A	N/A	110,568	N/A
Overtime Hours	N/A	N/A	340	N/A
Overtime Dollars	N/A	N/A	$8,000	N/A

PROGRAM DESCRIPTION

The Division of County Supported Health Programs (CSHP) has been created for a number of separate programs or functions which were previously performed under the auspices of John L. Doyne Hospital (JLDH). The Department of Administration is administratively responsible for the Division of County Supported Health Programs. The Division of County Supported Health Programs is comprised of the following programs from JLDH: the Emergency Medical Services (Paramedics) Program, the School of Nursing (SON), the International Health Training Center (IHTC), and miscellaneous expenditures for the Teen Pregnancy Program, and the Aids Resource Center of Southeast Wisconsin. The Division of County Supported Health Programs also serves as the coordinating function for Employee Health Services, a function previously performed by JLDH. The General Assistance-Medical Program, previously a separate department under the Department of Administration, has also been transferred to the Division of County Supported Health Programs.

BUDGET HIGHLIGHTS

Administration (Section 7210)

The Division of County Supported Health Programs contains an administrative section which contains costs associated with the overall management of the division.

	1995 Budget	1996 Budget	1995/1996 Change
Expenditures	$ 0	$ 465,788	$ 465,788
Revenues	0	0	0
Tax Levy	$ 0	$ 465,788	$ 465,788

- The Division of County Supported Health Programs will be located in the current General Assistance-Medical Program offices on County grounds. This will provide for administration of GA-MP activities and easy access to the Paramedics Program Training Center and Communications Center and Froedtert Memorial Lutheran Hospital.

- The Division of County Supported Health Programs will be under the direct supervision of the currently titled Associate Hospital Administrator-Patient Care Services who is responsible for all operational and fiscal aspects of programs operating under the division, including administration of the General Assistance-Medical Program and working with the Medical Director for administration of the Paramedics Program. The Accounting Manager (MCMC) position is transferred to provide fiscal management support to the Paramedics Program, the International Health Training Center, the School of Nursing and General Assistance-Medical Program. This will provide necessary fiscal support to the

Paramedic Program, the School of Nursing, IHTC and GA-MP. The Rate and Reimbursement Analyst position is transferred to provide Medicare/Medicaid audit support to the County necessary due to the closure of JLDH. A Registered Nurse II position will provide coordination of employee health services to other county departments and oversee contract development for medical testing of County employees (i.e., required, annual TB tests). A Hearing Officer (DSS) position is transferred from DHS to conduct fair hearings required for applicants who have not been accepted into the General Assistance-Medical Program and who wish to appeal the ruling. The $396,182 expenditures for personnel are offset by a $40,926 direct labor charge to the JLDH Transition Team for time spent by division personnel on transition activities during 1996. The following personnel are transferred to the Division of County Supported Health Program Administration Section:

Transfer 1 Associate Hospital Administrator-Patient Care Services (from JLDH)
Transfer 1 Accounting Manager (MCMC) (from JLDH)
Transfer 1 Rate and Reimbursement Analyst (from JLDH)
Transfer 1 Registered Nurse II (from JLDH)
Transfer 1 Hearing Officer (DSS) (from DHS)

- Expenditures for office related equipment including, desks, chairs and necessary computer equipment and software account are $30,000 in 1996.

- Expenditures for the Division of County Supported Health Programs include $80,000 related to funding the County's continuing obligation for pension costs related to United Regional Medical Services Labs and Radiology (URMS.)

Emergency Medical Services (Paramedics) (Section 7220)

The Emergency Medical Services Program (Paramedics) is a Milwaukee County supported paramedic service designed to benefit the entire community. There are two major components to the area-wide service: the Community Support component provides for 14 paramedic units to serve Milwaukee County and the Hospital Support component provides an Education/Training Center for initial and refresher paramedic training and a Communication Center staffed with emergency medical communicators to handle local and regional emergency calls. Professional medical staff support for the program is provided by the Medical College of Wisconsin. Because Emergency Medical Services are broad-based community programs, these services are funded primarily by County tax levy and are partially offset with revenues from the Paramedic Cost Recovery Program.

Expenditures	1995 Budget	1996 Budget	1995/1996 Change
Community Support	$ 6,924,328	$ 7,081,769	$ 157,441
Education/Training	656,672	635,326	-21,346
Communication Center	494,244	485,685	-8,559
EMS Council	0	1,800	1,800
Total Expenditures	$ 8,075,244	$ 8,204,580	$ 129,336

Revenues	1995 Budget	1996 Budget	1995/1996 Change
Paramedic Cost Recovery	$ 1,483,854	$ 3,103,854	$ 1,620,000
Other	49,000	103,000	54,000
Total Revenue	1,532,854	3,206,854	1,674,000
Tax Levy	$ 6,542,390	$ 4,997,726	$ -1,544,664

- All positions associated with the Paramedic Training Center and Communications base are transferred from John L. Doyne Hospital (JLDH). They are as follows:

  Transfer 1 Clerk Typist IV
  Transfer 1 Registered Nurse - Emergency Medical Services
  Transfer 1 Medical Record Technician II
  Transfer 1 Medical Record Administrator
  Transfer 1 Emergency Medical Services Supervisor
  Transfer 3 Emergency Medical Services Instructor - Hospital
  Transfer 7 Emergency Medical Services Communicator
  Transfer 2,088 hours of Emergency Medical Services Instructor - Hospital (Hourly)

- In addition to transferring positions from JLDH, the 1996 budget includes the creation of various positions in the Paramedic Program to improve operations or to address workload issues. An EMS Continuous Quality Improvement Coordinator position is created which is responsible for monitoring paramedic service delivery, conducting special studies and reviews of the paramedic systems and assisting municipalities in maintaining the paramedic units and engines. Additional EMS Instructor Hospital (Hourly) hours are created to address expanding the training schedule and conducting additional training courses during 1996. These additional hours are offset with revenues from the training courses. An additional EMS Communicator position is created in 1996 and offset with the abolishment of an EMS Communicator (In-charge) position.

  Create 1 EMS Continuous Quality Improvement Coordinator
  Create 2,088 hours of Emergency Medical Services Instructor-Hospital (Hourly)
  Create 1 Emergency Medical Services Communicator
  Abolish 1 Emergency Medical Services Communicator (In-charge)

- Cost recovery revenues are projected to increase $1,620,000 over the 1995 adopted level. In 1996, Paramedic revenues increase $1,250,000 based on billing for services for a paramedic dispatch where paramedic services are delivered but no paramedic transport occurs. The Paramedic Program would not bill for services when an individual is transported by another provider or when revival attempts have not proven successful. Paramedic revenues also increase $370,000 based on adjusting the 1996 budget to the current projection of activities. The base bill amount for a paramedic transport will remain at $360 per transport, plus any billable, expendable supplies or equipment. The Paramedic Program adjusts the costs for expendable supplies and equipment based on purchase price and regional average charges.

  The Paramedic Program shall prepare a report regarding the implementation of the policy to begin billing for paramedic services for non-transport cases and submit this report to the Health Committee prior to implementing the policy.

- Expenditures for replacement equipment includes $35,000 for replacement of the communications base recording equipment. The communications base is required to maintain dispatch recordings for a one year period which currently requires shelves of recording tape. The replacement equipment would allow for development of digital recordings which would be less expensive and require less storage space.

- The 1996 budget includes contract costs with municipalities based upon a standard, uniform contract for paramedic services.

- Expenditures for contractual services include $144,700 for costs associated with the medical department and oversight of the Paramedics Program by the MCW Emergency Medical Services and Trauma. This service and related costs were previously included in the MCW Affiliation Agreement with John L. Doyne Hospital.

School of Nursing (Section 7230)

The School of Nursing program is the County operated diploma program previously part of John L. Doyne Hospital operations. With the closure of the John L. Doyne Hospital, the program is transferred to the Division of County Supported Health Programs and expenditures and revenues reflect the costs associated with operating the program until its transfer to the Milwaukee School of Engineering in August, 1996.

	1995 Budget	1996 Budget	1995/1996 Change
Expenditures	$ 1,458,915	$ 1,883,690	$ 424,775
Revenues	521,528	435,585	-85,943
Net Cost/Tax Levy	$ 937,387*	$ 1,448,105**	$ 510,718***

* NOTE: Prior to 1996, School of Nursing expenditures and revenues were reflected in the John L. Doyne Hospital budget and support for the program was provided within the total JLDH budget. Therefore this is a net cost and there is no tax levy support reflected in the 1995 budget.

** Tax Levy in 1996.

*** Increased net cost.

- The following positions are transferred from John L. Doyne Hospital to the Division of County Supported Health Program for School of Nursing operations. In accordance with the transfer of the School of Nursing to the Milwaukee School of Engineering (MSOE), the School of Nursing functions and related positions are transferred to MSOE effective August 23, 1996.

  Transfer 1 Clerk Stenographer III (NR) (from JLDH) (abolish August 24, 1996)
  Transfer 1 Student Nurse Recruiter (from JLDH) (abolish August 24, 1996)
  Transfer 1 Registered Nurse II - School of Nursing (from JLDH) (abolish August 24, 1996)
  Transfer 1 Level Chair - School of Nursing (from JLDH) (abolish August 24, 1996)
  Transfer 14 Instructor - School of Nursing (from JLDH) (abolish August 24, 1996)
  Transfer 1 Instructor - School of Nursing (part-time) (from JLDH) (abolish August 24, 1996)

- Under the agreement with MSOE, Milwaukee County will retain the obligation to oversee the final year of educational studies for individuals enrolled in the diploma program and to collect fees and process necessary Federal financial aid documents. The following positions are transferred from John L.

Doyne Hospital and will remain County positions in the Division of County Supported Health Programs School of Nursing.

Transfer 1 School of Nursing Program Director (from JLDH)
Transfer 1 Assistant Instructor-School of Nursing (from JLDH)

- Operating expenditures for the School of Nursing reflect expenses for an eight month period. The 1996 budget for the School of Nursing contains $498,840 for payments to the Milwaukee School of Engineering per the transfer agreement.

- School of Nursing expenditures are offset by $434,195 in revenues from tuition and $1,390 in revenues from miscellaneous sources.

International Health Training Center (Section 7240)

The International Health Training Center (IHTC,) a program previously operating under the administrative authority of the John L. Doyne Hospital, will become a part of the Division of County Supported Health Programs and will be operated under the administrative authority of the currently titled Associate Hospital Administrator-Patient Care Services who is responsible for all aspects of IHTC operations.

INTERNATIONAL HEALTH TRAINING CENTER EXPENDITURE AND REVENUE DETAIL
(January 1, 1996 to June 30, 1996)

	1995 Budget	1996 Budget	1995/1996 Change
Expenditure	$ 268,620	$ 128,689	$ -139,931
Revenue - USAID Grant	150,000	26,038	-123,962
Training	68,620	15,000	-53,620
Agency Funds	0	44,967	44,967
Tax Levy	$ 50,000	42,684	$ -7,316

- The International Health Training Center will be relocated from Sergeant Hall to non-County space not yet identified within Froedtert Memorial Lutheran Hospital.

- The following International Health Center positions, previously budgeted at JLDH, are transferred to the Division of County Supported Health Programs as asterisked positions and contingent on receipt of grant revenue. Funding for the positions are budgeted through June 30, 1996.

  Transfer 1 Program Management Officer* (from JLDH)
  Transfer 1 Clerk Typist II (from JLDH)*

- The International Health Training Center budget for 1996 reflects expenses, revenues and tax levy for a six month period. It is anticipated that the Center will receive additional grant revenues to continue operations for the second half of 1996. Milwaukee County provides certain "in-kind" benefits to the program. The budget for 1996 also reflects expected crosscharges for certain other County functions for a six month period.

- The International Health Training Center maintains an Agency Fund under the Provisions of Adopted Resolution File No. 86-874. The Center will continue to maintain the Agency Fund with a working balance of $15,000. Monies in excess of this amount in the fund at any given time, taking into account all known future liabilities, shall be transferred to the General Fund as a revenue to the International Health Training Center. The MIHTC Program Committee shall provide semi-annual reports to the Health Committee and County Board on the status of the Agency Fund, as a part of the semi-annual budgets transmitted to the Health Committee and County Board per the requirements of Adopted Resolution File No. 85-773.

  DOA-Division of County Supported Health Programs shall provide necessary administrative and fiscal support to the International Health Training Center. Programmatic and fiscal oversight shall be through the MIHTC Program Committee. The MIHTC Program Committee and staff shall be responsible for adhering to all County Board resolutions and other directives.

General Assistance - Medical Program (Section 7250)

The General Assistance-Medical Program (GA-MP) is the County's health care financing system for indigent persons currently residing within Milwaukee County. During 1995, the State of Wisconsin developed a medical relief block grant for Milwaukee County, providing a 55% match for medical expenditures. State reimbursement is limited to $17.6 million in 1996 and the state will no longer reimburse the County for expenditures related to mental health services.

	1995 Budget	1996 Budget	1995/1996 Change
Expenditures			
Administration	$ 1,787,827	$ 1,575,022	$ -212,805
Medical Expenses	51,823,613	45,223,992	-6,599,621
Interim Disability Assist. Prog.	0	295,200	295,200
Total Expenditures	$ 53,611,440	$ 47,094,214	$ -6,517,226
Revenues			
State Reimbursement	$ 21,128,391	$ 17,318,876	$ -3,809,515
Refunds and Recoveries	5,824,968	7,300,000	1,475,032
Total Revenues	$ 26,953,359	$ 24,618,876	$ -2,334,483
Tax Levy	$ 26,658,081	$ 22,475,338	$ -4,182,743

- All personnel previously budgeted in Org 1176 (General Assistance-Medical Program) are reallocated to the Division of County Supported Health Programs. In addition, the following personnel actions are included in the 1996 budget.

  Abolish 1 Health Care Plan Interviewer
  Abolish 1 Medical Assistance Program Manager

- A monitoring panel, with membership to be appointed by the Chairman of the County Board, is established to monitor the delivery of indigent health care under GA-MP.

- Contractual services appropriations include $366,667 for claims payment and fiscal services provided by EDS, $143,729 for utilization review and preauthorization services. The 1996 budget also includes $95,000 for development of the FMLH/GA-MP interface which would allow FMLH access to the GA-MP database system as is required in the JLDH/FMLH purchase agreement and development of a claims payment system. The FMLH/GA-MP interface would also allow other medical providers access to the GA-MP eligibility database.

- New DP Equipment expenditures reflect costs associated with the FMLH/GA-MP interface development including a communications server, modems, an additional hub and file server and other related computer equipment.

- The 1996 budget includes $295,200 in expenditures for the DHS Interim Disability Assistance Program. Accordingly, the DHS budget reflects revenues of $295,200 from GA-MP for the cash grant program. Revenues for the GA-MP program reflect the 40% State reimbursement for costs associated with the Interim Disability Assistance Program. The Division of Intergovernmental Relations is directed to pursue the necessary statutory change to allow Milwaukee County the ability to recoup revenues from the State General Relief fFnd for the Interim Disability Assistance Program.

- Total expenditures related to the provision of medical services and the Interim Disability Assistance Program excluding mental health services are budgeted at $45,519,192 for 1996. After adjusting for refunds and recoveries of $7,300,000, net expenditures are $38,519,192. State reimbursement is anticipated at $17,318,876 which reflects a 45% reimbursement for medical services, a 40% reimbursement for the Interim Disability Assistance Program and the required tax levy support for services is budgeted at $20,200,316. Appropriation for medical expenditure payment to Children's Hospital of Wisconsin is deleted.

DISTRIBUTION OF NET MEDICAL EXPENDITURES

	1995 Budget	1996 Budget	1995/1996 Change
Expenditures			
John L. Doyne Hospital	$ 23,192,201	$ 0	$ -23,192,201
Mental Health Division	11,508,061	0	-11,508,061
Froedtert Memorial Lutheran Hosp.	6,805,492	32,000,000	25,194,508
Children's Hospital of Wisconsin	300,000	0	-300,000
Other Providers	3,392,891	5,223,992	1,831,101
Primary Care Project	800,000	1,000,000	200,000
Total Expenditures	$ 45,998,645	$ 38,223,992	$ 7,774,653

Other County Supported Health Services (Section 7260)

Expenditures for other medical services which Milwaukee County and Aids Resource Center contribution supports are reflected in this section. This includes the AIDS Resource Center and a contribution to the Campaign for Our Children.

	1995 Budget	1996 Budget	1995/1996 Change
Expenditures	$ 554,996	$ 80,000	$ -474,996
Revenues	504,996	0	-504,996
Net Cost	$ 50,000*	$ 80,000	$ 30,000

* The 1995 JLDH budget included $50,000 of tax levy support for the AIDS Resource Center and $474,996 for the MCW Teen Pregnancy Program which were not continued in 1996.

Expenditures for 1996 include $180,000 for the following programs:

- $50,000 to the Campaign for Our Children-Milwaukee, a new program to reduce the incidence of teen pregnancy and promote sexual abstinence among children ages 9 to 14 (new appropriation in 1996); and

- $30,000 to the AIDS Resource Center of Southeast Wisconsin for preventive educational services and services to individuals suffering from AIDS which was provided to AIDS patients at Doyne Hospital in 1995.

Payments will be distributed to the recipient agencies on a quarterly basis beginning March 30, 1996.

DEPT: DEPARTMENT ON AGING **UNIT NO.** 7900

OPERATING AUTHORITY & PURPOSE

Under the Older Americans Act, the Milwaukee County Department on Aging is a Federal/State designated Area Agency on Aging for Milwaukee County. The Department on Aging's responsibilities are outlined in Chapter 53 of the General Ordinances of Milwaukee County and include planning, developing, providing, purchasing and coordinating services for the County's older adult population. The Department reports directly to the County Executive and provides staff support to the Milwaukee County Commission on Aging.

This Department provides a single entry point for older adults and their caregivers who are in need of elderly service information and assistance throughout Milwaukee County. Services provided by the Department on Aging are designed to provide an appropriate mix of community-based care and direct services to prevent the inappropriate and costly institutionalization of older adults.

OBJECTIVES

1. Maintain a comprehensive and coordinated network of community-based programs and services to support independent living among Milwaukee County's older adults. In 1996, the department will fully utilize all available funding through the Waiver and Medical Assistance programs, including developing an MA Personal Care agency.

2. Provide high-quality case management services to medically fragile older adults to prevent institutionalization and to maximize functional capacity of the individual and re-design access to the COP Hospital Link Program.

3. Work with community agencies and other County departments to make modifications to the protective services system and to develop appropriate services for persons 60 and over who have developmental disabilities, mental health needs and who abuse alcohol and drugs. Continue to cooperate as co-lead on the Community Options Program and other Medicaid Waiver programs with the Adult Services Division of DHS for frail elderly, and those older persons with developmental disabilities and mental health issues.

4. Monitor and access for the elderly the State of Wisconsin's Assisted Living Initiative and develop systems which will provide maximum services for older persons at the most reasonable cost, for example, contracting with Community-Based Residential Facilities (CBRFs) and recruiting Adult Family Homes as an alternative, less-expensive resource to CBRFs.

5. Publicize and promote the availability of accurate information, short-term assistance and easy access to benefits services and entitlements for all older adults and/or their caregivers through the Elder Link Information and Assistance Unit and work with the private sector to upgrade the department's technology to link resource lists and access to service with community groups.

6. Support the Commission on Aging in its advocacy effort with the state for additional revenue such as the Community Options Program and others to maximize the quality of life for seniors by allowing them to remain productive members of the community.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT ON AGING **UNIT NO.** 7900

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 4,285,726	$ 4,818,048	$ 5,145,762	$ 327,714
Fringe Benefits	1,043,505	1,320,425	1,654,548	334,123
Services	440,134	510,073	552,664	42,591
Commodities	1,686,042	2,091,008	2,286,313	195,305
Other Charges	19,221,647	19,991,092	23,893,388	3,902,296
Capital Outlay	6,110	0	0	0
Contractual Crosscharges	1,775,360	1,451,724	1,571,061	119,337
Abatements	-1,043,138	-869,922	-934,562	-64,640
Total Expenditures	$ 27,415,386	$ 29,312,448	$ 34,169,174	$ 4,856,726
State & Federal Revenue	25,714,413	27,211,260	31,948,261	4,737,001
Other Direct Revenue	768,457	807,601	966,046	158,445
Total Direct Revenue	$ 26,482,870	$ 28,018,861	$ 32,914,307	$ 4,895,446
Property Tax Levy	$ 932,516	$ 1,293,587	$ 1,254,867	$ -38,720

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	120.8	126.4	130.3	3.9
Direct Labor Hours	214,918	273,528	281,880	8,352
Overtime Hours	1,068	1,488	1,488	0
Overtime Dollars	$8,040	$39,481	$39,481	$0

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Administration	Expenditure	$ 746,840	$ 869,922	$ 934,562
	Abatement	761,056	869,922	934,562
	Tax Levy	$ -14,216	$ 0	$ 0
Elderly Services	Expenditure	$ 3,410,506	$ 3,489,514	$ 3,419,251
	Revenue	2,707,680	2,787,638	2,722,520
	Tax Levy	$ 702,826	$ 701,876	$ 696,731
Elderly Nutrition	Expenditure	$ 3,857,726	$ 3,960,275	$ 4,247,878
	Revenue	3,750,373	3,844,545	4,126,412
	Tax Levy	$ 107,353	$ 115,730	$ 121,466
Information and Assistance	Expenditure	$ 425,673	$ 488,839	$ 548,116
	Revenue	411,402	460,138	519,635
	Tax Levy	$ 14,271	$ 28,701	$ 28,481
Washington Park	Expenditure	$ 0	$ 277,176	$ 277,176
	Revenue	0	15,959	15,959
	Tax Levy	$ 0	$ 261,217	$ 261,217
Case Management	Expenditure	$ 7,713,431	$ 8,925,448	$ 10,622,178
	Revenue	7,060,805	8,739,385	10,475,206
	Tax Levy	$ 652,626	$ 186,063	$ 146,972
Community Options Program Services	Expenditure	$ 4,439,994	$ 4,979,527	$ 6,130,137
	Revenue	4,439,827	4,979,527	6,130,137
	Tax Levy	$ 167	$ 0	$ 0
Community Options Waiver Program	Expenditure	$ 5,695,693	$ 6,143,405	$ 7,417,354
	Revenue	5,585,238	6,143,405	7,417,354
	Tax Levy	$ 110,455	$ 0	$ 0
Community Options Hospital Link Program	Expenditure	$ 1,886,579	$ 1,048,264	$ 1,507,084
	Revenue	1,823,885	1,048,264	1,507,084
	Tax Levy	$ 62,694	$ 0	$ 0

GENERAL SUMMARY

The Milwaukee County Department on Aging (MCDA) was created in the 1991 budget to serve as Milwaukee County's designated Area Agency on Aging under the Older Americans Act and as the County's designated unit to administer aging programs. The Department plans for and services the fastest growing segment of the community and is responsible for developing and administering services to meet the needs of this segment of the population. It is one dedicated, specialized agency within Milwaukee County government to represent and serve the needs of the elderly.

The department integrates 26 Federal and State revenue streams including the Older Americans Act, the Senior Community Services Program, the Alzheimer's Family and Caregiver Support Program, Base Community Aids, Supportive Homecare Earmark, Community Options Program, Medical Assistance and

the Medicaid Waiver Program. The Department on Aging serves as a co-lead with the Department of Human Services Adult Services Division in administering the Community Options Program, Community Options-Waiver Program, and Community Integration Program-II (CIP-II) and Community Integration Program-1B (CIP-1B) Programs. Revenue allocated for administration and case management for these programs is included in the budget.

COMMUNITY AIDS FOR THE DEPARTMENT ON AGING			
	1995 Budget	1996 Budget	1995/1996 Change
I. Programs Requiring Match			
Base Allocation	$ 1,960,086	$ 1,960,086	$ 0
Supportive Home Care	4,414,081	4,414,081	0
Sub-Total	$ 6,374,167	$ 6,374,167	$ 0
II. Other Programs			
Community Options Program-MA Waiver	$ 7,133,411	$ 9,158,859	$ 2,025,448
Community Options	6,186,889	7,118,484	931,595
COP-Hospital Link	1,081,034	1,615,195	534,161
Alzheimer Caregiver	480,869	480,869	0
Community Integration Program II (CIP II)	147,387	148,847	1,460
Community Integration Program 1B (CIP 1B)	561,608	965,564	403,956
Sub-Total	$ 15,591,198	$ 19,487,818	$ 3,896,620
Grand Total	$ 21,965,365	$ 25,861,985	$ 3,896,620

An increase of $403,956 in CIP II funding is due to conversion of eligible developmentally disabled clients from BCA funding. All other increases reflect funding changes which occurred during 1995 and are included in the budget for 1996.

The Department on Aging includes the following divisions: Community Programs, Long-Term Support, and Administration-Fiscal/Support Services:

Administration consists of the Director's Office and the Fiscal/Support Services Division. The major functions of the ***Fiscal/Support Services*** unit include budget development and administration, monitoring expenditures and revenues, and making projections for and monitoring compliance with all funding sources.

The ***Area Agency Services*** unit provides a comprehensive network of support services through community-based agencies that assist older adults to remain independent in their homes as long as possible. These programs are funded through Older Americans Act and State revenue earmarked for elderly services. The unit is responsible for planning, research and program development. In addition, unit staff solicit, monitor, evaluate and administer contracts for a variety of services in the community. Staff also develop contracts and coordinate the request for proposal process with other County departments.

The Area Agency Services unit provides staff support to the Milwaukee County Commission on Aging, its five standing committees and its Advisory Council. Unit staff assist the Commission in conducting public hearings and needs assessments as required under Federal statute, provide technical assistance and serve as a resource for businesses, universities and voluntary organizations interested in meeting the needs of older adults in the community.

The ***Elderly Nutrition Program*** is funded under Titles III-C-1 and III-C-2 of the Older Americans Act and other state and federal funds received from the State of Wisconsin Bureau on Aging and the Bureau of Long Term Support. The program receives reimbursement for eligible elderly meals from the United States Department of Agriculture (USDA). Approximately twenty percent of the cost of the program is generated through participant contributions.

The purpose of the program is twofold:

1. To provide older persons, particularly those with low incomes, low-cost, nutritionally sound meals in strategically located congregate sites. Two of the 37 meal sites offer weekend meals to program participants. The program also seeks to reduce the social isolation of participants by providing supportive services including recreation, education and information about other programs and services available to older adults.

2. To provide home-delivered meals five to seven days a week to eligible frail, homebound, older adults. The program assists older adults in remaining independent and living within their own homes and provides limited gap-filling services in addition to meals.

The ***Information and Assistance*** unit has four primary functions: (1) to provide Milwaukee County's older adults, their caregivers, and the general public with one central number to call to receive information and assistance about aging programs and services, including information about the availability of long-term support programs funded by the department; (2) to arrange short-term assistance for older adult callers with immediate or pressing needs; (3) to conduct telephone screening for long-term support programs including COP, COP-W, and Alzheimer's Family and Caregiver Support programs and services provided by community agencies under contract with the department; and (4) to provide community education to older adults, their families and caregivers on a broad range of subjects relating to aging, including health insurance, preventive care, pre-retirement planning and changes in Federal and State entitlement programs.

The ***Case Management*** unit is responsible for conducting assessments, determining eligibility, developing case plans and providing ongoing, case-managed long-term support services to medically frail older adults. These services are funded under the COP, COP-Waiver, CIP-II, CIP1B, IMD, CSP, AFCSP, and Supportive Homecare Earmark programs. The Case Management unit also petitions the court for guardianship and protective placement, conducts annual Watts and OBRA reviews, determines eligibility for community-based services, certifies adult family homes and certifies individuals for the Supplemental Security Income-Exceptional Expense (SSI-E) benefit.

The ***Community Options Program*** is a State-funded, long-term support program that provides payments to functionally impaired older adults to purchase in-home supportive services and avoid institutionalization. Older adults receiving payments through this unit receive case management services through the

Department on Aging's Case Management unit. The Community Options Program unit of the Department on Aging manages the direct payments to older adults under this program.

The ***Community Options Waiver Program*** is a Federally funded, long-term support program that provides payments to income-eligible, functionally eligible older adults to purchase a wide variety of in-home supportive services. Older adults receiving payments through this unit receive case management services through the Department on Aging's Case Management Unit.

The ***Community Options Hospital Link*** is a Federal/State demonstration project which was initiated in June, 1990. The purpose of this project is to improve the coordination of services provided to older adults who are in need of long-term support services following their hospital discharge, thus reducing return hospital visits and premature nursing home placement. The COP-Hospital Link project provides intensive, short-term care management and assistance to hospitalized older adults and "links" them to ongoing, long-term support services provided through the Department on Aging's COP-Waiver program following discharge from the hospital. Case management services are provided to these individuals by the department's Case Management Section staff.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- In 1996 the Department on Aging will offset additional transportation costs of $195,443 for eligible Long Term Support clients with COP and COP-Waiver funding. The 1995 payment of $2.25 per ride will be increased by $6 to $8.25 for approximately 32,574 trips for Long Term Support clients utilizing User Side Subsidy transportation for day care services. This action will divert COP and COP-Waiver funding from other client services to offset the additional transportation costs and will result in an estimated $195,443 tax levy reduction in the User Side Subsidy budget.

- One position of Paralegal (Department on Aging) is abolished for a tax levy savings of $38,998.

- The cost to continue seven positions created in 1995 is $311,749. These positions included one Fiscal Coordinator Contracts to perform contract initiation, negotiation, rate setting and monitoring of contracts with Community Based Residential Facilities, Fiscal Agents, funding sources and Community Agencies, three Human Service Workers to enable the department to address the needs of individuals waiting for assessments in the central city area and to provide increased client services and case management to existing clients; one Clerk Stenographer II (NR) to act as receptionist and provide clerical support for budget preparing and monitoring in the Fiscal Unit, one Clerk Stenographer II (NR) to provide staff support to the Director's office and the Area Agency Services Unit and one Clerk Typist III (NR) to assist the Data Processing Section.

- Department on Aging expenditures are increased by $4,856,726 in 1996, due to Purchase of Service contracts increasing $3,365,073 as a result of additional State and Federal program service funding, $661,837 for increased personal services expenditures, a $252,157 increase in operating costs primarily due to higher food costs for the elderly nutrition program and the inclusion of $577,659 of expenditures for a Personal Care initiative which will be 100% offset with Federal reimbursement funding.

- The 1995 County match requirement to draw down various grant dollars awarded to the Department on Aging was $905,428. The same level of tax levy funding is provided as the County match required by the various funding sources in 1996.

AREA AGENCY SERVICES

- Expenditures decreased $70,263, partially offset by a revenue reduction of $65,118. These decreases are primarily due to transfer of $80,630 of S85.21 revenue and expenses to the Nutrition Program for centralization of group transportation to congregate meal sites.

- Sun Squad/Winter Watch program funding of $120,000 is continued in 1996. This level of funding will provide grass cutting services to 350-400 persons and snow removal services for 500 persons.

- An appropriation of $70,000 is continued to provide contracts for screening COP clients as an extension of the neighborhood outreach program. These contracts are funded 100% with COP client services revenues.

ELDERLY NUTRITION

	1995 Budget	1996 Budget	1995/1996 Change
Number of Meal Sites Open	37	37	0
Number of Meals Served			
At Meal Sites	550,585	600,881	50,296
Home-Delivered Meals	229,920	250,321	20,401
Total Meals Served	780,505	851,202	70,697

- Appropriations of $2,938,734 to fund the Congregate Meal Program and $1,309,144 to fund the Home Delivered Meal Program are partially offset by $2,521,516 in Title III grant funds, $832,460 in participant donations, $510,720 in USDA reimbursement funding, $117,627 in donation carryover funds, $38,006 in BCA funds, $25,453 in COP-Waiver funding and $80,630 in S85.21 funds related to group transportation costs for congregate meal sites transferred to this program in 1996 from the Area Agency Services Unit.

- Expenditure increases of $287,603 are primarily due to an increase of $193,850 in food costs, from $2,027,274 to $2,221,124 due to the increase in the number of meals served and $80,630 related to additional transportation costs for the 20,401 increase in the number of home-delivered meals and the centralization of group transportation costs in this unit.

- The USDA reimbursement rate reflects a reduction from $.6146 to $.60 in 1996.

INFORMATION AND ASSISTANCE

- In 1996, the Information and Assistance unit will continue to extend telecommunication with departmental vendors through existing computer technology and equipment to make available information and reference resources to promote and enhance the quality of life in the community based

environment for the elderly of Milwaukee County. Continuation of this initiative will require no additional funding.

WASHINGTON PARK SENIOR CENTER

- During 1995, responsibility for operation of the Washington Park Senior Center was transferred from the Parks Department to the Department on Aging. In 1996 an appropriation of $257,176 is provided for a contract with a Community-Based Agency to operate the Center and $20,000 is provided for repairs and maintenance of the building; these costs are partially offset by $15,959 in revenue from space rental and concessions. The funding provided for this program reflects $0 increase from 1995.

- Volunteer support and contractual services have provided for remodeling of the senior center lobby with anticipation of other remodeling projects in 1995 continuing into 1996. Outreach and marketing efforts have resulted in registration of 215 new senior center participants, reflecting a total registered membership of 700.

CASE MANAGEMENT

	1995	1996
Number of Persons Served	9,210	11,381
Number of Persons Assessed	3,382	1,300
Number of Referrals	1,458	4,020

- One position of Paralegal (Department on Aging) which has been vacant for two years is abolished for 1996. This action results in a tax levy savings of $38,998.

- CIP 1B funding increased $403,956 due to successful conversion of eligible elderly clients with developmental disabilities from BCA funding.

- Institute for Mental Disease (IMD) funding of $213,000 is provided to continue community based care and services for mentally ill elderly individuals relocated from the Milwaukee County Mental Health Complex. The funding will continue one Human Service Worker position to provide case management and to monitor state issues related to this population and will provide services such as outreach, referral, crisis intervention, medication and monitoring and community support for the relocated individuals.

- Expenditures and revenues are increased $577,659 to fund a Medical Assistance (MA) Personal Care initiative. Under Wisconsin's MA Personal Care Program, counties may be certified as providers of personal care services to eligible persons. The Department on Aging will seek such certification in 1995 to provide personal care services under contractual agreement with a community agency. The contract agency will provide monitoring, recruiting and training to Personal Care workers to assist eligible elderly clients with daily living activities such as dressing/undressing, bathing, food preparation and other homemaking services.

  This initiative proposes to reduce wait lists for such client services due to federal reimbursements from medical assistance funding for certified MA Personal Care providers, provide a broader pool of service support resources and enhance quality assurance in client services. In the past, funding for services for this target population was only available through the COP-Waiver program.

COMMUNITY OPTIONS PROGRAM

	1995	1996
Projected Number of Clients Served	976	914

- Client payments were increased by $1,083,607 during 1995, from $4,566,527 to $5,650,134. This increase is due to an increase in the State's earmarked allocation for COP program services including $325,180 due to State reallocation of nursing home funds under Wisconsin Act 469. Although Act 469 was repealed in the State's 1995/1997 budget, the level of funding previously allocated to Counties under the Act will be continued.

- While there are 213 older adults on waiting lists for this program, the number of clients projected to be served in 1996 shows a reduction from 1995 even though the funding level is increased. New clients will not be added to replace clients leaving the program due to program requirements that any additional funding received be applied to requests for service increases for existing clients before new clients are taken into the program. As the client base for this program ages, increased service levels are requested.

COMMUNITY OPTIONS WAIVER PROGRAM

Program Highlights	1995	1996
Projected Number of Clients Served	1,231	1,722

- The State allocation for COP-Waiver services was increased $1,273,949 during 1995, from $6,143,405 to $7,417,354 in 1996. This increase is due to an increase in the State's earmarked allocation for COP-Waiver services. Even with this increase, there are 764 older adults on a waiting list including 38 service funding increases.

COMMUNITY OPTIONS HOSPITAL LINK PROGRAM

Program Highlights	1995	1996
Number of Assessments	0	95
Number of Case Plans Developed	0	76
Number of People Served	325	251

- The COP-Hospital Link Program will be re-evaluated for design and program modification in 1996. Although funding for this program was increased $458,820 from $1,048,264 to $1,507,084 for 1995, the funding will be required to accommodate the program's existing clients.

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

OPERATING AUTHORITY & PURPOSE

The Department of Human Services (DHS) operates under Chapters 46 (Social Services), 48 (Children's Code), 49 (Public Assistance), 51 (Mental Health), and 55 (Protective Services) of the Wisconsin State Statutes.

DHS provides a wide range of life-sustaining, life-saving and life-enhancing services to children and adults through age 60. Programs focus on providing services for abused and neglected children, delinquent children, dysfunctional families, the developmentally disabled, the physically disabled, the mentally ill, the homeless, alcohol and drug abusers, and those in need of financial assistance. Many of the services provided are mandated by State Statute.

OBJECTIVES

1. Continue to provide essential life-saving and life-sustaining services to people in need within the limited resources appropriated by the Federal, State and County units of government.

2. Finalize and implement a strategic plan for the improvement of child welfare services.

3. Work with the State and other interested parties on transferring the administration of child welfare services back to the State no later than 1998. Since the State has formally proposed to assume the administration of the child welfare system, and since the State has blocked county access to all sources of revenue needed to respond to growing child welfare service demands, the State must assume responsibility for identifying the resources needed to sustain and modify the child welfare system. The County will work with the State to try to make sure that child welfare system changes are appropriately integrated into welfare reform options that the State develops.

4. Continue to implement the five year master plan for publicly-funded mental health services in Milwaukee County.

5. Work with other partners in expanding the services provided by the Job Centers to those looking for work and to employers seeking quality personnel.

6. Continue to work with the Judiciary, the District Attorney and others to improve and refine the operation of the juvenile justice system in Milwaukee County, with particular focus on developing program alternatives for first time offenders.

7. Cooperate with the Department of Public Works and the various users of the Children Court Center Complex during the renovation and expansion of the Complex.

8. Work to establish outcome measures to improve the Department's ability to assess the outcomes of various human service programs.

9. Continue to implement expanded Long Term Support programs that provide community care to persons with physical and developmental disabilities.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 38,533,045	$ 44,397,742	$ 43,865,900	$ -531,842
Fringe Benefits	13,036,502	12,087,918	14,048,937	1,961,019
Services	6,456,978	7,527,908	8,944,938	1,417,030
Commodities	1,368,277	1,105,760	1,209,659	103,899
Other Charges	145,426,204	149,017,036	138,092,836	-10,924,200
Capital Outlay	92,327	46,000	149,171	103,171
Contractual Crosschg	42,613,437	22,295,564	21,792,204	-503,360
Abatements	-13,671,532	-16,093,708	-16,060,077	33,631
Total Expenditures	$ 233,855,238	$ 220,384,220	$ 212,043,568	$ -8,340,652
State Div of Corr.Chgs.	25,771,432	24,569,668	24,490,084	-79,584
Total Expenditures	$ 259,626,670	$ 244,953,888	$ 236,533,652	$ -8,420,236
State/Federal Revenue	181,287,237	161,681,466	155,710,401	-5,971,065
Other Direct Revenue	10,842,217	12,459,075	14,258,747	1,799,672
Total Direct Revenue	192,129,454	174,140,541	169,969,148	-4,171,393
State Div of Corr.Chgs.	25,771,432	24,569,668	24,490,084	-79,584
Total Revenues	$ 217,900,886	$ 198,710,209	$ 194,459,232	$ -4,250,977
Property Tax Levy	$ 41,725,784	$ 46,243,679	$ 42,074,420	$ -4,169,259

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	1,395.9	1,381.8	1,297.7	-84.1
Direct Labor Hours	2,383,196	3,005,456	2,872,880	-132,576
Overtime Hours	126,417	58,496	32,678	-25,818
Overtime Dollars	$2,353,745	$943,014	$593,073	$-349,941

DEPARTMENT DESCRIPTION

The Department of Human Services includes the following five divisions: Financial Assistance Division, Youth Services Division, Adult Services Division, Management Services Division, and Mental Health Division. All five divisions report to the office of the Director of the Department of Human Services. Since the DHS Mental Health Division financially operates as an enterprise fund, it appears as a separate organizational unit in the budget.

The ***Director's Office*** provides guidance and support to DHS and provides overall administrative direction to all DHS divisions. The DHS Director reports directly to the County Executive as a cabinet-level officer.

The ***Financial Assistance Division***, per State statutes, is charged with the responsibility of assisting eligible people in obtaining public assistance benefits. In addition, the Financial Assistance Division is one of a number of State agents responsible for assisting clients to become self-sufficient through employment and training efforts while providing support services such as day care.

The Financial Assistance Division administers the eligibility determination process which enables persons to receive public assistance benefits that totaled $927 million in 1994 for Milwaukee County residents. Some of these benefits are in the form of medical assistance payments made by the State ($619 million-last data from 1994). AFDC payments to low-income families total approximately $210 million per year. Food Stamp coupons with a cash equivalent value of approximately $98 million per year (1993 last data available) are also administered. While applications for and reviews of financial aid are handled by the Financial Assistance Division, payments for most programs are directly issued from the State (AFDC/Food Stamps) or from the State's Medicaid Intermediary.

Within the Financial Assistance Division, the *Financial Assistance Administration Bureau* provides the overall management, planning and coordination of the Financial Assistance programs, program support, error prevention, error reduction, fraud prevention and a comprehensive training program to all financial assistance staff. The *Financial Case Management Bureau* provides case management for most of the State/Federal financial assistance programs including AFDC, Food Stamps and Medicaid, which includes taking applications, performing case reviews, and updating and maintaining all case information. The *Employment and Support Services Bureau* administers specialized financial support programs and self-support programs.

The ***Youth Services Division*** is responsible for providing a variety of human services to youth and their families. The services provided generally relate to child abuse and neglect or juvenile delinquency. The Youth Services Division is comprised of five Bureaus: *Youth Services Administration, Delinquency and Court Services, Child Welfare, Placement Resources, and Specialized Services.* The Youth Services Division is funded by a combination of Community Aids, Youth Aids, other miscellaneous revenue and tax levy.

The *Youth Services Administration Bureau* oversees, coordinates, and directs the functioning of 589.7 position equivalent staff and $101.1 million in expenditures in Youth Services programs (excluding State Correctional Charges). The Youth Services Administration Bureau includes staff which support the entire Youth Services Division. In addition, this bureau is responsible for the "Fighting Back" Initiative, which is targeted at preventing and reducing the abuse of alcohol and drugs by youth in Milwaukee.

The *Child Welfare Bureau* works with children in need of protective services. Staff are responsible for investigating allegations of abuse and neglect, working with the Children's Court to remove children from dangerous home environments, monitoring homes in which abuse and neglect have not led to the removal of the children, and managing children placed in foster care. The Child Welfare Bureau performs activities that are mandated by State Statute for the protection of children. All purchased programs are budgeted in the Placement Resources Bureau.

The *Delinquency and Court Services Bureau* is composed of the operation of an 88-bed Juvenile Detention Center; juvenile probation services; support staff for the operation of the Children's Court; administering the pre-dispositional secure/non-secure placement resources and the new First Time Offender program, along with the Casey Foundation funded Detention Alternatives initiative. Staff from the Casey Initiative perform custody reviews to determine the appropriate level of custody for juveniles pending court disposition of their case. Staff at the Juvenile Detention Center maintain a 24-hour-per-day, secure correctional facility which primarily houses juveniles being held pending trial that are a threat to the community. Juvenile probation staff screen court intake referrals from police for the Juvenile Detention Center, prepare case reports and histories for the Children's Court judges and supervise youth adjudicated for delinquent behavior.

The *Placement Resources Bureau* contains the majority of services purchased by the Youth Services Division from community agencies. Most of the services purchased are substitute care placement resources for abused and neglected children or delinquent youth who have been removed from their homes through a court order. Examples of substitute care placements include child caring institutions, foster care, and temporary shelter. The Placement Resources Bureau also provides funding to community agencies for child abuse prevention, community diversion, and alcohol and drug abuse services. In addition, the Placement Resources Bureau serves as a liaison to the substitute care programs and is involved in the licensing and recruitment of providers such as foster care parents. Beginning in 1996, the Delinquency and Court Services Bureau assumes administrative responsibility for pre-dispositional placement resources.

The *Specialized Services Bureau* is responsible for special initiative programs that do not fit within the other areas of the Youth Services Division Bureaus. The first is the Family Preservation Program, which is a short-term program that provides intensive services to families to prevent the court-ordered removal of children by working with the family to correct conditions and/or behaviors that threaten the children's welfare. Family Preservation is an intervention program that has been successfully used as an alternative to removing the children from the home. The second program is the Neighborhood-Based Services program which was first created in the 1991 budget. The Neighborhood-Based Services program attempts to improve the delivery of child welfare services by dedicating units of staff in two high-risk areas (zip codes 53204 and 53206). The third program is the UWM Intern program which was created in late 1993 to improve the training and education of human service professional staff in DHS. Finally, Adoptions Services handles termination of parental rights, home studies and recruitment to accomplish permanent adoptive placements.

The ***Adult Services Division*** provides human services to adults between the ages of 18 and 60. Services are targeted at populations with special needs including the physically disabled, the developmentally disabled (including children from birth to three), and alcohol and drug abusers. A wide variety of services are provided including residential services, inpatient services, work and day services, community living support services, community treatment, community support, adult day care, fiscal agent services, and service access and prevention. The Adult Services Division is comprised of six bureaus as follows:

The *Administration Bureau* includes activities related to the administration of the service system for disabled persons including planning, program development, quality assurance, data entry and clerical support.

The *Developmental Disabilities Bureau* provides services to adults and children ages zero to three years old who have mental retardation, epilepsy, autism, brain injury, cerebral palsy or other neurological conditions closely related to mental retardation. This Bureau contracts with a number of community agencies for the provision of community-based services including residential services, work programs, day services and in-home support services. This Bureau case-manages clients funded by long-term support revenues to allow them to live in the community and avoid institutional placements.

The *Alcohol and Other Drug Abuse Bureau* provides services to individuals seeking treatment because of the abuse of drugs or alcohol. The AODA Bureau contracts with various community agencies for prevention, emergency detoxification and assessment. Under the former Milwaukee Target Cities grant program, the AODA Bureau provides vouchered inpatient, outpatient and transitional community living services. Clients are screened for AODA needs and select a State-certified treatment provider.

The *Physical Disabilities Bureau* serves persons 18-60 years old with physical disabilities and sensory impairments who are at risk of entering an institution. This unit provides case management services and funds various community agencies to provide in-home and community-based services including homemaking, personal attendant care, home modifications, and special equipment and supplies.

The *Access and Brief Services Bureau* is responsible for short-term case management and emergency services for disabled adults ages 18-60. The Bureau provides short-term emergency services, telephone information and assistance, housing and social services system access, and contracts for the provision of emergency services.

The ***Management Services Division*** provides data processing, accounting, budgeting, contract administration, human resources, collections, building operations, operational service and procurement to the Directors Office, Youth Services, Financial Assistance and the Adult Services Divisions.

ORGANIZATIONAL COST SUMMARY

		1995 Budget	1996 Budget	1995/1996 Change
Director's Office	Expenditure	$ 622,765	$ 673,987	$ 51,222
	Abatement	622,765	673,987	51,222
	Revenue	0	0	0
	Tax Levy	$ 0	$ 0	$ 0
Financial Assistance Division	Expenditure	$ 77,840,814	$ 59,149,948	$ -18,690,866
	Abatement	1,252,944	1,187,804	-65,140
	Revenue	70,189,497	57,195,376	-12,994,121
	Tax Levy	$ 6,398,373	$ 766,768	$ -5,631,605
Youth Services Division	Expenditure	$ 93,298,274	$ 101,161,031	$ 7,862,757
	Abatement	78,703	79,953	1,250
	Revenue	56,165,582	62,758,267	6,592,685
	Tax Levy	$ 37,053,989	$ 38,322,811	$ 1,268,822
Adult Services Division	Expenditure	$ 51,635,792	$ 53,707,946	$ 2,072,154
	Abatement	1,136,081	1,179,137	43,056
	Revenue	47,722,394	49,649,589	1,927,195
	Tax Levy	$ 2,777,317	$ 2,879,220	$ 101,903
Management Services Division	Expenditure	$ 13,793,471	$ 14,123,921	$ 330,450
	Abatement	13,716,403	13,652,384	-64,019
	Revenue	63,068	365,916	302,848
	Tax Levy	$ 14,000	$ 105,621	$ 91,621

BUDGET HIGHLIGHTS

DIRECTOR'S OFFICE

- Professional Services-Recurring operational expenses of $32,984 are included for the DHS Director to obtain the services of outside consultants to perform evaluations and system analyses of services to DHS client groups.

FINANCIAL ASSISTANCE DIVISION (FAD)

- The 1996 budget continues the current County policy of not providing property tax levy subsidies for income maintenance administration with the exception of the two Economic Support Specialist positions created in 1991 to comply with the provisions of the Dottie Moore lawsuit.

- Vacancy and turnover in the Financial Case Management Bureau has been decreased from 8.6% in 1995 to 7.1% in the 1996 budget due to the elimination of all overtime. Total State Income Maintenance revenue was $16.6 million in 1995, compared to $17.3 million budgeted for 1996. However, this increase is used to meet salary and benefit increases.

- Due to insufficient State funding for its Income Maintenance programs, the caseload per IM worker will increase from 369 cases per worker (as of May 1995) to 380 per worker in 1996. Because of the high caseloads, Financial Assistance clients may continue to experience difficulty in accessing the service system.

- Abolish 7 Clerk I
  Abolish 1 Clerk I (Bilingual-Spanish)
  Abolish 1 Clerk II
  Abolish 1 Clerk IV
  Abolish 23 Clerk Typist II
  Abolish 2 Clerk Typist II (Bilingual-Spanish)
  Abolish 1 Clerk Typist III
  Abolish 4 Telephone Clerk
  Abolish 3 Teller I (HR)
  Abolish 3 Work Relief Program Interviewer
  Abolish 1 Work Relief Placement Specialist
  Abolish 2 Community Services Specialist
  Abolish 1 Community Services Specialist (Bilingual-Spanish)
  Abolish 1 Economic Support Specialist (Bilingual-Hmong)
  Abolish 2 Economic Support Specialist (Bilingual-Spanish)
  Abolish 22 Economic Support Specialist
  Transfer 1 Hearing Officer-DSS

  Seventy-five (75) positions are abolished due to the elimination of the General Assistance cash grant program and its related administration and Work Relief components. The abolishment of this program is due to the elimination of this formerly State-mandated program with an effective date of the passage of the 1995-1997 State Budget in August, 1995. DHS has maintained a $300,000 tax levy funded appropriation for indigent burials. Elimination of this program excluding the burial budget, reduces expenditures $16,441,733 and reduces revenue $11,179,812 for a net tax levy reduction of $5,261,921. Additionally, one position of Hearing Officer-DSS is transferred to the DOA -Division of Health Supported Programs (Org. 7200).

- The 1996 FAD budget includes a $2,640,696 expenditure appropriation for an Interim Disability Assistance Program, partially offset by $1,672,800 SSI revenue and $285,896 in Federal income maintenance match and $295,200 in GA-MP revenue for a net tax levy cost of $386,800. The $2,640,696 expenditure appropriation includes $1,968,000 for cash assistance grants, $282,362 for County-staffed eligibility determination and benefit distribution, $201,334 for related operating

expenses, $90,000 for SSI appeal assistance and $100,000 for special expertise in the evaluation of applicants. Implementation of this program requires a change in the State Statutes. Persons may only receive Interim Disability Assistance for the period during which an SSI/SSDI application is pending and while an application is in appeal status. Assistance shall end when one is determined ineligible for SSI/SSDI by the relevant agency.

- Other Charges for the Employment and Support Services Bureau are reduced $5,511,155 based on the following purchased services: The GATES/JOBS program budget is reduced $5,202,650 based on 1995 action by the State to contract directly with the PIC for certain JOBS program services; Day Care payments are increased $712,240 based on actual 1995 revenue for the Consolidated Day Care program ,and Low-Income Energy Assistance funds for crisis grants are eliminated from the ESSB budget since these grants are now paid directly by the State for a reduction of $1,020,745 in expenditures and revenue.

- Contracted Services in Financial Case Management are increased $604,103 to a total of $1.3 million for 1996 for Title 19-funded Medical Transportation. These payments, which are 100% revenue funded, have increased substantially since the State amended HMO contracts in 1994 to permit reimbursement in addition to the monthly HMO capitated rate.

- Expenditures are increased $9,235 for data processing equipment rental and $1,363 for the purchase of computer software and supplies. This data processing initiative is to upgrade two income maintenance fileservers and provide additional computers and printers to increase network access.

YOUTH SERVICES DIVISION

The Youth Services Division (YSD) budget is largely controlled by *State-Mandated, Court-Ordered Youth Care* which includes Foster Care, Child Care Institutions and State Juvenile Correctional charges. Expenditures in the four court-ordered substitute care programs are projected as follows:

- *Foster Care* will increase by $636,016, from $19,909,082 budgeted in 1995 to $20,545,098 for 1996, and assumes a caseload of 4,135, compared to 3,968 in 1995. This projection is based on the last twelve month's actual caseload data applied to the TREND statistical projection method. The entire increase is funded with anticipated new Title IV-E revenue since 100% of the foster care cases are from the child welfare system. There is no rate increase mandated by State Statute for 1996.

- *Child Care Institutions (CCI)* are budgeted at $16,508,160 for 1996, compared to $15,642,316 in 1995, for an increase of $865,844. The average daily population is budgeted at 320, the same as in 1995 based on the CCI cap developed with the Childrens Court Center Judiciary. The expenditure increase is due to a projected rate increase of 5.2%. One-half of the increase or $432,924 is funded with new Title IV-E revenue since 50% of the CCI placements are from the Child Welfare system.

- *State Department of Corrections (DOC)* charges for youth placed in a State correctional facility or CCI and receiving aftercare services that follow this placement are budgeted at $24,490,084, for a $79,584 decrease from the 1995 budgeted amount of $24,569,668. The DOC programs are budgeted as follows:

  - *DOC Corrections* is projected to be $19,784,895 and 456 average cases. This projection is reduced to reflect the statutory change in the age of majority ($2,729,102 and 62 cases), reduced

to reflect state assumption of A & B felons ($87,891 and 2 cases), and increased to reflect increased bed capacity ($679,840 and 15 cases), for a net DOC Corrections cost of $17,647,742 and 407 cases. This is a decrease of $761,539 and 29 cases from the 1995 budget of $18,409,281 and 436 cases.

- *DOC-CCI's* are budgeted at $3,108,111 for a $142,355 increase from the 1995 appropriation of $2,965,756. The 1996 budget assumes an average daily census of 55 compared to 53 budgeted in 1995.

- *DOC Aftercare* is budgeted at $2,471,831 for a $155,028 increase over the 1995 budget of $2,316,803.

- *DOC Corrective Sanctions* is budgeted at $1,262,400 for an increase of $384,572 from the 1995 budget of $877,828.

- Of the total $28,560,012 Youth Aids revenue available in 1996, only $4,069,929, or 14.3%, is retained for County-operated juvenile delinquency programs, compared to 15.7% in 1995.

- Youth Aids Refunds and Recoveries revenue are increased $1,000,000, from the 1995 budgeted amount of $400,000 to reflect actual experience.

- The State of Wisconsin is proposing to assume administration of the Child Welfare system in Milwaukee County by 1998 based upon the County continuing the same level of tax levy support as budgeted in 1995. However, the Child Welfare system will require additional resources to function adequately and meet increased caseloads in the interim two year time period. The 1996 budget assumes $6.3 million in Title IV-E revenue to meet the costs to continue and to implement a series of infrastructure and program initiatives. Any initiatives or costs that are funded through anticipated receipt of IV-E revenue contingent upon actual receipt of State funds, unless otherwise noted below.

- *Child Welfare Infrastructure Improvements Initiative*: This initiative consists of eighteen program enhancements intended to improve the administration of child welfare programs for an expenditure increase of $3,456,403 offset by Title IV-E revenue for a net tax levy impact of zero. The components of this initiative are as follows:

  - Conduct a foster care case survey by all foster care caseworkers to determine specific placement objectives for all children currently in foster care utilizing 1,300 overtime hours at a cost of $35,000.
  - Expand the Protective Payee program by 200 slots to 240 families per year for six to twelve months per family, resulting in an expenditure increase of $300,000.
  - Establish a family support services fund to allow caseworkers the discretion to spend up to $500 ($3,000 with supervisory approval) for services to families that have an active child abuse or neglect investigation ongoing. $60,000 shall be spent to increase the existing Parental Aide program by 60 family slots per year. $75,000 shall be available for other services: anger management, drug treatment co-payments, parenting classes, etc. Services would be provided for 270 families at a cost of $135,000.
  - An appropriation of $130,636 is provided for hard services, such as furniture, appliances, and rental assistance to help reunify families.

- Fund $30,000 in recreation services for children in foster care. Funding up to $100 per child will be allowed for 300 children in foster care for recreational programs such as lesson fees, YMCA, Boy's or Girl's Club registration, sports team fees, etc.
- A personal services appropriation of $188,909 to create one Quality Assurance Analyst, two Management Information System Assistant and one Policy and Procedure Writer. These positions are created to address issues of staff training, quality assurance/control and maintenance of a current compendium of policies and procedures.
- Expand family preservation services by $630,000. Guidelines approved by the County Board would be used to determine which families should be served by this model.
- Increase the number of finalized adoptions by 75 in 1996 by increasing spending by $970,000. Of the $970,000 total, $760,000 would be for adoption services directly provided or purchased by DHS while $170,000 would be available to support related charges from the District Attorney's office and $40,000 would be available to support charges from the Clerk of Courts office.
- An appropriation of $150,000 in Data Processing consulting funds to improve the Child Protective Services automated intake system.
- Expenditures are increased $60,000 for a goal of $180,000 for Independent Child Abuse/Neglect Investigations.
- An increase of $15,000 to $30,000 to provide funds to the 53204 and 53206 Neighborhood Councils to permit them to conduct service evaluation.
- A $50,000 professional services appropriation to evaluate the purchased and provided Foster Care Case management systems.
- A $46,000 outside legal service appropriation to advise staff in cases involving the termination of parental rights.
- An appropriation of $80,000 to lease vehicles and contract with an agency to obtain volunteer drivers. This transportation initiative is intended to reduce Human Service Worker workloads in transporting children to medical appointments and visitations.
- Creation of one Clerk Stenographer II to provide clerical support to the Administrative Coordinator-SSI to assist in submitting SSI applications for appropriate children at a cost of $30,435.
- Creation of ten Bachelor Degree Human Services Intern positions, which is an expansion of the existing Masters Degree Intern Program, for an expenditure increase of $81,600 to meet the local share which is 25% of the cost.
- An expenditure appropriation of $90,899 to implement Phase II of the Child Welfare data processing initiative, which is the provision of dumb terminals.
- An expenditure increase of $432,924 to meet 50% of the cost to continue for CCI Child Welfare placements.
- This initiative includes the creation of the following positions:

  Create 1 Quality Assurance Analyst
  Create 2 Management Information System Assistants
  Create 1 Policy and Procedure Writer
  Create 1 Clerk Stenographer II
  Create 10 Bachelor's Degree Human Service Interns

- While the Department is generally directed to not implement these initiatives until such time as the revenue to support these initiatives has become available, the Department is directed to immediately implement a subset of the initiatives totaling $730,636 as follows:
  - Staff survey of foster care cases ($35,000)
  - The Protective Payee expansion ($300,000)

- Family Support services fund for family reunification ($135,000)
- Hard services ($130,636)
- Recreation for foster children ($30,000)
- Creation of a Quality Assurance position and a Policy and Procedures Writer ($100,000)

- The Department of Human Services shall report back to the Human Needs and Services Committee as State revenue becomes available to implement the balance of the initiatives. This report should include a recommendation on whether it is preferable to purchase or directly provide adoption and family preservation services.
- The Department of Human Services is also directed to develop a plan to expand the hours of coverage of child abuse and neglect intake staff to nights and/or weekends with the intent to improve the quality of investigations and resultant placement decisions. This plan will be submitted to the Human Needs and Services Committee.
- To improve the operation of Protective Payee programs, the Corporation Counsel is directed to provide an opinion on whether SSI disability payments to children in substitute care can be used for services for the child and the family when the child is returned home. This opinion should also evaluate whether or not it is legal to pay for the cost of the Protective Payee program from the SSI benefit. The Corporation Counsel and DHS are directed to report back to the February Human Needs Committee on the legality and feasibility of requiring protective payments on all children in substitute care receiving SSI after the SSI eligible child returns home.

- *Child Welfare Purchase Reallocation Initiative*: This initiative primarily consists of the reallocation of existing funds to alternate programs. The Day Treatment Family Support program is reduced by $241,229 and expenditures are reallocated to the Community Based Alternative and the Community Based Alternative for Developmentally Disabled Children programs, since both of these programs have been successful in reducing residential care costs. As a result, the Day Treatment program slots are reduced by 14, from 190 to 176. This initiative also increases the Cocaine Baby Child Protection program by $100,000 to $257,120 in order to adequately handle all the referrals to this program. This increase is funded with anticipated Title IV-E revenue.

- *Child Welfare Caseload Relief Initiative:* This initiative consists of three proposals primarily related to providing Child Welfare caseload relief. The total expenditure appropriation for this initiative is $2,729,766, offset by Title IV-E revenue.

  - An expenditure appropriation of $966,000 to purchase foster care case management to meet the 1996 caseload increase and to prevent County caseworker caseloads from increasing even further beyond national standards. This case management funding is to be targeted to cases with a high potential for the children to be either returned to their biological family or to be permanently placed in an adoptive or long term guardianship home.
  - An appropriation of $130,636 for hard services, such as furniture, appliances and rental assistance, to help reunify families or prevent substitute care.
  - Creation of one Human Service Worker position, at a cost of $51,276, to monitor the foster care case management contract.
  - An expenditure increase of $636,016 to meet the increase in foster care payments for 1996.
  - An expenditure increase of $945,838 to meet salary and benefit cost increases for Child Welfare staff.
  - This initiative includes the following position action:

    Create 1 Human Service Worker

- Create 6 Control Center Clerks
  Create 1 Clerk Typist II
  Create 1 Juvenile Correctional Officer
  Create 1 Deputy Superintendent-Detention Center
  Abolish 1 Staff Development Assistant

  The above positions are created to provide adequate staffing for the operation of 88 beds in the new detention facility which will be constructed and available for usage in early 1996. The six Control Center Clerks are needed to operate the video monitors and automatic locking doors which are controlled from a central location. The Clerk Typist II is to staff the new reception desk and will be partially charged to the other tenants at the Court Center. The addition of one Juvenile Correctional Officer is to ensure there is a complete staffing complement to provide adequate coverage. The creation of one Deputy Superintendent is to provide second shift coverage and management support. to the superintendent. The total cost of this initiative is $248,744 with abatements of $7,346 for a net tax levy cost of $241,398.

- Expenditures are increased in the Delinquency Services Bureau by $28,550 to provide for miscellaneous new and replacement equipment.

- Expenditures are increased $19,008 in Delinquency Services Administration to begin a DP five year replacement schedule; this includes $7,978 for DP equipment rental and $11,030 for DP education, supplies and minor equipment.

- The cost of operating the Juvenile Detention Center in 1996 is $6,569,016, partially offset by $196,127 in miscellaneous revenues, for a net tax levy cost of $6,372,889. This is a tax levy increase of $915,900 from the 1995 budget of $5,456,989, of which $248,744 is for the new facility staffing initiative.

- Due to fiscal constraints Vacancy and Turnover for Probation Services is increased from 7.3% in 1995 to 10.0% in 1996.

- Abolish 1 Clerk Typist II
  Abolish 1 Human Services Supervisor
  Abolish 10 Human Service Workers

  One staff unit in Probation Services is eliminated due to 1996 fiscal constraints and the change in the age of majority from 18 to 17, resulting in an expenditure decrease and tax levy savings of $563,829.

- The Juvenile Restitution program is discontinued due to 1996 fiscal restraints for a tax levy reduction of $212,180.

- Abolish 1 Human Service Worker

  This position is abolished in the Child Welfare Independent Living program due to limitations on the funding available from the State, which would require matching tax levy funds to earn additional revenue.

- The new State Youth Aids Early Intervention Capacity Building funds are budgeted at $1,061,694 based on the actual 1995 funding level. Of the total revenue, $689,627 is allocated for First-Time Juvenile Offender (FTO) program services, and the remaining $372,067 is budgeted to support eight positions created in 1995 to staff the FTO program.

- The AFDC Protective Payee Pilot Program is budgeted at $70,000 for 1996, based on State approval to use Permanency Planning revenue for this program. The Protective Payee Pilot was initiated in September, 1994 and anticipates serving an average of 40 families each month.

- Expenditures are increased $50,000 for Milwaukee County's share for the National Institute for Responsible Fathers and Family Revitalization program, contingent upon the City of Milwaukee making a matching appropriation of $50,000.

- Caseloads for foster care workers, child protection intake workers, child protection ongoing workers and probation staff continue to exceed national standards set by the Child Welfare League.

- The 1996 budget continues the County's child abuse prevention funding at the 1995 level of $1.4 million.

- The YSD budget includes reduced AFDC Non-Legally Responsible Relative (NLRR) revenue of $19,704, based on the State Budget which will cap this revenue source at the 1994 actual amount generated and reimbursed by the State. Without this cap it is estimated that Milwaukee County revenue would have increased in excess of $700,000.

- Community aids funded agency contracts are reduced 1% for an expenditure decrease of $55,397; this excludes contracts related to Child Welfare services.

- In 1996, Fighting Back will be entering the fifth year of the five-year Robert Wood Johnson Foundation grant. Other Charges for the Fighting Back program are reduced $170,000. Since there is no increased tax levy available for this program, the revenue and expenditures are reduced.

- Other Charges for pre-dispositional detention alternatives are increased $208,000 for a second Day Center for the southside. This new program is partially funded with Office of Justice Assistance revenue of $129,554 for a tax levy cost of $78,446.

- The 1995 YSD budget included $1.0 million dollars in Title IV-E revenue from the State, based on Wisconsin Act 446, which was anticipated to lead to partial redistribution of Title IV-E revenue to counties in the last half of 1995. Since the State revenue did not materialize, this specific revenue appropriation is not included in the 1996 budget.

- The 1995 appropriation of $40,000 for Milwaukee County Youth Futures to help fund a risk and needs assessment for the children of Milwaukee County has been eliminated since the State did not approve the use of Federal Family Preservation funds for this purpose.

- The 1995 appropriation of $25,000 for additional support for the SOS Children's Village of Milwaukee has been eliminated since the State did not approve the use of Federal Family Preservation funds for this purpose.

- Expenditures are increased by $15,000 to provide increased funding to allow continued operation of the Safehouse for abused and neglected children in 1996.

ADULT SERVICES DIVISION

- A majority of the Adult Services Division budget is used to purchase services from community agencies. Only 9.2% of the ASD budget is used for personnel costs, while 86% of the budget is for community agency contracts or client-specific Long-Term Support payments.

- Due to fiscal constraints, this budget includes a 1% decrease to community agencies for a total expenditure decrease of $159,257.

- Abolish 1 Clerk Stenographer II
  Abolish 1 Clerk Typist II
  Abolish 1 Human Service Worker
  Abolish 1 Housing Specialist-OTI
  Abolish 1 Vocational Education Specialist-OTI
  Abolish 1 Staff Development Assistant-OTI
  Abolish 1 Case Management Supervisor-OTI
  Abolish 8 Case Management Specialists-OTI
  Abolish 2 Case Management Specialist-Bilingual-OTI
  Abolish 1 Assistant Program Coordinator-AODA

  In 1995, federal funding for the OTI/Target Cities grant program is discontinued. As a result, the above positions are abolished to consolidate the new voucher-driven AODA treatment system into the Alcohol and Other Drug Abuse Services Bureau. With increased AODA Block Grant revenue available in 1996, the AODA Bureau is able to maintain contracted prevention and detox programs and the treatment voucher appropriation at the 1995 budgeted level, increased by $261,027 due to Block Grant revenue. Other charges and revenue are reduced $147,262 due to the end of the Fresh Start grant in 1995.

- The Adult Services Division professional services budget includes $50,000 for AODA service evaluation, $50,000 for DD service evaluation, $10,000 for DD staff training required under the MH/DD consent decree, $8,500 for transcription services, $2,000 for temporary clerical support and $125,000 for Long Term Support fiscal agent data processing programming changes.

- Create 1 Registered Nurse II (ASD)
  Create 1 Human Service Worker

  In the Developmental Disabilities (DD) Bureau, two positions are created to fully utilize the increased Long Term Support revenue available from the State in order to assist new clients and address client waiting lists. These positions are funded with administration and case management revenue.

- Other Charges in the DD bureau are increased for Long Term Support client payments of $961,945 for CIP 1A, $3,280,512 for CIP 1B, and COP client payments are reduced $950,000 to free up the COP revenue to fund CIP placements where the per diem costs exceed the State maximum. Appropriation for purchased services are increased $723,749 for increased Birth to Three program revenue.

- Due to fiscal constraints vacancy and turnover for the Adult Services Division is increased from 3.0% in 1995 to 4.3% in 1996.

- The status of wait lists for Adult Services clients are as follows: There are approximately 450 developmentally disabled people waiting for community residential services, 146 people awaiting community living support services, 201 people waiting for day programs, 380 people waiting for long-term support services and 315 developmentally disabled children and their families waiting for family support services. In the physical disabilities area, 146 people are waiting for long-term support services. In the AODA area, 4 people are waiting for community residential services and 57 people are waiting for community treatment/outpatient services.

MANAGEMENT SERVICES DIVISION

- Create 1 Technical Support Specialist II
  Create 1 Business Area Analyst (Fiscal)
  Create 1 Business Area Analyst (Human Services)
  Create 1 Business Area Project Manager
  Abolish 1 Programmer Analyst
  Abolish 1 Micro Computer Support Technician
  Abolish 1 Systems Analyst II (NR)
  Abolish 1 Projects Manager

  The above positions are created and abolished in the Data Processing Bureau to implement a re-structuring of this bureau based on current program needs and technology for a net fiscal impact of zero.

- Abolish 1 Custodial Worker I
  Abolish 1 Custodial Worker II

  Housekeeping Services are currently provided at 1220 W. Vliet and the Children's Court Center by Milwaukee County custodial staff. Due to the construction of the new detention facility which will result in double the square footage space, four positions are transferred to the new detention facility to meet increased housekeeping needs. Two additional vacant positions are abolished, leaving seven custodial positions to clean approximately one half of the 12th and Vliet facility. The remaining half of the facility custodial services will be contracted out for an annual contract cost of $131,981.

- Crosscharges from the Sheriff's Department are reduced by $468,145. Security services for 12th and Vliet, Schlitz Park and the Hills Building will be contracted out for an annual cost of $218,858.

- Contractual personal services are increased $31,200 to hire temporary help to purge the inactive records area at 12th and Vliet and to meet Milwaukee County building and fire codes.

- The 1996 budget for the Operations Bureau includes a Major Maintenance appropriation of $15,000 for painting high traffic areas at 12th and Vliet.

- Expenditures are increased in 1996 for the following equipment purchases in the Operations Bureau: $20,800 for floor and carpet cleaning equipment at the Children's Court Center; $16,000 to repair the

chain link fence around all four parking lots at 12th and Vliet; and $68,821 for the conversion of leased copiers to new equipment purchases to comply with County Board policy.

- Due to fiscal constraints Vacancy and Turnover for the Management Services Division is increased from 5.0% in 1995 to 7.5% in 1996.

- Expenditures are increased $20,162 to provide for data processing equipment rental and $57,700 for computer software, DP supplies and minor DP equipment for Human Resources, Accounting and Operations.

ACTIVITY AND STATISTICAL SUMMARY

	1995 Budget	1996 Budget
FINANCIAL ASSISTANCE		
Average Monthly Cases Served		
AFDC	37,500	36,600
Food Stamps	56,500	51,800
Medicaid	49,500	58,600
Work Relief		
Grant Abatement Program		
Supportive Work/Case Management	$176,790	$0
Labor Crew Supervision	$62,000	$0
Slots	567*	0
Job Placement (Performance-based contract)		
Budget	$220,600	$0
Slots	352*	0
Education (Performance-based contract)		
Budget	$91,000	$0
Slots	70*	0
Vocational Assessment	$97,000	$0
Training		
Budget	$19,000	$0
Slots	7*	0
Child Day Care Payments		
Budget	$18,491,564	$19,203,804
Families Per Month	2,644	2,907
General Assistance		
Caseload	6,075	0
Average Cost Per Case	$169.91	$0
Maximum Monthly Grant	$205.00	$0
Interim Disability Assistance Program	$0	800

*1995 slot levels are based upon actual 1994 contracted slot levels.

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

	1995 Budget	1996 Budget
YOUTH SERVICES		
Child Welfare		
Average Protective Referrals Per Month	896	772
Average Non-Protective Referrals	181	178
Delinquency and Court Services		
Staffed Capacity of Juvenile Detention	88	88
Average Monthly Probation/Court Intake Cases	4,022	3,629
Average Monthly Delinquency Referrals	717	711
Placement Resources		
Average Monthly Children in Child Care Institution	320	320
Average Monthly Foster Care Cases	3,968	4,135
Average Monthly Slots in Community Diversion		
Pre-dispositional	307	511
Post dispositional	567	543
Specialized Services Bureau		
Average Annual Adoptions Completed	226	226
State Division of Corrections		
Average Monthly Cases:		
DOC-Corrections	436	407
DOC-Child Care Institution	53	55
ADULT SERVICES		
DD Adults Served		
Community Treatment	22	99
Community Residential	384	264
Community Living Support Services	654	1,264
Work and Day	1,508	1,111
Long-Term Support	691	754
DD Children Served		
Work and Day Program	1,576	1,811
Family Support	536	341
AODA Clients Served		
Community Treatment	4,419	2,972
Inpatient Care	2,974	1,363
Community Residential	575	742
Community Living Support	183	328

ADOPTED 1996 BUDGET SUMMARY

DEPT: DEPARTMENT OF HUMAN SERVICES **UNIT NO.** 8000

	1995 Budget	1996 Budget
Physical Disabilities Clients Served		
Long-Term Support	959	868
Access and Brief Clients Served		
Community Living Support Services	2,000	2,000
Service Access & Prevention	8,000	8,000
Referrals	2,500	2,500

DEPT: DEPARTMENT OF PARKS **UNIT NO.** 9000

OPERATING AUTHORITY & PURPOSE

The Department administers and operates the Milwaukee County Park System. Major facilities include 63 swimming and wading pools, 16 golf courses (including the home of the Greater Milwaukee Open Golf Tournament), 134 tennis courts, several recreation centers, 200 athletic fields, boat launching sites, the McKinley Marina, the Mitchell Park Horticultural Conservatory, Wehr Nature Center, and the Boerner Botanical Gardens. The Park System spans 14,708 acres, and encompasses 139 parks and parkways, five beaches, extensive roadways and bike trails and 170 picnic areas.

Within budget and policy guidelines established by the Milwaukee County Board of Supervisors, the Department services the needs of the Milwaukee County citizens in the following ways:

- Preserve and protect the natural environment paying special attention to critical and sensitive natural resources.
- Provide open space for the enjoyment and recreation needs of the public while responding to ever changing urban development patterns and recreational demands.
- Provide a variety of safe, active and passive recreation opportunities, offered at reasonable cost, which are responsive to the needs of the public.

OBJECTIVES

1. Maintain the Parks infrastructure by implementing preventive maintenance programs on Park facilities, walkways and roadways.
2. Begin implementation of a strategic master plan that will serve as a guide for facility and program recommendations, based on recreation trends, community interest and cost-benefit analysis.
3. Work toward the goal of employing a culturally diverse workforce, reflective of the community's diversity.
4. Identify opportunities to reduce tax levy while providing needed services.
5. Continue to increase the Parks Department systematic support of community advisory groups for the purpose of strengthening their organizational structure in order to increase constructive activities in Park facilities.
6. Develop an area and/or facility-specific marketing plan for the purpose of increasing the information available to potential customers of Parks Department services.
7. Continue to implement computerization techniques with an objective of reducing duplication of effort, increasing overall efficiency and utilizing automation to improve the overall management of the Park system.

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 21,306,056	$ 23,160,374	$ 22,775,418	$ -384,956
Fringe Benefits	3,649,603	4,133,291	4,813,249	679,958
Services	4,446,323	4,582,062	5,123,880	541,818
Commodities	3,185,338	3,136,903	3,438,348	301,445
Other Charges	40,761	11,900	11,900	0
Capital Outlay	304,680	681,901	723,732	41,831
Contractual Crosscharges	11,080,176	10,860,864	11,156,953	296,089
Abatements	-6,867,532	-8,772,077	-8,504,148	-267,929
Total Expenditures	$ 37,145,405	$ 37,795,218	$ 39,539,332	$ 1,744,114
State & Federal Revenue	242,707	119,063	121,583	2,520
Other Revenue	12,553,246	13,673,452	16,191,544	2,518,092
Property Tax Levy	$ 24,349,452	$ 24,002,703	$ 23,226,205	$ -776,498

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	895.5	903.4	863.3	-40.1
Direct Labor Hours	1,582,890.0	2,035,366.0	2,049,742.0	14,376.0
Overtime Hours	40,739.3	19,685.0	19,685.0	0.0
Overtime Dollars	$310,165	$196,850	$196,850	$0.0

PROGRAM DESCRIPTIONS

The ***Operations Division*** manages the daily operation of the three park regions and the horticulture operation. The Horticulture Operation includes the Mitchell Conservatory, Boerner Botanical Gardens, Wehr Nature Center and other horticultural and botanical functions.

The ***Marketing Division*** is responsible for outside vendor contract administration, special events, promotions, publicizing Park facilities and activities, Park development and merchandising.

The ***Facilities Division*** is responsible for the physical maintenance of the Park system, capital planning and landscape services function. The Park Maintenance section provides skilled trades services, a central stores operation, and utility shop services to the other Park regions and divisions. The Landscape Services section provides forestry, landscaping, and miscellaneous Park construction services. The Park Planning section provides landscape architectural services, design, planning, and technical support services.

The ***Finance/Administration Division*** manages the department's budgeting, purchasing, accounting, data processing, and human resources functions. For purposes of budget presentation, the Director's office is incorporated within this division.

ORGANIZATIONAL COST SUMMARY

		1994 Actual	1995 Budget	1996 Budget
Operations 9100	Expenditure	$ 27,307,469	$ 33,979,280	$ 31,559,621
	Abatement	307,214	543,389	415,946
	Revenue	10,793,899	12,173,474	12,835,453
	Tax Levy	$ 16,206,356	$ 21,262,417	$ 18,308,222
Programs 9030	Expenditure	$ 7,518,770	$ 2,701,481	$ 5,938,397
	Abatement	97,902	47,226	47,226
	Revenue	1,443,150	1,218,401	3,094,734
	Tax Levy	$ 5,977,718	$ 1,435,854	$ 2,796,437
Marketing 9040	Expenditure	$ 364,657	$ 395,261	$ 536,964
	Abatement	0	0	0
	Revenue	201,755	323,090	327,870
	Tax Levy	$ 162,902	$ 72,171	$ 209,094
Facilities 9400	Expenditure	$ 7,515,802	$ 8,004,358	$ 8,426,725
	Abatement	6,462,266	8,181,462	8,040,976
	Revenue	74,088	66,000	23,520
	Tax Levy	$ 979,448	$ -243,104	$ 362,229
Finance/Administration 9010/9020	Expenditure	$ 1,306,239	$ 1,486,915	$ 1,581,773
	Abatement	150	0	0
	Revenue	283,061	11,550	31,550
	Tax Levy	$ 1,023,028	$ 1,475,365	$ 1,550,223

BUDGET HIGHLIGHTS

DEPARTMENTAL

- The Vacancy and Turnover allocation is increased from 7.8% to 11.9%, from $2,257,211 to $3,697,159. Major equipment purchases are increased by $127,831, to $400,000. A combination of increased efficiency and delays in filling positions will be utilized to accomplish the Vacancy and Turnover increase in 1996. Increased staff training is also anticipated to result in improved productivity.

- Due to the department's efforts to reduce unemployment compensation claims, the 1996 budget for this purpose is reduced $100,000, from $500,000 to $400,000, to reflect actual experience.

- The Director of Parks, Recreation and Culture is authorized to enter into annual contracts with the University of Wisconsin Extension Service to provide Nature-in-the-Parks educational programming. Contract costs are not to exceed the annual adopted allocation approved by the Milwaukee County Board of Supervisors.

- Authority is continued for the Director of Parks, Recreation and Culture to set building rent and special event fees for the O'Donnell Park pavilion and park area. These fees will be consistent with the type of event and fees charged by the Parks Department for indoor and outdoor rentals and special-use permits.

- Authority is continued for the Director of Parks, Recreation and Culture to set parking and rental rates for the O'Donnell Park parking garage which will reflect competitive market conditions to maximize revenue to Milwaukee County.

- The policy of dedicating revenue derived from the sale of park lands to the Parks Department operating budget to be used for major maintenance, with any revenue from park land sales over the amount of $300,000 to be applied to the acquisition of park land, is continued for 1996.

- The Director of Parks, Recreation and Culture is authorized to set building rental rates for the Mitchell Park Conservatory. This authority will allow the department to vary rental rates and hours during slow periods. This flexibility is intended to maximize revenue by encouraging usage and increasing the number of rentals. The 1996 fee for a conservatory rental of six hours is a base of $450 plus $5.00 per person.

- To facilitate implementation of the County's Position Control System, it is necessary to accurately identify each seasonal/hourly position expected to be filled in 1996. This procedure increases the total number of seasonal/hourly authorized positions, but does not affect total personal services appropriations.

- Utility accounts are increased $300,000 to reflect a two-year budget adjustment of $150,000 per year. This increase is consistent with prior years' experience.

- New fees and sources of revenue for 1996 include:

$ 60,000	Concessions Revenue from County Operation of Bradford Beach Concession Area
30,000	Land Lease Agreement for the Channel 58 TV Tower
15,000	Operating Commission from the Currie Golf Dome

- A summary of the primary fee increases included in the 1996 budget are as follows:

$ 47,300	Conservatory Admissions
32,000	Picnic Permits
33,250	Marina Slip Rentals
11,600	High School Golf
312,990	Golf Fee Increases

- All Parks fees and charges are increased by 3%, including resale operations, resulting in a tax levy reduction of $420,000. The department has the flexibility to realign individual fee increases upon approval of the Parks, Recreation and Culture Committee.

- This budget includes a major initiative to increase usage of golf courses and increase overall golf revenues by improving the service level to golfers, providing incentives to golfers to use County courses and educating golfers on the benefits of using County courses. In 1995 the Parks Department

produced a major golf study. Part of that study included the concept of a non-resident golf discount card which would cost $100 but which would allow the holder to golf at the same rate as the holder of a resident discount card. That concept has been taken a step further by developing a non-resident discount card which has a significantly lower rate ($35) which will appeal to many non-resident golfers. The card will be good at all courses except Brown Deer. It will enable a golfer to recover the cost of the card in about seven rounds of golf. For a premium, a non-resident golfer will be able to purchase a card, which includes Brown Deer, for $110. In addition, to encourage golfers, both resident and non-resident, to become users of the County's courses, multiple year cards (two and three year options) will be sold at discounted rates. Renewals are also discounted to pass processing savings on to card holders and encourage card holders to remain in the system. The non-resident initiative will allow non-residents the access to County courses at the excellent resident discount rate, while allowing them to participate in the overall support of County recreational programs. Since County courses have available capacity for increased play, no adverse effect on current users is anticipated. Overall, the card initiative is projected to generate $1,372,650 in revenue, an increase of $1,270,150 over the 1995 budget of $102,500. Partially offsetting this are increased costs of $77,000 for promotion and postage.

- The Director of Parks, Recreation and Culture is authorized and directed to establish a Milwaukee Parks Foundation as a private, not-for-profit organization to more effectively coordinate the growing number of Friends organizations to secure a higher level of private donations and foundation funding for both Parks recreation programming and capital needs. The Director is to report back to the Committee on Parks, Recreation and Culture by April, 1996.

$ 69,824	Create 1 Landscape Architect III
-58,529	Abolish 1 Botanical Gardens Director
$ 11,295	Net Change

  During 1995, a Landscape Architect was assigned to oversee the operations of the Boerner Botanical Gardens. This has resulted in improved operations of the facility. Making the assignment permanent results in the need to replace the Landscape Architect in the Planning Division and eliminate the vacant position of Botanical Gardens Director.

$ 46,347	Create 1 Operating Engineer
-46,347	Abolish 1 Park Maintenance Worker II
$ 0	Net Change

  The O'Donnell Park pavilion is a more complex facility than most other Park buildings. It includes elevators, compressors, air handling systems and parking fee collection apparatus. The pavilion is home to the Betty Brinn Children's Museum and soon to be the site of a full service restaurant. The combination of park, parking, museum and restaurant operations increases the level of complexity of the building to the point that an Operating Engineer is needed to provide the skill level that cannot be reasonably expected from a Park Maintenance Worker.

$ -50,439	Abolish 1 Special Recreation Manager
50,439	Reduce Vacancy and Turnover
$ 0	Net Change

  In 1994, a position of Special Recreation Manager became vacant and remains vacant. The formulation of the Program Division in late 1994 provided sufficient administrative coordination of the

Special Recreation Section that it was possible to divert the funding for the position to direct programming by using the position's salary to partially offset vacancy and turnover.

- $ -82,613 Abolish 1 Region Manager
  -173,154 Abolish 3 Unit Managers (upon filling region manager positions)
  175,587 Create 3 Deputy Region Managers
  $ -80,180 Net Change

The Regions are reduced from four to three to improve responsiveness, establish more uniform standards, provide backup to Region Managers and allow for improved management coverage on weekends and evening hours during the peak summer period. Increasing the size of the three remaining regions will increase Region Manager responsibility. To compensate for this, three Unit Managers are abolished and three Deputy Region Managers are created. The Unit Manager positions become available as a combined result of re-sizing the service units within the regions and providing additional supervisory training for the Unit Managers and operational skills for the work crews. Overall, the reorganization will result in improved supervision and accountability in the Regions, quicker response to problems in each of the respective regions and a cost reduction of $81,396.

- $ -98,169 Abolish 2 Forestry Worker III
  79,455 Create 2 Forestry Worker II
  -132,654 Abolish 3 Forestry Supervisors
  49,085 Fund 1 Landscape Services Supervisor (by reducing V&T)
  46,023 Create 1 Forestry Coordinator
  18,647 Create 1 Forestry Worker II (Seasonal) (1,600 hours)
  -44,637 Abolish 4 Forestry Crew Leader (Seasonal) (755 hours each)
  47,202 Rate Adjustments Due to Collateral Agreement
  $ -35,048 Net Change

During 1995, the County and the Union entered into a collateral agreement which provides increased flexibility at a cost savings in the utilization of the work force at Landscape Services Division.

OPERATIONS DIVISION

- $ 41,632 Create 1 Horticulturist I
  -41,897 Abolish 1 Park Maintenance Worker II
  $ -265 Net Fiscal Effect

These position actions affect the operation of the Horticultural Division's Greenhouse Center. Job requirements are similar for both Park Maintenance Workers and Horticulturists who work at the Greenhouse Center. However, the botanical background and experience of a Horticulturist is more advantageous to the Center's daily activities. To increase operating efficiencies, the creation of one position of Horticulturist I is totally offset with the abolishment of one position of Park Maintenance Worker II.

- $ 9,486 Create 1 Food Service Operator (Seasonal) (880 hours)
  4,754 Create 2 Park Worker II (360 hours)
  5,071 Create 4 Park Worker I (240 hours each)
  $ 19,311 Total Staff Costs

22,800	Concessions Merchandise
-60,000	Concessions Sales Revenue
15,000	Loss of Private Operator Commission
$ -2,889	Net Fiscal Effect

The Bradford Beach concession operation was formerly operated by a private vendor under a contractual agreement. The above expenditure and revenue changes reflect the staffing, operating costs and sales relating to the Parks Department operation of the concessions area at Bradford Beach.

- The flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation is continued. This does **not** include the ability to reallocate within the capital projects fund.

- An allocation of approximately 1.0% of the department's expenditure budget is to be earmarked for equipment purchase. The 1996 budget for this purpose is $400,000. The increase from 1995 to 1996 is offset by an increase in Vacancy and Turnover.

- Due to fiscal constraints, the 1994 budget reduced various commodity purchase accounts by approximately $100,000. The 1996 commodity accounts are increased to allow for normal operating purchases and to reflect experience in the following areas: Botanical and Turf Supplies $15,000; Building and Roadway Materials $117,000; Pool Chlorine/Turf Maintenance $50,000; and Household Supplies $18,000. The primary increase in Building and Roadway Materials (electrical, plumbing, carpentry, paint, sand, gravel, etc.) is for the basic repair and maintenance of Park facilities to avoid more costly repairs in the future.

- Revenue from golf rentals is increased by $200,851, from $418,620 to $619,471, to reflect experience.

- McKinley Marina slip rental fees are increased by approximately 4%. A new category of rates is established for non-resident slip holders. Compared to 1995 rates, 25 foot slips are increased 3% and slips over 25 feet are increased 18%. This change is projected to generate $33,250 in additional revenue.

- To provide a more equitable fee structure for high school golf rates, charges to high schools will be based on 45% of the actual cost of permits issued rather than a flat fee per high school.

- The following charts identify proposed fee changes in the 1996 County Executive Recommended Budget:

Category	1995 Fee	1996 Fee	Change
McKINLEY MARINA SLIP FEES (Resident)			
25 feet	$ 890.00	$ 915.00	$ 25.00
30 "	1,115.00	1,160.00	45.00
33 "	1,230.00	1,279.00	49.00
35 "	1,490.00	1,550.00	60.00
40 "	1,700.00	1,777.00	77.00
45 "	1,900.00	1,995.00	95.00
60 "	3,235.00	3,397.00	162.00

Category	1995 Fee	1996 Fee	Change
New (Non-Resident)			
25 Feet	$ 890.00	$ 915.00	$ 25.00
30 "	1,115.00	1,227.00	112.00
33 "	1,230.00	1,353.00	123.00
35 "	1,490.00	1,639.00	149.00
40 "	1,700.00	1,887.00	187.00
45 "	1,900.00	2,109.00	209.00
60 "	3,235.00	3,591.00	356.00
Transient:			
Minimum up to 25 feet	$ 19.50	$ 20.00	$ 0.50
Each foot over 25 feet	1.00	1.25	0.25
McKINLEY MARINA			
Dry Sail Storage (Daily)	$ 7.00	$ 7.50	$ 0.50
Dry Sail Storage (Annual)	400.00	450.00	50.00
Dinghy Storage/Launch (Season)	175.00	200.00	25.00
Trailer Storage	125.00	140.00	15.00
SOUTH SHORE			
Dinghy Storage/Launch (Season)	$ 175.00	$ 185.00	$ 10.00
BUILDING RENTAL RATES			
Tier #1 - Capacity of under 100 persons includes: Brown Deer Boathouse, Cannon, Cooper, Currie Clubhouse, Dineen, Falk, Grant Clubhouse, Greenfield, Hales Corners, Jacobus, LaFollette, Scout Lake and Zablocki. These facilities have capacities of from 50 to 90.	$ 100.00	$ 105.00	$ 5.00
Tier #2 - Capacity of 100 to 175 persons includes: Brown Deer Clubhouse, Dretzka Chalet, Dretzka Clubhouse, Humboldt, Lincoln, McCarty, Mitchell, and Wilson.	125.00	130.00	5.00
Tier #3 - Capacity of 200+ persons: South Shore	230.00	240.00	10.00
INDOOR ICE SKATING (Wilson Rec Ctr)			
Adult (per session)	$ 3.75	$ 4.00	$ 0.25
Adult (book of ten)	32.50	35.00	2.50
Adult - Group (per session)	3.25	3.50	0.25
Special Session - Patch	4.00	4.50	0.50
Special Session - Free Style, Dance, Hockey, Long Blade	3.50	4.00	0.50

Category	1995 Fee	1996 Fee	Change
SPECIAL EVENTS			
Basic Fee	$ 160.00	$ 170.00	$ 10.00
Lakefront	320.00	350.00	30.00
Affect Traffic over 5,000	700.00	750.00	50.00
Affect Traffic under 5,000	400.00	450.00	50.00
Per Participant Fee for Groups over 1,000	0.25	0.50	0.25
PICNIC PERMITS			
1-50 people	$ 40.00	$ 45.00	$ 5.00
51-100 people	80.00	90.00	10.00
101-150 people	120.00	135.00	15.00
151-200 people	160.00	180.00	20.00
201-250 people	200.00	225.00	25.00
(each additional 50 persons)	40.00	45.00	5.00
PICNIC AREAS WITH SHELTER BUILDINGS			
Facility without electric	$ 45.00	$ 50.00	$ 5.00
Facility with electric	55.00	60.00	5.00
COMMUNITY CENTER MEMBERSHIPS			
Annual			
Senior/Adult Resident	$ 14.00	$ 15.00	$ 1.00
Junior Resident	14.00	15.00	1.00
Child Resident	6.00	6.50	0.50
Non-Resident	50.00	55.00	5.00
Daily			
Standard Pass	3.00	3.25	0.25
Resident	0.75	1.00	0.25
GOLF PERMIT FEES			
Premium Course (Brown Deer)			
18-Hole Weekdays			
Discount	$ 23.00	$ 24.50	$ 1.50
Standard	45.00	55.00	10.00
18-Hole Weekends and Holidays			
Discount	$ 26.00	$ 27.50	$ 1.50
Standard	50.00	60.00	10.00
9 Hole Weekdays			
Discount	$ 14.25	$ 14.75	$ 0.50
Standard	26.00	30.00	4.00
9 Hole Weekends and Holidays			
Discount	$ 16.75	$ 17.50	$ 0.75
Standard	31.00	35.00	4.00
Gold Courses (Dretzka, Oakwood, Whitnall)			
18-Hole Weekday			
Discount	$ 13.75	$ 14.50	$ 0.75

Category		1995 Fee		1996 Fee		Change
Standard		18.00		18.75		0.75
18-Hole Weekends and Holidays						
Discount	$	14.75	$	15.50	$	0.75
Standard		21.00		21.75		0.75
9 Hole Weekday						
Discount	$	9.00	$	9.50	$	0.50
Standard		11.50		12.00		0.50
9 Hole Weekends and Holidays						
Discount	$	10.50	$	11.00	$	0.50
Standard		14.25		14.75		0.50
Silver Courses [Currie, Greenfield, Grant, Lincoln (9)]						
18-Hole Weekdays						
Discount	$	11.50	$	12.25	$	0.75
Standard		15.75		16.50		0.75
18-Hole Weekends and Holidays						
Discount	$	12.50	$	13.25	$	0.75
Standard		16.75		17.50		0.75
9-Hole Weekdays						
Discount	$	8.50	$	9.00	$	0.50
Standard		10.50		11.00		0.50
9-Hole Weekends and Holidays						
Discount	$	9.50	$	10.00	$	0.50
Standard		11.50		12.00		0.50
Bronze Courses [Hanson, Warnimont (par 3/18-Hole)]						
18-Hole Anytime						
Discount	$	6.50	$	7.25	$	0.75
Standard		8.25		9.00		0.75
9-Hole Anytime						
Discount	$	5.50	$	6.00	$	0.50
Standard		7.25		7.75		0.50
Oak Courses (Madison, Zablocki, Lake)						
9-Hole Anytime						
Discount	$	5.50	$	5.00	$	-0.50
Standard		6.75		5.00		-1.75
Junior/Senior/Disabled		3.50		2.50		-1.00
Oak Courses (Doyne, Noyes)						
9-Hole Anytime						
Discount	$	3.50	$	5.00	$	1.50
Standard		6.50		5.00		-1.50
Junior/Senior/Disabled		2.75		2.50		-0.25

Category		1995 Fee		1996 Fee		Change
Oak Course (Dineen)						
9-Hole Anytime						
Discount	$	2.25	$	5.00	$	2.75
Standard		2.75		5.00		2.25
Junior/Senior/Disabled		1.25		2.50		1.25
HIGH SCHOOL GOLF						
Per Team	$	1,300.00		45% of		

High Schools will be charged golfing fees based on their actual usage rather than a flat fee.

AUDITORIUM RENTALS						
Community Centers						
6 Hours	$	330.00	$	345.00	$	15.00
Each Additional Hour		60.00		63.00		3.00
Wilson Lower Level						
6 Hours	$	160.00	$	168.00	$	8.00
Each Additional Hour		40.00		42.00		2.00
Gymnasium		45.00		47.00		2.00
PHOTOGRAPHY PERMITS						
Private - when reserved area is requested						
Per Hour	$	27.00	$	30.00	$	3.00
Advertising & Commercial (Lake front, Domes, Boerner Gardens and Wilson Recreation Center)						
Per 8 Hours	$	330.00	$	350.00	$	20.00
Per hour		44.00		45.00		1.00
Advertising & Commercial (All other Parks and Park facilities)						
Per 8 hours	$	220.00	$	230.00	$	10.00
Per hour		33.00		35.00		2.00
ATHLETIC FIELD PRACTICE PERMITS						
Adult - daylight	$	5.50	$	6.00	$	0.50
Adult - lighted		21.00		22.00		1.00
Youth - daylight		2.25		2.50		0.25
Youth - lighted		21.00		22.00		1.00
OVERNIGHT LODGES (Grant & Whitnall)						
Daily	$	100.00	$	110.00	$	10.00
Overnight		50.00		55.00		5.00
Overnight - Non Resident		100.00		110.00		10.00
MITCHELL CONSERVATORY RENTALS						
Base Fee	$	440.00	$	450.00	$	10.00

Category		1995 Fee		1996 Fee		Change
plus per person		4.75		5.00		0.25
BANDSHELL RENTALS						
6 hours	$	275.00	$	300.00	$	25.00
BOERNER BOTANICAL GARDEN RENTALS						
Garden - 6 Hours	$	800.00	$	840.00	$	40.00
additional hour		160.00		170.00		10.00
Garden House - 6 Hours		130.00		135.00		5.00
additional hour		25.00		26.00		1.00
WEDDING CEREMONY PERMITS (Includes Photo Permit)						
All Parks	$	110.00	$	120.00	$	10.00
WEHR NATURE CENTER BUILDING RENTAL						
Gardner Room	$	130.00	$	135.00	$	5.00
additional hour		25.00		26.00		1.00
WEHR NATURE CENTER ORGANIZED GROUP NATURE HIKES						
Youth Resident	$	1.25	$	1.50	$	0.25
Youth Non-Resident		2.00		2.50		0.50
MITCHELL CONSERVATORY ADMISSIONS						
Adult	$	3.00	$	3.25	$	0.25
Junior/Senior/Disabled		1.50		1.75		0.25
Adult Group Rate		2.50		2.75		0.25
Junior Group Rate		1.25		1.50		0.25
EQUIPMENT RENTALS						
Banquet Table		8.00		8.50		0.50
Barricade		2.50		3.00		0.50
Card Table		2.50		3.00		0.50
Chair (metal folding)		2.00		2.50		0.50
Rubbish Basket (wire)		3.50		4.00		0.50
Park Bench (4ft.)		3.50		4.00		0.50
Picnic Table		6.50		7.00		0.50
Platform (4'x12' wooden)		20.00		21.00		1.00
Snow Fence (50 ft.)		5.00		5.50		0.50

PROGRAMS DIVISION

- $23,686 Create 2 Park Unit Manager I (Seasonal) (700 hours each)
  16,016 Create 1 Park Unit Manager II (Seasonal) (824 hours)
  23,770 Create 4 Park Worker II (900 hours each)

15,050	Create 4 Park Worker III (475 hours each)
7,811	Create 10 Athletic Official (130 hours each)
1,902	Create 1 Park Worker I (360 hours) (Concessions)
5,703	Create 1 Park Worker III (720 hours) (Concessions)
$93,938	Total Staff Costs
95,000	Operating Costs
10,000	Concessions Merchandise
-22,000	Concessions Sales Revenue
-181,333	Operating Revenue
4,395	Debt Service Expense
$ 0	Net Fiscal Effect

Pursuant to County Board Resolution, the Parks Department's 1996 Budget includes expenditures and revenues relating to the four-month operation of the Milwaukee County Sports Complex (formerly Wisconsin Soccer Association). Consistent with 1995, any surplus revenue will be credited to debt service expense.

- $9,270 Create 1 Food Service Operator (Seasonal) (860 hours)
  -9,270 Abolish 1,170 hours Park Worker III
  $ 0 Net Fiscal Effect

The year-round concession operation at the Wilson Recreation Center is currently assigned one Food Service Coordinator, but no seasonal hours for a Food Service Operator. To provide a staffing level similar to other major Park concession operations, 860 hours of Food Service Operator (seasonal) is created. This increase in cost is totally offset with the abolishment of Park Worker III hours.

- $-2,641 Abolish 1 Park Worker III (400 hours)
  -3,170 Abolish 1 Park Worker II (400 hours)
  -1,000 Operating Expenses
  $-6,811 Total Cost
  $-5,000 Enrollment Revenue Loss
  $-1,811 Net Fiscal Effect

Since the West Allis School System will be providing an after school program at Walker Elementary School, the Parks Department Rainbow Park After School Recreation Program is eliminated in 1996.

- $42,036 Create 1 Community Center Supervisor

One position of Community Center Supervisor is created at the Kosciuszko Community Center. Of the five major Community Centers, (Martin Luther King, Kosciuszko, Rose, Wilson Recreation and Wilson Senior) Kosciuszko is the only Center that is not allocated an assistant position to provide needed support for the Community Center Manager.

MARKETING DIVISION

- An appropriation of $55,000 is included for golf and golf-related advertising, marketing and promotions. Golf permit revenues are increased $241,000 to reflect the impact of this increased marketing effort.

FACILITIES DIVISION

- $ 99,846 Create 2 Painter-Buildings
  -103,142 Abolish 6,080 hours of Painter-Buildings (seasonal)
  $ -3,296 Net Fiscal Effect

  Due to the difficulty in recruiting seasonal painters, two regular Painter positions are created to assist in the maintenance of the extensive Parks infrastructure. The Parks Maintenance Division has experienced problems in hiring Painters on a seasonal basis from the trades seasonal painter pool. The peak workload period of the Parks Department is also the busy outdoor season for private and commercial activities. Many of the over 500 buildings in the Parks system are in need of exterior and interior painting to prevent future and more costly repairs.

FINANCE/ADMINISTRATION DIVISION

- An appropriation of $4,000 is established for the proper disposal of toxic chemicals or materials that can no longer be utilized or deposited in land fills.

- Training and Development programs are budgeted for the following areas:

$3,000	Turf Equipment Maintenance
2,000	Management Skills
2,000	Computers
$7,000	Total

OPERATIONS DIVISION

	1994 Actual	1995 Budget	1996 Budget
Botanical Gardens			
Attendance	219,864	150,000	175,000
Rose Festival	89,290	60,000	75,000
Conservatory			
Attendance	240,034	250,200	248,000
Rentals	53	45	48
Picnic Permits	3,853	4,200	4,120

	1994 Actual	1995 Budget	1996 Budget
Swimming Attendance			
Indoor	93,718	125,900	112,000
Outdoor	328,495	333,200	340,000
Waterslide	19,984	24,600	24,600
Wading	91,384	120,000	110,000
Total	533,581	603,700	586,600
Golf Permits	670,812	673,000	686,500
Skating Attendance			
Indoor (Paid)	41,834	49,500	49,500
Special Event Permits	185	232	199
Restaurant/Concessions			
Merchandise Cost	$526,724	$611,488	$645,000
Resale Revenue	1,426,593	1,512,950	1,673,000
Net Cost	-899,869	-901,798	-1,028,000
%Merch. Cost/Rev.	36.9%	40.4%	38.6%

WILLIAM BRUCE MEMORIAL STATUE EXPENDABLE TRUST ACCOUNT

The William Bruce Memorial Fund is established for the purpose of maintaining the statue of the "Immigrant Mother" located in Cathedral Square.

Expenditures	Revenues	Tax Levy
$3,995	$3,995	$0

Total 1996 expenditures and revenues for the William Bruce Memorial Fund include gift and donation revenue in the amount of $3,995 and repair and maintenance expenditures in the amount of $3,995.

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500

OPERATING AUTHORITY & PURPOSES

The Zoological Department is charged with the general management of the Zoo facility. Included are business operations, management of the animal collection, maintenance of buildings and grounds, visitor services, education, planning/oversight of construction related to the capital master plan, and marketing of the Zoo.

The Zoo originally opened in the 1890s as an animal and bird display in Washington Park. It was acquired by the County in 1937 and operated under the Park Commission until 1981 when it became an independent department. The Zoo moved to its present 200-acre site in 1960. Most of the Zoo's animal collection and exhibits are acquired through private funding. There are presently 16 animal groupings at the Zoo, including the Reptile and Aquarium group, Australian group, Asiatic group, and the Heritage Farm.

The mission of the Milwaukee County Zoo is to develop public understanding, support and participation in global conservation of animal species and their natural environment by creating a unifying bond between Zoo visitors and the living earth.

The Zoo's organizational structure is designed to maximize efficiency of operations, facilities, animal management and human resources. The Zoo includes five divisions: Animal Management and Health, Administration and Finance, Maintenance and Facilities, Operations, and Public Affairs and Services. These divisions provide a work force organized to address the seasonal nature of operations, increased attendance, revenue-earning opportunities, optimum animal care, and the talents and abilities of Zoo staff.

OBJECTIVES

1. Increase visibility and use of the Zoo through greater emphasis on advertising and promotional outreach activities.

2. Continue capital programs of Bliffert site remediation and capital master planning and manage existing capital improvement projects within available appropriations.

3. Continue upgrading of existing facilities by implementation of the sixth year of a multi-year facility infrastructure improvements program.

4. Continue implementation of a "Graphics Master Plan" for Zoo grounds and exhibits.

5. Assist Zoological Society in design and development for expansion of the Education Building.

6. Develop and install Destination Dinosaur II for the summer season.

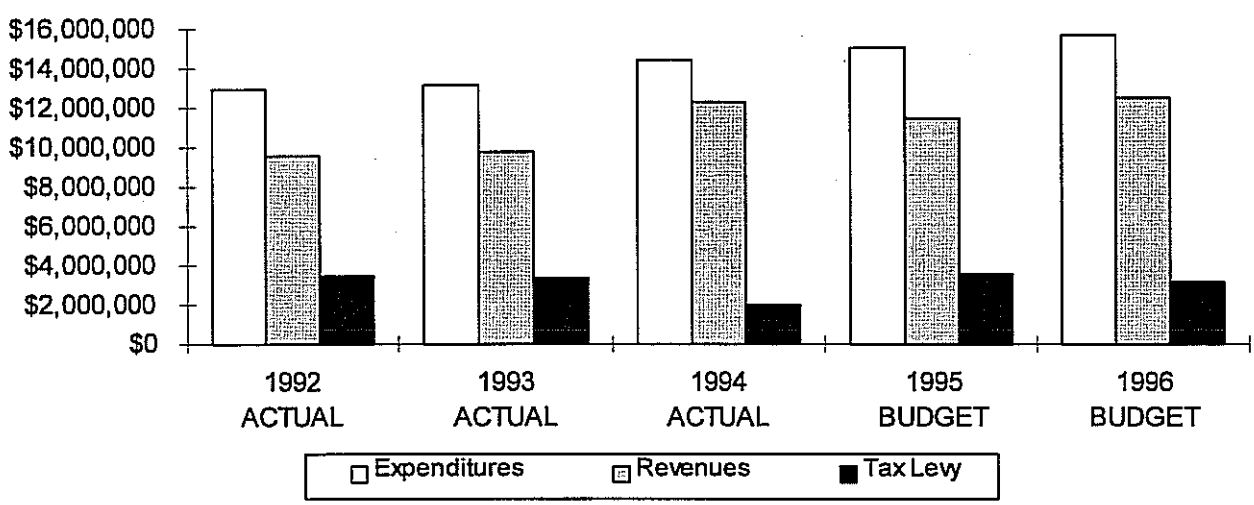
ADOPTED 1996 BUDGET SUMMARY

DEPT: ZOOLOGICAL DEPARTMENT **UNIT NO.** 9500

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 5,878,871	$ 6,063,558	$ 5,977,364	$ -86,194
Fringe Benefits	786,011	981,582	1,105,563	123,981
Services	2,892,937	2,893,223	3,378,033	484,810
Commodities	2,072,770	2,236,842	2,262,086	25,244
Other Charges	794,390	629,273	728,132	98,859
Capital Outlay	416,392	478,976	367,840	-111,136
Contractual Crosscharges	1,542,304	1,731,375	1,775,694	44,319
Total Expenditures	$ 14,383,675	$ 15,014,829	$ 15,594,712	$ 579,883
State & Federal Revenue	21,852	0	0	0
Other Direct Revenue	12,324,994	11,481,300	12,533,118	1,051,818
Total Direct Revenue	$ 12,346,846	$ 11,481,300	$ 12,533,118	$ 1,051,818
Tax Levy	$ 2,036,829	$ 3,533,529	$ 3,061,594	$ -471,935

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	240.9	239.3	227.4	-11.9
Direct Labor Hours	464,998	513,055	512,541	-514
Overtime Hours	13,889	6,770	7,269	499
Overtime Dollars	$121,765	$142,170	$163,552	$21,382

ZOO EXPENDITURES, REVENUES AND TAX LEVY FIVE YEAR PERFORMANCE



DEPARTMENT DESCRIPTION

The ***Animal Management and Health Division*** is responsible for the care and management of the extensive animal collection, which means maintaining fish, amphibians, reptiles, birds, mammals and invertebrates in good health to allow their conservation, propagation, and display. This includes providing a well-balanced, nutritious diet; a preventive medicine program; and routine physical exam programs for such animals as the great apes and the large cats. Specialized medical health services such as surgery, immunology, parasite control, and drug and physical therapy are also performed. The animal facilities are designed and maintained to provide the proper environment for the animals and to provide an educational and entertaining experience to the visitor.

The ***Maintenance and Facilities Division*** provides for the maintenance, improvement and overall grooming of the grounds, which are critical to visitor satisfaction and return trade. Included in this area are mechanical and preventive maintenance programs for equipment, ventilating, air-conditioning and heating systems, and minor electrical and plumbing repairs. Also included are housekeeping and general cleaning of the entire Zoo.

Administrative and Finance Division support functions include cash management, financial and capital project planning and control, accounts payable and receivable, personnel and payroll, reception, switchboard, radio dispatch, other general office services and all secretarial and clerical support. This division provides the Zoo with planning direction, goals for all divisions, and daily financial and administrative management oversight control.

Activities of the ***Operations Division*** include business and concessions functions related to the Zoo's major revenue sources such as admissions, parking lot, a restaurant and patio complex, four major food concession facilities and various food stands, gift, novelty and souvenir stores, a miniature train ride, a Zoomobile ride and a carousel ride.

The ***Public Affairs and Services Division*** is responsible for public relations, promotional activities, special events and programs, group sales, and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility.

This Division consolidates efforts and activities of Marketing, Special Programs such as the sea lion and raptor shows and Group Sales rentals into a single division for improved coordination of promotional efforts. Through news releases, interviews and other promotional activities, the Zoo attempts to attract residents of major Wisconsin markets and Northern Illinois. The Zoo engages in cross-promotions with other cultural and tourist attractions in order to increase attendance and encourage return visitation.

Included among annual special events activities held at the Zoo are "Milwaukee *a la Carte,*" Concert Series, Halloween Spooktacular, Harvest Zoobilee, Egg Days, Snow Sculpting, Holiday Night Lights and the Samson Stomp.

BUDGET HIGHLIGHTS

DEPARTMENTAL

- Vacancy and turnover increases $502,446, from $188,276 to $690,722 due to fiscal constraints. The Zoo is directed to report back to the County Board with a plan on how the Zoo will manage the increase in Vacancy and Turnover.

- Based on experience, overtime hours for the Zoo are increased by 499 hours, increasing costs $21,382.

- Funding of $142,840 is included for replacement and new equipment. This is a decrease of $83,988 from the 1995 budget.

ANIMAL MANAGEMENT AND HEALTH DIVISION

- $19,617 Create 2,170 hours of Heritage Farm Attendant II (Seasonal)
  -19,617 Increase Vacancy and Turnover deduction
  $ 0

  Due to more restrictive control of personal services for seasonal classifications contained in the new position control system, an additional 2,170 hours of Heritage Farm Attendant II (Seasonal) are required to maintain the current level of activities at the Heritage Farm and Discovery Farm.

- Animal food expenses are reduced $6,000, from $336,000 to $330,000, offset by a similar reduction in anticipated revenue from the Zoological Society which will continue to provide 100% reimbursement for all animal food expenses in 1996.

MAINTENANCE AND FACILITIES DIVISION

- $11,467 Create 880 hours of Custodial Work Assistant Supervisor (Seasonal)
  -11,467 Increase building rental revenues
  $ 0

  Reopening of the Aquarium Reptile Center (ARC) following extensive renovations including the addition of restrooms will require expanded cleaning responsibilities and will result in increased Group Sales building rental opportunities.

- Due to the aging of facilities, $45,000 is added for repair and maintenance of buildings, increasing appropriations for this purpose from $140,000 to $185,000.

- Cash expensed major maintenance appropriations are reduced $50,000, due to the completion of a one-time repair of the Peck Welcome Center roof.

- Capitalized major maintenance appropriations are increased $22,852, from $202,148 to $225,000. In addition, an appropriation of $440,000 (including capitalized interest) is provided in the capital improvements budget for needed Zoo infrastructure improvements.

- The flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation is continued in 1996.

ADMINISTRATION/FINANCE DIVISION

- Based on the success of the temporary Destination Dinosaur exhibit presented in 1994, Destination Dinosaur II will be offered in 1996 and is scheduled to run from May 4 through September 2, 1996. This exhibit increases expenditures $532,633 and revenues $835,000 for a tax levy reduction of $302,367.

- Zoological Society support for presentation of Destination Dinosaur II adds $245,000 in revenue for a total Destination Dinosaur II tax levy reduction of $547,367.

- Zoological Society donation of $215,000 for general operations support in 1995 will not be repeated in 1996, reducing revenue by that amount.

OPERATIONS DIVISION

$ 29,165	Create 1,800 hours of Locomotive Engineer (Seasonal)
17,777	Create 1,700 hours of Zoo Transportation Operator (Seasonal)
-46,942	Increase charges to the Train Trust Fund
$ 0	

  Additional seasonal hours for staff related to the operation of the trains and Zoomobiles are necessary to maximize revenue and minimize support expenses for these activities. These costs are charged to the Train Trust Fund.

$ 8,287	Create 750 hours of Concessions Supervisor (Seasonal)
20,000	Increase catering revenue
$(11,713)	

  Creation of 750 hours of Concessions Supervisor (Seasonal) is more than offset by increased catering revenues of $20,000, from $130,000 to $150,000.

- Adjustments to projected 1996 per capita spending patterns based on 1994 experience reduce expenditures $78,707 and reduce revenues $312,059 for a tax levy increase of $233,352, primarily reflecting less aggressive sales expectations for novelties in 1996.

- Elimination of novelty sales specifically related to the 1995 Dinamation Sea Creatures exhibit and reopening of the Aquatic and Reptile Building reduce expenditures $36,000 and revenues $86,000, increasing tax levy by the $50,000 anticipated profit from these sales budgeted in 1995.

- Overall attendance is increased 50,000 visitors from the 1995 budgeted level of 1,400,000 to 1,450,000 in 1996. This increase in attendance is based on continuation of the current level of advertising efforts and introduction of Destination Dinosaur II. This increased attendance is projected to increase expenditures $48,705, and increase revenues $209,834 in this division, reducing tax levy $161,129.

- Admission fees are increased by $0.50, from $7.00 to $7.50 for adults and from $5.00 to $5.50 for children. However, all Milwaukee County residents will receive a $1.50 discount from these admission fees. This is an increased discount of $0.50. The increased admission fee is projected to increase revenues $200,000, reducing tax levy by the same amount.

- Discounted admission fees for Milwaukee County residents on Wednesdays are increased $1.00 for adults, from $2.00 to $3.00 and $0.50 for juniors and school groups, from $1.00 to $1.50. This increase in discounted admission fees adds $50,502 in revenue.

- The Zoo Director's authorization to discount or waive admission fees to Zoo activities to promote and acquaint the public with the many programs and activities offered by the Zoo and to stimulate demand for Zoo activities is continued for 1996.

- Authority is continued for the Zoo Director to provide at his discretion one free day per month during the months of January through April and November and December, 1996. The specific free days selected are at the Zoo Director's discretion.

PUBLIC AFFAIRS AND SERVICES

- $-15,386 Abolish 1 Audiovisual Technician (Half-Time)
  15,386 Eliminate Vacancy and Turnover deduction
  $ 0

  One position of Audiovisual Technician (Half-Time) is abolished, offset by a reduction in Vacancy and Turnover, resulting in no tax levy change.

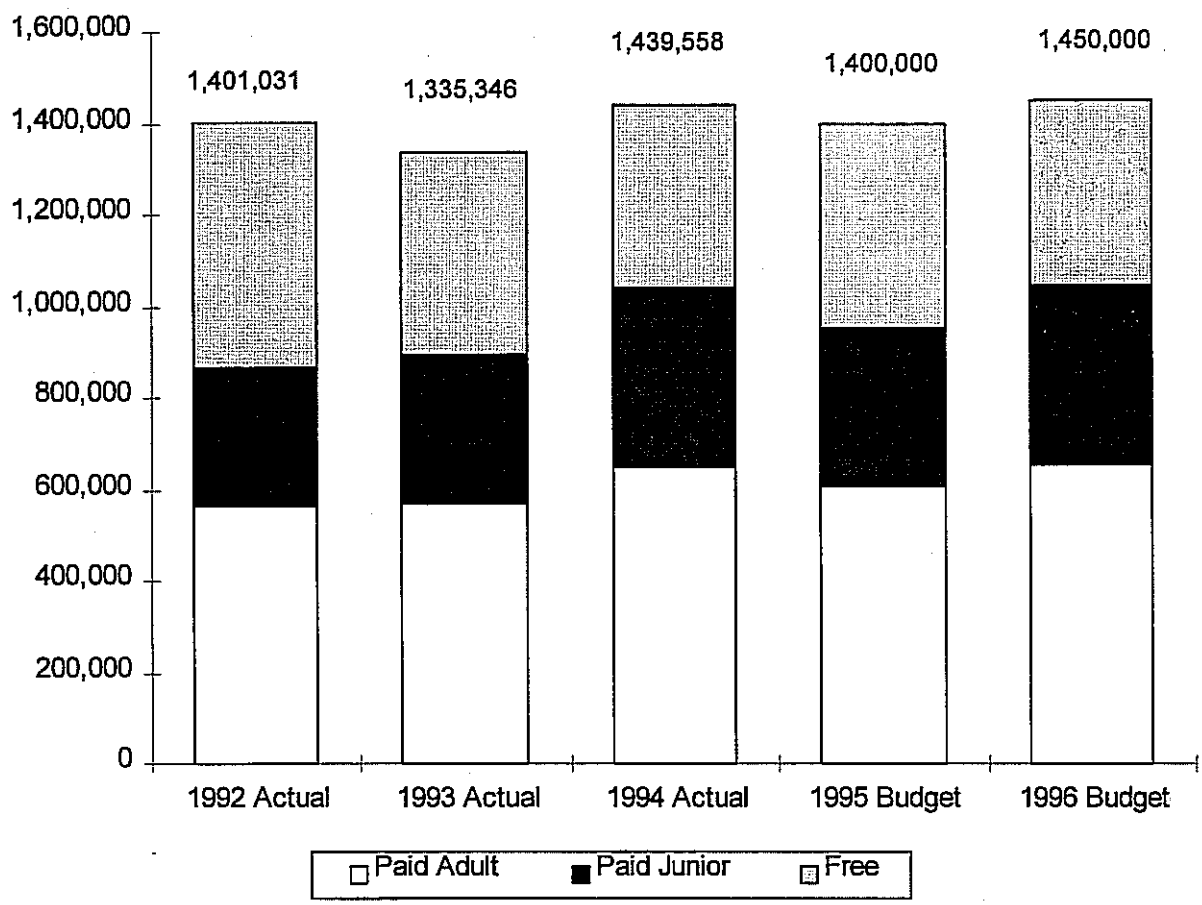
- Revenue is increased $133,425, primarily reflecting increased attendance and beverage sales in Group Sales activities.

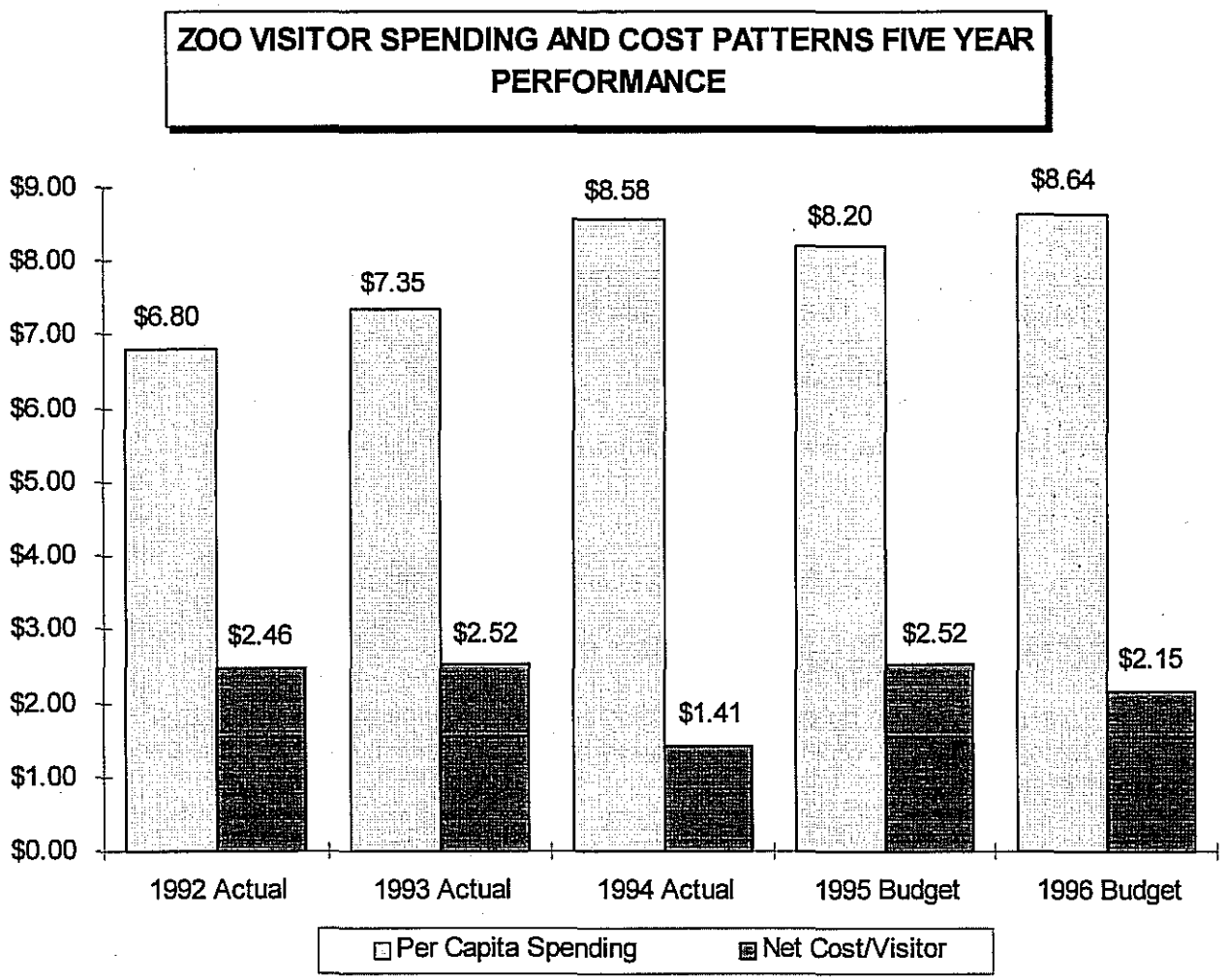
- Elimination of Operation Sea Creatures reduces seasonal staff costs $12,700 and also eliminates the 1995 Zoological Society reimbursement for those operations.

ACTIVITY & STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Attendance			
Paid Adult	649,262	629,606	653,971
Paid Junior	390,253	321,660	393,084
Free	400,043	448,734	402,945
Total Attendance	1,439,558	1,400,000	1,450,000
Parking			
Auto	248,973	249,240	244,140
Buses Paid	1,680	1,900	1,692
Activities			
Parking Sales	$980,186	$1,257,000	$1,229,000
Admission Sales	$5,295,748	$4,280,000	$5,360,502
Food Concession Sales	$2,304,550	$2,307,000	$2,324,000
Gift Sales	$1,338,938	$1,402,000	$1,280,000
Sea Lion Show Sales	$134,774	$164,000	$136,000
Carousel	$0	$120,000	$160,000
Train Ride Sales	$433,963	$434,000	$500,000
Zoomobile Ride Sales	$100,834	$110,000	$100,000
Special Events Attendance	196,297	325,000	325,000
Number of Events	15	22	17
Picnic and Private Event Attendance	312,670	180,000	314,938
Bird Show Attendance	148,400	153,000	154,500
Animals in Action Shows	707	707	612
Education Tours	3,192	5,500	3,250
Education Group Attendance	191,472	170,000	195,000
Education Handicap Program Attendance	8,088	11,000	9,000
Vet Lab Tests/Procedures	6,491	6,400	6,400

ZOO ATTENDANCE PATTERNS
FIVE YEAR PERFORMANCE




ZOO VISITOR SPENDING AND COST PATTERNS FIVE YEAR PERFORMANCE
$9.00
$8.00
$7.00
$6.00
$5.00
$4.00
$3.00
$2.00
$1.00
$0.00
$6.80
$2.46
$7.35
$2.52
$8.58
$1.41
$8.20
$2.52
$8.64
$2.15
1992 Actual
1993 Actual
1994 Actual
1995 Budget
1996 Budget
Per Capita Spending
Net Cost/Visitor

RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0305)

The Railroad Fund exists for the purpose of recording the receipt of all revenue derived from the operation of the Zoo's miniature passenger railroad.

Expenditure	Revenue	Tax Levy
$587,000	$587,000	$ 0

Total 1996 expenditures and revenues for the Railroad Fund are $587,000 and include the following:

Expenditures

$324,000 Reflects personal service charges from the Zoological Department for services provided by four Locomotive Engineers, eight Trackless Train Operators and various seasonal and other support staff.

$ 50,000 Appropriation for the repair of locomotives, track, ties, coaches and Zoomobiles, as well as train or coach purchases and train station improvements.

$ 28,000 Appropriation for animal purchases.

$185,000 Other commodities and supplies and expenses.

Revenue

$587,000 Reflects revenue of $587,000 from operation of the train and Zoomobile.

SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0306)

The Specimen Fund exists for the purpose of recording receipts from the sale of animals. Disbursements are to be made for the purchase of animals, and related expenditures such as freight and express charges on the shipment of animals.

Expenditure	Revenue	Tax Levy
$18,000	$18,000	$ 0

Total 1996 expenditures and revenues for the Specimen Fund are $18,000 and include the following:

Expenditures

$ 13,000 Freight charges and travel expenses related to animal shipments.

$ 5,000 Appropriation for animal replacement and miscellaneous commodity purchases.

Revenue

$ 18,000 Revenue from animal sales and investment miscellaneous earnings.

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE PUBLIC MUSEUM **UNIT NO.** 9700

OPERATING AUTHORITY & PURPOSE

Pursuant to Wisconsin Statute 59.07(33), Milwaukee County may acquire, own, operate and maintain a public museum in the County and appropriate money for such purposes. Chapter 89 of the County Ordinances provides, authorizes and directs the Museum's operations.

As a museum of human and natural history, it provides a dynamic and stimulating environment for learning. The Museum interprets the world's cultural and natural heritage through collections, research, education and exhibits. It holds its collections as a public trust and is dedicated to their preservation for the enrichment of present and future generations.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Milwaukee Public Museum	$ 4,300,000	$ 4,300,000	$ 4,300,000

Milwaukee County acquired the Milwaukee Public Museum from the City of Milwaukee in 1976. During its more than 100 years as a public institution, the Museum has grown to be one of the leading natural history museums in the nation, providing a valuable educational opportunity to visitors. However, due to changes in State-mandated services funded through the property tax (i.e., social services, criminal justice system, etc.) and increasing demand from taxpayers for property tax relief, tax levy support for non-mandated programs such as the Museum has been, and will continue to be, reduced. This has resulted in increased admission/user fees and reductions in services and programs.

To continue its growth as an educational facility and maintain its reputation as one of the nation's leading natural history museums, it was necessary to provide alternative funding for the Milwaukee Public Museum. Based on the recommendations of the Blue Ribbon Task Force created in 1990 to study such alternatives, County Board Resolution 91-775, adopted November 12, 1991, created a not-for-profit Museum Corporation with a Board of Directors providing management of the facility, effective March 31, 1992. County Board Resolution 91-775 also established a review process to be performed by the Department of Administration, Department of Audit and County Board staff monitoring the progress of the transition of the Museum's operations to a non-profit corporation over a five-year period.

A lump sum appropriation of $4.3 million is included in the 1996 budget, as approved in Resolution 91-775 and the Lease and Management Agreement entered into between Milwaukee County and the Milwaukee Public Museum, Inc. The fixed amount of $4.3 million is the base level funding for the Museum during the initial five-year period of the Agreement, which commenced March 31, 1992.

MUSEUM EXPENDABLE TRUST FUNDS

The following are expendable trust accounts which may be utilized only for purposes which are legally mandated or where a formal trust relationship exists as specifically designated by the donor. These trusts are not included as part of the Museum operating budget and funds are held in deposit by the County Treasurer as an investment account. Calendar quarterly payments will be requested during 1996.

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE PUBLIC MUSEUM **UNIT NO.** 9700

Org. Unit	Expendable Trust	1995 Budget	1996 Budget
0301	Myrtle W. Baer	$ 36,000	$ 36,000
0302	Blanche R. Yale (Lecture)	1,600	1,600
0303	Blanche R. Yale (Exhibit)	6,000	6,000
0304	Rudolph J. Nunnemacher	700	700
0307	Toepfer Christmas Plates	100	100
0308	Slovenik Exhibit	500	500
0309	Ahlmann Acquisition	1,000	1,000
0311	European Village	1,000	1,000
0312	Fine Arts Collection	1,500	1,500
0313	Ivory Collection	1,000	1,000
0314	Vertebrate/Ornithology	100	100
0315	Peregrine Falcon Project	200	200
0316	Botany/Reich	200	200
0317	Endowment Fund	60,000	60,000
	TOTAL TRUST FUNDS	$109,900	$109,900

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE **UNIT NO.** 9910

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.87 of the Wisconsin Statutes, the Milwaukee County UW Extension Department provides a Cooperative Extension Service by joint agreement between Milwaukee County and the University of Wisconsin. The department identifies and responds to family and community needs for practical education, research and knowledge. It provides Milwaukee County access to the research and resources of the University of Wisconsin System. Its educational programs promote community collaborations focused on youth and family development, community and economic development and the environment. The department strives to empower individuals, families, and communities by encouraging development of critical skills in leadership, strategic planning, problem-solving and decision making.

Commercial Horticulture
Home Horticulture
Recycling and Yard Waste Reduction
Youth Development and Youth at Risk
Family Living Education
Nutrition Education
Child Abuse Prevention
Parenting Education
Family Financial Management
Water Quality
Pollution Prevention for Businesses
Small Business Counseling
Community Development

Milwaukee County UW Extension programs are funded through County, State, Federal and grant sources. From July 1, 1994 through June 30, 1995, Milwaukee County dollars used to fund Extension were used to leverage $1,382,850 additional funds into Milwaukee County for support of programs. These funds include:

$ 194,000	for Food Stamp Recipient Nutrition Education
$ 142,362	for Pollution Prevention Education for Business, Industry and Governments
$ 158,778	for Non-Point Source Water Quality Education
$ 167,000	for Urban Gardening Education
$ 220,112	for Food and Nutrition Education for Low Income Families with Children
$ 128,015	for Youth at Risk and Youth Development Programs
$ 80,740	for Family Financial Training
$ 274,027	for Support of Milwaukee Extension Faculty and Staff
$ 17,816	for Support of Hmong Parent Support and Family Impact Seminar Programs
$1,382,850	

Additional gifts and grants will target a variety of programs including the Youth Futures programs, urban forestry, and water quality and environmental education.

The University Extension Service consists of Administration, Family Living and Education, Horticulture, 4-H and Youth and Community Natural Resource and Economic Development sections.

Administrative operations include program support and evaluation, professional development, personnel management, accounting and financial planning. These resources are provided for Milwaukee County and the State of Wisconsin through contracts with the University of Wisconsin-Extension. The Director of the University Extension serves as the representative of the University of Wisconsin-Extension and works with Extension faculty to ensure strong and effective educational programs.

Family Living and Education provides training in the areas of housing, food science and nutrition, leadership development and consumer resource management. This section reaches 35,000 people through food and nutrition programs, and conducts the Master Food Preserver and Money Manager programs.

Horticulture offers instruction on home and community food production and the safe use of pesticides, the Master Gardener Program, counseling and provides technical advice to commercial horticulture businesses and Milwaukee County Parks staff on parks and golf courses and pesticide certification programs.

4-H and Youth promotes the natural sciences to youth between the ages of five and 19, teaches life skills, decision-making, develops programs for "latchkey" children and networks with other youth serving agencies and school teachers.

Community Natural Resource and Economic Development stresses economic revitalization, land use planning, waste management, small business development and local government education.

OBJECTIVES

Milwaukee County UW Extension provides education and research from the University system to the residents of Milwaukee County to assist them in solving their problems and in improving the quality of their lives. Programs will focus on family and youth development, community and economic development and the environment. Specifically the department will:

1. Strengthen families by providing:

    a. Nutrition and family financial management education for low income families with children.

    b. The urban garden program which supplements family nutrition and is an activity for the entire family.

    c. Programming which teaches parents to help their children succeed in school.

    d. Professional development training for agencies involved in Family Financial Management.

    e. Initiate programming which will enable families in the Hillside Housing Development to become self reliant.

    f. Programs and research for policy makers relating to the impact of policies on families.

2. Design and implement programs that contribute to the healthy development of youth and the prevention of youth by providing:

a. Technical assistance to County departments, youth serving agencies and community collaborations focused on the reduction of risk factors and the increase of protective factors within neighborhoods.

b. Continued technical and educational support for the Youth Futures Project which serves as a model for youth programming in the neighborhood bounded by 35th and 39th Streets, from Garfield to Brown.

c. The Youth Futures neighborhood assessment model to the Hmong community to address the community's increasing concerns for their youth.

d. The Youth Futures neighborhood assessment model to the area surrounding McGovern Park as a means to address the residents' use of the park and their ability to organize, set goals and implement a plan.

e. Youth programs for 25,000 youth using the Milwaukee County Parks and for 45,000 youth using the Milwaukee County Zoo.

f. 4-H Club programs to neighborhoods and schools as a model for youth prevention programs.

g. Research related to urban youth issues for neighborhoods and youth serving agencies.

3. Provide educational programs, research and technical assistance to support community and economic development. Specifically Extension will provide:

   a. Educational programs for business and neighborhood associations that assist them in the pre-organization and planning which is necessary to be able to access the resources of the County Economic Development Department.

   b. Neighborhoods and communities with the technical assistance, data and assessment process which empowers them to identify problems and design programs to address those problems.

   c. Provide leadership education programs for boards, associations, agencies and communities to empower them to assume and succeed in leadership roles.

   d. Provide education and technical assistance to the commercial horticulture business in Milwaukee County to improve their profitability and their ability to employ Milwaukee residents.

4. Provide educational programs, research and technical assistance to business, government, neighborhoods and families which encourage behavior changes that promote a healthy environment. Specifically Extension will provide:

   a. Technical assistance and leadership that allows business and industry to develop production methods that prevent pollution.

ADOPTED 1996 BUDGET SUMMARY

DEPT: MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE **UNIT NO.** 9910

BUDGET SUMMARY				
Account Summary	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Personnel	$ 36,358	$ 36,584	$ 39,404	$ 2,820
Fringe Benefits	7,457	10,298	10,668	370
Services	615,384	345,338	364,607	19,269
Commodities	35,646	24,309	22,966	-1,343
Contractual Crosscharges	14,329	14,341	14,820	479
Other Charges	5	0	0	0
Total Expenditures	$ 709,179	$ 430,870	$ 452,465	$ 21,595
Total Revenue	$ 167,776	$ 195,952	$ 217,547	$ 21,595
Tax Levy	$ 541,403	$ 234,918	$ 234,918	$ 0

PERSONNEL SUMMARY				
	1994 Actual	1995 Budget	1996 Budget	1995/1996 Change
Position Equivalent	1.9	1.8	1.8	0.0
Direct Labor Hours	3,524	3,948	3,948	0
Overtime Hours	36	0	0	0
Overtime Dollars	$499	$0	$0	$0

BUDGET HIGHLIGHTS

- Expenditures and revenues increase $21,595 primarily due to increases related to SingleFest.

ACTIVITY AND STATISTICAL SUMMARY

	1994 Actual	1995 Budget	1996 Budget
Classes, Conferences, Workshops and Events	2,600	2,365	2,300
4-H and Youth Participation	62,500	77,410	75,000
Program Volunteers	1,525	2,103	2,000
Organizations Served	1,795	1,850	1,850
Telephone Information Requests:			
Horticulture	15,000	18,000	18,000
Family Living	500	300	300
Environmental	4,000	4,100	4,500
InfoSource Computer Messages	22,504	50,824	60,000
Information Bulletins Distributed	48,000	55,454	50,000
Gardens Rented	2,650	2,700	2,700
Families Gardening	1,200	1,300	1,300
Number of Families Receiving Monthly Information	3,400	3,250	3,000
Food Stamp Recipients Receiving Nutrition Information	65,000	74,800	75,000
Business Receiving Technical Assistance	550	450	300

FEE SCHEDULE

Service	Cost	Cost of Service
Garden Rental	$15/25	Fees Cover Costs
SingleFest Conference	$35 Full Conference $20 Workshops Only (no meals)	Fees Cover Costs
Plant Problem Analysis	$5/specimen	Fees Cover Staff Time
Soil Analysis	$10	Fees Cover Costs
Workshops	Depends on Conference Costs	Fees Cover Costs
Satellite Programs	$35/half day for room fees	
Information Bulletins	Retail price set in Madison plus handling and postage fee not to exceed $3/order	
Grant Administration	10% of grant amount	Covers administrative costs of grants within department

ADOPTED 1996 BUDGET SUMMARY

DEPT: GENERAL COUNTY DEBT ISSUE **UNIT NO.** 9960

OPERATING AUTHORITY & PURPOSE

Pursuant to the provisions of Section 67.05(10) of the Wisconsin Statutes, the County Board shall levy, by a recorded resolution, a direct annual irrepealable tax sufficient to pay the interest on bond obligations as they fall due, and also to pay the bond principal at maturity.

BUDGET SUMMARY

	1994 Actual*	1995 Budget	1996 Budget
Expenditures			
Debt Service Principal (9960-8021)	$ 31,890,000	$ 39,545,000	$ 41,830,000
Debt Service Interest (9960-8022)	25,792,792	25,389,390	26,922,884
Total Principal and Interest	$ 57,682,792	$ 64,934,390	$ 68,752,884
Interest Allocation (9960-8820)	-14,219,495	-13,356,915	-7,506,322
Total Expenditures	$ 43,463,297	$ 51,577,475	$ 61,246,562
Contributions			
Escrow for Power Plant Bonds	$ 0	$ 877,407	$ 670,464
Reserve for County Bonds	0	1,381,421	8,800,000
Total Contributions	$ 0	$ 2,258,828	$ 9,470,464
Revenues			
Jail Assessment Surcharge (9960-1315)	$ 1,218,297	$ 1,100,000	$ 1,290,000
Investment Earnings on Sinking Fund Bonds (9960-1850)	145,284	0	0
Power Plant Sale Proceeds (9960-4905)	0	196,889	0
Surplus Bond and Note Proceeds (9960-4907)	422,245	0	0
Revenue from Bonding Agent (9960-4910)	132,291	0	0
Revenue from Project Rents (9960-4999)	260,000	830,938	1,526,291
Total Revenue	$ 2,178,117	$ 2,127,827	$ 2,816,291
Property Tax Levy**	$ 41,285,180	$ 47,190,820	$ 48,959,807

* 1994 Actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 1994 information to be reported on a basis comparable to the subsequent year budget summaries.

** In conformance with Chapter 22 of Milwaukee County Ordinances, county sales and use tax revenues shall be dedicated primarily to the payment of general obligation debt service costs. For budgetary purposes, the County's pledge to levy ad valorem taxes for the payment of debt service payments treats sales tax revenues and property tax revenues as fungible.

Summary of Bonds and Notes Outstanding

Type of Issue	True Interest Rate	Issue Date	Final Maturity Date	Bonds or Notes Outstanding 12/31/95	1996 Budget Requirements Principal	1996 Budget Requirements Interest
C	6.64%	4-01-86	10-01-96	$ 1,325,000	$ 1,325,000	$ 84,800
A	7.16	6-01-86	10-01-05	2,500,000	250,000	181,500
C	5.97	4-01-87	10-01-06	1,300,000	1,300,000	71,500
A	7.49	6-01-87	10-01-06	1,925,000	175,000	145,075
A	7.78	6-01-88	10-01-07	11,000,000	925,000	848,750
C	7.21	4-01-89	10-01-04	1,975,000	1,975,000	136,275
A	7.48	5-01-89	10-01-08	21,200,000	1,625,000	1,555,063
A	7.25	4-01-90	12-01-09	6,450,000	475,000	459,375
C	7.15	5-01-90	12-01-97	5,850,000	2,925,000	394,875
C	6.54	4-15-91	12-01-98	7,725,000	2,575,000	463,500
C	6.38	3-15-92	12-01-01	27,750,000	4,625,000	1,591,000
A	6.32	5-15-92	12-01-11	2,320,000	145,000	141,665
R	5.64	9-01-92	9-01-10	150,890,000	12,705,000	8,008,393
C	5.36	4-01-93	12-01-12	51,000,000	3,000,000	2,586,750
R	5.04	10-15-93	12-01-11	56,019,715	175,000	2,229,203
N	4.20	10-15-93	12-01-02	12,375,000	1,575,000	501,235
C	5.49	5-15-94	12-01-09	44,100,000	3,150,000	2,315,250
M	5.78	5-15-94	12-01-13	8,950,000	305,000	493,658
C	5.28	5-15-95	12-01-10	55,125,000	2,275,000	4,399,736
A	5.65	6-15-95	12-01-14	6,175,000	325,000	493,856
Outstanding Balance as of December 31, 1995 and Associated Debt Service				$475,954,715	$41,830,000	$ 27,101,459
Planned 1996 Appropriation Transfer for Museum Capitalized Interest						$ -178,573
1996 Total Budgeted Debt Service						$ 68,752,884

Type of Issue Explanation
A - Airport Bonds
C - Corporate Purpose Bonds
M - Museum Bonds
N - General Obligation Note
R - Refunding Bonds

CONTRIBUTIONS

Escrow for Power Plant Bonds (9960-4803)

The sale of the Power Plant requires the County to meet a number of requirements related to a "change in use" for this facility. The Internal Revenue Service has established a number of conditions which must be satisfied in order to change the use of facility without affecting the tax exempt status for bonds issued to finance the facility. One of the required actions is that outstanding facility bonds must be redeemed at

the earliest call date after the change in use and, until the call date, the funds to redeem the bonds must be invested in a yield-restricted escrow account. The contribution of $670,464 from the Power Plant escrow established for 1996 reflects cash outlays for principal and interest on currently outstanding County issued Power Plant bonds.

Reserve for County Bonds (9960-4803)

A reserve for the repayment of principal and interest on currently outstanding general County bonds is expected to be financed from a variety of sources including the proceeds of the sale of the Power Plant and Doyne Hospital and from available appropriations remaining from projects completed in prior years or anticipated to be completed at year end 1995. It is currently estimated that $10.9 million in Power Plant proceeds will become available for this purpose and that approximately $15.9 million will be available due to the sale of Doyne Hospital. Based on these assumptions and current and anticipated balances from completed or abandoned capital improvements, a total Debt Service Reserve balance of $28.9 million is expected to be available for 1996. The 1996 recommended budget allocates $19,800,000 to the payment of 1996 debt service including an anticipated $1.0 million of surplus or lapsed 1995 projects.

Revenue Source	Description	Revenue Amount
Doyne Hospital Sale	1996 Payment From FMLH	4,100,000
	Sale of Eye Institute	800,000
	Total Doyne Sale Revenues	4,900,000
Power Plant Sale	Revenues Available for Debt Service	10,900,000
Capital Projects Fund	Completed or Lapsed 1994 Projects	1,100,000
	Completed or Lapsed 1995 Projects	1,000,000
	Stadium Handicapped Accessibility ($51,000) Doyne Hospital Projects ($200,000) SB Felony Courtroom ($149,000) Fleet Equipment ($300,000) Sheriffs Communication Equipment ($300,000)	
Total	Total Revenues Available for 1996 Debt Service	17,900,000
	Total Revenues Used for 1996 Debt Service	(8,800,000)
	Remaining Balance	9,100,000

DEBT SERVICE REVENUES (9960-4999)

Jail Assessment Surcharge (9960-1315)

Jail Assessment Surcharge Revenue of $1,290,000 is projected to be used to pay 1996 debt service costs for the construction of the Criminal Justice Center as allowed by Wisconsin Statutes Section 302.46(2).

Project Rents

Milwaukee Kickers Soccer Club
The County issued a total of $3,750,000 in 1994 and 1995 General Obligation Bonds for the Milwaukee Kickers Soccer Club (MKsc) for the purpose of purchasing land and developing an indoor/outdoor sports complex to be located at the Uihlein Soccer Park at 7003 W. Good Hope Road in Milwaukee. The MKsc has agreed to repay the County for debt service on these bonds. Debt service payments for 1996 total $819,473.

PAC Renovation
The County issued a total of $5,802,000 in General Obligation Bonds during 1994 and 1995 for the purpose of renovating the interior of the Performing Arts Center. The PAC is undertaking a private fund raising effort to repay the County for bonds issued for this $12.7 million project. Based on information provided by the PAC, current pledges are sufficient to repay bonds issued by Milwaukee County for this project. Project rents for 1996 will total $706,818.

MPM Large Screen Theater
The County issued $8,950,000 General Obligation Museum Bonds, Series 1994A, on May 19, 1994, for the construction of a 260-seat large-screen theater and associated facility improvements. The Milwaukee Public Museum (MPM) will begin making debt service payments on this issue in 1996. For interest payment dates occurring prior to facility completion, project bond proceeds will be used to make payments to investors. Capitalized interest appropriations total $941,280. The Department of Administration will process a DOA-only transfer to make a portion of these payments in 1996 from the project construction fund as authorized as part of the project budget. Interest payments for 1996 paid from capitalized interest appropriations will total $178,853. Total 1996 Debt Service payments total $798,658. The difference of $619,805 between total debt service payments and capital interest appropriations was expected to be paid by MPM. However, a delay in project completion will result in a postponement in receipt of project revenues.

DEBT SERVICE LEVY LIMITS

Effective August 12, 1993, Section 66.77, Wisconsin Statutes, imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and the debt service levy rates. Initially, the baseline for the rate limit was the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed these operating levy rate and debt levy rate limits unless one or more of the following conditions apply, as described below. The statute establishes specific penalties for failure to meet the limit requirements. Among the penalties for exceeding the limits are reductions in state shared revenues and transportation aids.

The County adopted a debt levy rate of approximately $1.42 per $1,000 of equalized value as part of the 1993 budget. The conditions under which the debt service rate may be increased include: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County

to increase the debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

INTEREST ALLOCATION (9960-8820)

Fund No.	Org. No.	Capitalized and Operating Interest Expense for Proprietary Fund Departments	1996 Amount
26	1166	Information Management Services Division	$ 42,951
26	1172	Information Management Services Division	64,666
26	1173	Information Management Services Division	31,362
75	5041	Airport	3,888,534
30	5300	DPW Fleet Maintenance	37,600
83	5605	Transit System	682,356
31	5702	DPW Central Services Division	638,153
54	5737	DPW Facilities Management	114,752
54	5739	DPW Facilities Management	33,939
77	6901	DHS-Mental Health Division	1,052,816
82	9558	Zoo	708,693
		SUBTOTAL	$ 7,295,822
15	1200-1875	Capitalized Interest for Proprietary Fund Departments	210,500
TOTAL INTEREST ALLOCATION (Credit Expenditure)			$ 7,506,322

ADOPTED 1996 BUDGET SUMMARY

DEPT: METROPOLITAN SEWERAGE DISTRICT **UNIT NO.** 9990

OPERATING AUTHORITY & PURPOSE

Pursuant to Section 59.96(7) of the Wisconsin Statutes, the County Board of Supervisors was required and directed to provide, by resolution adopted by the Metropolitan Sewerage Commission, the amount so required by tax levy or by issuing corporate bonds for such Metropolitan Sewerage District to cover the cost of projection, planning and construction of main sewers, pumping and temporary deposit works, or for improving any watercourse within the District. Effective in 1981, the District was reorganized under provisions set forth in Sections 66.88 to 66.918 of the Wisconsin Statutes. Beginning in 1983, the District was authorized to issue its own debt. However, the County must still repay the debt issued on behalf of the District. Provisions in Section 66.882 assure annual reimbursement by the District to the County for this principal and interest payment.

BUDGET SUMMARY			
	1994 Actual	1995 Budget	1996 Budget
Expenditures			
Debt Service Principal (9990-8021)	$ 2,900,000	$ 2,900,000	$ 2,900,000
Debt Service Interest (9990-8022)	681,500	517,000	366,000
Total Expenditures	$ 3,581,500	$ 3,417,000	$ 3,266,000
Revenues			
Revenue from Metro Sewer (9990-2499)	$ 3,581,500	$ 3,417,000	$ 3,266,000
Property Tax Levy	$ 0	$ 0	$ 0

STATISTICAL SUPPORTING DATA

Metropolitan Sewerage District principal and interest due and payable in 1996 include the following bond issues:

Interest Rate Range	Issue Date	Maturity Date	Balance 12-31-95	1996 Principal	1996 Interest
4.00-5.50	12-01-76	12-01-96	$ 900,000	$ 900,000	$ 36,000
5.00-6.50	03-01-79	12-01-98	6,000,000	2,000,000	330,000
Outstanding Bonds as of December 31, 1995 and Associated Debt Service			$6,900,000	$2,900,000	$366,000

Revenue From Metro Sewer District (9990-2499)

As a result of the Metropolitan Sewerage District's reorganization, the County annually receives revenue from the District for debt service on County bonds issued on behalf of the District. The revenue offsets County expenditures for the District's debt service principal (9990-8021) and interest (9990-8022). Revenue anticipated for 1996 totals $3,266,000.

CAPITAL

IMPROVEMENTS

INTRODUCTION

The 1996 Adopted Capital Improvements Budget includes 63 projects with a total expenditure appropriation of $76,922,500. Anticipated reimbursement revenue (federal, state and local grants) total $23,176,500, resulting in a net County commitment of $53,746,000. The general County capital improvement budget (corporate purpose projects) includes 46 projects totaling $55,697,400 with offsetting reimbursement revenues of $14,178,000. The resulting net County commitment of $41,519,400 is to be financed by $39,687,500 in general obligation corporate purpose bonds, $1,200,000 in proceeds from the sale of a capital asset, $179,293 in sales and use tax revenues, $336,607 in property taxes and $116,000 in construction fund investment earnings.

Adopted expenditure appropriations for 1996 airport capital improvements total $21,225,100. Airport capital reimbursement revenue appropriations of $8,998,500 result in a net County commitment of $12,226,600. Financing for the net County commitment for airport projects includes $6,969,800 in private activity, general obligation or revenue airport bonds, $5,119,500 in passenger facility charges revenue and $137,300 in construction fund earnings. Since 1982, all airport improvement costs not reimbursed by state or federal agencies have been debt financed using general obligation bonds. Airlines using General Mitchell International Airport have agreed to pay all accrued principal and interest payments on debt issued on behalf of the airport. Debt issued for the airport from 1982 to 1984 is being repaid by the airlines in accordance with a 25 year repayment schedule outlined in the airline lease agreement. Bonds issued after 1984 are repaid by the airlines over the actual term of the issue. Airport bonds issued after 1985 are classified as private activity bonds. These bonds remain tax exempt; but, income earned from these bonds may be subject to the Alternative Minimum Tax for some taxpayers. The airport and the Department of Administration are currently examining the feasibility of issuing revenue bonds for future airport improvements.

Comparison To 1995 Adopted Budget

The 1995 Adopted Capital Improvements Budget included 69 projects with a total expenditure appropriation of $94,189,909. Anticipated reimbursement revenue (federal, state and local grants) totaled $24,873,594, resulting in a net County commitment of $69,316,315. The general County capital improvement budget (corporate purpose projects) included 55 projects totaling $75,700,409 with offsetting reimbursement revenues of $14,966,594. The resulting net County commitment of $60,733,815 was to be financed by $56,229,699 in general obligation corporate purpose bonds, $4,233,194 in proceeds from the sale of a capital asset, $238,700 in construction fund investment earnings, $22,222 in property tax revenues and $10,000 in miscellaneous revenues.

Adopted expenditure appropriations for the 1995 airport capital improvement budget totaled $18,489,500. Airport capital reimbursement revenue appropriations of $9,907,000 resulted in a net County commitment of $8,582,500. Financing for the net County commitment for airport projects was to include $6,968,000 in private activity, general obligation airport bonds, $1,500,000 in parking revenues and $114,500 in construction fund earnings.

Subsequent to 1995 budget adoption, the County Board of Supervisors adopted a number of revisions to the capital improvement budget. Expenditure appropriations as revised totaled $90,572,509. This represented a reduction of approximately $3.6 million to originally adopted appropriations. Associated revenue appropriations were also reduced accordingly. Significant revisions included: a reallocation of financing sources for airport improvements; the elimination of new fueling facilities at General Mitchell International Airport ($2,077,300); an increase in land acquisition appropriations at GMIA ($2,000,000); a decrease in appropriations for an air cargo ramp at GMIA ($1,150,000); a decrease in appropriations for vacant residential land acquisition at GMIA ($764,000); an increase in appropriations for Franklin Landfill Closure ($250,000); the elimination of Doyne Hospital equipment ($2,087,600) and, the addition of Safety Building courtroom improvements ($150,000).

1996 Adopted Expenditure Appropriations By Function

The largest 1996 adopted expenditure category is for transportation and public works related departments. Appropriations totaling $37,617,700 are recommended for 1996. This amount represents almost 50 percent of the total recommended budget. Major transportation and public works projects include continuation of the County's Highway Action Program ($4,070,000), bus retrofits ($1,280,000), bus replacements ($9,163,500), airport land acquisition projects ($6,238,000), phase I mitigation ($5,112,000), runway 7L-25R realignment ($3,325,000), and fuel facilities soil remediation ($2,600,000). A large portion of the cost of transportation and public works projects is typically offset with state and federal reimbursement revenues. These transportation and public works related reimbursement revenues are expected to total $21,036,500 for 1996.

The functional area receiving the next largest appropriation is parks, recreation and culture departments. Appropriations for this function total approximately $16 million in 1996. Major projects include the pool redevelopment at Greenfield and Kociuszko Parks ($7,950,700), parks infrastructure ($2,006,550), and fire protection and life safety improvements at the Milwaukee Public Museum ($2,769,000).

Adopted capital appropriations for general government total approximately $15 million. Major projects include construction of a 600-bed men's facility at the House of Correction ($6,570,000), acquisition of fleet equipment ($2,069,800), development of an airport business park ($2,000,000) and planning for FIRMS replacement ($1,000,000).

Adopted appropriations for health and human services total approximately $8.6 million. The limited appropriation amount for 1996 is due in part to the sale of Doyne Hospital. The major project authorized for 1996 is the renovation of the Children's Court Center ($6,777,000).

MAJOR 1996 CAPITAL IMPROVEMENT ISSUES

Impact of County Property Tax Rate Limit

Approval of a property tax rate limit for Wisconsin counties has resulted in limits for both operating and debt service purposes. The rate limit is based on the 1992 levy rate adopted for the 1993 budget. The operating levy rate may only be increased if program or service responsibilities are transferred from one governmental unit to another or if a rate increase is approved by referendum.

The levy rate limit for debt service includes several conditions under which the tax rate can be increased for the issuance new obligations. These conditions include: approval of a public referendum which increases the maximum tax rate, adoption of a resolution by the County Board which sets forth its "reasonable expectation" that the issuance of debt will not result in an increase in the tax rate, actual authorization of the debt was approved prior to the August 12, 1993 effective date of the rate limit, the debt is issued for a regional purpose as described in Section 67.05(7)(f), Wisconsin Statutes, the debt is issued to refund outstanding obligations, or, the County Board adopts a resolution to issue debt which is approved by 3/4 of the members-elect of the Board. It is assumed that a portion of new obligations required in 1996 will be authorized through a 3/4 vote of the members elect of the County Board. Based on preliminary discussions with bond counsel, authorization for bonds issued for Brewers stadium infrastructure may require a simple majority vote since the project may qualify as a "regional" project as described above.

The rate limit also prohibits borrowing for "operating purposes." The statute defines "operating expenses" as "wages, salaries, fringe benefits, materials, supplies, contractual services, equipment with a useful life of less than one year and other costs specified by the department of revenue by rule." Since many expensed or non-capitalized projects are considered to have a useful life of less than one year, debt obligations may not typically be used to finance these projects. The adopted 1996 capital budget does contain some expensed (non-capitalized) projects. However, these projects are financed with sales tax revenues or anticipated proceeds from the sale of the power plant or have been approved by bond counsel. The tax rate limit applies to all current County managed operations including internal service and enterprise operations which are supported by property taxes. Property tax levy support for these funds is reflected in the general fund.

Appropriations Based on Cash Flow Needs

The 1996 adopted capital budget is based on cash flow requirements for multi-year projects. The capital improvement budget was developed based on cash flow financing needs due to the establishment of expenditure targets by the federal government for tax exempt debt financed projects. This budgeting practice may result in the approval of multi-year construction contracts for projects which exceed the budgeted appropriation. In these cases, subsequent appropriations may be necessary to complete project financing.

Capitalized Interest and Construction Fund Earnings Recorded in Capital Fund

The current interest expense on bonds issued for projects which are under construction is referred to as capitalized interest. Under generally accepted accounting principles (GAAP), this interest cost for proprietary fund departments should be reflected in the construction fund of the project (capital projects fund). The 1996 adopted capital improvement budget includes $202,400 in appropriation authority to pay capitalized interest costs for most proprietary fund projects. Several projects adopted for proprietary fund departments are not capitalized or are scheduled for completion prior to the anticipated debt financing. In these cases, no capitalized interest is charged to the project. Net capitalized interest costs will be reduced by construction fund earnings on unspent bond proceeds. The 1996 adopted budget anticipates $253,300 in earnings on 1996 bonds. These earnings are also recorded directly in the capital projects fund. The capital improvement budget form completed for each project

reflects the impact of directly recording both capitalized interest expense and construction fund earnings on project costs. Operating interest expense, which is the interest cost for bonds on projects which are complete or substantially complete, is reflected directly in proprietary fund operating departments. Both capitalized interest on on-going projects and operating interest expense on completed projects is reflected as an abatement to interest expenditures recorded in the debt service fund.

PFC Revenues
During 1995 General Mitchell International Airport received authorization to charge a $3 per person Passenger Facility Charge (PFC). The 1996 adopted airport capital improvement budget reflects $5,119,500 in PFC revenues. The 1996 adopted capital improvement budget reflects this revenue as direct cash (non-debt) financing of capital improvements. This presentation is a change from the 1995 calculation of direct cash financing.

Regulations for Reimbursement Bonds
The Internal Revenue Service (IRS) regulates the issuance of "reimbursement bonds" or bonds issued subsequent to project expenses actually being incurred. Tax-exempt issuers are allowed to pay capital costs out of available cash in anticipation of issuing long-term bond or note financing if certain conditions are met. The County's current practice is to issue capital improvement debt in late spring or early summer. Prior to debt issuance, some expenditures may have already occurred for new projects. This practice subjects the County to regulations for reimbursement bonds. The 1996 adopted budget continues the practice of allowing debt financed expenditures to occur before bonds are actually issued. This practice helps the County to meet expenditure targets for tax exempt bond issues. The following declarations are made for the purpose of complying with the regulations on reimbursement bonds.

1. A summary of adopted 1996 capital improvements identifies specific projects and the amount of the expenditure appropriation to be debt financed. As described above, the County intends to reimburse itself for expenditures made on the debt financed projects with the proceeds of the County's 1996 bond issue(s), the interest on which is to be excludable from the gross income of the owners under section 103 of the Internal Revenue Code of 1986, as amended.

2. The intent of the County is to use unspent bond proceeds from prior year financings or other cash reserves to make advance expenditures for 1996 capital improvements. The temporary expenditure of prior year bond proceeds will be limited to the use category specified when the bonds were originally issued. These proceeds are not available to finance 1996 capital improvements on a long-term basis because they are allocated to other capital improvements. Separate corporate purpose and airport issues may be required. The timing of these issues has not been finalized but based on past experience, bonds may be issued in late spring or early summer.

3. Cash outlays for debt service payments on the 1996 bond issues will not be required until 1996. However, proprietary fund departments budget for accrued interest payments during each calendar year. The County's current budget policy is to dedicate county sales and use tax revenues for debt service payments. To the extent sales and use tax revenues are not sufficient, general tax revenues will be used to meet debt service payments.

Adopted Financing For 1996 Capital Improvements

Financing for 1996 corporate purpose (non-airport) improvements is a combination of federal, state and local government reimbursement revenues, bonds, sales tax revenues, proceeds from the sale of a capital asset and proprietary fund projects construction fund earnings. Adopted debt financing for 1996 corporate purpose improvements totals $39,687,500. This is approximately 71 percent of the total corporate purpose appropriation. The remaining 29 percent of adopted corporate purpose appropriations is cash financed or financed from federal, state or local government reimbursement revenues. Cash financing for 1996 corporate purpose projects includes $179,293 in sales tax revenues, $1,200,000 in proceeds from the sale of the power plant and $116,000 in construction fund investment earnings. Adopted airport capital improvement financing for 1996 includes $8,998,500 in state and federal grants, $5,119,500 in Passenger Facility Charge revenues, $6,969,800 in airport bonds, and $137,300 in construction fund earnings.

Although a substantial portion of project costs are financed with long term debt, only a portion of debt service costs may be paid from tax revenues. Debt financing for enterprise fund departments, such as the airports, DHS-Mental Health Division, zoo and mass transit system may be supported in part by operating revenues. This is in contrast to many governmental fund improvements which are wholly tax revenue supported. Debt issued for some enterprise fund departments, such as the airports, has almost no tax levy impact. Collectively, based on 1994 year-end information, bonds issued for County proprietary fund departments comprise approximately 48 percent of total general obligations outstanding.

Adopted Five Year Capital Improvement Plan (1996-2000)

An indication of the County's future capital needs is contained in the 1996-2000 Five Year Capital Improvement Program. The adopted budget is used for 1996. Future year capital improvement projects for 1997-2000 represent requests from department administrators. These requests may or may not be ultimately approved. Compiling a requested five year capital improvement program is a valuable exercise for anticipating the fiscal impact of future capital needs. This information is important for structuring debt issues and scheduling major projects to lessen year to year fluctuations in needed tax revenues but it should be understood that significant changes are possible in departmental priorities and project schedules and costs from one year to the next.

The five year plans shows revenues from federal, state and local governments. The plan also identifies direct tax revenues and adopted debt financing. For the purpose of preparing the five year plan, investment earnings on the reinvestment of general obligation bonds for proprietary fund departments is reflected as a tax revenue. This classification was selected since the balance of investment earnings (earnings on bonds issued for general fund projects) is treated as an offset to required property tax revenues. It should also be noted, that in some cases, prior year appropriations of state and federal revenues are estimates and may not represent actual experience.

As was discussed earlier, while the overall cost of capital improvements is an important factor, the resulting tax supported cost of proposed improvements is also of importance. Generally, debt financing for enterprise fund departments has a much smaller tax levy effect than most governmental fund improvements because in many cases debt service expenditures can be recaptured through charges for service and other revenues.

Outstanding Debt By Department

On December 31, 1995, the County had $475,954,715 in outstanding general obligation bonds and notes issued for general county purposes. This total excludes $6,900,000 of outstanding bonds issued by the County on behalf of the Milwaukee Metropolitan Sewerage District. Year end 1995 debt, including debt issued on behalf of the Milwaukee Metropolitan Sewerage District, represents approximately 31.0 percent of the County's $1,556,657,395 debt limit for 1995. If the District's debt is excluded from this statistic, the County percent of legal limit used falls to approximately 30.6 percent. See the 1995 Fiscal Trends Report for a more detailed description of the County's outstanding debt.

Outstanding debt totals do not reflect debt service payments on revenue bonds issued to finance various power plant improvements or other leased backed debt transactions used by the County. Revenue bonds issued through non-County financing authorities but backed by Milwaukee County's promise to make annual appropriations are not general obligations of the County. Therefore, these bonds are not legal debt of the County and are not counted against the County's constitutional debt limit. In lieu of debt service payments, the County makes annual capital lease payments which are included in departmental operating budgets. A portion of these costs are subsequently recovered from both County departments and private users of the power plant. Currently, net capital lease payments total approximately $1.75 million annually. This annual lease obligation will be eliminated through the anticipated sale of the power plant and the refunding of power plant debt. This refunding is expected to be a requirement of the proposed power plant sale.

Debt Management And Capital Financing Policies

On July 21, 1994, the County Board of Supervisors adopted several debt management and capital financing policies or goals. These policies included a requirement that the County Exeuctive's recommended budget include a summary of the impact that borrowing proposals contained in the recommended budget would have on various measures of debt affordability. The policies also established limitations on capital improvement borrowing by requiring an increase in project pay-as-you-go cash financing. The requirement for 1996 was that 10.2 percent of County financed project costs be financed from cash sources.

This policy will require increased cash financing in subsequent years. Cash financing requirements increase by 2.0 percent increments annually to a required 20 percent. The 1996 adopted capital improvement budget includes $7,088,700 in financing from various cash sources in order to meet this requirement including $1,200,000 in proceeds from the sale of the power plant, $179,293 in sales and use tax revenues and $253,300 in investment earnings on bond. As discussed earlier, $5,119,500 in 1996 anticipated PFC revenues which in 1995 were reflected in reimbursement totals are now recorded as cash financing. The following section contains a summary of selected debt affordability indicators and provides a discussion of impacts that 1996 adopted borrowing will have on County debt trends. It should be noted that borrowing totals for corporate purpose projects are not based on the

requested five year plan due to the speculative nature of certain capital requests; instead future borrowing amounts of $55,000,000 are based on a three average of actual borrowing amounts.

A number of assumptions were revised in the development of future projected debt service costs. Interest rates were updated to current levels resulting in an approximate rate of 5.25 percent for 15-year level principal payment issues. In addition, growth assumptions used for various expenditure, revenue and other fiscal estimates were updated for this analysis. Sales tax revenue growth was projected at 5.0 percent annually. Equalized property values were assumed to grow at 3.3 percent annually and governmental and enterprise fund revenues were set at 5.0 percent annual growth.

1996 Adopted Capital Improvement Budget
Milwaukee County
November 15, 1995

Division	Project	1996 Adopted	Reimbursement Revenues: Federal Revenue	State Revenue	Local/Other Revenue	Reimbursement Revenue	Net County Commitment	Recommended County Financing: Sales Tax Revenues	Investment Earnings	Property Tax Revenue	Power Plant Revenue	PFC Revenue	GO Bonds
	TRANSPORTATION AND PUBLIC WORKS												
	Highways & Bridges												
1201	County Trunk Highway Action Program	$ 4,070,000	$ 1,920,000		$ 684,000	$ 2,604,000	$ 1,466,000	$ -	$ -	$ -	$ -	$ -	$ 1,466,000
1205	Bridge Replacement - East Locust Street over C & NW/R.W.	655,400	511,000			511,000	144,400						144,400
1224	New Traffic Signal - S. 92nd & W. Howard Avenue	65,000			32,500	32,500	32,500						32,500
1228	North Shop Improvements	55,000				-	55,000						55,000
1200	Total Highways & Bridges	$ 4,845,400	$ 2,431,000	$ -	$ 716,500	$ 3,147,500	$ 1,697,900	$ -	$ -	$ -	$ -	$ -	$ 1,697,900
	Mass Transit												
1259	Replace Data General Computer	$ 251,700	$ 200,000			$ 200,000	$ 51,700	$ -	$ 1,000	$ -	$ -	$ -	$ 50,700
1286	Major Repair Components 40 Neoplans (1987)	1,280,000	1,024,000			1,024,000	256,000						256,000
1291	Bus Replacement RTS II (1980)	9,163,500	7,280,000			7,280,000	1,883,500		36,400				1,847,100
1250	Total Mass Transit	$ 10,695,200	$ 8,504,000	$ -	$ -	$ 8,504,000	$ 2,191,200	$ -	$ 37,400	$ -	$ -	$ -	$ 2,153,800
	Airports												
1302	GMIA - Acquire Scattered Homes-Runway Protection Zone	$ 4,559,000	$ 1,600,000	$ 1,800,000		$ 3,400,000	$ 1,159,000					$ 1,159,000	$ -
1308	GMIA - Phase I Mitigation Program	5,112,000				-	5,112,000		83,400			794,000	4,234,600
1317	GMIA - Environmental Impact Statement Runway C-1	500,000	375,000	62,500		437,500	62,500					62,500	-
1318	GMIA - Realign Runway 7L-25R	3,325,000	2,493,000	416,000		2,909,000	416,000					416,000	-
1319	GMIA - Surface Movement Guidance Control System	481,000				-	481,000					481,000	-
1320	LJT - Master Plan	226,000		113,000		113,000	113,000					113,000	-
1324	GMIA - Acquire Underdeveloped Land-Zoned Residential	1,679,000	977,000	122,000		1,099,000	580,000					580,000	-
1328	GMIA - Pave "B" Taxiway Shoulders	334,000				-	334,000					334,000	-
1332	GMIA - School/Church Sound Insulation	989,000				-	989,000		19,100				969,900
1336	GMIA - Sales Assistance in C-1	283,000				-	283,000					283,000	-
1338	GMIA - Hydrant Fuel Facility Remediation	1,300,000		520,000		520,000	780,000		15,100				764,900
1340	GMIA - Old Fuel Farm Remediation	1,300,000		520,000		520,000	780,000		15,100				764,900
1341	GMIA - Perimeter Fence Replacement (Phase II)	158,000				-	158,000					158,000	-
1349	GMIA - Expand Baggage Claim Road Canopy	240,100				-	240,100		4,600				235,500
1355	GMIA - West Perimeter Road Repair	137,000				-	137,000					137,000	-
1361	GMIA - Hutsteiner/Service Road Replacement	336,000				-	336,000					336,000	-
1373	GMIA - Rehabilitate West FBO Apron	266,000				-	266,000					266,000	-
	Total Airports	$ 21,225,100	$ 5,445,000	$ 3,553,500	$ -	$ 8,998,500	$ 12,226,600	$ -	$ 137,300	$ -	$ -	$ 5,119,500	$ 6,969,800
	Environmental												
1377	Franklin Landfill Closure	$ 100,000				$ -	$ 100,000	$ 100,000	$ -	$ -	$ -	$ -	$ -
1378	Nonpoint Source Pollution Control Program	330,000		195,000		195,000	135,000						135,000
1379	Doyne Park Landfill Gas Extraction System	322,000			151,500	151,500	170,500						170,500
1382	Winnebago Sealman Block Clean-up	100,000		40,000		40,000	60,000	19,293		40,707			-
1375	Total Environmental	$ 852,000	$ -	$ 235,000	$ 151,500	$ 386,500	$ 465,500	$ 119,293	$ -	$ 40,707	$ -	$ -	$ 305,500
	Total Transportation & Public Works	$ 37,617,700	$ 16,380,000	$ 3,788,500	$ 868,000	$ 21,036,500	$ 16,581,200	$ 119,293	$ 174,700	$ 40,707	$ -	$ 5,119,500	$ 11,127,000
	PARKS, RECREATION AND CULTURE												
	Department of Parks, Recreation & Culture												
1404	Pool Redevelopment Program - Greenfield & Kosciuszko	$ 7,950,700				$ -	$ 7,950,700						$ 7,950,700
1406	County Wide Play Area Redevelopment Program	75,000				-	75,000						75,000
1410	Parkway Drive Reconstruction Program	846,000				-	846,000						846,000
1411	Parks Infrastructure Improvements	2,006,550				-	2,006,550				1,200,000		806,550
1424	Oakwood Golf Course Clubhouse Addition	450,000				-	450,000			45,900			404,100
1434	Bender Park Planning/Shore Protection	350,000				-	350,000						350,000
1400	Total Department of Parks, Recreation & Culture	$ 11,678,250	$ -	$ -	$ -	$ -	$ 11,678,250	$ -	$ -	$ 45,900	$ 1,200,000	$ -	$ 10,432,350

1996 Adopted Capital Improvement Budget
Milwaukee County
November 15, 1995

Division	Project	1996 Adopted	Reimbursement Revenues: Federal Revenue	State Revenue	Local/Other Revenue	Reimbursement Revenue	Net County Commitment	Recommended County Financing: Sales Tax Revenues	Investment Earnings	Property Tax Revenue	Power Plant Revenue	PFC Revenue	GO Bonds
	Museum												
1558	MacArthur Square Plaza - Water Abatement	$ 620,000			$ 100,000	$ 100,000	$ 520,000						$ 520,000
1561	Fire Automatic Sprinkler System	2,050,000	1,000,000			1,000,000	1,050,000						1,050,000
1563	Security/Fire/Life Safety System	719,000				-	719,000						719,000
	Total Museum	$ 3,389,000	$ 1,000,000	$ -	$ 100,000	$ 1,100,000	$ 2,289,000	$ -	$ -	$ -	$ -	$ -	$ 2,289,000
	Zoo												
1585	Infrastructure Improvements	$ 430,500				$ -	$ 430,500		$ 5,400				$ 425,100
1596	Environmental Remediation - Bliffert Property	100,000		40,000		40,000	60,000	60,000					-
1599	Pachyderm Building Modification	207,000				-	207,000		4,000				203,000
1575	Total Zoo	$ 737,500	$ -	$ 40,000	$ -	$ 40,000	$ 697,500	$ 60,000	$ 9,400	$ -	$ -	$ -	$ 628,100
	Total Parks, Recreation and Culture	$ 15,804,750	$ 1,000,000	$ 40,000	$ 100,000	$ 1,140,000	$ 14,664,750	$ 60,000	$ 9,400	$ 45,900	$ 1,200,000	$ -	$ 13,349,450
	HEALTH AND HUMAN SERVICES												
	DHS-Mental Health Division												
1603	Psychiatric Hospital - Install Smoke Dampers	$ 653,250				$ -	$ 653,250	$ -	$ 8,000	$ -	$ -	$ -	$ 645,250
1610	Food Service Building - Elevator Repair	92,000				-	92,000						92,000
1600	Total Mental Health Division	$ 745,250	$ -	$ -	$ -	$ -	$ 745,250	$ -	$ 8,000	$ -	$ -	$ -	$ 737,250
	Department of Human Services												
1627	Childrens Court Center Renovation	$ 6,777,000				$ -	$ 6,777,000	$ -	$ -	$ -	$ -	$ -	$ 6,777,000
1631	Financial Aid Center - Replace Escalator	330,000				-	330,000						330,000
1632	Financial Aid Center - Carpet Replacement	158,000				-	158,000						158,000
1625	Total Department of Human Services	$ 7,265,000	$ -	$ -	$ -	$ -	$ 7,265,000	$ -	$ -	$ -	$ -	$ -	$ 7,265,000
	DPW County Grounds												
1716	Demolition of Various Buildings	500,000					500,000						500,000
1724	North Avenue Water Main	$ 46,000				$ -	$ 46,000		$ -				$ 46,000
1700	Total DPW County Grounds	$ 546,000	$ -	$ -	$ -	$ -	$ 546,000	$ -	$ -	$ -	$ -	$ -	$ 546,000
	Total Health and Human Services	$ 8,556,250	$ -	$ -	$ -	$ -	$ 8,556,250	$ -	$ 8,000	$ -	$ -	$ -	$ 8,548,250
	GENERAL GOVERNMENT												
	Courthouse Complex												
1769	Entry Doors Replacement	$ 312,000				$ -	$ 312,000		$ 6,000				$ 306,000
1780	Community Correction Center - Kitchen Renovations	192,000				-	192,000		-				192,000
1784	Safety Building - Roof Replacement	154,800				-	154,800		3,000				151,800
1750	Total Courthouse Complex	$ 658,800	$ -	$ -	$ -	$ -	$ 658,800	$ -	$ 9,000	$ -	$ -	$ -	$ 649,800
	House of Correction												
1801	Cell Block B2 Plumbing Fixture Replacement ACC	$ 153,900				$ -	$ 153,900						$ 153,900
1830	Adult Correctional Center - 600-Bed Men's Facility	6,570,000				-	6,570,000	-	-	-	-	-	6,570,000
1833	Laundry Ventilation System	77,500				-	77,500						77,500
1842	A-2 & B-2 Rebuild Cell Doors and Operating Mechanisms	324,000				-	324,000						324,000
1844	Smoke Detectors/Fire Alarm at ACC and TPC	82,500				-	82,500						82,500
1800	Total House of Correction	$ 7,207,900	$ -	$ -	$ -	$ -	$ 7,207,900	$ -	$ -	$ -	$ -	$ -	$ 7,207,900
	Other County Agencies												
1855	PAC Interior Rehabilitation	400,000				-	400,000						400,000
1858	Fleet Equipment Acquisition	2,069,800				-	2,069,800		40,000				2,029,800
1861	Trunked Radio Simulcast System	631,300				-	631,300		12,200				619,100
1862	War Memorial Steam Service	151,000				-	151,000						151,000

1996 Adopted Capital Improvement Budget
Milwaukee County
November 16, 1995

			Reimbursement Revenues					Recommended County Financing					
Division	Project	1996 Adopted	Federal Revenue	State Revenue	Local/Other Revenue	Reimbursement Revenue	Net County Commitment	Sales Tax Revenues	Investment Earnings	Property Tax Revenue	Power Plant Revenue	PFC Revenue	GO Bonds
1866	DOA - Airport Business Park	2,000,000			1,000,000	1,000,000	1,000,000						1,000,000
1870	County Special Assessments	250,000				-	250,000			250,000			-
1872	War Memorial Complex Facilities Improvements	575,000				-	575,000						575,000
1873	FIRMS Replacement/Year 2000 Transition	1,000,000				-	1,000,000		-				1,000,000
1850	Total Other County Agencies	$ 7,077,100	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 6,077,100	$ -	$ 52,200	$ 250,000	$ -	$ -	$ 5,774,900
	Total General Government	$ 14,943,800	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 13,943,800	$ -	$ 61,200	$ 250,000	$ -	$ -	$ 13,632,600
	Grand Total Capital Improvements	$ 76,922,500	$ 17,380,000	$ 3,828,500	$ 1,968,000	$ 23,176,500	$ 53,746,000	$ 179,293	$ 253,300	$ 336,607	$ 1,200,000	$ 5,119,500	$ 46,657,300

1996 Adopted Capital Improvement Financing	Amount
Reimbursement Revenue	23,176,500
Sales Tax Revenue	179,293
Investment Earnings	253,300
Power Plant Revenue	1,200,000
PFC Revenues	5,119,500
Corporate Purpose Bonds	39,687,500
Airport Bonds	6,969,800
Total 1996 Capital Financing	76,922,500

APPENDIX

OFFICE OF COUNTY EXECUTIVE

Milwaukee County

F. THOMAS AMENT • COUNTY EXECUTIVE

September 28, 1995

To My Colleagues on the Milwaukee County Board:

This is my fourth year as County Executive and I again present you with a budget that retains the high level of essential and quality-of-life services that Milwaukeeans need and expect. The details are included in the attached budget summary. A few highlights of my proposed 1996 Milwaukee County Budget are as follows:

- TAXES - reduces the tax rate for the fourth straight year;
- MANDATES - demonstrates some of the progress made in Madison to relieve the burden of state mandates;
- PARKS - continues maintenance programs for the best park system in the country;
- CRIME - addresses overcrowding in our correctional facilities; and
- GROWTH - provides funding for vital economic development initiatives.

Milwaukee County citizens have time and again asked us to use their property taxes responsibly. I believe this is a responsible budget. This budget answers their demands.

Sincerely,

F. Thomas Ament

F. Thomas Ament
Milwaukee County Executive

COURTHOUSE, ROOM 306 • 901 NORTH 9TH STREET • MILWAUKEE, WISCONSIN 53233 • TELEPHONE 278-4211

GLOSSARY

Abatement	Represents a reduction to overall expenditure amounts in a department. Similar to a revenue, it is an account classification used to record the delivery of services from one County department to another County department.
Appropriation	An authorization granted by the Board of Supervisors and approved by the County Executive to make expenditures and to incur obligations for specific purposes. (Note: Appropriations are specified as to amount and the time in which they may be expended.)
Bond	A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
Budget	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term indicates a financial plan for a single year.
Budget Control	The control or management of a governmental unit of enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.
Budget Message	A general discussion of the proposed budget which outlines important features and indicates any major change in policy as presented in writing by the budget-making authority to the legislative body.
Budgetary Unit	The basic accounting entity within the operating appropriations. The level at which budget appropriations are made by the County Board and to which, in most instances, appropriations are controlled.
Capital Improvement	A capital improvement is a non-recurring expenditure used for the preparation of overall program plans (master plans) or for acquiring a permanent fixed asset such as land (title or easement); improvement of land; construction of roadways, bridges, structures or buildings and/or additions thereto; installation of initial equipment necessary for the operation of the improvement; replacement of existing fixed assets; and substantial reconstruction and/or alteration of existing permanent fixed assets which upgrade the improvement beyond its original conditions.

Capital Outlay	Expenditures which result in the acquisition of or addition to fixed assets.
Crosscharge	An internal charge from one County unit to another County unit for services rendered. It is the offset to an "abatement."
Debt Service Fund	A fund established for administering the annual payments of interest and principal on long-term debts other than special assessment and revenue bonds.
Department	A level of organization within the County. Responsible for developing work plans, overseeing and directing operations of component units (e.g., Department of Parks).
Direct Charges	Those expenses which can be charged directly as a part of the cost of a product or service, or of a department or operating unit as distinguished from overhead and other indirect expenses.
Division	An organizational unit level normally reporting to the department level (e.g., Marketing Division, Department of Parks).
Enterprise Fund	A fund established to account for the financing of a self-supporting enterprise that renders goods or services to the public at large on a consumer charge basis (e.g., Zoological Department).
Expenditure	The cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays.
FIRMS	Financial Information Resource Management System - an automated accounting and financial reporting system.
Fiscal Year	Any twelve-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The fiscal year for Milwaukee County extends from January 1 to December 31, as prescribed by State law.
Fringe Benefits Crosscharge	An internal charge of salaries, wages, and benefits from one County agency to another for services rendered.
Fringe Benefits or Employee Group Benefits	Benefits provided to Milwaukee County employees, including group health and life insurance, retirement and Social Security.

Function	An authorized group of programs having related purpose. In the governmental field, the classification of expenditures and revenues by Function, Service, Program and Program Element permits the use of expenditure and revenue data in the preparation of programmatic budgets in which the main emphasis is on output rather than organizational units and objects.
Funded Full Time - Equivalent Position	The total budgeted positions including full-time, part-time, temporary and overtime positions, after reduction for budgeted vacancy and turnover, converted to the decimal equivalent of a full-time position based on 2,088 hours per year.
General Fund	A fund established to account for all financial transactions not properly accounted for in another fund.
Grant	A contribution from another governmental unit or outside agency. The contribution is usually made to aid in the support of a specified function, but it sometimes is also for general programs or specific projects.
Group	An organizational unit level in the reporting hierarchy which is a subdivision of section organization units (e.g., McKinley Marina Group, East Region Section, Operations Division, Department of Parks).
Indirect Charges	Those expenses which by their nature cannot be readily allocated to a specific activity or project on a direct basis. These expenses are prorated to the program element or project levels.
Internal Service Fund	A fund established for the financing of special activities and services performed by a designated organization unit within a governmental jurisdiction for other organization units within the same governmental jurisdiction (e.g., Public Works Facilities Management).
Objective	A description of a task or function to be accomplished in specific and measurable terms within a defined period of time.
Other Direct Revenue	A source of income to the County through a user fee, sale of goods, interest earnings and other similar activities. This income is a result of such things as the sale of licenses and permits, fines, forfeitures and penalties and other service fee charges.
Personal Services	Total costs of salaries, wages, and fringe benefits paid to or for employees of Milwaukee County.
Program	Any (or a number of) activities combined in a specific plan to accomplish a service objective within the guidelines of the resource management framework.

Program Budget	The estimating of expenditure and/or revenue accounts at the program or program element level.
Program Element	A subdivision or cost center of a program against which work is reported.
Revenue	Income received by the County Government in support of the government's program of services to the community. It includes such items as property taxes, fees, user charges, grants and fines.
Section	An organizational unit level which is a subdivision of division organizational units (e.g., Landscape Services Section, Facilities Division, Department of Parks).
Service	A grouping of programs in the resources management hierarchy. Services are delineated as part of predetermined functions aimed at general community goals.
Tax Levy	The total public contribution of general property taxes to be collected by the government to meet public needs.
Vacancy/Turnover	A reduction to personnel costs based on departmental experience of retaining unoccupied positions and frequency of persons hired to replace those leaving. Vacancy/turnover is also used to curtail personal service spending, while maintaining vacant funded positions.

COMPARISON OF FUNDED

FULL-TIME POSITION EQUIVALENTS

Org.	Description	1992	1993	1994	1995	1996	1995/1996 CHANGE
LEGISLATIVE AND EXECUTIVE							
1000	County Board	67.3	68.6	68.9	69.4	68.7	(.7)
1001	County Board-Audit Department	24.9	23.7	24.0	25.2	26.0	.8
1011	County Executive-General Office	13.6	14.8	14.8	15.5	16.6	1.1
1015	County Executive-Emergency Government	11.0	10.9	10.9	11.0	8.7	(2.3)
1018	County Executive-Handicapped	5.4	5.3	4.9	4.9	4.1	(.8)
1020	County Executive-Intergovernmental Relations	5.0	5.0	4.4	4.1	4.1	.0
1021	County Executive-Veterans Service	7.0	6.9	6.7	6.7	6.8	.1
TOTAL LEGISLATIVE AND EXECUTIVE		**134.2**	**135.2**	**134.6**	**136.8**	**135.1**	**(1.7)**
STAFF							
1110	Civil Service Commission	5.0	5.0	5.0	5.0	5.0	.0
1120	Personnel Review Bd.	7.0	6.0	6.0	7.0	7.0	.0
1130	Corporation Counsel	24.4	23.7	23.6	25.6	22.7	(2.9)
1140	Department of Human Resources	61.1	60.5	60.1	55.3	47.7	(7.6)
1150	Department of Admin. Risk Management	6.0	6.0	6.0	7.0	7.0	.0
1151	Department of Admin. Fiscal Affairs	64.6	62.9	63.4	50.0	43.4	(6.6)
1152	Department of Admin. Procurement	16.5	16.7	16.0	16.3	12.9	(3.4)

Org.	Description	1992	1993	1994	1995	1996	1995/1996 CHANGE
1160	Department of Admin. Information Management Services	87.8	82.3	80.1	74.6	58.8	(15.8)
1106	Department of Admin. Development	7.0	7.0	7.0	7.0	5.8	(1.2)
1111	Department of Admin. Housing & Community Development	27.8	26.6	27.6	29.0	27.9	(1.1)
1177	Department of Admin. Justice Information Systems	.0	.0	7.5	10.4	9.4	(1.0)
1190	Labor Relations	4.4	4.6	4.9	5.0	4.7	(.3)
TOTAL STAFF		**311.6**	**301.3**	**307.2**	**292.2**	**252.4**	**(39.8)**
COURTS AND JUDICIARY							
2000	Combined Court Related Operations	325.8	327.5	335.3	336.0	307.6	(28.4)
2430	Department of Child Support Enforcement	116.0	114.4	127.2	131.5	124.9	(6.6)
TOTAL COURTS AND JUDICIARY		**441.8**	**441.9**	**462.5**	**467.5**	**432.5**	**(35.0)**
GENERAL GOVERNMENTAL SERVICES							
3010	Election Commission	6.0	5.6	5.7	5.6	5.8	.2
3090	County Treasurer	12.6	11.8	12.4	11.8	11.7	(.1)
3270	County Clerk	10.0	9.4	9.4	9.4	9.1	(.3)
3310	Law Library	4.1	3.5	3.4	4.0	.0	(4.0)
3400	Register of Deeds	38.9	39.9	42.0	43.3	41.2	(2.1)
TOTAL GENERAL GOVERNMENTAL SERVICES		**71.6**	**70.2**	**72.9**	**74.1**	**67.9**	**(6.3)**

Org.	Description	1992	1993	1994	1995	1996	1995/1996 CHANGE
PUBLIC SAFETY							
4000	Sheriff	625.0	795.2	765.2	856.4	837.5	(18.9)
4190	Medical Examiner	31.2	32.2	32.3	33.6	33.1	(.5)
4300	House of Correction	337.5	351.8	366.0	373.6	372.4	(1.2)
4500	District Attorney	112.3	116.2	121.6	126.0	126.6	.6
TOTAL PUBLIC SAFETY		**1106.0**	**1295.4**	**1285.1**	**1389.6**	**1369.6**	**(20.0)**
PUBLIC WORKS							
5040	Airport	173.8	172.1	172.2	176.6	179.4	2.8
5070	Professional Services	60.1	59.7	67.9	77.8	79.8	2.0
5100	Highway Maintenance	138.4	137.7	136.3	136.5	135.7	(.8)
5330	Fleet Maintenance	72.2	69.3	64.3	67.8	63.7	(4.1)
5700	Administration and Facilities Management	177.3	209.8	203.5	261.1	246.3	(14.8)
5725	Institutions Administration and Facilities Management	6.9	95.3	87.2	84.9	.0 **	(84.9)
5900	Milwaukee County User Side Subsidy Program	12.6	15.6	16.2	16.2	15.7	(.5)
6130	DPW - Facilities Management	56.7	.0 *	.0	.0	.0	.0
6155	DPW - Grounds Maintenance and Traffic	35.3	.0 *	.0	.0	.0	.0
6170	DPW - County Grounds Power Plant	42.2	43.4	43.6	17.5	.0	(17.5)
TOTAL PUBLIC WORKS		**775.5**	**802.9**	**791.2**	**838.4**	**720.4**	**(118.0)**

* The 1993 budget consolidates these org. units into Org. Unit 5725 - Institutions Administration and Facilities Management.

** The 1996 budget consolidates this org. unit into Org. Unit 5700 - Administration and Facilities Management.

Org.	Description	1992	1993	1994	1995	1996	1995/1996 CHANGE
HEALTH AND HUMAN SERVICES							
6000	DHHS Administration	8.9	.0 *	.0	.0	.0	.0
6201	Combined Community Services (51.42 Board)	103.4	.0 *	.0	.0	.0	.0
6800	Mental Health Division	1613.4	1610.4	1578.5	1551.1	1263.3	(287.8)
7100	John L. Doyne Hospital**	1726.0	1820.9	1772.0	1521.5	13.6	(1507.9)
7200	County Supported Health Programs**	.0	.0	.0	.0	51.9	51.9
7900	Department on Aging	118.8	112.6	120.8	126.4	130.3	3.9
8000	Department of Human Services	1155.2	1290.4	1400.6 *	1381.8	1299.0	(82.8)
TOTAL HEALTH AND HUMAN SERVICES		**4725.7**	**4834.3**	**4871.9**	**4580.8**	**2758.1**	**(1822.7)**

* DHHS-Administration and the Combined Community Services (51.42 Board) were transferred into the Department of Human Services in the 1993 budget.

* John L. Doyne Hospital was sold and the Department of County Supported Health Programs was created in the 1996 budget.

PARKS, RECREATION AND CULTURE							
9000	Parks Department	970.2	901.6	895.5	903.4	863.3	(40.1)
9300	Stadium	.0	.0	.0	.0	.0	.0
9500	Zoological Department	238.7	239.3	239.8	239.3	227.4	(11.9)
9700	Public Museum	.0 *	.0	.0	.0	.0	.0
9910	University Extension	3.0	2.0	1.9	1.8	1.8	(.0)
TOTAL PARKS, RECREATION AND CULTURE		**1211.9**	**1142.9**	**1137.2**	**1144.5**	**1092.5**	**(52.0)**
TOTAL - ALL OPERATING DEPARTMENTS		**8778.3**	**9024.1**	**9062.6**	**8923.9**	**6828.4**	**(2095.5)**

* All positions for the Milwaukee Public Museum are abolished effective March 31, 1992.