Request for Proposal
For:

Milwaukee County Historical Society Museum
Exterior Renovation

910 N. Old World Third Street
Milwaukee, Wisconsin 53203

Milwaukee County
Department of Administrative Services

Project Number O118-13449
To All Interested Consultants

Project: Milwaukee County Historical Society
Museum Exterior Renovation

Project No.: O118-13449

Subject: REQUEST FOR PROPOSAL (R.F.P.)

The Milwaukee County Department of Administrative Services is requesting proposals for professional consulting services to provide architectural and engineering design services required to complete planning and design for the exterior renovation of the Milwaukee County Historical Society Museum (Historical Center) located at 910 N. Old World Third Street, Milwaukee, Wisconsin 53203

I. BACKGROUND

The Milwaukee County Historical Society Museum (Historical Center) is a 31,376 square foot two story neoclassical revival structure with basement and attic levels. The facility was designed by Kirchhoff & Rose Architects and was originally constructed in 1913 as the Second Ward Savings Bank. The building is a flat-roofed building and is constructed of gray Bedford limestone laid in coursed ashlar with concrete block bearing back up walls. The exterior walls are accented with engaged fluted stone columns, a stone cornice, and a decorative stone balustrade. The windows are cast iron framed units.

The substructure includes reinforced concrete strip footings supporting the concrete foundation, exterior walls and some interior walls. In addition, concrete spread footings support the interior columns. The basement floor structure is a reinforced concrete slab on grade. The foundation is supported by timber piles/pilasters with a water recharge system. The first floor structure is reinforced cast-in-place concrete construction supported by interior reinforce cast-in-place concrete beams and concrete columns and the concrete foundation wall. The low-sloped, flat roof structure consists of cementitious plank decking supported by metal truss joists.

The major decorative features of the exterior are engaged Ionic columns that define the window bays, a continuous unornamented frieze, modillion cornice, and parapet balustrade. Pedimented entries are located in the central bays of the east and west elevations. Large windows extend from the foundation to frieze between the columns. The first level windows are tri-partite units with fixed plate glass glazing and side opening casement windows, which are topped by richly molded segmental caps. The second level windows reflects the three-part division of the lower floor windows, but are more baroque in character with curving and elliptical glazing bars and arched tops accented with console keystones.

The building’s first floor contains gallery spaces, a great hall, storage rooms, restroom, and other support space. The second level (mezzanine) contains administrative offices, gallery space, a library, and storage areas. The basement level contains the majority of the mechanical and electrical equipment and piping distribution, as well as storage areas, public restrooms, and a carpentry shop.

In addition to being a Milwaukee County designated Landmark and a City of Milwaukee locally designated historic property, the Milwaukee County Historical Society Museum (Historical Center) is also listed on the State of Wisconsin and National Registers of Historic Places.

In 1989, Milwaukee County conducted a limited repair and restoration of the building’s exterior façade. Work consisted of removal and replacement of loose mortar, the patching of cracked stones, the replacement of flashings, and the installation of a metal panel system over the inside face of the brick parapet walls.

In 2004, Milwaukee County undertook the restoration of the building’s exterior cast iron windows and from 2006 to 2011 Milwaukee County undertook restoration and renovations of the building’s interior. While the interior renovation were under construction the existing built-up roof was replaced with an EPDM
membrane. During the roof replacement the façade parapet, entablature, and engaged column capitals were inspected. Areas of deterioration, cracking, delamination, spalling, and efflorescence were noted. Loose stone and material from the prior restoration that were in danger of falling were removed.

In 2012, additional stones, on the upper façade, were discovered to have fractured and come loose. A re-inspection of the upper façade was undertaken and loose stone was removed. The upper façade, entablature and parapet, has been wrapped in safety netting and structural shoring has been installed to prevent the falling of any loose stone. The netting and shoring will remain in place until the façade restoration begins. Consultants should anticipate the partial removal of netting / shoring and the erection of temporary safety barriers will be require during the investigation phase.

Electronic copies of the record drawings for following will be available to upon request.

1. 1913 Second Ward Savings Bank (incomplete).
2. 1989 Exterior Wall Renovation.
3. 2004 Cast Iron Window Restoration
4. 2009 Interior Building Alterations

Drawings will also be available for viewing at the offices of the Milwaukee County Department Administrative Services, Facilities Management Division, Architecture Engineering and Environmental Service Section, during City Campus during business hours (9:00 A.M. to 3:00 P.M. Monday thru Friday).

II. GENERAL PROJECT DESCRIPTION

The scope of work of this RFP will be the inspection, planning, and design for the renovation and restoration of the exterior of the Milwaukee County Historical Society Museum (Historical Center) building.

Work will included a complete and accurate assessment of that building’s existing façade and its water management characteristics. The consultant will review record documentation and conduct a complete inspection of each component of the building’s façade (engaged columns, entablature, parapets, windows, doors, window wells, gratings, vents, etc.). The consultant’s assessment should include, but not limited to, the follow,

1. Identification and classification of existing materials.
2. Evaluation of existing façade systems including drainage, insulation, structural supports.
3. Thorough inspection of all elements documenting all signs of deterioration and defects.
4. Investigation of hidden conditions through probes into exterior building components.
5. Investigation of material deterioration through field and laboratory testing methods.
6. Identification of any potentially hazardous or unsafe conditions.

Upon the completion of the assessment the consultant will provide the owner with a written report identifying problem conditions.

After the completion of the assessment the consultant will begin the planning and design for the repairs and restoration. Work is anticipated to consist of the complete restoration of the parapet and entablature masonry. Minor restoration of the cast iron window frames is expected.

Probable masonry work will include, but not limited to,

1. Deconstruction and reinstallation of the entablature level and parapet balustrade railings, balusters, coping, and sill stones.
2. Replacement of existing carbon steel anchor pins with stainless steel anchor pins.
3. Replacement of deteriorating masonry joints.
4. Replacement of broken, cracked, or missing stones.

Probable cast iron window frame and window work will include, but not limited to,

1. The removal and replacement of failed window frame component joints and replacement with appropriate sealants.
2. Replacement missing and deteriorating sealants at the joints between the cast iron window
frames and the limestone façade.
3. Replacement weakened glazing sealants.
4. Removal of oil and grease buildup on window frames.
5. Removal of areas of rust and corrosion on the frames and repaint frames with primer and anti-
corrosive finish paint.
6. Replaces cracked or damaged glazing.

Additional site work renovations will include the repair of loose or damage brick pavers on the east side of
the building, repair of all window well grates, and the repair of the existing sidewalk basement door. The
consultant should also provide coordination with the City of Milwaukee and the City Engineer to provide
repairs to city owned sidewalks on the south and west sides of the building as needed (See Attachment 7).

III. SCOPE OF CONSULTANT SERVICES

The successful consultant must be very knowledgeable in the design, construction, and restoration of
exterior stone masonry. Prior experience in historic preservation and limestone restoration is highly
desirable. Additionally, the consultant must have appropriate resources and expertise to perform all
inspection, investigation, testing, planning, design, construction documents (drawings and specifications),
and construction observation in accordance with standard terms and conditions of the Milwaukee County
Department of Administrative Services Consultant Agreement for Professional Services, Type C. These
efforts shall be consistent with the County's goals and budget for the Historical Society Museum (Historical
Center) Exterior Renovation project. Additionally, Milwaukee County seeks to implement financially
feasible, technologically sound strategies to conserve energy and surpass current norms for water
conservation, and waste management / recycling. The County will require that such strategies be explored
in the design of this project.

The successful consultant shall provide all services as specified per the standard terms and conditions of
the Milwaukee County Department of Administrative Services Consultant Agreement for Professional
Services, Type C (see attachment) as well as the requirements and services described below.

A. GENERAL REQUIREMENTS

1. Provide agency coordination for all plan reviews and permits required. Agency coordination
   shall include all local and State requirements for publicly owned historic properties.
2. Schedule, attend, and facilitate a project design kick-off meeting and be prepared to attend
   periodic meetings to review the project status with the County’s project team and other
   invitees as necessary to address planning and design issues.
3. Submit a total of three (3) sets of various reports, project manuals and construction plans for
   review and comments at each level of project development.
4. Assist in identifying and/or pre-qualifying contractors for construction.
5. Design work shall incorporate into the project, to the best extent possible, Leadership in
   Environmental and Energy Design (LEED) standards as specified by the U.S. Green Building
   Council. Project specifications shall describe the sustainable design elements that are to be
   incorporated in the various sections of the project. Documentation requirements shall also be
   written into the contract documents where applicable.

B. BASIC SERVICES

1. The consulting firm shall assemble a design project team to perform all investigation, testing,
   programming, planning, design, construction document preparation, and construction
   administration necessary to complete the renovation and restoration of the Historical Society
   Museum (Historical Center) building’s façade. If “in-house” staff personnel are not available
   the consulting firm shall augment their project team with design-engineering sub-consultants,
   which shall include but are not limited to the following: a) structural, b) plumbing c) cost
   estimating.
2. The Investigation and Programming Phase of the project shall be per Articles 3.1 of attached
   consultant agreement. The consulting firm shall: a) utilize the information provided in the
   record documentation, b) conduct a complete façade assessment to document existing
   conditions, c) meet with Milwaukee County Department of Administrative Services and
   Milwaukee County Historical Society personnel to prepare a program for the exterior
   renovation d) develop a Rough Order of Magnitude estimate (ROM) of probable construction
costs to be submitted with the investigation and programming phase documents for the owner’s review.

3. The Schematic Design Phase of the project shall be per Articles 3.2 of attached consultant agreement. The required deliverables shall include, but are not limited to the following: a) a determination of regulatory issues and permits required, b) investigation of relevant product manufacturers, materials, warranties, and design alternatives that are applicable to the exterior renovations c) explore strategies to incorporate energy conservation elements into the design of the restoration, d) provide structural analysis of the existing building’s structure as needed for the façade restoration, e) prepare schematic design options for the renovations and, f) prepare estimates of probable construction costs for each schematic design option to be submitted with the Schematic Design Phase documents for the owner’s review.

4. The Design Development Phase of the project shall be per Article 3.3 of the attached consultant agreement. The required deliverables shall include but are not limited to the following: a) field measurements and documentation of existing conditions, b) produce (or update owner’s) AutoCAD drawings of the existing façade and building exterior site, c) create a photographic record of existing conditions, d) develop design drawings for the renovations, showing relevant dimensions and details, e) finalize selection and owner approval of proposed materials and finishes, f) provide a written summary of any project features included in the design or in the construction process that adhere to LEED design criteria, improve energy-efficiency, reduce waste, or reduce negative impacts on the surrounding environment. Two reports shall be provided during the course of the project. The first report shall be provided at the completion of the design development phase and the second at substantial completion (see below). Reports shall be a narrative format. Items to be addressed shall include (but not limited to):
   • Indicate a goal for minimum % of materials containing recycled content.
   • Indicate plans for recycling construction waste and the goal for minimum % of waste to be recycled.

5. The Contract Documents Phase of the project shall be per Article 3.4 of the attached consultant agreement. The required deliverables shall include but are not limited to: a) three (3) sets of “in-progress” contract documents for review by Milwaukee County at milestone dates of 50% complete (construction drawings only) and 90% complete (three (3) sets of construction drawings and one (1) project manual), and b) three (3) sets of construction drawings & one (1) project manual for review by Milwaukee County at 100% completion.

6. The Bidding Phase of the project shall be per Article 3.5 of consultant agreement.

7. The Construction Phase of the project shall be per Article 3.6 of consultant agreement.

8. At Substantial Completion the design-consultant shall provide a second a written summary of the project features that adhere to LEED design criteria. The summary shall provide specific quantitative information for the items listed in the design development report. Items to be addressed shall include (but not limited to):
   • Major materials that have significant amount of recycled content (provide approx quantities)
   • Quantity of construction waste recycled (in tons and in terms of % of the total construction waste generated)

9. The Post-Construction Phase shall include, upon request of the Owner, and prior to the expiration of one year from the date of Substantial Completion, the Consultant shall, without additional compensation, conduct a meeting with the Owner to review the façade renovations and the performance of the restoration work.

IV. QUALITY CONTROL

1. The Milwaukee County Department of Administrative Services is required by County policy to monitor and track quality control of design and construction projects.

2. The Milwaukee County Department of Administrative Services, Facilities Management
Division, Architectural, Engineering, & Environmental Services Section will track, categorize and identify reasons for changes to the bid documents during construction. The quality control procedures established and practiced by the consultants are expected to result in minimal changes in construction due to contract documents errors and/or omissions in the Bid Documents.

3. Milwaukee County reserves the right to request partial or full reimbursement from consultants for change orders resulting from errors and omissions in the services they are contracted to provide.

V. PROJECT TIME TABLE

1. The schedule shown below is based on the extent of basic design services from Programming through Construction Administration

   a. Request for Proposal Notice: 05/01/2013
   b. Issue Request for Proposal: 05/07/2013
   c. Pre-Proposal Meeting: (1:00pm, at the project site) 05/10/2013
   e. Proposals Due: (2:00pm, City Campus, AE&ES Office) 05/16/2013
   f. Selection Committee selects consultant: 05/22/2013
   g. Offer and negotiate contract with selected consultant: 05/24/2013
   h. Consultant Agreement signed and Notice to Start Issued: 06/03/2013
   i. Investigation and Programming Phase Completed: 07/19/2013
   j. Schematic Design Phase Completed: 08/16/2013
   k. Design Development Phase Completed: 09/20/2013
   l. Construction Documents Phase Completed: 12/01/2013
   m. Bidding Phase Completed: 02/01/2014
   n. Anticipated Construction Start: 04/01/2014
   n. Anticipated Construction Completion: 08/01/2014

2. The Pre-Proposal Meeting is scheduled for May 10, 2013 at 1:00 P.M. to be held at the Milwaukee County Historical Society Museum (Historical Center) 910 N. Old World Third Street, Milwaukee, Wisconsin 53203.

3. Additional Site Visits will be scheduled, upon requested, after the Pre-Proposal Meeting.

VI. RELATED WORK BY OTHERS

1. Milwaukee County will provide hazardous material removal if encountered on the project site.

2. Milwaukee County will provide topographic surveys of the project site as may be required by the Architect/Engineer to describe existing site conditions and determine proposed design and construction solutions.

3. The Consultant shall recommend to the Owner the obtaining of any additional special investigations, surveys, tests, analysis, and reports beyond the scope of the Milwaukee County Department of Administrative Services Consultant Agreement for Professional Services, Type C agreement, as may be necessary for the proper execution of the Consultants services

VII. PROPOSAL CONTENT

The proposal shall conform to Milwaukee County's Proposal Preparation, Submission and Evaluation Guidelines (See Attachment 6). The proposal shall include the Consultant Proposal Form (See Attachment 7) and the following information:

1. **Cover:** Include project number and name, project location, consultant's name, address, telephone number, FAX number, e-mail address, proposal date, etc.

2. **Table of Contents:** Include an identification of the material by section and page number.
3. **Letter or Transmittal:** The name and description of the organization submitting the proposal briefly stating the proposer’s understanding of the service to be provided. Proposers shall acknowledge the receipt of any amendments to the request for proposal.

4. **Organization Description:** A brief description of the organization submitting the proposal. Include the name, size, legal status (corporation, partnership, etc.), professional registration/certification, major type of activity or areas of consulting. The organization must be licensed to operate in the State of Wisconsin. Include a copy of current license, certification or registration.

5. **Organization’s Experience:** Include a list of similar projects that the organization has participated on in the past five (5) years. Experience in design and construction of public works facilities is desirable. Attach a separate sheet for each project, up to five (5) maximum, giving a brief description of each project and the organizations participation.

6. **Project Organization and Staff Experience:** Include an organizational structure of the project team, including the relationship of the sub-consultants to be used for this project. The name of the Principal In Charge of this project along with their Professional Registration Number in the State of Wisconsin must be clearly indicated in this section of the proposal, along with the name, occupation and title of the Project Manager who will be in charge of this project. Provide a resume for each individual involved in the project, and include their name, title and/or duties for the project, professional registration, relevant certifications, a brief description of related experience including time contribution in this capacity to past projects, and qualifications.

7. **Alternate Principal-In-Charge:** Include the name of an Alternate Principal-In-Charge in the event that the originally declared Principal In Charge is not able to fulfill their duties. Milwaukee County DAS-FM also reserves the option to select an Alternate Principal-In-Charge.

8. **Sub-Consultants:** Indicate the names and addresses of any sub-consultants and/or associates proposed to be used in this project. State the capacity they would be used in and the approximate percentage of the total services they would provide. Also state their past experience in the field.

9. **Project Approach:** Provide a description of architectural and engineering problems you anticipate in this project and how you propose to overcome them. Discuss how you plan to staff the project to efficiently complete the work effort.

10. **Scheduling:** Provide a bar chart form schedule indicating a sequenced timetable, with relationship, which are necessary to complete the project, based on the schedule provided in this RFP.

11. **Constant Effort:** Include a spreadsheet/matrix listing the names, classifications, hourly rates and hours to be spent by each required task to complete the project as described in this RFP.

12. **DBE Goals:** The Disadvantaged Business Enterprise (DBE) participation goal for this project/contract is **25%**. The proposal must list names and addresses of the DBE firms used, the tasks performed by them and percentage of the work performed by them. For assistance, contact the DBE office at 278-5248.

13. **Equal Opportunity Employer:** The Architect/Engineer and all associated consultant(s) must be an Equal Opportunity Employer. Proof of this must be indicated in that section of the Proposal.

14. **Quality Control:** Submit a contract document quality control plan. Quality control is to be performed by individuals not assigned to the project on an ongoing basis.

15. **Fee Proposal:** The fee for this project shall be clearly stated as an **actual cost** not-to-exceed fee for these services. A dollar amount for reimbursable items as described in the proposal should also be clearly stated. Fee proposal shall be on the attached consultant proposal form (See Attachment 7).

**VIII. PROPOSAL EVALUATION**
See section XV of the attached Milwaukee County Proposal Preparation, Submission and Evaluation Guidelines for the evaluation criteria. Proposers must recognize this is not a bid procedure, and a Professional Services agreement will not be awarded solely on the basis of the low fee proposal. Milwaukee County reserves the right to accept or reject any and all proposals, issue addenda, request clarification, waive technicalities, alter the nature and/or scope of the proposed project, request additional submittals, and/or discontinue this process.

IX. GENERAL REQUIREMENTS

1. The successful consultant and/or any contractor affiliated with the prime consultant shall be prohibited from submitting bids in the construction bidding process for this project.

2. Bidders shall follow Milwaukee County Code of Ethics as follows: No person(s) with a personal financial interest in the approval or denial of a Contract being considered by a County department or with an agency funded and regulated by a County department, may make a campaign contribution to any County official who has approval authority over that Contract during its consideration. Contract consideration shall begin when a Contract is submitted directly to a County department or to an agency until the Contract has reached final disposition, including adoption, County Executive action, proceeding on veto (if necessary) or departmental approval.

3. All proposals should use this RFP and its attachments as the sole basis for the proposal. The issuance of a written addendum is the only official method through which interpretation, clarification or additional information will be given.

4. Proposals must respond to each component as listed in Section VII - Proposal Content, in order, as presented and in the form or format as requested. Each response must identify the heading and must respond entirely to each segment without reference to any other part of the Proposal.

5. The proposal must be submitted in a single bound 8-1/2” x 11” document. Limited use of 11X17 foldout pages is acceptable.

6. Return (5) five copies of your proposal in a single envelope. Envelope must be identified with the submission date, RFP title, Project Number, and Name and Address of the submitting party. Envelopes which are not properly identified or received after the time and date noted above will be rejected.”

7. All costs attributed to preparing a proposal, attending the pre-proposal meeting, attending a selection interview, if required, or supplying additional information requested by Milwaukee County, is the sole responsibility of the submitting party. Material submitted will not be returned.

8. With the signing and submission of a statement or proposal the submitting consultant certifies that the standard terms and conditions of the Agreement for Professional Services (that will be used to contract with the selected consultant) has been read and understood and that the submitting consultant is ready, willing and able to sign the agreement when requested without making any substantive changes.

Please return your proposal no later than 2:00 P.M. on, May 16, 2013, to Chris Travanty, AIA, City Campus, 2711 W. Wells Street, 2nd Floor Milwaukee, Wisconsin, 53208 (Telephone (414) 278-4260, FAX (414) 223-1366; email chris.travanty@milwcnty.com.

Please direct any questions regarding this RFP to me at the above address, FAX number or email address.

Sincerely,
Chris Travanty, AIA
Milwaukee County | DAS - FM - AE&ES
Subject: Request for Proposal  
Project: Milwaukee County Central Fleet Maintenance Building Modification  
Project No.: 0230-13636

Attachments:

1. Project Vicinity Map.  
2. Project Location Map.  
3. Historical Society Museum (Historical Center) Site Plan.  
5. Historical Society Museum (Historical Center) Roof and Parapet Photos.  
6. Historical Society Museum (Historical Center) Exterior Window Frames.  
8. Milwaukee County Department of Administrative Services Type C, Standard Agreement.  

cc:  G. High, MC-DAS-FM-AE&ES  
     G. Drent, MC-DAS-FM-AE&ES  
     P. Montalto, MC-DAS-FM-AE&ES  
     S. Stroh, MC-Historical Society
ATTACHMENT 1

PROJECT VICINITY MAP
ATTACHMENT 2

PROJECT LOCATION MAP
DISCLAIMER: This map is a user generated static output from the Milwaukee County Land Information Office Interactive Mapping Service website. The contents herein are for reference purposes only and may or may not be accurate, current or otherwise reliable. No liability is assumed for the data delineated herein either expressed or implied by Milwaukee County or its employees.
ATTACHMENT 3

MILWAUKEE COUNTY
HISTORICAL SOCIETY MUSEUM SITE PLAN
ATTACHMENT 4

MILWAUKEE COUNTY HISTORICAL SOCIETY MUSEUM
EXTERIOR FACADE PHOTOS

- WEST ELEVATION
- SOUTH ELEVATION
- SOUTH ELEVATION
- NORTH ELEVATION
- EAST ELEVATION
- CORNICE, CRACKS, & PRIOR REPAIRS
ATTACHMENT 5

MILWAUKEE COUNTY
HISTORICAL SOCIETY MUSEUM
ROOF & PARAPET PHOTOS

• NORTHEAST VIEW
• NORTHWEST VIEW
• SOUTHEAST VIEW
• SOUTHWEST VIEW
ATTACHMENT 6

MILWAUKEE COUNTY
HISTORICAL SOCIETY MUSEUM
CAST IRON WINDOW PHOTOS
ATTACHMENT 7

MILWAUKEE COUNTY
HISTORICAL SOCIETY MUSEUM
EXTERIOR SITE PHOTOS
ATTACHMENT 8

MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES
FACILITIES MANAGEMENT DIVISION
CONSULTANT AGREEMENT FOR PROFESSIONAL SERVICES
TYPE C, STANDARD AGREEMENT
CONSULTANT AGREEMENT

FOR

PROFESSIONAL SERVICES

Compensation Based on
“Not-To-Exceed” Sum and
Individual “Direct Salary Rates/Hour”
(Without Outside Construction Manager)

Type “C” Agreement

PROJECT TITLE: Milwaukee County Historical Society Museum Exterior Renovation

PROJECT LOCATION: 910 N. Old World Third Street Milwaukee, Wisconsin 53203

PROJECT NO: O118-13449

Agency ______ Org. No. _____ Object No. _____

Project Code ______ Activity _____ Function _____

Category ______

Consultant Firm: ____________________________________________

Address: __________________________________________________

_________________________________________________________
(City) (State) (Zip Code)

Phone No. ____________________ Fax No. _______________________

E-Mail ______________________

Type of Services: ____________________________
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1. GENERAL CONSULTANT

1.1 The CONSULTANT shall provide Professional Architectural and/or Engineering Services for the various phases of the Project, as may be authorized, in accordance with the terms and conditions of this Agreement.

1.2 The CONSULTANT shall designate in the space provided below one principal of the firm responsible to OWNER and available to answer questions, make decisions, and bear full responsibility for the Project.

_______________________________________________________ is the designated principal.

2. PROJECT SCOPE

2.1 Work within the scope of this Agreement shall include the tasks and objectives set forth in the OWNER’s Request for Proposal ("RFP"), which is incorporated herein by reference, the CONSULTANT’s Scope of Work (see Attachment “A”), and any Addenda, on a Not-to-Exceed Sum Basis with Reimbursable Expense if required as outlined in this Agreement.

2.1.1 CONSULTANT shall perform professional consulting services for OWNER when and as directed by OWNER and shall respond to OWNER inquiries within forty-eight (48) hours.

2.1.2 OWNER's desired completion dates for critical items: (refer to Paragraph 3.8 Performance Time)

.1 Programming and Master Plan

.2 Schematic Design

.3 Design Development

.4 Contract Documents

.5 Bid Opening

.6 Construction Start

.7 Substantial Completion/Occupancy

.8

.9

.10

3. BASIC SERVICES

Services shall be furnished by the CONSULTANT for performance of the following as may be requested in the RFP and the Scope of Work. Basic Services shall include all work described herein except as more specifically described, required, added, or modified by the RFP, Scope of Work and Addenda.

3.1 Programming and/or Master Plan Phase
3.1.1 From interviews, research, and study of the OWNER’s needs, the CONSULTANT shall prepare a program and an Estimate of Probable Construction Costs for the Project. Elements of the program shall include a full description of each of the following:

.1 Exterior and interior functional areas and spaces of the Project, with technical and equipment requirements on each;

.2 Comparisons between existing and proposed facilities and systems;

.3 Diagrams to describe proposed circulation and relationships between functional areas and departments;

.4 Descriptions of provisions for future changes and growth;

.5 Narrative of the rationale for proposed program and prioritized options to maintain Project budget.

3.1.2 Upon completion of the Programming Phase documents, the CONSULTANT shall submit three (3) copies of drafts of same for review.

3.1.3 After review, the CONSULTANT shall incorporate necessary corrections and additions into the final report and submit three (3) copies to OWNER for approval.

3.2 Schematic Design Phase

3.2.1 Based upon the approved written program and budget, the CONSULTANT shall further examine the site and existing facilities, study existing conditions, and, based on the programmed analysis of OWNER's requirements, prepare studies and drawings of suggested solutions, outline suggested construction materials and systems, and submit recommendations for approval by OWNER.

3.2.2 The CONSULTANT shall prepare drawings and other exhibits which are conceptual in character and closely follow the program developed and accepted in the Programming Phase.

3.2.3 The CONSULTANT shall incorporate in these schemes conceptual building plans, preliminary sections and elevations, influence of site, selection of building systems and materials, and show approximate dimensions, areas and volumes.

3.2.4 The CONSULTANT shall submit an Estimate of Probable Construction Costs upon which OWNER can evaluate the Project and determine whether to proceed with the Design Development Phase.

3.2.5 The CONSULTANT shall submit three (3) copies of the Schematic Design Phase documents for review.

3.3 Design Development Phase

3.3.1 After receiving approval of the Schematic Design Phase submittal, the CONSULTANT shall develop design and prepare drawings and other documents to fix and describe the size and character of the entire Project as to site work, architectural, structural, mechanical, and electrical systems, equipment, construction materials, and such other essentials as may be appropriate, including functional and operational aspects of facilities.

3.3.2 The CONSULTANT shall design the Project in compliance with applicable federal, state, and local codes, ordinances and regulations, and with requirements or service rules of utilities having jurisdiction.

3.3.3 The CONSULTANT shall provide revised Estimate of Probable Construction Costs provided during Schematic Design Phase.
3.3.4 The CONSULTANT shall submit three (3) copies of the Design Development Phase documents for review.

3.4 **Contract Documents Phase**

3.4.1 After receiving approval of Design Development Phase submittal, the CONSULTANT shall prepare drawings and specifications for bidding and construction purposes, including what testing, warranties and guarantees are required of the parts and systems. When documents are approximately eighty percent (80%) complete, the CONSULTANT shall submit three (3) copies to OWNER for review and comments.

3.4.2 When the documents are one hundred percent (100%) complete, the CONSULTANT shall submit three (3) copies to OWNER for approval of completed Bidding Documents and an updated Estimate of Probable Construction Costs.

3.4.3 The CONSULTANT shall conform to OWNER's current standard formats on file in Architecture, Engineering and Environmental Services Section of the Facilities Management Division of Milwaukee County Department of Administrative Services, 2711 West Wells Street, 2nd Floor, Milwaukee, Wisconsin 53208.

3.4.4 After the one hundred percent (100%) complete bidding documents have been approved by OWNER, the CONSULTANT shall submit one (1) signed, stamped original set of Bidding Documents suitable for use in reproducing document sets for distribution during the bid process, unless otherwise specified in the Agreement.

3.5 **Bidding Phase**

3.5.1 OWNER will make Contract Documents available to Bidders. OWNER will determine cost and other terms. OWNER will direct bidding of Contracts (informal, formal, multiple or single prime construction contracts).

3.5.2 CONSULTANT shall:

   .1 Coordinate with OWNER for Advertisement of Bids. OWNER will prepare and place Advertisement of Bids.

   .2 Make application for required plan approvals. Pay local and state Examination Fees and be reimbursed at cost (fee for General Building Permit to be paid by Contractor).

   .3 Prepare necessary Addenda copies for distribution required to amend or clarify Bidding Documents. Complete Addenda so Bidders have access to them at least five (5) working days prior to bid opening. OWNER will mail out Addenda copies if they are delivered no later than seven (7) working days prior to bid opening.

   .4 Conduct a pre-bid conference, log attendance, tour site and take minutes of the conference, with one (1) copy to OWNER.

   .5 Review bids for conformance with bidding requirements. Make recommendations as to award of contract(s).

3.5.3 If the low acceptable bid total received exceeds by five percent (5%) the Estimate of Probable Construction Costs submitted prior to bidding, the CONSULTANT shall revise the Bidding Documents, and rebid the project at no additional cost to OWNER.

3.6 **Construction Phase**

3.6.1 The CONSULTANT shall provide clarifications necessary for construction; review and approve shop drawings and other submittals; coordinate colors and materials with OWNER as defined in the Contract Documents.
3.6.2 The CONSULTANT shall provide administration; coordination and on-site observation of the work in compliance with Wis. Stats. Chapter 443; confirm compliance with Contract Documents; determine quality and acceptability of materials provided and interpret Contract Documents; observe required tests; make recommendations regarding Change Orders and payments to contractors; and make recommendations as to Substantial Completion and final acceptance of the Project.

3.6.3 The CONSULTANT shall issue a Construction Bulletin ("CB") in response to all Requests for Information ("RFIs") estimated to impact the construction contract dollar amount by more than $5,000.00. A CB may be required on a case-by-case basis by the OWNER for RFIs estimated to impact the construction contract dollar amount by less than $5,000.00.

3.6.4 The number of additional CONSULTANT visits to site shall be as stated in the RFP.

3.6.5 The CONSULTANT shall not have authority over or responsibility for means, methods, techniques, sequences or procedures of construction selected by contractor(s) for safety precautions and programs incident to the work of contractor(s) or for the failure of contractor(s) to comply with laws, rules or regulations, ordinances, codes, or orders applicable to contractor(s) furnishing and performing work.

3.7 General Consultant Services

CONSULTANT services applicable to the above phases include the following:

3.7.1 Conferences with OWNER, Users, Prime Contractors and subcontractors required to review and resolve questions regarding the Project.

3.7.2 When requested by OWNER, the CONSULTANT shall attend presentations and appearances before public bodies with OWNER to discuss details, to comment, to recommend, to give progress reports, and to obtain approvals.

3.7.3 Cost Control: The budget established by the OWNER for the construction of the Project and CONSULTANT fee shall be considered as absolute. The CONSULTANT shall advise OWNER in writing of the following:

.1 If directives or actions of OWNER increase the scope or cost of the Project or are considered by CONSULTANT to constitute Additional Services under this Agreement.

.2 If CONSULTANT becomes aware that current market conditions have changed sufficiently to preclude construction within the limits of the approved budget.

3.7.4 The CONSULTANT shall recommend to OWNER the obtaining of such investigations, surveys, tests, analyses, and reports as may be necessary for proper execution of CONSULTANT’s services.

3.7.5 CONSULTANT shall comply with Wisconsin Laws pertaining to registered architects and engineers, and federal, state, and local laws, codes, and regulations relating to responsibilities in design and administration of this Agreement.

3.8 Performance Time

The CONSULTANT shall complete the following time schedule for the performance of CONSULTANT's services:

.1 Programming and/or Master Plan Phase
.2 Schematic Design Phase
.3 Design Development Phase
The schedule shall show each phase of the Project in working days, including review times, and, if required, sub-schedules to define critical portions of schedule. The schedule shall be mutually acceptable to CONSULTANT and OWNER and, at a minimum, shall be consistent with the completion dates included in Paragraph 2.1.2.

3.9 Record Documents

See Attachment "H".

3.10 Subconsultant Services

Should CONSULTANT find it necessary or advisable to employ subconsultants for performing services under this Agreement, the following shall apply:

3.10.1 CONSULTANT shall:

.1 Be responsible for services performed by any subconsultants under this Agreement.

.2 Be compensated for the cost of any subconsultants as provided under Payments (subconsultant compensation is included in the overall basic compensation total).

3.10.2 Subconsultants employed shall be engaged in conformance with the following:

.1 Obtain OWNER's written approval for the hiring of each proposed subconsultant to be used in performance of the contractual obligations under this Agreement. Milwaukee County's Project Manager will indicate such approval and/or rejection on Attachment "I".

.2 Within five (5) days of the above approval, subconsultant shall execute Attachment "J", binding subconsultant to the terms and conditions of this Agreement including the Audit and Inspection of Records requirements.

.3 Milwaukee County will not approve as a subconsultant a person connected with a firm manufacturing, selling, or installing material or equipment that is or may be included in Project.

.4 Approved subconsultants shall also complete Attachment "B" (Manpower, Direct Salary Rate and Overhead & Profit Factor Schedule) for potential additional services to be requested at a later date.

3.10.3 Unless otherwise approved by OWNER, CONSULTANT shall not employ subconsultants within the CONSULTANT’s specialties, i.e. architectural design for architects, electrical for electrical engineers, HVAC for HVAC engineers, etc.

3.10.4 Fees for subconsultants shall be compensated by OWNER as billed to CONSULTANT (there shall be no mark up for costs/fees billed by subconsultants).

3.11 Additional Services

Based on hourly service rates (see Attachment "B").

Services described in this Section are not included in Basic Services, and shall be paid by OWNER in addition to compensation for Basic Services. The services described under this Section shall only be provided if authorized in writing by the OWNER following a mutual agreement of the scope of the additional services and negotiation of a fair and reasonable actual cost “not-to exceed” fee.

3.11.1 If OWNER and CONSULTANT agree that the performance of this Agreement requires representation at the construction site in addition to that described in Paragraph 3.6.2, then
CONSULTANT shall provide one or more Project Representatives to assist in carrying out of such additional on-site responsibilities.

.1 Through the observations by such Project Representatives, the CONSULTANT shall endeavor to provide further protection for OWNER against defects and deficiencies in work, but furnishing such project representation shall not modify rights, responsibilities or obligations of CONSULTANT as described elsewhere in this Agreement.

3.11.2 Making revisions in Drawings, Specifications or other documents when such revisions are:

.1 The result of a change by OWNER from a previous instruction or approval given by the OWNER, including revisions made necessary by adjustments in OWNER's program or Project budget;

.2 Required by enactment or revision of codes, laws or regulations subsequent to preparation of such documents; or

.3 Due to changes required as a result of OWNER's failure to render decisions in a timely manner.

3.11.3 Providing services required because of significant changes in the Project including, but not limited to, size, quality, complexity, OWNER's schedule or method of bidding and contracting for construction.

3.11.4 Providing consultation concerning replacement of work damaged by fire or other cause during construction, and furnishing services required in connection with the replacement of such work.

3.11.5 Providing services made necessary by the default of a contractor, by major defects or deficiencies in the work of a contractor, or by the failure of performance of either the OWNER or a contractor under contract for construction.

3.11.6 Providing services in connection with a public hearing, arbitration proceeding or legal proceeding except where CONSULTANT is party thereto or as exempted by Paragraph 4.3.1.

3.11.7 Providing services to apply for and obtain code variances, if necessary.

3.11.8 Providing an inventory and placement of OWNER's existing furniture and equipment.

3.11.9 Providing other services as requested by the OWNER.

3.12 Reimbursable Expenses

See Attachment "C" for specific description of reimbursable expenses. Reimbursable expenses are limited to those not included in the CONSULTANTs and/or subconsultants' "Overhead Factor".

3.12.1 The allowance for all reimbursables for the project shall not exceed ________________ Dollars ($ ________________).

4. COMPENSATION (applicable to both CONSULTANT and subconsultants)

CONSULTANT compensation for services shall be based on the following terms and conditions:

4.1 The Basic Services Compensation Total for the project for the CONSULTANT including all subconsultants shall be the “Not-To-Exceed” sum of ________________ Dollars ($ ________________ ) on the basis of hourly rates set forth in Paragraph 4.2.
4.2 Additional Services Rate Itemization

The form on which the Additional Services Rate Itemization is reported and approved is included as Attachment “B” (by CONSULTANT and subconsultants).

On Attachment "B" list staff by name, including clerical staff, who will be assigned to the Project.

“Overhead Rate” (Overhead Factor less profit) contained within the Overhead Factor submitted by CONSULTANT and each subconsultant shall be Federal Acquisition Regulation (“FAR”) (48 CFR 1-31) audit certified. Provide a copy of the most recent auditor’s report for each rate.

If CONSULTANT or subconsultant does not possess a FAR audit certified rate then each shall submit as Attachment “B-2” their proposed rate, for the fiscal year, with identification of the accounting method used and certification that the proposed rate contains only those indirect costs proper and appropriate for the type of professional services sought by this Agreement. It is understood and agreed that no direct charge will be made for labor or expenses included in the Overhead Factor.

"Overhead Factor" and the "Principal's Flat Rate" shall include but are not limited to reimbursement of the following:

- Social Security
- Vacation, Holiday & Sick Pay
- Pension & Personal Insurance Plans
- Local Telephone & Fax Service
- Insurance
- Postage & Shipping (see "C-2")
- Taxes
- Office & Drafting Supplies
- Repairs & Maintenance
- Selling Expense
- Office Rental
- General Advertising
- Office Utilities
- General Office Expenses
- Dues & Subscriptions
- Profit
- Registration Fees
- Legal & Accounting Expenses
- Auto Expenses, Parking
- Travel costs to locations within a 100-mile radius of Milwaukee
- Meals
- Use of Cadd Equipment and Systems
- Miscellaneous Overhead

For personnel changes during the term of this Agreement submit a new Attachment "B-1" within sixty (60) days of adding or deleting staff used or permanent classification changes. In case of added personnel or classification changes, the new "Direct Salary Rate/Hour" will not increase more than 10 percent (10%) above the rate previously listed for the specific classification being replaced.

4.3 Payment for Approved Additional Services

If approved Additional Services as set forth in Paragraph 3.11 are performed, CONSULTANT shall be paid for such services and expenses on the basis of hourly rates set forth in Paragraph 4.2. Amounts paid may be in excess of the Basic Compensation.

4.3.1 Non-Reimbursable Costs and Services

If arbitration or court proceedings are brought against OWNER for damages or other relief attributable to the negligent acts of CONSULTANT or defective drawings, specifications, or other Contract Documents for which the CONSULTANT is responsible, CONSULTANT, to the extent CONSULTANT is found responsible, shall assume the defense, bear any related legal expense, and satisfy awards and judgments resulting from such claims. The CONSULTANT shall pay the costs of revisions to drawings or other documents because of errors or omissions on the part of CONSULTANT.

Costs not specifically mentioned in Attachment "C".

LATEST REVISION DATE : DECEMBER 2012
5. PAYMENTS

Payments to CONSULTANT for services shall be made as follows:

5.1 Monthly invoices: Attachments “D-1” & “D-2” for “Basic Services Compensation” and Attachments “D-1”, “D-2” and “D-3” for approved “Additional Services”. All costs submitted on these attachments shall be supported by properly executed payrolls, time records, invoices, contracts or vouchers, or other official documentation evidencing in proper detail the nature and propriety of other accounting documents pertaining in whole or in part to the Agreement. Except for documentation specifically required by the attachments, all other supporting documentation shall not be submitted but shall be clearly identified and readily accessible as specified herein under Section 9, AUDIT AND INSPECTION OF RECORDS.

5.1.1 Bill each individual annual project or requested service separately following the format of OWNER's Attachments “D-1” though “D-3” not more than once monthly or when project CONSULTANT service is complete. Each billing shall be for not less than $500, except for the final billing for an amount due.

5.2 Monthly Invoices and Retainage

OWNER will make payments to CONSULTANT within thirty (30) days of invoice approval on the basis of monthly billings prepared by the CONSULTANT and approved by the OWNER. Payments will be made on the basis of ninety five percent (95%) of the approved statement. No retainage, however, shall be withheld for reimbursable expenses.

5.3 Progress Payment limitations

Progress payments for basic services shall total no more than the following percentages of total basic compensation payable.

Program and Master Plan ................................................................. Ten Percent (10%)
Schematic Design ................................................................. Twenty Five Percent (25%)
Design Development ................................................................. Forty Percent (40%)
Contract Documents ............................................................... Seventy Eight Percent (78%)
Bidding .................................................................................. Eighty Two Percent (82%)
Construction Administration ................................................... One Hundred Percent (100%)

5.4 Final Payment

5.4.1 Final payment shall be made after the following have been accomplished:

.1 OWNER is in receipt of CONSULTANT's signed Certification of Substantial Completion (A.I.A. Document G704) in conformance with Contract Documents (for each contract).

.2 OWNER is in receipt of "Record Documents".

.3 OWNER is in receipt of CONSULTANT’s invoice labeled "Final Billing".

.4 OWNER has determined that CONSULTANT has performed the obligations under this Agreement.

5.4.2 Final payment shall be the release of the five percent (5%) retainage, held by OWNER from partial payments for performance under this Agreement.

5.4.3 Upon notification from OWNER to the CONSULTANT that the obligations under this Agreement have been completed, the CONSULTANT shall within thirty (30) calendar days submit for payment a final invoice for any remaining unpaid charges. Should the CONSULTANT fail to respond within the thirty (30) days, the OWNER will assume no additional charges have been incurred. OWNER will transmit to CONSULTANT notice of termination of this Agreement with a check for any remaining retainage.
6. **DISPUTE RESOLUTION**

6.1 Claims, disputes and other matters in question between the CONSULTANT and the OWNER arising out of or relating to the Agreement or breach thereof, which cannot be resolved through negotiation between the parties, shall be subject to and decided at the sole discretion of the OWNER, either by the process and procedures set forth in Article 6 of AIA Document B901, Part 1, (1996 edition, not bound herein) Dispute Resolution – Mediation and Arbitration or in a court of law. In any event,

6.2 Any mediation or arbitration conducted under this Agreement shall take place in Milwaukee, Wisconsin, unless an alternative location is chosen by mutual agreement of the Parties. The exclusive venue for any cause of action brought in relation to this Agreement shall be Milwaukee County Circuit Court, Milwaukee, Wisconsin.

7. **CONSULTANT'S RESPONSIBILITY**

7.1 **Insurance & Proof of Financial Responsibility for Claims**

Purchase and maintain policies of insurance and proof of financial responsibility to cover costs as may arise from claims of tort as respect damage to persons or property and third parties in such coverage and amounts as required and approved by the County Risk Manager. Furnish acceptable proof of such coverage to the County Risk Manager prior to services commenced under this Agreement.

7.1.2 Provide evidence of the following coverage and minimum amounts.

<table>
<thead>
<tr>
<th>Type of Coverage</th>
<th>Minimum Limits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wisconsin Workers Compensation</td>
<td>Statutory (Waiver of Subrogation for Workers Comp by Endorsement)</td>
</tr>
<tr>
<td>Employers Liability &amp; Disease</td>
<td>$100,000/$500,000/$100,000</td>
</tr>
<tr>
<td>USL&amp;H and All States Endorsement</td>
<td></td>
</tr>
<tr>
<td>General Liability</td>
<td>$5,000,000 Per Occurrence (name the OWNER as an Additional Insured in the general liability policy by endorsement)</td>
</tr>
<tr>
<td>Bodily Injury &amp; Property Damage to include personal injury, fire, legal, products and complete operations Contractual Liability and X, C &amp; U</td>
<td>$5,000,000 Aggregate</td>
</tr>
<tr>
<td>Architects &amp; Engineers Professional Liability &amp; Errors &amp; Omissions</td>
<td>$2,000,000 Per Occurrence</td>
</tr>
<tr>
<td>(Refer to paragraph 7.2 for additional conditions)</td>
<td></td>
</tr>
<tr>
<td>Environmental Impairment Insurance</td>
<td>$1,000,000 Aggregate minimum (Unless not required)</td>
</tr>
<tr>
<td>(name the OWNER as an Additional Insured in the automobile policy by endorsement)</td>
<td></td>
</tr>
<tr>
<td>Automobile Liability</td>
<td></td>
</tr>
<tr>
<td>Bodily Injury &amp; Property Damage All Autos</td>
<td>$1,000,000 Per Accident</td>
</tr>
</tbody>
</table>

Note: Consultants performing work on the secured air side at General Mitchell International Airport and Timmerman airport shall maintain at least $5,000,000 Auto & Commercial General
Liability Limits. This can be satisfied through a combination of Auto and Umbrella, and General Liability and Umbrella Limits.

7.1.3 Except for Environmental Impairment Insurance, Professional Liability (Errors and Omissions), Workers Compensation and Employers Liability, name OWNER as an additional insured in the general liability and automobile policy as their interests may appear as respects services provided in this Agreement. A Waiver of Subrogation for Workers Compensation by endorsement in favor of Milwaukee County shall be provided. Afford OWNER Thirty (30) day written notice of cancellation or non-renewal.

7.1.4 Place insurance specified above with at least an “A” rated carrier per Best's Rating Guide approved to do business in the State of Wisconsin. Submit deviations or waiver of required coverage or minimums in writing to OWNER's Risk Manager for approval as a condition of this Agreement. Waivers may be granted when surplus lines and specialty carriers are used.

7.1.5 Submit certificate of insurance and endorsements for review to OWNER for each successive period of coverage for duration of this Agreement.

7.1.6 The insurance requirements contained within this Agreement are subject to periodic review and adjustment by the OWNER's Risk Manager.

7.1.7 Required certificates and endorsements shall be part of Attachment "E".

7.2 Professional Liability - Additional Provisions

7.2.1 Provide additional information on professional liability coverage as respects policy type, i.e., errors and omissions for consultants, architects, and/or engineers, etc.; applicable retention levels; coverage form, i.e. claims-made, occurrence; discovery clause conditions; and effective, retroactive, and expiration dates, to OWNER's Risk Manager as requested to obtain approval of coverage as respects this section.

7.2.2 Be responsible for the accuracy of the services performed under this Agreement and promptly make necessary revisions or corrections to services resulting from negligent acts, errors or omissions without additional compensation.

7.2.3 Give immediate attention to these revisions or corrections to prevent or minimize delay to Project schedule.

7.2.4 Be responsible to the OWNER for losses or costs to repair or remedy as a result of CONSULTANT's negligent acts, errors or omissions.

7.2.5 It is understood and agreed that coverage which applies to services inherent in this Agreement will be extended for two (2) years after completion of work contemplated in this Project if coverage is written on a claims-made basis.

7.2.6 Deviations and waivers may be requested in writing based on market conditions to OWNER's Risk Manager. Approval shall be given in writing of any acceptable deviation or waiver to the CONSULTANT prior to the CONSULTANT effecting any change in conditions as contained in this section. Waivers shall not be unduly withheld nor denied without consultation with the CONSULTANT.

7.2.7 Obtain information on the professional liability coverage of subconsultants and/or subcontractors in the same form as specified above for review by OWNER's Risk Manager.

7.3 Compliance with Governmental Requirements

7.3.1 Evidence satisfactory compliance for Unemployment Compensation and Social Security Reporting as required by federal and state laws.
7.4 Indemnity

Each party agrees to the fullest extent permitted by law to indemnify, defend and hold harmless, the other party, and its agents, officers and employees, from and against all loss and expenses including costs and attorney’s fees by reason of liability for damages including suits at law or in equity, caused by any wrongful, intentional, or negligent act or omission of its employees or agents which may arise out of or are connected with the activities covered by this Agreement. Each party shall further indemnify the other from, and defend against, any liability or expenses (including reasonable attorneys’ fees) arising out of or relating to an act or omission by it or its employees arising out of or relating to (1) federal, state, or other laws or regulations for the protection of persons who are members of a protected class or category of persons, (2) sexual discrimination or harassment, (3) any personal injury (including death) received or sustained by any employee of either party, its subcontractors, agents, or invitees for any reason not covered by workers compensation, and (4) any personal injury (including death) sustained by a third party or property damage by reason of any act or omission, negligent, or otherwise, to the extend caused by a party or its employees. Milwaukee County’s liability shall be limited by Wisconsin State Statutes § 345.03(3) for automobile and § 893.80(3) for general liability.

7.5 Conflict of Interest

7.5.1 CONSULTANT shall not specify, recommend, nor commit OWNER to purchase or install material or equipment from an entity with which CONSULTANT has financial or ownership interest without obtaining prior approval.

7.6 Cost and Scheduling

See Attachment "G" - Cost & Scheduling Systems Requirements.

The CONSULTANT shall prepare for inclusion with Attachment “A” a “Scope of Work and Budget” spreadsheet that is intended to represent the CONSULTANT’s work plan, estimates of cost by task, and the consequent development of the “Not-To-Exceed” compensation totals for each service provided. The Spreadsheet shall identify all scheduled project tasks, assigned staff and firm, estimated labor hours for each staff by task, the cost per hour for each, reimbursable expenses, and total cost for each staff by task. Reimbursable expenses shall be totaled to correspond with each allowance indicated in Section 3. Additional columns on the spreadsheet shall provide a breakdown of project cost by CONSULTANT and subconsultant.

If specifically requested by OWNER, the spreadsheet shall also contain the direct salary rate per hour, overhead rate and profit for each staff and columns shall be totaled to identify the direct labor, overhead, and profit breakdown of each Basic Services Compensation Total indicated in Section 4 of this Agreement.

Concurrent with each monthly invoice the CONSULTANT shall submit an “Earned Value” spreadsheet in the same format as described above. This spreadsheet shall identify project cost and value earned through the date of each invoice. A pay application will not be accepted for payment processing without an appropriate and accurate identification of earned value on this spreadsheet. Each “Earned Value” spreadsheet shall correspond and agree with the project schedule updates required in Attachment “G”.

8. OWNER’S RESPONSIBILITIES

8.1 OWNER will provide information regarding the requirements for the Project which will set forth OWNER's objectives, schedule, constraints and criteria.

8.2 OWNER will designate a representative authorized to act on the OWNER's behalf with respect to the Project. The OWNER or such authorized representative shall render, in a timely manner, decisions pertaining to documents submitted by the CONSULTANT.

8.3 OWNER will furnish surveys required by the Project, and not otherwise provided in the CONSULTANT’s proposal, describing physical characteristics, legal limitations and utility
locations for the site of the Project and a written legal description of the site. Surveys and legal information will include, as applicable, grades and lines of streets, alleys, pavements and adjoining property and structures; adjacent drainage; rights-of-way, restrictions, easements, encroachments, zoning, deed restrictions, boundaries and contours of the site; locations, dimensions and necessary data pertaining to existing buildings, other improvements and trees; utility services and lines, both public and private, above and below grade, including inverts and depths. Survey information will be referenced to the project benchmark.

8.4 OWNER will furnish the services of geotechnical engineers when such services are requested by the CONSULTANT.

8.5 OWNER will furnish structural, mechanical, and other laboratory and environmental tests, required by law or the Contract Documents.

8.6 OWNER will give prompt written notice to CONSULTANT if OWNER becomes aware of a fault or defect in the Project or CONSULTANT’s nonconformance with the Contract Documents.

8.7 OWNER will utilize a consultant grading procedure for CONSULTANT’s performance on each Milwaukee County project. The Project Manager will grade CONSULTANT’s performance and share preliminary grading with the CONSULTANT. CONSULTANT will have an opportunity to review and comment on the performance report. The final report along with CONSULTANT comments will become part of the Project file and will also be added to a database tabulating all such performance ratings (see Attachment “K”).

9. AUDIT AND INSPECTION OF RECORDS

9.1 Pursuant to Milwaukee County Code of General Ordinances Section 56.30, CONSULTANT shall allow Milwaukee County or any other party the County may name, when and as they demand, to audit, examine and make copies of records in any form and format, meaning any medium on which written, drawn, printed, spoken, visual or electromagnetic information is recorded or preserved, regardless of physical form or characteristics, which has been created or is being kept by the CONSULTANT, including not limited to, handwritten, typed or printed pages, maps, charts, photographs, films, recordings, tapes (including computer tapes), computer files, computer printouts and optical disks, and excerpts or transcripts from any such records or other information directly relating to matters under this Agreement, all at no cost to the County. Any subcontracting by the CONSULTANT in performing the duties described under this Agreement shall subject the subcontractor and/or associates to the same audit terms and conditions as the CONSULTANT. The CONSULTANT (or any subcontractor) shall maintain and make available to the County the aforementioned audit information for no less than three (3) years after the conclusion of this Agreement.

10. OWNERSHIP OF DOCUMENTS

10.1 Upon completion of the Project or upon termination of this Agreement, it is understood that all completed or partially completed data, drawings, records, computations, survey information, and all other material that CONSULTANT has collected or prepared in carrying out this Agreement shall be provided to and become the exclusive property of the County. Therefore, any reports, information and data, given to or prepared or assembled by CONSULTANT under this Agreement shall not be made available to any individual or organization by CONSULTANT without the prior written approval of the OWNER (see Attachment "H").

No reports or documents produced in whole or in part under this Agreement shall be the subject of an application for copyright by or on behalf of the CONSULTANT.

10.2 CONSULTANT further understands that oral and written communications with OWNER regarding CONSULTANT’s services under this Agreement are confidential. No aspect of CONSULTANT’s services may be discussed with any individual or organization other than OWNER, unless CONSULTANT receives prior written authorization from OWNER for such discussion.
10.3 If CONSULTANT’s services are terminated prior to completion of the Project, OWNER will indemnify and hold CONSULTANT and CONSULTANT’s subconsultants harmless for costs or claims for damages arising out of use of incomplete documents, interpretation, revision, alteration, or omission to the documents which are not made by CONSULTANT or subconsultants. Should OWNER reuse documents, created by CONSULTANT, the seals and certifications of CONSULTANT and subconsultants shall be invalid, shall not be used and shall be deleted and OWNER will indemnify and hold CONSULTANT and CONSULTANT’s subconsultants harmless for cost or claims for damages arising out of the reuse of the documents.

11. EQUAL EMPLOYMENT OPPORTUNITY

11.1 In accordance with Section 56.17 of the Milwaukee County Code of General Ordinances and Title 41 of the Code of Federal Regulations, Chapter 60, CONSULTANT certifies as to the following:

11.1.1 Non-Discrimination

1. The CONSULTANT shall not discriminate against an employee or applicant for employment because of race, color, national origin, age, sex, sexual orientation or disability, which includes, but is not limited to, the following: employment, upgrading, demotion or transfer, recruitment or recruitment advertising; lay-off or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship.

2. The CONSULTANT shall post in conspicuous places, available to employees, notices to be provided by the County, setting forth provisions of non-discrimination clause.

3. A violation of this Section 11 shall be sufficient cause for OWNER to terminate this Agreement without liability for uncompleted portion or for materials or services purchased or paid for by CONSULTANT for use in completing this Agreement.

11.1.2 Affirmative Action Program

1. CONSULTANT shall strive to implement principles of equal employment opportunity through an effective affirmative action program, which shall have as its objective to increase the use of women, minorities, and persons with disabilities and other protected groups, at all levels of employment in all divisions of CONSULTANT’s work force, where these groups may have been previously under-used and under-represented.

2. In the event of dispute of compliance with these requirements, CONSULTANT shall be responsible for showing that the requirements have been met.

11.1.3 Affirmative Action Plan

1. CONSULTANT shall certify that if it has fifty (50) or more employees, a written affirmative action plan has been filed or will be developed and submitted (within 120 days of contract award) for each establishment. File current Affirmative Action plans, if required, with one of the following: The Office of Federal Contract Compliance Programs, the State of Wisconsin, or the Milwaukee County Department of Audit, 2711 West Wells Street, 9th Floor, Milwaukee, Wisconsin 53208. If a current plan has been filed, indicate where filed ______________ and the year covered ____________.

2. The CONSULTANT shall require lower-tier subcontractors who have fifty (50) or more employees to establish similar written affirmative action plans.

11.1.4 Non-Segregated Facilities

CONSULTANT shall certify that it does not and will not maintain or provide segregated facilities for employees at its establishments, and that employees are not permitted to perform their services at a location under its control where segregated facilities are maintained.
11.1.5 Subconsultants

CONSULTANT shall certify that certifications regarding non-discrimination, affirmative action program, and non-segregated facilities have been obtained from proposed subconsultants that are directly related to contracts with Milwaukee County, if any, prior to the award of subcontracts, and that such certification will be retained.

11.1.6 Reporting Requirement

Where applicable, CONSULTANT shall certify compliance with reporting requirements and procedures established in Title 41 Code of Federal Regulations, Chapter 60 (Equal Opportunity Employment).

11.1.7 Employees

CONSULTANT shall certify that ________ employees are in the Standard Metropolitan Statistical Area (Counties of Milwaukee, Waukesha, Ozaukee, and Washington, Wisconsin) and that it has ________ employees in total.

11.1.8 Compliance

CONSULTANT shall certify that it is not currently in receipt of outstanding letters of deficiencies, show cause, probable cause, or other notification of non-compliance with EEO regulations.

12. TERMINATION OF AGREEMENT

12.1 This Agreement may be terminated by either party upon seven (7) days' written notice should the other party fail substantially to perform in accordance with the terms of this Agreement through no fault of the party initiating the termination.

12.2 This Agreement may be terminated by the OWNER without cause upon at least seven (7) days' written notice to CONSULTANT.

12.3 OWNER's obligation for CONSULTANT's services rendered to the date of termination shall be for that proportion of fee earned, plus retainage and authorized Reimbursable Expenses.

12.4 In the event of termination completed or partially complete work materials prepared by CONSULTANT in conduct of this Agreement shall be provided to and become the property of OWNER.

12.5 This Agreement shall terminate on December 31 of the calendar year in which the Agreement was executed, unless mutually extended in writing.

13. SUCCESSORS AND ASSIGNS

This Agreement is binding upon the OWNER, the CONSULTANT, and their respective successors, assigns, and legal representatives. Neither shall assign, sublet, nor transfer its interest in this Agreement without the prior written consent of the other.

14. APPLICABLE LAW

This Agreement shall be governed by the Laws of the State of Wisconsin.

15. INDEPENDENT CONTRACTOR

Nothing contained in this Agreement shall constitute or be construed to create a partnership or joint venture between OWNER or its successors or assigns and CONSULTANT or its successors or assigns. In entering into this Agreement, and in acting in compliance herewith,
CONSULTANT is at all times acting and performing as an independent contractor, duly authorized to perform the acts required of it hereunder.

16. PROHIBITED PRACTICES

16.1 CONSULTANT during the period of this Agreement shall not hire, retain or utilize for compensation any member, officer, or employee of Milwaukee County or any person who, to the knowledge of CONSULTANT, has a conflict of interest with Milwaukee County.

16.2 CONSULTANT hereby attests that it is familiar with Milwaukee County’s Code of Ethics which states, in part, “No person may offer to give to any County officer or employee or his immediate family, and no County officer or employee or his immediate family, may solicit or receive anything of value pursuant to an understanding that such officer’s or employee’s vote, official actions or judgment would be influenced thereby.”

17. EXTENT OF AGREEMENT

17.1 This Agreement represents the entire and integrated Agreement between the OWNER and the CONSULTANT and supersedes all prior negotiations, representations, or agreements, either written or oral. This Agreement shall not be superseded by provisions of contracts for design or construction and may be amended only by a written instrument signed by both the OWNER and the CONSULTANT.

17.2 Nothing contained herein shall be deemed to create any contractual relationship between the CONSULTANT and any of the contractors, subcontractors, or material suppliers on the Project; nor shall anything contained herein be deemed to give any third party any claim or right of action against the OWNER or the CONSULTANT which does not otherwise exist without regard to this Agreement.
DISADVANTAGED BUSINESS ENTERPRISE ("DBE")
REQUIREMENTS

18.1 All bidders/proposers shall comply with CFR 49, Parts 23 and 26, and Chapter 42 of the Milwaukee County Code of General Ordinances, which require all bidders/proposers to show Good Faith Efforts ("GFE") toward achieving the assigned DBE* goal on all County contracts with a DBE goal. In accordance with County policies and USDOT requirements, the contractor/consultant shall ensure that DBEs have an opportunity to participate on this contract.

18.2 **DBE Contract Goal**: Contractor/consultant shall utilize DBE firms to a minimum of 25% of the total contract amount, or document the good faith efforts made to meet that goal, on this contract. The DBE participation goal relative to contract award shall be based upon the approved Commitment to Contract with DBE (DBE-14) form. Contractors/consultants receiving additional work on the contract, e.g. change orders, addendums, etc., shall be expected to increase DBE participation proportionally.

**DURING SOLICITATION PROCESS**

18.3 The Milwaukee County Department of Community Business Development Partners ("CBDP") will make the determination as to whether a contractor/consultant has made a good faith effort to achieve the assigned DBE participation goal by doing either of the following:

   a. Evidencing that it has met the DBE participation goal by submitting with its bid/proposal a signed and notarized Commitment to Contract with DBE (DBE-14) form documenting sufficient DBE participation; or

   b. Documenting the GFE made to meet the DBE participation goal, even though it did not succeed in achieving the goal. In this case, the contractor/consultant shall submit the Certificate of Good Faith Efforts (DBE-01) and all relevant documentation, which will include a signed and notarized Commitment to Contract with DBE (DBE-14) form documenting the DBE participation achieved toward satisfying the goal, with its bid/proposal. CBDP is prohibited, under 49 CFR, Part 26, from ignoring bona fide good faith efforts when making determinations on requests for waiver of the DBE goal requirement, in whole or part. Good faith effort determinations shall be made by CBDP based upon contractor/consultant showing of good faith efforts on a contract-by-contract basis.

18.4 Contractor/consultant shall submit with its bid/proposal, the completed subcontractor / subconsultant / supplier information sheet (DBE-02) and signed and notarized Commitment to Contract with DBE (DBE-14) forms. In the event the contractor/consultant is not successful in meeting the DBE goal, a complete Certificate of Good Faith Efforts (DBE-01) and all relevant documentation shall be submitted with the bid/proposal in addition to the aforementioned forms.

18.5 The efforts employed by the contractor/consultant should be those that one could reasonably expect to be taken if the contractor/consultant were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere pro forma efforts are not GFE to meet the DBE participation contract goal. (49 CFR, §26.53, and Appendix A to 49 CFR, Part 26, provide guidance regarding GFE).

18.6 In the event CBDP determines that the contractor/consultant has failed to meet the GFE requirements, the contractor/consultant is entitled to appeal this determination. The provisions of 49 CFR, §26.53(d), apply to such an appeal. A request for administrative reconsideration must be sent within three (3) days of receiving written notice of the failure to meet the GFE requirement. The request should be sent to:

* The term "DBE" means small business concerns known as Disadvantaged Business Enterprise (DBE) firms owned at least 51% by socially and economically disadvantaged individuals, and certified by the State of Wisconsin UCP under CFR, 49 Part 26.
18.7 Listing a DBE on the Commitment to Contract with DBE (DBE-14) form shall constitute a written representation and commitment that the contractor/consultant has communicated and negotiated directly with the DBE firm(s) listed, and that it will use the listed firm(s). If awarded the contract, the contractor/consultant will enter into a contract agreement with the DBE firm(s) listed on the Commitment to Contract with DBE (DBE-14) form for the work and price set forth thereon. This agreement must be submitted to CBDP within seven (7) days from receipt of the Notice to Proceed.

18.8 Contractors/consultants should note that for the purpose of determining compliance with the DBE requirements of this contract, only DBEs certified by the State of Wisconsin Unified Certification Program (UCP) prior to the bid/proposal submission deadline will be counted towards the satisfaction of the assigned DBE goal. If a bidder/proposer wishes to utilize a DBE firm certified in another state for credit on this contract, the bidder/proposer shall include a copy of DBE certification from the home state along with its good faith efforts documentation upon submission of bid/proposal as a matter of responsiveness. If you need clarification or assistance related to certified DBE firms, contact CBDP at (414) 278-4747.

18.9 When evaluating a contractor/consultant’s proposed DBE commitment, Milwaukee County reserves the right to request any documentation from both the contractor/consultant and any listed DBE firms. If the information requested is not submitted by the contractor/consultant within the time specified for such submission, Milwaukee County may determine the contractor/consultant to be non-responsive and thereby remove them from further consideration for contract award.

FOLLOWING CONTRACT AWARD

18.10 The contractor/consultant shall prepare and submit accurate and timely forms and reports on DBE utilization after contract award. These shall include, but not be limited to DBE Utilization Report (DBE-16) forms, and other forms as directed. Failure to submit forms and reports with requests for payment will result in denial of payment, or other sanctions deemed appropriate by the County, including those listed under Section 18.11, below.

18.11 When evaluating the performance of this contract after execution, Milwaukee County reserves the right to conduct compliance reviews and request, both from the contractor/consultant and the DBE firm(s), documentation necessary to verify actual level of DBE participation. If the contractor/consultant is not in compliance with these specifications, CBDP will notify the contractor/consultant in writing of the corrective action that will bring the contractor/consultant into compliance. If the contractor/consultant fails or refuses to take corrective action as directed, Milwaukee County may take one or more of the actions listed below:

a. Terminate or cancel the contract, in whole or in part;

b. Remove the contractor/consultant from the list of qualified contractors/consultants and refuse to accept future bids/proposals for a period not to exceed three (3) years;

c. Impose other appropriate sanctions, including withholding any retainage or other contract payments due which are sufficient to cover the unmet portion of the DBE contract commitment, where the failure to meet the DBE contract commitment is the result of a finding by CBDP of less than adequate good faith efforts on the part of the contractor/consultant; and/or

d. If the contractor/consultant has completed its contract, and the DBE contract commitment was not met due to an absence of good faith on the part of the contractor/consultant as determined under 49 CFR, Part 26, the parties agree that the proper measure of damages for such non-compliance shall be the dollar amount of the unmet portion of the DBE contract commitment. The County may in such case retain any unpaid contract amounts and retainage otherwise due the contractor/consultant, up to the amount of the unmet DBE contract commitment. If insufficient funds remain in the contract account to compensate the County up to that amount,
Milwaukee County may bring suit to recover damages up to the amount of the unmet commitment, including interest at the rate of 12% annually, plus the County's costs, expenses and actual attorney's fees incurred in the collection action.

18.12 Contractor/consultant shall be credited for expenditures to DBE firms toward the requirements, if the entire identified scope of work has a commercially useful function in the actual work of the contract and is performed directly by the listed DBE firm. CBDP, through the application of 49 CFR §26.55(c), will be responsible for the determination and evaluation of whether or not the firm is performing a commercially useful function on this project.

18.13 Contractor/consultant is required to notify CBDP if its DBE contractor(s) will further subcontract out work on this project. Work will be credited based on actual participation by DBE firms.

18.14 Contractor/consultant must maintain DBE participation and performance logs. If the DBE firm(s) cannot perform, or if the contractor/consultant has a problem in meeting the DBE goal, or any other problem relative to the DBE goal requirement, the contractor/consultant shall immediately contact CBDP at (414) 278-5248. If needed, contractor/consultant must submit a written request for substitution, including the reason for the request and the log, to its DBE contractor and forward a copy to CBDP. Approval must be obtained from CBDP prior to making substitutions. Any difference in the cost occasioned by such substitution shall be borne by the contractor/consultant.

18.15 **Requests for Payment:** A *DBE Utilization Report (DBE-16)* form shall be submitted with each payment request by the contractor/consultant after contract award. This report must cover the period covered by the request for payment being submitted. This report must be submitted even if no DBE activity took place during the period being reported. The County Project Manager/Administrator will reject requests for payment that are not in compliance with this section.

18.16 **Final Payment Verification:** The contractor/consultant shall submit the *Contract Close-Out DBE Payment Certification (DBE-18)* and the final *DBE Utilization Report (DBE-16)* along with its final request for payment. The County Project Manager/Administrator will not process the final request for payment if these required reports are not included.

18.17 Milwaukee County reserves the right to waive any of these specifications when it is in the best interest of the County and with the concurrence of CBDP.
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

MANPOWER, DIRECT SALARY RATE AND OVERHEAD & PROFIT FACTOR SCHEDULE
Used For Basic Services & Additional Services
Separate Schedule Required for Prime Consultant & each Subconsultant

Firm Name: ___________________________ Principal-in-Charge: ______________________

Wisconsin Reg. Number: ________________________________________________________

Principal's Flat Rate: .................................................................$______/hr.

Overhead & Profit Factor (multiplier): .................................................................

(Include copy of audited account of overhead factor or complete Attachment “B-2”)

<table>
<thead>
<tr>
<th>Name</th>
<th>Classification</th>
<th>Direct Salary Rate/Hour</th>
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Direct Salary Rate is defined as each employee's actual and verifiable gross hourly cost of salary ("W-2" Statement Salary), exclusive of incentive bonus or other non-direct salary expenses.

Overhead & Profit Factor is defined as the multiplying factor representing each employee's pro-rata share of all other direct and indirect expenses and profit for the CONSULTANT. This factor remains fixed for the life of the Project.

Additions and deletions of personnel or permanent classification changes must be submitted for approval at the time the changes occur. For multi-year projects, changes in basic salary rates may be submitted for approval only in January of each calendar year.

The foregoing is a true and actual accounting of the rates:

Approved for Milwaukee County
Department of Administrative Services, Facilities Management Division

as of: _____________________, 20____

Date: _____________________, 20____

Signature: ____________________
Title: ________________________

Signature: ____________________
Title: ________________________

ATTACHMENT “B-1” of 2
If your firm does not possess a FAR audit certified rate, please complete the following:

**Overhead Rate = __________ (Without Profit)**

_________________________________________________
(Name of Firm)

The above rate calculation, which includes all non-direct costs considered to be proper and appropriate to the provision of professional services covered by this Annual Consultant Agreement for Professional Services, was prepared in accordance with the standards of:

____________________________________________________________________________
(Accounting Practice Used)

It is understood and agreed that no direct charge will be made for labor or expenses included in the Overhead Rate Factor.

Signature: ________________________________ Date: ________________

Title: ________________________________
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

GUIDELINES FOR REIMBURSABLE EXPENSES

GENERAL.
Milwaukee County reimburses consultants under contract for expenses in connection with authorized out-of-town travel; long distance communications; fees paid to approving authorities; reproductions which are products of service; requested renderings, presentation models and mockups; and the expenses of requested additional insurance coverage. There may be other qualifying reimbursable expense items if the project or circumstances are unique and terms concerning them are contained in an approved and signed contract. These guidelines are intended to clarify the County’s general policies concerning payments for reimbursable items.

DEFINITION.
Reimbursable expenses are out-of-pocket expenses incurred by the consultant and consultant’s employees in direct support of the project. Over and above compensation for Basic and Additional Services, they are unique and non-recurring costs. By their nature, the cost is not predictable in advance of occurrence. Approved reimbursable expenses are billed at the same cost paid by the consultant and are not subject to retainage provisions found in Milwaukee County service agreements.

DOCUMENTATION.
Most reimbursables can be documented by presenting a copy of the original sales slip or invoice clearly highlighted, dated, and labeled with the appropriate job number/name and person incurring the expense. When the original charge has been recorded on an employee expense log, an in-house printing or copy log, or on a phone bill printout, for examples, a copy of the appropriate log or journal can be submitted as long as the costs are clearly highlighted, dated and labeled. All documentation must be attached to a cover sheet which itemizes and sub-totals the charges, by type. The documentation and cover sheet is attached to the consultant’s monthly invoice.

REIMBURSABLES BUDGET ALLOWANCE.
All agreements shall establish a pre-approved budget allowance for the total out-of-pocket reimbursable expenses of consultant’s. Changes to the approved allowance total require a written amendment to the consultant’s contract. As part of final contract negotiations, the consultant shall prepare an itemized budget estimate for reimbursables for review and approval by the County. Special care should be taken to differentiate those out-of-pocket expenses that will be initially borne by the consultant and those that will be paid directly by the County (under a separate County Services line item in the project budget).

AUTHORIZED OUT-OF-TOWN TRAVEL.
Reimbursable travel expenses can accrue for both travel to and from Milwaukee for work in connection with a project if that travel involves a distance greater than a 100 mile radius from Milwaukee or if the consultant’s working office is more than 100 miles from Milwaukee. Milwaukee County will reimburse consultant’s for reasonable expenses incurred for such transportation, subsistence and lodging. Mutual agreement about what constitutes an authorized travel expense begins at the time of contract negotiations when the budget for these items is established and continues as the project proceeds. Milwaukee County policy is to pay for essential, not luxury, services.

Whenever possible, air travel dates should be planned in advance to take advantage of the lowest coach fares available on connecting airlines; Milwaukee County does not pay for first-class or business-class travel.

Daily rental car rates are rarely competitive with airport van or taxi fares to and from the airport, hotel and project meeting sites. Consultants should confer with Milwaukee County's project manager regarding the most reasonable and cost-effective means for transportation while in Milwaukee.
If traveling by personal car, the total mileage may be charged at the prevailing cost per mile rate allowed by the Internal Revenue Service. Highway tolls and parking fees for out-of-town consultants are also reimbursable, if properly documented and if the consultant’s office is more than 100 miles from Milwaukee.

Meals reimbursement qualifies if the consultant’s employees are required to eat in restaurants in connection with an out-of-town (100 mile radius) visit/trip directly in service of the project. The consultant’s choice of restaurants should be modest in every circumstance. Milwaukee County does not pay for meals taken in first-class restaurants, for cocktails, or for entertaining guests or in-town project team members. Milwaukee County discourages the scheduling of a business meeting over a meal period, thus avoiding the question of which meals might be authorized for reimbursement. Check with Milwaukee County's project manager if you are uncertain about which kind of meal expenditure might be disallowed.

Lodging costs at medium-priced accommodations will be approved. Deluxe accommodations and charges involving personal services of any kind will be disallowed.

**LONG DISTANCE COMMUNICATIONS.**
Milwaukee County will reimburse the consultant for properly documented long distance telephone tolls made for project business.

**FEES PAID TO APPROVING AUTHORITIES.**
Milwaukee County will reimburse the cost of fees paid for securing the approval of authorities having jurisdiction over the project. Consultants should plan for this expense in advance, because cutting County checks to coincide with dates of submittal cannot usually be done. The County will accept, however, an out-of-sequence invoice covering an unusually high plan exam fee in order to minimize the inconvenience to the consultant.

**REPRODUCTIONS AND REPROGRAPHICS.**
The cost of drawings, specifications, reports, exhibits and other documents which are products of service are reimbursed with proper documentation. Charges for postage, handling and shipping of reproductions are considered overhead expenses and are not reimbursed. Bid sets, which are often the most expensive segment of the out-of-pocket expense paid by the consultant, are sometimes contracted for by the County on larger jobs that could benefit from competitive bidding for that service. Consult with the County project manager if the furnishing of bid sets is not specifically excluded form consultant’s reimbursable allowance budget.

**ADDITIONAL INSURANCE.**
When additional insurance coverage or limits, over and above that normally carried by a consultant is specifically requested by the County, the County will reimburse that additional premium cost. Specific documentation will be requested by the County project manager if this expense qualifies as reimbursable.
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

INVOICE FOR CONSULTING SERVICES
(Not-To-Exceed Sum Contract Form)

Invoice # __________________

Date: __________________________________________

Project Title: __________________________________________

Project No. __________________________________________

Consultant: __________________________________________

Services for the Month Ending: __________________________________________

1.) BASIC SERVICES (Attachment “D-3”):
   (Attach itemization for each service by name, classification, direct salary rate
   x O.H. factor x man hours)

2.) REIMBURSABLE EXPENSES (Attachment “D-2”):
   (Attach itemization and back-up copies of all charges)

3.) ADDITIONAL SERVICES (Attachment “D-3”):

TOTAL THIS MONTH:

LESS: Retainage @ 5% (On Items 1. & 3. Only) . . . .

CURRENT PAYMENT DUE:
(Attach continuation sheet, D-2, on job status)

Approved for Milwaukee County
Department of Administrative Services
Facilities Management Division:

Consultant ____________________________

Signature ____________________________

Title ____________________________

Date ____________________________

Approved for billing:

ATTACHMENT “D-1” of 3
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<th>Basic Services</th>
<th>Fee limit Per Phase/or Totals</th>
<th>Previously Billed</th>
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ATTACHMENT “D-2” of 3
MILWAUKEE COUNTY  
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

**INVOICE FOR BASIC & ADDITIONAL CONSULTING SERVICES**

**Invoice # ______________**

(Multiple of Direct Salary Rate Form)

(One FORM "D-3"/Ea. Increase/Billing)

**Fee Incr. # ______________**

**Fee Incr. Total $ __________**

Date: _______________________________________________________________________

Project Title: __________________________________________________________________

Project No. ___________________________________________________________________

Consultant: ___________________________________________________________________

Services for the Month Ending: __________

1.) **CONSULTANT LABOR**  (Refer to approved Manpower Direct Salary Rate & O.H. Factor Schedule)

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<th>Name</th>
<th>Classification</th>
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Sub-total __________

2.) **SUBCONSULTANTS**  

(Attach itemizations in same form as above)

Sub-total __________

3.) **REIMBURSABLE EXPENSES:**  

(Attach itemization and backup copies of all charges)

Sub-total __________

**TOTAL THIS MONTH:**

**LESS:**  Retainage @ 5% (On Items 1. & 2. Only). . . . . .

**CURRENT PAYMENT DUE:**  

(Attach continuation sheet on job status)

Approved for Milwaukee County

Department of Administrative Services

Facilities Management Division:

_________________________________   ___________________________________
Consultant      Signature

_________________________________   ___________________________________
Signature      Title

___________________________________
Date

ATTACHMENT “D-3” of 3
Commitment to Contract with DBE

Project No.: ____________________ Project Title: _________________________________

Total Contract Amount $ _______________ DBE Goal: ________

<table>
<thead>
<tr>
<th>A</th>
<th>V</th>
<th>Name &amp; Address of DBE(*)</th>
<th>Scope of Work</th>
<th>DBE Contract Amount</th>
<th>% of Total Contract</th>
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[* Separate commitment form must be completed for each DBE firm]

**Bidder/Proposer Commitment**

I certify that the DBE firm listed quoted the identified service(s) and cost(s), and acknowledge having contact, and receipt of confirmation, on partnering, pricing and delivery from DBE firm listed herein. Our firm (Phone No. ______________) intends to enter into contract with the DBE firm listed, for the service(s) and amount(s) specified if awarded this contract. A copy of the contract between our firm and that of the named DBE will be submitted directly to CBDP within seven (7) days from receipt of Notice to Proceed on this contract. The information on this form is true and accurate to the best of my knowledge. I further understand that falsification, fraudulent statement, or misrepresentation will result in appropriate sanctions under applicable Local, State or Federal laws.

Signature of Authorized Representative _________________________ Name & Title of Authorized Representative _________________________ Date _______________

Subscribed and sworn to before me this _____ day of _____, 20____

_____________________________ State of _____. My Commission expires _____.

Signature of Notary Public

[SEAL]

* Only firms certified as DBEs (within qualifying NAICS codes) by the State of Wisconsin UCP prior to bid/proposal opening shall be credited on this contract

**DBE Affirmation**

- I affirm that the State of Wisconsin UCP has certified our company as a DBE, and that our company is currently listed in the State of Wisconsin UCP Directory.
- I acknowledge and accept this commitment to contract with my firm for the service(s) and dollar amount(s) specified herein, as put forth by ______.
- I understand and accept that this commitment is for service(s) to be rendered in completion of the Milwaukee County project specified herein.

Signature of Authorized DBE Representative _________________________ Name & Title of Authorized DBE Representative _________________________ Date _______________

FOR CBDP USE ONLY: (A) $ _____ (V) $ _____ Total % _____

CBDP APPROVAL: _________________________ Date _______________

Signature _________________________ Date _______________

DBE-14 (02/01/12) Previous Editions Obsolete
ATTACHMENT “F-1” of 5
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY

COMMITMENT TO CONTRACT WITH DBE

ADDITIONAL INFORMATION/REQUIREMENTS:

1. This form is to be completed by the bidder/proposer (Bidder/Proposer Commitment section) and the intended DBE contractor (DBE Affirmation section) for inclusion in the bid/proposal submission.

2. The Directory of Certified DBE firms eligible for credit toward the satisfaction of this project’s DBE goal will be found at the following link, and can be searched by Name and/or NAICS code. https://app.mylcm.com/wisdot/Reports/WisDotUCPDirectory.aspx

3. ALLOWANCES: During the course of this project you will be using portions of the allowance, which was initially deducted from your contract when you figured out your DBE requirement. As the allowance is used on the project, it is to be added back into the total contract price. An exception would be if the allowance being used is such that the DBE(s) cannot handle any portion of the work, the total contract amount should remain the same. In this case, it is necessary for the prime contractor/consultant to contact CBDP immediately by phone and provide the dollar amount involved and the reasoning for DBEs not being utilized. In addition, a follow-up letter documenting the information is required.

4. CHANGE ORDERS: Any prime contractor/consultant receiving additional work on the contract, e.g., change orders, addendums, etc., is required to increase the amount of DBE participation proportionally. Any time you receive additional work of any type, the prime contractor/consultant is required to contact CBDP.

5. WRITTEN CONTRACTS WITH DBEs: CBDP requires that prime contractors/consultants enter into contract, directly or through subcontractors, with the DBE(s) specifying the work to be completed and the dollar amount as indicated in this form. Agreements must be submitted to CBDP within 7 days of receipt of the Notice To Proceed. By executing the above affidavit, your company is certifying, under oath, that you have had contact with the named DBE firm(s), that the DBE firm(s) will be hired, and that the DBE firm(s) will participate to the extent indicated in performance of the contract. VIOLATION OF THE TERMS OF THIS AFFIDAVIT IS GROUNDS FOR TERMINATION OF YOUR CONTRACT.

6. SUBSTITUTIONS, DBEs FURTHER SUBCONTRACTING WORK, TRUCKING FIRMS: The prime contractor/consultant must submit written notification of desire for substitution to the DBE affected, and forward a copy to CBDP, specifying the reason for the request. Any DBE so notified has five (5) business days to provide written objection/acceptance to the prime making the notification. The “right to correct” must be afforded any DBE objecting to substitution/termination for less than good cause as determined by CBDP (Refer to 49 CFR §26.53). Approval must be obtained from CBDP prior to making any substitutions. DBE contractors are also required to notify and obtain approval from CBDP when further subcontracting out work on this project. In the case of DBE trucking firms, credit will be given for trucks leased from other DBE firms; however, if the DBE leases trucks from non-DBE firms, only the commission or fee will be counted for DBE crediting.

7. REQUESTS FOR PAYMENT: Contractor/Consultant must indicate on the Continuation Sheet the work being performed by DBEs by either a) placing the word “DBE” behind the work item or b) breaking out the work done by DBEs at the end of the report. Prime contractor/consultant shall notify DBEs of the date on which they must submit their invoices for payment.

8. DBE UTILIZATION REPORTS: A DBE Utilization Report (DBE-16) must be submitted with each request for payment for the period’s activity, even if no activity takes place during the period being reported. Payments will be withheld from all prime contractors/consultants not in compliance.

If you have any questions or concerns related to Milwaukee County’s DBE Program, please contact Mark Phillips / mark.phillips@milwcnty.com / 414.278.5104
**SUBCONTRACTOR/SUBCONSULTANT/SUPPLIER INFORMATION SHEET**

Pursuant to Federal Regulations and State Statute Chapter 66.0901(7), Milwaukee County is required to collect information on all subcontractors, subconsultants and/or suppliers submitting quotes to a contractor/consultant that submits a bid/proposal to Milwaukee County. This information shall be submitted with bid/proposal.

**PROVIDE THE FOLLOWING INFORMATION ON EACH BID/QUOTE**

<table>
<thead>
<tr>
<th>(√)*</th>
<th>Name</th>
<th>DBE Yes/No</th>
<th>Address</th>
<th>Date Firm Established</th>
<th>Annual Gross Receipts (**)</th>
<th>Work or Service to be Performed</th>
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(*) Check if this firm’s quote has been used in your bid/proposal.

(**) Annual Gross Receipts:
- A: Less than $250,000
- B: $250,000 to $500,000
- C: $500,000 to $1 million
- D: $1 million to $5 million
- E: $5 million to $15 million
- F: More than $15 million

Note: Information gathered on the background and financial status of firms is protected from disclosure by Federal Regulation.
COMMUNITY BUSINESS DEVELOPMENT PARTNERS  
MILWAUKEE COUNTY  

DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION REPORT

SUBMIT WITH EACH PAYMENT REQUEST/INVOICE  
PAYMENT/INVOICE # ___

NAME OF FIRM ___________________________________________ TELEPHONE NO. (___) ____________

ADDRESS ___________________________________________ CITY __________________________ STATE ___ ZIP CODE ______

PROJECT TITLE ___________________________________ PROJECT # _____________

TOTAL CONTRACT $ AMT _________ TOTAL CONTRACT PAYMENT YTD $________ CONTRACT % COMPLETE ______

TOTAL DBE CONTRACT $ AMT _________ TOTAL DBE PAYMENT YTD $________ DBE % COMPLETE ______

COUNTY PROJECT/CONTACT PERSON ___________ TELEPHONE NO. (___) _____________

REPORT FOR THE PERIOD FROM: ______ TO: _______ 20__  
FINAL REPORT: ☐ Yes ☐ No

List all DBE firms utilized in connection with this Project, even if not used during this reporting period.

<table>
<thead>
<tr>
<th>NAME OF DBE FIRM</th>
<th>DBE CONTRACT $ AMOUNT</th>
<th>DBE WORK/SERVICE(S) PERFORMED</th>
<th>AMOUNT DUE TO DBE FOR THIS PERIOD</th>
<th>TOTAL PAYMENTS TO DATE</th>
<th>REMAINING BALANCE</th>
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Prepared by: ___________________________  Approved by: ___________________________

(Name & Title)  (Name & Title)
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY
CONTRACT CLOSE-OUT
DBE PAYMENT CERTIFICATION

Prime Contractor/Consultant must attach this form to the request for final payment in order to receive payment.

County Department Issuing Contract/Project: ________________________________

Prime Contractor/Consultant: ___________________________________________

DBE Firm: ___________________________________________________________

Project No.: ___________       Project Name: _____________________________

*SECTION (A)   DBE FIRM COMPLETES IF FINAL PAYMENT HAS BEEN RECEIVED
I hereby certify that our firm received $__________ total payment for work on the above referenced Milwaukee County project or contract.

Date: ___________, 20____

(DBE Contractor/Consultant Signature) ____________________________
(Print Name & Title)

*SECTION (B)   BOTH PRIME CONTRACTOR/CONSULTANT AND DBE FIRM COMPLETE IF FULL PAYMENT HAS NOT BEEN MADE TO DBE FIRM AND A BALANCE REMAINS TO BE PAID.
I hereby certify that our firm has paid to date a total of $______ and will pay the balance of $_____ to _____ upon receipt of payment from Milwaukee County for work on the above referenced project or contract.

Date: ___________, 20____

(Prime Contractor/Consultant Signature) ____________________________
(Print Name & Title)

(DBE Contractor/Consultant Signature) ____________________________
(Print Name & Title)
SureTrak and Expedition are software packages produced by Primavera Systems, Inc. This software, in addition to Microsoft Project, is used by Milwaukee County.

Requirements According To Agreement Size
Schedule and control services using SureTrak or Microsoft Project software are required for this project to the degree listed below:

A. For consultant services agreements with fees up to $50,000, FACILITIES MANAGEMENT DIVISION staff will enter schedule and control information on FACILITIES MANAGEMENT DIVISION’s contract management information system. Prime Consultant shall provide scheduling information requested by FACILITIES MANAGEMENT DIVISION according to the needs of the project.

B. For consultant agreements with a fee range from $50,000 to $500,000, Prime Consultant shall use Microsoft Project and provide scheduling information determined necessary by FACILITIES MANAGEMENT DIVISION according to the needs of the project. Milwaukee County will use Primavera Contract Manager for contract cost control.

C. For consultant services contracts over $500,000, consultant shall use Microsoft Project and provide scheduling information determined necessary by FACILITIES MANAGEMENT DIVISION according to the needs of the project. Milwaukee County will use Primavera Contract Manager for contract cost control.

SCHEDULE DEVELOPMENT
Before work begins, the Prime Consultant shall prepare a Baseline Schedule of the work scope in Critical Path Method form. Milwaukee County will furnish an activity coding format to facilitate reports and graphics used in project management activities. The Prime Consultant shall submit the completed schedule for review and approval (cd disc format or electronic mail) by FACILITIES MANAGEMENT DIVISION’s project manager. The review will confirm the following: that the schedule is complete and reflects a realistic work plan; that the total schedule costs equal the contract values; that there is a defined, justifiable critical path with design activity durations subdivided into periods less than 20 working days or $10,000 value; that responsible parties are assigned; and that all the key project milestone dates are recorded. Milwaukee County approval of the Baseline Schedule is required before any pay request from the Prime Consultant can be processed.

The consultant is responsible for information required to develop the schedule. Content includes work operations, sequencing, activity breakdown and time estimates. Milwaukee County may require additional schedules or reports to verify timely completion of scheduled activities and project milestones.

On a monthly basis, the consultant shall review the schedule and report on actual performance, i.e., the actual start and finish dates and durations, work performed since the last update, description of problem areas, delaying factors and their impacts, and corrective actions taken. The Prime Consultant shall also update the current schedule, identifying changes in network logic, work sequences and durations needed to meet contract requirements, and contract time adjustments, when authorized by Milwaukee County. Each schedule update will be submitted to the County project manager for approval on 3.5” discs or through electronic mail, concurrent with submittal of consultant’s monthly invoice for professional services. Pay applications will not be processed if updated schedule with all information required is not submitted. Copies of approved schedule updates shall be distributed to other members of project teams with instructions to recipients to promptly report discrepancies and problems anticipated by projections shown in the schedule.
I. RECORD DOCUMENTS
The Prime Consultant shall prepare and file record documents of the project with Milwaukee County FACILITIES MANAGEMENT DIVISION – DAS as per this attachment. Prime Consultant agreement close-out and final payment will be contingent on approval of complete record document submittal by Prime Consultant.

II. ELECTRONIC MEDIA REQUIREMENTS
A. Produce Project Manuals, Reports, and other permanent records in an electronic word processing format that can be read by Microsoft Office 2000. Produce Project Manual technical sections in Milwaukee County format. Obtain electronic formats for Project Manual technical sections through the Architect/Engineer of record for the Project or John Bunn (414-278-3921).

These materials shall be submitted on a CD-ROM that adheres to ISO 9660 CD, or CD-ROM XA (Mode 2) format for multi-session CD-ROM.

B. CADD drawings shall be produced in AutoCAD 2011 software, and be capable of residing on an IBM-compatible Pentium computer utilizing Windows 2000 or Windows XP operating systems. Drawings submitted in DXF format will NOT be accepted.

The consultant shall use AutoCAD 2011 for AutoCAD engineering drawings.

Obtain Milwaukee County drawing format standards (TITLE BLOCK DRAWING) by contacting the Architect/Engineer of record for the project or FACILITIES MANAGEMENT DIVISION, DAS Support Services (278-4829)

AutoCAD drawings shall be submitted on a CD which adheres to ISO 9660 CD, or CD-ROM XA (Mode 2) format for multi-session CD-ROM.

III. AUTOCAD DRAWING STANDARDS
The Prime CONSULTANT and his/her sub-CONSULTANTs shall prepare AutoCAD drawings in accordance with the following document standards:

A. Xref Files, Image Files, Blocks and 3rd Party Fonts
1. XBIND all Xref’d files to their drawing(s). Each individual electronic graphic document must be submitted in a single file format without any external files attached.
2. Insert all image files in Final Drawing
3. A document created with multiple files MUST NOT SHARE LAYER NAMES among the files.
4. Provide a SINGLE DRAWING FILE for each Drawing Sheet.
5. While working in Paper Space, TURN ON VIEW LOCK to prevent your viewport view from being accidentally altered while moving between Paper Space and Floating Model Space mode.
6. Purge all drawing files of all unused entities—Blocks, Layers, Fonts
7. “READ-ONLY” and “LOCKED” drawing files will not be accepted.

B. It is PREFERRED that all final drawings are submitted in Model Space. However, final drawings may be submitted in Paper Space as long as AutoCAD Drawing Standards A-1 thru A-7 are adhered to.
C. Consultants shall utilize the following Milwaukee County drawing format standards:
1. standard text set-up and dimension set-up (Attachment H-20)
2. standard drawing conversion scale (Attachment H-21)
3. standard title block (see item C-6)
4. the standard AutoCAD font to be used is ROMANS.shx
5. Sheet sizes to be used, on BOND PAPER, are:

<table>
<thead>
<tr>
<th>Architectural:</th>
<th>Engineering:</th>
</tr>
</thead>
<tbody>
<tr>
<td>A = 9” x 12”</td>
<td>A = 8-1/2” x 11”</td>
</tr>
<tr>
<td>B = 12” x 18”</td>
<td>B = 11” x 17”</td>
</tr>
<tr>
<td>C = 18” x 24”</td>
<td>C = 17” x 22”</td>
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<td>D = 24” x 36”</td>
<td>D = 22” x 34”</td>
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<tr>
<td>E = 36” x 48”</td>
<td>E = 34” x 44”</td>
</tr>
</tbody>
</table>

6. Text and dimension set-up, drawing conversion scale, title blocks, and border are imbedded in Title Block Drawing (available on diskette). Contact Alma Guzman, FACILITIES MANAGEMENT DIVISION – DAS Support Services (414-278-3986).

D. Drawing Sheet numbers and electronic drawing files shall consist of the following:
1. Alphanumeric discipline designation
   - A - Architectural, Interiors and Facilities Management
   - C - Civil Engineering and Site Work
   - E - Electrical
   - EV - Environmental
   - F - Fire Protection
   - L - Landscape Architecture
   - M - Mechanical
   - P - Plumbing
   - S - Structural

   A maximum of 3 characters for sheet number
   Example: A101.dwg

2. The DOS 8+3 naming convention shall be used for all Drawing Sheet numbers and electronic drawing files (e.g., A101.dwg).

E. The DOS 8+3 naming convention shall be used for all Drawing Sheet numbers and electronic drawing files (e.g., A101.dwg).

F. Consultants shall utilize the AIA, or Milwaukee County Standard Layer Index, including color and line-type (Attachments H-6 through H-19). OR for approval of your firm’s standard layer index, contact your Milwaukee County Project Manager to arrange approval by AE&ES.

G. The room attributes shall be provided on all AutoCAD building plans. Window attributes shall be shown on elevation drawings. The following attribute data shall be included:

1. **Rooms**
   - Room number (serves as the room tag)
   - Dimensions (length, width, height)

2. **Doors**
   - Tag number
   - Door size
   - Frame size
   - Fire rating
3. **Windows**  
   - Tag number  
   - Size  
   - Glazing  
   - Framing material

**IV. DOCUMENT REQUIREMENTS**

A. **Design Documents**: Prepare and submit the following documents to the DPW-Records Management Office with a copy of the transmittal letter submitted to the respective Project Manager:

   1. City/State Approved Drawings  
      (1) original set  
   2. Bid Set Drawings  
      (1) set BOND PAPER (marked as “ORIGINAL”)  
      (1) set electronic file  
   3. Project Manual  
      (1) set hard copy  
      and Detail Manual  
      (1) set electronic file

B. **As-Built/Record Documents**: Prepare and submit the following record documents to the DPW-Records Management Office with a copy of the transmittal letter submitted to the respective Project Manager:

   1. As-Built/Record Drawings  
      (2) sets BOND PAPER (marked as “ORIGINAL”)  
      (1) set electronic file  
   2. Project Manual  
      (2) sets hard copy  
      and Detail Manual  
      (1) set electronic file  
   3. Operating/Maintenance Manuals  
      (3) sets hard copy

The Prime Consultant and his/her subconsultants shall prepare and submit the required As-Built/Record Drawings and Project Manuals in accordance with the following procedures:

1. Obtain from each Prime Contractor marked-up prints, clarification drawings, shop drawings and/or any other data showing significant changes in the work made during the construction phase, including all changes described in the original addenda.

2. Update the original electronic drawings and project manuals by transferring all addenda and field changes from the contractor’s marked-up documents, describing significant changes to the original drawings and project manuals.

   The Prime Consultant shall list all revisions on each drawing and identify each revision with boundaries. Each drawing shall be labeled **AS-BUILT/RECORD DRAWINGS** and **PROJECT and DETAIL MANUAL**, and have them dated and signed by the Principal in Charge.

3. The end product shall consist of a composite set of Record Drawings and Project Manuals accurately showing the as-built, on-site conditions of the entire project.

C. **Studies/Analysis/Survey Reports**: Prepare and submit the following documents to the DPW-Records Management Office with a copy of the transmittal letter submitted to the respective Project Manager:

   1. Final Approved Report  
      (2) sets hard copy  
      (1) set electronically produced

**V. FINAL DOCUMENT REQUIREMENTS FOR ELECTRONIC MEDIA**

The Prime Consultant and his/her subconsultants shall prepare and submit:

A. A Drawing Directory consisting of a drawing index, in hard copy and on electronic media, that is sorted by:
1. Property (Site)
2. Building
3. Discipline

and shall include:

1. Milwaukee County Project Number
2. Milwaukee County Site I.D. and Building I.D.
3. Milwaukee County Drawing Name and Description
4. Sheet number
5. Text Style
6. Image Files
7. 3rd-Party Fonts
8. **Layer Log** for each Drawing Sheet including layer name, state (on/off), color, line-type, defined blocks, user blocks, dependent blocks and unnamed blocks.

B. Detail Drawings produced as a MANUAL shall include a Drawing Index consisting of the detail title and/or description, and identification number sorted by discipline and page number. The Drawing Index shall be submitted in hard copy and shall be incorporated in the Detail Manual.

C. Consultants shall also submit correspondence outlining all special loading or start-up procedures required to generate the drawings for viewing, manipulating and editing on Milwaukee County FACILITIES MANAGEMENT DIVISION – DAS’s CADD system (AutoCAD 2011).

D. Consultants shall label the CD-ROM identifying:

1. Project Number
2. Project Title with Site I.D. and Building I.D.
3. Name of Consultant Firm and Principal in Charge
4. Date

E. Consultants may insert their logos on Milwaukee County’s Standard Cover Sheet with PRIOR APPROVAL from the Architect/Engineer of record for the project.

Submit the Project Cover Sheet Layout to the Architect/Engineer of record for review and approval. Consultants **MAY NOT** insert their logos on the Project Drawing Sheets. The consultant’s name may be inserted in the designated space provided within Milwaukee County’s Standard Title Block.

**SUBMIT TO:**
MILWAUKEE COUNTY DEPARTMENT OF ADMINISTRATIVE SERVICES – FACILITIES MANAGEMENT DIVISION - RECORDS
CITY CAMPUS BUILDING COMPLEX
2711 WEST WELLS STREET – FOURTH FLOOR
MILWAUKEE, WI 53208
ATTN: Alma Guzman
(Phone: 414-278-3986)
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

COMPLETE LISTING OF SUBCONSULTANTS
(To Be Completed by Prime Consultant)

Date: _______________________________________________________________________
Project Title: __________________________________________________________________
Project No. ___________________________________________________________________
Prime Consultant: ___________________________________________________________________

In the execution of the subject Prime Consultant Agreement, I/We propose to use the following subconsultants:

<table>
<thead>
<tr>
<th>No.</th>
<th>Name &amp; Address</th>
<th>Type of Service</th>
<th>Principal Contact</th>
</tr>
</thead>
<tbody>
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For Milwaukee County
Department of Administrative Services
Facilities Management Division

For Prime Consultant:
Approved (No.’s): ____________________
Rejected/Resubmit (No.’s): ______________
___________________________________  ___________________________________
Signature      Signature
Name       Name
Title       Title – Project Manager
Date       Date

ATTACHMENT “I”
MILWAUKEE COUNTY  
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

SUBCONSULTANT COMPLIANCE CERTIFICATION

Date: ____________________________________________________________

Project Title: ______________________________________________________

Project No. _______________________________________________________

Prime Consultant: _________________________________________________

This is to certify that I/We:

Subconsultant Name: ______________________________________________

Address: __________________________________________________________

____________________________________________________________________

Shall provide the following subconsulting services to the above named Prime Consultant:

Type of Services: _________________________________________________

____________________________________________________________________

We also certify that if I/We are approved for this Project, we shall be bound by all the applicable terms and conditions, including the "Audit and Inspection of Records" requirements, required of the Prime Consultant. No work shall be started until we have an executed Agreement with the Prime Consultant incorporating all of the above requirements.

SUBCONSULTANT

__________________________________________ Date: _________________
Subconsultant’s Name

__________________________________________ If Principal is a Corporation
Signature IMPRINT CORPORATE SEAL

______________________________
Title

ATTACHMENT "J"
CONSULTANT AGREEMENT CLOSEOUT CHECKLIST

Consultant: __________________________________________________________________

Project: ______________________________________ Project No. ______________________

Agreement (contract) No. ____________________ Effective Date: _______________________

C.B. File No. ___________ Reference No. __________ Account No. ___________________

Type Agreement: A: _____ B: _____ (Annual) C: _____ D: _____

Consultant Selection Documentation in File:  _____ Yes _____ No

These deliverable items from the CONSULTANT must be in the FACILITIES MANAGEMENT DIVISION Project (JOB) File:

☐ A. Final Project Program Report (Sec. 3.1.3), (scope of project as agreed by all parties)

☐ B. Final Estimate of Probable Construction Costs (Sec. 3.4.2), (submitted before bid process begins)

☐ C. Copies of all State and Local Plan Examination approvals and receipts for paid application fees (Sec. 3.5.2.2)

☐ D. Project Manual and all addendum originals (Sec. 3.4.2, 3.5.2.3)

☐ E. Written recommendation as to Substantial Completion and final acceptance of the project (Sec. 3.6.2, 5.4.1.1) (AIA Form G704)

☐ F. Written confirmation of compliance of the Work with Contract Documents (Sec. 3.6.2) (WI Commercial Bldg. Code, Form SBDB-9720)

☐ G. Final updated cost loaded schedule (Attachment "G-1")

☐ H. Record documents (Attachment "H-1") are accessible and useable ________________

☐ I. Operation and maintenance manuals and data (CONSULTANT approved)

☐ J. Confirmation of Site Clean-up (i.e., environmental or geotechnical soil cuttings, purge water)


All of the above items applicable to this project have been submitted.

Prime CONSULTANT Signature: ____________________________________________________

County Project Manager Approval: ______________________________ Date: ____________
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES, FACILITIES MANAGEMENT DIVISION

CONSULTANT EVALUATION FORM

Consultant: ____________________________________________________________

Consultant P.M. _______________________________________________________

Project Title: __________________________________________________________

Project No. ____________________________ Contract No. ____________________________

Date of Evaluation: ____________________________________________________________________

Evaluation Form Completed By: __________________________________________________________

Basic Services Provided By the CONSULTANT: _____________________________________________

____________________________________________________________________________________

____________________________________________________________________________________

____________________________________________________________________________________

____________________________________________________________________________________

Please circle appropriate response

Performance Assessment:

I. Quality of Work:
   (4) Satisfied/Above Average
   (3) Acceptable/Average
   (2) Marginally Acceptable/Below Average
   (1) Unacceptable

Comments: _______________________________________________________________________

_________________________________________________________________________________

II. Adherence to Schedule/Timeliness/Responsiveness:
   (4) Satisfied/Above Average
   (3) Acceptable/Average
   (2) Marginally Acceptable/Below Average
   (1) Unacceptable

Comments: _______________________________________________________________________

_________________________________________________________________________________

III. Budget Management/DBE Compliance:
   (4) Satisfied/Above Average
   (3) Acceptable/Average
   (2) Marginally Acceptable/Below Average
   (1) Unacceptable

Comments: _______________________________________________________________________

_________________________________________________________________________________

Additional comments:
_________________________________________________________________________________

Composite Score = I + II + III / 3
IN WITNESS WHEREOF, this Agreement executed the date and year first above written.

MILWAUKEE COUNTY

_____________________________________  Date: ____________________
Don Tyler, Director
Department of Administrative Services

_____________________________________  Date: ____________________
Gregory G. High, Director
AE&ES Section
Facilities Management Division, DAS

CONSULTANT

____________________________________  Date: ____________________
Consulting Firm's Name

____________________________________  If Principal is a Corporation
Signature

____________________________________
Title

Approved as to form and independent status: Reviewed by:

By: _____________________  Date: ________  By: ____________________  Date: ______
Kimberly Walker  Cindy VanPelt
Corporation Counsel  Risk Management

Approved with regards to County Ordinance Chapter 42:

By: _____________________  Date: ______
Nelson Soler, Interim Director
Community Business Development Partners
ATTACHMENT 9

PROPOSAL PREPARATION, SUBMISSION AND EVALUATION GUIDELINES
PROPOSAL PREPARATION, SUBMISSION, & EVALUATION GUIDELINES

I. Explanation to Prospective Offerors

Any prospective offeror desiring an explanation or interpretation of this RFP must request it in writing no later than seven business days before the last date for submission of proposals. Requests should be directed to the individual in charge at the address listed in the RFP. Any information given to a prospective offeror concerning a solicitation will be furnished promptly to all other prospective offerors as an amendment to the RFP, if that information is necessary in submitting offers or if the lack of it would be prejudicial to any other prospective offerors.

II. Complete Proposals

Proposals shall represent the best efforts of the offerors and will be evaluated as such. Proposals must set forth full, accurate, and complete information as required by this section and other sections of this RFP.

III. Unnecessarily Elaborate Proposals

Brochures or other presentations beyond those sufficient to present a complete and effective response to this solicitation are not desired and may be construed as unnecessarily elaborate and an indication of the offeror's lack of cost consciousness. Elaborate art work, expensive paper and binding, and expensive visual and other presentation aids are neither necessary nor desired. Concise and clear proposals are sought.

IV. Retention of Proposals

All proposal documents shall be retained by the County and therefore, will not be returned to the offerors. The County will not pay for preparation of proposals or for proposals that are retained by the County.

V. Examination of Proposals

Offerors are expected to examine the Site, Statement of Work and all instructions and attachments in this RFP. Failure to do so will be at the offeror's risk.

VI. Legal Status of Offeror

Each offeror must provide the following information in its proposal:

A. Name of the offeror;

B. Whether offeror is a corporation, joint venture, partnership (including type of partnership), or individual;
C. Copy of any current license, registration, or certification to transact business in the State of Wisconsin if required by law to obtain such license, registration, or certification. If the offeror is a corporation or limited partnership and does not provide a copy of its license registration, or certification to transact business in the State of Wisconsin, the offeror shall certify its intent to obtain the necessary license, registration or certification prior to contract award or its exemption from such requirements; and

D. Copies of any current license, registration or certification required in RFP;

E. If the offeror is a partnership of joint venture, names of general partners or joint venturers.

VII. Organization of Offeror

Each proposal must further contain a chart showing the internal organization of the offeror and the numbers of regular personnel in each organizational unit.

VIII. Offerors Authorized Agent

Each proposal shall set forth the name, title, telephone number, and address of the person authorized to negotiate in behalf of the offeror and contractually bind the offeror, if other than the person signing the proposal.

IX. Price Schedule Submission

Offerors are to submit prices for each item identified in the Proposal. Offers for services other than those specified will not be considered. The prices set forth in the schedule will be used for evaluation purposes and for establishing a contract price. Milwaukee County reserves the right to accept or reject any and all Proposals.

X. Certification and Representations

Offerors shall return with their proposal resumes and any other documents as may be requested in the RFP.

XI. Signing of Offers

The offeror shall sign the proposal and print or type its name on the form. Erasures or other changes must be initialed by the person signing the offer. Offers signed by an agent shall be accompanied by evidence of that agent's authority, unless that evidence has been previously furnished to the County.

XII. Proposal Guarantee

By submitting a proposal the offeror guarantees that it will keep its initial offer open for at least 60 days.
XIII. Acknowledgement of Amendments

Offerors shall acknowledge receipt of any amendment to the request for proposal in their proposal letter of transmittal. Offeror's failure to acknowledge an amendment may result in rejection of the offer.

XIV. Late Proposals and Modifications and Withdrawals of Proposals

Any proposal received at the office designated in the solicitation after the exact time specified for receipt will not be considered.

XV. Proposal Evaluation Criteria

The following list of general criteria will be used to evaluate the proposals:

a. Quality and responsiveness to the RFP. Weight: 20%

b. Project approach and understanding, including strategy to perform requested work and time schedule. Weight: 30%.

c. Qualifications and experience. Weight: 30% 

d. Fee and hourly rates. Weight: 15%.

e. Quality and responsiveness of DBE participation. Weight: 5%

XVI. Staffing

Consultant shall provide, at its own expense, all personnel required in performing the services under this agreement. Such personnel shall not be employees of Owner.

The offeror must describe his or her qualifications and experience to perform the work described in this RFP. Information about experience should include direct experience with the specific matter and similar facilities. Areas of expertise of each proposed staff member shall be provided (i.e., engineering, economics, architecture, planning). Specific examples of similar or related projects previously conducted shall cite:

- Name of client organization
- Name, address, and current telephone number of client contact person
- Contract number and inclusive dates
- Contract amount
Offeror shall provide the following information for every resume:

- Full name
- Title and areas of specialty
- Affiliation (that is, staff of offeror or subconsultant)
- Experience directly related to the proposed project
- Education/training

- Individual personnel hours and percentage of total project time that will be devoted to the proposed project in total and broken down by task. (See suggested matrix below)

- Resumes shall be included for all personnel expected to work on the project. Only resumes of staff or subconsultant staff employed by or under contract with the firm as of the date of proposal submission are to be included.

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<thead>
<tr>
<th>TASK</th>
<th>NAME OF EMPLOYEE 1</th>
<th>NAME OF EMPLOYEE 2</th>
<th>ETC......</th>
<th>EXPENSES</th>
<th>SUB TASK</th>
<th>TASK TOTAL</th>
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<td><strong>DESCRIPTION</strong></td>
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<td>Number of Hrs/Task</td>
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<td><strong>% OF TIME</strong></td>
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TOTAL FEE
ATTACHMENT 10

CONSULTANT PROPOSAL FORM
MILWAUKEE COUNTY
DEPARTMENT OF ADMINISTRATIVE SERVICES - FACILITIES MANAGEMENT DIVISION
ARCHITECTURE, ENGINEERING & ENVIRONMENTAL SERVICES SECTION

PROJECT:
MILWAUKEE COUNTY HISTORICAL SOCIETY MUSEUM EXTERIOR RENOVATION
Site #285, Bldg. #180
910 N. Old World Third Street
Milwaukee, Wisconsin 53203

Project Number: O118-13449

CONSULTANT PROPOSAL

I. BASIC SERVICES: INVESTIGATION AND PROGRAMMING PHASE (Include services of all needed subconsultants)

ACTUAL COST - "NOT TO EXCEED" fee: $____________________
(________________________________________________________________________)

IA. REIMBURSABLE EXPENSES: INVESTIGATION AND PROGRAMMING PHASE

ACTUAL COST: $____________________
(________________________________________________________________________)

II. BASIC SERVICES: SCHEMATIC DESIGN PHASE (Include services of all needed subconsultants)

ACTUAL COST - "NOT TO EXCEED" fee: $____________________
(________________________________________________________________________)

IIA. REIMBURSABLE EXPENSES: SCHEMATIC DESIGN PHASE

ACTUAL COST: $____________________
(________________________________________________________________________)

III. BASIC SERVICES: DESIGN DEVELOPMENT PHASE (Include services of all needed subconsultants)

ACTUAL COST - "NOT TO EXCEED" fee: $____________________
(________________________________________________________________________)

IIIA. REIMBURSABLE EXPENSES: DESIGN DEVELOPMENT PHASE

ACTUAL COST: $____________________
(________________________________________________________________________)
VI. BASIC SERVICES: CONSTRUCTION DOCUMENTS & BIDDING PHASES  (Include services of all needed subconsultants)

    ACTUAL COST - "NOT TO EXCEED" fee:  $ ________________________
        (________________________________________________________________________)

IVA. REIMBURSABLE EXPENSES: CONSTRUCTION DOCUMENTS & BIDDING PHASES

    ACTUAL COST:    $ ________________________
        (________________________________________________________________________)

V. BASIC SERVICES: CONSTRUCTION ADMINISTRATION & POST CONSTRUCTION PHASES
(Include services of all needed subconsultants)

    ACTUAL COST - "NOT TO EXCEED" fee:  $ ________________________
        (________________________________________________________________________)

VA. REIMBURSABLE EXPENSES: CONSTRUCTION ADMINISTRATION & POST CONSTRUCTION PHASES

    ACTUAL COST:    $ ________________________
        (________________________________________________________________________)

VI. PRINCIPAL IN CHARGE

    Name of Principal ________________________
    Architect or Engineer’s Registration No. in Wisconsin _______________________________
    Other Registration No. In Wisconsin ________________________________
    Flat hourly rate for principal __________________________________________

VII. PARTICIPATION OF DISADVANTAGED BUSINESS ENTERPRISES

    Participation of Disadvantaged Business Enterprises at the rate of ______ %

________________________________________________________________________
Firm Name

________________________________________________________________________
Authorized Signature

________________________________________________________________________
Title

________________________________________________________________________
Date
ATTACHMENT 11

DISADVANTAGED BUSINESS ENTERPRISE (DBE)
INSTRUCTIONS & FORMS

- REQUIREMENTS (DBE-00)
- CERTIFICATE OF GOOD FAITH EFFORTS (DBE-01)
- SUBCONTRACTOR/SUBCONSULTANT/SUPPLIER INFORMATION SHEET (DBE-02)
- COMMITMENT TO CONTRACT WITH DBE (DBE-14)
- DBE UTILIZATION REPORT (DBE-16)
- CONTRACT CLOSE-OUT DBE PAYMENT CERTIFICATION (DBE-18)
- REQUIREMENTS CHECKLIST (DBE-20)
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY

DISADVANTAGED BUSINESS ENTERPRISE (DBE) REQUIREMENTS

1. The award of this contract is conditioned upon the Good Faith Efforts (GFE) put forth by the bidder/proposer in achieving this project’s assigned Disadvantaged Business Enterprise (DBE*) goal. The bidder/proposer shall ensure that DBEs have the opportunity to participate on this contract.

2. **DBE Goal**: This project’s DBE participation goal is 25%. For purposes of responsiveness, this participation goal shall be met based upon the dollar value of the base bid, initial offer or initial scope of work. As it may be in the best interest of Milwaukee County to accept the inclusion of alternates, or a best-final offer, verification of DBE participation shall be based upon total contract award. Likewise, if the successful contractor/consultant receives additional work on the contract, e.g., change orders, addendums, use of allowances, etc., DBE participation shall increase proportionally.

PRIOR TO BID/PROPOSAL OPENING

3. As a matter of responsiveness, the contractor/consultant shall submit with its original bid/proposal, the completed **Subcontractor/Subconsultant/Supplier Information Sheet** (DBE-02) and the signed and notarized **Commitment to Contract with DBE** (DBE-14) form(s). In the event the contractor/consultant is not successful in meeting the DBE goal, a complete **Certificate of Good Faith Efforts** (DBE-01) form and all relevant documentation shall be submitted with the bid/proposal in addition to the aforementioned forms. CBDP reserves the right to reject a bid/proposal, as non-responsive, if the required documentation is not submitted with the original bid/proposal.

4. Milwaukee County’s Community Business Development Partners Department (CBDP) determines the sufficiency of the intended contract awardee’s good faith efforts undertaken to achieve the assigned DBE participation goal. These efforts are proven by doing either of the following:
   a. Evidencing that it has met the DBE participation goal by submitting with its bid/proposal a signed and notarized **Commitment to Contract with DBE** (DBE-14) form for each DBE documenting sufficient participation; or
   b. Documenting the good faith efforts made to meet the DBE participation goal, even though it did not succeed in achieving the goal. In this case, the contractor/consultant shall submit the **Certificate of Good Faith Efforts** (DBE-01) and all relevant documentation, which will include a signed and notarized **Commitment to Contract with DBE** (DBE-14) form for each DBE documenting the participation achieved toward satisfying the goal, with its bid/proposal. CBDP is prohibited, under 49 CFR, Part 26, from ignoring bona fide good faith efforts when making determinations on requests for modification of the contract goal, in whole or part. Determinations are made on a contract-by-contract basis.

5. The efforts employed by the contractor/consultant should be those that one could reasonably expect to be taken if the contractor/consultant were actively and aggressively trying to obtain DBE participation sufficient to meet the goal. Mere pro forma efforts are not good faith efforts. (49 CFR, §26.53, and Appendix A to 49 CFR, Part 26, provide guidance regarding GFE).

6. In the event CBDP determines that the contractor/consultant has failed to meet the GFE requirements, the contractor/consultant is entitled to appeal this determination. The provisions of 49 CFR, §26.53(d), apply to such an appeal.

7. Listing a DBE on the **Commitment to Contract with DBE** (DBE-14) form shall constitute a written representation and commitment that the contractor/consultant has communicated and negotiated directly with the DBE firm(s) listed. If awarded the contract, the contractor/consultant shall enter into contract agreement, directly or through subcontractors, with the firm listed on each **Commitment to Contract with DBE** (DBE-14) form for the work and price set forth thereon. The agreement(s) must be submitted to CBDP within seven (7) days from receipt of the “Notice to Proceed” or the purchase order.

* The term “DBE” means small business concerns known as Disadvantaged Business Enterprise (DBE) firms owned at least 51% by socially and economically disadvantaged individuals, and certified by the State of Wisconsin UCP under CFR, 49 Part 26.
8. Contractors/Consultants should note that for the purpose of determining compliance with the DBE requirements of this contract, only DBEs certified by the State of Wisconsin Unified Certification Program (UCP) prior to the bid/proposal submission deadline count towards the satisfaction of the goal. If a bidder/proposer wishes to utilize a DBE certified in another state for credit on this contract, the bidder/proposer shall include a copy of DBE certification from the home state along with its good faith efforts documentation upon submission of bid/proposal as a matter of responsiveness. Additionally, any such named DBE must apply for certification with the Wisconsin UCP prior to bid opening or proposal due date. For assistance related to certified DBE firms, contact the Certification and Compliance Administrator at (414) 278-5037.

9. When evaluating a contractor/consultant’s proposed DBE commitment, Milwaukee County reserves the right to request supporting documentation from both the contractor/consultant and any listed DBE. If the information requested is not submitted by the contractor/consultant within the time specified for such submission, Milwaukee County may determine the contractor/consultant to be non-responsive and thereby remove them from further consideration for contract award.

FOLLOWING CONTRACT AWARD

10. When evaluating the performance of this contract after execution, Milwaukee County reserves the right to conduct compliance reviews and request, both from the contractor/consultant and any subcontractors/subconsultants, documentation necessary to verify actual level of DBE participation. If the contractor/consultant is not in compliance with these specifications, CBDP will notify the contractor/consultant in writing of the corrective action that will bring the contractor/consultant into compliance. If the contractor/consultant fails or refuses to take corrective action as directed, Milwaukee County may take one or more of the actions listed below:
   
a. Terminate or cancel the contract, in whole or in part;

b. Remove the contractor/consultant from the list of qualified contractors/consultants and refuse to accept future bids/proposals for a period not to exceed three (3) years;

c. Impose other appropriate sanctions, including withholding contract payments due which are sufficient to cover the unmet portion of the DBE contract commitment, where the failure to meet the DBE contract commitment is the result of a finding by CBDP of less than adequate good faith efforts on the part of the contractor/consultant; and/or

   If the contractor/consultant has completed its contract, and the DBE contract commitment was not met due to an absence of good faith on the part of the contractor/consultant as determined under 49 CFR, Part 26, the parties agree that the proper measure of damages for such non-compliance shall be the dollar amount of the unmet portion of the DBE contract commitment. The County may in such case retain any unpaid contract amounts otherwise due the contractor/consultant, up to the amount of the unmet DBE contract commitment. If insufficient funds remain in the contract account to compensate the County up to that amount, Milwaukee County may bring suit to recover damages up to the amount of the unmet commitment, including interest at the rate of 12% annually, plus the County’s costs, expenses and actual attorney’s fees incurred in the collection action.

11. Contractor/Consultant shall be credited for expenditures to DBE firms toward the requirements, if the entire identified scope of work has a commercially useful function in the actual work of the contract and is performed directly by the listed DBE firm. CBDP, through the application of 49 CFR, §26.55(c), will be responsible for the determination and evaluation of whether or not the firm is performing a commercially useful function on this project.

12. Contractor/consultant is required to notify CBDP if its DBE subcontractor(s) will further subcontract out work on this project. Work will be credited based on actual participation by DBE firms.

13. Contractor/Consultant must maintain DBE participation and performance logs. If the DBE firm(s) cannot perform, if the contractor/consultant has a problem in meeting the goal, or any other problem relative to these
requirements, the contractor/consultant shall immediately contact CBDP at (414) 278-5248. The prime contractor/consultant must submit written notification of desire for substitution to the DBE affected, and forward a copy to CBDP, specifying the reason for the request, including the performance log. Any DBE so notified has five (5) business days to provide written objection/acceptance to the prime making the notification. The "right to correct" must be afforded any DBE objecting to substitution/termination for less than good cause as determined by CBDP (Refer to 49 CFR §26.53). Approval must be obtained from CBDP prior to making any substitutions. DBE contractors are also required to notify and obtain approval from CBDP when further subcontracting work on this project. In the case of DBE trucking firms, credit will be given for trucks leased from other DBE firms; however, if the DBE leases trucks from non-DBE firms, only the commission or fee will be counted for DBE crediting.

14. **Requests For Payment**: A *DBE Utilization Report (DBE-16)* form shall be submitted with each payment request by the contractor/consultant after contract award. This report must cover the period covered by the request for payment being submitted. This report must be submitted even if no DBE activity took place during the period being reported. Contractor/Consultant must indicate on the *Continuation Sheet (G703)* work being performed by DBEs by either a) placing the word “DBE” behind the work item or b) breaking out the work done by DBEs at the end of the report. Contractor/Consultant shall notify DBEs of the date on which they must submit their invoices for payment. Failure to submit required forms with requests for payment will result in denial of payment, or other sanctions deemed appropriate by Milwaukee County, including those listed in Section (10), above.

15. **Final Payment Verification**: Contractor/Consultant shall submit a *Contract Close-Out DBE Payment Certification (DBE-18)* form completed by the contractor/consultant and each DBE along with its final request for payment. Milwaukee County will not process the final request for payment without inclusion of required forms.

16. Milwaukee County reserves the right to waive any of these specifications when it is in the best interest of the County and with the concurrence of CBDP.
CERTIFICATE OF GOOD FAITH EFFORTS

The intent of this certification is to document the good faith efforts implemented by the contract bidder/proposer in soliciting and utilizing DBE firms to meet DBE participation requirements. This certificate will assist Milwaukee County in determining whether the contract bidder/proposer has implemented comprehensive good faith efforts.

Failure to demonstrate good faith efforts to meet the assigned DBE participation requirements to the satisfaction of Milwaukee County could result in the rejection of the bid/proposal.

I, ___________________________________________________, do hereby acknowledge that I am the ________________ of __________________________________, who has been identified as a bidder/proposer on the following Milwaukee County Project:

<table>
<thead>
<tr>
<th>Project No.</th>
<th>Project Title</th>
<th>Total Contract Amount</th>
<th>DBE Percentage</th>
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Provide a brief summary on why you believe your firm is unable to meet the DBE participation goals on this project (Attach additional pages if necessary.)

I hereby certify that I have utilized comprehensive good faith efforts to solicit and utilize DBE firms to meet the DBE participation requirements of this contract, as demonstrated by my responses to the following questions:

A. Identifying Contractible Work Items

Bidder/Proposer is encouraged to select portions of work to be contracted in a manner that will increase the likelihood of meeting DBE goals. In selecting work to be contracted, bidder/proposer will consider, where appropriate, breaking down contracts into economically feasible units to facilitate DBE participation.

1. Which portion(s) or section(s) of the contract, in terms of the nature of work, was/were selected to be contracted to DBE firms (or broken down into economically feasible units to facilitate DBE participation)?
B. Notifying DBE Firms of Contracting Opportunities

2. In the table below, indicate which firms received written notification of work items to be subcontracted. In the appropriate space, also indicate when firms received subsequent telephone solicitations. Please attach additional page(s) so that all companies contacted are listed. (Attach photocopies of all written solicitations to DBE firms to this certificate.)

<table>
<thead>
<tr>
<th>Company Contacted</th>
<th>Date of Written Notification</th>
<th>DBE (Yes/No)</th>
<th>Date of Follow-up Telephone Call</th>
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3. Identify publications in which announcements or notifications were placed and published, if any. (Attach copies of proof of each announcement or notification.)

<table>
<thead>
<tr>
<th>Published Announcement/Publication (please describe)</th>
<th>Date</th>
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4. Identify DBE associations or organizations that received written notifications, including dates of all notifications. Provide name of person and date of follow-up call. If no follow-up calls made, explain why not. (Attach copies of letters sent as proof of notification.)

<table>
<thead>
<tr>
<th>DBE Association/Organization</th>
<th>Date of Notification</th>
<th>Contact Person</th>
<th>Date of Follow-Up Call</th>
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5. Were the services of Milwaukee County’s Community Business Development Partners Department (CBDP) used to assist in the recruitment of DBE firms?

Yes _______ No _______

Contact was made by: Telephone ______ Correspondence ______

Date contacted: __________________________ Person Contacted: __________________________
C. Providing DBEs With Assistance

6. Explain any efforts undertaken to provide DBE firms with adequate information about project scope of work and requirements of the contract:


7. Describe any efforts undertaken to assist interested DBE firms in obtaining lines of credit or insurance required by Milwaukee County and/or the contractor/consultant:


8. Describe any other efforts initiated to provide special assistance to DBE firms interested in participating in the project:


D. Soliciting Proposal/Quotes From Interested DBE Firms

Bidder/Proposer must solicit quotes in good faith with interested DBE firms. Quotes, proposals and/or bids, from interested DBE firms shall not be rejected without sound justification.

9. Indicate in the table below which DBE firms submitted quotes on the contract. Also, if any DBE quotes were rejected, provide a brief explanation as to why. Please attach additional pages(s) if necessary.

<table>
<thead>
<tr>
<th>Name/Address/Contact Person of DBE Firm</th>
<th>Work Quoted and Explanation for Rejecting Quotes</th>
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10. Other comments you want Milwaukee County to consider:


NOTE: The information requested as set forth above is the minimum information required by Milwaukee County’s Community Business Development Partners Department (CBDP) and CBDP may request the contractor/consultant to submit information on certain other actions taken to secure DBE participation in an effort to meet the contract goal.

AFFIDAVIT OF CERTIFICATION

The undersigned, having been first duly sworn, affirms that the information given in the above certificate is true and correct to the best of his/her knowledge and belief.

Signed: ____________________________________

Authorized Representative

Subscribed and sworn to before me:

This _____________ day of _______________________, 20 ___.

____________________________________________________

Notary Public

My commission expires ___________________________, 20 ___.


GUIDANCE CONCERNING GOOD FAITH EFFORTS

When Milwaukee County assigns a DBE contract goal, a bidder/proposer shall, in order to be responsive, make good faith efforts to meet the DBE goal. The bidder/proposer can meet this requirement in either of two ways. First, the bidder/proposer can meet the goal, documenting commitments for participation by DBE firms sufficient for this purpose. Second, even if it doesn’t meet the goal, the bidder/proposer can document adequate good faith efforts toward that end. This means that the bidder/proposer must show that it took all necessary and reasonable steps to achieve the DBE goal, which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient DBE participation, even if they were not fully successful.

In any situation in which Milwaukee County has established a contract goal, 49 CFR, part 26, requires the use of the good faith effort mechanism delineated herein. CBDP will make a fair and reasonable judgment as to whether a bidder/proposer that did not meet the goal made adequate good faith efforts according to these requirements. It is important to consider the quality, quantity, and intensity of the different kinds of efforts that the bidder/proposer has made. The efforts employed by the bidder/proposer should be those that one could reasonably expect a bidder/proposer to take if the bidder/proposer were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere pro forma efforts are not good faith efforts to meet the DBE contract requirements. CBDP determination concerning the sufficiency of the firm’s good faith efforts is a judgment call: meeting quantitative formulas is not required.

The following is a list of types of actions, which Milwaukee County will consider as part of the bidder/proposer’s good faith efforts to obtain DBE participation. It is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases:

1. Soliciting, through all reasonable and available means (e.g., attendance at pre-bid meetings, advertising and/or written notices), the interest of all certified DBEs who have the capability to perform the work of the contract. The bidder/proposer must solicit this interest within sufficient time to allow the DBEs to respond to the solicitation. The bidder/proposer must determine with certainty the DBEs are interested by taking appropriate steps to follow up initial solicitations.

2. Selecting portions of the work to be performed by DBEs in order to increase the likelihood that the DBE goals will be achieved. This includes, where appropriate, breaking out contract work items into economically feasible units to facilitate DBE participation, even when the prime contractor/consultant might otherwise prefer to perform these work items with its own forces.

3. Providing interested DBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation.

4. Negotiating in good faith with interested DBEs.
   a. It is the contractor/consultant’s responsibility to make a portion of the work available to DBE contractors and to select those portions of the work consistent with the available DBE contractors, so as to facilitate DBE participation. Evidence of such negotiation includes the names, addresses, and telephone numbers of DBEs that were considered; a description of the information provided regarding the plans and specifications for the work selected for contracting; and evidence as to why additional agreements could not be reached for DBEs to perform the work.
   b. A contractor/consultant using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm’s price and capabilities as well as contract goals into
consideration. However, the fact that there may be some additional costs involved in finding and using DBEs is not in itself sufficient reason for a bidder/proposer's failure to meet the contract DBE goal, as long reasonable. Also, the ability or desire of a contractor/consultant to do the work of a contract with its own organization does not relieve it of the responsibility to make good faith efforts. Prime contractors/consultants are not, however, required to accept higher quotes from DBEs if the price difference is excessive or unreasonable.

5. Not rejecting DBEs as being unqualified without sound reasons based on a thorough investigation of their capabilities. The contractor/consultant's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the contractor/consultant's efforts to meet the project goal.

6. Making efforts to assist interested DBEs in obtaining lines of credit or insurance as required by Milwaukee County or the contractor/consultant.

7. Making efforts to assist interested DBEs in obtaining necessary resources or related assistance or services.

8. Effectively using the services of available minority/women community organizations; minority/women contractors' groups; local, state, and Federal minority/women business assistance offices; and other organizations as allowed on a case-by-case basis to provide assistance in the recruitment and placement of DBEs.

In determining whether a contractor/consultant has made good faith efforts, Milwaukee County may take into account the performance of other bidders/proposers in meeting the DBE contract goal. For example, when the apparent successful contractor/consultant fails to meet the contract goal, but others meet it, Milwaukee County may reasonably raise the question of whether, with additional reasonable efforts, the apparent successful contractor/consultant could have met the goal. If the apparent successful bidder/proposer fails to meet the goal, but meets or exceeds the average DBE participation obtained by other contractors/consultants, Milwaukee County may view this, in conjunction with other factors, as evidence of the apparent successful bidder/proposer having made good faith efforts.
SUBCONTRACTOR/SUBCONSULTANT/SUPPLIER INFORMATION SHEET

Pursuant to Federal Regulations and State Statute Chapter 66.0901(7), Milwaukee County is required to collect information on all subcontractors, subconsultants and/or suppliers submitting quotes to a contractor/consultant that submits a bid/proposal to Milwaukee County. This information shall be submitted with bid/proposal.

PROVIDE THE FOLLOWING INFORMATION ON EACH BID/QUOTE

<table>
<thead>
<tr>
<th>(√)*</th>
<th>Name</th>
<th>DBE Yes/No</th>
<th>Address</th>
<th>Date Firm Established</th>
<th>Annual Gross Receipts (**))</th>
<th>Work or Service to be Performed</th>
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(*) Check if this firm’s quote has been used in your bid/proposal.

(**) Annual Gross Receipts:
A: Less than $250,000
B: $250,000 to $500,000
C: $500,000 to 1 million
D: $1 million to $5 million
E: $5 million to $15 million
F: More than $15 million

Note: Information gathered on the background and financial status of firms is protected from disclosure by Federal Regulation.
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY

COMMITMENT TO CONTRACT WITH DBE

PROJECT No.: ______________  PROJECT TITLE: ________________________________

TOTAL CONTRACT AMOUNT $ ______________  DBE Goal: __________

<table>
<thead>
<tr>
<th>A</th>
<th>V</th>
<th>Name &amp; Address of DBE(*)</th>
<th>Scope of Work</th>
<th>DBE Contract Amount</th>
<th>% of Total Contract</th>
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[* Separate commitment form must be completed for each DBE firm]

Bidder/Proposer Commitment

I certify that the DBE firm listed quoted the identified service(s) and cost(s), and acknowledge having contact, and receipt of confirmation, on partnering, pricing and delivery from DBE firm listed herein. Our firm (Phone No. ______________________) intends to enter into contract with the DBE firm listed, for the service(s) and amount(s) specified if awarded this contract. A copy of the contract between our firm and that of the named DBE will be submitted directly to CBDP within seven (7) days from receipt of Notice to Proceed on this contract. The information on this form is true and accurate to the best of my knowledge. I further understand that falsification, fraudulent statement, or misrepresentation will result in appropriate sanctions under applicable Local, State or Federal laws.

____________________________  ______________________________  ______________________
Signature of Authorized Representative  Name & Title of Authorized Representative  Date

Subscribed and sworn to before me this _____ day of _____, 20 _____

____________________________  State of _____  My Commission expires _____.
Signature of Notary Public

[SEAL]

* Only firms certified as DBEs (within qualifying NAICS codes) by the State of Wisconsin UCP prior to bid/proposal opening shall be credited on this contract

DBE Affirmation

• I affirm that the State of Wisconsin UCP has certified our company as a DBE, and that our company is currently listed in the State of Wisconsin UCP Directory.
• I acknowledge and accept this commitment to contract with my firm for the service(s) and dollar amount(s) specified herein, as put forth by ______.
• I understand and accept that this commitment is for service(s) to be rendered in completion of the Milwaukee County project specified herein.

____________________________  ______________________________  ______________________
Signature of Authorized DBE Representative  Name & Title of Authorized DBE Representative  Date

FOR CBDP USE ONLY:  (A) $ ____  (V) $ ____  Total % ___

____________________________  ______________________
CBDP APPROVAL:  Signature  Date

DBE-14 (02/01/12) Previous Editions Obsolete  ATTACHMENT “F-1” of 5
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY

COMMITTMENT TO CONTRACT WITH DBE

ADDITIONAL INFORMATION/REQUIREMENTS:

1. This form is to be completed by the bidder/proposer (Bidder/Proposer Commitment section) and the intended DBE contractor (DBE Affirmation section) for inclusion in the bid/proposal submission.

2. The Directory of Certified DBE firms eligible for credit toward the satisfaction of this project’s DBE goal will be found at the following link, and can be searched by Name and/or NAICS code.
   https://app.mylcm.com/wisdot/Reports/WisDotUCPDirectory.aspx

3. ALLOWANCES: During the course of this project you will be using portions of the allowance, which was initially deducted from your contract when you figured out your DBE requirement. As the allowance is used on the project, it is to be added back into the total contract price. An exception would be if the allowance being used is such that the DBE(s) cannot handle any portion of the work, the total contract amount should remain the same. In this case, it is necessary for the prime contractor/consultant to contact CBDP immediately by phone and provide the dollar amount involved and the reasoning for DBEs not being utilized. In addition, a follow-up letter documenting the information is required.

4. CHANGE ORDERS: Any prime contractor/consultant receiving additional work on the contract, e.g., change orders, addendums, etc., is required to increase the amount of DBE participation proportionally. Any time you receive additional work of any type, the prime contractor/consultant is required to contact CBDP.

5. WRITTEN CONTRACTS WITH DBEs: CBDP requires that prime contractors/consultants enter into contract, directly or through subcontractors, with the DBE(s) specifying the work to be completed and the dollar amount as indicated in this form. Agreements must be submitted to CBDP within 7 days of receipt of the Notice To Proceed. By executing the above affidavit, your company is certifying, under oath, that you have had contact with the named DBE firm(s), that the DBE firm(s) will be hired, and that the DBE firm(s) will participate to the extent indicated in performance of the contract. VIOLATION OF THE TERMS OF THIS AFFIDAVIT IS GROUNDS FOR TERMINATION OF YOUR CONTRACT.

6. SUBSTITUTIONS, DBEs FURTHER SUBCONTRACTING WORK, TRUCKING FIRMS: The prime contractor/consultant must submit written notification of desire for substitution to the DBE affected, and forward a copy to CBDP, specifying the reason for the request. Any DBE so notified has five (5) business days to provide written objection/acceptance to the prime making the notification. The “right to correct” must be afforded any DBE objeting to substitution/termination for less than good cause as determined by CBDP (Refer to 49 CFR §26.53). Approval must be obtained from CBDP prior to making any substitutions. DBE contractors are also required to notify and obtain approval from CBDP when further subcontracting out work on this project. In the case of DBE trucking firms, credit will be given for trucks leased from other DBE firms; however, if the DBE leases trucks from non-DBE firms, only the commission or fee will be counted for DBE crediting.

7. REQUESTS FOR PAYMENT: Contractor/Consultant must indicate on the Continuation Sheet the work being performed by DBEs by either a) placing the word “DBE” behind the work item or b) breaking out the work done by DBEs at the end of the report. Prime contractor/consultant shall notify DBEs of the date on which they must submit their invoices for payment.

8. DBE UTILIZATION REPORTS: A DBE Utilization Report (DBE-16) must be submitted with each request for payment for the period's activity, even if no activity takes place during the period being reported. Payments will be withheld from all prime contractors/consultants not in compliance.

If you have any questions or concerns related to Milwaukee County’s DBE Program, please contact Mark Phillips / mark.phillips@milwcnty.com / 414.278.5104
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY

DISADVANTAGED BUSINESS ENTERPRISE (DBE) UTILIZATION REPORT

SUBMIT WITH EACH PAYMENT REQUEST/INVOICE

PAYMENT/INVOICE # ___

NAME OF FIRM ___________________________________________ TELEPHONE NO. (___) ____________

ADDRESS ____________________________________ CITY ________________________ STATE ___ ZIP CODE _______

PROJECT TITLE ___________________________ PROJECT # ___________

TOTAL CONTRACT $ AMT ______ TOTAL CONTRACT PAYMENT YTD $_________ CONTRACT % COMPLETE ______

TOTAL DBE CONTRACT $ AMT ______ TOTAL DBE PAYMENT YTD $_________ DBE % COMPLETE ______

COUNTY PROJECT/CONTACT PERSON _________ TELEPHONE NO. (___) ____________

REPORT FOR THE PERIOD FROM: ______ TO: ______ 20__ FINAL REPORT: ☐ Yes ☐ No

List all DBE firms utilized in connection with this Project, even if not used during this reporting period.

<table>
<thead>
<tr>
<th>NAME OF DBE FIRM</th>
<th>DBE CONTRACT $ AMOUNT</th>
<th>DBE WORK/SERVICE(S) PERFORMED</th>
<th>AMOUNT DUE TO DBE FOR THIS PERIOD</th>
<th>TOTAL PAYMENTS TO DATE</th>
<th>REMAINING BALANCE</th>
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Prepared by: __________________________ Approved by: __________________________

(Name & Title) (Name & Title)

DBE-16 (02/01/12) Previous Editions Obsolete

ATTACHMENT “F-4” of 5
COMMUNITY BUSINESS DEVELOPMENT PARTNERS
MILWAUKEE COUNTY
CONTRACT CLOSE-OUT
DBE PAYMENT CERTIFICATION

Prime Contractor/Consultant must attach this form to the request for final payment in order to receive payment.

County Department Issuing Contract/Project: ________________________________

Prime Contractor/Consultant: ________________________________

DBE Firm: ________________________________

Project No.: ____________ Project Name: ________________________________

*SECTION (A)   DBE FIRM COMPLETES IF FINAL PAYMENT HAS BEEN RECEIVED

I hereby certify that our firm received $__________ total payment for work on the above referenced Milwaukee County project or contract.

Date: ____________, 20__

(DBE Contractor/Consultant Signature) ________________________________
(Print Name & Title) ________________________________

*SECTION (B)   BOTH PRIME CONTRACTOR/CONSULTANT AND DBE FIRM COMPLETE IF FULL PAYMENT HAS NOT BEEN MADE TO DBE FIRM AND A BALANCE REMAINS TO BE PAID.

I hereby certify that our firm has paid to date a total of $_____ and will pay the balance of $_____ to _____ upon receipt of payment from Milwaukee County for work on the above referenced project or contract.

Date: ____________, 20__

(Prime Contractor/Consultant Signature) ________________________________
(Print Name & Title) ________________________________

(DBE Contractor/Consultant Signature) ________________________________
(Print Name & Title) ________________________________
Bid/Proposal Submission Disadvantaged Business Enterprise (DBE) Requirements Checklist

- Submit with the bid/proposal, as a matter of responsiveness, the Subcontractor/Subconsultant/Supplier Information Sheet (DBE-02), and the Commitment to Contract with DBE (DBE-14) form(s) necessary to satisfy the goal. Additionally, if the goal is not attained, a Certificate of Good Faith Efforts (DBE-01) and all relevant documentation for Good Faith Effort determination must also accompany the bid/proposal.

- DBE utilization credited towards satisfying the desired level of DBE participation on this project is calculated using the following criteria, and is further described in 49 CFR, §26.55:
  - One hundred percent (100%) of expenditures to DBE firms if all of the identified scope of work has a commercially useful function in the actual work of the contract and is performed directly by the listed certified DBE firm. A DBE firm cannot subcontract work to non-DBE firms and must perform the work with its own forces to be considered as performing a commercially useful function. CDBP will determine whether or not the firm is performing a commercially useful function.
  - One hundred (100%) percent for all work performed by the DBE contractor with its own forces. If a DBE further subcontracts a portion of its work to another firm, the value of the subcontracted work will only be credited if performed by another DBE firm. The prime contractor/consultant will be given credit for the cost of materials and supplies obtained by the DBE for their work on the contract. The prime contractor/consultant will also be given credit for the cost of leasing equipment, provided the DBE contractor does not lease the equipment from the prime contractor or its affiliates.
  - One hundred percent (100%) of the expenditures to DBE manufacturers. A DBE manufacturer is a firm that operates or maintains a factory or establishment that produces on the premises goods from raw materials, or substantially alters the materials or supplies obtained by their firm.
  - Sixty percent (60%) of the expenditures for materials or supplies purchased from a certified DBE regular dealer, i.e., business that sells from regular inventory or stock on-hand. Brokers are not regular dealers.
  - One hundred percent (100%) for the fees or commissions charged for assistance in the procurement of materials and supplies, i.e., brokered deals. A prime contractor/consultant shall also be credited with one hundred (100%) percent for fees or transportation charges for the delivery of materials or supplies by a DBE to a job site, provided that the County determines that the fee is reasonable and not excessive as compared with fees customarily allowed for similar services. The cost of the materials and supplies will not be credited.
  - DBE credit will be given based on actual payments to DBEs for their services on this contract.
  - In calculating the bid/proposal, prime contractors/consultants must demonstrate that they have secured actual costs from DBEs for contracting work in anticipation of contract award.
  - Listing a DBE on the Commitment to Contract with DBE (DBE-14) form shall constitute a written representation and commitment that the prime contractor has communicated and negotiated directly with the DBE firm(s) listed, and that it will use the listed firm(s). When awarded the contract, the prime contractor/consultant shall enter into a contract agreement, directly or through its subcontractors/subconsultants, with the DBE firm(s) listed on the Commitment to Contract with DBE (DBE-14) form for the work and price set forth thereon. It is the responsibility of the prime contractor/consultant to obtain agreements for DBEs participating on lower tiers of this project. Agreements must be submitted to CDBP within seven (7) days from receipt of the Notice to Proceed.
  - Only DBEs that are certified, i.e., listed on the Wisconsin Uniform Certification Program (UCP) Directory, prior to the bid/proposal submission deadline will be counted towards satisfying the desired level of DBE participation on this project. WI UCP Directory = www.county.milwaukee.gov/cbdp – click on “Certified Vendor List” on the left side of the page, click on “WisDOT Unified Certification Program Directory of Certified DBEs” link. For further assistance please use the contact information listed below.

Mark Phillips / mark.phillips@milwcnty.com / 414.278.5104